# NSW BUDGET 2025-26



Budget Paper No.04 **Agency Financial Statements** 









## 2025-26

## **Agency Financial Statements**



**Budget Paper No. 4** 

Circulated by The Hon. Daniel Mookhey MLC, Treasurer

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## ABOUT THIS BUDGET PAPER

#### Purpose and scope

Budget Paper No. 4 Agency Financial Statements outlines the financial statements for general government sector agencies. The scope of this budget paper includes agencies that are material within the sector that must prepare financial and annual reports.

This budget paper details:

- principal department and agency arrangements following recent machinery of government changes
- recurrent and capital expenditure by principal department and agency.

#### Changes to principal department and agency arrangements

There are 12 principal departments delivering the work of the Government:

- Department of Climate Change, Energy, the Environment and Water
- · Department of Communities and Justice
- Department of Creative Industries, Tourism, Hospitality and Sport (renamed from the Department of Enterprise, Investment and Trade)
- Department of Customer Service
- · Department of Education
- Department of Planning, Housing and Infrastructure
- Department of Primary Industries and Regional Development (renamed from the Department of Regional NSW)
- Ministry of Health
- Premier's Department
- Transport for NSW (including the Department of Transport)
- The Cabinet Office
- Treasurv.

#### Administrative arrangements

Since the 2024-25 Budget, multiple administrative arrangements orders have been made to provide for new Ministerial and agency arrangements and responsibilities.

The 2025-26 Budget Papers reflect the latest administrative arrangements and the NSW governance arrangements chart, including where agencies have moved between government portfolios.

Key changes since the 2024-25 Budget are set out in the following administrative orders:

- Administrative Arrangements (Administrative Changes Miscellaneous) Order (No 2) 2024
- Administrative Arrangements (Administrative Changes Miscellaneous) Order (No 3) 2024
- Administrative Arrangements (Administrative Changes Corrective Services NSW) Order 2024
- Administrative Arrangements (Administrative Changes Miscellaneous) Order 2025
- Administrative Arrangements (Administrative Changes Miscellaneous) Order (No 2) 2025
- Administrative Arrangements (Administrative Changes SafeWork NSW Agency) Order 2025

An overview of the administrative changes across the NSW Government since the 2024-25 Budget is provided in the table below:

#### **Principal Department Administrative Arrangements changes** Department of Climate Change, Energy, the Transfers within the Climate Change, Energy, the Environment and Water **Environment and Water** entity group The Energy Corporation of NSW Group was transferred from the Department of Climate Change, Energy, the Environment and Water to the Energy Corporation of New South Wales Staff Agency as per the Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.2) 2024, effective 1 July 2024. **Department of Communities and Justice** Transfer of functions from the Department of Communities and Justice The following executive agencies changed from being related to the Department of Communities and Justice to being related to the Department of Creative Industries, Tourism, Hospitality and Sport under the Administrative Arrangements (Administrative Changes - Miscellaneous) Order (No.2) 2024, effective 1 July 2024: Office of Sport Venues NSW Staff Agency, and Institute of Sport Staff Agency. The following function is to be transferred from the Department of Communities and Justice to the Department of Customer Service under the Administrative Arrangements (Administrative Changes - SafeWork NSW Agency) Order 2025, effective 1 July 2025: the myWorkZone Service Level 3 Operations & Support branch and the Shared Services & Customer Experience branch. Transfer of functions to the Department of Communities and Justice The following function is to be transferred from the Department of Primary Industries and Regional Development to the Department of Communities and Justice under the Administrative Arrangements (Administrative Changes -

#### Transfers within the Communities and Justice entity group

Miscellaneous) Order (No.3) 2025, effective 1 July 2025:

· the Office for Regional Youth.

Corrective Services NSW was established as a new Public Service agency that is an executive agency related to the Department of Communities and Justice, under the Administrative Arrangements (Administrative Changes – Corrective Services NSW) Order 2024, effective 1 October 2024.

The following parts were transferred from the Department of Communities and Justice to Corrective Services NSW under the Administrative Arrangements (Administrative Changes – Corrective Services NSW) Order 2024, effective 1 October 2024:

 the functions of the Corrective Services NSW branch, other than the Professional Standards and Investigations division of the branch.

#### **Principal Department**

#### **Administrative Arrangements changes**

## Department of Creative Industries, Tourism, Hospitality and Sport

## Rename of the Department of Enterprise, Investment and Trade to the Department of Creative Industries, Tourism, Hospitality and Sport

The Department of Enterprise, Investment and Trade was renamed to the Department of Creative Industries, Tourism, Hospitality and Sport under the Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.2) 2024, effective 1 July 2024.

## Transfer of functions from the Department of Creative Industries, Tourism, Hospitality and Sport

The following functions were transferred from the Department of Creative Industries, Tourism, Hospitality and Sport to the Premier's Department under the Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.2) 2024, effective 1 July 2024:

- · the Investment NSW Group
- the Office of the Chief Scientist and Engineer Group.

## Transfer of functions to the Department of Creative Industries, Tourism, Hospitality and Sport

The following function was transferred from the Premier's Department to the Department of Creative Industries, Tourism, Hospitality and Sport under the Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.2) 2024, effective 1 July 2024:

 the part of the Partnership & Engagement branch responsible for the delivery of Australia Day events.

The following executive agencies changed from being related to the Department of Communities and Justice to being related to the Department of Creative Industries, Tourism, Hospitality and Sport under the Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.2) 2024, effective 1 July 2024:

- Office of Sport
- Venues NSW Staff Agency, and
- Institute of Sport Staff Agency.

#### **Department of Customer Service**

#### Transfer of functions to the Department of Customer Service

The following functions are to be transferred to the Department of Customer Service under the Administrative Arrangements (Administrative Changes – SafeWork NSW Agency) Order 2025, effective 1 July 2025:

- the myWorkZone Service Level 3 Operations & Support branch and the Shared Services & Customer Experience branch, from the Department of Communities and Justice
- the Shared Services branch, from Department of Planning, Housing and Infrastructure.

#### Transfers within the Customer Service entity group

SafeWork NSW will be created as a new Public Service agency that is an executive agency related to the Department of Customer Service under the Administrative Arrangements (Administrative Changes – SafeWork NSW Agency) Order 2025, effective 1 July 2025.

The following function is to be transferred from the Department of Customer Service to SafeWork NSW under the Administrative Arrangements (Administrative Changes – SafeWork NSW Agency) Order 2025, effective 1 July 2025:

• the SafeWork NSW branch.

#### **Department of Education**

#### Transfer of functions within the Education entity group

The following transfer was made within the Education entity group, under the Administrative Arrangements (Administrative Changes – Miscellaneous) Order 2025, effective 24 January 2025:

 the Non-Government School Regulatory unit is transferred from the Department of Education to the NSW Education Standards Authority Staff Agency.

Responsibility for overseeing the regulation for Home Schooling was transferred from the NSW Education Standards Authority to the Department of Education, in accordance with delegation instruments issued by the Deputy Premier and Minister for Education and Early Learning, effective 5 May 2025.

#### **Principal Department**

#### Administrative Arrangements changes

## Department of Planning, Housing and Infrastructure

## Transfer of functions from the Department of Planning, Housing and Infrastructure

The following transfer was made from the Department of Planning, Housing and Infrastructure to the Infrastructure NSW Staff Agency under the Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.3) 2024, effective 7 August 2024:

- Infrastructure Team within the Bradfield Development Authority branch. The following transfer was made from the Department of Planning, Housing and Infrastructure to the Premier's Department under the Administrative Arrangements (Administrative Changes Miscellaneous) Order (No.2) 2025, effective 17 March 2025:
- NSW Reconstruction Authority staff agency.

The following transfer is to be made from the Department of Planning, Housing and Infrastructure to the Department of Customer Service under the Administrative Arrangements (Administrative Changes – SafeWork NSW Agency) Order 2025, effective 1 July 2025:

the Shared Services branch.

#### Department of Primary Industries and Regional Development

## Rename of the Department of Regional NSW to the Department of Primary Industries and Regional Development

The Department of Regional NSW was renamed to the Department of Primary Industries and Regional Development, under the Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.2) 2024, effective 1 July 2024.

## Transfer of functions from the Department of Primary Industries and Regional Development

The following function is to be transferred from the Department of Primary Industries and Regional Development to the Department Communities and Justice under the Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.3) 2025, effective 1 July 2025:

· the Office for Regional Youth.

The following transfer was made from the Department of Primary Industries and Regional Development to the Premier's Department under the Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.2) 2024, effective 1 July 2024:

• the Regional Coordination and Delivery branch.

#### Premier's Department

#### Transfer of functions from the Premier's Department

The following transfer was made from the Premier's Department to The Cabinet Office under the Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.2) 2024, effective 1 July 2024:

• the Women NSW branch of the Community Engagement Group.

The following transfer was made from the Premier's Department to the Department of Creative Industries, Tourism, Hospitality and Sport under the Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.2) 2024, effective 1 July 2024:

 the part of the Partnership & Engagement branch responsible for the delivery of the Australia Day events and programs.

#### Transfer of functions to the Premier's Department

The following transfers were made to the Premier's Department from the Department of Creative Industries, Tourism, Hospitality and Sport under the Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.2) 2024, effective 1 July 2024:

- the Investment NSW Group
- the Office of the Chief Scientist and Engineer Group.

The following transfer was made to the Premier's Department from the Department of Primary Industries and Regional Development under the Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.2) 2024, effective 1 July 2024:

• the Regional Coordination and Delivery branch.

The following executive agency changed from being related to the Department of Planning, Housing and Infrastructure to being related to the Premier's Department under the Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.2) 2025, effective 17 March 2025:

• NSW Reconstruction Authority Staff Agency.

Principal Department	Administrative Arrangements changes
	Abolition of the Public Service Commission and functions transferred to the Premier's Department
	The Public Service Commission was abolished and persons employed transferred to the Premier's Department under the Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.2) 2024, effective 1 July 2024.
The Cabinet Office	Transfer of functions to The Cabinet Office
	The following transfer was made from the Premier's Department to The Cabinet Office under the Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.2) 2024, effective 1 July 2024:
	<ul> <li>the Women NSW branch of the Community Engagement Group.</li> </ul>
Treasury	Transfer of functions to the Treasury entity group
	The following transfer was made to the Infrastructure NSW Staff Agency from the Department of Planning, Housing and Infrastructure under the Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.3) 2024, effective 7 August 2024:
	<ul> <li>the Infrastructure Team within the Bradfield Development Authority branch.</li> </ul>

The 2025-26 Budget Papers have been prepared based on the new administrative arrangements announced since the 2024-25 Budget. The machinery of government changes have been reflected with the following treatments:

- whole entity movement in this case the entity will continue to report its full year expenses and will appear in the receiving principal department for Budget Paper No. 4 presentation purposes
- where the entity receives funding distributions (previously referred to as cluster grants), the original principal department will have provided funding distributions from 1 July 2024 to the date of transfer and the new principal department will provide funding distributions from the date of transfer to 30 June 2025 and for 2025-26 onwards
- an in-year function transfer has been captured in both the former and the new principal department as follows:
  - from 1 July 2024 to the date of transfer, expenses will be reported in the former entity, with no data for 2025-26 reflected in the previous entity
  - from date of transfer to 30 June 2025, expenses will be reported in the new entity, with the full budget reported for 2025-26 in the new entity.

These administrative restructures have several accounting and financial consequences:

- principal department and agency control relationships were amended with consequential consolidated financial reporting implications
- assets and liabilities associated with function transfers were transferred from the old agency to the new agency and transfers recognised from the effective date per the administrative orders
- staff, programs, projects and applicable funding associated with function and agency transfers need to occur as per the effective date of the administrative orders.

The following statutory bodies, public non-financial corporations (PNFC) and public financial corporations (PFC) have transferred between principal departments, and where applicable, funding distributions and personnel services arrangements will also be transferred to a new principal department.

Entity	Former Principal Department	New Principal Department
Office of Sport	Department of Communities and Justice	Department of Creative Industries, Tourism, Hospitality and Sport
Venues NSW (PNFC)	Department of Communities and Justice	Department of Creative Industries, Tourism, Hospitality and Sport
Institute of Sport Staff Agency (immaterial agency)	Department of Communities and Justice	Department of Creative Industries, Tourism, Hospitality and Sport
NSW Reconstruction Authority	Department of Planning, Housing and Infrastructure	Premier's Department

#### **Future Administrative Arrangements**

The Government has announced that a further administrative arrangement order will be released following the 2025-26 Budget. The change is anticipated to include:

• the establishment of a new entity NSW Motorways, effective from 1 July 2025. Subject to proclamation and vesting orders to be made after the release of the 2025-26 Budget, it is intended that certain assets related to public motorways will be transferred from Transport for NSW into NSW Motorways during 2025-26.

#### Principal department and agency appropriation arrangements

Lead ministers will receive an appropriation for their respective principal departments. Resources are then allocated through funding distributions to agencies (previously referred to as cluster grants) and the Secretary of each principal department.

Several smaller agencies classified as special or independent offices are funded through separate appropriations to maintain their independence from government.

The Legislature will receive a separate and direct appropriation under the Appropriation (Parliament) Bill 2025.

#### Entities for which Ministers receive an appropriation for the 2025-26 Budget<sup>(a)</sup>

#### **Appropriations - Departments**

Department of Climate Change, Energy, the

**Environment and Water** 

Department of Communities and Justice

Department of Creative Industries, Tourism, Hospitality and Sport

**Department of Customer Service** 

Department of Education

Department of Planning, Housing and Infrastructure

Department of Primary Industries and Regional

Development

Department of Transport(b)

Ministry of Health

Premier's Department

The Cabinet Office

Treasury(c)

#### Appropriations – Special Offices

Independent Pricing and Regulatory Tribunal Judicial Commission of New South Wales

Office of the Children's Guardian

Office of the Director of Public Prosecutions
Independent Commission Against Corruption
Law Enforcement Conduct Commission
New South Wales Electoral Commission

Ombudsman's Office

<sup>(</sup>a) Appropriations as set out in the *Appropriation Bill 2025*, including (i) Public Service Departments and (ii) various special offices. In these Appropriation Bills, it is the Ministers that receive the appropriations for the services of these entities.

<sup>(</sup>b) The Budget Papers generally refer to Transport for NSW which presents consolidated financials for Transport for NSW, the Department of Transport and the Transport Service of NSW. The Department of Transport receives the annual appropriation which is then on-granted to Transport for NSW and other Transport portfolio agencies.

<sup>(</sup>c) Includes appropriation to the Treasurer for the purposes of the activities or services administered on behalf of the State that are administered by Treasury.

#### Reporting of Budget data

The financial statements in this budget paper are prepared on an accrual basis of accounting, in accordance with Australian Accounting Standards AASB 101 *Presentation of Financial Statements*.

The majority of agencies that have property leases with Property and Development NSW have changed their occupancy agreement contracts as at 30 June 2022 so this is no longer recognised as a lease under AASB 16 *Leases*. Rather under the new contracts agencies record an annual service fee expense. Property NSW will be the lessee to the private sector and recognise the lease and the appropriate lease accounting under AASB 16 at the agency level.

Consistent with AASB 102 *Inventories*, where a delivering agency is not expected to be the long-term owner of a completed project, the expenditure is classified as inventory rather than property, plant and equipment. On completion of the project, the asset will be transferred to the intended owner. The NSW agencies currently delivering projects for other entities include Infrastructure NSW and Regional Growth NSW Development Corporation.

#### **Agency Expense Summary**

This section lists recurrent expenses and capital expenditure for each agency led by principal departments and the activities or services administered by the Treasurer on behalf of the State.

#### **Financial Statements**

Financial statements are presented for agencies that are material within the sector.

Section	Description
Operating Statement	This lists the major categories of expenses and revenues for each agency.
Balance Sheet	This details the agency's assets, liabilities and net worth.
Cash Flow Statement	This details the cash impacts of agency activities, including the cash appropriations sourced from whole-of-government activities.

#### **Notes**

The Budget year refers to 2025-26, while the forward estimates period refers to 2026-27, 2027-28 and 2028-29.

Expenditure figures cited throughout refer to expenditure in the 2025-26 Budget year unless otherwise indicated.

Expenditure figures cited as '2024-25 revised' refer to 2024-25 Budget updated full year projections as at 30 April 2025.

Figures in tables, charts and text have been rounded. Discrepancies between totals and the sum of components reflect rounding:

- values of \$1 billion and above are rounded to the nearest \$100 million unless specified
- values below \$1 billion are rounded to the nearest \$100,000
- estimates under \$100,000 are rounded to the nearest thousand
- estimates midway between rounding points are rounded up
- percentages are based on the underlying unrounded values
- for the budget balance, parentheses indicate a deficit while no sign indicates a surplus
- one billion equals one thousand million

- the following notations are used:
  - n.a. means data is not available
  - N/A means not applicable
  - no. means number
  - 0 means not zero, but rounded to zero
  - ... means zero
  - \$m means millions of dollars
  - \$b means billions of dollars.
- unless otherwise indicated, the data source for financial tables and charts is Treasury.

#### 1. **CABINET**

#### 1.1 **Agency Expense Summary**

Cabinet	2024-25 Revised \$m	Expenses <sup>(a)</sup> 2025-26 Budget \$m	Change %	Capi 2024-25 Revised \$m	ital Expendi 2025-26 Budget \$m	iture Change %
The Cabinet Office	94.2	84.8	(10.0)			
Funding distribution to agencies	11.2	12.2	8.6			
Total Principal Department <sup>(b)</sup>	105.4	97.0	(8.0)			
Agencies						
Parliamentary Counsel's Office	11.8	12.9	9.0	0.4	0.3	(32.3)
Total Agencies	11.8	12.9	9.0	0.4	0.3	(32.3)
Special Offices						
Independent Pricing and Regulatory Tribunal	47.3	48.7	3.0		0.2	•••
Total Special Offices	47.3	48.7	3.0		0.2	

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

<sup>(</sup>a) This table shows expenses on an uneliminated basis.(b) The Women NSW branch of the Community Engagement Group was transferred from the Premier's Department to The Cabinet Office, as per Administrative Arrangements (Administrative Changes - Miscellaneous) Order (No.2) 2024, effective 1 July 2024.

## 1.2 Financial Statements

## **The Cabinet Office Operating Statement**

	2024 Budget \$000	-25 Revised \$000	2025-26 Budget \$000
Expenses Excluding Losses			
Operating Expenses -	47 107	40.242	E2 920
Employee Related Personnel Services Expenses	47,127	49,342	52,820
Other Operating Expenses	 44,207	35,033	27,982
Grants and Subsidies	12,072	21,026	16,171
Appropriation Expense			
Depreciation and Amortisation			•••
Finance Costs			
Other Expenses			•••
TOTAL EXPENSES EXCLUDING LOSSES	103,406	105,401	96,973
Revenue			
Appropriation Revenue	102,542	110,349	90,872
Funding Distribution from Department			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	1,623	1,985	1,681
Transfers to the Crown Entity			
Sales of Goods and Services	2,041	2,237	2,200
Grants and Contributions	200	674	220
Investment Revenue Retained Taxes, Fees and Fines			
Other Revenue	•••	•••	***
Total Revenue	106,406	115,246	94,973
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)			
Net Result	3,000	9,845	(2,000)

	0004	2024-25		
	2024 Budget \$000	-25 Revised \$000	2025-26 Budget \$000	
Assets				
Current Assets				
Cash Assets	4,086	38,056	36,056	
Taxes Receivable		•		
Receivables	122	2,492	2,492	
Contract Assets	•••	,	,	
Inventories				
Financial Assets at Fair Value	•••	•••		
Other Financial Assets				
Other				
Assets Held For Sale				
Total Current Assets	4,208	40,548	38,548	
Non Current Assets	<del>.</del>			
Taxes Receivable				
Receivables				
Contract Assets				
Inventories				
Financial Assets at Fair Value				
Equity Investments				
Property, Plant and Equipment -				
Land and Building				
Plant and Equipment				
Infrastructure Systems				
Investment Properties	•••	•••		
Right of Use Assets	•••	•••		
Intangibles	•••	•••		
Other Assets				
Total Non Comment Assets				
Total Non Current Assets	•••		***	
Total Assets	4,208	40,548	38,548	
Total Assets				
Total Assets Liabilities				
Total Assets Liabilities Current Liabilities Taxes Payable	4,208	40,548		
Total Assets Liabilities Current Liabilities	4,208  	 11,983	38,548	
Total Assets Liabilities Current Liabilities Taxes Payable Payables	4,208 	40,548	<b>38,548</b>  11,983	
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	4,208  	 11,983 	38,548  11,983 	
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities	4,208   	 11,983  	38,548  11,983  	
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	4,208    3,783	 11,983    8,952	38,548  11,983 	
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	4,208   	 11,983  	38,548  11,983    8,952	
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	4,208   3,783 	 11,983    8,952	38,548  11,983    8,952	
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale	4,208   3,783 	 11,983    8,952 	38,548  11,983   8,952 	
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities	4,208   3,783 	 11,983    8,952 	38,548  11,983   8,952 	
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable	4,208   3,783  	40,548  11,983   8,952   20,935	38,548  11,983   8,952   20,935	
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities	4,208 3,783 3,783	 11,983   8,952  20,935	38,548  11,983   8,952   20,935	
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables	4,208 3,783 3,783	40,548  11,983   8,952  20,935	38,548  11,983   8,952   20,935	
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	4,208 3,783 3,783	40,548  11,983   8,952   20,935	38,548  11,983   8,952   20,935	
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	4,208 3,783 3,783	40,548 11,983 8,952 20,935	38,548 11,983 8,952 20,935	
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	4,208 3,783 3,783	40,548 11,983 8,952 20,935	38,548  11,983   8,952   20,935	
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	4,208 3,783 3,783 268	40,548 11,983 8,952 20,935 372	38,548 11,983 8,952 20,935	
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	4,208 3,783 3,783 268	40,548 11,983 8,952 20,935 372	38,548 11,983 8,952 20,935 372	
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities	4,208 3,783 3,783 268 268	40,548 11,983 8,952 20,935 372 372	38,548 11,983 8,952 20,935 372	
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Liabilities  Total Non Current Liabilities	4,208  3,783  3,783  268 4,051	40,548  11,983 8,952 20,935  372 372 21,307	38,548 11,983 8,952 20,935 372 372 21,307	
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Non Current Liabilities	4,208  3,783  3,783  268 4,051	40,548  11,983 8,952 20,935  372 372 21,307 19,241	38,548 11,983 8,952 20,935 372 372 21,307 17,241	
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Liabilities  Total Nan Current Liabilities	4,208  3,783  3,783  268 4,051 157	40,548  11,983 8,952 20,935  372 372 21,307	38,548 11,983 8,952 20,935 20,935 372 372 21,307	
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	4,208  3,783  3,783  268 4,051 157	 11,983  8,952  20,935  372  372  372 21,307 19,241	38,548 11,983 8,952 20,935 372 372 21,307 17,241	
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Liabilities  Total Non Current Liabilities  Total Non Current Liabilities  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds Reserves	4,208  3,783 3,783 268 268 4,051 157	 11,983  8,952  20,935  372  372  372 21,307 19,241	38,548 11,983 8,952 20,935 372 372 21,307 17,241	

#### **Cash Flow Statement**

	2024		2025-26
	Budget \$000	Revised \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	45,504	43,306	51,139
Personnel Services		<b></b>	
Grants and Subsidies	12,072	21,026	16,17
Finance Costs	•••	•••	•
Equivalent Income Tax			07.00
Other Payments	44,207	37,262	27,98
Total Payments	101,784	101,594	95,29
Receipts			
Appropriation	102,542	110,349	90,87
Funding Distribution from Department	•••		,
Cash reimbursements from the Crown Entity	•••		
Sale Proceeds Transfers to the Crown Entity	•••		•
Cash transfers to the Crown Entity			
Sale of Goods and Services	2,041	2,237	2,20
Retained Taxes, Fees and Fines	•••	•••	
Interest Received			00
Grants and Contributions	200	674	22
Other Receipts		465	
Total Receipts	104,784	113,725	93,29
Net Cash Flows From Operating Activities	3,000	12,131	(2,000
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	•••		•
Purchases of Property, Plant and Equipment	•••		
Proceeds from Sale of Investments	•••		,
Purchases of Investments	•••		
Advances Repayments Received	•••		
Advances made	•••		
Other Investing			
Net Cash Flows From Investing Activities	•••	•••	
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances	•••	•••	
Repayment of Borrowings and Advances	•••	•••	
Dividends Paid	•••		
Other Financing	•••		
Capital Appropriation - Equity Appropriation			•
Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities	***	***	
	3 000	10 101	(2.000
Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	3,000	12,131	(2,000
	1,086	17,076	38,05
Reclassification of Cash Equivalents  Cash transferred in (out) as a Result of Administrative Restructuring		 8,850	,
	4.000	•	
Closing Cash and Cash Equivalents	4,086	38,056	36,05

## Parliamentary Counsel's Office Operating Statement

	2024 Budget \$000	-25 Revised \$000	2025-26 Budget \$000
Expenses Excluding Losses	Ç	<b>Q</b> 000	Ç
Operating Expenses -			
Employee Related	9,710	9,188	10,706
Personnel Services Expenses	·	·	·
Other Operating Expenses	1,798	2,388	1,849
Grants and Subsidies			
Appropriation Expense			***
Depreciation and Amortisation	245	244	325
Finance Costs	4		4
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	11,757	11,819	12,884
Revenue			
Appropriation Revenue			
Funding Distribution from Department	11,217	11,235	12,199
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	469	144	502
Transfers to the Crown Entity			
Sales of Goods and Services	7	54	6
Grants and Contributions	•••		•••
Investment Revenue	•••		
Retained Taxes, Fees and Fines	•••		
Other Revenue			
Total Revenue	11,693	11,432	12,707
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)			
Net Result	(64)	(387)	(177)

	2024 Budget \$000	-25 Revised \$000	2025-26 Budget \$000
Assets			
Current Assets			
Cash Assets	940	741	648
Taxes Receivable			
Receivables	 151	53	53
Contract Assets			
Inventories		•••	
Financial Assets at Fair Value			
Other Financial Assets			
Other	•••	•••	
Assets Held For Sale	***	***	
Total Current Assets	1,091	794	701
Non Current Assets	.,		
Taxes Receivable			
Receivables	•••	•••	
Contract Assets		•••	
Inventories		•••	
Financial Assets at Fair Value		•••	
Equity Investments		•••	
Property, Plant and Equipment -		•••	
Land and Building			
Plant and Equipment	 758	 652	 567
Infrastructure Systems	756	032	307
Investment Properties	***	•••	
	•••	•••	
Right of Use Assets	1.000	1.000	1 202
Intangibles	1,069	1,282	1,292
Other Assets	4.007		
Total Non Current Assets	1,827	1,934	1,859
Total Assets	2,918	2,728	2,560
Liabilities			
Current Liabilities			
Taxes Payable			
Payables	443	388	397
Contract Liabilities	***		
Other Financial Liabilities at Fair Value	***		
Borrowings	•••		
Provisions	825	951	951
Other			
Liabilities Associated with Assets Held for Sale		•••	
Total Current Liabilities	1,268	1,339	1,348
Non Current Liabilities			
Taxes Payable	•••		
Payables	•••		
Contract Liabilities	•••		
Other Financial Liabilities at Fair Value	•••	•••	
Borrowings		•••	
Provisions	387	413	413
Other			413
Other	387	413	
Other Total Non Current Liabilities	387		
Other Total Non Current Liabilities Total Liabilities	387 1,655	1,752	1,761
Other Total Non Current Liabilities Total Liabilities Net Assets	387		
Other Total Non Current Liabilities Total Liabilities	387 1,655 1,263	1,752	1,761
Other Total Non Current Liabilities Total Liabilities Net Assets Equity	387 1,655	1,752 976	1,761 799
Other Total Non Current Liabilities Total Liabilities Net Assets Equity Accumulated Funds	387 1,655 1,263	<b>1,752 976</b> 976	<b>1,761 799</b> 799

#### **Cash Flow Statement**

	2024	1-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Payments			
Employee Related	9,241	9,160	10,20
Personnel Services			
Grants and Subsidies			
Finance Costs			
Equivalent Income Tax			
Other Payments	1,822	2,220	1,844
Total Payments	11,063	11,380	12,048
Receipts			
Appropriation			
Funding Distribution from Department	11,217	11,235	12,199
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services	7	54	(
Retained Taxes, Fees and Fines		***	•
Interest Received			
Grants and Contributions			••
Other Receipts		6	
Total Receipts	11,224	11,294	12,205
Net Cash Flows From Operating Activities	161	(85)	157
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment	(80)	(139)	(80
Proceeds from Sale of Investments			
Purchases of Investments			
Advances Repayments Received			
Advances made			
Other Investing	(170)	(230)	(170
Net Cash Flows From Investing Activities	(250)	(369)	(250
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances			
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities	•••		
		(455)	(93
Net Increase/(Decrease) in Cash	(89)	(455)	(33
Net Increase/(Decrease) in Cash  Opening Cash and Cash Equivalents	<b>(89)</b> 1,029	1,196	
<u>`</u>			74 <sup>-</sup>
Opening Cash and Cash Equivalents	1,029		74

## **Independent Pricing and Regulatory Tribunal Operating Statement**

Net Result	2	(824)	1
Other Gains/(Losses)			•••
Gain/(Loss) on Disposal of Non Current Assets			
Total Revenue	45,343	46,456	48,684
Other Revenue	•••	•••	
Retained Taxes, Fees and Fines			
Investment Revenue			
Grants and Contributions		101	
Sales of Goods and Services	1,562	4,324	1,601
Transfers to the Crown Entity			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	345	800	357
Funding Distribution from Department			
Appropriation Revenue	43,435	41,231	46,725
Revenue			,
TOTAL EXPENSES EXCLUDING LOSSES	45,341	47,280	48,683
Other Expenses			
Finance Costs			
Depreciation and Amortisation	201	118	180
Appropriation Expense			
Grants and Subsidies		,	
Other Operating Expenses	11,273	 14,183	8,658
Personnel Services Expenses	33,800	•	39,643
Operating Expenses - Employee Related	33,866	32,979	39,845
Expenses Excluding Losses			
	Budget \$000	Revised \$000	Budget \$000
	2024	1-25	2025-26

1 - 8

	2024-25		2025-26	
	Budget \$000	Revised \$000	Budget \$000	
Assets				
Current Assets				
Cash Assets	7,012	7,525	7,528	
Taxes Receivable				
Receivables	463	463	463	
Contract Assets	•••	•••		
Inventories				
Financial Assets at Fair Value				
Other Financial Assets				
Other		•••		
Assets Held For Sale	•••	•••		
Total Current Assets	7,475	7,988	7,991	
Non Current Assets				
Taxes Receivable				
Receivables				
Contract Assets				
Inventories				
Financial Assets at Fair Value				
Equity Investments				
Property, Plant and Equipment -				
Land and Building		•••		
Plant and Equipment	135	38	38	
Infrastructure Systems				
Investment Properties				
Right of Use Assets				
Intangibles		•••		
Other Assets				
Total Non Current Assets	135	38	38	
Total Assets	7,610	8,026	8,029	
Liabilities				
Current Liabilities				
Taxes Payable				
Taxes Payable Payables	 2,446	 2,446	 2,446	
Taxes Payable Payables Contract Liabilities	 2,446 	 2,446 	 2,446 	
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	·			
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings		 	 	
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	  3,308	  3,855	  3,855	
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	3,308 	  3,855 	  3,855 	
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale	  3,308 	  3,855 	  3,855 	
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities	3,308 	  3,855 	  3,855 	
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities	3,308  5,754	 3,855  6,301	 3,855   <b>6,301</b>	
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable	3,308  5,754	3,855  6,301	  3,855 	
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables	3,308  5,754	 3,855   <b>6,301</b> 	 3,855   <b>6,301</b> 	
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities	3,308   5,754	 3,855   <b>6,301</b> 	 3,855   <b>6,301</b>	
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	3,308  5,754	 3,855   <b>6,301</b>  	 3,855   <b>6,301</b> 	
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	3,308  3,754  5,754	 3,855   <b>6,301</b>  	 3,855   <b>6,301</b>  	
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	5,754	 3,855   <b>6,301</b>  	 3,855   <b>6,301</b> 	
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	3,308  3,754  5,754	3,855  6,301   	 3,855   <b>6,301</b>  	
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	 3,308  5,754     69	 3,855   <b>6,301</b>     	 3,855  6,301    99	
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities	 3,308  5,754    69 	 3,855  6,301      99 	 3,855  6,301    99	
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities	3,308 3,754 5,754 69 69 5,823	3,855  6,301       99  99	 3,855  6,301     99  99 6,400	
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets	3,308 3,754 5,754 69 69 5,823	3,855  6,301       99  99	 3,855  6,301     99  99 6,400	
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity	3,308 3,754 5,754 69 69 5,823 1,787	3,855  6,301        99  99 6,400 1,626	3,855  6,301      99  99 6,400 1,629	
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	3,308 3,308 5,754 69 69 5,823 1,787	3,855  6,301  6,301  99  99  99 1,626	3,855  6,301       99  99 6,400 1,629	
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds Reserves	3,308 3,308 5,754 69 69 5,823 1,787	3,855  6,301  6,301  99  99  99 1,626	3,855  6,301      99  99 6,400 1,629	

#### **Cash Flow Statement**

	2024	1-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	33,521	32,312	39,488
Personnel Services			
Grants and Subsidies			
Finance Costs			
Equivalent Income Tax			
Other Payments	11,273	14,824	8,658
Total Payments	44,794	47,136	48,145
Receipts			
Appropriation	43,435	41,231	46,725
Funding Distribution from Department			
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services	1,562	4,324	1,60°
Retained Taxes, Fees and Fines			
Interest Received			
Grants and Contributions		101	
Other Receipts		1,307	
Total Receipts	44,997	46,963	48,326
Net Cash Flows From Operating Activities	203	(173)	181
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment	(180)		(180
Proceeds from Sale of Investments			
Purchases of Investments			
Advances Repayments Received			
Advances made			
Other Investing			
Net Cash Flows From Investing Activities	(180)		(180)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances			
Dividends Paid			
Other Financing	2		2
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities	2		2
Net Increase/(Decrease) in Cash	25	(173)	3
Opening Cash and Cash Equivalents	6,987	7,698	7,525
Reclassification of Cash Equivalents	•	•	
Cash transferred in(out) as a Result of Administrative Restructuring			
Closing Cash and Cash Equivalents	7,012	7,525	7,528
•	,	,	,

## 2. CLIMATE CHANGE, ENERGY, THE ENVIRONMENT AND WATER

#### 2.1 Agency Expense Summary

Climate Change, Energy, the Environment	2024-25	Expenses <sup>(a)</sup> 2025-26		Cap 2024-25	ital Expendi 2025-26	iture
and Water	Revised \$m	Budget \$m	Change %	Revised \$m	Budget \$m	Change %
Department of Climate Change, Energy, the Environment and Water	4,320.2	4,371.6	1.2	395.2	563.7	42.6
Funding distribution to agencies	1,142.5	1,145.6	0.3			
Total Principal Department <sup>(b)</sup>	5,462.7	5,517.3	1.0	395.2	563.7	42.6
Agencies						
Energy Corporation of New South Wales	92.8	216.1	132.8	884.5	1,068.3	20.8
Energy Security Corporation(c)		54.2			0.1	
Environment Protection Authority	299.0	294.9	(1.4)	6.6	0.8	(88.5)
Environmental Trust	61.8	78.3	26.6			
Natural Resources Access Regulator	45.5	56.2	23.4	0.5		(100.0)
Biodiversity Conservation Trust of NSW	80.2	84.0	4.7	1.9	15.1	675.1
Water Administration Ministerial Corporation	94.0	92.6	(1.5)	10.2	10.8	5.7
Total Agencies	673.4	876.3	30.1	903.8	1,095.1	21.2

<sup>(</sup>a) This table shows expenses on an uneliminated basis.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

<sup>(</sup>b) The Energy Corporation of NSW Group was transferred from the Department of Climate Change, Energy, the Environment and Water to the Energy Corporation of New South Wales Staff Agency as per the Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.2) 2024, effective 1 July 2024.

<sup>(</sup>c) In September 2023, the NSW Government committed to establishing the Energy Security Corporation to accelerate investment in renewable energy assets that ensure the dispatchable supply of clean energy. It will commence in the 2025-26 financial year to make investments in storage projects, to address gaps in the current market and to improve the reliability of NSW electricity network, as it transitions to renewables.

## 2.2 Financial Statements

## Department of Climate Change, Energy, the Environment and Water Operating Statement

	2024	1-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	1,008,684	1,016,116	1,100,158
Personnel Services Expenses		•••	•••
Other Operating Expenses	1,704,127	1,800,279	1,556,709
Grants and Subsidies	3,340,104	2,448,148	2,653,685
Appropriation Expense			
Depreciation and Amortisation	159,246	194,705	202,216
Finance Costs	1,010	1,010	938
Other Expenses	2,405	2,405	3,571
TOTAL EXPENSES EXCLUDING LOSSES	6,215,575	5,462,663	5,517,277
Revenue			
Appropriation Revenue	5,422,032	4,555,634	4,645,669
Funding Distribution from Department			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	30,830	30,850	31,952
Transfers to the Crown Entity			
Sales of Goods and Services	404,721	408,635	331,871
Grants and Contributions	390,453	418,111	436,350
Investment Revenue	2,672	2,672	3,835
investment revenue			
Retained Taxes, Fees and Fines	3,178	3,178	3,259
	3,178 130,791	3,178 98,641	3,259 282,295
Retained Taxes, Fees and Fines	•	-	•
Retained Taxes, Fees and Fines Other Revenue	130,791	98,641	282,295 <b>5,735,231</b> (840)
Retained Taxes, Fees and Fines Other Revenue Total Revenue	130,791 <b>6,384,676</b>	98,641 <b>5,517,722</b>	282,295 <b>5,735,231</b>

		24-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	716,451	1,156,074	973,148
Taxes Receivable	•••	•••	•••
Receivables	209,743	243,643	243,243
Contract Assets		3,097	3,097
Inventories	68,561	80,753	80,753
Financial Assets at Fair Value	700	700	1,400
Other Financial Assets	10,813	10,813	10,813
Other		•••	
Assets Held For Sale			
Total Current Assets	1,006,268	1,495,081	1,312,455
Non Current Assets			
Taxes Receivable			
Receivables	6,394	4,287	6,652
Contract Assets			
Inventories	8,437	49,670	49,670
Financial Assets at Fair Value	63,038	53,734	106,395
Equity Investments			
Property, Plant and Equipment -			
Land and Building	3,986,183	4,218,883	4,245,984
Plant and Equipment	97,274	113,421	113,813
Infrastructure Systems	3,863,363	4,399,675	4,690,708
Investment Properties			
Right of Use Assets	3,155	21,534	18,506
Intangibles	430,367	434,409	446,152
Other Assets			
Total Non Current Assets	8,458,212	9,295,613	9,677,880
Total Assets	9,464,480	10,790,694	10,990,335
Liabilities			
Current Liabilities			
Current Liabilities Taxes Payable			
Current Liabilities Taxes Payable Payables	 413,632	 520,333	 520,333
Current Liabilities Taxes Payable Payables Contract Liabilities	 413,632 11,256	 520,333 9,503	 520,333 9,503
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	11,256	9,503 	9,503
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	11,256  5,474	9,503  5,971	9,503  5,971
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	11,256  5,474 110,535	9,503  5,971 119,131	9,503  5,971 119,131
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	11,256  5,474	9,503  5,971	9,503  5,971
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale	11,256  5,474 110,535 2,884 	9,503  5,971 119,131 38,853 	9,503  5,971 119,131 23,176
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities	11,256  5,474 110,535	9,503  5,971 119,131	9,503  5,971 119,131 23,176
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities	11,256  5,474 110,535 2,884 	9,503  5,971 119,131 38,853 	9,503  5,971 119,131 23,176
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable	11,256  5,474 110,535 2,884 	9,503  5,971 119,131 38,853 	9,503  5,971 119,131 23,176
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables	11,256  5,474 110,535 2,884  <b>543,781</b>	9,503  5,971 119,131 38,853  <b>693,791</b>	9,503  5,971 119,131 23,176
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities	11,256  5,474 110,535 2,884  <b>543,781</b>	9,503  5,971 119,131 38,853  <b>693,791</b>	9,503  5,971 119,131 23,176
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	11,256 5,474 110,535 2,884 543,781	9,503  5,971 119,131 38,853  <b>693,791</b> 	9,503  5,971 119,131 23,176  <b>678,114</b> 
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	11,256  5,474 110,535 2,884  <b>543,781</b>   	9,503  5,971 119,131 38,853  <b>693,791</b>     24,698	9,503  5,971 119,131 23,176  <b>678,114</b>    23,002
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	11,256  5,474 110,535 2,884  543,781     26,153 6,478	9,503  5,971 119,131 38,853  <b>693,791</b> 	9,503  5,971 119,131 23,176  <b>678,114</b> 
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	11,256  5,474 110,535 2,884  543,781     26,153 6,478 949	9,503  5,971 119,131 38,853  <b>693,791</b>   24,698 7,634	9,503  5,971 119,131 23,176  <b>678,114</b>  23,002 7,634
Current Liabilities     Taxes Payable     Payables     Contract Liabilities     Other Financial Liabilities at Fair Value     Borrowings     Provisions     Other     Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable     Payables     Contract Liabilities     Other Financial Liabilities at Fair Value     Borrowings     Provisions     Other  Total Non Current Liabilities	11,256 5,474 110,535 2,884 543,781 26,153 6,478 949 33,580	9,503  5,971 119,131 38,853  <b>693,791</b>   24,698 7,634 	9,503 5,971 119,131 23,176 678,114 23,002 7,634 30,636
Current Liabilities    Taxes Payable    Payables    Contract Liabilities    Other Financial Liabilities at Fair Value    Borrowings    Provisions    Other    Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable    Payables    Contract Liabilities    Other Financial Liabilities at Fair Value    Borrowings    Provisions    Other  Total Non Current Liabilities  Total Non Current Liabilities	11,256  5,474 110,535 2,884  543,781    26,153 6,478 949 33,580 577,361	9,503 5,971 119,131 38,853 693,791 24,698 7,634 32,332 726,124	9,503 5,971 119,131 23,176 678,114 23,002 7,634 30,636 708,751
Current Liabilities     Taxes Payable     Payables     Contract Liabilities     Other Financial Liabilities at Fair Value     Borrowings     Provisions     Other     Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable     Payables     Contract Liabilities     Other Financial Liabilities at Fair Value     Borrowings     Provisions     Other  Total Non Current Liabilities	11,256 5,474 110,535 2,884 543,781 26,153 6,478 949 33,580	9,503  5,971 119,131 38,853  <b>693,791</b>   24,698 7,634 	9,503 5,971 119,131 23,176 678,114 23,002 7,634 30,636
Current Liabilities     Taxes Payable     Payables     Contract Liabilities     Other Financial Liabilities at Fair Value     Borrowings     Provisions     Other     Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable     Payables     Contract Liabilities     Other Financial Liabilities at Fair Value     Borrowings     Provisions     Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity	11,256 5,474 110,535 2,884 543,781  26,153 6,478 949 33,580 577,361 8,887,120	9,503 5,971 119,131 38,853 693,791 24,698 7,634 32,332 726,124 10,064,571	9,503 5,971 119,131 23,176 678,114 23,002 7,634 30,636 708,751 10,281,585
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	11,256 5,474 110,535 2,884 543,781  26,153 6,478 949 33,580 577,361 8,887,120	9,503 5,971 119,131 38,853 693,791 24,698 7,634 32,332 726,124 10,064,571	9,503 5,971 119,131 23,176 678,114 23,002 7,634 30,636 708,751 10,281,585
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds Reserves	11,256 5,474 110,535 2,884 543,781  26,153 6,478 949 33,580 577,361 8,887,120	9,503 5,971 119,131 38,853 693,791 24,698 7,634 32,332 726,124 10,064,571	9,503 5,971 119,131 23,176 678,114 23,002 7,634 30,636 708,751 10,281,585
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Non Current Liabilities  Total Non Current Liabilities	11,256 5,474 110,535 2,884 543,781  26,153 6,478 949 33,580 577,361 8,887,120	9,503 5,971 119,131 38,853 693,791 24,698 7,634 32,332 726,124 10,064,571	9,503 5,971 119,131 23,176 678,114  23,002 7,634 30,636 708,751 10,281,585

#### **Cash Flow Statement**

	2024 Budget \$000	1-25 Revised \$000	2025-26 Budget \$000
Cash Flows From Operating Activities	****	****	****
Payments			
Employee Related	977,854	985,266	1,068,207
Personnel Services	077,001	000,200	1,000,207
Grants and Subsidies	4,163,314	3,542,042	3,225,094
Finance Costs	357	357	334
Equivalent Income Tax			
Other Payments	844,117	1,028,801	971,724
Total Payments	5,985,641	5,556,466	5,265,358
Receipts	<del></del>	<del></del>	
Appropriation	5,422,032	4,555,634	4,645,669
Funding Distribution from Department	0, 122,002	1,000,001	1,0 10,000
Cash reimbursements from the Crown Entity	•••	•••	••
Sale Proceeds Transfers to the Crown Entity		•••	••
Cash transfers to the Crown Entity	•••		••
Sale of Goods and Services	404,621	409.145	331,771
Retained Taxes, Fees and Fines		100,110	001,77
Interest Received	2,672	2,672	953
Grants and Contributions	389,753	427,380	435,650
Other Receipts	133,969	427,240	285,554
Total Receipts	6,353,046	5,822,071	5,699,597
Net Cash Flows From Operating Activities	367,405	265,605	434,239
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	994	994	995
Purchases of Property, Plant and Equipment	(530,099)	(375,489)	(539,971
Proceeds from Sale of Investments			(000,071)
Purchases of Investments	•••	•••	••
Advances Repayments Received			(49,779
Advances made			(40,770
Other Investing	(19,428)	 (19,741)	(23,745
Net Cash Flows From Investing Activities	(548,533)	(394,236)	(612,500)
Cash Flows From Financing Activities	(0.10,000)	(50 1,200)	
Proceeds from Borrowings and Advances			
	•••		
_			(2.300
Repayment of Borrowings and Advances			(2,300
Repayment of Borrowings and Advances Dividends Paid			(2,300
Repayment of Borrowings and Advances Dividends Paid Other Financing	 		(2,300  
Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation			
Repayment of Borrowings and Advances Dividends Paid Other Financing	  		 
Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities		  	   (2,300)
Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities		  	(2,300)    (2,300) (180,561) 1,156,074
Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash	(181,128)		(2,300) (180,561)
Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	(181,128)		(2,300)

## **Energy Corporation of New South Wales Operating Statement**

	0.00	0.5	0005.05
	2024		2025-26
	Budget \$000	Revised \$000	Budget \$000
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	(0)	25,978	44,118
Personnel Services Expenses	28,685	0	(0)
Other Operating Expenses	66,610	48,988	79,923
Grants and Subsidies	16,560	7,962	51,354
Appropriation Expense			
Depreciation and Amortisation	477	1,840	2,365
Finance Costs		8,065	38,356
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	112,332	92,833	216,116
Revenue			
Appropriation Revenue			
Funding Distribution from Department	1,512,608	837,465	808,830
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	•••	794	
Transfers to the Crown Entity	•••	(692,193)	(123,754)
Sales of Goods and Services		2,188	
Grants and Contributions	11,065	11,065	64,082
Investment Revenue		11,700	44,208
Retained Taxes, Fees and Fines			
Other Revenue	223,509	15,429	33,201
Total Revenue	1,747,182	186,449	826,567
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)		(2,859)	
Net Result	1,634,850	90,757	610,451

Assets
Assets         Curent Assets         102,092         321,813         322,91           Cash Assets         102,092         321,813         322,91           Taxes Receivables         171,921         9,195         9,185           Contract Assets         171,921         9,195         9,185           Inventories         1,11,921         9,195         9,185           Contract Assets         1,171,921         9,195         9,185           Contract Assets         1,102         1,102         1,102           Other Grancial Assets at Fair Value         1,102         1,102         1,102           Other Grancial Assets         274,012         331,008         322,107           Assets Held For Sale         2,740,102         331,008         322,107           Taxes Receivable
Assets           Current Assets         102,092         321,813         322,91           Taxes Receivable         171,921         9,195         9,185           Receivables         171,921         9,195         9,185           Contract Assets              Inventories              Financial Assets at Fair Value              Other Financial Assets         274,012         331,008         332,10           Other Financial Assets              Assets Held For Sale              Total Current Assets              Taxes Receivable              Receivables              Contract Assets              Inventories              Financial Assets at Fair Value              Equity Investments              Inventories <t< th=""></t<>
Cursin Assets         102,092         321,813         322,91           Taxes Receivable         """"""""""""""""""""""""""""""""""""
Cash Assets         102,092         321,813         322,91           Taxes Receivables         171,921         9.195         9.15           Contract Assets         171,921         9.195         9.15           Contract Assets         1         1         1           Inventories         1         1         1           Financial Assets at Fair Value          1         1           Other Financial Assets         274,012         331,008         322,10           Assets Held For Sale          274,012         331,008         322,10           Total Current Assets         274,012         331,008         322,10           Taxes Receivable          746,681         729,6           Contract Assets          746,681         729,6           Contract Assets              Inventories              Inventories              Inventories              Financial Assets at Fair Value              Equity Investment Properties
Receivable
Receivables         171,921         9,195         9,185           Contract Assets
Contract Assets   Inventories
Inventories
Financial Assets of Tair Value
Other Financial Assets
Other Assets Held For Sale </td
Total Current Assets         274,012         331,008         332,107           Non Current Assets
Non Current Assets         Image: Receivable (acceivable)         Image: Receivable (acceivable)         Image: Type (acceivable)         I
Taxes Receivables
Receivables
Contract Assets              Inventories             Financial Assets at Fair Value             Equity Investments             Property, Plant and Equipment -             Land and Building         1,104         17,181         326,26           Plant and Equipment         26         3,870         3,77           Infrastructure Systems         1,952,321         2,508,634         4,980,5           Investment Properties              Right of Use Assets         2,742         2,548         2,55           Intangibles         16,591         8,850         8,850           Other Assets         1972,784         3,289,765         6,051,54           Total Non Current Assets         1,972,784         3,289,765         6,051,54           Total Assets         2,246,799         3,620,773         6,383,64           Liabilities         1,972,784         3,289,765         6,051,54           Cottal Non Current Liabilities         92,964         70,92         70,93           Contract Liabilities at Fair Value <t< td=""></t<>
Inventories
Financial Assets at Fair Value              Equity Investments              Property, Plant and Equipment -  <
Equity Investments
Property, Plant and Equipment -         1,104         17,181         326,26           Plant and Equipment         26         3,870         3,74           Infrastructure Systems         1,952,321         2,508,634         4,980,5           Investment Properties
Land and Building Plant and Equipment         1,104         17,181         326,26         9,870         3,77         3,77         1,71         1,752,321         2,508,634         4,980,5         1,952,321         2,508,634         4,980,5         1,952,321         2,508,634         4,980,5         1,952,321         2,508,634         4,980,5         1,952,321         2,549         2,549         2,549         2,549         1,552,51         1,952,734         3,289,765         8,850         8,850         8,850         1,952,748         3,289,765         6,051,54         6,051,54         6,051,54         6,052,773         6,383,64         6,052,773         6,383,64         6,052,773         6,383,64         6,052,773         6,383,64         6,052,773         6,383,64         6,052,773         6,383,64         6,052,64         6,052,073         6,383,64         6,052,073         6,383,64         6,052,073         6,383,64         6,052,073         6,383,64         6,052,073         6,383,64         6,052,073         6,383,64         6,052,073         6,383,64         6,052,073         6,383,64         7,093         6,052,073         6,383,64         7,093         6,052,073         6,053,64         7,093         7,093         7,093         7,093         7,093         7,093         7,093         7,093
Plant and Equipment         26         3,870         3,74           Infrastructure Systems         1,952,321         2,508,634         4,980,5           Investment Properties              Right of Use Assets         2,742         2,549         2,55           Intangibles         16,591         8,850         8,83           Other Assets              Total Non Current Assets         1,972,784         3,289,765         6,051,54           Total Assets         2,246,796         3,620,773         6,383,64           Liabilities              Current Liabilities              Payables         92,964         70,926         70,926           Contract Liabilities         92,964         70,926         70,926           Contract Liabilities at Fair Value              Borrowings         75,71         1,168         1,14           Provisions         1,513         2,578         2,57           Other         10,967         77,174         76,43           Non Current Liabilities </td
Infrastructure Systems
Investment Properties
Right of Use Assets         2,742         2,549         2,550           Intangibles         16,591         8,850         8,850           Other Assets         1,972,784         3,289,765         6,051,54           Total Non Current Assets         1,972,784         3,289,765         6,051,54           Cotal Assets         2,246,796         3,620,773         6,383,64           Liabilities         Taxes Payable         3         6,720         7,092         70,932           Contract Liabilities         6,720         2,488         1,73         2,57         1,73         1,73         2,57         1,73         1,73         2,57         2,57         1,73         2,57         2,57         2,57         2,57         2,57         2,57         2,57         2,57         2,57         2,57         2,57         2,57         2,57         2,57         2,57         2,57         2,57         2,57         2,57
Intangibles         16,591         8,850         8,850           Other Assets         1,972,784         3,289,765         6,051,54           Total Assets         2,246,796         3,620,773         6,383,64           Liabilities         Eurrent Liabilities           Taxes Payable         3         5         7,09
Other Assets <t< td=""></t<>
Total Non Current Assets         1,972,784         3,289,765         6,051,52           Total Assets         2,246,796         3,620,773         6,383,64           Liabilities         Current Liabilities           Taxes Payable
Total Assets         2,246,796         3,620,773         6,383,64           Liabilities         Current Liabilities           Taxes Payable
Liabilities         Current Liabilities       Taxes Payable
Current Liabilities         Taxes Payable
Taxes Payable              Payables         92,964         70,926         70,926           Contract Liabilities         6,720         2,488         1,73           Other Financial Liabilities at Fair Value              Borrowings         757         1,168         1,16           Provisions         1,513         2,578         2,57           Other         13         13         13           Liabilities Associated with Assets Held for Sale              Total Current Liabilities         101,967         77,174         76,43           Non Current Liabilities              Payables              Contract Liabilities         2,116         2,924         1,93           Other Financial Liabilities at Fair Value           22,167         487,693         516,54           Provisions         2,157         487,693         516,54         24         24,78,8           Other         34         2,447,938         4,278,8         34,278,8         34,278,8
Payables       92,964       70,926       70,926         Contract Liabilities       6,720       2,488       1,73         Other Financial Liabilities at Fair Value            Borrowings       757       1,168       1,16         Provisions       1,513       2,578       2,57         Other       13       13       13         Liabilities Associated with Assets Held for Sale            Non Current Liabilities       101,967       77,174       76,43         Non Current Liabilities            Payables             Contract Liabilities       2,116       2,924       1,97         Other Financial Liabilities at Fair Value        2,157       487,693       516,54         Borrowings       2,157       487,693       516,54         Provisions       13       291       2         Other       34       2,447,938       4,278,8         Total Non Current Liabilities       4,321       2,938,845       5,084,24
Contract Liabilities         6,720         2,488         1,755           Other Financial Liabilities at Fair Value              Borrowings         757         1,168         1,16           Provisions         1,513         2,578         2,57           Other         13         13         13           Liabilities Associated with Assets Held for Sale              Total Current Liabilities         101,967         77,174         76,43           Non Current Liabilities              Payables              Contract Liabilities         2,116         2,924         1,97           Other Financial Liabilities at Fair Value          2,157         487,693         516,54           Borrowings         2,157         487,693         516,54           Provisions         13         291         2           Other         34         2,447,938         4,278,8           Total Non Current Liabilities         4,321         2,938,845         5,084,24
Other Financial Liabilities at Fair Value            Borrowings       757       1,168       1,16         Provisions       1,513       2,578       2,57         Other       13       13       13         Liabilities Associated with Assets Held for Sale            Total Current Liabilities       101,967       77,174       76,43         Non Current Liabilities            Payables            Contract Liabilities       2,116       2,924       1,97         Other Financial Liabilities at Fair Value         286,63         Borrowings       2,157       487,693       516,54         Provisions       2,157       487,693       516,54         Other       34       2,447,938       4,278,8         Total Non Current Liabilities       4,321       2,938,845       5,084,24
Borrowings         757         1,168         1,169           Provisions         1,513         2,578         2,575           Other         13         13         13           Liabilities Associated with Assets Held for Sale              Total Current Liabilities         101,967         77,174         76,43           Non Current Liabilities               Payables                Contract Liabilities         2,116         2,924         1,97
Provisions       1,513       2,578       2,575         Other       13       13       13         Liabilities Associated with Assets Held for Sale            Total Current Liabilities       101,967       77,174       76,43         Non Current Liabilities            Taxes Payable             Payables              Contract Liabilities       2,116       2,924       1,93         Other Financial Liabilities at Fair Value         286,63         Borrowings       2,157       487,693       516,54         Provisions       13       291       2         Other       34       2,447,938       4,278,8         Total Non Current Liabilities       4,321       2,938,845       5,084,24
Other       13       13       13         Liabilities Associated with Assets Held for Sale            Total Current Liabilities       101,967       77,174       76,43         Non Current Liabilities            Taxes Payable             Payables              Contract Liabilities       2,116       2,924       1,97
Liabilities Associated with Assets Held for Sale             Total Current Liabilities         101,967         77,174         76,43           Non Current Liabilities              Taxes Payable              Payables              Contract Liabilities         2,116         2,924         1,93           Other Financial Liabilities at Fair Value           286,63           Borrowings         2,157         487,693         516,54           Provisions         13         291         2           Other         34         2,447,938         4,278,8           Total Non Current Liabilities         4,321         2,938,845         5,084,24
Total Current Liabilities         101,967         77,174         76,43           Non Current Liabilities         3         3         4         4         5         4         5         6
Non Current Liabilities         Taxes Payable  <
Taxes Payable            Payables            Contract Liabilities       2,116       2,924       1,97         Other Financial Liabilities at Fair Value          286,63         Borrowings       2,157       487,693       516,54         Provisions       13       291       2         Other       34       2,447,938       4,278,8         Total Non Current Liabilities       4,321       2,938,845       5,084,24
Payables             1,9        1,9         2,924       1,9         2,924       1,9        286,63          286,63          286,63           286,63 <td< td=""></td<>
Contract Liabilities       2,116       2,924       1,924         Other Financial Liabilities at Fair Value         286,63         Borrowings       2,157       487,693       516,54         Provisions       13       291       2         Other       34       2,447,938       4,278,8         Total Non Current Liabilities       4,321       2,938,845       5,084,24
Other Financial Liabilities at Fair Value        286,63         Borrowings       2,157       487,693       516,54         Provisions       13       291       2         Other       34       2,447,938       4,278,8         Total Non Current Liabilities       4,321       2,938,845       5,084,24
Borrowings       2,157       487,693       516,54         Provisions       13       291       2         Other       34       2,447,938       4,278,8         Total Non Current Liabilities       4,321       2,938,845       5,084,24
Provisions         13         291         2           Other         34         2,447,938         4,278,8           Total Non Current Liabilities         4,321         2,938,845         5,084,24
Other         34         2,447,938         4,278,8           Total Non Current Liabilities         4,321         2,938,845         5,084,24
Total Non Current Liabilities         4,321         2,938,845         5,084,24
Net Assets 2,140,509 604,754 1,222,96
Equity 2,140,505 604,754 1,222,50
Accumulated Funds 2,140,509 604,754 1,215,20
Populario 775
Reserves 1,73
·
Capital Equity             Total Equity         2,140,509         604,754         1,222,96

#### **Cash Flow Statement**

	2024	4-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	(0)	24,702	44,118
Personnel Services	28,685	0	(0)
Grants and Subsidies	16,560	25,674	51,354
Finance Costs		188	
Equivalent Income Tax			
Other Payments	64,720	181,614	78,975
Total Payments	109,965	232,178	174,447
Receipts			•
Appropriation			
Funding Distribution from Department	1,512,608	837,465	808,830
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			(123,754)
Cash transfers to the Crown Entity	•••	(692,193)	
Sale of Goods and Services		660	
Retained Taxes, Fees and Fines		•••	
Interest Received		11,700	44,208
Grants and Contributions	11,065	11,065	64,082
Other Receipts	57,729	1,049,098	49,637
Total Receipts	1,581,402	1,217,795	843,003
Net Cash Flows From Operating Activities	1,471,437	985,618	668,556
Cash Flows From Investing Activities	<del></del>		
Proceeds from Sale of Property, Plant and Equipment			123,754
Purchases of Property, Plant and Equipment	(1,441,821)	(958,994)	(1,068,343)
Proceeds from Sale of Investments			
Purchases of Investments			
Advances Repayments Received			
Advances made			•••
Other Investing			•••
Other investing			
Net Cash Flows From Investing Activities	(1 441 821)	(958 994)	(944 589)
Net Cash Flows From Investing Activities	(1,441,821)	(958,994)	(944,589)
Cash Flows From Financing Activities	(1,441,821)	(958,994)	
Cash Flows From Financing Activities Proceeds from Borrowings and Advances	(1,441,821)	( <b>958,994</b> ) 85,943	
Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances		(958,994)	
Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid		( <b>958,994</b> ) 85,943	
Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing		( <b>958,994</b> ) 85,943	
Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation		( <b>958,994</b> ) 85,943	
Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities		(958,994) 85,943 (1,176)  	277,129   
Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation		(958,994) 85,943 (1,176)  	277,129   
Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash	29,616	(958,994) 85,943 (1,176)  	277,129     277,129
Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents		(958,994)  85,943 (1,176) 84,767	277,129    277,129 1,096
Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents	29,616	(958,994)  85,943 (1,176) 84,767 111,391	277,129    277,129 1,096
Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	29,616 72,476	(958,994)  85,943 (1,176) 84,767 111,391	(944,589) 277,129 277,129 1,096 321,813

## **Energy Security Corporation**

## **Operating Statement**

	2024 Budget \$000	Revised \$000	2025-26 Budget
	_		Buaget
	\$000		\$000
Evnançae Evaludina Laccae		\$000	\$000
Expenses Excluding Losses Operating Expenses -			
Employee Related			4,275
Personnel Services Expenses		•••	4,275
Other Operating Expenses	•••		 6,626
Grants and Subsidies	•••	•••	0,020
	•••	•••	•••
Appropriation Expense		•••	 EE
Depreciation and Amortisation		•••	55
Finance Costs			43,197
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES		•••	54,153
Revenue			
Appropriation Revenue			
Funding Distribution from Department			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities			
Transfers to the Crown Entity			(8,428)
Sales of Goods and Services		•••	2,331
Grants and Contributions		•••	402,972
Investment Revenue		•••	13,187
Retained Taxes, Fees and Fines			
Other Revenue			
Total Revenue			410,062
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)			
Net Result			355,909

	2024-25		2025-26
	Budget \$000	Revised \$000	Budget \$000
Assets			
Current Assets			
Cash Assets			117,306
Taxes Receivable			
Receivables			
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Other Financial Assets			11,758
Other			
Assets Held For Sale			
<b>Total Current Assets</b>	•••		129,064
Non Current Assets	•		
Taxes Receivable			
Receivables			
Contract Assets			
Inventories			
Financial Assets at Fair Value			226,803
Equity Investments			,
Property, Plant and Equipment -			
Land and Building			
Plant and Equipment	•••		
Infrastructure Systems			
Investment Properties			
Right of Use Assets	•••	•••	42
Intangibles		•••	
Other Assets		···	
Total Non Current Assets	***		226,845
Total Assets	•••	•••	355,909
Liabilities			
Current Liabilities			
Taxes Payable			
Payables			
Contract Liabilities			
Other Financial Liabilities at Fair Value			
Borrowings			
Provisions	•••	•••	
Other		•••	
Liabilities Associated with Assets Held for Sale		•••	
Total Current Liabilities			
	•••		•••
Non Current Liabilities			
Non Current Liabilities Taxes Payable			
Non Current Liabilities Taxes Payable Payables			
Non Current Liabilities Taxes Payable Payables Contract Liabilities			
Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value			  
Non Current Liabilities  Taxes Payable  Payables  Contract Liabilities  Other Financial Liabilities at Fair Value  Borrowings			   
Non Current Liabilities  Taxes Payable  Payables  Contract Liabilities  Other Financial Liabilities at Fair Value  Borrowings  Provisions		  	  
Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	  		
Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities		  	  
Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities	  	  	
Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Net Assets			
Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity			
Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Net Assets  Equity Accumulated Funds			
Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Net Assets  Equity Accumulated Funds Reserves			   355,909
Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds			   355,909

## **Cash Flow Statement**

	2024	25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities	****	****	•
Payments			
•			4.070
Employee Related	•••		4,27
Personnel Services	•••	•••	•
Grants and Subsidies		•••	
Finance Costs		•••	
Equivalent Income Tax		•••	
Other Payments			5,19
Total Payments			9,472
Receipts			
Appropriation			
Funding Distribution from Department		•••	
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			_
Cash transfers to the Crown Entity			(8.428
Sale of Goods and Services			902
Retained Taxes, Fees and Fines	•••		301
Interest Received	•••		•
	•••	•••	402.07
Grants and Contributions	•••	•••	402,97
Other Receipts			
Total Receipts			395,446
Net Cash Flows From Operating Activities			385,974
Cash Flows From Investing Activities			•
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment			(97
Proceeds from Sale of Investments			
Purchases of Investments			(70,000
Advances Repayments Received			(. 5,555
Advances made	•••		(198,571
Other Investing	•••	•••	(150,571
		•••	/000 000
Net Cash Flows From Investing Activities			(268,668
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances		•••	
Repayment of Borrowings and Advances			
Dividends Paid		•••	
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities	•••		
Net Cash Flows From Financing Activities			
Net Increase/(Decrease) in Cash			117,30
Opening Cash and Cash Equivalents			
Reclassification of Cash Equivalents			
Cash transferred in(out) as a Result of Administrative Restructuring			
Closing Cash and Cash Equivalents			117,306

## **Environment Protection Authority Operating Statement**

Net Result	728	(4,559)	(7,759)
Other Gains/(Losses)	•••	(238)	
Gain/(Loss) on Disposal of Non Current Assets			
Total Revenue	300,699	294,675	287,145
Other Revenue	2,486	6,489	7,751
Retained Taxes, Fees and Fines	1,178	1,140	2,357
Investment Revenue		1,267	
Grants and Contributions	12,113	16,566	5,293
Sales of Goods and Services	32,367	36,319	32,815
Transfers to the Crown Entity			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	7,064	4,039	7,385
Funding Distribution from Department	245,490	228,854	231,544
Appropriation Revenue			
Revenue		•	,
TOTAL EXPENSES EXCLUDING LOSSES	299,971	298,996	294,904
Other Expenses		481	
Finance Costs	31	59	32
Depreciation and Amortisation	4,787	4,787	4,797
Appropriation Expense			,,,,
Grants and Subsidies	55,874	35.769	42.770
Other Operating Expenses	 89,765	95,094	 77,361
Personnel Services Expenses	,	102,000	109,944
Operating Expenses - Employee Related	149,513	162,806	169,944
Expenses Excluding Losses			
	\$000	\$000	\$000
	Budget	Revised	Budget
	2024-25		2025-26

Section				
Current Assets         22,554         36,818         33,126           Taxes Receivable         23,041         15,455         15,455           Receivables         23,041         15,455         15,455           Contract Assets         1         2         1           Inventories         1         2         1           Financial Assets at Fair Value         1         2         1           Other Financial Assets         45,595         52,273         48,581           Non Current Assets         45,595         52,273         48,581           Non Current Assets         45,595         52,273         48,581           Non Current Assets         1         5         2         3         48,581           Non Current Assets         1         5         2         3         48,581         4         3         3         4		Budget	Revised	
Cash Assets         22,554         36,818         33,126           Taxes Receivable         23,041         15,455         15,455           Contract Assets              Inventories              Financial Assets at Fair Value              Other              Assets Held For Sale              Total Current Assets         45,595         52,273         48,581           Non Current Assets              Taxes Receivable              Receivables              Receivables              Receivable              Receivable              Receivable              Receivable              Receivable              Receivable	Assets			
Taxes Receivables	Current Assets			
Receivables	Cash Assets	22,554	36,818	33,126
Contract Assets	Taxes Receivable			
Contract Assets	Receivables	23,041	15,455	15,455
Financial Assets at Fair Value	Contract Assets			
Other Other	Inventories			
Description	Financial Assets at Fair Value			
Name	Other Financial Assets			
Total Current Assets	Other			
Name   Name	Assets Held For Sale		•••	
Taxes Receivable	Total Current Assets	45,595	52,273	48,581
Receivables	Non Current Assets			
Contract Assets	Taxes Receivable			
Inventories				
Financial Assets at Fair Value   .				
Equity Investments				
Property, Plant and Equipment				
Land and Building         5,693         5,698         5,591           Plant and Equipment         1,114         1,411         1,308           Investment Properties		***	•••	•••
Plant and Equipment         1,114         1,411         1,308           Infrastructure Systems              Investment Properties              Right of Use Assets         630         517         543           Intangibles         22,609         22,749         18,899           Other Assets         30,046         30,375         26,344           Total Non Current Assets         75,641         82,648         74,922           Liabilities         75,641         82,648         74,922           Liabilities         82,648         74,922           Liabilities         82,648         74,922           Liabilities         82,648         74,922           Liabilities         41,474         40,950         40,950           Contract Liabilities at Fair Value              Borrowings         176         191         156           Provisions         14,131         17,183         17,183           Other              Taxes Payable              Power Liabilities          <				
Infrastructure Systems	_			
Investment Properties		1,114	1,411	1,308
Right of Use Assets         630         517         543           Intangibles         22,609         22,749         18,899           Other Assets         30,046         30,375         26,341           Total Assets         75,641         82,648         74,922           Liabilities         Use of the colspan="2">Use of			•••	
Intangibles Other Assets         22,609         22,749         18,899           Other Assets         30,046         30,375         26,341           Total Non Current Assets         75,641         82,648         74,922           Liabilities         75,641         82,648         74,922           Current Liabilities         8         74,922         74,922           Payables         41,474         40,950         40,950         40,950         40,950         40,950         40,950         40,950         40,950         50,000 <th< td=""><td>•</td><td></td><td></td><td></td></th<>	•			
Other Assets         30,046         30,375         26,341           Total Assets         75,641         82,648         74,922           Liabilities         Current Liabilities           Taxes Payable         """"""""""""""""""""""""""""""""""""	_			
Total Non Current Assets         30,046         30,375         26,341           Total Assets         75,641         82,648         74,922           Liabilities         Current Liabilities           Taxes Payable	=	22,609	22,749	18,899
Total Assets         75,641         82,648         74,922           Liabilities         Current Liabilities           Taxes Payable         " " " " " " " " " " " " " " " " " " "				
Liabilities         Current Liabilities       Taxes Payable       41,474       40,950       40,950       40,950       40,950       40,950       40,950       40,950       40,950       40,950       40,950       40,950       40,950       40,950       50,937       337       337       337       337       337       337       337       337       337       337       337       347       357 </th <th></th> <th>· · · · · · · · · · · · · · · · · · ·</th> <th>•</th> <th></th>		· · · · · · · · · · · · · · · · · · ·	•	
Current Liabilities         Taxes Payable       41,474       40,950       40,950         Payables       41,474       40,950       40,950         Contract Liabilities       475       337       337         Other Financial Liabilities at Fair Value             Borrowings       176       191       156         Provisions       14,131       17,183       17,183         Other             Liabilities Associated with Assets Held for Sale             Total Current Liabilities       56,256       58,660       58,625         Non Current Liabilities             Payables              Contract Liabilities              Payables		75,641	82,048	74,922
Taxes Payable  <	1 ! -   :   ! ! !			
Payables       41,474       40,950       40,950         Contract Liabilities       475       337       337         Other Financial Liabilities at Fair Value             Borrowings       176       191       156         Provisions       14,131       17,183       17,183         Other             Liabilities Associated with Assets Held for Sale              Total Current Liabilities       56,256       58,660       58,625         Non Current Liabilities              Payables				
Contract Liabilities       475       337       337         Other Financial Liabilities at Fair Value             Borrowings       176       191       156         Provisions       14,131       17,183       17,183         Other             Liabilities Associated with Assets Held for Sale             Total Current Liabilities       56,256       58,660       58,625         Non Current Liabilities             Payables              Contract Liabilities               Contract Liabilities at Fair Value	Current Liabilities			
Other Financial Liabilities at Fair Value	Current Liabilities Taxes Payable	 41 474		
Borrowings         176         191         156           Provisions         14,131         17,183         17,183           Other              Liabilities Associated with Assets Held for Sale              Total Current Liabilities         56,256         58,660         58,625           Non Current Liabilities               Payables	Current Liabilities Taxes Payable Payables			 40,950 337
Provisions         14,131         17,183         17,183           Other               Liabilities Associated with Assets Held for Sale              Total Current Liabilities         56,256         58,660         58,625           Non Current Liabilities              Payables               Contract Liabilities               Other Financial Liabilities at Fair Value               Borrowings         335         341         409           Provisions         2,060         2,323         2,323           Other              Total Non Current Liabilities         2,395         2,664         2,732           Total Liabilities         58,650         61,324         61,357           Net Assets         16,991         21,324         13,565           Equity               Accumulated Funds         3,478         3,478         3,478	Current Liabilities Taxes Payable Payables Contract Liabilities	475	337	 40,950 337
Other </td <td>Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value</td> <td>475</td> <td>337</td> <td>337</td>	Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	475	337	337
Liabilities Associated with Assets Held for Sale   <	Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	475  176	337  191	337  156
Total Current Liabilities         56,256         58,660         58,625           Non Current Liabilities         Taxes Payable              Payables	Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	475  176 14,131	337  191 17,183	337  156 17,183
Non Current Liabilities         Taxes Payable             Payables             Contract Liabilities             Other Financial Liabilities at Fair Value	Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	475  176 14,131 	337  191 17,183 	337  156 17,183 
Taxes Payable             Payables             Contract Liabilities             Other Financial Liabilities at Fair Value               Borrowings       335       341       409         Provisions       2,060       2,323       2,323         Other             Total Non Current Liabilities       2,395       2,664       2,732         Total Liabilities       58,650       61,324       61,357         Net Assets       16,991       21,324       13,565         Equity             Reserves       3,478       3,478       3,478         Capital Equity	Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale	475  176 14,131 	337  191 17,183 	337  156 17,183 
Payables	Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities	475  176 14,131 	337  191 17,183 	337  156 17,183 
Contract Liabilities	Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities	475  176 14,131   56,256	337  191 17,183   58,660	337  156 17,183 
Other Financial Liabilities at Fair Value  .	Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable	475  176 14,131   <b>56,256</b>	337  191 17,183   58,660	337  156 17,183 
Borrowings         335         341         409           Provisions         2,060         2,323         2,323           Other              Total Non Current Liabilities         2,395         2,664         2,732           Total Liabilities         58,650         61,324         61,357           Net Assets         16,991         21,324         13,565           Equity         Accumulated Funds         13,513         17,846         10,087           Reserves         3,478         3,478         3,478           Capital Equity	Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables	475  176 14,131   <b>56,256</b> 	337  191 17,183   58,660	337  156 17,183 
Provisions Other         2,060         2,323         2,323           Total Non Current Liabilities         2,395         2,664         2,732           Total Liabilities         58,650         61,324         61,357           Net Assets         16,991         21,324         13,565           Equity         Accumulated Funds         13,513         17,846         10,087           Reserves         3,478         3,478         3,478           Capital Equity	Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities	475  176 14,131    <b>56,256</b> 	337  191 17,183   58,660	337  156 17,183 
Other               Total Non Current Liabilities         2,395         2,664         2,732           Total Liabilities         58,650         61,324         61,357           Net Assets         16,991         21,324         13,565           Equity           17,846         10,087           Reserves         3,478         3,478         3,478           Capital Equity	Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	475  176 14,131   56,256	337  191 17,183   58,660  	337  156 17,183   58,625
Total Liabilities         58,650         61,324         61,357           Net Assets         16,991         21,324         13,565           Equity         Accumulated Funds         13,513         17,846         10,087           Reserves         3,478         3,478         3,478           Capital Equity	Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	475  176 14,131    56,256    	337  191 17,183   58,660    	337  156 17,183   58,625    409
Total Liabilities         58,650         61,324         61,357           Net Assets         16,991         21,324         13,565           Equity         Accumulated Funds         13,513         17,846         10,087           Reserves         3,478         3,478         3,478           Capital Equity	Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	475 176 14,131 56,256 335 2,060	337  191 17,183   58,660    341 2,323	337  156 17,183   58,625
Net Assets       16,991       21,324       13,565         Equity       To a commutated Funds       13,513       17,846       10,087         Reserves       3,478       3,478       3,478         Capital Equity	Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	475 176 14,131 56,256 335 2,060	337  191 17,183   58,660   341 2,323 	337  156 17,183   58,625  409 2,323
Equity         Accumulated Funds       13,513       17,846       10,087         Reserves       3,478       3,478       3,478         Capital Equity	Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities	475 176 14,131 56,256 335 2,060 2,395	337 191 17,183 58,660 341 2,323 2,664	337  156 17,183  58,625  409 2,323  2,732
Accumulated Funds       13,513       17,846       10,087         Reserves       3,478       3,478       3,478         Capital Equity	Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Non Current Liabilities	475 176 14,131 56,256 335 2,060 2,395 58,650	337 191 17,183 58,660 341 2,323 2,664 61,324	337  156 17,183   58,625  409 2,323  2,732 61,357
Reserves 3,478 3,478 Capital Equity	Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets	475 176 14,131 56,256 335 2,060 2,395 58,650	337 191 17,183 58,660 341 2,323 2,664 61,324	337  156 17,183  58,625  409 2,323  2,732
Capital Equity	Current Liabilities     Taxes Payable     Payables     Contract Liabilities     Other Financial Liabilities at Fair Value     Borrowings     Provisions     Other     Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable     Payables     Contract Liabilities     Other Financial Liabilities at Fair Value     Borrowings     Provisions     Other  Total Non Current Liabilities  Total Liabilities  Total Non Current Liabilities  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity	475 176 14,131 56,256 335 2,060 2,395 58,650 16,991	337 191 17,183 58,660 58,660 341 2,323 2,664 61,324 21,324	337  156 17,183  58,625  409 2,323  2,732 61,357 13,565
	Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	475 176 14,131 56,256 56,256 335 2,060 2,395 58,650 16,991	337 191 17,183 58,660 58,660 341 2,323 2,664 61,324 21,324	337 156 17,183 58,625 409 2,323 2,732 61,357 13,565
10.331 41.324 13.303	Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds Reserves	475 176 14,131 56,256 56,256 335 2,060 2,395 58,650 16,991	337 191 17,183 58,660 58,660 341 2,323 2,664 61,324 21,324	337 156 17,183 58,625 409 2,323 2,732 61,357 13,565

	2024 Budget \$000	-25 Revised \$000	2025-26 Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	142,449	158,767	162,559
Personnel Services			
Grants and Subsidies	55,874	35,769	42,770
Finance Costs	31	49	32
Equivalent Income Tax			
Other Payments	89,765	176,334	77,361
Total Payments	288,119	370,919	282,722
Receipts		•	
Appropriation			
Funding Distribution from Department	245,490	228,854	231,544
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity	(63)		
Sale of Goods and Services	32,367	37,387	32,815
Retained Taxes, Fees and Fines			
Interest Received			
Grants and Contributions	12,113	21,238	5,293
Other Receipts	3,728	85,030	10,108
Total Receipts	293,634	372,508	279,760
Net Cash Flows From Operating Activities	5,515	1,590	(2,962)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment	(150)	(75)	(150)
Proceeds from Sale of Investments			
Purchases of Investments			
Advances Repayments Received			
Advances made			
Other Investing	(6,087)	(6,087)	(150)
Net Cash Flows From Investing Activities	(6,237)	(6,162)	(300)
Cash Flows From Financing Activities	·		
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances	(420)	(420)	(430)
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities	(420)	(420)	(430)
Net Increase/(Decrease) in Cash	(1,142)	(4,992)	(3,692)
Opening Cash and Cash Equivalents	23,696	41,810	36,818
Reclassification of Cash Equivalents	,	,	,
·			
Cash transferred in(out) as a Result of Administrative Restructuring			
Cash transferred in(out) as a Result of Administrative Restructuring  Closing Cash and Cash Equivalents	22,554	36,818	33,126

# **Environmental Trust**

	2024	-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related			
Personnel Services Expenses			
Other Operating Expenses	8,062	7,240	8,814
Grants and Subsidies	79,447	54,583	69,458
Appropriation Expense			
Depreciation and Amortisation			
Finance Costs			
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	87,509	61,822	78,272
Revenue			
Appropriation Revenue			
Funding Distribution from Department	86,105	59,850	68,494
Acceptance by Crown Entity of Employee Benefits and Other Liabilities			•••
Transfers to the Crown Entity			
Sales of Goods and Services			
Grants and Contributions			
Investment Revenue			
Retained Taxes, Fees and Fines			
Other Revenue	1,128	1,883	1,156
Total Revenue	87,233	61,733	69,650
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)			
Net Result	(276)	(89)	(8,622)

	2024-	25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	9,863	16,839	8,217
Taxes Receivable			
Receivables	625	762	762
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Other Financial Assets			
Other			
Assets Held For Sale	•••	•••	
Total Current Assets	10,488	17,601	8,979
Non Current Assets			
Taxes Receivable			
Receivables			
Contract Assets			
Inventories			
Financial Assets at Fair Value		•••	
Equity Investments			
Property, Plant and Equipment -			
Land and Building			
Plant and Equipment			
Infrastructure Systems			
Investment Properties			
Right of Use Assets			
Intangibles			
Other Assets		•••	
Total Non Current Assets	•••		
Total Assets	10,488	17,601	8,979
Liabilities			
Current Liabilities			
Taxes Payable			
Payables	2,116	1,752	1,752
Contract Liabilities			
Other Financial Liabilities at Fair Value			
			•••
Borrowings			
Borrowings Provisions Other			
Borrowings Provisions			 
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities			
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities	 		 
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable	 		 
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables	2,116	  1,752	   1,752
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities	2,116	1,752	   1,752
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	2,116 	1,752	   1,752
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	2,116 	1,752	   1,752
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	2,116   	 1,752  	   1,752
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	2,116  2,116	 1,752  	   1,752
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities	2,116  2,116	1,752 	 1,752   
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities	 2,116      2,116	 1,752     	 1,752     
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets	2,116  2,116	1,752 	  1,752   
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity	2,116  2,116  2,116 8,372	1,752 1,752 15,849	1,752 1,752 7,227
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	2,116 2,116 2,116 8,372	1,752 1,752 15,849	 1,752      
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity	2,116  2,116  2,116 8,372	1,752 1,752 15,849	1,752 1,752 7,227

	2024	-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related			
Personnel Services			
Grants and Subsidies	79,447	54,583	69,45
Finance Costs		0 1,000	33, 13
Equivalent Income Tax			•
Other Payments	8,062	7,240	8,81
Total Payments	87,509	61,822	78,27
Receipts	07,000	01,022	70,271
Appropriation			
	 06 10E	 E0 0E0	69.40
Funding Distribution from Department	86,105	59,850	68,49
Cash reimbursements from the Crown Entity			•
Sale Proceeds Transfers to the Crown Entity		•••	
Cash transfers to the Crown Entity		•••	
Sale of Goods and Services		•••	
Retained Taxes, Fees and Fines		•••	
Interest Received			
Grants and Contributions			
Other Receipts	1,128	1,883	1,156
Total Receipts	87,233	61,733	69,650
Net Cash Flows From Operating Activities	(276)	(89)	(8,622
Cash Flows From Investing Activities	•	-	
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment			
Proceeds from Sale of Investments			
Purchases of Investments			
Advances Repayments Received			
Advances made			
Other Investing			
Net Cash Flows From Investing Activities			-
Cash Flows From Financing Activities	***		
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances		•••	
Dividends Paid		•••	
Other Financing		•••	•
		•••	•
Capital Appropriation - Equity Appropriation		•••	•
Cash Equity Injection to For-Profit Entities	•••		•
Net Cash Flows From Financing Activities	(076)	(00)	(0.600
Net Increase/(Decrease) in Cash	(276)	(89)	(8,622
Opening Cash and Cash Equivalents	10,139	16,928	16,839
Reclassification of Cash Equivalents		•••	
Cash transferred in(out) as a Result of Administrative Restructuring			
Closing Cash and Cash Equivalents	9,863	16,839	8,217

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# Natural Resources Access Regulator Operating Statement

	2024 Budget \$000	-25 Revised \$000	2025-26 Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related			
Personnel Services Expenses	35,412	31,243	50,247
Other Operating Expenses	9,976	14,240	5,912
Grants and Subsidies			
Appropriation Expense			
Depreciation and Amortisation	39	57	39
Finance Costs			
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	45,427	45,540	56,198
Revenue			
Appropriation Revenue			
Funding Distribution from Department	0	0	
Acceptance by Crown Entity of Employee Benefits and Other Liabilities			
Transfers to the Crown Entity			
Sales of Goods and Services		48	
Grants and Contributions	45,760	46,472	56,159
Investment Revenue			
Retained Taxes, Fees and Fines			
Other Revenue	173	159	
Total Revenue	45,933	46,679	56,159
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)			
Net Result	506	1,139	(39)

Assets Current Assets Cash Assets Taxes Receivable Receivables Contract Assets Inventories Financial Assets at Fair Value Other Financial Assets Other Assets Held For Sale  Total Current Assets  Non Current Assets	2024-2 Budget \$000 4,115  541  	5,890 290	2025-26 Budget \$000 5,890  290 
Current Assets Cash Assets Taxes Receivable Receivables Contract Assets Inventories Financial Assets at Fair Value Other Financial Assets Other Assets Held For Sale  Total Current Assets	4,115  541   	5,890  290  	5,890  290
Current Assets Cash Assets Taxes Receivable Receivables Contract Assets Inventories Financial Assets at Fair Value Other Financial Assets Other Assets Held For Sale  Total Current Assets	 541   	 290  	 290 
Cash Assets Taxes Receivable Receivables Contract Assets Inventories Financial Assets at Fair Value Other Financial Assets Other Assets Held For Sale  Total Current Assets	 541   	 290  	 290 
Taxes Receivable Receivables Contract Assets Inventories Financial Assets at Fair Value Other Financial Assets Other Assets Held For Sale  Total Current Assets	 541   	 290  	 290 
Receivables Contract Assets Inventories Financial Assets at Fair Value Other Financial Assets Other Assets Held For Sale  Total Current Assets	541   	290  	
Contract Assets Inventories Financial Assets at Fair Value Other Financial Assets Other Assets Held For Sale  Total Current Assets		 	
Inventories Financial Assets at Fair Value Other Financial Assets Other Assets Held For Sale  Total Current Assets	  		
Financial Assets at Fair Value Other Financial Assets Other Assets Held For Sale  Total Current Assets	 		•••
Other Financial Assets Other Assets Held For Sale Total Current Assets			
Other Assets Held For Sale Total Current Assets			
Total Current Assets	•••		
	•••		
Non Current Assets	4,656	6,180	6,180
. 10.1 - 4.1 / 1000 to			
Taxes Receivable			
Receivables			
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Equity Investments			
Property, Plant and Equipment -			
Land and Building			
Plant and Equipment	154	798	759
Infrastructure Systems	662		
Investment Properties			
Right of Use Assets	•••		
Intangibles			
Other Assets			
Total Non Current Assets	816	798	759
Total Assets	5,472	6,978	6,939
Liabilities			
Current Liabilities			
Taxes Payable			
Payables	5,617	1,806	1,806
Contract Liabilities			
Other Financial Liabilities at Fair Value		•••	
Borrowings		 2.702	
Provisions		3,782	3,782
Other Liabilities Associated with Assets Held for Sale			•••
Total Current Liabilities	5,617	5,587	5,587
Non Current Liabilities	3,017	3,367	3,367
Taxes Payable			
Payables	•••		•••
Contract Liabilities	•••		•••
			•••
Uther Financial Liabilities at Fair Value		•••	•••
Other Financial Liabilities at Fair Value			 71
Borrowings	 64	71	
	64 	71 	
Borrowings Provisions	64		71
Borrowings Provisions Other	64		
Borrowings Provisions Other  Total Non Current Liabilities	64  <b>64</b>	71	 71
Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities	64  64 5,681	 71 5,659	71 5,659
Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets	64  64 5,681	 71 5,659	71 5,659
Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity	64  64 5,681 (209)	71 5,659 1,319	5,659 1,280
Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	64  64 5,681 (209)	71 5,659 1,319	5,659 1,280

	2024	-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments  Franksis Palatad			
Employee Related	 OF 410		 F0 0 4 7
Personnel Services	35,412	31,243	50,247
Grants and Subsidies	•••	•••	
Finance Costs	•••	•••	•••
Equivalent Income Tax			 - 010
Other Payments	9,976	14,240	5,912
Total Payments	45,388	45,483	56,159
Receipts			
Appropriation			
Funding Distribution from Department	0	0	
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity	•••	•••	
Cash transfers to the Crown Entity			
Sale of Goods and Services		48	
Retained Taxes, Fees and Fines			
Interest Received			
Grants and Contributions	45,760	46,472	56,159
Other Receipts	173	159	
Total Receipts	45,933	46,679	56,159
Net Cash Flows From Operating Activities	545	1,196	•••
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	•••		
Purchases of Property, Plant and Equipment	(545)	(545)	
Proceeds from Sale of Investments			
Purchases of Investments			
Advances Repayments Received			
Advances made		•••	
Other Investing			
Net Cash Flows From Investing Activities	(545)	(545)	•••
Cash Flows From Financing Activities	(040)	(3-3)	
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances	•••		••
Dividends Paid			••
Other Financing	•••	•••	
	•••	•••	**
Capital Appropriation - Equity Appropriation  Cash Equity Injection to For-Profit Entities	•••	•••	••
Cash Equity injection to For-Profit Entitles		•••	•••
Not Cook Flows From Financing Activities			•••
Net Cash Flows From Financing Activities			
Net Increase/(Decrease) in Cash	0	651	•••
Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents			
Net Increase/(Decrease) in Cash  Opening Cash and Cash Equivalents Reclassification of Cash Equivalents	0	651	
Net Increase/(Decrease) in Cash  Opening Cash and Cash Equivalents	<b>0</b> 4,115	651	5,890 

# **Biodiversity Conservation Trust of NSW Operating Statement**

	2024 Budget \$000	-25 Revised \$000	2025-26 Budget \$000
Expenses Excluding Losses			
Operating Expenses -			10
Employee Related		23,880	16
Personnel Services Expenses Other Operating Expenses	23,523 29.999	23,000 36,326	27,713 35,242
Grants and Subsidies	19,231	18,310	20,963
Appropriation Expense	19,231	10,310	20,903
Depreciation and Amortisation	99	1,691	101
Finance Costs	13	36	13
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	72,865	80,243	84,048
Revenue			
Appropriation Revenue			
Funding Distribution from Department	16,297	16,297	36,123
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	***		•••
Transfers to the Crown Entity			
Sales of Goods and Services	0	0	0
Grants and Contributions	74,509	76,519	73,294
Investment Revenue	17,522	36,934	23,684
Retained Taxes, Fees and Fines	0	0	0
Other Revenue	3,454	4,625	3,715
Total Revenue	111,782	134,376	136,816
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)		6,337	
Net Result	38,917	60,470	52,768

	2024 Budget	-25 Revised	2025-26 Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	255,330	247,020	289,223
Taxes Receivable	***	•••	
Receivables	491	1,239	1,239
Contract Assets	***	•••	
Inventories	16,669	16,353	16,353
Financial Assets at Fair Value	314,645	391,187	401,763
Other Financial Assets		•••	
Other	- · · ·		
Assets Held For Sale	7,042	9,302	9,302
Total Current Assets	594,177	665,100	717,880
Non Current Assets			
Taxes Receivable			
Receivables			
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Equity Investments			
Property, Plant and Equipment -			
Land and Building			
Plant and Equipment	218	291	291
Infrastructure Systems	•••	•••	•••
Investment Properties			
Right of Use Assets	329	475	469
Intangibles	2,935	3,054	3,054
Other Assets			
Total Assets	3,482	3,820	3,814
	E07 6E0	660 030	721 604
Total Assets	597,659	668,920	721,694
Liabilities	597,659	668,920	721,694
Liabilities Current Liabilities	597,659	668,920	721,694
Liabilities Current Liabilities Taxes Payable			
Liabilities Current Liabilities Taxes Payable Payables	 5,666	 760	 760
Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities			
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	 5,666 738 	 760 200 	 760 200 
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	 5,666 738  108	 760 200  175	 760 200  167
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	 5,666 738 	 760 200 	 760 200 
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	 5,666 738  108 159,319 	 760 200  175	 760 200  167
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale	 5,666 738  108 159,319 	 760 200  175 200,000 	 760 200  167 200,000 
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities	 5,666 738  108 159,319 	 760 200  175 200,000	 760 200  167 200,000
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities	5,666 738  108 159,319  	 760 200  175 200,000  	 760 200  167 200,000  
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable	 5,666 738  108 159,319   165,831	 760 200  175 200,000   <b>201,135</b>	 760 200  167 200,000 
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables	 5,666 738  108 159,319   165,831	 760 200  175 200,000   201,135	 760 200  167 200,000  
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities	 5,666 738  108 159,319   165,831	 760 200  175 200,000   <b>201,135</b>	 760 200  167 200,000  
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	 5,666 738  108 159,319    165,831	 760 200  175 200,000    201,135	 760 200  167 200,000   201,127
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	 5,666 738  108 159,319    165,831	 760 200  175 200,000   201,135	 760 200  167 200,000   201,127
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	 5,666 738  108 159,319    165,831    253 38	 760 200  175 200,000   201,135	 760 200  167 200,000   201,127
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Financial Liabilities at Fair Value Borrowings Provisions Other	 5,666 738  108 159,319    165,831  253 38	 760 200  175 200,000    201,135    327 59 	 760 200  167 200,000   201,127  341 59
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities	 5,666 738  108 159,319   165,831  253 38 	 760 200  175 200,000   201,135    327 59 	 760 200  167 200,000   201,127   341 59 
Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Non Current Liabilities	 5,666 738  108 159,319   165,831  253 38  291	 760 200  175 200,000   201,135   327 59  386 201,521	 760 200  167 200,000  201,127  341 59  400
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Liabilities	 5,666 738  108 159,319   165,831  253 38 	 760 200  175 200,000   201,135    327 59 	 760 200  167 200,000   201,127   341 59 
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Non Current Liabilities	 5,666 738  108 159,319   165,831  253 38  291 166,122 431,536	 760 200  175 200,000  201,135  327 59  386 201,521 467,399	 760 200  167 200,000   201,127  341 59  400 201,527 520,167
Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Non Current Liabilities  Total Non Current Liabilities  Total Non Current Liabilities	 5,666 738  108 159,319   165,831  253 38  291 166,122 431,536	 760 200  175 200,000  201,135  327 59  386 201,521 467,399	 760 200  167 200,000  201,127  341 59  400
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds Reserves	 5,666 738  108 159,319   165,831  253 38  291 166,122 431,536 	 760 200  175 200,000  201,135  327 59  386 201,521 467,399 	 760 200  167 200,000   201,127  341 59  400 201,527 520,167
Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Non Current Liabilities  Total Non Current Liabilities  Total Non Current Liabilities	 5,666 738  108 159,319   165,831  253 38  291 166,122 431,536	 760 200  175 200,000  201,135  327 59  386 201,521 467,399	 760 200  167 200,000   201,127  341 59  400 201,527 520,167

	2024 Budget \$000	-25 Revised \$000	2025-26 Budget \$000
Cash Flows From Operating Activities	<b>4</b> 000	<b>V</b>	<b>Q</b>
Payments			
Employee Related			16
Personnel Services	23,523	23,880	27,713
Grants and Subsidies	19,231	18,310	20,963
Finance Costs	13	36	13
Equivalent Income Tax			
Other Payments	29,999	59,519	35,242
Total Payments	72,766	101,745	83,947
Receipts			
Appropriation			
Funding Distribution from Department	16,297	16,297	36,123
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services	0	0	0
Retained Taxes, Fees and Fines			
Interest Received	8,141	21,202	13,107
Grants and Contributions	74,509	76,519	73,294
Other Receipts	3,454	26,201	3,715
Total Receipts	102,401	140,219	126,240
Net Cash Flows From Operating Activities	29,635	38,474	42,293
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	15,000	1,236	15,000
Purchases of Property, Plant and Equipment	(15,000)	(226)	(15,000)
Proceeds from Sale of Investments			
Purchases of Investments		(59,246)	
Advances Repayments Received			
Advances made			
Other Investing		(1,628)	
Net Cash Flows From Investing Activities		(59,865)	
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances	(86)	(86)	(89)
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities	(86)	(86)	(89)
	29,549	(21,477)	42,204
		<b>(21,477)</b> 268,497	**
Net Increase/(Decrease) in Cash	29,549		<b>42,204</b> 247,020 
Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	29,549		

# Water Administration Ministerial Corporation Operating Statement

	2024 Budget \$000	-25 Revised \$000	2025-26 Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related			
Personnel Services Expenses	1,525	2,509	2,305
Other Operating Expenses Grants and Subsidies	75,031	77,635	65,621 10,224
Appropriation Expense	•••	•••	10,224
Depreciation and Amortisation	 5,474	 13,871	 14,430
Finance Costs	o,		
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	82,030	94,015	92,580
Revenue	•	•	
Appropriation Revenue	•••		
Funding Distribution from Department			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	•••		•••
Transfers to the Crown Entity			
Sales of Goods and Services	60,175	61,897	54,899
Grants and Contributions	11,335	18,719	23,102
Investment Revenue	•••		
Retained Taxes, Fees and Fines Other Revenue	36,309		930
	•	84,046	
Total Revenue	107,819	164,662	78,931
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)	•••		•••
Net Result	25,789	70,647	(13,649)

	2024		2025-26
	Budget \$000	Revised \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	1,541	82,955	73,173
Taxes Receivable			
Receivables	49,578	43,675	43,459
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Other Financial Assets	•••		
Other			
Assets Held For Sale			
Total Current Assets	51,118	126,631	116,632
Non Current Assets			
Taxes Receivable			
Receivables			
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Equity Investments	m	•••	•••
Property, Plant and Equipment -	10.017	17.011	47.000
Land and Building	16,817	17,311	17,298
Plant and Equipment	700 774	704 507	700,000
Infrastructure Systems	729,774	704,537	700,900
Investment Properties			
Right of Use Assets			
Intangibles	2,435	2,435	2,435
Other Assets	740.007		700 005
Total Assets	749,027	724,285	720,635
Total Assets Liabilities	800,145	850,916	837,267
Current Liabilities			
Taxes Payable	 37,627	 53,151	 53,151
Payables Contract Liabilities	31,021	55,151	55,151
Other Financial Liabilities at Fair Value	***	•••	•••
Borrowings	***	•••	•••
Provisions	***	•••	•••
Other	***	 85	 85
Liabilities Associated with Assets Held for Sale	***	65	65
Total Current Liabilities	37,627	53,236	53,236
Non Current Liabilities	37,027	30,230	30,200
Taxes Payable			
Payables	•••		
Contract Liabilities			•••
Other Financial Liabilities at Fair Value			•••
Borrowings			•••
Provisions	•••		•••
Other			
Total Non Current Liabilities	***		
Total Liabilities	37,627	53,236	53,236
	762,518	797,680	784,031
Net Assets	102.010	,	. ,
Net Assets Equity	702,310	·	
	757,965	757,145	743,497
Equity	<u> </u>	757,145 40,534	
<b>Equity</b> Accumulated Funds	757,965		743,497 40,534 

	2024- Budget \$000	25 Revised \$000	2025-26 Budget \$000
Cash Flows From Operating Activities Payments			
Employee Related			
Personnel Services	 1,525	2,509	2,305
Grants and Subsidies	1,020	2,000	10,224
Finance Costs			10,221
Equivalent Income Tax			
Other Payments	75,031	77,635	65,621
Total Payments	76,555	80,144	78,150
Receipts			
Appropriation			
Funding Distribution from Department			
Cash reimbursements from the Crown Entity		•••	
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services	60,175	61,897	54,899
Retained Taxes, Fees and Fines			
Interest Received			
Grants and Contributions	11,335	18,719	23,102
Other Receipts	35,467	83,204	1,146
Total Receipts	106,977	163,820	79,147
Net Cash Flows From Operating Activities	30,422	83,676	998
Cash Flows From Investing Activities	· · · · · · · · · · · · · · · · · · ·		
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment	(29,001)	(10,199)	(10,780)
Proceeds from Sale of Investments			
Purchases of Investments			
Advances Repayments Received			
Advances made		•••	
Other Investing	(20,001)	(10.100)	(10.700)
Net Cash Flows From Investing Activities	(29,001)	(10,199)	(10,780)
Cash Flows From Financing Activities Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances		•••	
Dividends Paid		•••	
Other Financing		•••	•••
Capital Appropriation - Equity Appropriation	•••	•••	•••
Cash Equity injection to For-Profit Entitles			
Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities			
Net Cash Flows From Financing Activities	1,421	73,477	(9,782)
Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash	1,421	73,477	(9,782)
Net Cash Flows From Financing Activities	<del>-</del> .		(9,782)
Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash  Opening Cash and Cash Equivalents	1,421	73,477	

### 3. COMMUNITIES AND JUSTICE

#### 3.1 Agency Expense Summary

		Expenses <sup>(a)</sup>		Сар	ital Expend	iture
Communities and Justice	2024-25	2025-26		2024-25	2025-26	
	Revised \$m	Budget \$m	Change %	Revised \$m	Budget \$m	Change %
Department of Communities and Justice	12,009.4	11,716.0	(2.4)	1,034.2	1,188.0	14.9
Funding distribution to agencies	9,204.2	10,476.9	13.8			
Total Principal Department(b)(c)(d)(e)(f)	21,213.6	22,192.8	4.6	1,034.2	1,188.0	14.9
Agencies						
Corrective Services NSW <sup>(e)</sup>	1,792.5	2,419.4	35.0	43.9	79.2	80.4
Crown Solicitor's Office	98.9	84.6	(14.5)	1.9	4.5	135.8
Fire and Rescue NSW	1,149.9	1,112.0	(3.3)	94.2	98.7	4.8
Legal Aid Commission of New South Wales <sup>(f)</sup>	610.6	718.7	17.7	10.9	12.1	10.5
New South Wales Crime Commission	37.2	39.4	5.8	1.3	1.9	43.6
NSW Police Force	5,334.0	5,648.3	5.9	296.5	410.8	38.6
NSW Rural Fire Service	807.0	684.9	(15.1)	40.4	31.6	(21.8)
NSW State Emergency Service	251.4	250.0	(0.6)	23.2	32.8	41.3
Aboriginal Housing Office	224.3	229.2	2.2	140.9	134.7	(4.4)
Home Purchase Assistance Fund	11.5	8.0	(30.5)			
Multicultural NSW	66.4	74.1	11.5	0.3	0.3	
NSW Trustee and Guardian	132.4	138.3	4.5	2.7	9.4	247.4
Total Agencies	10,516.1	11,406.8	8.5	656.3	816.1	24.3
Special Offices						
Judicial Commission of New South Wales	8.1	8.1	0.6	0.2	0.3	0.4
Office of the Children's Guardian	69.9	72.4	3.6	0.4	1.0	166.7
Office of the Director of Public Prosecutions.	238.0	275.7	15.8	3.9	3.5	(9.5)
Total Special Offices	316.1	356.3	12.7	4.5	4.8	5.4

<sup>(</sup>a) This table shows expenses on an uneliminated basis.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

<sup>(</sup>b) Office of Sport, Venues NSW and Institute of Sport Staff Agency are changed from being related to the Department of Communities and Justice to being related to the Department of Creative Industries, Tourism, Hospitality and Sport, as per the Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.2) 2024, effective 1 July 2024.

<sup>(</sup>c) The myWorkZone Service Level 3 Operations and Support branch and the Shared Services and Customer Experience branch are transferred from the Department of Communities and Justice to the Department of Customer Service, as per the Administrative Arrangements (Administrative Changes – SafeWork NSW Agency) Order 2025, effective 1 July 2025.

<sup>(</sup>d) The Office of Regional Youth is to be transferred from the Department of Primary Industries and Regional Development to the Department of Communities and Justice under the Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.3) 2025, effective 1 July 2025.

<sup>(</sup>e) Corrective Services NSW is a newly established public service agency related to the Communities and Justice portfolio. The functions of the Corrective Services branch were transferred from the Department of Communities and Justice to the new, standalone agency called Corrective Services NSW, as per the Administrative Arrangements (Administrative Changes — Corrective Services NSW) Order 2024, effective from 1 October 2024.

<sup>(</sup>f) Following finalisation of the budget aggregates, an error was identified in the Legal Aid Commission of New South Wales revenue and expenditure figures. The above table and related agency financial statements are overstated by \$40.5 million in 2025-26. The error is budget result neutral and will be corrected in the Half-Yearly Review.

### 3.2 Financial Statements

# **Department of Communities and Justice**

	20	24-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	3,744,103	2,774,810	2,613,552
Personnel Services Expenses			
Other Operating Expenses	1,714,536		1,082,331
Grants and Subsidies	16,009,953	16,811,882	18,167,534
Appropriation Expense			
Depreciation and Amortisation	374,312	•	282,127
Finance Costs	46,967	,	6,101
Other Expenses	44,077	37,745	41,202
TOTAL EXPENSES EXCLUDING LOSSES	21,933,947	21,213,591	22,192,847
Revenue			
Appropriation Revenue	21,734,064	20,912,788	22,203,190
Funding Distribution from Department		•••	
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	120,235	98,629	84,652
Transfers to the Crown Entity			
			000 700
Sales of Goods and Services	650,252	660,130	692,762
Sales of Goods and Services Grants and Contributions	650,252 184,605		692,762 131,875
	•	185,838	•
Grants and Contributions	184,605	185,838 191	131,875
Grants and Contributions Investment Revenue	184,605 22	185,838 191 25,182	131,875 
Grants and Contributions Investment Revenue Retained Taxes, Fees and Fines	184,605 22 25,181 158,960	185,838 191 25,182	131,875  26,089 61,421 <b>23,199,990</b>
Grants and Contributions Investment Revenue Retained Taxes, Fees and Fines Other Revenue	184,605 22 25,181 158,960	185,838 191 25,182 123,066	131,875  26,089 61,421
Grants and Contributions Investment Revenue Retained Taxes, Fees and Fines Other Revenue  Total Revenue	184,605 22 25,181 158,960 <b>22,873,320</b>	185,838 191 25,182 123,066 <b>22,005,824</b>	131,875  26,089 61,421 <b>23,199,990</b>

		24-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	130,473	72,223	292,045
Taxes Receivable			
Receivables	464,376	452,112	421,609
Contract Assets	5,096		
Inventories	25,401	•••	
Financial Assets at Fair Value		97	97
Other Financial Assets			
Other	18,243	18,873	18,873
Assets Held For Sale	101	101	101
Total Current Assets	643,690	543,406	732,725
Non Current Assets			
Taxes Receivable		•••	•••
Receivables	29,335	29,869	29,869
Contract Assets			•••
Inventories			•••
Financial Assets at Fair Value	***	***	•••
Equity Investments			
Property, Plant and Equipment -	10 101 E00	E 004 460	E 076 407
Land and Building Plant and Equipment	10,181,592 749,713	5,234,460 327,275	5,976,427 373,824
Infrastructure Systems			373,024
Investment Properties	•••	•••	•••
Right of Use Assets	 194,069	 137,328	135,196
Intangibles	98,740	79,734	63,817
Other Assets	1,804	2,097	2,097
Total Non Current Assets	11,255,253	5,810,763	6,581,230
Total Assets	11,898,943	6,354,169	7,313,955
Liabilities	,555,515	3,00 1,100	
Current Liabilities			
Taxes Payable			
Payables	356,628	288,719	298,818
Contract Liabilities			
Other Financial Liabilities at Fair Value		•••	
Borrowings	44,909	12,889	12,768
Provisions	559,558	398,151	391,578
Other	13,024	18,694	7,094
Liabilities Associated with Assets Held for Sale			
Liabilities Associated with Assets Held for Sale  Total Current Liabilities	974,119	718,453	710,258
	974,119		710,258
Total Current Liabilities	974,119		710,258 
Total Current Liabilities Non Current Liabilities Taxes Payable Payables		718,453	710,258
Total Current Liabilities  Non Current Liabilities  Taxes Payable  Payables  Contract Liabilities		718,453 	 710,258  
Total Current Liabilities Non Current Liabilities Taxes Payable Payables	 	718,453   	
Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	   801,888	718,453    77,673	   80,876
Total Current Liabilities  Non Current Liabilities  Taxes Payable  Payables  Contract Liabilities  Other Financial Liabilities at Fair Value  Borrowings  Provisions	 	718,453   	   80,876
Total Current Liabilities  Non Current Liabilities  Taxes Payable  Payables  Contract Liabilities  Other Financial Liabilities at Fair Value  Borrowings  Provisions  Other	   801,888 420,555 	718,453    77,673 485,391 	   80,876 485,401 
Total Current Liabilities  Non Current Liabilities  Taxes Payable  Payables  Contract Liabilities  Other Financial Liabilities at Fair Value  Borrowings  Provisions	   801,888	718,453    77,673	   80,876 485,401 
Total Current Liabilities  Non Current Liabilities  Taxes Payable  Payables  Contract Liabilities  Other Financial Liabilities at Fair Value  Borrowings  Provisions  Other	   801,888 420,555 	718,453    77,673 485,391 	   80,876 485,401  <b>566,277</b>
Total Current Liabilities  Non Current Liabilities  Taxes Payable  Payables  Contract Liabilities  Other Financial Liabilities at Fair Value  Borrowings  Provisions  Other  Total Non Current Liabilities	  801,888 420,555  1,222,443	718,453   77,673 485,391  563,064	 80,876 485,401  566,277 1,276,535
Total Current Liabilities  Non Current Liabilities  Taxes Payable  Payables  Contract Liabilities  Other Financial Liabilities at Fair Value  Borrowings  Provisions  Other  Total Non Current Liabilities  Total Liabilities	  801,888 420,555  1,222,443 2,196,562	718,453   77,673 485,391  563,064 1,281,517	 80,876 485,401  566,277 1,276,535
Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Net Assets	  801,888 420,555  1,222,443 2,196,562	718,453   77,673 485,391  563,064 1,281,517	 80,876 485,40  566,277 1,276,535 6,037,420
Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity	 801,888 420,555  1,222,443 2,196,562 9,702,381	718,453 77,673 485,391 563,064 1,281,517 5,072,652	80,876 485,401  566,277 1,276,535 6,037,420
Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	801,888 420,555  1,222,443 2,196,562 9,702,381	718,453 77,673 485,391 563,064 1,281,517 5,072,652 3,385,072	710,258  80,876 485,401  566,277 1,276,535 6,037,420 4,387,794 1,649,626

	20	24-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	3,660,530	2,701,245	2,540,500
Personnel Services			
Grants and Subsidies	16,170,991	16,986,470	18,333,165
Finance Costs	46,956	12,912	6,091
Equivalent Income Tax	·	,	·
Other Payments	1,913,291	1,698,024	1,275,051
Total Payments	•	21,398,651	
Receipts	21 724 064	20 012 700	22 202 100
Appropriation	21,734,064	20,912,788	22,203,190
Funding Distribution from Department			
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity	•••		
Cash transfers to the Crown Entity			
Sale of Goods and Services	650,252	659,604	692,762
Retained Taxes, Fees and Fines			
Interest Received	22	191	
Grants and Contributions	184,605	181,495	127,907
Other Receipts	555,759	586,380	434,379
Total Receipts	23,124,702	22,340,458	23,458,239
Net Cash Flows From Operating Activities	1,332,934	941,807	1,303,432
Net Cash Flows From Operating Activities  Cash Flows From Investing Activities	1,332,934	941,807	1,303,432
	1,332,934	<b>941,807</b>	<b>1,303,432</b> 122,800
Cash Flows From Investing Activities	<b>1,332,934</b> (1,241,729)		
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment		41	122,800
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment		41 (1,017,914)	122,800
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments		41 (1,017,914)	122,800
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments	 (1,241,729) 	41 (1,017,914) 73 	122,800
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received	 (1,241,729) 	41 (1,017,914) 73 	122,800
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made	 (1,241,729)    (5,481)	41 (1,017,914) 73  	122,800 (1,172,557)    (1,482)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing	 (1,241,729)    (5,481)	41 (1,017,914) 73   (6,954)	122,800 (1,172,557)    (1,482)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities	 (1,241,729)    (5,481)	41 (1,017,914) 73   (6,954) (1,024,754)	122,800 (1,172,557)    (1,482)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities Proceeds from Borrowings and Advances	(1,241,729)    (5,481) (1,247,210)	41 (1,017,914) 73  (6,954) (1,024,754)	122,800 (1,172,557)    (1,482)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances	 (1,241,729)    (5,481)	41 (1,017,914) 73  (6,954) (1,024,754) 17,258 (17,258)	122,800 (1,172,557)   (1,482) (1,051,239)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid	(1,241,729)   (5,481) (1,247,210)  (33,015)	41 (1,017,914) 73  (6,954) (1,024,754)	122,800 (1,172,557)   (1,482) (1,051,239)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing	(1,241,729)   (5,481) (1,247,210)  (33,015)	41 (1,017,914) 73  (6,954) (1,024,754) 17,258 (17,258)	122,800 (1,172,557)   (1,482) (1,051,239)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation	(1,241,729)   (5,481) (1,247,210)  (33,015) 	41 (1,017,914) 73  (6,954) (1,024,754) 17,258 (17,258) 	122,800 (1,172,557)   (1,482) (1,051,239)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing	(1,241,729)   (5,481) (1,247,210)  (33,015) 	41 (1,017,914) 73  (6,954) (1,024,754) 17,258 (17,258)  	122,800 (1,172,557)   (1,482) (1,051,239)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities	(1,241,729)   (5,481) (1,247,210)  (33,015) 	41 (1,017,914) 73  (6,954) (1,024,754) 17,258 (17,258)  	122,800 (1,172,557)   (1,482) (1,051,239)  (32,371) 
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash	(1,241,729) (1,241,729) (5,481) (1,247,210) (33,015) (33,015) 52,709	41 (1,017,914) 73  (6,954) (1,024,754) 17,258 (17,258)    (82,947)	122,800 (1,172,557)  (1,482) (1,051,239)  (32,371)  (32,371) 219,822
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	(1,241,729) (1,241,729) (5,481) (1,247,210) (33,015) (33,015) 52,709 77,764	41 (1,017,914) 73  (6,954) (1,024,754) 17,258 (17,258)  	122,800 (1,172,557)  (1,482) (1,051,239)  (32,371)  (32,371) 219,822
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents	(1,241,729) (1,241,729) (5,481) (1,247,210) (33,015) (33,015) 52,709 77,764	41 (1,017,914) 73  (6,954) (1,024,754) 17,258 (17,258)    (82,947) 235,012	122,800 (1,172,557)  (1,482) (1,051,239)  (32,371)  (32,371) 219,822 72,223
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	(1,241,729) (1,241,729) (5,481) (1,247,210) (33,015) (33,015) 52,709 77,764	41 (1,017,914) 73  (6,954) (1,024,754) 17,258 (17,258)    (82,947)	122,800 (1,172,557)  (1,482) (1,051,239)  (32,371)   (32,371)

# **Corrective Services NSW**

	202	24-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related		1,143,544	1,648,617
Personnel Services Expenses			•••
Other Operating Expenses		418,572	524,132
Grants and Subsidies		43,164	6,645
Appropriation Expense			
Depreciation and Amortisation		167,257	213,648
Finance Costs		19,932	26,173
Other Expenses		1	172
TOTAL EXPENSES EXCLUDING LOSSES		1,792,470	2,419,387
Revenue			
Appropriation Revenue			
Funding Distribution from Department		1,431,022	2,132,776
Acceptance by Crown Entity of Employee Benefits and Other Liabilities		25,652	35,828
Transfers to the Crown Entity			
Sales of Goods and Services		57,224	67,976
Grants and Contributions		3,000	6,537
Investment Revenue		477	104
Retained Taxes, Fees and Fines			
Other Revenue		30,292	34,989
Total Revenue		1,547,667	2,278,209
Gain/(Loss) on Disposal of Non Current Assets		1,360	
Other Gains/(Losses)		(8,552)	
Net Result		(251,995)	(141,178)

	20 Budget \$000	24-25 Revised \$000	2025-26 Budget \$000
Assets	·	•	·
Current Assets			
Cash Assets		114,319	107,718
Taxes Receivable			
Receivables		68,816	68,816
Contract Assets		00,010	00,010
Inventories		21,846	21,731
Financial Assets at Fair Value		,.	,
Other Financial Assets			
Other	•••		
Assets Held For Sale			
Total Current Assets	•••	204,981	198,265
Non Current Assets			,
Taxes Receivable			
Receivables	•••		
Contract Assets			
Inventories		•••	
Financial Assets at Fair Value		181	 181
Equity Investments			
Property, Plant and Equipment -			***
Land and Building		5,100,261	5,001,229
Plant and Equipment		389,745	356,135
Infrastructure Systems		303,743	330,133
Investment Properties		•••	
Right of Use Assets		69,606	 71,605
Intangibles		8,475	4,657
Other Assets		0,475	4,037
Total Non Current Assets		5,568,268	- 400 00=
Total Non Current Assets			
Total Assats	•••		5,433,807
Total Assets		5,773,249	
Liabilities			
Liabilities Current Liabilities			
Liabilities Current Liabilities Taxes Payable		5,773,249 	5,632,072
Liabilities Current Liabilities Taxes Payable Payables			
Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities		5,773,249 	5,632,072
Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value		5,773,249  116,029 	5,632,072  145,871 
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings		5,773,249  116,029  40,106	5,632,072  145,871  40,106
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	  	5,773,249  116,029  40,106 236,954	5,632,072  145,871  40,106 236,954
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	···	5,773,249  116,029  40,106	5,632,072  145,871  40,106 236,954
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale		5,773,249  116,029  40,106 236,954 30,591 	5,632,072  145,871  40,106 236,954 750
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities		5,773,249  116,029  40,106 236,954	5,632,072  145,871  40,106 236,954 750
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale		5,773,249  116,029  40,106 236,954 30,591 	5,632,072  145,871  40,106 236,954 750
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities		5,773,249  116,029  40,106 236,954 30,591 	5,632,072  145,871  40,106 236,954 750
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities		5,773,249  116,029  40,106 236,954 30,591 	5,632,072 145,871 40,106 236,954 750 423,681
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable		5,773,249  116,029  40,106 236,954 30,591 	5,632,072 145,871 40,106 236,954 750 423,681
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables		5,773,249  116,029  40,106 236,954 30,591 	5,632,072 145,871 40,106 236,954 750 423,681
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities		5,773,249 116,029 40,106 236,954 30,591 423,680	5,632,072 145,871 40,106 236,954 750 423,681 6,329
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value		5,773,249 116,029 40,106 236,954 30,591 423,680 6,329	5,632,072 145,871 40,106 236,954 750 423,681
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings		5,773,249 116,029 40,106 236,954 30,591 423,680 6,329 703,761	5,632,072 145,871 40,106 236,954 750 423,681 6,329 703,761
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions		5,773,249 116,029 40,106 236,954 30,591 423,680 6,329 703,761	5,632,072 145,871 40,106 236,954 750 423,681 6,329 703,761 3,760
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Financial Liabilities at Fair Value Borrowings Provisions Other		5,773,249 116,029 40,106 236,954 30,591 423,680 6,329 703,761 3,760	5,632,072 145,871 40,106 236,954 750 423,681 6,329 703,761 3,760 713,850
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Foundation at Fair Value Borrowings Provisions Other Total Non Current Liabilities		5,773,249 116,029 40,106 236,954 30,591 423,680 6,329 703,761 3,760 713,850	5,632,072 145,871 40,106 236,954 750 423,681 6,329 703,761 3,760 713,850 1,137,531
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Non Current Liabilities		5,773,249 116,029 40,106 236,954 30,591 423,680 6,329 703,761 3,760 713,850 1,137,530	5,632,072 145,871 40,106 236,954 750 423,681 6,329 703,761 3,760 713,850 1,137,531
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Non Current Liabilities		5,773,249 116,029 40,106 236,954 30,591 423,680 6,329 703,761 3,760 713,850 1,137,530	5,632,072 145,871 40,106 236,954 750 423,681 6,329 703,761 3,760 713,850 1,137,531 4,494,541
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Liabilities  Total Non Current Liabilities		5,773,249 116,029 40,106 236,954 30,591 423,680 6,329 703,761 3,760 713,850 1,137,530 4,635,719	5,632,072 145,871 40,106 236,954 750 423,681 6,329 703,761 3,760 713,850 1,137,531
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Taxes Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds		5,773,249  116,029 40,106 236,954 30,591 423,680  6,329 703,761 3,760 713,850 1,137,530 4,635,719	5,632,072 145,871 40,106 236,954 750 423,681 6,329 703,761 3,760 713,850 1,137,531 4,494,541

	20	24-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related		1,088,051	1,642,630
Personnel Services	•••	1,000,001	1,042,000
Grants and Subsidies		43,164	6,645
Finance Costs		19,932	26,173
Equivalent Income Tax		19,932	20,170
Other Payments		282,503	495,244
•		•	
Total Payments	•••	1,433,650	2,170,693
Receipts			
Appropriation			
Funding Distribution from Department		1,431,022	2,132,776
Cash reimbursements from the Crown Entity	•••	•••	
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services		57,728	68,874
Retained Taxes, Fees and Fines		•••	
Interest Received		477	104
Grants and Contributions		3,000	6,537
Other Receipts		12,668	34,989
Total Receipts		1,504,895	2,243,279
Net Cash Flows From Operating Activities		71,245	72,586
Cook Flour From Investing Activities			
Cash Flows From Investing Activities			
<del>-</del>	***	1,360	
Proceeds from Sale of Property, Plant and Equipment		1,360 (37,616)	 (79,117
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment		1,360 (37,616)	 (79,117) 
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments		(37,616) 	 (79,117 
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments	 	(37,616) 	 (79,117)  
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received		(37,616)  	
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made	  	(37,616)   	
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing	   	(37,616)    (514)	   (70
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities	  	(37,616)   	   (70
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities	   	(37,616)    (514)	   (70
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities Proceeds from Borrowings and Advances	   	(37,616)    (514)	(70 (79,187
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances	  	(37,616)    (514) (36,770)	(70 (79,187
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid		(37,616)    (514) (36,770)	(70 (79,187
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing		(37,616)    (514) (36,770)	(70 (79,187
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation		(37,616)   (514) (36,770) 	(70 (79,187
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities		(37,616)   (514) (36,770)  	(70 (79,187
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation		(37,616)   (514) (36,770)  	(79,187
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities	  	(37,616) (514) (36,770)	(70 (79,187
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents		(37,616) (514) (36,770)	(79,187 
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents	  	(37,616) (514) (36,770) 34,475	(79,187 
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents		(37,616) (514) (36,770) 34,475	(79,187) (79,187)
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents		(37,616) (514) (36,770) 34,475	 (79,117)  (70) (79,187)   (6,601) 114,319 

# **Crown Solicitor's Office**

Net Result	1,623	7,026	1,663
Other Gains/(Losses)		•••	•••
Gain/(Loss) on Disposal of Non Current Assets			
Total Revenue	86,337	105,975	86,265
Other Revenue	0	75	75
Retained Taxes, Fees and Fines			
Investment Revenue	(0)		0
Grants and Contributions			
Sales of Goods and Services	86,082	105,639	85,932
Transfers to the Crown Entity			200
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	256	 261	259
Funding Distribution from Department	(0)	•••	(0)
Revenue Appropriation Revenue			
TOTAL EXPENSES EXCLUDING LOSSES	84,714	98,949	84,602
Other Expenses			
Finance Costs		•••	•••
Depreciation and Amortisation	4,132	6,305	4,997
Appropriation Expense			
Grants and Subsidies			
Other Operating Expenses	14,630	16,227	15,290
Personnel Services Expenses	•••	•••	••
Employee Related	65,953	76,417	64,316
Expenses Excluding Losses Operating Expenses -			
	\$000	\$000	\$000
	Budget	Revised	Budget
	202	24-25	2025-26

	2024		2025-26
	Budget \$000	Revised \$000	Budget \$000
Assets	<b>Q</b> 000	φοσο	<b>Q</b> 000
Current Assets			
Cash Assets	26,534	33,418	30,800
Taxes Receivable		33,410	30,000
Receivables	 26,754	29,254	29,254
Contract Assets	6,352	6,352	6,352
Inventories		o,oo2	0,002
Financial Assets at Fair Value			
Other Financial Assets			
Other	9,095	9,095	9,095
Assets Held For Sale			
Total Current Assets	68,735	78,118	75,501
Non Current Assets	· · · · · · · · · · · · · · · · · · ·		
Taxes Receivable			
Receivables			
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Equity Investments			
Property, Plant and Equipment -			
Land and Building	***		***
Plant and Equipment	6,675	5,251	5,775
Infrastructure Systems			
Investment Properties			
Right of Use Assets			
Intangibles	7,980	6,269	5,230
Other Assets	899	899	899
Total Non Current Assets	15,554	12,420	11,905
Total Assets	84,289	90,539	87,406
Liabilities			
Current Liabilities			
Taxes Payable	 6.076	 6 107	 C 250
Payables Contract Liabilities	6,376	6,137	6,259
Other Financial Liabilities at Fair Value		•••	
Borrowings	•••		
	 18 102	 22 18 <i>4</i>	 18 430
Provisions	18,102	22,184	 18,430
Provisions Other	18,102 	22,184 	
Provisions	18,102  	22,184  	
Provisions Other Liabilities Associated with Assets Held for Sale	18,102 	22,184 	
Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities	18,102  	22,184  	
Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable	18,102   <b>24,479</b>	22,184   28,321	24,689
Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities	18,102   <b>24,479</b> 	22,184   28,321	24,689
Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables	18,102   <b>24,479</b> 	22,184   28,321 	24,689
Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities	18,102   <b>24,479</b> 	22,184   28,321  	24,689
Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	18,102   <b>24,479</b>  	22,184   28,321  	24,689
Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	18,102   24,479   	22,184   28,321  	24,689   
Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	18,102  24,479    2,912	22,184   28,321    2,912	24,689   
Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	18,102  24,479    2,912 	22,184   28,321    2,912 	24,689 2,912
Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities	18,102 24,479 2,912 2,912	22,184  28,321  2,912  2,912	24,689    2,912 
Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities	18,102 24,479 2,912 2,912 27,391	22,184 28,321 28,321 2,912 2,912 31,234	24,689 2,912 2,912 27,602
Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets	18,102 24,479 2,912 2,912 27,391	22,184 28,321 28,321 2,912 2,912 31,234	24,689 2,912 2,912 27,602
Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds Reserves	18,102 24,479 24,479 2,912 2,912 27,391 56,898	22,184 28,321 28,321 2,912 2,912 31,234 59,305	24,689 2,912 2,912 27,602 59,804
Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds Reserves Capital Equity	18,102 24,479 24,479 2,912 2,912 27,391 56,898 56,898	22,184 28,321 28,321 2,912 2,912 31,234 59,305 59,305	24,689 24,689 2,912 2,912 27,602 59,804 59,804
Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds Reserves	18,102 24,479 24,479 2,912 2,912 27,391 56,898	22,184 28,321 2,912 2,912 31,234 59,305	24,689 2,912 2,912 27,602 59,804

	202	4-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities	·	·	•
Payments			
•	CE CO7	76,006	C4.0E7
Employee Related	65,697	76,886	64,057
Personnel Services		•••	
Grants and Subsidies			
Finance Costs			
Equivalent Income Tax			
Other Payments	15,021	21,810	15,168
Total Payments	80,717	98,696	79,225
Receipts			
Appropriation			
Funding Distribution from Department	(0)		(0)
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity	(2,184)	(2,185)	(4,918)
Sale of Goods and Services	86,082	104,166	85,932
Retained Taxes, Fees and Fines	00,002		00,002
Interest Received	(0)		0
Grants and Contributions		•••	U
Other Receipts	0	 71	 75
· · · · · · · · · · · · · · · · · · ·			
Total Receipts	83,897	102,052	81,089
Net Cash Flows From Operating Activities	3,180	3,356	1,864
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment	(961)	(1,169)	(3,381)
Proceeds from Sale of Investments		•••	
Purchases of Investments			
Advances Repayments Received		•••	
Advances made		•••	
Other Investing	(300)	(731)	(1,100)
Net Cash Flows From Investing Activities	(1,261)	(1,900)	(4,481)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances		•••	
Dividends Paid		•••	
Other Financing		•••	
<del>-</del>	•••	***	•••
Capital Appropriation - Equity Appropriation		•••	•••
Cash Equity Injection to For-Profit Entities	•••		
Net Cash Flows From Financing Activities			
Net Increase/(Decrease) in Cash	1,919	1,456	(2,617)
Opening Cash and Cash Equivalents	24,616	31,962	33,418
Reclassification of Cash Equivalents			
Cash transferred in(out) as a Result of Administrative Restructuring			
	·		
Closing Cash and Cash Equivalents	26,534	33,418	30,800

# Fire and Rescue NSW

	202 <sup>2</sup> Budget \$000	1-25 Revised \$000	2025-26 Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	785,798	867,437	858,540
Personnel Services Expenses	***		
Other Operating Expenses	162,111	178,371	170,040
Grants and Subsidies	•••	25,144	
Appropriation Expense		•••	
Depreciation and Amortisation	77,916	78,720	83,189
Finance Costs	287	253	240
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	1,026,112	1,149,926	1,112,009
Revenue			
Appropriation Revenue			
Funding Distribution from Department	1,073,852	1,071,445	1,136,402
Acceptance by Crown Entity of Employee Benefits and Other Liabilities			
Transfers to the Crown Entity			
Sales of Goods and Services	13,774	14,411	14,891
Grants and Contributions	•••	4,884	6,600
Investment Revenue	11,601	13,140	11,343
Retained Taxes, Fees and Fines	41,238	44,852	46,832
Other Revenue	7,884	15,512	15,364
Total Revenue	1,148,349	1,164,244	1,231,432
Gain/(Loss) on Disposal of Non Current Assets		(1,635)	
Other Gains/(Losses)			
Net Result	122,237	12,683	119,423

		24-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Assets	• • • • • • • • • • • • • • • • • • • •	,	,
Current Assets			
Cash Assets	219,937	182,748	257,737
Taxes Receivable		•••	
Receivables	29,484	23,947	22,842
Contract Assets			
Inventories	3,234	3,396	3,396
Financial Assets at Fair Value	•••		
Other Financial Assets		•••	
Other	43	65	65
Assets Held For Sale		•••	
Total Current Assets	252,698	210,156	284,040
Non Current Assets			
Taxes Receivable			
Receivables			
Contract Assets		•••	
Inventories		•••	
Financial Assets at Fair Value	•••	•••	•••
Equity Investments			
Property, Plant and Equipment -	054000	004040	0.40.000
Land and Building	954,996	934,049	940,892
Plant and Equipment Infrastructure Systems	384,545	385,537	415,111
Investment Properties	•••	•••	•••
Right of Use Assets	 13,084	10,043	8,692
Intangibles	31,159	32,439	32,236
Other Assets	31,139	32,439	32,230
Total Non Current Assets	1,383,784	1,362,067	1,396,931
Total Assets	1,636,482	1,572,222	1,680,970
Liabilities			
Current Liabilities			
Taxes Payable			
Payables	39,444	53,640	49,140
Contract Liabilities		·	
Other Financial Liabilities at Fair Value			
Borrowings	744	984	948
Provisions	178,419	221,354	221,354
Other		25,144	
Liabilities Associated with Assets Held for Sale			
Total Current Liabilities	218,607	301,122	271,442
Non Current Liabilities			
Taxes Payable			
Payables			
Contract Liabilities			
Other Financial Liabilities at Fair Value			
Borrowings	9,311	6,097	5,766
Provisions	191,106	197,067	197,067
Other	···		
Total Non Current Liabilities	200,417	203,164	202,833
Total Liabilities	419,024	504,286	474,275
Net Assets	1,217,458	1,067,936	1,206,695
Equity	000.005	104046	0.40.700
Accumulated Funds	263,298	124,346	243,769
Reserves Capital Equity	954,160	943,590	962,926
Camial FOUNY	001,100	,,,,,,	,
Total Equity	1,217,458	1,067,936	1,206,695

	20:	24-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	796,190	839,608	883,684
Personnel Services			
Grants and Subsidies		25,144	
Finance Costs	101	127	99
Equivalent Income Tax			
Other Payments	188,177	215,977	202,311
Total Payments	984,468	1,080,857	1,086,094
Receipts		-	
Appropriation			•••
Funding Distribution from Department	1,073,852	1,071,445	1,136,402
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services	13,454	14,091	14,571
Retained Taxes, Fees and Fines			
Interest Received	11,601	13,140	11,343
Grants and Contributions	4,421	914	7,705
Other Receipts	77,570	90,364	90,644
Total Receipts	1,180,898	1,189,954	1,260,665
Net Cash Flows From Operating Activities	196,430	109,098	174,571
Cash Flows From Investing Activities	-		
Proceeds from Sale of Property, Plant and Equipment		982	
Purchases of Property, Plant and Equipment	(88,705)	(86,922)	(94,914)
Proceeds from Sale of Investments	(00,100)	(00,022)	(0 1,01 1,
Purchases of Investments			
Advances Repayments Received			
Advances made			•••
Other Investing	(3,665)	(4,819)	(3,665)
Net Cash Flows From Investing Activities	(92,370)	(90,759)	(98,579)
	(32,370)	(30,733)	(30,373)
Cash Flows From Financing Activities Proceeds from Borrowings and Advances			
_	(2 02E)	•••	(1,003)
Repayment of Borrowings and Advances	(2,825)	•••	(1,003)
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities	(2,825)		(1,003)
Net Increase/(Decrease) in Cash	101,235	18,339	74,989
Opening Cash and Cash Equivalents		164 400	182,748
	118,702	164,409	102,770
Reclassification of Cash Equivalents	118,702		
Reclassification of Cash Equivalents			257,737

# Legal Aid Commission of New South Wales Operating Statement

	202	4-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	226,425	243,972	286,457
Personnel Services Expenses			
Other Operating Expenses	232,925	242,590	267,835
Grants and Subsidies	115,327	113,694	154,637
Appropriation Expense			
Depreciation and Amortisation	8,631	9,390	8,848
Finance Costs	10	11	12
Other Expenses	941	941	941
TOTAL EXPENSES EXCLUDING LOSSES	584,258	610,598	718,729
Revenue			
Appropriation Revenue			
Funding Distribution from Department	470,417	468,905	605,967
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	4,085	5,796	4,185
Transfers to the Crown Entity	•••	•••	
Sales of Goods and Services	4,668	14,000	4,785
Grants and Contributions	98,777	111,693	99,208
Investment Revenue	•••	•••	
Retained Taxes, Fees and Fines	•••	•••	
Other Revenue	306	4,408	313
Total Revenue	578,253	604,802	714,459
Gain/(Loss) on Disposal of Non Current Assets	35	35	35
Other Gains/(Losses)	(200)	(200)	(200)
Net Result	(6,170)	(5,961)	(4,435)

		4-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Assets	·	•	•
Current Assets			
Cash Assets	46,740	56,756	49,576
Taxes Receivable		•••	
Receivables	10,781	10,781	10,781
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Other Financial Assets			
Other			
Assets Held For Sale			
Total Current Assets	57,521	67,537	60,357
Non Current Assets			
Taxes Receivable			
Receivables	9,129	9,129	9,129
Contract Assets	***	•••	
Inventories		•••	•••
Financial Assets at Fair Value		•••	
Equity Investments			
Property, Plant and Equipment -			
Land and Building Plant and Equipment	 11,281	 7,910	 9,846
Infrastructure Systems			9,640
Investment Properties		•••	
Right of Use Assets	 734	440	931
Intangibles	26,900	28,786	29,574
Other Assets	20,000	20,700	20,07
Total Non Current Assets	48,044	46,265	49,480
Total Assets	105,565	113,802	109,837
Liabilities	•	•	
Current Liabilities			
Taxes Payable			
Payables	26,376	26,376	26,376
		,	20,370
Contract Liabilities			20,370
Contract Liabilities Other Financial Liabilities at Fair Value			
Other Financial Liabilities at Fair Value Borrowings	 598	  598	  841
Other Financial Liabilities at Fair Value Borrowings Provisions		 598 19,359	
Other Financial Liabilities at Fair Value Borrowings Provisions Other	 598	  598	  841
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale	 598 19,359 44 	 598 19,359 44 	 841 19,359 44 
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities	 598 19,359	 598 19,359 44	 841 19,359
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities	 598 19,359 44 	 598 19,359 44 	 841 19,359 44 
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable	 598 19,359 44 	 598 19,359 44 	 841 19,359 44 
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables	598 19,359 44  <b>46,377</b>	 598 19,359 44  <b>46,377</b>	 841 19,359 44 
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities	598 19,359 44  <b>46,377</b>	 598 19,359 44  <b>46,377</b>	 841 19,359 44 
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	598 19,359 44 46,377	 598 19,359 44  <b>46,377</b> 	 841 19,359 44  <b>46,620</b> 
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	 598 19,359 44  46,377    	 598 19,359 44  46,377    47	 841 19,359 44  <b>46,620</b>   
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	 598 19,359 44  46,377    47 11,338	 598 19,359 44  46,377    47 11,338	 841 19,359 44  <b>46,620</b>    274 11,338
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	 598 19,359 44  <b>46,377</b>    47 11,338 151	 598 19,359 44  46,377    47 11,338 151	 841 19,359 44  <b>46,620</b>    274 11,338 151
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities	598 19,359 44 46,377 46,377 47 11,338 151 11,536	 598 19,359 44  46,377    47 11,338 151 11,536	 841 19,359 44  <b>46,620</b>    274 11,338 151 <b>11,763</b>
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities	 598 19,359 44  46,377   47 11,338 151 11,536 57,913	 598 19,359 44  46,377   47 11,338 151 11,536 57,913	 841 19,359 44  <b>46,620</b>  274 11,338 151 11,763 58,383
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets	598 19,359 44 46,377 46,377 47 11,338 151 11,536	 598 19,359 44  46,377    47 11,338 151 11,536	 841 19,359 44  <b>46,620</b>    274 11,338 151 <b>11,763</b>
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity	598 19,359 44 46,377  46,377  47 11,338 151 11,536 57,913 47,652	 598 19,359 44  46,377  47 11,338 151 11,536 57,913 55,889	 841 19,359 44  46,620  274 11,338 151 11,763 58,383 51,454
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets	 598 19,359 44  46,377   47 11,338 151 11,536 57,913	 598 19,359 44  46,377   47 11,338 151 11,536 57,913	 841 19,359 44  46,620  274 11,338 151 11,763 58,383
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	598 19,359 44 46,377  46,377  47 11,338 151 11,536 57,913 47,652	 598 19,359 44  46,377  47 11,338 151 11,536 57,913 55,889	 841 19,359 44  46,620  274 11,338 151 11,763 58,383 51,454

	202	4-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	222,339	241,130	282,271
Personnel Services	<i>LLL</i> ,000	2-1,100	202,271
Grants and Subsidies	 115,327	 113,694	 154,637
Finance Costs	110,327	113,034	124,037
Equivalent Income Tax	10	- 11	12
Other Payments	234,000	 270,413	269,543
	•	•	706,463
Total Payments	571,676	625,248	700,463
Receipts			
Appropriation			
Funding Distribution from Department	470,417	468,905	605,967
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services	4,468	13,667	4,585
Retained Taxes, Fees and Fines			
Interest Received			
Grants and Contributions	98,777	111,693	99,208
Other Receipts	306	29,849	313
Total Receipts	573,968	624,113	710,074
Net Cash Flows From Operating Activities	2,292	(1,135)	3,611
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	35	35	35
3,			
Purchases of Property, Plant and Equipment	(4,682)	(2,435)	(4,633)
	(4,682) 	(2,435) 	(4,633) 
Purchases of Property, Plant and Equipment	(4,682) 		(4,633) 
Purchases of Property, Plant and Equipment Proceeds from Sale of Investments	(4,682)  		(4,633)  
Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments	(4,682)  		(4,633)  
Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received	(4,682)    (7,304)		 
Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made	  	  	(4,633)    (5,927) (10,525)
Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities	   (7,304)	   (8,320)	   (5,927)
Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities	  (7,304) (11,951)	  (8,320) (10,720)	   (5,927)
Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities Proceeds from Borrowings and Advances	(7,304) (11,951)	  (8,320) (10,720) 	(5,927) (10,525)
Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances	(7,304) (11,951)  (93)	 (8,320) (10,720) 	   (5,927)
Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid	(7,304) (11,951)	 (8,320) (10,720) 	 (5,927) (10,525)
Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing	(7,304) (11,951)  (93)	 (8,320) (10,720)  	 (5,927) (10,525)
Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation	(7,304) (11,951)  (93)	 (8,320) (10,720)  	 (5,927) (10,525)
Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities	 (7,304) (11,951)  (93) 	 (8,320) (10,720)   	(5,927) (10,525)  (266) 
Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities	 (7,304) (11,951)  (93)  	 (8,320) (10,720)  	(5,927) (10,525) (10,525)  (266) 
Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash	(7,304) (11,951) (93)  (93) (93)	 (8,320) (10,720)     (11,855)	(5,927) (10,525) (10,525)  (266)  (266) (7,180)
Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	(7,304) (11,951)  (93)  (93) (9,752) 56,492	 (8,320) (10,720)     (11,855) 68,611	(5,927) (10,525) (10,525)  (266) 
Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents	(7,304) (11,951) (93)  (93) (93)	 (8,320) (10,720)     (11,855)	(5,927) (10,525) (10,525)  (266)  (266) (7,180)
Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	(7,304) (11,951) (93) (93) (9,752) 56,492	(8,320) (10,720) (10,720)    (11,855) 68,611	(5,927) (10,525) (10,526)  (266)  (266) (7,180)

# **New South Wales Crime Commission**

	2024 Budget \$000	4-25 Revised \$000	2025-26 Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	22,593	22,776	24,310
Personnel Services Expenses			
Other Operating Expenses Grants and Subsidies	13,393	13,394	14,196
Appropriation Expense			
Depreciation and Amortisation	1,048	1,048	864
Finance Costs	1,040	1,040	
Other Expenses		···	
TOTAL EXPENSES EXCLUDING LOSSES	37,035	37,218	39,370
Revenue			
Appropriation Revenue		•••	
Funding Distribution from Department	37,582	37,765	38,272
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	878	879	913
Transfers to the Crown Entity			
Sales of Goods and Services			
Grants and Contributions	•••	•••	•••
Investment Revenue			
Retained Taxes, Fees and Fines Other Revenue	 65	 1	66
		20.645	
Total Revenue	38,525	38,645	39,251
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)			
Net Result	1,490	1,427	(119)

	2224.25		2025 20	
	2024 Budget	25 Revised	2025-26 Budget	
	\$000	\$000	\$000	
Assets				
Current Assets				
Cash Assets	1,726	2,392	1,216	
Taxes Receivable				
Receivables	1,257	1,257	1,257	
Contract Assets				
Inventories				
Financial Assets at Fair Value	***			
Other Financial Assets				
Other				
Assets Held For Sale				
Total Current Assets	2,983	3,649	2,473	
Non Current Assets				
Taxes Receivable				
Receivables				
Contract Assets				
Inventories				
Financial Assets at Fair Value				
Equity Investments				
Property, Plant and Equipment -				
Land and Building				
Plant and Equipment	3,678	2,637	3,694	
Infrastructure Systems				
Investment Properties				
Right of Use Assets				
Intangibles	191	59	59	
Other Assets				
Total Non Current Assets	3,870	2,696	3,753	
Total Assets	6,853	6,344	6,225	
Liabilities		·		
Current Liabilities				
Taxes Payable				
Payables	1,704	1,704	1,704	
Contract Liabilities				
Other Financial Liabilities at Fair Value				
Borrowings		0		
Provisions				
FIGUISIONS	2,130	2,130	2,130	
Other	2,130 	2,130 	2,130 	
Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities				
Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities				
Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable				
Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables	  3,834	3,834	  3,834	
Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities	 3,834 	3,834 	 3,834	
Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	3,834 	3,834 	 3,834	
Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	3,834 	3,834 	 3,834	
Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	3,834   	3,834  	 3,834	
Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	3,834  	3,834     (0)	3,834	
Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	 3,834     58	3,834    (0) 58	3,834     58	
Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	 3,834     58	3,834    (0) 58	3,834    58	
Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities	 3,834   58 	3,834   (0) 58 	3,834  58  58 3,892	
Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity	3,834 58 58 3,892 2,961	3,834  (0) 58  58 3,892	3,834   58  58 3,892 2,333	
Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	3,834 3,834 58 58 3,892	3,834  (0) 58  58 3,892	3,834	
Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds Reserves	3,834 58 58 3,892 2,961	3,834  (0) 58  58 3,892 2,452	3,834    58  58 3,892 2,333	
Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	3,834  3,834  58 58 3,892 2,961	3,834 (0) 58 58 3,892 2,452	3,834 58 58 3,892 2,333	

	202	4-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	21,715	22,212	23,39
Personnel Services	21,713	22,212	23,39
	•••	•••	•
Grants and Subsidies	***	***	•
Finance Costs			
Equivalent Income Tax			•
Other Payments	13,393	14,963	14,19
Total Payments	35,108	37,175	37,59
Receipts			
Appropriation			ı
Funding Distribution from Department	37,582	37,765	38,27
Cash reimbursements from the Crown Entity			,
Sale Proceeds Transfers to the Crown Entity	•••	•••	•
Cash transfers to the Crown Entity	•••		
Sale of Goods and Services	•••	•••	•
	•••	•••	•
Retained Taxes, Fees and Fines	•••		•
Interest Received	•••	•••	•
Grants and Contributions			•
Other Receipts	65	1,504	6
Total Receipts	37,646	39,269	38,338
Net Cash Flows From Operating Activities	2,538	2,094	74
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment		***	
Purchases of Property, Plant and Equipment	(2,426)	(1,338)	(1,82
Proceeds from Sale of Investments	(=, :==)		(.,
Purchases of Investments	•••		
Advances Repayments Received	•••	•••	•
	•••	•••	•
Advances made	(100)		/100
Other Investing	(100)		(100
Net Cash Flows From Investing Activities	(2,526)	(1,338)	(1,92
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances	•••	•••	
Repayment of Borrowings and Advances			
Dividends Paid	•••	***	
Other Financing			,
Capital Appropriation - Equity Appropriation		•••	
Cash Equity Injection to For-Profit Entities			•
Net Cash Flows From Financing Activities			
Net Increase/(Decrease) in Cash	12	756	(1,176
Opening Cash and Cash Equivalents	1,714	1,636	2,39
Reclassification of Cash Equivalents		,	,
Cash transferred in(out) as a Result of Administrative Restructuring			
	1,726	2,392	1 21
Closing Cash and Cash Equivalents	1,120	2,392	1,21

### **NSW Police Force**

	20 Budget \$000	24-25 Revised \$000	2025-26 Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	4,768,302	4,149,644	4,829,240
Personnel Services Expenses			
Other Operating Expenses	452,519	678,185	516,176
Grants and Subsidies	13,542	221,527	9,524
Appropriation Expense Depreciation and Amortisation	 256.876	263.117	 269.153
Finance Costs	19,668	21,535	24,160
Other Expenses	19,000	21,000	24,100
TOTAL EXPENSES EXCLUDING LOSSES	5,510,906	5,334,009	5,648,252
Revenue	3,010,000		
Appropriation Revenue			
Funding Distribution from Department	5,463,182	5,217,995	 5,538,707
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	150,859	151,514	151,141
Transfers to the Crown Entity	100,000	101,011	101,111
Sales of Goods and Services	66.557	88.414	68.317
Grants and Contributions	24,418	20,685	16,624
Investment Revenue	·	·	·
Retained Taxes, Fees and Fines			
Other Revenue	57,013	51,197	57,378
Total Revenue	5,762,030	5,529,806	5,832,166
rotat Revenue	, ,		
Gain/(Loss) on Disposal of Non Current Assets	(918)	(1,580)	(918)
		(1,580) 168	(918) 395

Satance Sheet			
		24-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	104,962	161,998	58,007
Taxes Receivable		•••	
Receivables	116,236	181,423	183,333
Contract Assets	6,284	7,390	7,390
Inventories	104	42	42
Financial Assets at Fair Value	29	303	303
Other Financial Assets			
Other			
Assets Held For Sale		•••	
Total Current Assets	227,616	351,157	249,076
Non Current Assets			
Taxes Receivable			
Receivables	3,400	600	2,000
Contract Assets		•••	
Inventories		•••	•••
Financial Assets at Fair Value		•••	
Equity Investments		•••	
Property, Plant and Equipment - Land and Building	2,056,723	2,106,823	2,186,689
Plant and Equipment	286,071	354,932	318,575
Infrastructure Systems	200,071	334,33 <u>2</u>	310,373
Investment Properties		•••	
Right of Use Assets	713,349	671,213	630,411
Intangibles	367,041	292,104	421,729
Other Assets			
Total Non Current Assets	3,426,584	3,425,672	3,559,404
Total Assets	3,654,200	3,776,829	3,808,480
Liabilities			
Current Liabilities			
Taxes Payable	***		
Payables			
Contract Liabilities	267,192	199,349	199,349
Contract Liabilities	267,192 9,251	10,559	12,559
Other Financial Liabilities at Fair Value	9,251 	10,559 166	12,559 166
Other Financial Liabilities at Fair Value Borrowings	9,251  80,995	10,559 166 38,488	12,559 166 42,388
Other Financial Liabilities at Fair Value Borrowings Provisions	9,251  80,995 659,273	10,559 166 38,488 738,103	12,559 166 42,388 737,603
Other Financial Liabilities at Fair Value Borrowings Provisions Other	9,251  80,995	10,559 166 38,488	12,559 166 42,388
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale	9,251  80,995 659,273 4,342 	10,559 166 38,488 738,103 231,509	12,559 166 42,388 737,603 509
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities	9,251  80,995 659,273 4,342	10,559 166 38,488 738,103	12,559 166 42,388 737,603 509
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities	9,251  80,995 659,273 4,342  1,021,052	10,559 166 38,488 738,103 231,509	12,559 166 42,388 737,603 509
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable	9,251  80,995 659,273 4,342  1,021,052	10,559 166 38,488 738,103 231,509	12,559 166 42,388 737,603 509
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable Payables	9,251  80,995 659,273 4,342  1,021,052	10,559 166 38,488 738,103 231,509  1,218,175	12,559 166 42,388 737,603 509
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities	9,251  80,995 659,273 4,342  1,021,052	10,559 166 38,488 738,103 231,509	12,559 166 42,388 737,603 509
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable Payables	9,251  80,995 659,273 4,342  1,021,052	10,559 166 38,488 738,103 231,509  1,218,175	12,559 166 42,388 737,603 509
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	9,251  80,995 659,273 4,342  1,021,052	10,559 166 38,488 738,103 231,509  1,218,175	12,559 166 42,388 737,603 509  <b>992,575</b>
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	9,251  80,995 659,273 4,342  1,021,052     	10,559 166 38,488 738,103 231,509  1,218,175    702,225	12,559 166 42,388 737,603 509  <b>992,575</b>   675,285
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	9,251  80,995 659,273 4,342  1,021,052     	10,559 166 38,488 738,103 231,509  1,218,175    702,225	12,559 166 42,388 737,603 509  <b>992,575</b>   675,285
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	9,251  80,995 659,273 4,342  1,021,052    748,792 975,801	10,559 166 38,488 738,103 231,509  1,218,175  702,225 856,997 	12,559 166 42,388 737,603 509  <b>992,575</b>  675,285 957,797
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities	9,251  80,995 659,273 4,342  1,021,052    748,792 975,801  1,724,594	10,559 166 38,488 738,103 231,509  1,218,175    702,225 856,997  1,559,223	12,559 166 42,388 737,603 509  <b>992,575</b>  675,285 957,797  1,633,083 2,625,658
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity	9,251 80,995 659,273 4,342 1,021,052 748,792 975,801 1,724,594 2,745,646 908,554	10,559 166 38,488 738,103 231,509  1,218,175   702,225 856,997  1,559,223 2,777,398 999,431	12,559 166 42,388 737,603 509  <b>992,575</b>  675,285 957,797  1,633,083 2,625,658 1,182,822
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	9,251 80,995 659,273 4,342 1,021,052 748,792 975,801 1,724,594 2,745,646 908,554	10,559 166 38,488 738,103 231,509  1,218,175   702,225 856,997  1,559,223 2,777,398 999,431 (109,606)	12,559 166 42,388 737,603 509 992,575 675,285 957,797 1,633,083 2,625,658 1,182,822
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds Reserves	9,251 80,995 659,273 4,342 1,021,052 748,792 975,801 1,724,594 2,745,646 908,554	10,559 166 38,488 738,103 231,509  1,218,175   702,225 856,997  1,559,223 2,777,398 999,431	12,559 166 42,388 737,603 509  992,575  675,285 957,797  1,633,083 2,625,658 1,182,822
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds Reserves Capital Equity	9,251 80,995 659,273 4,342  1,021,052  748,792 975,801 1,724,594 2,745,646 908,554  (64,734) 973,287	10,559 166 38,488 738,103 231,509  1,218,175  702,225 856,997  1,559,223 2,777,398 999,431 (109,606) 1,109,037 	12,559 166 42,388 737,603 509  <b>992,575</b>  675,285 957,797  1,633,083 2,625,658 1,182,822 73,785 1,109,037
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds Reserves	9,251 80,995 659,273 4,342 1,021,052 748,792 975,801 1,724,594 2,745,646 908,554	10,559 166 38,488 738,103 231,509  1,218,175   702,225 856,997  1,559,223 2,777,398 999,431 (109,606)	12,559 166 42,388 737,603 509  <b>992,575</b>  675,285 957,797  1,633,083 2,625,658 1,182,822

	20 Budget \$000	24-25 Revised	2025-26 Budget \$000
	\$000	\$000	\$000
Cash Flows From Operating Activities Payments			
Employee Related	4,889,125	4,119,412	4,816,194
Personnel Services	4,009,120	4,119,412	4,010,194
Grants and Subsidies	 13,542	 221,527	9,524
Finance Costs	19,668	21,535	24,160
Equivalent Income Tax	19,008	21,000	24,100
Other Payments	 445,463	 857,782	508,943
Total Payments	5,367,797	5,220,256	5,358,820
	3,007,707	3,EE0,E30	3,030,020
Receipts Appropriation			
Funding Distribution from Department	5,463,182	 5 217 005	5,538,707
Cash reimbursements from the Crown Entity	5,405,162	5,217,995	5,556,707
Sale Proceeds Transfers to the Crown Entity			•••
Cash transfers to the Crown Entity	***		•••
Sale of Goods and Services	 64,657	 88,329	 66,417
Retained Taxes, Fees and Fines	(10)	00,329	00,417
Interest Received	(10)		•••
Grants and Contributions	 24,418	20,118	 18,624
Other Receipts	55,771	187,307	56,130
Total Receipts	5,608,019	5,513,749	5,679,877
			•
Net Cash Flows From Operating Activities	240,222	293,492	321,057
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	1,734	608	1,734
Purchases of Property, Plant and Equipment	(177,841)	(151,542)	(191,055)
Proceeds from Sale of Investments		8	
Purchases of Investments		•••	•••
Advances Repayments Received			•••
Advances made			
Other Investing	(117,643)	(115,986)	(152,961)
Net Cash Flows From Investing Activities	(293,750)	(266,912)	(342,282)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances	(82,098)	(88,847)	(82,766)
Dividends Paid			•••
Other Financing	0		0
Capital Appropriation - Equity Appropriation			•••
		***	
Cash Equity Injection to For-Profit Entities			
		(88,847)	(82,766)
Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash			
Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash  Opening Cash and Cash Equivalents	(82,098)	(88,847)	(103,991)
Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash  Opening Cash and Cash Equivalents Reclassification of Cash Equivalents	(82,098) (135,626)	(88,847) (62,267)	(103,991)
Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash  Opening Cash and Cash Equivalents	(82,098) (135,626)	(88,847) (62,267)	(82,766) (103,991) 161,998

# **NSW Rural Fire Service**

		24-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	180,689	187,766	189,345
Personnel Services Expenses			•••
Other Operating Expenses	242,613	279,169	203,426
Grants and Subsidies	226,615	237,984	208,401
Appropriation Expense			
Depreciation and Amortisation	34,551	32,692	33,819
Finance Costs	851 49 407	834	519 40 247
Other Expenses	48,497	68,521	49,347
TOTAL EXPENSES EXCLUDING LOSSES	733,816	806,966	684,858
Revenue			
Appropriation Revenue			
Funding Distribution from Department	579,858	581,832	638,122
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	871	390	901
Transfers to the Crown Entity			
Sales of Goods and Services	17,548	25,849	17,705
Grants and Contributions	6,175	52,565	2,476
Investment Revenue	905	9,378	934
Retained Taxes, Fees and Fines			(0)
Other Revenue	16,849	30,059	10,805
Total Revenue	622,205	700,073	670,944
Gain/(Loss) on Disposal of Non Current Assets	3,490	1,937	•••
		(1.000)	
Other Gains/(Losses)		(1,652)	

	202 Budget \$000	4-25 Revised \$000	2025-26 Budget \$000
Assets			
Current Assets			
Cash Assets	48,772	61,704	42,896
Taxes Receivable			
Receivables	90,511	51,685	51,685
Contract Assets			
Inventories	75,636	61,516	61,516
Financial Assets at Fair Value			
Other Financial Assets			
Other			
Assets Held For Sale			
Total Current Assets	214,918	174,904	156,096
Non Current Assets			
Taxes Receivable			
Receivables			
Contract Assets	•••		
Inventories	•••	•••	
Financial Assets at Fair Value	•••		
Equity Investments Property, Plant and Equipment -	•••		•••
Land and Building	8,802	9,834	8,063
Plant and Equipment	133,505	186,407	193,417
Infrastructure Systems	9,957	5,459	5,572
Investment Properties	0,007	0, 100	0,072
Right of Use Assets	23,801	26,915	21,384
Intangibles	13,009	16,340	12,287
Other Assets			
Total Non Current Assets	189,074	244,955	240,723
Total Assets	403,992	419,859	396,819
Liabilities		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	, , ,
Current Liabilities			
Taxes Payable	•••	***	
Payables	2,290	27,679	22,240
Contract Liabilities			
Other Financial Liabilities at Fair Value	***		•••
Borrowings	4,361	6,162	9,118
Provisions	49,837	51,162	54,018
Other			
Liabilities Associated with Assets Held for Sale	•••		•••
Total Current Liabilities	56,488	85,004	85,376
Non Current Liabilities			
Taxes Payable	•••		
Taxes Payable Payables			
Taxes Payable Payables Contract Liabilities			 
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	  	  	  
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	   27,074	   29,298	   19,800
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	  	  	   19,800 3,904
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	  27,074 3,028 	  29,298 3,904 	3,904 
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	  27,074 3,028	  29,298 3,904	
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	  27,074 3,028 	  29,298 3,904 	3,904 
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities	 27,074 3,028  <b>30,103</b>	 29,298 3,904  <b>33,203</b>	3,904  <b>23,705</b>
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities	27,074 3,028  30,103 86,591	29,298 3,904  33,203	3,904  <b>23,705</b> <b>109,081</b>
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets	27,074 3,028  30,103 86,591	29,298 3,904  33,203	3,904  <b>23,705</b> <b>109,081</b>
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity	 27,074 3,028  30,103 86,591 317,401	29,298 3,904  33,203 118,207 301,652	3,904  23,705 109,081 287,738
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	30,103 86,591 317,401	29,298 3,904  33,203 118,207 301,652	3,904  23,705 109,081 287,738 244,325

	202	24-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	177,032	182,342	185,588
Personnel Services	•••		
Grants and Subsidies	226,615	237,984	208,401
Finance Costs	851	834	519
Equivalent Income Tax	•••		
Other Payments	330,518	404,655	298,791
Total Payments	735,016	825,814	693,299
Receipts	•		
Appropriation			
Funding Distribution from Department	579,858	581,832	638,122
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services	17,548	42,256	17,705
Retained Taxes, Fees and Fines			(0)
Interest Received	905	9,378	934
Grants and Contributions	6,175	49,160	2,476
Other Receipts	36,706	61,037	51,383
Total Receipts	641,191	743,662	710,621
Net Cash Flows From Operating Activities	(93,825)	(82,152)	17,321
Cash Flows From Investing Activities	•		
Proceeds from Sale of Property, Plant and Equipment	8,200	5,547	2,000
Purchases of Property, Plant and Equipment	(29,469)	(34,640)	(29,273)
Proceeds from Sale of Investments			
Purchases of Investments			
Advances Repayments Received			
Advances made			
Other Investing	(2,000)	(3,428)	(2,000)
Net Cash Flows From Investing Activities	(23,269)	(32,521)	(29,273)
Cash Flows From Financing Activities		<del></del>	
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances	(6,253)	(5,992)	(6,856)
Dividends Paid			
Other Financing	•••		
Capital Appropriation - Equity Appropriation	•••		
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities	(6,253)	(5,992)	(6,856)
Net Increase/(Decrease) in Cash	(123,347)	(120,665)	(18,808)
Opening Cash and Cash Equivalents	172,119	182,369	61,704
Reclassification of Cash Equivalents			
Cash transferred in(out) as a Result of Administrative Restructuring			
Closing Cash and Cash Equivalents	48,772	 61,704	42,896

# **NSW State Emergency Service**

# **Operating Statement**

		4-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	84,695	89,847	90,656
Personnel Services Expenses			
Other Operating Expenses	102,484	95,624	94,523
Grants and Subsidies	43,842	45,737	35,603
Appropriation Expense	 27 009	 20 100	 20 102
Depreciation and Amortisation Finance Costs	27,998 8	20,180 8	29,192
Other Expenses	0	O	,
TOTAL EXPENSES EXCLUDING LOSSES	259,027	251,396	249,981
Revenue			
Appropriation Revenue			
Funding Distribution from Department	226,970	227,675	231,728
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	179	179	185
Transfers to the Crown Entity			
Sales of Goods and Services	48	48	49
		/ 496	715
Grants and Contributions	715	7,986	
Investment Revenue	715 524	5,250	537
Investment Revenue Retained Taxes, Fees and Fines	524	5,250 	537
Investment Revenue Retained Taxes, Fees and Fines Other Revenue	524  394	5,250  2,105	537  404
Investment Revenue Retained Taxes, Fees and Fines Other Revenue Total Revenue	524	5,250 	537  404 <b>233,617</b>
Investment Revenue Retained Taxes, Fees and Fines Other Revenue  Total Revenue  Gain/(Loss) on Disposal of Non Current Assets	524  394	5,250  2,105	537  404
Investment Revenue Retained Taxes, Fees and Fines Other Revenue  Total Revenue	524  394 <b>228,829</b>	5,250  2,105 <b>243,243</b>	537  404 <b>233,617</b>

		4-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Assets	•	•	,
Current Assets			
Cash Assets	68,880	114,614	94,642
Taxes Receivable		,	
Receivables	30,778	16,110	16,110
Contract Assets			
Inventories	4,746	4,746	4,746
Financial Assets at Fair Value			
Other Financial Assets			
Other	•••	•••	
Assets Held For Sale			
Total Current Assets	104,404	135,470	115,498
Non Current Assets			
Taxes Receivable	•••	•••	
Receivables			
Contract Assets			
Inventories	•••	•••	
Financial Assets at Fair Value			
Equity Investments Property, Plant and Equipment -			
Land and Building	19,481	8,772	18,935
Plant and Equipment	128,458	133,387	126,683
Infrastructure Systems			120,000
Investment Properties			
Right of Use Assets	2,971	 1,874	 1,841
Intangibles	_,	.,	.,
Other Assets	•••	***	•••
Total Non Current Assets	150,910	144,033	147,459
Total Assets	255,314	279,503	262,957
Liabilities	· · · · · · · · · · · · · · · · · · ·	<u> </u>	•
Current Liabilities			
Taxes Payable	•••	***	
Payables	23,770	23,770	23,770
Contract Liabilities	•		
Other Financial Liabilities at Fair Value			
Borrowings	***	1,038	1,038
Provisions	6,159	6,159	6,159
Other	226	226	226
Liabilities Associated with Assets Held for Sale	•••		
Total Current Liabilities	30,155	31,193	31,193
Non Current Liabilities			
Taxes Payable			
Payables			
	•••		
Contract Liabilities			
Contract Liabilities Other Financial Liabilities at Fair Value			
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	 3,055	 2,017	1,984
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	 3,055 1,970	 2,017 1,970	1,984 1,970
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	3,055 1,970 848	 2,017 1,970 848	1,984 1,970 848
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities	3,055 1,970 848 <b>5,873</b>	 2,017 1,970 848 <b>4,835</b>	1,984 1,970 848 <b>4,802</b>
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities	3,055 1,970 848 <b>5,873</b> <b>36,028</b>	2,017 1,970 848 <b>4,835</b> <b>36,028</b>	1,984 1,970 848 <b>4,802</b> <b>35,995</b>
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets	3,055 1,970 848 <b>5,873</b>	 2,017 1,970 848 <b>4,835</b>	1,984 1,970 848 <b>4,802</b>
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity	3,055 1,970 848 5,873 36,028 219,286	2,017 1,970 848 4,835 36,028 243,475	1,984 1,970 848 <b>4,802</b> <b>35,995</b> <b>226,962</b>
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	3,055 1,970 848 <b>5,873</b> <b>36,028</b>	2,017 1,970 848 <b>4,835</b> <b>36,028</b>	1,984 1,970 848 <b>4,802</b> <b>35,995</b>
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds Reserves	3,055 1,970 848 5,873 36,028 219,286	2,017 1,970 848 4,835 36,028 243,475	1,984 1,970 848 <b>4,802</b> <b>35,995</b> <b>226,962</b>
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	3,055 1,970 848 <b>5,873</b> <b>36,028</b> <b>219,286</b>	2,017 1,970 848 <b>4,835</b> <b>36,028</b> <b>243,475</b>	1,984 1,970 848 <b>4,802</b> <b>35,995</b> <b>226,962</b>

	202 Budget	4-25 Revised	2025-26 Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	84,516	93,612	90,47
Personnel Services			
Grants and Subsidies	43,842	45,737	35,603
Finance Costs	8	8	-
Equivalent Income Tax			
Other Payments	102,484	89,248	94,523
Total Payments	230,850	228,604	220,604
Receipts		<u> </u>	
Appropriation			•
Funding Distribution from Department	226,970	227,675	231,728
Cash reimbursements from the Crown Entity			•
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services	48	48	49
Retained Taxes, Fees and Fines			••
Interest Received	524	5,250	537
Grants and Contributions	715	9,674	715
Other Receipts	394	4,596	404
Total Receipts	228,650	247,243	233,432
Net Cash Flows From Operating Activities	(2,200)	18,639	12,828
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	71	1,571	7
Purchases of Property, Plant and Equipment	(42,613)	(23,266)	(32,838
Purchases of Property, Plant and Equipment Proceeds from Sale of Investments	(42,613) 	(23,266) 	(32,838
		(23,266) 	(32,838
Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received			(32,838  
Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made			(32,838   
Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received			(32,838   
Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made			
Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities			
Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities			(32,767
Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities	   (42,542)	(21,695)	(32,767
Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid	   (42,542)	(21,695)	(32,767
Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing	 (42,542)  (32)	(21,695)	(32,767
Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation	 (42,542)  (32)	 (21,695) 	  (32,767
Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing	 (42,542)  (32) 	 (21,695)  	(32,767
Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation	 (42,542)  (32) 	(21,695)	(32,767 (32,767
Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities	 (42,542)  (32)  	  (21,695)  	(32,767
Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities	 (42,542)  (32)   	 (21,695)  	(32,767
Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents	(42,542) (42,542) (32) (32) (44,774)	 (21,695)    	(32,767
Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	(42,542) (42,542) (32) (32) (44,774)	 (21,695)    	(32,767
Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents	(42,542) (32) (32) (44,774) 113,654	 (21,695)    	(32,838  (32,767  (33  (33 (19,972 114,614 

# Aboriginal Housing Office Operating Statement

		4-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related			
Personnel Services Expenses	28,114	24,542	31,018
Other Operating Expenses Grants and Subsidies	89,856	101,156	100,342
Appropriation Expense	79,179	56,652	54,247
Depreciation and Amortisation	39,926	41,926	43.584
Finance Costs		5	40,004
Other Expenses	•••		•••
TOTAL EXPENSES EXCLUDING LOSSES	237,075	224,281	229,191
Revenue	•	·	
Appropriation Revenue			
Funding Distribution from Department	115,699	114,258	92,319
Acceptance by Crown Entity of Employee Benefits and Other Liabilities			
Transfers to the Crown Entity			
Sales of Goods and Services	84,650	94,650	102,268
Grants and Contributions Investment Revenue	122,678	105,178	106,505
Retained Taxes, Fees and Fines	•••		•••
Other Revenue	12,716	 17,042	20,906
Total Revenue	335,744	331,128	321,998
Gain/(Loss) on Disposal of Non Current Assets	<u> </u>	·	<u> </u>
Other Gains/(Losses)	(8,235)	(13,497)	(18,004)
Net Result	90,434	93,350	74,804

		24-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Assets	·	·	•
Current Assets			
Cash Assets	36,769	47,193	34,826
Taxes Receivable		·	
Receivables	9,858	8,401	11,108
Contract Assets		·	
Inventories			
Financial Assets at Fair Value			
Other Financial Assets			
Other			
Assets Held For Sale		•••	•••
<b>Total Current Assets</b>	46,627	55,594	45,934
Non Current Assets			
Taxes Receivable			
Receivables			
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Equity Investments			
Property, Plant and Equipment -			
Land and Building	5,028,786	5,564,075	5,725,926
Plant and Equipment	1,108	1,108	1,293
Infrastructure Systems			
Investment Properties			
Right of Use Assets	228	228	228
Intangibles			
Other Assets			
Total Non Current Assets	5,030,122	5,565,411	5,727,447
Total Assets	5,076,749	5,621,006	5,773,381
Liabilities			
Current Liabilities			
Taxes Payable			
Payables	39,571	39,571	25,908
Contract Liabilities			
Other Financial Liabilities at Fair Value			
Borrowings	63	63	63
Provisions			
Othor			
Other			
Liabilities Associated with Assets Held for Sale			•••
Liabilities Associated with Assets Held for Sale  Total Current Liabilities	39,634	39,634	•••
Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities			•••
Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable			
Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables	39,634	39,634	
Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable  Payables  Contract Liabilities	39,634 	39,634 	
Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable  Payables  Contract Liabilities  Other Financial Liabilities at Fair Value	39,634  	39,634  	25,971  
Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	 39,634    171	 39,634    171	25,971    171
Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	 39,634    171 142	 39,634    171 142	25,971    171 142
Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable  Payables  Contract Liabilities  Other Financial Liabilities at Fair Value  Borrowings  Provisions  Other	 39,634    171 142 213	 39,634    171 142 213	 <b>25,971</b>    171 142 213
Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities	39,634 171 142 213 526	 39,634    171 142 213 526	25,971   171 142 213 526
Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities	 39,634    171 142 213 526 40,160	 39,634    171 142 213 526 40,160	25,971 25,971 171 142 213 526 26,497
Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Net Assets	39,634 171 142 213 526	 39,634    171 142 213 526	25,971 25,971 171 142 213 526 26,497
Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Net Assets  Equity	39,634 39,634 171 142 213 526 40,160 5,036,589	39,634 171 142 213 526 40,160 5,580,846	25,971 25,971 171 142 213 526 26,497 5,746,884
Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Net Assets  Equity Accumulated Funds	39,634  39,634  171 142 213 526 40,160 5,036,589  3,078,327	39,634 171 142 213 526 40,160 5,580,846	25,971 25,971 171 142 213 526 26,497 5,746,884
Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity	39,634 39,634 171 142 213 526 40,160 5,036,589	39,634 171 142 213 526 40,160 5,580,846	25,971  25,971  171 142 213 526 26,497 5,746,884  3,541,004 2,205,880

	202	24-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related			
Personnel Services	 28,114	24,542	31,018
Grants and Subsidies	79,179	56,652	54,247
Finance Costs	73,173	50,032	34,247
Equivalent Income Tax	•••	5	••
Other Payments	 89,888	 96,764	 114,188
	-	•	
Total Payments	197,181	177,963	199,453
Receipts			
Appropriation			
Funding Distribution from Department	115,699	114,258	92,319
Cash reimbursements from the Crown Entity	•••	***	••
Sale Proceeds Transfers to the Crown Entity		•••	
Cash transfers to the Crown Entity			
Sale of Goods and Services	84,650	94,698	102,268
Retained Taxes, Fees and Fines			
Interest Received			
Grants and Contributions	122,678	110,640	106,505
Other Receipts	9,445	20,221	17,195
Total Receipts	332,472	339,817	318,288
Net Cash Flows From Operating Activities	135,291	161,854	118,835
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	3,318	3,318	3,352
Purchases of Property, Plant and Equipment	(141,078)	(133,335)	(134,554
Proceeds from Sale of Investments			
Purchases of Investments			
Advances Repayments Received			
Advances made			
Other Investing		•••	•
Net Cash Flows From Investing Activities	(137,760)	(130,017)	(131,202
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances	•••		
Repayment of Borrowings and Advances			
Dividends Paid			•
Other Financing			•
Capital Appropriation - Equity Appropriation			•
Cash Equity Injection to For-Profit Entities			•
Net Cash Flows From Financing Activities			·
Net Increase/(Decrease) in Cash	(2,469)	31,837	(12,367
Opening Cash and Cash Equivalents	39,238	15,356	47,19
Reclassification of Cash Equivalents		13,330	47,19
Cash transferred in(out) as a Result of Administrative Restructuring	•••	•••	••
Closing Cash and Cash Equivalents	36,769	47,193	34,826

# Home Purchase Assistance Fund Operating Statement

	2024	4-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related			
Personnel Services Expenses			
Other Operating Expenses	517	696	721
Grants and Subsidies	3,690	3,690	1,092
Appropriation Expense			
Depreciation and Amortisation			
Finance Costs	6,918	6,918	6,182
Other Expenses	200	200	
TOTAL EXPENSES EXCLUDING LOSSES	11,325	11,504	7,995
Revenue	•		
Appropriation Revenue			
Funding Distribution from Department			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities			
Transfers to the Crown Entity			
Sales of Goods and Services		156	
Grants and Contributions			
Investment Revenue	4,006	4,029	4,016
Retained Taxes, Fees and Fines			
Other Revenue	10	10	
Total Revenue	4,016	4,195	4,016
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)			
Net Result	(7,309)	(7,309)	(3,979)

	2024		2025-26
	Budget \$000	Revised \$000	Budget \$000
Assets	****	****	•
Current Assets			
Cash Assets	85,268	85,846	73,891
Taxes Receivable	,	,	,
Receivables	285	298	298
Contract Assets		•••	
Inventories			
Financial Assets at Fair Value			
Other Financial Assets	106	106	106
Other	•••		
Assets Held For Sale			
Total Current Assets	85,660	86,250	74,295
Non Current Assets			
Taxes Receivable			
Receivables	***		•••
Contract Assets	***		•••
Inventories			
Financial Assets at Fair Value	8,929	3,185	3,185
Equity Investments			
Property, Plant and Equipment -			
Land and Building			
Plant and Equipment			
Infrastructure Systems	•••		
Investment Properties		11,786	11,786
Right of Use Assets	•••		•••
Intangibles	***		•••
Other Assets			44.074
Total Non Current Assets  Total Assets	8,929	14,971	14,971
Liabilities	94,588	101,222	89,266
Current Liabilities			
Taxes Payable			
	 81	 81	 81
Payables Contract Liabilities	01	01	01
Other Financial Liabilities at Fair Value	***	•••	***
Borrowings	 7,641	 7,641	 8,313
Provisions	7,041 147	147	147
Other			
Liabilities Associated with Assets Held for Sale	•••	•••	
Total Current Liabilities	7,869		8,542
Non Current Liabilities	1,000	1,000	0,012
Taxes Payable			
Payables	•••		•••
Contract Liabilities	!!!		•••
Other Financial Liabilities at Fair Value	•••		
Borrowings	47,669	47,669	39,021
Provisions			
Other			
Total Non Current Liabilities	47,669	47,669	39,021
Total Liabilities	55,538	55,538	47,562
Net Assets	39,050	45,683	41,704
	<del></del>		
Equity		00 070	35,091
Accumulated Funds	39,050	39,070	
Accumulated Funds Reserves	39,050 	39,070 6,613	6,613
Accumulated Funds			

	202	4-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cook Floure From Oneresting Astinities	<b>V</b>	<b>Q</b>	<b>V</b>
Cash Flows From Operating Activities			
Payments			
Employee Related			
Personnel Services			
Grants and Subsidies	4,029	4,029	1,09
Finance Costs	3,678	3,678	3,20
Equivalent Income Tax			
Other Payments	378	643	72
Total Payments	8,085	8,350	5,01
Receipts		·	
Appropriation			
Funding Distribution from Department			
Cash reimbursements from the Crown Entity		•••	
Sale Proceeds Transfers to the Crown Entity	•••	•••	'
Cash transfers to the Crown Entity	•••	•••	•
		 1E.C	•
Sale of Goods and Services	•••	156	•
Retained Taxes, Fees and Fines			
Interest Received	4,006	4,011	4,01
Grants and Contributions			
Other Receipts	10	0	
Total Receipts	4,016	4,167	4,010
Net Cash Flows From Operating Activities	(4,069)	(4,183)	(1,003
Cash Flows From Investing Activities		:	
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment			
Proceeds from Sale of Investments	1,000	571	1,00
Purchases of Investments	(1,000)	(243)	(1,000
Advances Repayments Received		` ,	(1,000
Advances made	•••	•••	•
	***	•••	•
Other Investing			
Net Cash Flows From Investing Activities		328	•
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances	(10,478)	(10,533)	(10,952
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation		•••	
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities	(10,478)	(10,533)	(10,952
Net Increase/(Decrease) in Cash	(14,547)	(14,389)	(11,955
Net ilicrease/(Decrease) ili Gasii	\· -, — · · /	(,===)	
	QQ Q1E	100 225	
Opening Cash and Cash Equivalents	99,815	100,235	85,84
Opening Cash and Cash Equivalents Reclassification of Cash Equivalents	99,815	100,235	85,84
Opening Cash and Cash Equivalents	99,815   <b>85,268</b>	100,235   <b>85,846</b>	85,840

# **Multicultural NSW**

# **Operating Statement**

	2024 Budget \$000	4-25 Revised \$000	2025-26 Budget \$000
Expenses Excluding Losses			
Operating Expenses -	00.000	00.000	01.400
Employee Related	28,636	28,886	31,499
Personnel Services Expenses	 5,557	 7.118	8.360
Other Operating Expenses Grants and Subsidies	36,513	29,976	33.653
Appropriation Expense	30,313	29,970	33,033
Depreciation and Amortisation	562	426	 562
Finance Costs		2	
Other Expenses	•••		
TOTAL EXPENSES EXCLUDING LOSSES	71,268	66,408	74,074
Revenue	<u> </u>	<del></del>	
Appropriation Revenue			
Funding Distribution from Department	63,897	53,097	62,583
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	836	491	864
Transfers to the Crown Entity			
Sales of Goods and Services	6,019	5,700	6,022
Grants and Contributions	348	6,129	4,207
Investment Revenue			
Retained Taxes, Fees and Fines			
Other Revenue	31	637	31
Total Revenue	71,130	66,054	73,708
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)			
Net Result	(138)	(354)	(366)

Butunce Sheet			0005	
	2024-25 Budget Revised		2025-26 d Budget	
	\$000	Revised \$000	\$000	
Assets				
Current Assets				
Cash Assets	8,537	8,321	8,217	
Taxes Receivable				
Receivables	3,387	3,387	3,387	
Contract Assets			••	
Inventories	•••			
Financial Assets at Fair Value	•••			
Other Financial Assets				
Other			•	
Assets Held For Sale				
Total Current Assets	11,924	11,708	11,604	
Non Current Assets				
Taxes Receivable				
Receivables	•••			
Contract Assets			•	
Inventories				
Financial Assets at Fair Value				
Equity Investments			•	
Property, Plant and Equipment -				
Land and Building	160	159	159	
Plant and Equipment	457	504	508	
Infrastructure Systems	•••	•••		
Investment Properties				
Right of Use Assets	106	80	80	
Intangibles	593	710	444	
Other Assets				
Total Non Current Assets	1,316	1,453	1,19	
Total Assets	13,240	13,161	12,795	
Liabilities				
Current Liabilities				
Taxes Payable				
Payables	8,234	5,773	8,773	
Contract Liabilities	3,461	3,607	60	
Other Financial Liabilities at Fair Value				
Borrowings	26	27	2	
Provisions	1,949	1,949	1,949	
Other			•	
Liabilities Associated with Assets Held for Sale				
Total Current Liabilities	13,670	11,356	11,356	
Non Current Liabilities				
Taxes Payable			•	
Payables				
Contract Liabilities				
Other Financial Liabilities at Fair Value				
Borrowings	88	61	6	
Provisions	358	484	484	
Other			•	
Total Non Current Liabilities	446	545	54	
Total Liabilities	14,116	11,901	11,90	
Net Assets	(876)	1,260	894	
Equity Accumulated Funds	(076)	1 260	00	
Accumulated Funds Reserves	(876)	1,260	894	
			•	
Capital Equity	(976)	1.000		
Total Equity	(876)	1,260	894	

		4-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities Payments			
Employee Related	27,800	28,900	30,635
Personnel Services	27,000	20,900	30,030
Grants and Subsidies	 36,513	 29,976	33,653
Finance Costs	30,313	29,970	33,033
Equivalent Income Tax	•••	۷	••
Other Payments	 5,557	 12,752	 8,360
Total Payments	69,870	71,630	<b>72,648</b>
Receipts	00,070	71,000	72,040
Appropriation			
Funding Distribution from Department	63,897	53,097	62,583
Cash reimbursements from the Crown Entity	00,007	33,037	02,00
Sale Proceeds Transfers to the Crown Entity			•
Cash transfers to the Crown Entity	•••	•••	•
Sale of Goods and Services	6,019	 5,276	6,022
Retained Taxes, Fees and Fines	0,013		0,02
Interest Received		•••	•
Grants and Contributions	348	 8,289	4,20°
Other Receipts	348	4,348	4,20
Total Receipts	70,294	71,010	72,844
		·	•
Net Cash Flows From Operating Activities	424	(620)	196
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	(50)	(001)	, (E0
Purchases of Property, Plant and Equipment	(50)	(231)	(50
Proceeds from Sale of Investments			•
Purchases of Investments			•
Advances Repayments Received			•
Advances made	(050)		(05.0
Other Investing	(250)	(69)	(250
Net Cash Flows From Investing Activities	(300)	(300)	(300
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances	•••		
Repayment of Borrowings and Advances	•••	(26)	•
Dividends Paid			
Other Financing	•••		
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities	•••	•••	
Net Cash Flows From Financing Activities	•••	(26)	
Net Increase/(Decrease) in Cash	124	(946)	(104
Opening Cash and Cash Equivalents	8,413	9,267	8,32
Reclassification of Cash Equivalents	•••	•••	
Cash transferred in(out) as a Result of Administrative Restructuring			
Closing Cash and Cash Equivalents	8,537	8,321	8,217

# **NSW Trustee and Guardian**

# **Operating Statement**

	202 Budget \$000	4-25 Revised \$000	2025-26 Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related			
Personnel Services Expenses	101,736	96,440	111,250
Other Operating Expenses Grants and Subsidies	19,330	31,248	22,702
Appropriation Expense	***	•••	•••
Depreciation and Amortisation	4,666	4.700	4,362
Finance Costs	1,000	1,700	1,002
Other Expenses	•••	···	
TOTAL EXPENSES EXCLUDING LOSSES	125,732	132,388	138,314
Revenue			
Appropriation Revenue			
Funding Distribution from Department			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	•••		•••
Transfers to the Crown Entity			
Sales of Goods and Services	85,456	81,432	88,877
Grants and Contributions	30,734	31,481	35,304
Investment Revenue	8,590	13,703	9,337
Retained Taxes, Fees and Fines Other Revenue	 195	 945	202
			202
Total Revenue	124,975	127,561	133,719
Gain/(Loss) on Disposal of Non Current Assets			•••
Other Gains/(Losses)		(453)	
Net Result	(757)	(5,280)	(4,595)

		4-25 Revised	2025-26
	Budget \$000	\$000	Budget \$000
Assets			
Current Assets			
Cash Assets	90,672	14,707	7,816
Taxes Receivable			
Receivables	7,825	7,582	7,582
Contract Assets	5,517	6,175	6,175
Inventories			
Financial Assets at Fair Value		62,227	55,816
Other Financial Assets			
Other	18,055	17,305	17,305
Assets Held For Sale			
Total Current Assets	122,069	107,996	94,694
Non Current Assets			
Taxes Receivable	•••	•••	
Receivables	•••	•••	
Contract Assets		•••	
Inventories			
Financial Assets at Fair Value	94,572	114,962	116,582
Equity Investments	•••		•••
Property, Plant and Equipment - Land and Building	2,699	2,822	2,756
Plant and Equipment	7,034	6,068	5,051
Infrastructure Systems			3,031
Investment Properties	***	•••	•••
Right of Use Assets	***	•••	•••
Intangibles	 14,461	 6,045	 12,146
Other Assets	14,401	1,923	1,923
Total Non Current Assets	118,766	131,820	138,458
Total Assets	240,835	239,816	233,152
Liabilities			
Current Liabilities			
Taxes Payable			
Payables	8,017	6,786	6,217
Contract Liabilities	,		·
Other Financial Liabilities at Fair Value			
Borrowings			
Provisions	28,832	33,805	32,305
Other			
Liabilities Associated with Assets Held for Sale			•••
Total Current Liabilities	36,849	40,591	38,522
Non Current Liabilities			
Taxes Payable			
Payables			
Contract Liabilities			
Other Financial Liabilities at Fair Value			
Borrowings	•••		
Provisions	2,332	2,752	2,752
Other			
Total Non Current Liabilities	2,332	2,752	2,752
		43,343	41,274
Total Liabilities	39,181		
Net Assets	39,181 201,654	196,473	191,878
Net Assets Equity	201,654	196,473	<u> </u>
Net Assets Equity Accumulated Funds	<b>201,654</b> 199,683	<b>196,473</b> 194,373	189,778
Net Assets Equity Accumulated Funds Reserves	201,654	196,473	189,778
Net Assets Equity Accumulated Funds	<b>201,654</b> 199,683	<b>196,473</b> 194,373	191,878 189,778 2,100  191,878

	202	24-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related			
Personnel Services	 101,736	 96,440	 111 250
	101,730	90,440	111,250
Grants and Subsidies			
Finance Costs	•••	•••	
Equivalent Income Tax			
Other Payments	25,834	32,860	31,082
Total Payments	127,570	129,300	142,332
Receipts		<del></del>	
Appropriation			
Funding Distribution from Department		•••	
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity	•••		
Cash transfers to the Crown Entity		•••	
Sale of Goods and Services	85,456	 82,188	 88,877
Retained Taxes, Fees and Fines	65,450	02,100	00,011
·	 2 E00	0.076	 EEO
Interest Received	3,589	2,276	559
Grants and Contributions	30,734	31,481	35,304
Other Receipts	6,872	7,648	6,513
Total Receipts	126,651	123,593	131,252
Net Cash Flows From Operating Activities	(919)	(5,707)	(11,080)
Cash Flows From Investing Activities		·	
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment	(2,122)	(2,122)	(1,050)
Proceeds from Sale of Investments	3,000	(=,:==)	13,569
Purchases of Investments	0,000	(74,000)	10,000
Advances Repayments Received		(74,000)	
Advances made		•••	•••
	(7.440)	 (EZO)	
Other Investing	(7,440)	(578)	(8,330)
Net Cash Flows From Investing Activities	(6,562)	(76,700)	4,189
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances		•••	
Repayment of Borrowings and Advances			
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities			
Net Increase/(Decrease) in Cash	(7,481)	(82,407)	(6,891)
Opening Cash and Cash Equivalents	98,153	97,114	14,707
Reclassification of Cash Equivalents			•••
Cash transferred in(out) as a Result of Administrative Restructuring			
Closing Cash and Cash Equivalents	90,672	14,707	7,816
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# Judicial Commission of New South Wales Operating Statement

	202	4-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	5,408	5,669	5,588
Personnel Services Expenses			
Other Operating Expenses	2,202	2,152	2,279
Grants and Subsidies	6	•••	6
Appropriation Expense			
Depreciation and Amortisation	265	265	265
Finance Costs			
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	7,881	8,086	8,137
Revenue			
Appropriation Revenue	6,577	6,577	7,210
Funding Distribution from Department			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	187	187	193
Transfers to the Crown Entity			
Sales of Goods and Services	1,031	932	647
Grants and Contributions			
Investment Revenue	1	•••	1
Retained Taxes, Fees and Fines			
Other Revenue	70	170	71
Total Revenue	7,866	7,866	8,122
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)	•••		
Net Result	(15)	(220)	(15)

	2024-25		2025-26
	Budget \$000	Revised \$000	Budget \$000
Assets	·	·	•
Current Assets			
Cash Assets	652	684	684
Taxes Receivable			
Receivables	109	159	159
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Other Financial Assets			
Other			
Assets Held For Sale			
Total Current Assets	761	843	843
Non Current Assets			
Taxes Receivable			•••
Receivables	•••	•••	•••
Contract Assets			•••
Inventories			•••
Financial Assets at Fair Value			•••
Equity Investments			
Property, Plant and Equipment - Land and Building			
Plant and Equipment	 1,112	1,004	989
Infrastructure Systems			
Investment Properties			
Right of Use Assets			
Intangibles	 165	165	165
Other Assets			
Total Non Current Assets	1,277	1,169	1,154
Total Assets	2,038	2,012	1,997
Liabilities			
Current Liabilities			
Taxes Payable			***
Payables	216	452	452
Contract Liabilities			
Other Financial Liabilities at Fair Value			
Borrowings			
Provisions	733	733	733
Other	657	657	657
Liabilities Associated with Assets Held for Sale	1.000	1.040	1.040
Total Current Liabilities	1,606	1,842	1,842
Non Command Liabilities			
Non Current Liabilities			
Taxes Payable		•••	•••
Taxes Payable Payables			
Taxes Payable Payables Contract Liabilities		 	 
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	 		 
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	  		
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	   31	   31	   31
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	  		
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	   31 	   31 	   31
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities	  31  <b>31</b>	  31 	  31 
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities	  31  31 1,637	  31  31 1,873	 31  31 1,873
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	  31  31 1,637	  31  31 1,873	 31  31 1,873
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds Reserves	 31  31 1,637 401	31 31 1,873	 31  31 1,873
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	31 31 1,637 401	31  31 1,873 139	31 31 1,873 124

	202	4-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Cash Flows From Operating Activities		·	
Payments			
Employee Related	5,221	5,615	5,394
Personnel Services			
Grants and Subsidies	6		(
Finance Costs			
Equivalent Income Tax			
Other Payments	2,202	1,908	2,27
Total Payments	7,429	7,523	7,67
Receipts			
Appropriation	6,577	6,577	7,21
Funding Distribution from Department		•••	
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity		•••	
Cash transfers to the Crown Entity		•••	
Sale of Goods and Services	1,031	1,589	64
Retained Taxes, Fees and Fines		•••	
Interest Received	1	9	
Grants and Contributions		•••	
Other Receipts	70	170	7
Total Receipts	7,679	8,345	7,92
Net Cash Flows From Operating Activities	250	822	250
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment	(250)	(235)	(250
Proceeds from Sale of Investments			
Purchases of Investments			
Advances Repayments Received			•
Advances made			
Other Investing		(14)	
Net Cash Flows From Investing Activities	(250)	(249)	(250
Cash Flows From Financing Activities	·	<u> </u>	
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances		•••	
Dividends Paid			
Other Financing		•••	
Capital Appropriation - Equity Appropriation		•••	
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities			-
Net Increase/(Decrease) in Cash	0	573	(0
Opening Cash and Cash Equivalents	652	111	68
Reclassification of Cash Equivalents	•••		
Cash transferred in(out) as a Result of Administrative Restructuring			
Closing Cash and Cash Equivalents	652	684	68

## Office of the Children's Guardian

## **Operating Statement**

Net Result	(1,641)	(8,779)	1,470
Other Gains/(Losses)			
Gain/(Loss) on Disposal of Non Current Assets			
Total Revenue	62,003	61,145	73,890
Other Revenue	•••	47	
Retained Taxes, Fees and Fines			
Investment Revenue			
Grants and Contributions	321	226	324
Sales of Goods and Services	37,764	36,548	43,594
Transfers to the Crown Entity	•••	***	
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	1,133	1,216	1,172
Funding Distribution from Department			
Appropriation Revenue	22,784	23,108	28,799
Revenue	,	,-	, =-
TOTAL EXPENSES EXCLUDING LOSSES	63,644	69,923	72,420
Other Expenses			
Finance Costs			,
Depreciation and Amortisation	1,848	1,383	1,238
Appropriation Expense	1,000	1,017	1,000
Grants and Subsidies	1,080	1,014	1,085
Other Operating Expenses	20,786	26,983	30,686
Personnel Services Expenses	39,930	40,543	39,411
Operating Expenses - Employee Related	20.020	40 F 40	20.411
Expenses Excluding Losses			
	Budget \$000	Revised \$000	Budget \$000
	2024		2025-26

		2024-25	
	Budget \$000	Revised \$000	Budget \$000
Assets			
Current Assets			
Cash Assets <sup>(a)</sup>	6,335	(576)	1,143
Taxes Receivable			
Receivables	5,076	2,603	2,603
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Other Financial Assets			
Other			
Assets Held For Sale			
<b>Total Current Assets</b>	11,411	2,027	3,746
Non Current Assets	<u></u>		
Taxes Receivable	•••		•••
Receivables			
Contract Assets	***	•••	
Inventories			
Financial Assets at Fair Value			
Equity Investments			
Property, Plant and Equipment -			
Land and Building	***		
Plant and Equipment	336	421	373
Infrastructure Systems			
Investment Properties			
Right of Use Assets			
Intangibles	1,834	1,021	820
Other Assets	.,		
Total Non Current Assets	2,170	1,442	1,193
Total Assets	13,581	3,470	4,940
Liabilities			.,
Current Liabilities			
Taxes Payable			
Payables	7,344	2,420	2,420
Contract Liabilities	7,011	2, 120	_, ,
Other Financial Liabilities at Fair Value	•••	•••	•
Borrowings		•••	••
Provisions	 4,104	5,027	 5,027
Other		1,250	1,250
Liabilities Associated with Assets Held for Sale			
Total Current Liabilities	11,448	8,697	8,697
Non Current Liabilities	11,110	0,007	0,007
Taxes Payable			
Payables			
Contract Liabilities			
Other Financial Liabilities at Fair Value			
Borrowings	<del></del>		••
Provisions	588	554	 554
Other			
Total Non Current Liabilities	588	554	554
Total Liabilities	12,036	9,251	9,251
Net Assets	1,545	(5,781)	(4,311)
Equity	-,	·-//	. ,
Accumulated Funds	1,545	(5,781)	(4,311)
Reserves	.,		. , ,
Capital Equity			
<u> </u>			
Total Equity	1,545	(5,781)	(4,311)

	2024	1-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	38,797	39,628	38,238
Personnel Services	,	,	,
Grants and Subsidies	1,080	1,014	1,085
Finance Costs			
Equivalent Income Tax			
Other Payments	20,786	29,609	30,686
Total Payments	60,662	70,252	70,010
Receipts	·		
Appropriation	22,784	23,108	28,799
Funding Distribution from Department			
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services	37,764	36,516	43,594
Retained Taxes, Fees and Fines			
Interest Received			
Grants and Contributions	321	226	324
Other Receipts		1,392	
Total Receipts	60,869	61,241	72,717
Net Cash Flows From Operating Activities	207	(9,011)	2,708
Cash Flows From Investing Activities		•	
Proceeds from Sale of Property, Plant and Equipment			
	•••		•••
Purchases of Property, Plant and Equipment	 (189)	 (189)	 (189)
		(189) 	 (189 <u>)</u> 
Purchases of Property, Plant and Equipment	(189)		 (189) 
Purchases of Property, Plant and Equipment Proceeds from Sale of Investments	(189) 		
Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments	(189) 		
Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received	(189) 		
Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made	(189)   		   (800)
Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing	(189)    (1,250)	   (182)	   (800)
Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities	(189)    (1,250)	   (182)	  (800) (989)
Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities	(189)    (1,250) (1,439)	   (182)	  (800) (989)
Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities Proceeds from Borrowings and Advances	(189)    (1,250) (1,439)	   (182)	  (800) (989)
Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances	(189)    (1,250) (1,439)	   (182)	  (800) ( <b>989</b> )
Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing	(189)    (1,250) (1,439)	   (182)	  (800) ( <b>989</b> )
Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid	(189)   (1,250) (1,439)  	(182) (371) 	 (809) (989)  
Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation	(189)   (1,250) (1,439)  	(182) (371)  	 (800) (989)  
Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities	(189) (1,250) (1,439)	 (182) (371)  	(800) (989) 
Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities	(189) (1,250) (1,439)	(182) (371)  	(800) (989)   
Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	(189) (1,250) (1,439) (1,232)	(182) (371)      (9,381)	(800) (989)   
Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash	(189) (1,250) (1,439) (1,232)	(182) (371)      (9,381)	 (800) (989)    1,719 (576)

<sup>(</sup>a) The revised position shows the projection as at 30 April 2025. On 30 May 2025 the Treasurer authorised delegation of special appropriation under section 39(2)(b)(i) of the *Appropriation Act 2024*. See Appendix D in Budget Paper No 1. Budget Statement. This will result in a positive closing cash position when the final audited accounts are published.

# Office of the Director of Public Prosecutions Operating Statement

	202 Budget	4-25 Revised	2025-26 Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	193,421	186,497	214,977
Personnel Services Expenses			
Other Operating Expenses	46,378	43,708	52,684
Grants and Subsidies	•••	•••	•••
Appropriation Expense			
Depreciation and Amortisation	3,295	2,950	2,938
Finance Costs	6 4,890	15 4 974	6 5.003
Other Expenses		4,874	5,092
TOTAL EXPENSES EXCLUDING LOSSES	247,990	238,043	275,698
Revenue			
Appropriation Revenue	237,732	235,083	266,533
Funding Distribution from Department			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	9,374	6,496	10,289
Transfers to the Crown Entity			
Sales of Goods and Services	100	•••	(0)
Grants and Contributions	(0)		(0)
Investment Revenue			
Retained Taxes, Fees and Fines		•••	
Other Revenue	43	848	146
Total Revenue	247,249	242,427	276,968
Gain/(Loss) on Disposal of Non Current Assets	5		5
Other Gains/(Losses)			
Net Result	(736)	4,384	1,275

	2024		2025-26
	Budget \$000	Revised \$000	Budget \$000
Assets	Ç	Ç	φοσσ
Current Assets			
Cash Assets	5,913	5,726	6,047
Taxes Receivable		3,7 <u>2</u> 0	0,047
Receivables	 3,723	5,763	5,763
Contract Assets			
Inventories			•••
Financial Assets at Fair Value	•••		
Other Financial Assets			
Other			***
Assets Held For Sale			
Total Current Assets	9,636	11,489	11,810
Non Current Assets			
Taxes Receivable			
Receivables			
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Equity Investments			•••
Property, Plant and Equipment -			
Land and Building	 9,146	 10,047	10.646
Plant and Equipment Infrastructure Systems			10,646
Investment Properties	•••	•••	•••
Right of Use Assets	333	391	 372
Intangibles	1,306	1,094	1,001
Other Assets	.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	.,	.,
Total Non Current Assets	10,786	11,532	12,019
Total Non Current Assets	10,786	11,532	12,019
Total Non Current Assets Total Assets	10,786	11,532	12,019
Total Non Current Assets Total Assets Liabilities	10,786	11,532	12,019
Total Non Current Assets  Total Assets  Liabilities  Current Liabilities	10,786	11,532	12,019
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable	10,786 20,422 	11,532 23,021 	12,019 23,829 
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables	10,786 20,422  5,526	11,532 23,021  4,226 	12,019 23,829  4,225
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	10,786 20,422  5,526   98	11,532 23,021  4,226  	12,019 23,829  4,225   122
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	10,786 20,422  5,526   98 17,836	11,532 23,021  4,226   157 21,288	12,019 23,829  4,225  122 21,055
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	10,786 20,422  5,526   98	11,532 23,021  4,226  	12,019 23,829  4,225   122
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale	10,786 20,422  5,526   98 17,836 220	11,532 23,021  4,226   157 21,288 90 	12,019 23,829  4,225  122 21,055 90 
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities	10,786 20,422  5,526   98 17,836 220	11,532 23,021  4,226   157 21,288 90	12,019 23,829  4,225  122 21,055 90
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities	10,786 20,422  5,526   98 17,836 220	11,532 23,021  4,226   157 21,288 90 	12,019 23,829  4,225  122 21,055 90 
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable	10,786 20,422  5,526   98 17,836 220	11,532 23,021  4,226   157 21,288 90 	12,019 23,829  4,225  122 21,055 90 
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables	10,786 20,422  5,526   98 17,836 220  23,680	11,532 23,021  4,226  157 21,288 90  25,761	12,019 23,829 4,225 122 21,055 90 25,491
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities	10,786 20,422  5,526  98 17,836 220  23,680	11,532 23,021 4,226 157 21,288 90 25,761	12,019 23,829 4,225 122 21,055 90 25,491
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	10,786 20,422 5,526 98 17,836 220 23,680	11,532 23,021 4,226 157 21,288 90 25,761	12,019 23,829 4,225 122 21,055 90 25,491
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	10,786 20,422 5,526 98 17,836 220 23,680 23,680	11,532 23,021 4,226 157 21,288 90 25,761 247	12,019 23,829 4,225 122 21,055 90 25,491 271
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	10,786 20,422 5,526 98 17,836 220 23,680 23,680 251 2,947	11,532 23,021 4,226 157 21,288 90 25,761 247 2,485	12,019 23,829 4,225 122 21,055 90 25,491 271 2,485
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities  Total Current Liabilities  Total Current Liabilities  Total Current Liabilities  Total Current Liabilities  Total Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	10,786 20,422 5,526 98 17,836 220 23,680 23,680 251 2,947 1,638	11,532 23,021 4,226 157 21,288 90 25,761 247 2,485 20	12,019 23,829  4,225 122 21,055 90 25,491  271 2,485 (202)
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities	10,786 20,422 5,526 98 17,836 220 23,680 23,680 251 2,947 1,638 4,836	11,532 23,021  4,226 157 21,288 90 25,761  247 2,485 20 2,752	12,019 23,829 4,225 122 21,055 90 25,491 271 2,485 (202) 2,554
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Non Current Liabilities	10,786 20,422 5,526 98 17,836 220 23,680 23,680 251 2,947 1,638 4,836 28,516	11,532 23,021 4,226 157 21,288 90 25,761 247 2,485 20 2,752 28,513	12,019 23,829 4,225 122 21,055 90 25,491 271 2,485 (202) 2,554 28,045
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities  Total Financial Liabilities Total Current Liabilities Total Sale  Total Current Liabilities Total Current Liabilities Total Current Liabilities Total Current Liabilities Total Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets	10,786 20,422 5,526 98 17,836 220 23,680 23,680 251 2,947 1,638 4,836	11,532 23,021  4,226 157 21,288 90 25,761  247 2,485 20 2,752	12,019 23,829 4,225 122 21,055 90 25,491 271 2,485 (202) 2,554
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Taxes Payable Payables Contract Liabilities Taxes Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Liabilities  Total Non Current Liabilities	10,786 20,422 5,526 98 17,836 220 23,680 23,680 251 2,947 1,638 4,836 28,516 (8,094)	11,532 23,021 4,226 157 21,288 90 25,761 247 2,485 20 2,752 28,513 (5,491)	12,019 23,829  4,225 122 21,055 90 25,491  271 2,485 (202) 2,554 28,045 (4,216)
Total Non Current Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities  Total Liabilities  Total Non Current Liabilities  Total Non Current Liabilities	10,786 20,422 5,526 98 17,836 220 23,680  23,680  251 2,947 1,638 4,836 28,516 (8,094)	11,532 23,021 4,226 157 21,288 90 25,761 247 2,485 20 2,752 28,513 (5,491)	12,019 23,829 4,225 122 21,055 90 25,491 271 2,485 (202) 2,554 28,045
Total Non Current Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities  Total Current Liabilities Total Current Liabilities Total Current Liabilities Total Current Liabilities Total Liabilities Total Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds Reserves	10,786 20,422 5,526 98 17,836 220 23,680  23,680  251 2,947 1,638 4,836 28,516 (8,094)	11,532 23,021 4,226 157 21,288 90 25,761 247 2,485 20 2,752 28,513 (5,491) (5,491)	12,019 23,829  4,225 122 21,055 90 25,491  271 2,485 (202) 2,554 28,045 (4,216)
Total Non Current Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities  Total Liabilities  Total Non Current Liabilities  Total Non Current Liabilities	10,786 20,422 5,526 98 17,836 220 23,680  23,680  251 2,947 1,638 4,836 28,516 (8,094)	11,532 23,021 4,226 157 21,288 90 25,761 247 2,485 20 2,752 28,513 (5,491)	12,019 23,829 4,225 122 21,055 90 25,491 271 2,485 (202) 2,554 28,045 (4,216)

	202	4-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
	Ç	φοσσ	Ç
Cash Flows From Operating Activities			
Payments			
Employee Related	184,280	181,896	204,921
Personnel Services			
Grants and Subsidies	•••	•••	
Finance Costs	6	15	6
Equivalent Income Tax			
Other Payments	50,414	53,850	57,660
Total Payments	234,700	235,760	262,587
Receipts	·	·	
Appropriation	237,732	235,083	266,533
Funding Distribution from Department	207,702	200,000	200,000
Cash reimbursements from the Crown Entity	•••	•••	
	•••	•••	
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity		•••	
Sale of Goods and Services	100	•••	(O)
Retained Taxes, Fees and Fines			
Interest Received		•••	
Grants and Contributions	(0)		(0)
Other Receipts	1,271	4,702	(76)
Total Receipts	239,102	239,785	266,456
Net Cash Flows From Operating Activities	4,403	4,025	3,870
Net Cash Flows From Operating Activities  Cash Flows From Investing Activities	4,403	4,025	3,870
Cash Flows From Investing Activities	<b>4,403</b>	4,025	<b>3,870</b>
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment	5		5
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment	· · · · · · · · · · · · · · · · · · ·	 (2,958)	· · · · · · · · · · · · · · · · · · ·
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments	5	 (2,958) 	5
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments	5	 (2,958) 	5
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received	5	 (2,958)  	5
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made	5 (3,578)  	 (2,958)   	5 (2,964)  
Cash Flows From Investing Activities  Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing	5 (3,578)    (569)	 (2,958)    (574)	5 (2,964)   (340)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities	5 (3,578)  	 (2,958)   	5
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities	5 (3,578)    (569)	 (2,958)    (574)	5 (2,964)    (340)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities Proceeds from Borrowings and Advances	5 (3,578)    (569) (4,142)	 (2,958)    (574) (3,532)	5 (2,964)   (340) (3,299)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities	5 (3,578)    (569)	 (2,958)    (574) (3,532)	5 (2,964)    (340)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities Proceeds from Borrowings and Advances	5 (3,578)    (569) (4,142)	 (2,958)    (574) (3,532)	5 (2,964)   (340) (3,299)
Cash Flows From Investing Activities  Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances	5 (3,578)   (569) (4,142)  (250)	(2,958)    (574) (3,532)	5 (2,964)   (340) (3,299)
Cash Flows From Investing Activities  Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid	5 (3,578)   (569) (4,142)  (250)	 (2,958)    (574) (3,532)  (218)	5 (2,964)   (340) (3,299)
Cash Flows From Investing Activities  Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation	5 (3,578)   (569) (4,142)  (250) 	(2,958)   (574) (3,532)  (218) 	5 (2,964)   (340) (3,299)
Cash Flows From Investing Activities  Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing	5 (3,578)   (569) (4,142)  (250) 	(2,958)   (574) (3,532)  (218) 	5 (2,964)   (340) (3,299)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities	5 (3,578)   (569) (4,142)  (250) 	(2,958) (574) (3,532) (218)	(2,964)   (340) (3,299)  (250) 
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities	5 (3,578)  (569) (4,142)  (250)  (250)	 (2,958)   (574) (3,532)  (218)  	(2,964)  (340) (3,299)  (250)  (250)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	5 (3,578)  (569) (4,142)  (250)  (250) 11 5,902	(2,958) (574) (3,532) (218) (218) 274 5,452	(2,964)  (340) (3,299)  (250)  (250)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents	5 (3,578)  (569) (4,142)  (250)  (250) 11 5,902	(2,958) (574) (3,532) (218) (218) 274 5,452	(2,964)  (340) (3,299)  (250)  (250)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	5 (3,578)  (569) (4,142)  (250)  (250) 11 5,902	(2,958) (574) (3,532) (218) (218) 274 5,452	(2,964)  (340) (3,299)  (250)  (250)

# 4. CREATIVE INDUSTRIES, TOURISM, HOSPITALITY AND SPORT

#### 4.1 Agency Expense Summary

Creative Industries, Tourism, Hospitality and	0004.05	Expenses <sup>(a)</sup>		<u>-</u>	tal Expendi	ture
Sport	2024-25 Revised \$m	2025-26 Budget \$m	Change %	2024-25 Revised \$m	2025-26 Budget \$m	Change %
Department of Creative Industries, Tourism, Hospitality and Sport <sup>(b)</sup>	609.9	664.1	8.9	171.6	172.0	0.2
Funding distribution to agencies	1,093.3	1,253.7	14.7			
Total Principal Department <sup>(c)</sup>	1,703.2	1,917.8	12.6	171.6	172.0	0.2
Agencies						
Independent Liquor and Gaming Authority	5.4	5.3	(1.6)			
Art Gallery of New South Wales	115.2	109.2	(5.2)	31.5	16.0	(49.2)
Australian Museum	81.7	73.5	(9.9)	16.3	13.7	(15.9)
Destination NSW	321.3	323.1	0.5	0.4	0.2	(54.3)
Museum of History NSW	78.5	75.4	(3.9)	10.2	18.4	80.1
Museum of Applied Arts and Sciences	123.5	190.3	54.0	17.0	153.9	805.6
NSW Independent Casino Commission	21.1	20.5	(2.7)			
State Records Authority NSW	2.1	2.1	(0.4)			
State Library of New South Wales	119.4	119.2	(0.2)	21.7	20.2	(6.8)
Agencies transferred from Communities and Justice <sup>(d)</sup>						
Office of Sport	490.0	498.8	1.8	9.5	9.3	(1.2)
Total Agencies	1,358.1	1,417.4	4.4	106.5	231.7	117.6

<sup>(</sup>a) This table shows expenses on an uneliminated basis.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

<sup>(</sup>b) The Department of Enterprise, Investment and Trade was renamed to the Department of Creative Industries, Tourism, Hospitality and Sport, as per the Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.2) 2024, effective 1 July 2024.

<sup>(</sup>c) The Investment NSW Group and the Office of the Chief Scientist and Engineer Group was transferred from the Department of Enterprise, Investment and Trade (which was renamed to the Department of Creative Industries, Tourism, Hospitality and Sport) to the Premier's Department, as per Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.2) 2024, effective 1 July 2024. In addition, the part of the Partnership and Engagement branch responsible for the delivery of the Australia Day function was transferred from the Premier's Department to the Department of Creative Industries, Tourism, Hospitality and Sport under the Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.2) 2024, effective 1 July 2024.

<sup>(</sup>d) Office of Sport, Venues NSW and Institute of Sport Staff Agency are changed from being related to the Department of Communities and Justice to being related to the Department of Creative Industries, Tourism, Hospitality and Sport, as per the Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.2) 2024, effective 1 July 2024. The Institute of Sport Staff Agency is not financially material and therefore its financial statements are not reported. Venues NSW is a PNFC and is therefore also not reported.

## 4.2 Financial Statements

# Department of Creative Industries, Tourism, Hospitality and Sport Operating Statement

	202	4-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	217,270	177,455	164,337
Personnel Services Expenses			
Other Operating Expenses	149,123	66,853	94,850
Grants and Subsidies	1,191,923	1,436,386	1,627,790
Appropriation Expense			
Depreciation and Amortisation	23,997	22,524	30,833
Finance Costs	19	2	6
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	1,582,332	1,703,221	1,917,817
Revenue		<del></del>	
Appropriation Revenue	1,823,605	1,769,428	1,763,720
Funding Distribution from Department			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	2,692	2,298	2,657
Transfers to the Crown Entity			
Sales of Goods and Services	64,298	68,051	70,438
		40.004	
Grants and Contributions	25,606	13,921	66,858
Grants and Contributions Investment Revenue	25,606 6,289	13,921 106	66,858
	•	•	66,858  58
Investment Revenue	6,289	106	•••
Investment Revenue Retained Taxes, Fees and Fines	6,289 57	106 57	 58
Investment Revenue Retained Taxes, Fees and Fines Other Revenue	6,289 57 49,156	106 57 37,816	58 46,376
Investment Revenue Retained Taxes, Fees and Fines Other Revenue Total Revenue	6,289 57 49,156	106 57 37,816 <b>1,891,677</b>	58 46,376

	000	4.05	0005.00
	202 Budget	4-25 Revised	2025-26 Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	50,477	212,398	100,766
Taxes Receivable			
Receivables	68,218	35,351	35,765
Contract Assets			•••
Inventories			
Financial Assets at Fair Value			
Other Financial Assets	315	315	315
Other			
Assets Held For Sale			
Total Current Assets	119,010	248,064	136,846
Non Current Assets			
Taxes Receivable			
Receivables	646		
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Equity Investments	15,222		
Property, Plant and Equipment -			
Land and Building	1,696,008	1,443,389	1,577,239
Plant and Equipment	73,984	2,956	6,259
Infrastructure Systems	***		
Investment Properties	***		••
Right of Use Assets	4,735	106	106
Intangibles	6,864	1,171	6,499
Other Assets	5,606	5,597	5,597
Total Non Current Assets	1,803,065	1,453,219	1,595,700
Total Assets	1,922,075	1,701,283	1,732,546
Liabilities			
Current Liabilities			
Taxes Payable			
Payables	35,712		
		67,785	•
Contract Liabilities	3,075	67,785 1,097	•
Contract Liabilities Other Financial Liabilities at Fair Value	3,075 		1,097
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	3,075  2,721	1,097  1	1,097 
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	3,075 	1,097 	1,097 
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	3,075  2,721	1,097  1	1,097  1 22,792
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale	3,075  2,721 43,355 	1,097  1 22,792 	1,097  22,792 
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities	3,075  2,721 43,355 	1,097  1 22,792 	1,097  22,792 
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities	3,075  2,721 43,355 	1,097  1 22,792 	1,097  22,792 
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable	3,075  2,721 43,355 	1,097  1 22,792 	1,097 22,792  90,647
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable Payables	3,075  2,721 43,355   84,863	1,097  1 22,792   91,675	1,097 22,792  90,647
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities	3,075  2,721 43,355   84,863	1,097  1 22,792   91,675	1,097 22,792  90,647
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	3,075  2,721 43,355   <b>84,863</b> 	1,097  1 22,792   91,675	1,097 22,792  90,647
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	3,075  2,721 43,355   <b>84,863</b>    2,829	1,097 1 22,792 91,675	1,097 22,792  90,647 
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	3,075  2,721 43,355   <b>84,863</b> 	1,097 1 22,792 91,675	1,097  22,792  90,647 
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	3,075 2,721 43,355 84,863 2,829 4,167	1,097 1 22,792 91,675 455	1,097  22,792  90,647    455
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities	3,075 2,721 43,355 84,863 2,829 4,167 6,996	1,097 1 22,792 91,675 455	1,097 22,792  90,647   455
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities	3,075 2,721 43,355 84,863 2,829 4,167 6,996 91,859	1,097 1 22,792 91,675 455 455 92,130	1,097 22,792  90,647  455 91,102
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets	3,075 2,721 43,355 84,863 2,829 4,167 6,996	1,097 1 22,792 91,675 455	1,097 22,792  90,647  455 91,102
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity	3,075 2,721 43,355 84,863 2,829 4,167 6,996 91,859 1,830,216	1,097 1 22,792 91,675 455 455 92,130 1,609,153	1,097 22,792 90,647 455 455 91,102 1,641,444
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	3,075 2,721 43,355 84,863 2,829 4,167 6,996 91,859	1,097 1 22,792 91,675 455 455 92,130	1,097 22,792  90,647  455 91,102 1,641,444
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds Reserves	3,075 2,721 43,355 84,863 2,829 4,167 6,996 91,859 1,830,216	1,097 1 22,792 91,675 455 455 92,130 1,609,153	1,097 22,792 90,647 455 455 91,102 1,641,444
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	3,075 2,721 43,355 84,863 2,829 4,167 6,996 91,859 1,830,216	1,097 1 22,792 91,675 455 455 92,130 1,609,153	66,757 1,097 1,097 1,097 1,097 1,097 1,097 1,097 1,097 1,097 1,641,444 1,641,444 1,641,444

	202 Budget \$000	4-25 Revised \$000	2025-26 Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	214,578	175,157	161,680
Personnel Services	211,070		101,000
Grants and Subsidies	1,191,923	 1,436,386	1,627,790
Finance Costs	19	2	6
Equivalent Income Tax	10	_	J
Other Payments	 150,126	 87,621	 95,878
Total Payments	1,556,646	1,699,167	1,885,354
Receipts	.,,.	.,000,101	.,
	1,823,605	1 760 420	1,763,720
Appropriation	1,023,003	1,769,428	1,763,720
Funding Distribution from Department			
Cash reimbursements from the Crown Entity		•••	
Sale Proceeds Transfers to the Crown Entity		•••	
Cash transfers to the Crown Entity			
Sale of Goods and Services	64,296	68,051	70,024
Retained Taxes, Fees and Fines			
Interest Received		106	
Grants and Contributions	25,606	13,921	66,858
Other Receipts	49,212	58,641	46,433
Total Receipts	1,962,720	1,910,147	1,947,037
Net Cash Flows From Operating Activities	406,074	210,980	61,682
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment	(438,142)	(170,104)	(165,901)
Proceeds from Sale of Investments	1,286		1,353
Purchases of Investments	(2,572)		(2,706)
Advances Repayments Received			
Advances made			
Other Investing	343	(1,514)	(6,060)
Net Cash Flows From Investing Activities	<del></del>		
	(439,085)	(171,618)	(173,314)
Cash Flows From Financing Activities	(439,085)	(171,618)	(173,314)
Cash Flows From Financing Activities Proceeds from Borrowings and Advances	(439,085)		
Proceeds from Borrowings and Advances		(171,618)	
Proceeds from Borrowings and Advances Repayment of Borrowings and Advances	(439,085)  (239)		
Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid	 (239) 		
Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing	(239) 		
Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation	 (239) 		
Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities	 (239)   		
Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities	(239)    (239)		
Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash	(239)    (239) (33,250)	    39,363	
Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	(239)    (239)		
Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents	(239)   (239) (33,250) 83,727	39,363 179,436	
Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents Cash transferred in(out) as a Result of Administrative Restructuring	(239)   (239) (33,250) 83,727 	39,363 179,436  (6,400)	   (111,632) 212,398 
Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents	(239)   (239) (33,250) 83,727	39,363 179,436	

# **Independent Liquor and Gaming Authority Operating Statement**

	2024	1-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	2,844	2,972	3,251
Personnel Services Expenses	0		0
Other Operating Expenses	2,729	2,387	2,024
Grants and Subsidies			
Appropriation Expense			
Depreciation and Amortisation			
Finance Costs			
Other Expenses	55		
TOTAL EXPENSES EXCLUDING LOSSES	5,628	5,359	5,275
Revenue			
Appropriation Revenue			•••
Funding Distribution from Department	4,786	4,786	4,687
Acceptance by Crown Entity of Employee Benefits and Other Liabilities		28	
Transfers to the Crown Entity			
Sales of Goods and Services	(0)		0
Grants and Contributions			
Investment Revenue			
Retained Taxes, Fees and Fines	(0)		0
Other Revenue		288	
Total Revenue	4,786	5,102	4,687
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)			
Net Result	(842)	(257)	(588)

	2024	-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	2,839	3,731	3,143
Taxes Receivable			
Receivables	16	33	33
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Other Financial Assets			
Other			
Assets Held For Sale	•••		
Total Current Assets	2,855	3,765	3,177
Non Current Assets			
Taxes Receivable	•••		
Receivables	•••		
Contract Assets	***	•••	•••
Inventories			
Financial Assets at Fair Value	•••		
Equity Investments	•••		
Property, Plant and Equipment -			
Land and Building	***	•••	•••
Plant and Equipment			
Infrastructure Systems			
Investment Properties			
Right of Use Assets			
Intangibles			
Other Assets			
Total Non Current Assets			
Total Assets	2,855	3,765	3,177
Liabilities			
Current Liabilities			
Taxes Payable			
Payables	 761	 704	 704
Payables Contract Liabilities	 761 		 704 
Payables Contract Liabilities Other Financial Liabilities at Fair Value		704	
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings		704  	
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions		704 	
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other		704  	
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale	  40 	704   52 	  52 
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities	  40 	704   52 	  52 
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities	  40   801	704   52   <b>757</b>	  52   <b>757</b>
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable	 40   801	704 52 757	  52 
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable Payables	 40   801	704 52 757	 52   <b>757</b>
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities	 40   801	704 52 757	 52   <b>757</b>
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities at Fair Value	 40   801	704 52 757	 52   <b>757</b>
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	 40   <b>801</b>	704 52 757	 52   <b>757</b> 
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	 40  801	704 52 757	  52   <b>757</b>
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	801	704 52 757	 52  <b>757</b>  
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities	 40  801	704 52 757	 52  <b>757</b>  
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities	 40  801	704 52 757	 52  <b>757</b>   
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets	 40  801	704 52 757	 52  <b>757</b>   
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity	801 2,053	704 52 757	 52  <b>757</b>       757 2,420
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	 40  801	704 52 757	 52  <b>757</b>    
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity	801 2,053	704 52 757	 52  757     757 2,420

	2024	4-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments	0.044	0.004	0.05
Employee Related	2,844	2,961	3,251
Personnel Services	0	•••	C
Grants and Subsidies			
Finance Costs			
Equivalent Income Tax			
Other Payments	2,784	2,683	2,024
Total Payments	5,628	5,644	5,275
Receipts			
Appropriation			
Funding Distribution from Department	4,786	4,786	4,687
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity	***		
Cash transfers to the Crown Entity	•••		
Sale of Goods and Services	(0)		C
Retained Taxes, Fees and Fines			
Interest Received			
Grants and Contributions			
Other Receipts	(0)	457	0
Total Receipts	4,786	5,243	4,687
Net Cash Flows From Operating Activities	(842)	(402)	(588)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment			
Proceeds from Sale of Investments			
Purchases of Investments	***		
Advances Repayments Received			
Advances made			
Other Investing	•••		
Net Cash Flows From Investing Activities			
Cash Flows From Financing Activities	·		
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances		•••	••
Dividends Paid	•••	•••	••
Other Financing			••
Capital Appropriation - Equity Appropriation			••
Cash Equity Injection to For-Profit Entities			••
Net Cash Flows From Financing Activities	•••		•••
Net Increase/(Decrease) in Cash	(842)	(402)	(588)
Opening Cash and Cash Equivalents	3,681	4,133	3,731
Reclassification of Cash Equivalents	3,001		5,75
•		•••	
Cash transferred in(out) as a Result of Administrative Restructuring			
Cash transferred in(out) as a Result of Administrative Restructuring  Closing Cash and Cash Equivalents	2,839	3,731	3,143

# Office of Sport

# **Operating Statement**

	2024 Budget \$000	1-25 Revised \$000	2025-26 Budget \$000
Expenses Excluding Losses			
Operating Expenses -	E0 000	FO 460	01.050
Employee Related	58,826	59,462	61,258
Personnel Services Expenses Other Operating Expenses	 56,811	 61.661	53.912
Grants and Subsidies	375,011	358,817	373,129
Appropriation Expense	373,011	330,017	373,129
Depreciation and Amortisation	9.974	 10,057	10,493
Finance Costs	30	31	27
Other Expenses			_, 
TOTAL EXPENSES EXCLUDING LOSSES	500,652	490,028	498,819
Revenue			
Appropriation Revenue		***	
Funding Distribution from Department	420,672	395,391	409,954
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	2,135	2,136	2,213
Transfers to the Crown Entity			
Sales of Goods and Services	52,995	52,988	53,874
Grants and Contributions	16,987	27,442	12,105
Investment Revenue	43	58	43
Retained Taxes, Fees and Fines			
Other Revenue	1,581	10,345	1,578
Total Revenue	494,414	488,359	479,766
Gain/(Loss) on Disposal of Non Current Assets		68	
Other Gains/(Losses)	64	(179)	64
Net Result	(6,175)	(1,781)	(18,989)

Assets   Current Assets   Current Assets   Cash Assets   Cash Assets   Cash Assets   Cash Assets   Taxes Receivable				
Assets         Current Assets           Cash Assets         72.411         80.519         62.53           Taxes Receivable         """"""""""""""""""""""""""""""""""""				2025-26
Asset   Current Asset   Curr				
Cash Assets         72.411         80.519         62.534           Taxes Receivable         111,846         12.493         12.493           Contract Assets         """"""""""""""""""""""""""""""""""""	Assets	<b>V</b>	<b>Q</b>	<b>QUOU</b>
Taxes Receivables	Current Assets			
Receivables	Cash Assets	72,411	80,519	62,534
Contract Assets Inventories         239         239         239           Financial Assets at Fair Value	Taxes Receivable			
Inventories	Receivables	11,846	12,493	12,493
Financial Assets at Fair Value         304         304         306           Other Financial Assets         304         304         306           Assets Held For Sale            575,575           Total Current Assets         84,801         93,555         75,575           Non Current Assets               Receivables               Contract Assets               Inventories                Financial Assets at Fair Value         1,738         1,438	Contract Assets			
Other Financial Assets         304         304         306         010	Inventories	239	239	239
Other Assets Held For Sale				
Name		304	304	304
Total Current Assets				
Non Current Assets				
Taxes Receivable		84,801	93,555	75,570
Receivables				
Contract Assets				
Inventories			•••	•••
Financial Assets at Fair Value         1,738         1,738         1,438           Equity Investments               Property, Plant and Equipment         20,865         25,187         22,766           Infrastructure Systems               Investment Properties			•••	
Equity Investments				1 400
Property, Plant and Equipment		1,738	1,738	1,439
Land and Building         182,617         182,672         183,78           Plant and Equipment         20,865         25,187         22,766           Infrastructure Systems              Investment Properties              Right of Use Assets         369         534         700           Intragibles               Other Assets         205,588         210,131         208,683           Total Assets         290,390         303,686         284,255           Liabilities               Total Assets         290,390         303,686         284,255           Liabilities </td <td></td> <td></td> <td></td> <td>•••</td>				•••
Plant and Equipment         20,865         25,187         22,767           Infrastructure Systems              Investment Properties              Right of Use Assets         369         534         700           Intangibles              Other Assets         205,589         210,131         208,685           Total Non Current Assets         290,390         303,686         284,252           Liabilities         290,390         303,686         284,252           Liabilities               Taxes Payable		100 617	100.670	102 701
Infrastructure Systems	_			
Investment Properties				22,702
Right of Use Assets         369         534         700           Intangibles               Other Assets         205,589         210,131         208,682           Total Assets         290,390         303,686         284,252           Liabilities         Use of the colspan="2">Use of the				
Intangibles				700
Other Assets <t< td=""><td>=</td><td></td><td></td><td></td></t<>	=			
Total Non Current Assets         205,589         210,131         208,686           Total Assets         290,390         303,686         284,257           Liabilities         Current Liabilities           Taxes Payable				
Total Assets         290,390         303,686         284,252           Liabilities         Current Liabilities         303,686         284,252           Taxes Payable				208,682
Liabilities         Current Liabilities	Total Assets		-	284,252
Taxes Payable  <	Liabilities			
Payables       15,878       17,362       16,766         Contract Liabilities             Other Financial Liabilities at Fair Value <td>Current Liabilities</td> <td></td> <td></td> <td></td>	Current Liabilities			
Contract Liabilities	Taxes Payable			
Other Financial Liabilities at Fair Value	Payables	15,878	17,362	16,762
Borrowings         402         280         422           Provisions         8,123         8,123         8,123           Other         5,727         5,727         5,727           Liabilities Associated with Assets Held for Sale              Total Current Liabilities         30,130         31,492         31,04           Non Current Liabilities               Payables                Contract Liabilities	Contract Liabilities			
Provisions         8,123         8,123         8,123           Other         5,727         5,727         5,727           Liabilities Associated with Assets Held for Sale              Total Current Liabilities         30,130         31,492         31,04           Non Current Liabilities               Taxes Payable	Other Financial Liabilities at Fair Value			
Other         5,727         5,727         5,727           Liabilities Associated with Assets Held for Sale               Total Current Liabilities         30,130         31,492         31,04           Non Current Liabilities               Taxes Payable <td>Borrowings</td> <td>402</td> <td>280</td> <td>429</td>	Borrowings	402	280	429
Liabilities Associated with Assets Held for Sale   <	Provisions	8,123	8,123	8,123
Total Current Liabilities         30,130         31,492         31,04           Non Current Liabilities	Other	5,727	5,727	5,727
Non Current Liabilities         Taxes Payable  <	Liabilities Associated with Assets Held for Sale			
Taxes Payable		30,130	31,492	31,041
Payables				
Contract Liabilities <td< td=""><td></td><td></td><td></td><td></td></td<>				
Other Financial Liabilities at Fair Value  .				
Borrowings         502         502         508           Provisions         966         966         966           Other              Total Non Current Liabilities         1,468         1,468         1,474           Total Liabilities         31,598         32,960         32,518           Net Assets         258,792         270,726         251,737           Equity         Accumulated Funds         184,224         188,335         169,346           Reserves         74,568         82,392         82,392           Capital Equity				
Provisions Other         966 				
Other </td <td></td> <td></td> <td></td> <td>508</td>				508
Total Non Current Liabilities         1,468         1,468         1,474           Total Liabilities         31,598         32,960         32,515           Net Assets         258,792         270,726         251,737           Equity		966	966	966
Total Liabilities         31,598         32,960         32,515           Net Assets         258,792         270,726         251,737           Equity         Accumulated Funds         184,224         188,335         169,346           Reserves         74,568         82,392         82,392           Capital Equity				4 47 4
Net Assets         258,792         270,726         251,737           Equity         Image: Reserves and Funds and Funds are served as a serves and Funds are served as a serv			<del>.</del>	
Equity         Accumulated Funds       184,224       188,335       169,346         Reserves       74,568       82,392       82,392         Capital Equity		<del></del>		
Accumulated Funds       184,224       188,335       169,346         Reserves       74,568       82,392       82,392         Capital Equity		258,792	270,726	251,737
Reserves 74,568 82,392 82,392 Capital Equity	• •	104 224	100 225	160 246
Capital Equity				
			02,082	0 <u>2,</u> 33 <u>2</u>
10th Equity 201,130 231,130			270 726	251 737
		230,732	0,,,_0	201,707

	2024	1-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	56,691	57,444	59,046
Personnel Services			•••
Grants and Subsidies	375,011	358,817	373,129
Finance Costs	30	31	27
Equivalent Income Tax			
Other Payments	62,468	121,397	48,169
Total Payments	494,200	537,689	480,371
Receipts			
Appropriation			
Funding Distribution from Department	420,672	395,391	409,954
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			•••
Sale of Goods and Services	51,495	49,224	53,874
Retained Taxes, Fees and Fines	64	64	64
Interest Received	43	58	43
Grants and Contributions	10,644	30,641	5,762
Other Receipts	1,581	37,033	1,578
Total Receipts	484,499	512,411	471,275
Net Cash Flows From Operating Activities	(9,701)	(25,278)	(9,096)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment		68	•••
Purchases of Property, Plant and Equipment	(11,918)	(9,452)	(9,043)
Dun   - fun C -   fun		(0,:0=,	(0,0.0)
Proceeds from Sale of Investments			(0,010)
Purchases of Investments			
Purchases of Investments Advances Repayments Received	  296		
Purchases of Investments Advances Repayments Received Advances made			
Purchases of Investments Advances Repayments Received Advances made Other Investing		  284	 299 
Purchases of Investments Advances Repayments Received Advances made		  284	 299 
Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities	296 (11,622)	 284 	299   (8,744)
Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities	296  (11,622)	 284   (9,100)	 299   (8,744)
Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances	296 (11,622)	 284   (9,100)	299  (8,744)
Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid	296  (11,622)	 284   (9,100)	299  (8,744)
Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing	296  (11,622) 130 (403)	 284   (9,100) 4 (267)	299  (8,744)
Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation	296  (11,622) 130 (403)	 284   (9,100) 4 (267)	
Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing	296  (11,622) 130 (403)	 284  (9,100) 4 (267) 	299  ( <b>8,744</b> )
Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation	296  (11,622) 130 (403)	 284  (9,100) 4 (267) 	299  ( <b>8,744</b> )
Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities	296  (11,622) 130 (403)  	 284  (9,100) 4 (267)  	299  (8,744) 260 (405)   (145)
Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities	296  (11,622) 130 (403)   	(9,100) 4 (267)   (263)	299  (8,744) 260 (405)   (145)
Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash	296  (11,622) 130 (403)   (273) (21,596)	 284  (9,100) 4 (267)   (263) (34,641)	299  (8,744) 260 (405)   (145)
Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	296  (11,622) 130 (403)   (273) (21,596)	284  (9,100) 4 (267)   (263) (34,641) 115,160	299  (8,744) 260 (405) 

# **Art Gallery of New South Wales**

	202	4-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	44,883	51,677	51,653
Personnel Services Expenses			
Other Operating Expenses	50,250	52,785	46,836
Grants and Subsidies			
Appropriation Expense			
Depreciation and Amortisation	19,242	10,640	10,717
Finance Costs	13	102	13
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	114,388	115,204	109,219
Revenue			
Appropriation Revenue			
Funding Distribution from Department	68,712	72,398	66,635
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	831	1,322	862
Transfers to the Crown Entity			
Sales of Goods and Services	36,363	28,009	36,576
Grants and Contributions	9,435	26,218	9,521
Investment Revenue	2,625	4,011	2,650
Retained Taxes, Fees and Fines			
Other Revenue	17	2,644	18
Total Revenue	117,983	134,602	116,261
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)			
Net Result	3,595	19,398	7,042

201311100 011001			
		24-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	9,504	2,324	4,000
Taxes Receivable			
Receivables	4,634	2,794	4,494
Contract Assets			
Inventories	2,105	1,879	1,879
Financial Assets at Fair Value	74,600	71,709	68,298
Other Financial Assets			
Other			
Assets Held For Sale			
Total Current Assets	90,843	78,706	78,672
Non Current Assets			
Taxes Receivable		***	
Receivables			
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Equity Investments			
Property, Plant and Equipment -			
Land and Building	654,405	685,034	690,777
Plant and Equipment	1,890,776	1,949,488	1,952,166
Infrastructure Systems		•••	
Investment Properties			
Right of Use Assets	1,777	1,777	946
Intangibles	4,116	2,002	1,671
Other Assets	0.551.070		0.045.500
Total Non Current Assets  Total Assets	2,551,073 2,641,916	2,638,301	2,645,560 2,724,232
Liabilities	2,041,910	2,717,007	2,724,232
Current Liabilities			
Taxes Payable			
Payables	6,745	3,782	3,965
Contract Liabilities	1,980	1,188	1,188
Other Financial Liabilities at Fair Value		1,100	1,100
Borrowings	 591	384	384
Provisions	4,855	5,988	5,988
Other	1,107	250	250
Liabilities Associated with Assets Held for Sale	1,107	200	200
Total Current Liabilities	15,278	11,592	11,775
Non Current Liabilities			
Taxes Payable	•••		
Payables			
Contract Liabilities	1,962	2,482	2,482
Other Financial Liabilities at Fair Value	.,	_,	_,
Borrowings	2,182	1,707	1,707
Provisions	98	854	854
Other			
Total Non Current Liabilities	4,242	5,043	5,043
Total Tron Garrent Elabilities	40.700	16,635	16,818
Total Liabilities	19,520		0.707.414
	2,622,396	2,700,372	2,707,414
Total Liabilities Net Assets Equity		<del></del>	2,707,414
Total Liabilities Net Assets		<b>2,700,372</b> 1,385,816	
Total Liabilities  Net Assets  Equity  Accumulated Funds Reserves	2,622,396	<del></del>	1,392,858
Total Liabilities  Net Assets  Equity  Accumulated Funds	<b>2,622,396</b> 1,358,494	1,385,816	1,392,858 1,314,556  2,707,414

	2024	4-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	44,052	50,241	50,790
Personnel Services	***		
Grants and Subsidies			
Finance Costs	13	102	13
Equivalent Income Tax			
Other Payments	49,938	55,128	46,353
Total Payments	94,002	105,471	97,157
Receipts			
Appropriation			
Funding Distribution from Department	68,712	72,398	66,635
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity	•••		
Sale of Goods and Services	36,363	28,454	36,576
Retained Taxes, Fees and Fines			
Interest Received	1,025		1,050
Grants and Contributions	5,435	16,945	5,521
Other Receipts	817	3,524	818
Total Receipts	112,351	121,321	110,599
Net Cash Flows From Operating Activities	18,349	15,850	13,442
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment	(16,376)	(31,307)	(15,976)
Proceeds from Sale of Investments	5,000	31,434	3,003
Purchases of Investments	(772)	(18,000)	(793)
Advances Repayments Received			
Advances made			
Other Investing	•••	(144)	•••
Net Cash Flows From Investing Activities	(12,148)	(18,018)	(13,766)
Cash Flows From Financing Activities	<del> </del>	·	
Proceeds from Borrowings and Advances	•••		
Repayment of Borrowings and Advances	•••	(576)	
Dividends Paid			
Other Financing	•••		
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities		(576)	
Net Increase/(Decrease) in Cash	6,201	(2,744)	(324)
Opening Cook and Cook Envisable	1.000	5,068	2,324
Opening Cash and Cash Equivalents	1,803	0,000	
·			
Reclassification of Cash Equivalents	1,803 1,500 		
			2,000  <b>4,000</b>

# Australian Museum Operating Statement

Net Result	(1,192)	(1,195)	2,288
Other Gains/(Losses)	(5)	(5)	(5)
Gain/(Loss) on Disposal of Non Current Assets			
Total Revenue	75,736	80,460	75,836
Other Revenue	•••	2,100	
Retained Taxes, Fees and Fines			
Investment Revenue		133	
Grants and Contributions	3,792	5,157	3,845
Sales of Goods and Services	8,500	9,585	8,680
Transfers to the Crown Entity		•••	
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	1,251	1,251	1,295
Funding Distribution from Department	62,194	62,234	62,015
Appropriation Revenue			
Revenue			
TOTAL EXPENSES EXCLUDING LOSSES	76,923	81,650	73,543
Other Expenses		•••	
Finance Costs	37	142	30
Depreciation and Amortisation	11,955	11,955	12,628
Appropriation Expense			•••
Grants and Subsidies	,		,
Other Operating Expenses	24,734	30,016	22,716
Personnel Services Expenses	+0,10 <i>1</i>	00,007	50,105
Operating Expenses - Employee Related	40,197	39,537	38,169
Expenses Excluding Losses			
	\$000	\$000	\$000
	Budget	Revised	Budget
	202	4-25	2025-26

balance Sneet			
		24-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Assets	·	·	·
Current Assets			
Cash Assets	9,397	8,253	9,001
Taxes Receivable			
Receivables	2,776	2,775	2,775
Contract Assets			
Inventories	371	371	366
Financial Assets at Fair Value			
Other Financial Assets	***	•••	
Other			
Assets Held For Sale	10 544	11 200	10 140
Total Current Assets	12,544	11,399	12,142
Non Current Assets Taxes Receivable			
Receivables			
Contract Assets	***	•••	•••
Inventories		•••	
Financial Assets at Fair Value			
Equity Investments			
Property, Plant and Equipment -			
Land and Building	308,085	316,467	315,442
Plant and Equipment	1,127,753	1,143,012	1,146,040
Infrastructure Systems	•••	•••	
Investment Properties			
Right of Use Assets	3,322	2,805	2,086
Intangibles	4,950	11,038	10,842
Other Assets	436	436	436
Total Non Current Assets	1,444,545	1,473,758	1,474,845
Total Assets	1,457,089	1,485,157	1,486,987
Liabilities			
Current Liabilities			
Taxes Payable			
Payables	7,770	7,770	7,770
Contract Liabilities Other Financial Liabilities at Fair Value	3,835	3,835	3,835
Borrowings	 452	 452	 452
Provisions	7,340	7,340	7,340
Other	89	89	89
Liabilities Associated with Assets Held for Sale			
Total Current Liabilities	19,486	19,486	19,486
Non Current Liabilities	,	10,100	10,100
Taxes Payable		•••	
Payables			
Contract Liabilities	573	573	573
Other Financial Liabilities at Fair Value	•••	•••	
Borrowings	2,750	2,675	2,217
Provisions	77	77	77
Other	50	50	50
Total Non Current Liabilities	3,450	3,375	2,917
Total Liabilities	22,936	22,861	22,403
Net Assets	1,434,153	1,462,296	1,464,584
Equity			
Accumulated Funds	000071	655,360	657,648
	656,971	000,000	,
Reserves	777,182	806,936	806,936
Reserves Capital Equity			806,936 
	777,182	806,936	

	2024	1-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	38,946	38,771	36,873
Personnel Services			
Grants and Subsidies			
Finance Costs	37	142	30
Equivalent Income Tax			
Other Payments	24,734	30,032	22,716
Total Payments	63,717	68,945	59,619
Receipts			
Appropriation			
Funding Distribution from Department	62,194	62,234	62,015
Cash reimbursements from the Crown Entity	02,101	02,201	02,010
Sale Proceeds Transfers to the Crown Entity	•••	•••	•••
Cash transfers to the Crown Entity	•••		
Sale of Goods and Services	 8,500	 9,337	8,680
Retained Taxes, Fees and Fines	0,000	9,557	0,000
Interest Received	•••	133	•••
Grants and Contributions	3,792	4,686	3,845
Other Receipts	·	3,821	3,043
Total Receipts	74,485	80,211	74,540
	· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·	•
Net Cash Flows From Operating Activities	10,768	11,266	14,921
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment	(16,104)	(13,399)	(13,650)
Proceeds from Sale of Investments			
Purchases of Investments			
Advances Repayments Received			
Advances made			
Other Investing	200	(2,905)	•••
Net Cash Flows From Investing Activities	(15,904)	(16,304)	(13,650)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances	(518)	(615)	(523)
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation		•••	•••
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities	(518)	(615)	(523)
Net Increase/(Decrease) in Cash	(5,654)	(5,653)	748
Opening Cash and Cash Equivalents	15,051	13,906	8,253
Reclassification of Cash Equivalents	,		_,
Cash transferred in(out) as a Result of Administrative Restructuring		•••	•••
Closing Cash and Cash Equivalents	9,397	8,253	9,001

# **Destination NSW Operating Statement**

	202	4-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses	4.2.2	****	****
Operating Expenses -			
Employee Related	0		0
Personnel Services Expenses	33,226	36,728	35,908
Other Operating Expenses	282,969	278,289	271,469
Grants and Subsidies	7,510	5,510	15,224
Appropriation Expense			
Depreciation and Amortisation	796	796	461
Finance Costs		•••	
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	324,500	321,323	323,062
Revenue			
Appropriation Revenue			
Funding Distribution from Department	311,274	294,917	275,212
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	0		0
Transfers to the Crown Entity			
Sales of Goods and Services			
Grants and Contributions	5,500	8,127	37,000
Investment Revenue			
Retained Taxes, Fees and Fines			
Other Revenue			
Total Revenue	316,774	303,044	312,212
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)			
Net Result	(7,726)	(18,279)	(10,851)

	202	2025.26	
	2024 Budget \$000	Revised \$000	2025-26 Budget \$000
Assets			
Current Assets			
Cash Assets	20,994	25,990	15,442
Taxes Receivable		•	
Receivables	19,302	7,410	7,410
Contract Assets	,	,	,
Inventories			
Financial Assets at Fair Value	326	524	524
Other Financial Assets			
Other			
Assets Held For Sale			
Total Current Assets	40,622	33,924	23,376
Non Current Assets		•	
Taxes Receivable			
Receivables			
Contract Assets			
Inventories			
Financial Assets at Fair Value	604	695	695
Equity Investments	•••	•••	
Property, Plant and Equipment -			
Land and Building			
Plant and Equipment	925	914	613
Infrastructure Systems			
Investment Properties			
Right of Use Assets	(0)	•••	
Intangibles			
Other Assets			
Total Non Current Assets	1,529	1,609	1,308
Total Non Current Assets  Total Assets	1,529 42,151	1,609 35,533	1,308 24,684
	•	•	
Total Assets	•	•	
Total Assets Liabilities	•	•	
Total Assets Liabilities Current Liabilities	•	•	
Total Assets Liabilities Current Liabilities Taxes Payable	<b>42,151</b>	35,533	<b>24</b> ,684
Total Assets Liabilities Current Liabilities Taxes Payable Payables	<b>42,151</b> 19,865	<b>35,533</b> 5,421	<b>24,684</b> 5,422
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities	42,151  19,865 	35,533  5,421 	24,684  5,422 
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	<b>42,151</b> 19,865	35,533  5,421 	24,684  5,422 
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	 19,865  (0)	35,533  5,421  	24,684  5,422  
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	 19,865   (0)	35,533  5,421  	24,684  5,422  
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	42,151  19,865  (0) 	35,533  5,421   	24,684  5,422  
Total Assets  Liabilities  Current Liabilities  Taxes Payable  Payables  Contract Liabilities  Other Financial Liabilities at Fair Value  Borrowings  Provisions  Other  Liabilities Associated with Assets Held for Sale	 19,865  (0) 	35,533  5,421   	24,684  5,422   
Total Assets  Liabilities  Current Liabilities  Taxes Payable  Payables  Contract Liabilities  Other Financial Liabilities at Fair Value  Borrowings  Provisions  Other  Liabilities Associated with Assets Held for Sale  Total Current Liabilities	 19,865  (0) 	35,533  5,421   	24,684  5,422   
Total Assets  Liabilities  Current Liabilities  Taxes Payable  Payables  Contract Liabilities  Other Financial Liabilities at Fair Value  Borrowings  Provisions  Other  Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities	42,151  19,865  (0)   	35,533  5,421     5,421	24,684  5,422    5,422
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable	42,151  19,865  (0)   19,865	35,533  5,421    5,421	24,684  5,422    5,422
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables	42,151  19,865  (0)   19,865	35,533  5,421    5,421	24,684  5,422    5,422
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	42,151 19,865 (0) 19,865	35,533  5,421    5,421	24,684  5,422    5,422
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities	42,151 19,865 (0) 19,865	35,533  5,421    5,421	24,684  5,422    5,422
Total Assets  Liabilities  Current Liabilities  Taxes Payable  Payables  Contract Liabilities  Other Financial Liabilities at Fair Value  Borrowings  Provisions  Other  Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable  Payables  Contract Liabilities at Fair Value  Borrowings	42,151 19,865 (0) 19,865 0	35,533 5,421 5,421 5,421	24,684 5,422 5,422
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	42,151 19,865 (0) 19,865 0 415	35,533 5,421 5,421 415	24,684 5,422 5,422 5,422
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Other Financial Liabilities at Fair Value Borrowings Provisions Other	42,151 19,865 (0) 19,865 0 415	35,533 5,421 5,421 415	24,684 5,422 5,422 5,422 415
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities	42,151 19,865 (0) 19,865 19,865 415	35,533 5,421 5,421 5,421 415 415	24,684 5,422 5,422 5,422 415
Total Assets  Liabilities  Current Liabilities  Taxes Payable  Payables  Contract Liabilities  Other Financial Liabilities at Fair Value  Borrowings  Provisions  Other  Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable  Payables  Contract Liabilities  Other Financial Liabilities at Fair Value  Borrowings  Provisions  Other  Total Non Current Liabilities  Total Non Current Liabilities	 19,865  (0)   19,865  415  415 20,281	35,533 5,421 5,421 415 415 5,836	24,684 5,422 5,422 5,422 415 5,837
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Liabilities  Net Assets  Equity	42,151 19,865 (0) 19,865 19,865 415 20,281 21,871	35,533 5,421 5,421 5,421 415 5,836 29,697	24,684 5,422 5,422 5,422 415 5,837 18,847
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Liabilities  Total Non Current Liabilities	42,151 19,865 (0) 19,865 19,865 415 20,281 21,871	35,533 5,421 5,421 5,421 415 415 5,836 29,697	24,684 5,422 5,422 415 5,837
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Liabilities  Net Assets  Equity	42,151 19,865 (0) 19,865 19,865 415 20,281 21,871	35,533 5,421 5,421 5,421 415 5,836 29,697	24,684 5,422 5,422 5,422 415 5,837 18,847

	Budget	4-25 Revised	2025-26 Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	0	0	O
Personnel Services	33,226	36,728	35,908
Grants and Subsidies	7,510	5,510	15,224
Finance Costs			
Equivalent Income Tax			
Other Payments	281,968	309,478	270,468
Total Payments	322,704	351,716	321,600
Receipts		•	
Appropriation	•••		
Funding Distribution from Department	311,274	294,917	275,212
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services			
Retained Taxes, Fees and Fines			•
Interest Received			
Grants and Contributions	4.500	7.127	36,000
Other Receipts	.,	.,	
Total Receipts	315,774	302,044	311,212
Net Cash Flows From Operating Activities	(6,929)	(49,672)	(10,388)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment	(350)	(350)	(160
Proceeds from Sale of Investments	(333)	(333)	(100
Purchases of Investments			•
Advances Repayments Received			••
Advances made	•••		••
Other Investing			• 1
Net Cash Flows From Investing Activities	(350)	(350)	(160
Cash Flows From Financing Activities	(000)	(000)	(100
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances			•
Dividends Paid	•••		•
Other Financing	•••		•
<u> </u>	•••		••
Capital Appropriation - Equity Appropriation	•••		•
Cash Equity Injection to For-Profit Entities		•••	••
Net Cash Flows From Financing Activities		***	
Net Increase/(Decrease) in Cash	(7,279)	(50,022)	(10,548)
Opening Cash and Cash Equivalents	28,273	76,012	25,990
Reclassification of Cash Equivalents			
Cash transferred in(out) as a Result of Administrative Restructuring			
Closing Cash and Cash Equivalents	20,994	25,990	15,442

# **Museums of History NSW**

Net Result	16,069	25,835	9,939
Other Gains/(Losses)			
Gain/(Loss) on Disposal of Non Current Assets		(0)	
Total Revenue	89,654	104,286	85,307
Other Revenue	6,235	23,236	6,236
Retained Taxes, Fees and Fines			
Investment Revenue	178	600	86
Grants and Contributions	4,342	3,245	835
Sales of Goods and Services	35,337	27,305	30,924
Transfers to the Crown Entity			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	435	1,956	448
Funding Distribution from Department	43,127	47,944	46,778
Appropriation Revenue			
Revenue			
TOTAL EXPENSES EXCLUDING LOSSES	73,584	78,451	75,368
Other Expenses			•••
Finance Costs	245	424	246
Depreciation and Amortisation	11,007	10,256	10,916
Appropriation Expense			
Grants and Subsidies	,	88	,
Other Operating Expenses	16,299	21,511	16,209
Personnel Services Expenses	246		255
Employee Related	45,787	46,173	47,742
Expenses Excluding Losses Operating Expenses -			
	\$000	\$000	\$000
	Budget	Revised	Budget
	2024-25		2025-26

	20: Budget	24-25 Revised	2025-26 Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	11,167	9,335	10,991
Taxes Receivable			
Receivables	4,369	4,767	4,975
Contract Assets			
Inventories	182	180	180
Financial Assets at Fair Value	11,837	12,427	12,513
Other Financial Assets			
Other	34	91	91
Assets Held For Sale			
Total Current Assets	27,588	26,801	28,750
Non Current Assets			
Taxes Receivable			
Receivables	403	213	253
Contract Assets	•••	•••	
Inventories	•••	•••	
Financial Assets at Fair Value	•••		
Equity Investments Property, Plant and Equipment -			
Land and Building	420,342	414,811	420,898
Plant and Equipment	1,140,913	1,195,572	1,201,708
Infrastructure Systems	1,140,515	1,100,072	1,201,700
Investment Properties		•••	
Right of Use Assets	11,005	16,409	18,824
Intangibles	6,241	8,027	7,014
Other Assets			
_	1,578,903		1,648,697
Other Assets			1,648,697 1,677,448
Other Assets Total Non Current Assets	1,578,903	1,635,032	
Other Assets Total Non Current Assets Total Assets	1,578,903	1,635,032	
Other Assets Total Non Current Assets Total Assets Liabilities	1,578,903	1,635,032	
Other Assets Total Non Current Assets Total Assets Liabilities Current Liabilities	1,578,903 1,606,491  8,920	 1,635,032 1,661,833  3,453	
Other Assets Total Non Current Assets Total Assets Liabilities Current Liabilities Taxes Payable	1,578,903 1,606,491 	1,635,032 1,661,833	1,677,448 
Other Assets  Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	1,578,903 1,606,491  8,920 2,523 	 1,635,032 1,661,833  3,453	1,677,448  4,729 3,926 
Other Assets  Total Non Current Assets  Total Assets  Liabilities  Current Liabilities  Taxes Payable  Payables  Contract Liabilities  Other Financial Liabilities at Fair Value  Borrowings	1,578,903 1,606,491  8,920 2,523  2,813	 1,635,032 1,661,833  3,453 4,631  825	1,677,448  4,729 3,926  3,216
Other Assets  Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	1,578,903 1,606,491  8,920 2,523 	1,635,032 1,661,833  3,453 4,631 	1,677,448  4,729 3,926 
Other Assets  Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	1,578,903 1,606,491  8,920 2,523  2,813	 1,635,032 1,661,833  3,453 4,631  825	1,677,448  4,729 3,926  3,216
Other Assets  Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale	1,578,903 1,606,491 8,920 2,523 2,813 100	 1,635,032 1,661,833  3,453 4,631  825 5,006 	1,677,448  4,729 3,926  3,216 5,411 
Other Assets  Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities	1,578,903 1,606,491  8,920 2,523  2,813 100	 1,635,032 1,661,833  3,453 4,631  825 5,006 	1,677,448  4,729 3,926  3,216 5,411
Other Assets  Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities	1,578,903 1,606,491 8,920 2,523 2,813 100	 1,635,032 1,661,833  3,453 4,631  825 5,006 	1,677,448  4,729 3,926  3,216 5,411 
Other Assets  Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable	1,578,903 1,606,491 8,920 2,523 2,813 100	 1,635,032 1,661,833  3,453 4,631  825 5,006 	1,677,448  4,729 3,926  3,216 5,411 
Other Assets  Total Non Current Assets  Total Assets  Liabilities Current Liabilities     Taxes Payable     Payables     Contract Liabilities     Other Financial Liabilities at Fair Value     Borrowings     Provisions     Other     Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities     Taxes Payable     Payables	1,578,903 1,606,491 8,920 2,523 2,813 100 14,357	1,635,032 1,661,833 3,453 4,631 825 5,006 13,915	1,677,448  4,729 3,926 3,216 5,411 17,281
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities Taxes Payable Payables Contract Liabilities	1,578,903 1,606,491 8,920 2,523 2,813 100 14,357	1,635,032 1,661,833 3,453 4,631 825 5,006 13,915	1,677,448  4,729 3,926  3,216 5,411  
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	1,578,903 1,606,491 8,920 2,523 2,813 100 14,357 159	1,635,032 1,661,833 3,453 4,631 825 5,006 13,915 159	1,677,448  4,729 3,926 3,216 5,411 17,281  159
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	1,578,903 1,606,491 8,920 2,523 2,813 100 14,357 159 11,019	1,635,032 1,661,833 3,453 4,631 825 5,006 13,915 159 8,006	1,677,448  4,729 3,926 3,216 5,411 17,281  159 10,271
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities  Total Current Liabilities  Total Current Liabilities  Total Current Liabilities  Total Sale  Total Current Liabilities  Total Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	1,578,903 1,606,491 8,920 2,523 2,813 100 14,357 159 11,019 403	1,635,032 1,661,833 3,453 4,631 825 5,006 13,915 159 8,006 493	1,677,448  4,729 3,926 3,216 5,411 17,281  159 10,271 533
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Financial Liabilities at Fair Value Borrowings Provisions Other	1,578,903 1,606,491 8,920 2,523 2,813 100 14,357 159 11,019 403 188	1,635,032 1,661,833 3,453 4,631 825 5,006 13,915 159 8,006 493 192	1,677,448  4,729 3,926 3,216 5,411 17,281  159 10,271 533 196
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities	1,578,903 1,606,491 8,920 2,523 2,813 100 11,357 159 11,019 403 188 11,769	1,635,032 1,661,833 3,453 4,631 825 5,006 13,915 159 8,006 493 192 8,849	1,677,448  4,729 3,926 3,216 5,411 17,281  159 10,271 533 196 11,158
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Total Current Liabilities Total Current Liabilities Total Current Liabilities Total Current Liabilities Total Contract Liabilities Total Current Liabilities Total Current Liabilities Total Liabilities Total Non Current Liabilities	1,578,903 1,606,491 8,920 2,523 2,813 100 14,357 159 11,019 403 188 11,769 26,126	1,635,032 1,661,833  3,453 4,631 825 5,006 13,915  159 8,006 493 192 8,849 22,764	1,677,448  4,729 3,926 3,216 5,411 17,281  159 10,271 533 196 11,158 28,440
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities Taxes Poyable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Liabilities  Total Non Current Liabilities	1,578,903 1,606,491 8,920 2,523 2,813 100 11,357 159 11,019 403 188 11,769	1,635,032 1,661,833 3,453 4,631 825 5,006 13,915 159 8,006 493 192 8,849	1,677,448  4,729 3,926 3,216 5,411 17,281  159 10,271 533 196 11,158
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Financial Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets Equity	1,578,903 1,606,491 8,920 2,523 2,813 100 11,357 159 11,019 403 188 11,769 26,126 1,580,366	1,635,032 1,661,833 3,453 4,631 825 5,006 13,915 159 8,006 493 192 8,849 22,764 1,639,069	1,677,448  4,729 3,926 3,216 5,411 17,281  159 10,271 533 196 11,158 28,440 1,649,008
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities  Total Non Current Liabilities  Total Non Current Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	1,578,903 1,606,491  8,920 2,523 2,813 100 11,357  159 11,019 403 188 11,769 26,126 1,580,366	1,635,032 1,661,833  3,453 4,631 825 5,006 13,915  159 8,006 493 192 8,849 22,764 1,639,069	1,677,448  4,729 3,926 3,216 5,411 17,281  17,281  159 10,271 533 196 11,158 28,440 1,649,008
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities Taxes Provisions Other Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds Reserves	1,578,903 1,606,491 8,920 2,523 2,813 100 11,357 159 11,019 403 188 11,769 26,126 1,580,366	1,635,032 1,661,833 3,453 4,631 825 5,006 13,915 159 8,006 493 192 8,849 22,764 1,639,069	1,677,448  4,729 3,926 3,216 5,411 17,281  159 10,271 533 196 11,158 28,440 1,649,008
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities Taxes Payable Payables Contract Liabilities Contract Liabilities Total Current Liabilities Total Current Liabilities Total Current Liabilities Total Current Liabilities Total Liabilities Total Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	1,578,903 1,606,491  8,920 2,523 2,813 100 11,357  159 11,019 403 188 11,769 26,126 1,580,366	1,635,032 1,661,833  3,453 4,631 825 5,006 13,915  159 8,006 493 192 8,849 22,764 1,639,069	1,677,448  4,729 3,926 3,216 5,411 17,281  159 10,271 533 196 11,158 28,440 1,649,008

	202	4-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cook Floure From One webing Astinibles	Ų S S S	<b>Q</b>	<b>4</b>
Cash Flows From Operating Activities			
Payments	45.050	44.540	47.00
Employee Related	45,352	44,510	47,294
Personnel Services	246		25
Grants and Subsidies		88	•
Finance Costs	245	424	246
Equivalent Income Tax			
Other Payments	15,761	19,080	15,689
Total Payments	61,604	64,102	63,484
Receipts			
Appropriation			
Funding Distribution from Department	43,127	47,944	46,778
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services	35,543	27,647	31,135
Retained Taxes, Fees and Fines		,	,
Interest Received	94		(
Grants and Contributions	4,317	3,190	810
Other Receipts	118	5	137
Total Receipts	83,200	78,785	78,86
Net Cash Flows From Operating Activities	21,596	14,683	15,377
Cash Flows From Investing Activities	·	<u> </u>	
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment	(16,363)	 (8,250)	(13,721
Proceeds from Sale of Investments	(10,303)	(0,230)	(10,721
Purchases of Investments		•••	•
		•••	•
Advances Repayments Received			•
Advances made		(4.550)	•
Other Investing		(1,550)	
Net Cash Flows From Investing Activities	(16,363)	(9,800)	(13,721
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances			•
Repayment of Borrowings and Advances		(2,487)	•
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			•
Net Cash Flows From Financing Activities	***	(2,487)	
Net Increase/(Decrease) in Cash	5,233	2,396	1,656
Opening Cash and Cash Equivalents	5,934	6,938	9,33
Reclassification of Cash Equivalents			•
Cash transferred in(out) as a Result of Administrative Restructuring			
Cash transferred in(out) as a Result of Administrative Restructuring  Closing Cash and Cash Equivalents	•••		  10,99

# **Museum of Applied Arts and Sciences Operating Statement**

Net Result	90	(5,897)	155,427
Other Gains/(Losses)			•••
Gain/(Loss) on Disposal of Non Current Assets		(203)	
Total Revenue	127,047	117,840	345,715
Other Revenue	0	24	0
Retained Taxes, Fees and Fines			
Investment Revenue	125	458	125
Grants and Contributions	21,228	16,665	38,250
Sales of Goods and Services	6,701	828	26,319
Transfers to the Crown Entity			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	1.577	1.056	1.633
Funding Distribution from Department	97.416	98,809	279,388
Appropriation Revenue			
Revenue	126,957	123,534	190,267
TOTAL EXPENSES EXCLUDING LOSSES	126 0E7	 122 E24	190,287
Other Expenses	3		11
Finance Costs	4,059	6,572 10	4,797
Appropriation Expense Depreciation and Amortisation	4,059	 8,572	 4,797
Grants and Subsidies	17,600	6,806	58,064
Other Operating Expenses	58,999	57,942	67,413
Personnel Services Expenses			
Employee Related	46,296	50,204	60,002
Operating Expenses -			
Expenses Excluding Losses	•	·	·
	Budget \$000	Revised \$000	Budget \$000
		4-25	2025-26

	202 Budget	4-25 Revised	2025-26 Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	1,513	1,038	6,360
Taxes Receivable			
Receivables	1,689	1,955	1,954
Contract Assets	2,139	389	389
Inventories	108	108	108
Financial Assets at Fair Value		•••	
Other Financial Assets	***	***	
Other	***	***	
Assets Held For Sale			•
Total Current Assets	5,449	3,490	8,81
Non Current Assets			
Taxes Receivable		•••	
Receivables		***	
Contract Assets			•
Inventories		***	
Financial Assets at Fair Value	7,867	10,042	10,167
Equity Investments			
Property, Plant and Equipment -			
Land and Building	177,714	264,643	414,81
Plant and Equipment	356,226	367,099	366,912
Infrastructure Systems	•••	•••	
Investment Properties			
Right of Use Assets	324	76	76
Intangibles	15,111	15,154	15,154
Other Assets Total Non Current Assets			
Total Assets	557,242 562,692	657,013 660,503	807,119 815,931
Liabilities	302,092	000,303	013,33
Current Liabilities			
Taxes Payable			
Payables	 4,628	 8,628	8,628
Contract Liabilities			
Other Financial Liabilities at Fair Value		•••	•
Borrowings	 73	 74	 74
Provisions	4,689	4,689	4,689
Other	218	218	218
Liabilities Associated with Assets Held for Sale			210
Total Current Liabilities	9,608	13,609	13,609
Non Current Liabilities		,	.0,000
Taxes Payable			
Payables			••
Contract Liabilities			•
Other Financial Liabilities at Fair Value			••
Borrowings	70	70	70
Provisions			
Other			
Total Non Current Liabilities	70	70	70
Total Liabilities	9,678	13,679	13,679
Net Assets	553,014	646,824	802,252
	<del></del>	<del></del>	
Equity			
Accumulated Funds	318,795	379,661	
Accumulated Funds Reserves	318,795 234,219	379,661 267,163	
Accumulated Funds			535,089 267,163  <b>802,252</b>

	202 Budget \$000	4-25 Revised \$000	2025-26 Budget \$000
Cash Flows From Operating Activities	<b>\$</b> 000	φοσσ	<b>Q</b> 000
Payments			
Employee Related	44,719	48,949	58,371
Personnel Services		40,545	30,371
Grants and Subsidies	 17,600	6,806	 58,064
Finance Costs	3	10	11
Equivalent Income Tax	3	10	
Other Payments	 57,398	 58,100	 65,813
Total Payments	119,719	113,865	182,259
Receipts	110,710	110,000	102,200
Appropriation			
Funding Distribution from Department	97,416	98,809	279,388
Cash reimbursements from the Crown Entity	37,410	30,003	270,000
Sale Proceeds Transfers to the Crown Entity			• •
Cash transfers to the Crown Entity		•••	•
Sale of Goods and Services	 6,701	 7,752	26,319
Retained Taxes, Fees and Fines		·	20,518
Interest Received	(0)	20	(0
Grants and Contributions	18,728	9,778	35,750
Other Receipts	10,720	197	33,730
Total Receipts	122,845	116,556	341,457
		· · · · · · · · · · · · · · · · · · ·	
Net Cash Flows From Operating Activities	3,126	2,691	159,198
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment		(203)	•
Purchases of Property, Plant and Equipment	(3,168)	(16,991)	(153,876
Proceeds from Sale of Investments			•
Purchases of Investments			(
Advances Repayments Received			
Advances made			
Other Investing			
Net Cash Flows From Investing Activities	(3,168)	(17,194)	(153,876
Cash Flows From Financing Activities	·		
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances		(293)	
Dividends Paid			
Other Financing			•
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities		(293)	
Net Increase/(Decrease) in Cash	(42)	(14,796)	5,322
Opening Cash and Cash Equivalents	1,555	15,834	1,038
Reclassification of Cash Equivalents		,	,
Cash transferred in(out) as a Result of Administrative Restructuring		***	···
Closing Cash and Cash Equivalents	1 512	1 029	E 3E0
Closing Cash and Cash Equivalents	1,513	1,038	6,360

# NSW Independent Casino Commission

	2024 Budget \$000	4-25 Revised \$000	2025-26 Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	3,324	2,942	3,339
Personnel Services Expenses	14,827	•••	0
Other Operating Expenses	2,510	18,153	17,190
Grants and Subsidies			
Appropriation Expense			
Depreciation and Amortisation			
Finance Costs			
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	20,661	21,096	20,529
Revenue	•	·	
Appropriation Revenue			
Funding Distribution from Department	•••	•••	
Acceptance by Crown Entity of Employee Benefits and Other Liabilities		28	
Transfers to the Crown Entity			
Sales of Goods and Services			
Grants and Contributions			
Investment Revenue			
Retained Taxes, Fees and Fines			
Other Revenue	19,960	21,020	20,460
Total Revenue	19,960	21,048	20,460
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)			
Net Result	(701)	(48)	(69)

Assets         Current Assets         20,038         24,531         24,462           Taxes Receivable         20,038         24,531         24,462           Receivables         119         631         631           Contract Assets         19         631         631           Contract Assets         19         631         631           Inventories         19         631         631           Financial Assets at Fair Value         19         631         631           Other Financial Assets         19         631         631           Other Financial Assets         19         631         631           Other Financial Assets         20,157         25,162         25,094           Non Current Assets         20,157         25,162         25,094           Non Current Assets         19         19         631         631           Taxes Receivable         19         19         631         632         632         634         634         632         634         634         634         634         634         634         634         634         634         634         634         634         634         634         634         634				
Assets         Current Assets           Cash Assets         20,038         24,531         24,462           Taxes Receivable         19         631         631           Receivables         19         631         631           Contract Assets         1         6         631           Inventories         1         6         631           Financial Assets at Fair Value         1         6         6           Other Financial Assets         20,157         25,162         25,094           Nor Current Assets         20,157         25,162         25,094           Nor Current Assets         1         6         6         6           Taxes Receivable         1         6<				2025-26
Asset   Current Assets   Cash Cash Cash Cash Cash Cash Cash Cash				
Current Assets         20,038         24,531         24,462           Taxes Receivable         119         631         631           Receivables         119         631         631           Contract Assets         10         10         10           Invancioria         1         10         10           Cinarcial Assets at Fair Value         1         2         10           Other Financial Assets         2         25,162         25,092           Assets Held For Sale         2         25,162         25,092           Total Current Assets         2         25,162         25,092           Receivable         1         1         1           Receivable         1         2         1         1           Receivables         1         1         1         1           Contract Assets         1         1         1         1           Investment Fair Value         1         2         1	Assats	Ç	ÇÜÜ	Ç
Cash Assets         20,038         24,531         24,662           Taxes Receivable              Receivables              Contract Assets              Inventories              Financial Assets of Financial Assets              Other               Assets Held For Sale               Assets Held For Sale   .				
Taxes Receivable		20.038	24.531	24,462
Receivables         119         631         631           Contract Assets              Financial Assets at Fair Value              Other               Assets Held For Sale               Total Current Assets         20,157         25,162         25,094           Non Current Assets              Taxes Receivable              Receivables              Receivables              Receivables              Receivables              Receivables              Receivables              Receivables              Receivables              Breath Taxes Assets at Fair Value              Interpatity				21,102
Contract Assets				631
Inventorial Assets at Fair Value				
Financial Assets at Fair Value				
Other Financial Assets	Financial Assets at Fair Value			
Other Assets Held For Sale         20,157         25,162         25,094           Non Current Assets         20,157         25,162         25,094           Non Current Assets	Other Financial Assets			
Total Current Assets	Other			
Non Current Assets	Assets Held For Sale			
Taxes Receivable              Receivables              Contract Assets              Inventories              Financial Assets at Fair Value              Equity Investments              Property, Plant and Equipment              Land and Building              Plant and Equipment              Infrastructure Systems              Investment Properties              Right of Use Assets              Intrastructure Systems              Other Assets              Total No Current Assets              Liabilities              Total No Current Liabilities <td< td=""><td>Total Current Assets</td><td>20,157</td><td>25,162</td><td>25,094</td></td<>	Total Current Assets	20,157	25,162	25,094
Receivables	Non Current Assets			
Contract Assets	Taxes Receivable			
Inventories	Receivables			
Financial Assets at Fair Value   .	Contract Assets			
Equity Investments	Inventories			
Property, Plant and Equipment -              Plant and Equipment (Infrastructure Systems)              Investment Properties (Injusted Systems)              Right of Use Assets (Intangibles)              Intangibles (Intangibles)              Other Assets (Intangibles)              Total Non Current Assets (Intangibles)              Total Non Current Assets (Intangibles)              Total Assets (Intangibles)               Total Assets (Intangibles)   .	Financial Assets at Fair Value			
Land and Building	Equity Investments			
Plant and Equipment              Infrastructure Systems              Investment Properties              Right of Use Assets              Intangibles              Other Assets              Total Non Current Assets         20,157         25,162         25,094           Liabilities               Taxes Payable               Payables         6,262         5,759         5,759              Cother Financial Liabilities at Fair Value	Property, Plant and Equipment -			
Infrastructure Systems	Land and Building			
Investment Properties              Right of Use Assets              Other Assets              Total Non Current Assets              Total Assets         20,157         25,162         25,094           Liabilities               Current Liabilities               Payables         6,262         5,759         5,759	Plant and Equipment			
Right of Use Assets              Other Assets              Total Non Current Assets          20,157         25,162         25,094           Liabilities         Use a season of the colspan="2">Use a season of the colspan="	Infrastructure Systems			
Intangibles Other Assets	Investment Properties			
Other Assets              Total Non Current Assets         20,157         25,162         25,094           Liabilities         20,157         25,162         25,094           Liabilities         3              Current Liabilities	Right of Use Assets			
Total Assets         20,157         25,162         25,094           Liabilities         Current Liabilities <td>Intangibles</td> <td></td> <td></td> <td></td>	Intangibles			
Total Assets         20,157         25,162         25,094           Liabilities         Current Liabilities           Taxes Payable	Other Assets			
Liabilities           Current Liabilities         Current Liabilities         Current Liabilities         Current Liabilities         Current Liabilities         Current Liabilities         Current Liabilities         Current Liabilities         Current Liabilities at Fair Value         Current Liabilities at Fair Value         Current Liabilities         Current Lia	Total Non Current Assets	•••	•••	
Current Liabilities         Taxes Payable       6,262       5,759       5,759         Payables       6,262       5,759       5,759         Contract Liabilities            Other Financial Liabilities at Fair Value            Borrowings             Provisions       189       169       169         Other             Liabilities Associated with Assets Held for Sale             Total Current Liabilities       6,450       5,929       5,929         Non Current Liabilities             Payables              Contract Liabilities             Other Financial Liabilities at Fair Value             Borrowings             Provisions             Other	Total Assets	20,157	25,162	25,094
Taxes Payable            5,759         5,659         5,929         <				
Payables         6,262         5,759         5,759           Contract Liabilities              Other Financial Liabilities at Fair Value              Borrowings          189         169         169           Provisions         189         169         169         169           Other               Liabilities Associated with Assets Held for Sale              Total Current Liabilities         6,450         5,929         5,929           Non Current Liabilities              Payables               Contract Liabilities               Other Financial Liabilities at Fair Value               Borrowings               Provisions               Other               Total Non Current Liabilities				
Contract Liabilities            Other Financial Liabilities at Fair Value            Borrowings             Provisions       189       169       169         Other             Liabilities Associated with Assets Held for Sale             Total Current Liabilities       6,450       5,929       5,929         Non Current Liabilities             Payables             Contract Liabilities             Other Financial Liabilities at Fair Value             Borrowings             Provisions             Other             Total Non Current Liabilities             Total Liabilities <t< td=""><td></td><td></td><td>•••</td><td>•••</td></t<>			•••	•••
Other Financial Liabilities at Fair Value              Borrowings              Provisions         189         169         169           Other              Liabilities Associated with Assets Held for Sale              Total Current Liabilities         6,450         5,929         5,929           Non Current Liabilities              Payables               Contract Liabilities               Other Financial Liabilities at Fair Value               Borrowings               Provisions               Other               Total Non Current Liabilities              Total Liabilities         6,450         5,929         5,929           Net Assets         13,707         19,234         19,165<		6,262	5,759	5,759
Borrowings			•••	•••
Provisions         189         169         169           Other              Liabilities Associated with Assets Held for Sale              Total Current Liabilities         6,450         5,929         5,929           Non Current Liabilities              Payables               Contract Liabilities               Other Financial Liabilities at Fair Value               Borrowings               Provisions               Other               Total Non Current Liabilities               Total Non Current Liabilities         6,450         5,929         5,929           Net Assets         13,707         19,234         19,165           Reserves               Capital Equity				
Other               Liabilities Associated with Assets Held for Sale              Total Current Liabilities         6,450         5,929         5,929           Non Current Liabilities              Taxes Payable               Payables                Contract Liabilities   <				
Liabilities Associated with Assets Held for Sale   <		189	169	169
Total Current Liabilities         6,450         5,929         5,929           Non Current Liabilities				
Non Current Liabilities         Taxes Payable            Payables            Contract Liabilities            Other Financial Liabilities at Fair Value            Borrowings             Provisions             Other             Total Non Current Liabilities             Total Liabilities       6,450       5,929       5,929         Net Assets       13,707       19,234       19,165         Equity            Accumulated Funds            Reserves            Capital Equity				
Taxes Payable            Payables            Contract Liabilities            Other Financial Liabilities at Fair Value            Borrowings             Provisions             Other             Total Non Current Liabilities             Total Liabilities       6,450       5,929       5,929         Net Assets       13,707       19,234       19,165         Requity             Capital Equity		6,450	5,929	5,929
Payables				
Contract Liabilities             Other Financial Liabilities at Fair Value             Borrowings              Provisions              Other              Total Non Current Liabilities              Total Liabilities       6,450       5,929       5,929       5,929         Net Assets       13,707       19,234       19,165         Equity             Capital Equity				
Other Financial Liabilities at Fair Value             Borrowings             Provisions             Other             Total Non Current Liabilities             Total Liabilities       6,450       5,929       5,929         Net Assets       13,707       19,234       19,165         Equity             Capital Equity				
Borrowings             Provisions             Other             Total Non Current Liabilities             Total Liabilities             Net Assets       13,707       19,234       19,165         Equity             Accumulated Funds       13,707       19,234       19,165         Reserves             Capital Equity				
Provisions Other               Total Non Current Liabilities               Total Liabilities         6,450         5,929         5,929           Net Assets         13,707         19,234         19,165           Equity               Reserves               Capital Equity				
Other               Total Non Current Liabilities               Total Liabilities         6,450         5,929         5,929           Net Assets         13,707         19,234         19,165           Equity               Reserves               Capital Equity			•••	
Total Non Current Liabilities               Total Liabilities         6,450         5,929         5,929           Net Assets         13,707         19,234         19,165           Equity               Reserves               Capital Equity		***	•••	•••
Total Liabilities         6,450         5,929         5,929           Net Assets         13,707         19,234         19,165           Equity         3,707         19,234         19,165           Reserves              Capital Equity			···	•••
Net Assets         13,707         19,234         19,165           Equity         313,707         19,234         19,165           Reserves               Capital Equity				
Equity         Accumulated Funds       13,707       19,234       19,165         Reserves             Capital Equity	Total Liabilities	<del></del>	<del></del>	
Accumulated Funds       13,707       19,234       19,165         Reserves             Capital Equity		13,707	19,234	19,165
Reserves			, a. a. = :	
Capital Equity		13,707	19,234	19,165
Total Equity 13,707 19,234 19,165		•••		

	202	4-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
	<b>4000</b>	<b>Q</b> 000	<b>4000</b>
Cash Flows From Operating Activities			
Payments			
Employee Related	3,324	2,971	3,33
Personnel Services	14,827		(
Grants and Subsidies			
Finance Costs			
Equivalent Income Tax			_
Other Payments	2,510	22,761	17,19
Total Payments	20,661	25,733	20,52
Receipts			
Appropriation			
	•••	•••	
Funding Distribution from Department			-
Cash reimbursements from the Crown Entity		•••	
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services		0	
Retained Taxes, Fees and Fines			
Interest Received			
Grants and Contributions			
Other Receipts	19,960	25,424	20,46
Total Receipts	19,960	25,424	20,460
Net Cash Flows From Operating Activities	(701)	(309)	(69
Cash Flows From Investing Activities	(,	(000)	,,,,
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment			
Proceeds from Sale of Investments			
Purchases of Investments			
Advances Repayments Received			
Advances made			
Other Investing			
Net Cash Flows From Investing Activities			
Cash Flows From Financing Activities	·	·	
Proceeds from Borrowings and Advances	•••		
Repayment of Borrowings and Advances			•
Dividends Paid	•••		
Other Financing	•••	•••	•
			•
Capital Appropriation - Equity Appropriation	•••	•••	
Cash Equity Injection to For-Profit Entities	•••		
Net Cash Flows From Financing Activities			
	***		
Net Increase/(Decrease) in Cash	(701)	(309)	(69
Opening Cash and Cash Equivalents		( <b>309</b> ) 24,840	
Opening Cash and Cash Equivalents Reclassification of Cash Equivalents	(701)		
Opening Cash and Cash Equivalents	<b>(701)</b> 20,739		( <b>69</b> 24,53
Opening Cash and Cash Equivalents Reclassification of Cash Equivalents	( <b>701)</b> 20,739	24,840	

# **State Records Authority NSW**

	2024-25		2025-26
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	0	76	0
Personnel Services Expenses	1,037	1,485	1,578
Other Operating Expenses	0	500	500
Grants and Subsidies			
Appropriation Expense			
Depreciation and Amortisation		25	
Finance Costs			
Other Expenses			•••
TOTAL EXPENSES EXCLUDING LOSSES	1,037	2,085	2,078
Revenue			
Appropriation Revenue			
Funding Distribution from Department	1,034	2,034	2,075
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	0	76	0
Transfers to the Crown Entity			
Sales of Goods and Services	3		4
Grants and Contributions			
Investment Revenue			
Retained Taxes, Fees and Fines			
Other Revenue			
Total Revenue	1,037	2,110	2,080
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)			
Net Result	0	24	2

	2024-25		2025-26
	Budget \$000	Revised \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	340	289	289
Taxes Receivable		•••	
Receivables		341	341
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Other Financial Assets			
Other		•••	
Assets Held For Sale			
Total Current Assets	340	629	629
Non Current Assets			
Taxes Receivable		•••	
Receivables			
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Equity Investments			
Property, Plant and Equipment -			
Land and Building			
Plant and Equipment	38	27	27
Infrastructure Systems			
Investment Properties			
Right of Use Assets			
Intangibles	41	13	13
Other Assets Total Non Current Assets		40	
Intal Non Clirrent Assets	/ 4		
			40
Total Assets	419	669	669
Total Assets Liabilities			
Total Assets Liabilities Current Liabilities			
Total Assets Liabilities Current Liabilities Taxes Payable	419	669	669
Total Assets Liabilities Current Liabilities Taxes Payable Payables	419		
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities	419	669	669
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	 (0)	 91	 89
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	 (0) 	 91 	 89 
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	 (0) 	 91 	 89 
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	 (0)  	 91  	 89 
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale	 (0)  	 91   	 89  
Total Assets  Liabilities  Current Liabilities  Taxes Payable  Payables  Contract Liabilities  Other Financial Liabilities at Fair Value  Borrowings  Provisions  Other  Liabilities Associated with Assets Held for Sale  Total Current Liabilities	 (0)  	 91  	 89  
Total Assets  Liabilities  Current Liabilities  Taxes Payable  Payables  Contract Liabilities  Other Financial Liabilities at Fair Value  Borrowings  Provisions  Other  Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities	 (0)    (0)	669  91    	669  89   
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable	 (0)    (0)	669  91    91	 89  
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables	(0) (0)  (0)	669  91   91	669  89   
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities	 (0)    (0)	669  91    91	669  89   
Total Assets  Liabilities  Current Liabilities  Taxes Payable  Payables  Contract Liabilities  Other Financial Liabilities at Fair Value  Borrowings  Provisions  Other  Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable  Payables  Contract Liabilities at Fair Value	(0)	669 91 91 91	669  89   
Total Assets  Liabilities  Current Liabilities  Taxes Payable  Payables  Contract Liabilities  Other Financial Liabilities at Fair Value  Borrowings  Provisions  Other  Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable  Payables  Contract Liabilities at Fair Value  Borrowings	(0)	669 91 91	669  89   
Total Assets  Liabilities  Current Liabilities  Taxes Payable  Payables  Contract Liabilities  Other Financial Liabilities at Fair Value  Borrowings  Provisions  Other  Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable  Payables  Contract Liabilities  Other Financial Liabilities at Fair Value  Borrowings  Provisions	(0) (0) (0) (0)	669 91 91	669 89
Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Other Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	(0) (0) (0) (0)	669 91 91 91	669 89
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Foundal Liabilities Other Financial Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities	(0) (0) (0) (0)	669 91 91	669 89 89
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities	(0) (0) (0) (0) (0)	669 91 91 91 91 91	669 89 89 89
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Non Current Liabilities	(0) (0) (0) (0)	669 91 91	669  89   89
Total Assets  Liabilities  Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Liabilities  Total Liabilities  Net Assets  Equity	(0)	91 91 91 91 91 91 91 91 578	669 89 89 89 89 89
Total Assets  Liabilities  Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Non Current Liabilities  Total Liabilities  Total Non Current Liabilities  Total Non Current Liabilities  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	(0)	669 91 91 91 91 91 91 578	669 89 89 89
Total Assets  Liabilities  Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Liabilities  Total Liabilities  Net Assets  Equity	(0)	91 91 91 91 91 91 91 91 578	669 89 89 89 89 89

	202	4-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related			
Personnel Services	1,037	 1,485	1,578
Grants and Subsidies	1,007	•	1,07
Finance Costs		•••	•
Equivalent Income Tax		•••	•
Other Payments	0	 727	50:
•			
Total Payments	1,037	2,212	2,080
Receipts			
Appropriation			
Funding Distribution from Department	1,034	2,034	2,07
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services	3	57	•
Retained Taxes, Fees and Fines			
Interest Received			
Grants and Contributions			•
Other Receipts		2	
Total Receipts	1,037	2,093	2,080
Net Cash Flows From Operating Activities	0	(119)	(
Cash Flows From Investing Activities	·	•	
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment			
Proceeds from Sale of Investments			
Purchases of Investments			
Advances Repayments Received			
Advances made		•••	
Other Investing	•••		
Net Cash Flows From Investing Activities		•	
Cash Flows From Financing Activities	•••	•••	•
Proceeds from Borrowings and Advances			
	•••		•
Repayment of Borrowings and Advances	•••		
Dividends Paid			•
Other Financing			•
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities	•••	•••	
Net Cash Flows From Financing Activities			
Net Increase/(Decrease) in Cash	0	(119)	(
Opening Cash and Cash Equivalents	340	407	28
Reclassification of Cash Equivalents			
Cash transferred in(out) as a Result of Administrative Restructuring			
Closing Cash and Cash Equivalents	340	289	289

# **State Library of New South Wales**

	2024-25		2025-26
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	38,105	38,467	39,207
Personnel Services Expenses			
Other Operating Expenses	23,653	25,520	23,134
Grants and Subsidies	41,326	41,326	41,771
Appropriation Expense Depreciation and Amortisation		 14 101	 15 122
Finance Costs	14,101	14,101	15,122
Other Expenses	•••		•••
TOTAL EXPENSES EXCLUDING LOSSES	117,185	119,414	119,234
Revenue		·	
Appropriation Revenue			
Funding Distribution from Department	112,324	109,632	107,005
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	2,646	2,669	2,762
Transfers to the Crown Entity			
Sales of Goods and Services	3,907	3,007	4,013
Grants and Contributions	7,018	9,381	4,382
Investment Revenue	1,342	2,742	1,350
Retained Taxes, Fees and Fines			
Other Revenue	11	411	12
Total Revenue	127,249	127,842	119,524
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)		(58,649)	111
Net Result	10,063	(50,221)	290

		24-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	7,139	7,848	6,109
Taxes Receivable			
Receivables	3,077	3,077	2,965
Contract Assets			
Inventories	248	248	248
Financial Assets at Fair Value	2,941	2,941	2,941
Other Financial Assets	•••	•••	
Other			
Assets Held For Sale	10.405		10.000
Total Current Assets	13,405	14,114	12,263
Non Current Assets			
Taxes Receivable		•••	
Receivables		•••	
Contract Assets Inventories			
Financial Assets at Fair Value	 34,851	31,922	29,708
Equity Investments		31,322	23,700
Property, Plant and Equipment -			•••
Land and Building	364,421	372,280	378,787
Plant and Equipment	1,453,580	1,399,559	1,397,548
Infrastructure Systems	.,		
Investment Properties		•••	
Right of Use Assets			
Intangibles	77,453	76,948	77,578
Other Assets			
Total Non Current Assets	1,930,305	1,880,709	1,883,621
Total Assets	1,943,710	1,894,823	1,895,884
Liabilities			
Current Liabilities			
Taxes Payable			
Payables	6,835	5,785	6,556
Contract Liabilities			
Other Financial Liabilities at Fair Value		•••	
Borrowings			0
Provisions	5,368	5,368	5,368
Other	2,735	2,735	2,735
Liabilities Associated with Assets Held for Sale	44.000		
Total Current Liabilities	14,938	13,888	14,659
Non Current Liabilities			
Taxes Payable		•••	
Payables			
Contract Liabilities Other Financial Liabilities at Fair Value		•••	
Borrowings	•••	•••	•••
Borrowings			 135
Provisions		126	133
Provisions Other	135	135	
Other	135		135
	135  <b>135</b>	135	
Other Total Non Current Liabilities	135		135 14,794 1,881,090
Other  Total Non Current Liabilities  Total Liabilities	135  135 15,073	135 14,023	14,794
Other  Total Non Current Liabilities  Total Liabilities  Net Assets	135  135 15,073	135 14,023	14,794 1,881,090
Other Total Non Current Liabilities Total Liabilities Net Assets Equity	135  135 15,073 1,928,637	135 14,023 1,880,800	14,794
Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity  Accumulated Funds	135  135 15,073 1,928,637	135 14,023 1,880,800 1,137,133	14,794 1,881,090 1,137,423

	202 Budget \$000	4-25 Revised \$000	2025-26 Budget \$000
Cash Flows From Operating Activities	<b>QUOU</b>	<b>QUOU</b>	<b>Q</b>
Payments			
Employee Related	35,459	35,963	36,445
Personnel Services		00,000	00,110
Grants and Subsidies	41,326	41,326	41,771
Finance Costs			,
Equivalent Income Tax			
Other Payments	22,627	23,897	22,230
Total Payments	99,412	101,186	100,446
Receipts			
Appropriation			
Funding Distribution from Department	112,324	109,632	107,005
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity	***	•••	
Sale of Goods and Services	3,886	2,931	3,992
Retained Taxes, Fees and Fines			
Interest Received	342	942	350
Grants and Contributions	7,018	8,158	4,382
Other Receipts	711	271	712
Total Receipts	124,281	121,934	116,441
Net Cash Flows From Operating Activities	24,869	20,748	15,995
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment	(20,685)	(20,414)	(18,658)
Proceeds from Sale of Investments	1,755	8,048	2,514
Purchases of Investments			
Advances Repayments Received			
Advances made	***		•••
Other Investing	(2,450)	(1,306)	(1,590)
Net Cash Flows From Investing Activities	(21,380)	(13,672)	(17,734)
Cash Flows From Financing Activities	(21,500)	(,,	(,,
	(21,000)	(12,712)	(,,
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances			
Repayment of Borrowings and Advances Dividends Paid			
Repayment of Borrowings and Advances Dividends Paid Other Financing			
Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation			
Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities			
Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation			
Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash	3,489	    7,076	
Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents			
Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents	3,489	    7,076	
Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	3,489	    7,076	

# 5. CUSTOMER SERVICE

#### 5.1 Agency Expense Summary

Customer Service	2024-25	Expenses <sup>(a)</sup> 2025-26		Cap 2024-25	ital Expendi 2025-26	ture
oustomer der vice	Revised \$m	Budget \$m	Change %	Revised \$m	Budget \$m	Change %
Department of Customer Service	1,988.1	1,970.3	(0.9)	73.3	143.6	95.9
Funding distribution to agencies	875.6	890.1	1.7			
Total Principal Department(b)	2,863.7	2,860.4	(0.1)	73.3	143.6	95.9
Agencies						
Information and Privacy Commission	8.5	9.3	8.9	0.1	0.2	66.7
Service NSW	815.5	754.3	(7.5)	40.0	30.4	(24.1)
Long Service Corporation	314.8	607.3	92.9		3.1	
New South Wales Government Telecommunications Authority	269.7	309.0	14.6	171.7	191.9	11.8
Office of the Independent Review Officer	126.0	148.2	17.6			
Rental Bond Board	81.8	85.2	4.2			
SafeWork NSW <sup>(c)</sup>		223.6			0.3	
State Insurance Regulatory Authority	738.0	822.8	11.5		5.6	
Total Agencies	2,354.2	2,959.7	25.7	211.8	231.3	9.2

<sup>(</sup>a) This table shows expenses on an uneliminated basis.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

<sup>(</sup>b) The following transfers are to be made to the Department of Customer Service under the Administrative Arrangements (Administrative Changes – SafeWork NSW Agency) Order 2025, effective 1 July 2025: myWorkZone Service Level 3 Operations & Support branch and Shared Services & Customer Experience branch are to be transferred from the Department of Communities and Justice and the Shared Services branch is to be transferred from Department of Planning, Housing and Infrastructure.

<sup>(</sup>c) SafeWork NSW is a newly established entity commencing on 1 July 2025. The SafeWork NSW branch of the Department of Customer Service is to be transferred to SafeWork NSW Agency from 1 July 2025, as per Administrative Arrangements (Administrative Changes – SafeWork NSW Agency) Order 2025.

# 5.2 Financial Statements

# **Department of Customer Service**

Net Result	220,596	82,305	103,829
Other Gains/(Losses)	(505)	(476)	(4)
Gain/(Loss) on Disposal of Non Current Assets	2,134	1	(0)
Total Revenue	2,977,545	2,946,476	2,964,231
Other Revenue	150,540	149,611	180,328
Retained Taxes, Fees and Fines	245,339	234,640	235,875
Investment Revenue	3,000	7,104	3,075
Grants and Contributions	185,335	183,876	36,666
Sales of Goods and Services	391,178	532,906	519,276
Transfers to the Crown Entity		(83,869)	(26,261)
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	23,042	31,850	22,123
Funding Distribution from Department			
Appropriation Revenue	1,979,111	1,890,357	1,993,148
Revenue		•	•
TOTAL EXPENSES EXCLUDING LOSSES	2,758,578	2,863,696	2,860,398
Other Expenses	5,195	3,902	2,884
Finance Costs	2,389	9,859	12,936
Depreciation and Amortisation	77,639	128,955	149,663
Appropriation Expense			
Grants and Subsidies	1,032,624	1,132,361	1,035,209
Other Operating Expenses	556,555	477,263	463,556
Personnel Services Expenses	0		
Employee Related	1,084,176	1,111,356	1,196,150
Operating Expenses -			
Expenses Excluding Losses		·	
	\$000	\$000	\$000
	202 Budget	24-25 Revised	2025-2 Budge

		24-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	759,647	857,176	843,970
Taxes Receivable			
Receivables	129,350	176,819	214,902
Contract Assets	25,132	30,442	29,953
Inventories Financial Assets at Fair Value	 E 000	(0)	•••
Other Financial Assets	5,990	0	•••
Other		_	•••
Assets Held For Sale	 3,008		•••
Total Current Assets	923,127	1,064,437	1,088,824
Non Current Assets	· · · · · · · · · · · · · · · · · · ·		
Taxes Receivable			
Receivables	37,413	128,900	447,588
Contract Assets			
Inventories			
Financial Assets at Fair Value	65,882	66,281	67,892
Equity Investments	0		
Property, Plant and Equipment -	07.000	07.007	F7 4F0
Land and Building	67,303	87,037	57,453
Plant and Equipment	58,152	34,796	27,712
Infrastructure Systems Investment Properties		•••	•••
Right of Use Assets	 51,156	62,087	38,316
Intangibles	1,296,897	1,191,843	1,215,256
Other Assets	1,200,007	0	1,210,200
Total Non Current Assets	1,576,804	1,570,945	1,854,217
Total Assets	2,499,930	2,635,382	2,943,042
Liabilities	•		
Current Liabilities			
Taxes Payable			
Payables	113,550	153,191	154,904
Contract Liabilities	74,537	43,046	25 105
			35,495
Other Financial Liabilities at Fair Value			
Borrowings	10,967	 18,927	 14,188
Borrowings Provisions	10,967 154,761	166,850	 14,188 162,267
Borrowings Provisions Other	10,967 154,761 161,948		 14,188
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale	10,967 154,761 161,948 	166,850 90,132 	 14,188 162,267 111,195 
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities	10,967 154,761 161,948	166,850	 14,188 162,267
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities	10,967 154,761 161,948  <b>515,764</b>	166,850 90,132  <b>472,145</b>	 14,188 162,267 111,195 
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable	10,967 154,761 161,948  <b>515,764</b>	166,850 90,132 	 14,188 162,267 111,195 
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables	10,967 154,761 161,948  <b>515,764</b>	166,850 90,132  <b>472,145</b> 	14,188 162,267 111,195  478,049
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities	10,967 154,761 161,948  <b>515,764</b>	166,850 90,132  <b>472,145</b>	 14,188 162,267 111,195 
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables	10,967 154,761 161,948  <b>515,764</b> 	166,850 90,132  <b>472,145</b> 	14,188 162,267 111,195  478,049
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	10,967 154,761 161,948  <b>515,764</b> 	166,850 90,132  472,145  40,163 	14,188 162,267 111,195  478,049  27,596
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	10,967 154,761 161,948  <b>515,764</b>    	166,850 90,132  472,145  40,163  47,645	 14,188 162,267 111,195  478,049  27,596  32,366
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	10,967 154,761 161,948  <b>515,764</b>    38,233 47,151	166,850 90,132  472,145  40,163  47,645 37,073	 14,188 162,267 111,195  478,049  27,596  32,366 37,310
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	10,967 154,761 161,948  <b>515,764</b>    38,233 47,151 2,100,799	166,850 90,132  472,145  40,163  47,645 37,073 2,149,589	 14,188 162,267 111,195  478,049  27,596  32,366 37,310 2,390,477
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities	10,967 154,761 161,948  515,764    38,233 47,151 2,100,799 2,186,183	166,850 90,132  472,145  40,163  47,645 37,073 2,149,589 2,274,471	 14,188 162,267 111,195  478,049  27,596  32,366 37,310 2,390,477 2,487,750
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities	10,967 154,761 161,948  515,764  38,233 47,151 2,100,799 2,186,183 2,701,947	166,850 90,132  472,145  40,163  47,645 37,073 2,149,589 2,274,471 2,746,616	14,188 162,267 111,195  478,049  27,596  32,366 37,310 2,390,477 2,487,750 2,965,799
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets	10,967 154,761 161,948  515,764  38,233 47,151 2,100,799 2,186,183 2,701,947	166,850 90,132  472,145  40,163  47,645 37,073 2,149,589 2,274,471 2,746,616	14,188 162,267 111,195  478,049  27,596  32,366 37,310 2,390,477 2,487,750 2,965,799
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Net Assets  Equity Accumulated Funds Reserves	10,967 154,761 161,948  515,764  38,233 47,151 2,100,799 2,186,183 2,701,947 (202,016)	166,850 90,132  472,145  40,163  47,645 37,073 2,149,589 2,274,471 2,746,616 (111,234)	14,188 162,267 111,195  478,049  27,596  32,366 37,310 2,390,477 2,487,750 2,965,799 (22,758)
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	10,967 154,761 161,948  515,764  38,233 47,151 2,100,799 2,186,183 2,701,947 (202,016)	166,850 90,132  472,145  40,163  47,645 37,073 2,149,589 2,274,471 2,746,616 (111,234)	14,188 162,267 111,195 478,049  27,596 32,366 37,310 2,390,477 2,487,750 2,965,799 (22,758)

	202 Budget \$000	24-25 Revised \$000	2025-26 Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	1,064,548	1,082,264	1,174,810
Personnel Services	0		
Grants and Subsidies	1,032,624	1,132,361	1,035,209
Finance Costs	2,389	9,709	12,936
Equivalent Income Tax			
Other Payments	527,071	384,046	443,468
Total Payments	2,626,633	2,608,380	2,666,423
Receipts	•	•	•
Appropriation	1,979,111	1,890,357	1,993,148
Funding Distribution from Department			
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity		(83,869)	(26,261)
Sale of Goods and Services	385,731	544,653	516,816
Retained Taxes, Fees and Fines		•••	•••
Interest Received	1	2,592	0
Grants and Contributions	185,335	187,656	36,666
Other Receipts	304,479	208,767	338,229
Total Receipts	2,854,658	2,750,156	2,858,598
Net Cash Flows From Operating Activities	228,025	141,776	192,175
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	20,177	0	(0)
Purchases of Property, Plant and Equipment	(31,270)	(10,700)	(9,293)
Proceeds from Sale of Investments			
Purchases of Investments	(111)		(74)
Advances Repayments Received			
Advances made			
Other Investing	(104,552)	(59,899)	(134,333)
Net Cash Flows From Investing Activities	(115,756)	(70,599)	(143,700)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances	(17,356)	(15,669)	(14,619)
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation			
Capital Appropriation - Equity Appropriation  Cash Equity Injection to For-Profit Entities			
Cash Equity Injection to For-Profit Entities	  (17,356)	  (15,669)	  (14,619)
Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities	(17,356) 94,913	(15,669) 55,508	
Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities			33,856
Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash	94,913	55,508	33,856
Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash  Opening Cash and Cash Equivalents	<b>94,913</b> 664,734	<b>55,508</b> 801,668 	(14,619) 33,856 857,176  (47,063)
Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash  Opening Cash and Cash Equivalents Reclassification of Cash Equivalents	<b>94,913</b> 664,734	<b>55,508</b> 801,668	<b>33,856</b> 857,176

# **Information and Privacy Commission Operating Statement**

	2024	1.25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	5,984	5,950	6,890
Personnel Services Expenses			
Other Operating Expenses	2,586	2,188	2,226
Grants and Subsidies			
Appropriation Expense			
Depreciation and Amortisation	165	150	153
Finance Costs			
Other Expenses		222	
TOTAL EXPENSES EXCLUDING LOSSES	8,734	8,510	9,269
Revenue			
Appropriation Revenue			
Funding Distribution from Department	7,460	7,460	8,618
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	150	150	156
Transfers to the Crown Entity			
Sales of Goods and Services			
Grants and Contributions	185	185	379
Investment Revenue	(O)		(0)
Retained Taxes, Fees and Fines			
Other Revenue	1	72	1
Total Revenue	7,797	7,867	9,154
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)			
Net Result	(937)	(643)	(115)

Batance Sneet				
	2024-25 Budget Revised		2025-26 I Budget	
	\$000	\$000	\$000	
Assets	·	•	·	
Current Assets				
Cash Assets	1,554	801	289	
Taxes Receivable	***			
Receivables	110	110	466	
Contract Assets				
Inventories				
Financial Assets at Fair Value				
Other Financial Assets				
Other				
Assets Held For Sale				
Total Current Assets	1,664	911	755	
Non Current Assets				
Taxes Receivable				
Receivables				
Contract Assets				
Inventories				
Financial Assets at Fair Value	•••			
Equity Investments				
Property, Plant and Equipment -				
Land and Building Plant and Equipment			••	
Infrastructure Systems	•••	•••		
Investment Properties		•••	••	
Right of Use Assets	•••	•••		
Intangibles	 612	305	302	
Other Assets	01Z			
Total Non Current Assets	612	305	302	
Total Assets	2,276	1,215	1,056	
Liabilities			, , , , ,	
Current Liabilities				
Taxes Payable	•••			
Payables	1,147	215	17 <sup>-</sup>	
Contract Liabilities				
Other Financial Liabilities at Fair Value				
Borrowings				
Provisions	1,058	579	579	
Other				
Liabilities Associated with Assets Held for Sale				
Total Current Liabilities	2,205	794	750	
Non Current Liabilities				
Taxes Payable	•••			
Payables				
Contract Liabilities				
Other Financial Liabilities at Fair Value				
Borrowings	•••			
Provisions	•••	10	10	
Other				
Total Non Current Liabilities	•••	10	10	
Total Liabilities	2,205	804	760	
Net Assets	71	411	296	
Equity	•	•		
Accumulated Funds	71	411	296	
Reserves				
Capital Equity				
Total Equity	71	411	296	

	202	1 25	2025.20
	202 Budget	4-25 Revised	2025-26 Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	5,834	5,828	6,734
Personnel Services			
Grants and Subsidies			
Finance Costs			
Equivalent Income Tax			
Other Payments	1,664	2,076	2,270
Total Payments	7,498	7,904	9,004
Receipts		·	
Appropriation			
Funding Distribution from Department	7,460	7,460	8,618
Cash reimbursements from the Crown Entity			••
Sale Proceeds Transfers to the Crown Entity			•
Cash transfers to the Crown Entity			•
Sale of Goods and Services			
Retained Taxes, Fees and Fines			
Interest Received	(0)		(0
Grants and Contributions	185	185	379
Other Receipts	1	(33)	(355
Total Receipts	7,647	7,612	8,642
Net Cash Flows From Operating Activities	149	(292)	(362)
Cash Flows From Investing Activities		·	
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment			
Proceeds from Sale of Investments			
Purchases of Investments			•
Advances Repayments Received			•
Advances made			
Other Investing	(150)	(90)	(150
Net Cash Flows From Investing Activities	(150)	(90)	(150)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances			
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities	***		
Net Cash Flows From Financing Activities			
N. I	(1)	(382)	(512
Net Increase/(Decrease) in Cash		<del>-</del>	00:
Opening Cash and Cash Equivalents	1,555	1,182	80.
	1,555 	1,182 	80
Opening Cash and Cash Equivalents		1,182  	801  

# **Service NSW**

	202	4-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	590,676	541,256	500,273
Personnel Services Expenses			
Other Operating Expenses	177,453	227,917	208,536
Grants and Subsidies	252,000		
Appropriation Expense			
Depreciation and Amortisation	52,178	46,310	45,518
Finance Costs		18	13
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	1,072,307	815,501	754,340
Revenue			
Appropriation Revenue			
Funding Distribution from Department	681,662	681,662	611,714
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	5,497	7,783	5,742
Transfers to the Crown Entity			
Sales of Goods and Services	63,979	53,325	79,833
Grants and Contributions	271,000	32,604	34,009
Investment Revenue	(0)		0
Retained Taxes, Fees and Fines			***
Other Revenue	20,100	18,030	0
Total Revenue	1,042,237	793,404	731,299
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)			
Net Result	(30,070)	(22,097)	(23,040)

batance Sneet			
	202 Budget \$000	4-25 Revised \$000	2025-26 Budget \$000
Assets			
Current Assets			
Cash Assets	30,261	18,096	65,199
Taxes Receivable			
Receivables	32,182	40,390	40,390
Contract Assets	3,823		
Inventories			
Financial Assets at Fair Value			
Other Financial Assets			
Other			
Assets Held For Sale			
Total Current Assets	66,266	58,486	105,589
Non Current Assets			
Taxes Receivable			
Receivables			
Contract Assets			•••
Inventories Financial Assets at Fair Value	•••	•••	
Equity Investments Property, Plant and Equipment -	•••	•••	
Land and Building	63,329	74,116	68,821
Plant and Equipment	9,425	15,828	16,047
Infrastructure Systems	J,+2J 	10,020	10,047
Investment Properties			
Right of Use Assets	(0)	 207	207
Intangibles	68,111	64,643	54,576
Other Assets	,	- 1,- 1-	- 1,-1
	•••	•••	•••
Total Non Current Assets	140,865	154,794	139,651
	140,865 207,131	154,794 213,280	139,651 245,239
Total Non Current Assets			
Total Non Current Assets Total Assets			
Total Non Current Assets Total Assets Liabilities			
Total Non Current Assets  Total Assets  Liabilities  Current Liabilities			
Total Non Current Assets  Total Assets  Liabilities  Current Liabilities  Taxes Payable  Payables  Contract Liabilities	207,131	213,280	245,239 
Total Non Current Assets  Total Assets  Liabilities  Current Liabilities  Taxes Payable  Payables  Contract Liabilities  Other Financial Liabilities at Fair Value	207,131  49,309	213,280  80,331 	245,239  135,331
Total Non Current Assets  Total Assets  Liabilities  Current Liabilities  Taxes Payable  Payables  Contract Liabilities  Other Financial Liabilities at Fair Value  Borrowings	207,131  49,309   476	213,280  80,331   518	245,239  135,331  518
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	207,131  49,309   476 58,564	213,280  80,331 	245,239  135,331 
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	207,131  49,309   476	213,280  80,331   518	245,239  135,331  518
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale	207,131  49,309  476 58,564 8,537 	213,280  80,331  518 56,902 	245,239  135,331  518 56,902 
Total Non Current Assets  Total Assets  Liabilities  Current Liabilities  Taxes Payable  Payables  Contract Liabilities  Other Financial Liabilities at Fair Value  Borrowings  Provisions  Other  Liabilities Associated with Assets Held for Sale  Total Current Liabilities	207,131  49,309  476 58,564 8,537	213,280  80,331  518 56,902 	245,239  135,331  518 56,902 
Total Non Current Assets  Total Assets  Liabilities  Current Liabilities  Taxes Payable  Payables  Contract Liabilities  Other Financial Liabilities at Fair Value  Borrowings  Provisions  Other  Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities	207,131  49,309  476 58,564 8,537 	213,280  80,331  518 56,902 	245,239  135,331  518 56,902 
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable	207,131  49,309  476 58,564 8,537 	213,280  80,331  518 56,902 	245,239  135,331  518 56,902 
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables	207,131  49,309  476 58,564 8,537 	213,280  80,331  518 56,902  	245,239  135,331  518 56,902 
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Contract Liabilities	207,131 49,309 476 58,564 8,537 116,886	213,280  80,331  518 56,902   137,751	245,239  135,331  518 56,902 
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	207,131  49,309 476 58,564 8,537 116,886	213,280 80,331 518 56,902 137,751	245,239 135,331 518 56,902 192,751
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	207,131  49,309 476 58,564 8,537 116,886  110,14	213,280 80,331 518 56,902 137,751 1,028	245,239 135,331 518 56,902 192,751 1,028
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	207,131  49,309 476 58,564 8,537 116,886  116,836	213,280 80,331 518 56,902 137,751 1,028 10,420	245,239 135,331 518 56,902 192,751
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Total Current Liabilities	207,131  49,309 476 58,564 8,537 116,886  1,014 15,033	213,280 80,331 518 56,902 137,751 1,028 10,420	245,239 135,331 518 56,902 192,751 1,028 10,420
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities Total Current Liabilities  Total Current Liabilities  Total Current Liabilities  Total Sale  Total Current Liabilities  Total Current Liabilities  Total Non Current Liabilities  Total Non Current Liabilities  Total Non Current Liabilities	207,131  49,309 476 58,564 8,537 116,886  1,014 15,033 16,047	213,280 80,331 518 56,902 137,751 1,028 10,420 11,448	245,239  135,331 518 56,902 192,751 1,028 10,420 11,448
Total Non Current Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Fonancial Liabilities Other Financial Liabilities Total Non Current Liabilities Total Non Current Liabilities	207,131  49,309 476 58,564 8,537 116,886  1,014 15,033 16,047 132,933	213,280 80,331 518 56,902 137,751 1,028 10,420 11,448 149,199	245,239 135,331 518 56,902 192,751 1,028 10,420 11,448 204,199
Total Non Current Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Liabilities	207,131  49,309 476 58,564 8,537 116,886  1,014 15,033 16,047	213,280 80,331 518 56,902 137,751 1,028 10,420 11,448	245,239  135,331 518 56,902 192,751 1,028 10,420 11,448
Total Non Current Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Liabilities  Net Assets  Equity	207,131  49,309 476 58,564 8,537 116,886  1,014 15,033 16,047 132,933 74,198	213,280 80,331 518 56,902 137,751 1,028 10,420 11,448 149,199 64,081	245,239 135,331 518 56,902 192,751 1,028 10,420 11,448 204,199 41,040
Total Non Current Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	207,131  49,309 476 58,564 8,537 116,886  1,014 15,033 16,047 132,933 74,198	213,280 80,331 518 56,902 137,751 1,028 10,420 11,448 149,199 64,081	245,239 135,331 518 56,902 192,751 1,028 10,420 11,448 204,199
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities  Taxes Poyable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Sale  Total Non Current Liabilities  Total Non Current Liabilities	207,131  49,309 476 58,564 8,537 116,886  1,014 15,033 16,047 132,933 74,198	213,280 80,331 518 56,902 137,751 1,028 10,420 11,448 149,199 64,081	245,239  135,331 518 56,902 192,751 1,028 10,420 11,448 204,199 41,040
Total Non Current Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	207,131  49,309 476 58,564 8,537 116,886  1,014 15,033 16,047 132,933 74,198	213,280 80,331 518 56,902 137,751 1,028 10,420 11,448 149,199 64,081	245,239  135,331 518 56,902 192,751  1,028 10,420 11,448 204,199 41,040

	202	4-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	585,179	542,196	494,531
Personnel Services	000,170	042,100	404,001
Grants and Subsidies	252,000	•••	•••
Finance Costs	202,000	 18	13
Equivalent Income Tax	•••	10	13
Other Payments	 157,453	201,092	 153,536
Total Payments	994,632	743,306	648,079
	334,032	743,300	046,079
Receipts			
Appropriation			
Funding Distribution from Department	681,662	681,662	611,714
Cash reimbursements from the Crown Entity	•••	•••	
Sale Proceeds Transfers to the Crown Entity	•••	•••	
Cash transfers to the Crown Entity			
Sale of Goods and Services	63,979	52,570	79,833
Retained Taxes, Fees and Fines		***	
Interest Received	(0)		0
Grants and Contributions	271,000	32,604	34,009
Other Receipts	20,100	19,183	0
Total Receipts	1,036,740	786,019	725,557
N. O. I.E. E. O. III. A. III.			
Net Cash Flows From Operating Activities	42,108	42,713	77,478
Net Cash Flows From Operating Activities  Cash Flows From Investing Activities	42,108	42,713	77,478
	42,108	42,713	77,478
Cash Flows From Investing Activities	 (13,600)	 (22,293)	
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment			
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment			
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments	 (13,600) 		
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments	 (13,600) 	 (22,293) 	
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received	 (13,600) 	 (22,293) 	 (15,000)  
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made	 (13,600)  	 (22,293)   	 (15,000)    (15,375)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities	 (13,600)    (15,000)	 (22,293)    (16,950)	 (15,000)    (15,375)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities	 (13,600)    (15,000) (28,600)	 (22,293)    (16,950)	(15,000)    (15,375) (30,375)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities Proceeds from Borrowings and Advances	 (13,600)    (15,000)	 (22,293)    (16,950) (39,243)	 (15,000)    (15,375) (30,375)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances	 (13,600)    (15,000) (28,600)	 (22,293)    (16,950)	(15,000)    (15,375) (30,375)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid	 (13,600)   (15,000) (28,600)	 (22,293)    (16,950) (39,243)  (511)	(15,000)    (15,375) (30,375)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing	 (13,600)    (15,000) (28,600)	 (22,293)   (16,950) (39,243)  (511) 	(15,000)    (15,375) (30,375)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation	 (13,600)   (15,000) (28,600)	 (22,293)    (16,950) (39,243)  (511)	 (15,000)    (15,375) (30,375)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities	 (13,600)   (15,000) (28,600)  	 (22,293)   (16,950) (39,243)  (511)  	 (15,000)   (15,375) (30,375)  
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities	 (13,600)   (15,000) (28,600)	 (22,293)   (16,950) (39,243)  (511)   (511)	 (15,000)   (15,375) (30,375)  
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash	 (13,600)   (15,000) (28,600)    	 (22,293)   (16,950) (39,243)  (511)    (511)	 (15,000)   (15,375) (30,375)    
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	 (13,600)   (15,000) (28,600)      13,508	 (22,293)   (16,950) (39,243)  (511)   (511)	(15,000) (15,375) (30,375) 47,103
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents	 (13,600)   (15,000) (28,600)     13,508	 (22,293)   (16,950) (39,243)  (511)    (511)	(15,000) (15,375) (30,375) 47,103
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	 (13,600)   (15,000) (28,600)      13,508	 (22,293)   (16,950) (39,243)  (511)  (511) 2,959 15,137 	77,478 (15,000) (15,375) (30,375) 47,103 18,096 65,199

# **Long Service Corporation**

	202 Budget \$000	4-25 Revised \$000	2025-26 Budget \$000
Expenses Excluding Losses			
Operating Expenses - Employee Related			
Personnel Services Expenses	10.597	 17,251	22.176
Other Operating Expenses	214.465	217.864	499.133
Grants and Subsidies	211,100	217,001	
Appropriation Expense	•••		
Depreciation and Amortisation	1,717	10	0
Finance Costs	70,584	79,639	85,967
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	297,363	314,764	607,277
Revenue			
Appropriation Revenue			
Funding Distribution from Department			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities			
Transfers to the Crown Entity			
Sales of Goods and Services	•••	•••	•••
Grants and Contributions			
Investment Revenue	119,800	146,944	216,580
Retained Taxes, Fees and Fines	162,700	151,638	421,836
Other Revenue	6	11	6
Total Revenue	282,506	298,594	638,422
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)		1,208	
Net Result	(14,857)	(14,962)	31,145

		24-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	8,404	18,414	31,645
Taxes Receivable			
Receivables	33,338	27,989	27,989
Contract Assets			
Inventories			
Financial Assets at Fair Value	***		
Other Financial Assets			
Other			
Assets Held For Sale			
Total Current Assets	41,742	46,403	59,634
Non Current Assets Taxes Receivable			
Receivable			
Contract Assets		•••	
Inventories	***	•••	***
Financial Assets at Fair Value	 2,536,534	2,503,698	 2,952,661
Equity Investments		2,000,000	2,002,001
Property, Plant and Equipment -	···	***	•••
Land and Building			
Plant and Equipment	261	(0)	260
Infrastructure Systems	•••		•••
Investment Properties			
Right of Use Assets		24	24
Intangibles	9,071	(0)	2,800
Other Assets			
Total Non Current Assets	2,545,867	2,503,722	2,955,744
Total Assets	2,587,608	2,550,125	3,015,378
Liabilities			
Current Liabilities			
Taxes Payable			
Payables	4,929	6,031	
	, -	0,001	6,031
Contract Liabilities			6,031 
Contract Liabilities Other Financial Liabilities at Fair Value			
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	 		
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	  1,574,351	  1,749,755	
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	 	  1,749,755 	
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale	  1,574,351 	  1,749,755  	  1,879,466 
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities	  1,574,351	  1,749,755 	  1,879,466 
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities	  1,574,351   1,579,281	1,749,755  1,755,786	  1,879,466 
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable	  1,574,351 	  1,749,755  	  1,879,466 
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities	  1,574,351   1,579,281	1,749,755  1,755,786	  1,879,466 
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable Payables	  1,574,351   1,579,281	 1,749,755   1,755,786	  1,879,466 
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities	 1,574,351   1,579,281  	 1,749,755   <b>1,755,786</b>  	 1,879,466   1,885,497 
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	 1,574,351   1,579,281  	1,749,755  1,755,786	1,879,466  1,885,497 
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	 1,574,351   1,579,281    10,000	 1,749,755  1,755,786     25	1,879,466  1,885,497    20,373
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	1,574,351  1,579,281     10,000 303,844 	1,749,755 1,755,786 25 294,320 294,345	1,879,466  1,885,497  1,885,497  20,373 578,370  598,743
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	1,574,351  1,579,281  1,579,281  10,000 303,844  313,844 1,893,125	1,749,755 1,755,786  1,755,786  25 294,320 294,345 2,050,131	1,879,466 1,885,497 20,373 578,370 598,743 2,484,240
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets	1,574,351  1,579,281     10,000 303,844 	1,749,755 1,755,786 25 294,320 294,345	1,879,466  1,885,497   20,373 578,370
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity	1,574,351  1,579,281  1,579,281   10,000 303,844  313,844 1,893,125 694,484	1,749,755 1,755,786  1,755,786  25 294,320 294,345 2,050,131 499,993	1,879,466 1,885,497  1,885,497  20,373 578,370 598,743 2,484,240 531,139
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	1,574,351  1,579,281  1,579,281  10,000 303,844  313,844 1,893,125 694,484	1,749,755 1,755,786  1,755,786  25 294,320 294,345 2,050,131 499,993	1,879,466  1,885,497  1,885,497  20,373 578,370  598,743 2,484,240
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds Reserves	1,574,351 1,579,281  1,579,281  10,000 303,844 313,844 1,893,125 694,484 694,484	1,749,755 1,755,786  1,755,786  25 294,320 294,345 2,050,131 499,993	1,879,466 1,885,497 1,885,497 20,373 578,370 598,743 2,484,240 531,139
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	1,574,351  1,579,281  1,579,281  10,000 303,844  313,844 1,893,125 694,484	1,749,755 1,755,786  1,755,786  25 294,320 294,345 2,050,131 499,993	1,879,466 1,885,497  1,885,497  20,373 578,370 598,743 2,484,240 531,139

		4-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related			
Personnel Services	10,597	17,251	22,176
Grants and Subsidies			
Finance Costs	600		300
Equivalent Income Tax			
Other Payments	174,312	149,325	172,107
Total Payments	185,509	166,575	194,584
Receipts			
Appropriation	•••		
Funding Distribution from Department	•••		
Cash reimbursements from the Crown Entity	•••		
Sale Proceeds Transfers to the Crown Entity	•••		
Cash transfers to the Crown Entity	•••		
Sale of Goods and Services	•••	•••	
Retained Taxes, Fees and Fines	162,700	157,250	421,836
Interest Received	•	•	223
Grants and Contributions	•••	•••	
Other Receipts	1,074	452	1,074
Total Receipts	163,774	157,701	423,133
Net Cash Flows From Operating Activities	(21,735)	(8,874)	228,549
	(21,735)	(8,874)	228,549
Cash Flows From Investing Activities	(21,735)	(8,874)	<b>228,549</b>
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment	(21,735)  (260)		<b>228,549</b> (260)
Cash Flows From Investing Activities	(260)		(260)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment	 (260) 8,558		 (260) 6,994
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments	(260)	  15,000	(260)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments	 (260) 8,558	  15,000 	 (260) 6,994
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made	 (260) 8,558 (0) 	 15,000  	 (260) 6,994 (239,600) 
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received	 (260) 8,558	 15,000 	 (260) 6,994
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities	 (260) 8,558 (0)  (2,100)	 15,000  	 (260) 6,994 (239,600)  (2,800)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities	(260) 8,558 (0)  (2,100) <b>6,198</b>	 15,000    15,000	 (260) 6,994 (239,600)  (2,800) (235,666)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities Proceeds from Borrowings and Advances	 (260) 8,558 (0)  (2,100)	15,000    15,000	 (260) 6,994 (239,600)  (2,800)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances	(260) 8,558 (0)  (2,100) <b>6,198</b>	15,000    15,000	 (260) 6,994 (239,600)  (2,800) (235,666)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid	(260) 8,558 (0)  (2,100) <b>6,198</b>	15,000    15,000	 (260) 6,994 (239,600)  (2,800) (235,666)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing	(260) 8,558 (0)  (2,100) <b>6,198</b>	15,000    15,000	 (260) 6,994 (239,600)  (2,800) (235,666)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation	(260) 8,558 (0)  (2,100) <b>6,198</b>	15,000    15,000	 (260) 6,994 (239,600)  (2,800) (235,666)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities	 (260) 8,558 (0)  (2,100) <b>6,198</b> 10,000  	15,000    15,000	 (260) 6,994 (239,600)  (2,800) (235,666) 20,348  
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation	 (260) 8,558 (0)  (2,100) <b>6,198</b> 10,000  	15,000    15,000	 (260) 6,994 (239,600)  (2,800) (235,666) 20,348  
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities	 (260) 8,558 (0)  (2,100) <b>6,198</b> 10,000    10,000 (5,537)	15,000    15,000	(260) 6,994 (239,600)  (2,800) (235,666) 20,348    20,348
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	 (260) 8,558 (0)  (2,100) <b>6,198</b> 10,000  	15,000   15,000      6,126	 (260) 6,994 (239,600)  (2,800) (235,666) 20,348  
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents	 (260) 8,558 (0)  (2,100) <b>6,198</b> 10,000   10,000 (5,537)	 15,000    15,000      6,126	(260) 6,994 (239,600)  (2,800) (235,666) 20,348    20,348
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	 (260) 8,558 (0)  (2,100) <b>6,198</b> 10,000    10,000 (5,537)	15,000   15,000      6,126	(260) 6,994 (239,600)  (2,800) (235,666) 20,348    20,348

# **New South Wales Government Telecommunications Authority Operating Statement**

Gain/(Loss) on Disposal of Non Current Assets			
Total Revenue	346,345	339,254	379,571
Other Revenue	•••	753	
Retained Taxes, Fees and Fines			
Investment Revenue	(0)		(0)
Grants and Contributions	36,301	41,419	923
Sales of Goods and Services	175,379	179,108	184,935
Transfers to the Crown Entity			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities			
Funding Distribution from Department	134,665	117,974	193,713
Appropriation Revenue			
Revenue	,	,	
TOTAL EXPENSES EXCLUDING LOSSES	273,680	269,670	309,004
Other Expenses			.,
Finance Costs	5,250	6,647	6,324
Depreciation and Amortisation	81,083	86,079	104,744
Appropriation Expense			
Grants and Subsidies	101,004		100, 100
Other Operating Expenses	131,634	121,627	138,460
Employee Related Personnel Services Expenses	 55,712	 55,317	 59.477
Operating Expenses -			
Expenses Excluding Losses	Ç	ÇÜÜ	Ç
	Budget \$000	Revised \$000	Budget \$000
		4-25	2025-26

5 - 14

		24-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Assets	•	-	•
Current Assets			
Cash Assets	148,263	135,047	114,809
Taxes Receivable	,	,	,
Receivables	5,818	9,160	11,126
Contract Assets	4,539	(0)	·
Inventories			
Financial Assets at Fair Value			
Other Financial Assets			
Other	•••		
Assets Held For Sale	***	•••	
Total Current Assets	158,620	144,207	125,935
Non Current Assets			
Taxes Receivable	•••		
Receivables	989	989	989
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Equity Investments			
Property, Plant and Equipment -			
Land and Building	335	335	335
Plant and Equipment	857,976	915,599	1,018,409
Infrastructure Systems			
Investment Properties			
Right of Use Assets	141,177	169,291	151,293
Intangibles	7.004		0044
	7,264	6,980	8,244
Other Assets			
Other Assets  Total Non Current Assets	1,007,741	1,093,195	 1,179,271
Other Assets Total Non Current Assets Total Assets			
Other Assets Total Non Current Assets Total Assets Liabilities	1,007,741	1,093,195	 1,179,271
Other Assets Total Non Current Assets Total Assets Liabilities Current Liabilities	1,007,741	1,093,195	 1,179,271
Other Assets  Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable	1,007,741 1,166,362 	1,093,195 1,237,402 	1,179,271 1,305,206
Other Assets  Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables	1,007,741 1,166,362  54,729	1,093,195 1,237,402  53,532	 1,179,271 1,305,206  55,496
Other Assets  Total Non Current Assets  Total Assets  Liabilities  Current Liabilities  Taxes Payable Payables Contract Liabilities	1,007,741 1,166,362 	1,093,195 1,237,402 	1,179,271 1,305,206
Other Assets  Total Non Current Assets  Total Assets  Liabilities  Current Liabilities  Taxes Payable  Payables  Contract Liabilities  Other Financial Liabilities at Fair Value	1,007,741 1,166,362  54,729 8,517 	 1,093,195 1,237,402  53,532 733 	 1,179,271 1,305,206  55,496 733 
Other Assets  Total Non Current Assets  Total Assets  Liabilities  Current Liabilities  Taxes Payable  Payables  Contract Liabilities  Other Financial Liabilities at Fair Value  Borrowings	 1,007,741 1,166,362  54,729 8,517  9,129	1,093,195 1,237,402 53,532 733 11,289	 1,179,271 1,305,206  55,496 733  11,289
Other Assets  Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	1,007,741 1,166,362  54,729 8,517  9,129 164	 1,093,195 1,237,402  53,532 733  11,289 531	 1,179,271 1,305,206  55,496 733  11,289 531
Other Assets  Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	 1,007,741 1,166,362  54,729 8,517  9,129	1,093,195 1,237,402 53,532 733 11,289	 1,179,271 1,305,206  55,496 733  11,289
Other Assets  Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale	 1,007,741 1,166,362  54,729 8,517  9,129 164 33,079 	 1,093,195 1,237,402  53,532 733  11,289 531 3,098 	 1,179,271 1,305,206  55,496 733  11,289 531 3,098 
Other Assets  Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities	1,007,741 1,166,362  54,729 8,517  9,129 164	 1,093,195 1,237,402  53,532 733  11,289 531	 1,179,271 1,305,206  55,496 733  11,289 531
Other Assets  Total Non Current Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities	 1,007,741 1,166,362  54,729 8,517  9,129 164 33,079 	 1,093,195 1,237,402  53,532 733  11,289 531 3,098 	 1,179,271 1,305,206  55,496 733  11,289 531 3,098 
Other Assets  Total Non Current Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable	 1,007,741 1,166,362  54,729 8,517  9,129 164 33,079 	 1,093,195 1,237,402  53,532 733  11,289 531 3,098 	 1,179,271 1,305,206  55,496 733  11,289 531 3,098 
Other Assets  Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities Taxes Payable Payables	1,007,741 1,166,362 54,729 8,517 9,129 164 33,079 105,619	1,093,195 1,237,402 53,532 733 11,289 531 3,098 69,184	 1,179,271 1,305,206  55,496 733  11,289 531 3,098 
Other Assets  Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities	1,007,741 1,166,362 54,729 8,517 9,129 164 33,079 105,619	1,093,195 1,237,402  53,532 733 11,289 531 3,098 69,184	 1,179,271 1,305,206  55,496 733  11,289 531 3,098 
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	1,007,741 1,166,362 54,729 8,517 9,129 164 33,079 105,619	1,093,195 1,237,402 53,532 733 11,289 531 3,098 69,184	1,179,271 1,305,206  55,496 733 11,289 531 3,098 71,148
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	1,007,741 1,166,362 54,729 8,517 9,129 164 33,079 105,619 126,459	1,093,195 1,237,402 53,532 733 11,289 531 3,098 69,184 125,830	1,179,271 1,305,206 55,496 733 11,289 531 3,098 71,148 119,924
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities  Total Current Liabilities  Total Current Liabilities  Total Current Liabilities  Total Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	1,007,741 1,166,362 54,729 8,517 9,129 164 33,079 105,619 126,459 31,412	1,093,195 1,237,402 53,532 733 11,289 531 3,098 69,184 125,830 62,652	1,179,271 1,305,206 55,496 733 11,289 531 3,098 71,148 119,924 64,882
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Financial Liabilities at Fair Value Borrowings Provisions Other	1,007,741 1,166,362 54,729 8,517 9,129 164 33,079 105,619 126,459 31,412 23,252	1,093,195 1,237,402 53,532 733 11,289 531 3,098 69,184 125,830 62,652 60,627	1,179,271 1,305,206 55,496 733 11,289 531 3,098 71,148 119,924 64,882 60,627
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities  Total Current Liabilities  Total Current Liabilities  Total Current Liabilities  Total Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities	1,007,741 1,166,362 54,729 8,517 9,129 164 33,079 105,619 126,459 31,412 23,252 181,122	1,093,195 1,237,402  53,532 733 11,289 531 3,098 69,184  125,830 62,652 60,627 249,108	1,179,271 1,305,206  55,496 733 11,289 531 3,098 71,148  119,924 64,882 60,627 245,432
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities  Total Current Liabilities  Total Current Liabilities  Total Current Liabilities  Total Courrent Liabilities  Total Current Liabilities  Total Non Current Liabilities  Total Non Current Liabilities	1,007,741 1,166,362 54,729 8,517 9,129 164 33,079 105,619 126,459 31,412 23,252 181,122 286,741	1,093,195 1,237,402 53,532 733 11,289 531 3,098 69,184 125,830 62,652 60,627 249,108 318,292	1,179,271 1,305,206 55,496 733 11,289 531 3,098 71,148 119,924 64,882 60,627 245,432 316,580
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities Taxes Poyable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Liabilities  Total Liabilities	1,007,741 1,166,362 54,729 8,517 9,129 164 33,079 105,619 126,459 31,412 23,252 181,122	1,093,195 1,237,402  53,532 733 11,289 531 3,098 69,184  125,830 62,652 60,627 249,108	1,179,271 1,305,206  55,496 733 11,289 531 3,098 71,148  119,924 64,882 60,627 245,432
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities  Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities  Total Liabilities  Total Liabilities  Total Liabilities  Total Nan Current Liabilities  Total Liabilities  Net Assets Equity	1,007,741 1,166,362 54,729 8,517 9,129 164 33,079 105,619 126,459 31,412 23,252 181,122 286,741 879,621	1,093,195 1,237,402 53,532 733 11,289 531 3,098 69,184 125,830 62,652 60,627 249,108 318,292 919,110	1,179,271 1,305,206 55,496 733 11,289 531 3,098 71,148 119,924 64,882 60,627 245,432 316,580 988,625
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	1,007,741 1,166,362 54,729 8,517 9,129 164 33,079 105,619 126,459 31,412 23,252 181,122 286,741 879,621	1,093,195 1,237,402 53,532 733 11,289 531 3,098 69,184 125,830 62,652 60,627 249,108 318,292 919,110 824,775	1,179,271 1,305,206  55,496 733 11,289 531 3,098 71,148  119,924 64,882 60,627 245,432 316,580 988,625
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities Taxes Provisions Other Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds Reserves	1,007,741 1,166,362 54,729 8,517 9,129 164 33,079 105,619 126,459 31,412 23,252 181,122 286,741 879,621	1,093,195 1,237,402 53,532 733 11,289 531 3,098 69,184 125,830 62,652 60,627 249,108 318,292 919,110	1,179,271 1,305,206  55,496 733 11,289 531 3,098 71,148  119,924 64,882 60,627 245,432 316,580 988,625
Total Non Current Assets  Total Assets  Liabilities  Current Liabilities  Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities  Total Current Liabilities  Total Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Nan Current Liabilities  Total Nan Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	1,007,741 1,166,362 54,729 8,517 9,129 164 33,079 105,619 126,459 31,412 23,252 181,122 286,741 879,621	1,093,195 1,237,402 53,532 733 11,289 531 3,098 69,184 125,830 62,652 60,627 249,108 318,292 919,110 824,775	1,179,271 1,305,206  55,496 733 11,289 531 3,098 71,148  119,924 64,882 60,627 245,432 316,580 988,625

	202	24-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related			
Personnel Services	55,712	55,317	59,477
Grants and Subsidies	•••		
Finance Costs	4,088	4,069	4,094
Equivalent Income Tax	•••		•
Other Payments	131,093	135,990	138,389
Total Payments	190,893	195,375	201,960
Receipts		<del></del>	
Appropriation		•••	
Funding Distribution from Department	134,665	117,974	193,713
Cash reimbursements from the Crown Entity		,	
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services	175,379	179,122	184,935
Retained Taxes, Fees and Fines			10 1,000
Interest Received	(0)		(0)
Grants and Contributions	1,646	6,289	923
Other Receipts	1,040	1,626	0
Total Receipts	311,690	305,011	379,571
Net Cash Flows From Operating Activities	120,797	109,636	177,611
	120,737	103,030	177,011
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	(100 707)		(105 551)
Purchases of Property, Plant and Equipment	(169,737)	(162,133)	(185,551)
Proceeds from Sale of Investments	•••		
Purchases of Investments	•••		
Advances Repayments Received	•••		•••
Advances made			
Other Investing	(416)	(416)	(218)
Net Cash Flows From Investing Activities	(170,153)	(162,549)	(185,769)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances	(11,123)	(11,123)	(12,080)
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities	(11,123)	(11,123)	(12,080)
Net Increase/(Decrease) in Cash	(60,479)	(64,036)	(20,238)
Opening Cash and Cash Equivalents	208,743	199,083	135,047
Reclassification of Cash Equivalents	. =, =	,	,
·			
Cash transferred in(out) as a Result of Administrative Restructuring  Closing Cash and Cash Equivalents	148,263	135,047	114,809

# Office of the Independent Review Officer Operating Statement

	202 Budget \$000	4-25 Revised \$000	2025-26 Budget \$000
Expenses Excluding Losses			
Operating Expenses -	12.040	10 151	12 274
Employee Related Personnel Services Expenses	12,848	12,151	13,374
Other Operating Expenses	5.075	 5.878	5.233
Grants and Subsidies	107,809	107,982	129,626
Appropriation Expense	107,000	107,002	120,020
Depreciation and Amortisation			
Finance Costs			
Other Expenses	(0)		0
TOTAL EXPENSES EXCLUDING LOSSES	125,732	126,011	148,233
Revenue			
Appropriation Revenue			
Funding Distribution from Department			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities		176	
Transfers to the Crown Entity			
Sales of Goods and Services			
Grants and Contributions	125,732	125,835	148,233
Investment Revenue			
Retained Taxes, Fees and Fines	•••		
Other Revenue		0	
Total Revenue	125,732	126,011	148,233
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)			
Net Result	0		0

	000	2024-25		
	2024 Budget	1-25 Revised	2025-26 Budget	
	\$000	\$000	\$000	
Assets				
Current Assets				
Cash Assets	7,156	19,140	19,140	
Taxes Receivable		•••		
Receivables	2,608	624	624	
Contract Assets	,		•••	
Inventories				
Financial Assets at Fair Value				
Other Financial Assets				
Other				
Assets Held For Sale	···			
Total Current Assets	9,764	19,764	19,764	
Non Current Assets				
Taxes Receivable				
Receivables				
Contract Assets				
Inventories				
Financial Assets at Fair Value				
Equity Investments				
Property, Plant and Equipment -				
Land and Building				
Plant and Equipment				
Infrastructure Systems				
Investment Properties				
Right of Use Assets				
Intangibles				
Other Assets		•••		
Total Non Current Assets			•••	
Total Assets	9,764	19,764	19,764	
Liabilities				
Current Liabilities				
Taxes Payable				
Payables	 6,105	 16,106	 16,106	
Payables Contract Liabilities	 6,105 	 16,106 	 16,106 	
Payables Contract Liabilities Other Financial Liabilities at Fair Value				
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	 	 	 	
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions				
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	 	 	 	
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale	  3,659 	  3,637 	  3,637 	
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities	  3,659 	  3,637 	  3,637 	
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities	 3,659   9,764	 3,637   19,743	 3,637   19,743	
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable	 3,659  9,764	3,637   19,743	  3,637 	
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables	9,764	 3,637   19,743	 3,637   19,743	
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities	 3,659  9,764	 3,637   19,743 	 3,637   19,743	
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	9,764	3,637    19,743 	 3,637   19,743	
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	9,764	 3,637    19,743  	3,637      	
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	 3,659  9,764  	3,637  19,743  	 3,637   19,743	
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	9,764	3,637    19,743      21	 3,637   19,743    21	
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities	9,764	 3,637  19,743    21	 3,637  19,743    21	
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities	9,764	3,637  19,743    21  21 19,764	 3,637   19,743   21  21 19,764	
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets	9,764	 3,637  19,743    21	 3,637  19,743    21	
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities	9,764 0	3,637  19,743    21  21 19,764	 3,637  19,743    21  21 19,764	
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity	9,764	3,637  19,743    21  21 19,764	 3,637   19,743   21  21 19,764	
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	9,764  9,764  0  0  0  0  0  0  0 0 0 0	3,637  19,743    21  21 19,764 	3,637  19,743   21  21 19,764 0	
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds Reserves	9,764  9,764  0  0  0  0  0  0  0  0  0  0  0  0  0	3,637  19,743   21  21 19,764 	3,637  19,743  21  21 19,764 0	

	202	4-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	12,848	12,054	13,37
Personnel Services		***	•
Grants and Subsidies	107,809	107,982	129,62
Finance Costs			
Equivalent Income Tax			
Other Payments	5,075	2,013	5,23
Total Payments	125,732	122,049	148,23
Receipts			
Appropriation			,
Funding Distribution from Department			
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity		***	
Sale of Goods and Services			
Retained Taxes, Fees and Fines			
Interest Received		•••	
Grants and Contributions	125,732	125,835	148,23
Other Receipts		9,706	,
Total Receipts	125,732	135,541	148,23
Net Cash Flows From Operating Activities	0	13,491	
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	•••		
Purchases of Property, Plant and Equipment			
Proceeds from Sale of Investments			
Purchases of Investments			
Advances Repayments Received			,
Advances made			
Other Investing	•••		
Net Cash Flows From Investing Activities		····	
Cash Flows From Financing Activities	•••		-
Proceeds from Borrowings and Advances	•••	•••	•
Repayment of Borrowings and Advances Dividends Paid	•••	•••	,
		•••	
	•••		
Other Financing			
Other Financing Capital Appropriation - Equity Appropriation			
Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities			
Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities	  		
Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities			•
Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	***		-
Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash  Opening Cash and Cash Equivalents Reclassification of Cash Equivalents		13,491	-
Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents		13,491	19,14

# Rental Bond Board

# **Operating Statement**

	2024 Budget \$000	4-25 Revised \$000	2025-26 Budget \$000
Expenses Excluding Losses Operating Expenses -			
Employee Related			
Personnel Services Expenses			
Other Operating Expenses Grants and Subsidies	39,156 43,195	37,561 44,195	38,980 46.025
Appropriation Expense	+5,155	44,100	+0,025
Depreciation and Amortisation			
Finance Costs			
Other Expenses	169		173
TOTAL EXPENSES EXCLUDING LOSSES	82,520	81,756	85,179
Revenue			
Appropriation Revenue			
Funding Distribution from Department	68,626	68,626	72,508
Acceptance by Crown Entity of Employee Benefits and Other Liabilities		•••	
Transfers to the Crown Entity			
Sales of Goods and Services	•••		
Grants and Contributions			
Investment Revenue	0		0
Retained Taxes, Fees and Fines			
Other Revenue	1,886	715	2,453
Total Revenue	70,512	69,341	74,961
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)			
Net Result	(12,007)	(12,414)	(10,218)

	000	4.05	0005.00
	202 Budget	4-25 Revised	2025-26 Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	156,874	160,972	150,755
Taxes Receivable			
Receivables	386	186	186
Contract Assets	•••		
Inventories			
Financial Assets at Fair Value			
Other Financial Assets	***		
Other			
Assets Held For Sale			
Total Current Assets	157,260	161,158	150,941
Non Current Assets			
Taxes Receivable			
Receivables			
Contract Assets			
Inventories	•••	•••	
Financial Assets at Fair Value			
Equity Investments			
Property, Plant and Equipment -			
Land and Building			
Plant and Equipment			
Infrastructure Systems		•••	
Investment Properties	•••	•••	
Right of Use Assets			
Intangibles		•••	
Other Assets Total Non Current Assets		•••	
Total Assets	157,260	101 150	150.041
Liabilities	157,260	161,158	150,941
Current Liabilities			
Taxes Payable		***	
Taxes Payable Payables			 
Taxes Payable Payables Contract Liabilities			
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	 		
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings		 	
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	  	  	  
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	   1,110	   1,412	   1,412
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	  	  	   1,412 
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale	   1,110 	   1,412 	   1,412
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities	   1,110 	   1,412 	   1,412 
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities	   1,110  <b>1,110</b>	  1,412  <b>1,412</b>	  1,412  1,412
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable	   1,110  1,110	 1,412  <b>1,412</b>	  1,412  1,412
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables	  1,110  1,110	 1,412  1,412 	 1,412  1,412 
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities	  1,110  1,110	 1,412  1,412 	 1,412  1,412 
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	  1,110  1,110	 1,412  1,412  	 1,412  1,412 
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	  1,110  1,110	 1,412  1,412  	 1,412  1,412 
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	  1,110  1,110	 1,412  1,412   	 1,412  1,412 
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	  1,110  1,110 	 1,412  1,412    	 1,412  1,412 
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities	  1,110  1,110 	 1,412  1,412    	 1,412  1,412   
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities	1,110 1,110 1,110 1,110 1,110	 1,412  1,412     	 1,412  1,412     
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets	1,110 1,110 1,110 1,110 1,110	 1,412  1,412     	 1,412  1,412     
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds Reserves	1,110   1,110   1,110   1,110	1,412 1,412 1,412 1,412 1,412	1,412 1,412 1,412 1,412 1,412 149,528
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds Reserves Capital Equity	1,110 1,110 1,110 1,110 1,110 1,110 156,150	1,412 1,412 1,412 1,412 159,746 159,746	1,412 1,412 1,412 1,412 1,412 149,528 149,528
Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds Reserves	1,110	1,412 1,412 1,412 1,412 1,412 159,746	1,412 1,412 1,412 1,412 1,412 149,528

	202	4-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related			
Personnel Services	•••	•••	•
Grants and Subsidies	 42.10E	 4410E	46.00
	43,195	44,195	46,02
Finance Costs			
Equivalent Income Tax			
Other Payments	39,325	37,534	39,15
Total Payments	82,520	81,729	85,17
Receipts			
Appropriation			
Funding Distribution from Department	68,626	68,626	72,508
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services			_
Retained Taxes, Fees and Fines			
Interest Received		•••	
Grants and Contributions	U		,
	1.006	 717	0.45
Other Receipts	1,886	717	2,45
Total Receipts	70,512	69,343	74,96
Net Cash Flows From Operating Activities	(12,007)	(12,386)	(10,218
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment			
Proceeds from Sale of Investments			
Purchases of Investments			_
Advances Repayments Received			-
Advances made	•••	•••	•
Other Investing	•••	•••	•
		•••	•
Net Cash Flows From Investing Activities			•
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances	•••	•••	
Repayment of Borrowings and Advances			
Dividends Paid		•••	•
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities			-
Net Increase/(Decrease) in Cash	(12,007)	(12,386)	(10,218
Opening Cash and Cash Equivalents	168,882	173,358	160,97
Reclassification of Cash Equivalents		- ,	,
Cash transferred in(out) as a Result of Administrative Restructuring	•••	***	
Closing Cash and Cash Equivalents	156,874	160,972	150,75
Ulubilig Uabil aliu Uabil Eyulyaltiilb	130,074	100,312	130,73

# SafeWork NSW

# **Operating Statement**

	2024	4-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related			152,779
Personnel Services Expenses			
Other Operating Expenses			63,968
Grants and Subsidies			4,248
Appropriation Expense			
Depreciation and Amortisation			2,448
Finance Costs			128
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	•••		223,571
Revenue			
Appropriation Revenue			
Funding Distribution from Department			3,578
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	•••	•••	3,414
Transfers to the Crown Entity	•••	•••	
Sales of Goods and Services	•••	•••	24,092
Grants and Contributions	•••	•••	183,008
Investment Revenue	***		
Retained Taxes, Fees and Fines			10,202
Other Revenue	***		41
Total Revenue		***	224,335
Gain/(Loss) on Disposal of Non Current Assets	•••		
Other Gains/(Losses)			(496)
Net Result	•••	•••	268

	2024-25		2025-26
	Budget \$000	Revised \$000	Budget \$000
Assets			
Current Assets			
Cash Assets			49,529
Taxes Receivable	•••	•••	
Receivables			5,627
Contract Assets			489
Inventories	•••	•••	
Financial Assets at Fair Value			
Other Financial Assets	•••	•••	
Other			•••
Assets Held For Sale			
Total Current Assets			55,645
Non Current Assets			
Taxes Receivable			•••
Receivables			
Contract Assets			
Inventories			
Financial Assets at Fair Value	•••		
Equity Investments	•••	•••	
Property, Plant and Equipment -			
Land and Building	•••	•••	23,683
Plant and Equipment	•••	•••	1,312
Infrastructure Systems	•••	•••	
Investment Properties	•••	•••	
Right of Use Assets	•••	•••	3,733
Intangibles	•••	•••	64
Other Assets			
Total Non Current Assets	•••		28,792
Total Assets			84,437
Liabilities			
Current Liabilities			
Taxes Payable			
Payables			19,409
Contract Liabilities			7,551
Other Financial Liabilities at Fair Value			
Borrowings			1,480
Provisions		•••	12,988
Provisions Other			12,988 
Other	•••	•••	
Other Liabilities Associated with Assets Held for Sale			
Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities			
Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities			41,428
Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable	 		41,428 
Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables			41,428 
Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities			41,428  12,567
Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value			41,428  12,567
Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings			41,428  12,567
Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions			41,428  12,567  3,919 
Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other			41,428 41,428  12,567  3,919  16,486
Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities			41,428 41,428  12,567  3,919  16,486 57,914
Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Net Assets			41,428  12,567  3,919  16,486 57,914
Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities			41,428  12,567  3,919  16,486 57,914 26,523
Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Net Assets  Equity			41,428  12,567  3,919  16,486 57,914
Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds			41,428  12,567  3,919  16,486 57,914 26,523

	202	4-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related			149,365
Personnel Services	•••	•••	1 10,000
Grants and Subsidies		•••	4,248
Finance Costs		•••	128
Equivalent Income Tax	•••	•••	120
Other Payments	•••	•••	63,968
Total Payments			
			217,709
Receipts			
Appropriation	•••	•••	
Funding Distribution from Department	•••	•••	3,578
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services			23,596
Retained Taxes, Fees and Fines			
Interest Received			
Grants and Contributions			183,008
Other Receipts		•••	10,243
Total Receipts			220,425
Net Cash Flows From Operating Activities			2,716
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment			(250
Proceeds from Sale of Investments			
Purchases of Investments		•••	
Advances Repayments Received		•••	-
Advances made			•
Other Investing	•••	•••	••
Net Cash Flows From Investing Activities			(250
Cash Flows From Financing Activities	•••		(230
Proceeds from Borrowings and Advances			
	•••	•••	•
Repayment of Borrowings and Advances			•
Dividends Paid		•••	-
Other Financing		•••	•
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			ř
Net Cash Flows From Financing Activities			••
Net Increase/(Decrease) in Cash			2,466
Opening Cash and Cash Equivalents			
Reclassification of Cash Equivalents			••
Cash transferred in(out) as a Result of Administrative Restructuring			47,063
Closing Cash and Cash Equivalents			49,529
<u> </u>			,

# **State Insurance Regulatory Authority Operating Statement**

	202 Budget \$000	4-25 Revised \$000	2025-26 Budget \$000
Expenses Excluding Losses	\$000	\$000	\$000
Operating Expenses -			
Employee Related			
Personnel Services Expenses	80,595	74,380	84,509
Other Operating Expenses	632,747	655,753	729,341
Grants and Subsidies	8,000	7,833	9,000
Appropriation Expense			
Depreciation and Amortisation	23	50	***
Finance Costs	1	4	
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	721,365	738,021	822,850
Revenue	·	·	
Appropriation Revenue			***
Funding Distribution from Department			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities			
Transfers to the Crown Entity			
Sales of Goods and Services			(0)
Grants and Contributions			
Investment Revenue	6,001	22,035	6,080
Retained Taxes, Fees and Fines	628,590	555,679	796,869
Other Revenue		87,438	
Total Revenue	634,591	665,152	802,949
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)		(4,230)	
Net Result	(86,774)	(77,099)	(19,901)

		4-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Assets	Ç	φοσσ	φοσσ
Current Assets			
Cash Assets	93,979	187,839	161,981
Taxes Receivable		107,000	101,001
Receivables	63,200	62,245	62,245
Contract Assets			02,2 .0
Inventories	•••	•••	
Financial Assets at Fair Value	197,011	206,301	202,203
Other Financial Assets		,	·
Other			
Assets Held For Sale	•••	•••	
Total Current Assets	354,190	456,386	426,430
Non Current Assets			
Taxes Receivable			
Receivables			
Contract Assets			
Inventories			
Financial Assets at Fair Value	***		•••
Equity Investments			
Property, Plant and Equipment -			
Land and Building			
Plant and Equipment	16	16	16
Infrastructure Systems	•••	•••	
Investment Properties			
Right of Use Assets	12	31	31
Intangibles Other Assets	5,555	•••	5,555
Other Addets			
	5.583	46	5.601
Total Non Current Assets	5,583	46	5,601
Total Non Current Assets Total Assets			
Total Non Current Assets Total Assets Liabilities	5,583	46	5,601
Total Non Current Assets  Total Assets  Liabilities  Current Liabilities	5,583	46	5,601
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable	5,583 359,774 	46 456,432 	5,601 432,031 
Total Non Current Assets  Total Assets  Liabilities  Current Liabilities  Taxes Payable Payables	5,583 359,774  20,723	46 456,432  92,886	5,601 432,031  92,886
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable	5,583 359,774  20,723 	46 456,432 	5,601 432,031 
Total Non Current Assets  Total Assets  Liabilities  Current Liabilities  Taxes Payable  Payables  Contract Liabilities	5,583 359,774  20,723	46 456,432  92,886	5,601 432,031  92,886
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	5,583 359,774  20,723   7	46 456,432  92,886   27	5,601 432,031  92,886   27
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	5,583 359,774  20,723 	46 456,432  92,886 	5,601 432,031  92,886 
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	5,583 359,774  20,723   7 7,276	 92,886  27 6,867	5,601 432,031  92,886   27 6,867 
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	5,583 359,774 20,723 7 7,276	46 456,432  92,886  27 6,867 	5,601 432,031  92,886   27 6,867 
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities	5,583 359,774  20,723  7 7,276 	 92,886  27 6,867 	5,601 432,031  92,886  27 6,867 
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable	5,583 359,774 20,723 7 7,276 28,006	46 456,432  92,886  27 6,867   99,780	5,601 432,031  92,886  27 6,867   99,780
Total Non Current Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables	5,583 359,774  20,723  7 7,276 	 92,886  27 6,867 	5,601 432,031  92,886  27 6,867 
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities	5,583 359,774 20,723 7 7,276 28,006	46 456,432  92,886  27 6,867   99,780	5,601 432,031  92,886  27 6,867   99,780
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	5,583 359,774 20,723 7 7,276 28,006	46 456,432  92,886 27 6,867 99,780  151,071	5,601 432,031 92,886 27 6,867 99,780 151,071
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	5,583 359,774  20,723 7 7,276 28,006  143,589 7	46 456,432  92,886 27 6,867 99,780  151,071 49	5,601 432,031 92,886 27 6,867 99,780 151,071 49
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	5,583 359,774 20,723 7 7,276 28,006	46 456,432  92,886 27 6,867 99,780  151,071	5,601 432,031 92,886 27 6,867 99,780 151,071
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities  Total Current Liabilities  Other Financial Liabilities at Fair Value Borrowings Provisions Other	5,583 359,774  20,723 7 7,276 28,006  143,589 7 75,012	46 456,432  92,886 27 6,867 99,780  151,071 49 70,751	5,601 432,031 92,886 27 6,867 99,780 151,071 49 66,251
Total Non Current Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities Taxes Poyables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities	5,583 359,774  20,723 7 7,276 28,006  143,589 7 75,012 218,607	46 456,432  92,886 27 6,867 99,780  151,071 49 70,751 221,870	5,601 432,031 92,886 27 6,867 99,780 151,071 49 66,251 217,370
Total Non Current Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Non Current Liabilities	5,583 359,774  20,723 7 7,276 28,006  143,589 7 75,012 218,607 246,613	46 456,432  92,886 27 6,867 99,780  151,071 49 70,751 221,870 321,650	5,601 432,031 92,886 27 6,867 99,780 151,071 49 66,251 217,370 317,150
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Non Current Liabilities Total Liabilities	5,583 359,774  20,723 7 7,276 28,006  143,589 7 75,012 218,607	46 456,432  92,886 27 6,867 99,780  151,071 49 70,751 221,870	5,601 432,031 92,886 27 6,867 99,780 151,071 49 66,251 217,370
Total Non Current Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Non Current Liabilities Total Non Current Liabilities	5,583 359,774  20,723 7,276 28,006  143,589 7 75,012 218,607 246,613 113,160	46 456,432  92,886 27 6,867 99,780  151,071 49 70,751 221,870 321,650 134,782	5,601 432,031  92,886 27 6,867 99,780  151,071 49 66,251 217,370 317,150 114,881
Total Non Current Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities  Total Liabilities  Total Non Current Liabilities  Total Non Current Liabilities  Total Non Current Liabilities	5,583 359,774  20,723 7 7,276 28,006  143,589 7 75,012 218,607 246,613 113,160	46 456,432  92,886 27 6,867 99,780  151,071 49 70,751 221,870 321,650	5,601 432,031 92,886 27 6,867 99,780 151,071 49 66,251 217,370 317,150
Total Non Current Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Liabilities  Total Non Current Liabilities  Reserves	5,583 359,774  20,723 7 7,276 28,006  143,589 7 75,012 218,607 246,613 113,160	46 456,432  92,886 27 6,867 99,780  151,071 49 70,751 221,870 321,650 134,782	5,601 432,031  92,886 27 6,867 99,780  151,071 49 66,251 217,370 317,150 114,881
Total Non Current Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities  Total Liabilities  Total Non Current Liabilities  Total Non Current Liabilities  Total Non Current Liabilities	5,583 359,774  20,723 7 7,276 28,006  143,589 7 75,012 218,607 246,613 113,160	46 456,432  92,886 27 6,867 99,780  151,071 49 70,751 221,870 321,650 134,782	5,601 432,031  92,886 27 6,867 99,780  151,071 49 66,251 217,370 317,150 114,881

	202	4-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related			
Personnel Services	80,595	 74,380	 84,509
Grants and Subsidies	8,000	7,833	9,000
Finance Costs	8,000 1	7,033 4	9,000
Equivalent Income Tax	'	4	
Other Payments	 658,974	 701,487	 733,841
		•	
Total Payments	747,569	783,704	827,350
Receipts			
Appropriation		•••	•••
Funding Distribution from Department		•••	
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services		•••	(0)
Retained Taxes, Fees and Fines	628,067	548,117	796,338
Interest Received	543	10,753	547
Grants and Contributions			
Other Receipts	56,982	138,223	531
Total Receipts	685,591	697,093	797,416
		•	
Net Cash Flows From Operating Activities	(61,978)	(86,611)	(29,934)
Net Cash Flows From Operating Activities  Cash Flows From Investing Activities	(61,978)	(86,611)	(29,934)
	(61,978)	(86,611)	(29,934)
Cash Flows From Investing Activities		(86,611) 	(29,934) 
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment		 9,000	
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment			
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments	 9,000	  9,000	
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments	 9,000 	  9,000 	
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made	 9,000 	 9,000 	 9,631  
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing	 9,000  	 9,000  	 9,631    (5,555)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities	9,000   (5,555)	 9,000   	 9,631    (5,555)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities	9,000   (5,555) <b>3,445</b>	9,000    9,000	9,631    (5,555) <b>4,076</b>
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities Cash Flows From Financing Activities Proceeds from Borrowings and Advances	 9,000   (5,555) <b>3,445</b>	 9,000   	9,631    (5,555) <b>4,076</b>
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances	9,000   (5,555) <b>3,445</b>	9,000    9,000	9,631    (5,555) <b>4,076</b>
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid	9,000   (5,555) <b>3,445</b>  (16)	9,000    9,000	9,631    (5,555) <b>4,076</b>
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing	 9,000   (5,555) <b>3,445</b>  (16)	9,000    9,000	9,631    (5,555) <b>4,076</b>
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation	9,000   (5,555) <b>3,445</b>  (16)	9,000    9,000	 9,631    (5,555)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities	 9,000   (5,555) <b>3,445</b>  (16) 	9,000 9,000 9,000	 9,631  (5,555) <b>4,076</b>  
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities	 9,000  (5,555) 3,445  (16)  	9,000    9,000	 9,631  (5,555) <b>4,076</b> 
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities	9,000  (5,555) 3,445  (16)  (16) (58,549)	9,000    9,000    	9,631  (5,555) 4,076  
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	9,000 (5,555) 3,445 (16) (16) (58,549)	9,000 9,000 9,000 9,000 (77,611) 265,450	9,631  (5,555) 4,076  
Cash Flows From Investing Activities  Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents	9,000 (5,555) 3,445 (16) (16) (58,549) 152,528	9,000 9,000 9,000 9,000 (77,611) 265,450	 9,631  (5,555) 4,076   
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	9,000 (5,555) 3,445 (16) (16) (58,549)	9,000 9,000 9,000 9,000 (77,611) 265,450	 9,631  (5,555) <b>4,076</b>  

# 6. EDUCATION

### 6.1 Agency Expense Summary

Education	2024-25 Revised \$m	Expenses <sup>(a)</sup> 2025-26 Budget \$m	Change %	Capit 2024-25 Revised \$m	tal Expendit 2025-26 Budget \$m	cure Change %
Department of Education	24,168.9	25,242.5	4.4	2,423.7	2,585.8	6.7
Funding distribution to agencies	221.8	233.7	5.4			
Total Principal Department(b)(c)	24,390.6	25,476.2	4.5	2,423.7	2,585.8	6.7
Agencies						
NSW Childcare and Economic Opportunity Fund Board	74.7	405.0	442.0	•••		
NSW Education Standards Authority <sup>(b)(c)</sup>	254.1	256.4	0.9	17.0	19.1	12.9
TAFE Commission	2,346.1	2,459.8	4.8	217.0	353.2	62.7
Total Agencies	2,674.9	3,121.2	16.7	234.0	372.3	59.1

<sup>(</sup>a) This table shows expenses on an uneliminated basis.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

<sup>(</sup>b) The Non-Government School Regulatory unit was transferred from the Department of Education to the NSW Education Standards Authority Staff Agency under Administrative Arrangements (Administrative Changes — Miscellaneous) Order 2025, effective 24 January 2025.

<sup>(</sup>c) Responsibility for overseeing the regulation for Home-Schooling was transferred from the NSW Education Standards Authority to Department of Education in accordance with delegation instruments issued by the Deputy Premier and Minister for Education and Early Learning, effective from 5 May 2025.

# 6.2 Financial Statements

# **Department of Education**

# **Operating Statement**

	202	24-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	14,423,999	14,740,691	14,654,067
Personnel Services Expenses		•••	
Other Operating Expenses	2,770,190	2,645,518	3,490,474
Grants and Subsidies	5,528,978	5,617,862	5,898,285
Appropriation Expense	•••		
Depreciation and Amortisation	1,287,194	1,369,901	1,416,341
Finance Costs	14,752	14,751	15,107
Other Expenses	1,924	1,924	1,971
TOTAL EXPENSES EXCLUDING LOSSES	24,027,037	24,390,647	25,476,245
Revenue			
Appropriation Revenue	24,297,244	24,214,599	24,539,001
Funding Distribution from Department			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	532,726	534,809	512,434
Transfers to the Crown Entity		(5,961)	
Sales of Goods and Services	484,640	529,899	517,344
Grants and Contributions	304,886	321,871	752,819
Investment Revenue	33,150	39,684	30,779
Retained Taxes, Fees and Fines			
Other Revenue	156,222	399,055	167,751
Total Revenue	25,808,869	26,033,955	26,520,128
Gain/(Loss) on Disposal of Non Current Assets	54,800	(91,668)	(73,424)
Other Gains/(Losses)	(85,461)	(4,727)	(78,821)
Net Result	1,751,171	1,546,913	891,638

Batanec onect			
	202	24-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	1,447,671	1,669,277	1,614,074
Taxes Receivable			
Receivables	452,175	345,434	345,440
Contract Assets	1,356	685	1,383
Inventories			
Financial Assets at Fair Value			
Other Financial Assets			
Other			
Assets Held For Sale	15,573		
Total Current Assets	1,916,774	2,015,396	1,960,897
Non Current Assets			
Taxes Receivable		•••	
Receivables	19,020	12,986	12,986
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Equity Investments			
Property, Plant and Equipment -			
Land and Building	46,193,297		48,317,375
Plant and Equipment	281,316	242,818	188,024
Infrastructure Systems	401,349	294,249	298,811
Investment Properties			400.705
Right of Use Assets	366,416	437,769	423,795
Intangibles	451,785	655,433	656,678
Other Assets	47.740.400		
Total Non Current Assets			49,897,669
Total Assets			
	49,629,957	51,072,343	51,858,566
Liabilities	49,029,937	51,072,343	51,858,566
Liabilities Current Liabilities	49,629,957	51,072,343	51,858,566
Liabilities Current Liabilities Taxes Payable			
Liabilities Current Liabilities Taxes Payable Payables	 1,313,863	 1,076,673	 1,072,386
Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities			
Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	 1,313,863 69,774 	 1,076,673 63,391 	 1,072,386 63,391 
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	 1,313,863 69,774  13,376	 1,076,673 63,391  14,306	 1,072,386 63,391  14,306
Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	 1,313,863 69,774  13,376 1,726,631	 1,076,673 63,391  14,306 1,857,921	 1,072,386 63,391  14,306 1,857,921
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	 1,313,863 69,774  13,376	 1,076,673 63,391  14,306	 1,072,386 63,391  14,306
Current Liabilities  Taxes Payable  Payables  Contract Liabilities  Other Financial Liabilities at Fair Value  Borrowings  Provisions  Other  Liabilities Associated with Assets Held for Sale	 1,313,863 69,774  13,376 1,726,631 84,726	 1,076,673 63,391  14,306 1,857,921 108,009 	 1,072,386 63,391  14,306 1,857,921 18,451 
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities	 1,313,863 69,774  13,376 1,726,631 84,726	 1,076,673 63,391  14,306 1,857,921 108,009	 1,072,386 63,391  14,306 1,857,921 18,451 
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities	 1,313,863 69,774  13,376 1,726,631 84,726	 1,076,673 63,391  14,306 1,857,921 108,009 	 1,072,386 63,391  14,306 1,857,921 18,451 
Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable	 1,313,863 69,774  13,376 1,726,631 84,726	 1,076,673 63,391  14,306 1,857,921 108,009 	 1,072,386 63,391  14,306 1,857,921 18,451 
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables	 1,313,863 69,774  13,376 1,726,631 84,726  3,208,370	1,076,673 63,391  14,306 1,857,921 108,009  3,120,299	 1,072,386 63,391  14,306 1,857,921 18,451 
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities	 1,313,863 69,774  13,376 1,726,631 84,726  3,208,370	 1,076,673 63,391  14,306 1,857,921 108,009  3,120,299	1,072,386 63,391  14,306 1,857,921 18,451  <b>3,026,456</b>
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	 1,313,863 69,774  13,376 1,726,631 84,726  3,208,370	 1,076,673 63,391  14,306 1,857,921 108,009  3,120,299	 1,072,386 63,391  14,306 1,857,921 18,451  <b>3,026,456</b>
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	 1,313,863 69,774  13,376 1,726,631 84,726  3,208,370   	 1,076,673 63,391  14,306 1,857,921 108,009  3,120,299    	 1,072,386 63,391  14,306 1,857,921 18,451  3,026,456   
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	 1,313,863 69,774  13,376 1,726,631 84,726  3,208,370    123,962 67,915	3,120,299	 1,072,386 63,391  14,306 1,857,921 18,451  <b>3,026,456</b>    123,740 83,063
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Other Financial Liabilities at Fair Value Borrowings Provisions Other	 1,313,863 69,774  13,376 1,726,631 84,726  3,208,370    123,962 67,915 12,338	 1,076,673 63,391  14,306 1,857,921 108,009  3,120,299     135,311 83,063 11,555	 1,072,386 63,391  14,306 1,857,921 18,451  <b>3,026,456</b>    123,740 83,063 11,555
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities	 1,313,863 69,774  13,376 1,726,631 84,726  3,208,370    123,962 67,915 12,338 204,215	 1,076,673 63,391  14,306 1,857,921 108,009  3,120,299    135,311 83,063 11,555 229,929	 1,072,386 63,391  14,306 1,857,921 18,451  <b>3,026,456</b>   123,740 83,063 11,555 <b>218,358</b>
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Other Financial Liabilities at Fair Value Borrowings Provisions Other	 1,313,863 69,774  13,376 1,726,631 84,726  3,208,370   123,962 67,915 12,338 204,215 3,412,585	 1,076,673 63,391  14,306 1,857,921 108,009  3,120,299     135,311 83,063 11,555	 1,072,386 63,391  14,306 1,857,921 18,451  <b>3,026,456</b>   123,740 83,063 11,555 <b>218,358</b>
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities	 1,313,863 69,774  13,376 1,726,631 84,726  3,208,370    123,962 67,915 12,338 204,215	 1,076,673 63,391  14,306 1,857,921 108,009  3,120,299    135,311 83,063 11,555 229,929	 1,072,386 63,391  14,306 1,857,921 18,451  3,026,456   123,740 83,063 11,555 218,358 3,244,814
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity	 1,313,863 69,774  13,376 1,726,631 84,726  3,208,370  123,962 67,915 12,338 204,215 3,412,585 46,217,371	 1,076,673 63,391  14,306 1,857,921 108,009  3,120,299  135,311 83,063 11,555 229,929 3,350,228 47,722,115	 1,072,386 63,391  14,306 1,857,921 18,451  3,026,456   123,740 83,063 11,555 218,358 3,244,814 48,613,753
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities  Total Liabilities  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	1,313,863 69,774  13,376 1,726,631 84,726  3,208,370  123,962 67,915 12,338 204,215 3,412,585 46,217,371	1,076,673 63,391  14,306 1,857,921 108,009  3,120,299  135,311 83,063 11,555 229,929 3,350,228 47,722,115	1,072,386 63,391  14,306 1,857,921 18,451  3,026,456  123,740 83,063 11,555 218,358 3,244,814 48,613,753
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Non Current Liabilities Total Non Current Liabilities Total Non Current Liabilities	 1,313,863 69,774  13,376 1,726,631 84,726  3,208,370  123,962 67,915 12,338 204,215 3,412,585 46,217,371	1,076,673 63,391  14,306 1,857,921 108,009  3,120,299  135,311 83,063 11,555 229,929 3,350,228 47,722,115	 1,072,386 63,391  14,306 1,857,921 18,451  3,026,456  123,740 83,063 11,555 218,358 3,244,814 48,613,753
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds Reserves Capital Equity	3,208,370  3,208,370  3,208,370   123,962 67,915 12,338 204,215 3,412,585 46,217,371  21,191,641 25,025,730	1,076,673 63,391  14,306 1,857,921 108,009  3,120,299  135,311 83,063 11,555 229,929 3,350,228 47,722,115 21,206,019 26,516,096 	 1,072,386 63,391  14,306 1,857,921 18,451  3,026,456  123,740 83,063 11,555 218,358 3,244,814 48,613,753 22,097,657 26,516,096 
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Non Current Liabilities Total Non Current Liabilities Total Non Current Liabilities	1,313,863 69,774  13,376 1,726,631 84,726  3,208,370  123,962 67,915 12,338 204,215 3,412,585 46,217,371	1,076,673 63,391  14,306 1,857,921 108,009  3,120,299  135,311 83,063 11,555 229,929 3,350,228 47,722,115 21,206,019 26,516,096 	 1,072,386 63,391  14,306 1,857,921 18,451  3,026,456  123,740 83,063 11,555 218,358 3,244,814 48,613,753 22,097,657 26,516,096 

	20: Budget \$000	24-25 Revised \$000	2025-26 Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	13,928,536	14,153,587	14,231,191
Personnel Services			
Grants and Subsidies	5,528,978	5,617,862	5,898,285
Finance Costs	14,752	14,752	15,107
Equivalent Income Tax			
Other Payments	3,015,416	3,472,846	3,740,034
Total Payments	22,487,682	23,259,048	23,884,616
Receipts			
Appropriation	24,297,244	24,214,599	24,539,001
Funding Distribution from Department	, ,		, ,
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity		(5,961)	
Sale of Goods and Services	483,955	529,214	516,646
Retained Taxes, Fees and Fines			
Interest Received	33,150	39,684	30,779
Grants and Contributions	304,486	320,347	752,418
Other Receipts	399,925	1,216,187	411,454
Total Receipts	25,518,761	26,314,069	26,250,298
Net Cash Flows From Operating Activities	3,031,079	3,055,021	2,365,682
Cash Flows From Investing Activities			_,,,,,,,_
Proceeds from Sale of Property, Plant and Equipment	68,257	400	176,440
Purchases of Property, Plant and Equipment	(2,661,725)	(2,360,782)	(2,525,122)
Proceeds from Sale of Investments	(2,001,723)	(2,300,702)	(2,323,122)
Proceeds from Sale of investments		•••	
Durchages of Investments			
Purchases of Investments			
Advances Repayments Received			
Advances Repayments Received Advances made			
Advances Repayments Received Advances made Other Investing	 (47,800)	 (47,799)	(50,633)
Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities			(50,633) (2,399,315)
Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities	 (47,800)	 (47,799)	
Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities Proceeds from Borrowings and Advances	(47,800) (2,641,268)	(47,799) ( <b>2,408,181</b> )	(2,399,315)
Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances	 (47,800)	 (47,799)	
Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid	(47,800) (2,641,268)	(47,799) ( <b>2,408,181</b> )	(2,399,315)
Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing	 (47,800) (2,641,268)  (21,093)	(47,799) ( <b>2,408,181</b> )	(2,399,315)
Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation	 (47,800) (2,641,268)  (21,093)	(47,799) ( <b>2,408,181</b> )	(2,399,315)
Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing	(47,800) (2,641,268)  (21,093) 	(47,799) ( <b>2,408,181</b> )	(2,399,315)
Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation	(47,800) (2,641,268)  (21,093) 	(47,799) ( <b>2,408,181</b> )	(2,399,315)
Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities	(47,800) (2,641,268)  (21,093)   	(47,799) (2,408,181) (21,093)	(2,399,315)  (21,570)  
Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities	(47,800) (2,641,268) (21,093) (21,093)	(47,799) (2,408,181)  (21,093)    (21,093)	(2,399,315)  (21,570)   (21,570)
Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash	(47,800) (2,641,268) (21,093)  (21,093)  (21,093) 368,718	(47,799) (2,408,181) (21,093) (21,093) (21,093)	(2,399,315) (21,570) (21,570) (55,203)
Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	(47,800) (2,641,268) (21,093)  (21,093)  (21,093) 368,718	(47,799) (2,408,181) (21,093) (21,093) (21,093)	(2,399,315) (21,570) (21,570) (55,203)

# **NSW Childcare and Economic Opportunity Fund Board Operating Statement**

	2024 Budget \$000	1-25 Revised \$000	2025-26 Budget \$000
Expenses Excluding Losses Operating Expenses -			
Employee Related			
Personnel Services Expenses	 12.707	8.122	 12,416
Other Operating Expenses	1,125	1,100	1,080
Grants and Subsidies	316,168	65,500	391,504
Appropriation Expense			
Depreciation and Amortisation	•••	•••	•••
Finance Costs			
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	330,000	74,721	405,000
Revenue			
Appropriation Revenue <sup>(a)</sup>	270,000	270,000	405,000
Funding Distribution from Department			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities			
Transfers to the Crown Entity			
Sales of Goods and Services			
Grants and Contributions			
Investment Revenue	•••		
Retained Taxes, Fees and Fines			•••
Other Revenue	•••		
Total Revenue	270,000	270,000	405,000
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)			
Net Result	(60,000)	195,279	

<sup>(</sup>a) The Childcare and Economic Opportunity Fund Act 2022 provides for an appropriation of \$405.0 million to the NSW Childcare and Economic Opportunity Fund Board in 2025-26.

	2024		2025-26
	Budget \$000	Revised \$000	Budget \$000
Assets			
Current Assets			
Cash Assets		263,678	263,67
Taxes Receivable			
Receivables			
Contract Assets			-
Inventories			•
Financial Assets at Fair Value			
Other Financial Assets			
Other			
Assets Held For Sale			
Total Current Assets		263,678	263,678
Non Current Assets			
Taxes Receivable			
Receivables			
Contract Assets			
Inventories			
Financial Assets at Fair Value		•••	
Equity Investments	•••	•••	
Property, Plant and Equipment -			
Land and Building	•••	•••	
Plant and Equipment	•••	•••	
Infrastructure Systems			•
Investment Properties	•••	•••	
Right of Use Assets			•
Intangibles			-
Other Assets			r
Total Non Current Assets			
Total Assets		263,678	263,678
Liabilities			
Current Liabilities			
Taxes Payable			•
Payables			•
Contract Liabilities			-
Other Financial Liabilities at Fair Value			-
Borrowings			•
Provisions			•
Other			•
Liabilities Associated with Assets Held for Sale			<u> </u>
Total Current Liabilities			-
Non Current Liabilities			
Taxes Payable	•••	•••	
Payables			•
Contract Liabilities			•
		•••	•
Other Financial Liabilities at Fair Value			
Other Financial Liabilities at Fair Value Borrowings			•
Other Financial Liabilities at Fair Value Borrowings Provisions			
Other Financial Liabilities at Fair Value Borrowings Provisions Other			
Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities			
Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities	 	 	
Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets	 		
Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity		   263,678	263,67
Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds		 	
Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity		   263,678	263,67

	2024	1-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related			
Personnel Services	 12,707	8,122	12,416
Grants and Subsidies	316,168	65,500	391,50
Finance Costs	310,100	03,300	331,30-
Equivalent Income Tax	•••		•
Other Payments	 1,125	 1,867	1 00
		•	1,08
Total Payments	330,000	75,489	405,000
Receipts			
Appropriation	270,000	270,000	405,000
Funding Distribution from Department			
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			•
Cash transfers to the Crown Entity			
Sale of Goods and Services	•••		
Retained Taxes, Fees and Fines			•
Interest Received			
Grants and Contributions			
Other Receipts			
Total Receipts	270,000	270,000	405,000
Net Cash Flows From Operating Activities	(60,000)	194,511	
Cash Flows From Investing Activities		•	
Proceeds from Sale of Property, Plant and Equipment	•••		
Purchases of Property, Plant and Equipment			
Proceeds from Sale of Investments			
Purchases of Investments			_
Advances Repayments Received			
Advances made			
Other Investing			
Net Cash Flows From Investing Activities		•	
Cash Flows From Financing Activities	•••	***	•
Proceeds from Borrowings and Advances			
Proceeds from borrowings and Advances			
Repayment of Borrowings and Advances		 	
Repayment of Borrowings and Advances Dividends Paid		 	
Repayment of Borrowings and Advances Dividends Paid Other Financing	  		
Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation	  	  	
Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities		 	
Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation		 	
Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities	  	  	- - - - -
Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities		  	- - - - -
Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash		    194,511	- - - - -
Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	   (60,000)	    194,511 69,167	- - - - -
Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents	(60,000) 60,000	    194,511 69,167 	263,678

# **NSW Education Standards Authority**

# **Operating Statement**

	2024 Budget \$000	1-25 Revised \$000	2025-26 Budget \$000
Expenses Excluding Losses			
Operating Expenses -	105.000	101 577	100 000
Employee Related	185,922	191,577	196,308
Personnel Services Expenses Other Operating Expenses	 48,735	60,260	 57,878
Grants and Subsidies	46,733	00,200	37,676
Appropriation Expense	•••	•••	•••
Depreciation and Amortisation	2,036	2,300	2,246
Finance Costs	2,000		_,
Other Expenses		···	
TOTAL EXPENSES EXCLUDING LOSSES	236,693	254,136	256,432
Revenue			
Appropriation Revenue		***	
Funding Distribution from Department	221,798	222,915	233,704
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	4,800	5,937	5,037
Transfers to the Crown Entity			
Sales of Goods and Services	34,825	30,949	35,926
Grants and Contributions	(0)	1,425	(0)
Investment Revenue	244		0
Retained Taxes, Fees and Fines			
Other Revenue	767	4,216	443
Total Revenue	262,434	265,442	275,110
Gain/(Loss) on Disposal of Non Current Assets	10		10
Other Gains/(Losses)			
Net Result	25,750	11,306	18,688

	2024	2025-26	
	2024 Budget \$000	Revised \$000	2025-26 Budget \$000
Assets			
Current Assets			
Cash Assets	11,049	4,156	5,963
Taxes Receivable			
Receivables	7,501	9,625	9,625
Contract Assets			
Inventories	257	256	256
Financial Assets at Fair Value	***		
Other Financial Assets			
Other			
Assets Held For Sale			
Total Current Assets	18,807	14,038	15,844
Non Current Assets			
Taxes Receivable			
Receivables			
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Equity Investments	***		•••
Property, Plant and Equipment -			
Land and Building	916	1,525	1,475
Plant and Equipment	117	125	596
Infrastructure Systems			
Investment Properties			
Right of Use Assets			
Intangibles	25,266	24,809	41,270
Other Assets			40.044
Total Non Current Assets	26,300	26,459	43,341
Total Access		-	
Total Assets	45,107	40,497	59,185
Liabilities		-	
Liabilities Current Liabilities		-	
Liabilities Current Liabilities Taxes Payable	45,107	40,497	59,185
Liabilities Current Liabilities Taxes Payable Payables	 7,266	40,497  4,785	<b>59,185</b>  4,785
Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities	 7,266 8,020	40,497  4,785 7,150	59,185  4,785 7,150
Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	 7,266 8,020 	40,497  4,785 7,150 	59,185  4,785 7,150 
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	 7,266 8,020  0	40,497  4,785 7,150 	59,185  4,785 7,150  (0)
Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	 7,266 8,020  0 10,813	40,497  4,785 7,150   16,000	59,185  4,785 7,150  (0) 16,000
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	45,107  7,266 8,020  0 10,813 3,580	40,497  4,785 7,150   16,000 9,600	59,185  4,785 7,150  (0) 16,000
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale	45,107  7,266 8,020  0 10,813 3,580 	40,497  4,785 7,150   16,000 9,600 	59,185  4,785 7,150  (0) 16,000 9,600
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities	45,107  7,266 8,020  0 10,813 3,580	40,497  4,785 7,150   16,000 9,600	59,185  4,785 7,150  (0) 16,000 9,600
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities	45,107  7,266 8,020  0 10,813 3,580  29,679	40,497  4,785 7,150  16,000 9,600  37,535	59,185  4,785 7,150  (0) 16,000 9,600 
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable	45,107 7,266 8,020 0 10,813 3,580 29,679	40,497  4,785 7,150   16,000 9,600 	59,185  4,785 7,150  (0) 16,000 9,600
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables	45,107 7,266 8,020 0 10,813 3,580 29,679	40,497 4,785 7,150 16,000 9,600 37,535	59,185  4,785 7,150  (0) 16,000 9,600 
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities	45,107 7,266 8,020 0 10,813 3,580 29,679	40,497 4,785 7,150 16,000 9,600 37,535	59,185  4,785 7,150  (0) 16,000 9,600 
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	45,107 7,266 8,020 0 10,813 3,580 29,679	40,497 4,785 7,150 16,000 9,600 37,535	59,185  4,785 7,150  (0) 16,000 9,600 
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	45,107 7,266 8,020 0 10,813 3,580 29,679	40,497 4,785 7,150 16,000 9,600 37,535	59,185 4,785 7,150 (0) 16,000 9,600 37,535
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	45,107 7,266 8,020 0 10,813 3,580 29,679	40,497 4,785 7,150 16,000 9,600 37,535	59,185 4,785 7,150 (0) 16,000 9,600 37,535
Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	45,107 7,266 8,020 0 10,813 3,580 29,679 187	40,497 4,785 7,150 16,000 9,600 37,535 330	59,185 4,785 7,150 (0) 16,000 9,600 37,535 330
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Other Financial Liabilities at Fair Value Borrowings Provisions Other	45,107 7,266 8,020 0 10,813 3,580 29,679 187 187	40,497 4,785 7,150 16,000 9,600 37,535 330	59,185 4,785 7,150 (0) 16,000 9,600 37,535 330 330
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Non Current Liabilities	45,107  7,266 8,020 0 10,813 3,580 29,679  187 29,866	40,497  4,785 7,150 16,000 9,600 37,535  330 330 37,865	59,185 4,785 7,150 (0) 16,000 9,600 37,535 330 330 37,865
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Non Current Liabilities  Total Liabilities  Total Non Current Liabilities	45,107 7,266 8,020 0 10,813 3,580 29,679 187 187	40,497 4,785 7,150 16,000 9,600 37,535 330	59,185 4,785 7,150 (0) 16,000 9,600 37,535 330 330 37,865
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities  Total Non Current Liabilities  Total Liabilities  Total Non Current Liabilities	45,107  7,266 8,020 0 10,813 3,580 29,679  187 187 29,866 15,241	40,497  4,785 7,150 16,000 9,600 37,535  330 330 37,865 2,632	59,185 4,785 7,150 (0) 16,000 9,600 37,535 330 330 37,865 21,320
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Taxes Payable Accumulated Funds	45,107  7,266 8,020 0 10,813 3,580 29,679  187 29,866	 4,785 7,150  16,000 9,600  37,535  330  330 37,865 2,632	59,185 4,785 7,150 (0) 16,000 9,600 37,535 330 330 37,865 21,320
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Liabilities  Total Non Current Liabilities	45,107  7,266 8,020 0 10,813 3,580 29,679  187 187 29,866 15,241	40,497  4,785 7,150 16,000 9,600 37,535  330 330 37,865 2,632	59,185  4,785 7,150  (0) 16,000 9,600 
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Non Current Liabilities Total Non Current Liabilities Total Non Current Liabilities	45,107  7,266 8,020 0 10,813 3,580 29,679  187 187 29,866 15,241	 4,785 7,150  16,000 9,600  37,535  330  330 37,865 2,632 	37,535 37,865 21,320

	2024	1-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	181,122	183,354	191,27 <sup>-</sup>
Personnel Services	101,122	100,001	.0.,27
Grants and Subsidies	•••	•••	•
Finance Costs	•••		•
Equivalent Income Tax	•••	•••	•
Other Payments	48,735	65,261	57,878
Total Payments	229,857	248,615	249,148
Receipts	223,037	240,013	243,140
Appropriation			
	221 700	222.015	222.70
Funding Distribution from Department Cash reimbursements from the Crown Entity	221,798	222,915	233,704
Sale Proceeds Transfers to the Crown Entity	•••		•
· · · · · · · · · · · · · · · · · · ·	•••		•
Cash transfers to the Crown Entity	 24.02E		2E 020
Sale of Goods and Services	34,825	38,187	35,920
Retained Taxes, Fees and Fines			
Interest Received	244	1.405	(0
Grants and Contributions	(0)	1,425	(0
Other Receipts	767	4,924	443
Total Receipts	257,634	267,450	270,073
Net Cash Flows From Operating Activities	27,776	18,835	20,924
Net Cash Flows From Operating Activities  Cash Flows From Investing Activities	27,776	18,835	20,924
	<b>27,776</b>	18,835	· · · · · · · · · · · · · · · · · · ·
Cash Flows From Investing Activities	· · · · · · · · · · · · · · · · · · ·	18,835  (800)	30
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment	· · · · · · · · · · · · · · · · · · ·		30
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment	· · · · · · · · · · · · · · · · · · ·	(800)	30
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments	· · · · · · · · · · · · · · · · · · ·	 (800) 	30
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments	30  	 (800) 	30
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made	30  	 (800) 	30 (500  
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing	30    (16,958)	 (800)    (16,158)	3( (500 (18,648
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities	30   	(800)  	30 (500 (18,648
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities	30    (16,958) (16,928)	 (800)    (16,158) (16,958)	30 (500 (18,648 (19,118
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities Proceeds from Borrowings and Advances	30    (16,958) (16,928)	 (800)    (16,158)	30 (500 (18,648 (19,118
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances	30    (16,958) (16,928)	 (800)    (16,158) (16,958)	30 (500 (18,648 (19,118
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid	30    (16,958) (16,928)	 (800)    (16,158) (16,958)	30 (500 (18,648 (19,118
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing	30    (16,958) (16,928)	 (800)    (16,158) (16,958)	30 (500    (18,648 (19,118
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation	30    (16,958) (16,928)	 (800)    (16,158) (16,958)  	30 (500    (18,648 (19,118
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities	30    (16,958) (16,928)	 (800)    (16,158) (16,958)	30 (500 (18,648 (19,118
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities	30    (16,958) (16,928)	 (800)   (16,158) (16,958)	30 (500) (18,648 (19,118
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities	30    (16,958) (16,928)    	 (800)   (16,158) (16,958)    	30 (500 (18,648 (19,118
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	30   (16,958) (16,928)     10,848	 (800)   (16,158) (16,958)      1,877 2,279	30 (500)  (18,648 (19,118
Cash Flows From Investing Activities  Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents	30    (16,958) (16,928)    	 (800)   (16,158) (16,958)    	30 (500   (18,648 (19,118  
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	30   (16,958) (16,928)     10,848	 (800)   (16,158) (16,958)      1,877 2,279	20,924  30 (500) (18,648) (19,118) 1,806 4,156 5,963

# **TAFE Commission**

# **Operating Statement**

	202	4-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	1,520,932	1,622,761	1,609,372
Personnel Services Expenses			
Other Operating Expenses	426,290	410,712	513,401
Grants and Subsidies			
Appropriation Expense			
Depreciation and Amortisation	288,332	312,388	336,473
Finance Costs	467	226	543
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	2,236,020	2,346,087	2,459,789
Revenue			
A CONTROL OF THE PROPERTY OF T			
Appropriation Revenue			
Appropriation Revenue Funding Distribution from Department	0		 (0)
• • • • • • • • • • • • • • • • • • • •	 0 51,453	 58,472	 (0) 53,246
Funding Distribution from Department	ū		` '
Funding Distribution from Department Acceptance by Crown Entity of Employee Benefits and Other Liabilities	51,453		. ,
Funding Distribution from Department Acceptance by Crown Entity of Employee Benefits and Other Liabilities Transfers to the Crown Entity	51,453 	58,472 	53,246
Funding Distribution from Department Acceptance by Crown Entity of Employee Benefits and Other Liabilities Transfers to the Crown Entity Sales of Goods and Services	51,453  451,024	58,472  344,696	53,246  515,890
Funding Distribution from Department Acceptance by Crown Entity of Employee Benefits and Other Liabilities Transfers to the Crown Entity Sales of Goods and Services Grants and Contributions	51,453  451,024	58,472  344,696 1,814,491	53,246  515,890
Funding Distribution from Department Acceptance by Crown Entity of Employee Benefits and Other Liabilities Transfers to the Crown Entity Sales of Goods and Services Grants and Contributions Investment Revenue	51,453  451,024	58,472  344,696 1,814,491	53,246  515,890
Funding Distribution from Department Acceptance by Crown Entity of Employee Benefits and Other Liabilities Transfers to the Crown Entity Sales of Goods and Services Grants and Contributions Investment Revenue Retained Taxes, Fees and Fines	51,453  451,024 1,708,889 7 	58,472  344,696 1,814,491 7 	53,246  515,890 1,961,606 7 
Funding Distribution from Department Acceptance by Crown Entity of Employee Benefits and Other Liabilities Transfers to the Crown Entity Sales of Goods and Services Grants and Contributions Investment Revenue Retained Taxes, Fees and Fines Other Revenue	51,453  451,024 1,708,889 7  3,908	58,472  344,696 1,814,491 7  4,049	53,246  515,890 1,961,606 7  3,870
Funding Distribution from Department Acceptance by Crown Entity of Employee Benefits and Other Liabilities Transfers to the Crown Entity Sales of Goods and Services Grants and Contributions Investment Revenue Retained Taxes, Fees and Fines Other Revenue  Total Revenue	51,453  451,024 1,708,889 7  3,908	58,472  344,696 1,814,491 7  4,049 <b>2,221,714</b>	53,246  515,890 1,961,606 7  3,870 <b>2,534,618</b>

Satarios Griost			
	202 Budget	24-25 Revised	2025-26 Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	86,303	101,425	206,340
Taxes Receivable			
Receivables	136,975	81,169	79,592
Contract Assets	85,718	110,018	110,018
Inventories			
Financial Assets at Fair Value			
Other Financial Assets	4,951	4,994	4,994
Other	***	•••	•••
Assets Held For Sale	21,279	1,052	1,052
<b>Total Current Assets</b>	335,227	298,658	401,996
Non Current Assets	•		
Taxes Receivable		•••	
Receivables	1,652	2,221	2,221
Contract Assets		·	•
Inventories			•••
Financial Assets at Fair Value	175	175	175
Equity Investments			•••
Property, Plant and Equipment -			
Land and Building	5,591,749	5,874,703	5,858,317
Plant and Equipment	231,678	129,453	137,158
Infrastructure Systems			•••
Investment Properties			•••
	•••	•••	
Right of Use Assets	 17,922	 18,518	21,428
Right of Use Assets Intangibles	17,922 234,372	 18,518 192,091	21,428 176,361
=			
Intangibles			
Intangibles Other Assets	234,372 	192,091 	176,361 
Intangibles Other Assets  Total Non Current Assets	234,372  <b>6,077,550</b>	192,091  <b>6,217,161</b>	176,361  <b>6,195,660</b>
Intangibles Other Assets  Total Non Current Assets  Total Assets	234,372  <b>6,077,550</b>	192,091  <b>6,217,161</b>	176,361  <b>6,195,660</b>
Intangibles Other Assets  Total Non Current Assets  Total Assets  Liabilities	234,372  <b>6,077,550</b>	192,091  <b>6,217,161</b>	176,361  <b>6,195,660</b>
Intangibles Other Assets  Total Non Current Assets  Total Assets  Liabilities  Current Liabilities	234,372  <b>6,077,550</b>	192,091  <b>6,217,161</b>	176,361  6,195,660 6,597,656
Intangibles Other Assets  Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable	234,372  6,077,550 6,412,777 	192,091  <b>6,217,161</b> <b>6,515,819</b> 	176,361 6,195,660 6,597,656
Intangibles Other Assets  Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables	234,372  6,077,550 6,412,777  140,399	192,091  <b>6,217,161</b> <b>6,515,819</b>  108,175	176,361  <b>6,195,660</b> <b>6,597,656</b>  108,175
Intangibles Other Assets  Total Non Current Assets  Total Assets  Liabilities  Current Liabilities  Taxes Payable Payables Contract Liabilities	234,372  6,077,550 6,412,777  140,399	192,091  <b>6,217,161</b> <b>6,515,819</b>  108,175	176,361  <b>6,195,660</b> <b>6,597,656</b>  108,175 77,036
Intangibles Other Assets  Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	234,372  6,077,550 6,412,777  140,399 74,039 	192,091  <b>6,217,161</b> <b>6,515,819</b>  108,175 77,036 	176,361  <b>6,195,660</b> <b>6,597,656</b>  108,175 77,036  5,538
Intangibles Other Assets  Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	234,372  6,077,550 6,412,777  140,399 74,039  2,364	192,091  <b>6,217,161</b> <b>6,515,819</b>  108,175 77,036  4,523	176,361  <b>6,195,660</b>
Intangibles Other Assets  Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	234,372  6,077,550 6,412,777  140,399 74,039  2,364 126,811	192,091  <b>6,217,161</b> <b>6,515,819</b>  108,175 77,036  4,523 132,847	176,361  <b>6,195,660</b> <b>6,597,656</b>  108,175 77,036  5,538
Intangibles Other Assets  Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	234,372  6,077,550 6,412,777  140,399 74,039  2,364 126,811	192,091  <b>6,217,161</b> <b>6,515,819</b>  108,175 77,036  4,523 132,847 	176,361  <b>6,195,660</b> <b>6,597,656</b>  108,175 77,036  5,538 132,847
Intangibles Other Assets  Total Non Current Assets  Total Assets  Liabilities  Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale	234,372  6,077,550 6,412,777  140,399 74,039  2,364 126,811 2,389 	192,091  <b>6,217,161</b> <b>6,515,819</b>  108,175 77,036  4,523 132,847 	176,361  <b>6,195,660</b> <b>6,597,656</b>  108,175 77,036  5,538 132,847
Intangibles Other Assets  Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities	234,372  6,077,550 6,412,777  140,399 74,039  2,364 126,811 2,389 	192,091  <b>6,217,161</b> <b>6,515,819</b>  108,175 77,036  4,523 132,847 	176,361  <b>6,195,660</b> <b>6,597,656</b>  108,175 77,036  5,538 132,847
Intangibles Other Assets  Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities	234,372  6,077,550 6,412,777  140,399 74,039  2,364 126,811 2,389  346,001	192,091 6,217,161 6,515,819 108,175 77,036 4,523 132,847 322,582	176,361  <b>6,195,660</b> <b>6,597,656</b>  108,175 77,036  5,538 132,847
Intangibles Other Assets  Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable	234,372  6,077,550 6,412,777  140,399 74,039  2,364 126,811 2,389  346,001	192,091 6,217,161 6,515,819 108,175 77,036 4,523 132,847 322,582	176,361  <b>6,195,660</b> <b>6,597,656</b>  108,175 77,036  5,538 132,847
Intangibles Other Assets  Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables	234,372  6,077,550 6,412,777  140,399 74,039  2,364 126,811 2,389  346,001	192,091 6,217,161 6,515,819 108,175 77,036 4,523 132,847 322,582	176,361 6,195,660 6,597,656 108,175 77,036 5,538 132,847 323,597
Intangibles Other Assets  Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities	234,372  6,077,550 6,412,777  140,399 74,039  2,364 126,811 2,389  346,001	192,091 6,217,161 6,515,819  108,175 77,036 4,523 132,847 322,582	176,361  6,195,660 6,597,656  108,175 77,036  5,538 132,847   
Intangibles Other Assets  Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	234,372 6,077,550 6,412,777 140,399 74,039 2,364 126,811 2,389 346,001	192,091 6,217,161 6,515,819 108,175 77,036 4,523 132,847 322,582	176,361 6,195,660 6,597,656 108,175 77,036 5,538 132,847 323,597
Intangibles Other Assets  Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	234,372 6,077,550 6,412,777  140,399 74,039 2,364 126,811 2,389 346,001  11,116	192,091 6,217,161 6,515,819 108,175 77,036 4,523 132,847 322,582 9,929	176,361 6,195,660 6,597,656 108,175 77,036 5,538 132,847 323,597
Intangibles Other Assets  Total Non Current Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	234,372 6,077,550 6,412,777  140,399 74,039 2,364 126,811 2,389 346,001  11,116	192,091 6,217,161 6,515,819 108,175 77,036 4,523 132,847 322,582 9,929 5,732	176,361 6,195,660 6,597,656  108,175 77,036  5,538 132,847  323,597  8,599 5,732
Intangibles Other Assets  Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities  Total Current Liabilities  Other Financial Liabilities at Fair Value Borrowings Provisions Other	234,372 6,077,550 6,412,777  140,399 74,039 2,364 126,811 2,389 346,001  11,116 6,085	192,091 6,217,161 6,515,819  108,175 77,036 4,523 132,847 322,582  9,929 5,732	176,361 6,195,660 6,597,656 108,175 77,036 5,538 132,847 323,597 8,599 5,732 14,331
Intangibles Other Assets  Total Non Current Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities  Total Current Liabilities Total Current Liabilities  Total Fair Value Borrowings Provisions Other Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Other	234,372 6,077,550 6,412,777 140,399 74,039 2,364 126,811 2,389 346,001 11,116 6,085 17,201	192,091 6,217,161 6,515,819 108,175 77,036 4,523 132,847 322,582 9,929 5,732 15,661	176,361 6,195,660 6,597,656 108,175 77,036 5,538 132,847 323,597 8,599 5,732 14,331 337,928
Intangibles Other Assets  Total Non Current Assets  Total Assets  Liabilities Current Liabilities     Taxes Payable     Payables     Contract Liabilities at Fair Value     Borrowings     Provisions     Other     Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable     Payables     Contract Liabilities  Other Financial Liabilities  Total Sale  Total Current Liabilities  Total Liabilities  Other Financial Liabilities at Fair Value  Borrowings  Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity	234,372 6,077,550 6,412,777  140,399 74,039 2,364 126,811 2,389 346,001  11,116 6,085 17,201 363,203	192,091 6,217,161 6,515,819  108,175 77,036 4,523 132,847 322,582  9,929 5,732 15,661 338,243	176,361 6,195,660 6,597,656  108,175 77,036  5,538 132,847  323,597  8,599 5,732  14,331 337,928
Intangibles Other Assets  Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities  Total Current Liabilities  Total Financial Liabilities  Total Financial Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Liabilities	234,372 6,077,550 6,412,777  140,399 74,039 2,364 126,811 2,389 346,001  11,116 6,085 17,201 363,203	192,091 6,217,161 6,515,819  108,175 77,036 4,523 132,847 322,582  9,929 5,732 15,661 338,243	176,361 6,195,660 6,597,656 108,175 77,036 5,538 132,847 323,597 8,599 5,732 14,331 337,928 6,259,729
Intangibles Other Assets  Total Non Current Assets  Total Assets  Liabilities Current Liabilities     Taxes Payable     Payables     Contract Liabilities at Fair Value     Borrowings     Provisions     Other     Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable     Payables     Contract Liabilities  Other Financial Liabilities  Total Sale  Total Current Liabilities  Total Liabilities  Other Financial Liabilities at Fair Value  Borrowings  Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity	234,372 6,077,550 6,412,777 140,399 74,039 2,364 126,811 2,389 346,001 11,116 6,085 17,201 363,203 6,049,574	192,091 6,217,161 6,515,819  108,175 77,036 4,523 132,847 322,582  9,929 5,732 15,661 338,243 6,177,576	176,361  <b>6,195,660</b> <b>6,597,656</b>  108,175 77,036  5,538
Intangibles Other Assets  Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities  Total Current Liabilities  Total Financial Liabilities  Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Non Current Liabilities  Total Non Current Liabilities	234,372 6,077,550 6,412,777 140,399 74,039 2,364 126,811 2,389 346,001 11,116 6,085 17,201 363,203 6,049,574 1,606,109	192,091 6,217,161 6,515,819  108,175 77,036 4,523 132,847 322,582  9,929 5,732 15,661 338,243 6,177,576	176,361 6,195,660 6,597,656 108,175 77,036 5,538 132,847 323,597 8,599 5,732 14,331 337,928 6,259,729

2024 Budget \$000	4-25 Revised \$000	2025-26 Budget \$000
\$000	\$000	\$000
1 460 470	1 500 017	1 556 106
1,469,478	1,592,317	1,556,126
		 540
467	588	543
	 425 200	 E10 401
•		513,401
1,893,274	2,018,215	2,070,070
0		(0)
449,374	393,716	515,890
· · ·	· ·	7
		1,961,606
3,908	30,986	3,870
2,162,179	2,211,963	2,481,372
268,905	193,749	411,302
-		
	1,015	47,100
(246,194)	(154,926)	(344,964)
	(5)	
(48,553)	(56,693)	(3,600)
(294,747)	(210,609)	(301,464)
-		
(3,862)	(4,635)	(4,923)
(3,862)	(4,635)	(4,923)
(29,704)	(21,495)	104,915
116,007	122,920	101,425
	•	
	423,329  1,893,274  1,893,274  449,374 449,374 7 1,708,889 3,908  2,162,179  268,905  (246,194) (48,553) (294,747)  (3,862) (3,862) (3,862) (29,704)	467 588 423,329 425,309  1,893,274 2,018,215

# 7. HEALTH

### 7.1 Agency Expense Summary

Health	2024-25	Expenses <sup>(a)</sup> 2025-26		Capi 2024-25	tal Expendi 2025-26	ture
	Revised \$m	Budget \$m	Change %	Revised \$m	Budget \$m	Change %
Ministry of Health	32,371.3	34,019.0	5.1	2,699.2	3,154.1	16.9
Funding distribution to agencies	33.1	34.9	5.4		•••	•••
Total Principal Department	32,404.4	34,053.9	5.1	2,699.2	3,154.1	16.9
Total excluding impact of one-off factors <sup>(b)</sup>	30,075.2	31,804.0	5.7			
Total capital investment for Health <sup>(c)</sup>				2,846.5	3,295.1	15.8
Agencies						
Health Care Complaints Commission	28.9	27.9	(3.3)	1.8	0.1	(95.0)
Mental Health Commission of New South Wales	8.6	9.2	7.0	0.0		(100.0)
Total Agencies	37.5	37.1	(1.0)	1.8	0.1	(95.0)

<sup>(</sup>a) This table shows expenses on an uneliminated basis.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

<sup>(</sup>b) The 2025-26 Ministry of Health's underlying growth rate is 5.7 per cent after adjusting for expenditure that does not contribute directly to ongoing service delivery (such as depreciation), and one-off or time-limited initiatives.

<sup>(</sup>c) Total capital investment includes certain expenditure associated with the construction of capital projects, which falls below the capitalisation threshold and is not classified as capital expenditure under accounting standards (\$147.3 million in 2024-25 and \$141.0 million in 2025-26).

# 7.2 Financial Statements

# Ministry of Health

# **Operating Statement**

· -			
	202	4-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	19,485,466	19,663,825	20,979,523
Personnel Services Expenses			
Other Operating Expenses	8,795,240	9,021,144	9,242,555
Grants and Subsidies	1,923,916	1,984,238	2,007,861
Appropriation Expense			
Depreciation and Amortisation	1,547,631	1,597,067	1,690,320
Finance Costs	120,837	138,169	133,657
Other Expenses	•••		
TOTAL EXPENSES EXCLUDING LOSSES	31,873,089	32,404,442	34,053,916
Revenue	<del> </del>		
Appropriation Revenue	20,367,312	19,859,009	20,898,372
Funding Distribution from Department	•••		
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	516,469	517,407	536,565
Transfers to the Crown Entity			
Sales of Goods and Services	3,093,350	3,180,741	3,329,048
Grants and Contributions	9,732,896	9,823,267	10,476,504
Investment Revenue	92,579	104,413	84,028
Retained Taxes, Fees and Fines			
Other Revenue	65,614	88,836	66,824
Total Revenue	33,868,220	33,573,673	35,391,341
Gain/(Loss) on Disposal of Non Current Assets		(2,357)	
Other Gains/(Losses)	(35,740)	(39,560)	(34,333)
Net Result	1,959,391	1,127,314	1,303,092

Financial Assets at Fair Value	Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Net Assets  Equity Accumulated Funds Reserves Capital Equity	3,232,583 111,893  5,618,567   74,801 556 1,207 1,442,372 55,959 290,215 1,865,110 7,483,677 31,390,309  18,571,407 12,818,902	3,471,731 158,942  6,053,374  74,801 198 454 1,502,808 78,603 296,478 1,953,343 8,006,717 30,864,043 17,739,587 13,124,456 	19,042,679 13,992,138 
Assets   Curent Assets   Cash Cash Cash Cash Cash Cash Cash Cash	Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds Reserves	3,232,583 111,893  5,618,567   74,801 556 1,207 1,442,372 55,959 290,215 1,865,110 7,483,677 31,390,309	3,471,731 158,942  6,053,374  74,801 198 454 1,502,808 78,603 296,478 1,953,343 8,006,717 30,864,043	3,474,114 101,311  6,021,965  38,066 198 454 1,380,908 79,450 307,011 1,806,088 7,828,053 33,034,816
Current Assets         Curent Assets         2,415,063         2,838,203         2,569,35           Taxes Receivable         1,179,151         1,303,126         1,213,38           Contract Assets         2,260         2,2677         2,67           Inventories         326,923         277,952         277,952           Financial Assets Fair Value         73,909         73,820         76,38           Other Financial Assets         3,997,610         4,95,779         4,139,76           Other Financial Assets         3,997,610         4,95,779         4,139,76           Non Current Assets         3,997,610         4,95,779         4,139,76           Non Current Assets         2,997,610         4,95,779         4,139,76           Receivables         23,997,610         4,95,779         4,139,76           Rose Civables         23,997,610         4,99,779         4,139,76           Receivables         23,997,610         4,99,779         4,139,76           Receivables         23,997,610         4,295,779         4,109,76           Receivables         3,997,610         4,295,779         4,109,76           Receivables         3,997,610         3,100,70         4,202           Co	Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity	3,232,583 111,893 5,618,567  74,801 556 1,207 1,442,372 55,959 290,215 1,865,110 7,483,677 31,390,309	3,471,731 158,942  6,053,374  74,801 198 454 1,502,808 78,603 296,478 1,953,343 8,006,717 30,864,043	3,474,114 101,311  6,021,965  38,066 198 454 1,380,908 79,450 307,011 1,806,088 7,828,053
Cash Assets	Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets	3,232,583 111,893  5,618,567  74,801 556 1,207 1,442,372 55,959 290,215 1,865,110 7,483,677	3,471,731 158,942  6,053,374  74,801 198 454 1,502,808 78,603 296,478 1,953,343 8,006,717	3,474,114 101,311  6,021,965  38,066 198 454 1,380,908 79,450 307,011 1,806,088 7,828,053
Current Assets         Cash Assets         2,415,063         2,638,203         2,569,365           Taxes Receivable         1,179,151         1,303,126         1213,38           Contract Assets         2,260         2,677         2,67           Inventories         326,923         277,953         277,953           Inventories         73,909         73,820         76,38           Cher Financial Assets at Fair Value         73,909         73,820         76,38           Other Financial Assets         """"""""""""""""""""""""""""""""""""	Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities	3,232,583 111,893  5,618,567  74,801 556 1,207 1,442,372 55,959 290,215 1,865,110 7,483,677	3,471,731 158,942  6,053,374  74,801 198 454 1,502,808 78,603 296,478 1,953,343 8,006,717	3,474,114 101,311  6,021,965  38,066 198 454 1,380,908 79,450 307,011 1,806,088 7,828,053
Curent Assets           Cuernet Assets         2,415,063         2,838,203         2,569,365           Taxes Receivable         1,179,151         1,303,126         1,213,38           Contract Assets         2,260         2,677         2,67           Inventories         326,923         27,7953         276,38           Financial Assets at Fair Value         73,909         73,820         76,38           Other Financial Assets         30         3,97,610         4,495,779         4,39,76           Other Financial Assets         3,997,610         4,495,779         4,139,76           Other Financial Assets         3,997,610         4,495,779         4,139,76           Assets Held For Sale         30         1,00         6,422           Contract Assets         3,997,610         4,495,779         4,139,76           Total Current Assets         3,997,610         4,295,779         7,00           Financial Assets at Fair Value         3,220,88         1,620,33         1,88	Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities	3,232,583 111,893  <b>5,618,567</b>  74,801 556 1,207 1,442,372 55,959 290,215 <b>1,865,110</b>	3,471,731 158,942  6,053,374  74,801 198 454 1,502,808 78,603 296,478 1,953,343	3,474,114 101,311  <b>6,021,965</b>  38,066 198 454 1,380,908 79,450 307,011 <b>1,806,088</b>
Current Assets           Curent Assets         2,415,063         2,838,203         2,569,36         7,259,30         2,569,36         7,259,30         2,569,36         7,259,30         2,569,36         7,259,30         2,569,36         7,269,30         2,677         2,673	Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	3,232,583 111,893  5,618,567  74,801 556 1,207 1,442,372 55,959 290,215	3,471,731 158,942  <b>6,053,374</b>  74,801 198 454 1,502,808 78,603 296,478	3,474,114 101,311  <b>6,021,965</b>  38,066 198 454 1,380,908 79,450 307,011
Current Assets           Cash Assets         2,415,063         2,838,203         2,569,35           Taxes Receivable         1,179,151         1,303,126         1,213,38           Receivables         1,179,151         1,303,126         1,213,38           Contract Assets         2,260         2,677         2,67           Inventories         326,923         277,953         277,953           Financial Assets at Fair Value         73,909         73,820         76,83           Other Financial Assets         3,997,610         4,495,779         4,139,76           Other Jourent Assets         3,997,610         4,495,779         4,139,76           Non Current Assets         3,997,610         1,592,92         9,960,300	Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	3,232,583 111,893  <b>5,618,567</b>  74,801 556 1,207 1,442,372 55,959	3,471,731 158,942  <b>6,053,374</b>  74,801 198 454 1,502,808 78,603	3,474,114 101,311  <b>6,021,965</b>  38,066 198 454 1,380,908 79,450
Current Assets	Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	3,232,583 111,893  <b>5,618,567</b>  74,801 556 1,207 1,442,372	3,471,731 158,942  <b>6,053,374</b>  74,801 198 454 1,502,808	3,474,114 101,311  <b>6,021,965</b>  38,066 198 454 1,380,908
Name	Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	3,232,583 111,893  <b>5,618,567</b>  74,801 556 1,207	3,471,731 158,942  <b>6,053,374</b>  74,801 198 454	3,474,114 101,311  <b>6,021,965</b>  38,066 198 454
Name	Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities	3,232,583 111,893  <b>5,618,567</b>  74,801 556	3,471,731 158,942  <b>6,053,374</b>  74,801 198	3,474,114 101,311  <b>6,021,965</b>  38,066 198
Assets           Curnet Assets         2,415,063         2,838,203         2,569,35           Taxes Receivable         1,179,151         1,303,126         1,213,38           Contract Assets         2,260         2,277         2,67           Inventories         326,923         277,93         277,95           Financial Assets at Fair Value         73,909         73,820         76,93           Other Inancial Assets         3,997,610         4,495,779         4,139,76           Other Assets         3,997,610         4,495,779         4,139,76           Assets Held For Sale         30         4,95,779         4,139,76           Total Current Assets         3,997,610         4,495,779         4,139,76           Receivable         3         3,997,610         4,495,779         4,139,76           Total Current Assets         3,997,610         4,495,779         4,139,76           Receivable         3         3,997,610         4,495,779         4,139,76           Total Current Assets         3,997,610         4,495,779         4,139,76           Total Current Assets         3,997,610         4,995,779         4,139,76           Total Current Equipment         1,150,5         7,006         7	Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables	3,232,583 111,893  <b>5,618,567</b>  74,801	3,471,731 158,942  <b>6,053,374</b>  74,801	3,474,114 101,311  <b>6,021,965</b>  38,066
Assets           Curnert Assets         2,415,063         2,838,203         2,569,355           Taxes Receivable         1,179,151         1,303,126         1,213,38           Contract Assets         2,260         2,677         2,67           Inventories         326,923         277,953         277,95           Financial Assets at Fair Value         73,909         73,820         76,39           Other Financial Assets         3,997,610         4,495,779         4,139,76           Assets Held For Sale         3,997,610         4,495,779         4,139,76           Non Current Assets         3,997,610         4,495,779         4,139,76           Total Current Assets         3,997,610         4,495,779         4,139,76           Receivables         23,959         120,923         64,22           Contract Assets         23,959         120,923         64,22           Contract Assets         11,505         7,006         7,00           Equity Investments         21,059         7,006         7,00           Equity Investments         3,220,869         29,96,306         32,384,00           Investment Properties         862,752         840,763         82,845           Investment Propert	Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable	3,232,583 111,893  <b>5,618,567</b>	3,471,731 158,942  <b>6,053,374</b>	3,474,114 101,311  <b>6,021,965</b>
Assets           Current Assets         2,415,063         2,838,203         2,569,35           Taxes Receivable         1,179,151         1,303,126         1,213,38           Contract Assets         2,260         2,677         2,67           Inventories         326,923         277,953         277,95           Financial Assets at Fair Value         73,909         73,820         76,39           Other Financial Assets         3,997,610         4,495,779         4,139,76           Assets Held For Sale         304         —         —           Total Current Assets         3,997,610         4,495,779         4,139,76           Non Current Assets         3,997,610         4,495,779         4,139,76           Non Current Assets         3,997,610         4,495,779         4,139,76           Receivables         23,959         120,923         64,22           Contract Assets         23,959         120,923         64,22           Contract Ladjument         1,179,52         2,00,30<	Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities	3,232,583 111,893 	3,471,731 158,942 	3,474,114 101,311 
Assets           Current Assets         2,415,063         2,838,203         2,569,35           Taxes Receivable         1,179,151         1,303,26         1,213,38           Receivables         1,179,151         1,303,26         1,213,38           Contract Assets         2,260         2,677         2,63           Inventories         326,923         277,953         277,95           Financial Assets at Fair Value         73,999         73,809         70,38           Other	Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale	3,232,583 111,893 	3,471,731 158,942 	3,474,114 101,311 
Assets           Current Assets         2,415,063         2,838,203         2,569,35           Taxes Receivable         1,179,161         1,303,126         1,213,33           Receivables         1,179,161         1,303,126         1,213,33           Contract Assets         2,260         2,677         2,67           Inventories         326,923         277,953         277,95           Financial Assets at Fair Value         73,999         73,809         70,38           Other	Other Financial Liabilities at Fair Value Borrowings Provisions Other	3,232,583 111,893	3,471,731 158,942 	3,474,114 101,311 
Assets           Current Assets         2,415,063         2,838,203         2,569,35           Taxes Receivable	Other Financial Liabilities at Fair Value Borrowings Provisions	3,232,583	3,471,731	3,474,114
Assets           Curent Assets         2,415,063         2,838,203         2,569,35           Taxes Receivable	Other Financial Liabilities at Fair Value Borrowings			
Assets           Cash Assets         2,415,063         2,838,203         2,569,35           Taxes Receivable	Other Financial Liabilities at Fair Value	199,350	193,637	216,195
Assets           Curnet Assets         2,415,063         2,838,203         2,569,35           Taxes Receivable				
Assets           Cash Assets         2,415,063         2,838,203         2,569,35           Taxes Receivable	3 3			89
Assets           Current Assets         2,415,063         2,838,203         2,569,35           Taxes Receivable				36,785
Assets           Cash Assets         2,415,063         2,838,203         2,569,35           Taxes Receivable		 2	 2 192 180	 2 193 <i>4</i> 71
Assets           Current Assets         2,415,063         2,838,203         2,569,35           Taxes Receivable				
Assets           Current Assets         2,415,063         2,838,203         2,569,35           Taxes Receivable         1,179,151         1,303,126         1,213,38           Contract Assets         2,260         2,677         2,677           Inventories         326,923         277,953         277,95           Financial Assets at Fair Value         73,909         73,820         76,39           Other Financial Assets         3,997,610         4,95,779         4,139,76           Other Assets         3,997,610         4,95,779         4,139,76           Non Current Assets         3,997,610         4,95,779         4,139,76           Taxes Receivable         3,997,610         5,023         64,22           Contract Assets         11,505         7,00         7,00           Equity				
Assets           Current Assets         2,415,063         2,838,203         2,569,357           Taxes Receivable         1,179,151         1,303,126         1,213,38           Contract Assets         2,260         2,677         2,677           Inventories         326,923         277,953         277,95           Financial Assets at Fair Value         73,909         73,820         76,39           Other Financial Assets         3,997,610         4,495,779         4,139,76           Other         3,997,610         4,495,779         4,139,76           Non Current Assets         3,997,610         4,295,779         4,139,76           Taxes Receivable         3,997,610         4,295,779         4,139,76           Receivables         23,959         120,923         64,22 <t< td=""><td></td><td>30,073,360</td><td>30,070,733</td><td>-t0,002,003</td></t<>		30,073,360	30,070,733	-t0,002,003
Assets           Current Assets         2,415,063         2,838,203         2,569,35           Taxes Receivable               Receivables         1,179,151         1,303,126         1,213,38           Contract Assets         2,260         2,677         2,67           Inventories         326,923         277,953         277,95           Financial Assets at Fair Value         73,909         73,820         76,38           Other Financial Assets              Other For Sale         304             Assets Held For Sale         304             Total Current Assets         3,997,610         4,495,779         4,139,76           Non Current Assets         3,997,610         4,495,779         4,139,76           Investment Assets				
Assets           Current Assets         2,415,063         2,838,203         2,569,35           Taxes Receivable                Receivables         1,179,151         1,303,126         1,213,38         2,260         2,677         2,67           Inventories         326,923         277,953         277,95         277,95         1,79,5				
Assets           Current Assets         2,415,063         2,838,203         2,569,35           Taxes Receivable              Receivables         1,179,151         1,303,126         1,213,38           Contract Assets         2,260         2,677         2,67           Inventories         326,923         277,953         277,953           Financial Assets at Fair Value         73,909         73,820         76,39           Other Financial Assets              Other Massets         304             Total Current Assets         3,997,610         4,495,779         4,139,76           Non Current Assets         3,997,610         4,495,779         4,139,76           Non Current Assets              Taxes Receivable              Receivables         23,959         120,923         64,22           Contract Assets              Inventories              Financial Assets at Fair Value         11,505         7,06         7,00	_			95,400
Assets           Cash Assets         2,415,063         2,838,203         2,569,35           Taxes Receivable <td< td=""><td>_</td><td>•</td><td></td><td></td></td<>	_	•		
Assets           Current Assets         2,415,063         2,838,203         2,569,35           Taxes Receivable   <	· · · · · · · · · · · · · · · · · · ·	 660 227	 710 645	 656 627
Assets           Current Assets         2,415,063         2,838,203         2,569,35           Taxes Receivable		862,/52	840,763	828,855
Assets           Cash Assets         2,415,063         2,838,203         2,569,35           Taxes Receivable              Receivables         1,179,151         1,303,126         1,213,38           Contract Assets         2,260         2,677         2,67           Inventories         326,923         277,95         277,95           Financial Assets at Fair Value         73,909         73,820         76,39           Other              Other              Assets Held For Sale         304            Total Current Assets         3,997,610         4,495,779         4,139,76           Non Current Assets         3,997,610         4,495,779         4,139,76           Non Current Assets         23,959         120,923         64,22           Contract Assets              Inventories              Financial Assets at Fair Value         11,505         7,006         7,006           Equity Investments               Propert				
Assets           Cash Assets         2,415,063         2,838,203         2,569,35           Taxes Receivable				
Assets         Current Assets       2,415,063       2,838,203       2,569,35         Taxes Receivable            Receivables       1,179,151       1,303,126       1,213,38         Contract Assets       2,260       2,677       2,67         Inventories       326,923       277,953       277,953         Financial Assets at Fair Value       73,909       73,820       76,39         Other Financial Assets            Other            Assets Held For Sale       304           Total Current Assets       3,997,610       4,495,779       4,139,76         Non Current Assets       23,959       120,923       64,22         Contract Assets            Inventories            Financial Assets at Fair Value       11,505       7,006       7,006         Equity Investments		00.000.005	00.000.000	00.004.000
Assets         Current Assets       2,415,063       2,838,203       2,569,35         Taxes Receivable            Receivables       1,179,151       1,303,126       1,213,38         Contract Assets       2,260       2,677       2,67         Inventories       326,923       277,953       277,95         Financial Assets at Fair Value       73,909       73,820       76,39         Other Financial Assets            Other            Assets Held For Sale       304          Total Current Assets       3,997,610       4,495,779       4,139,76         Non Current Assets       23,959       120,923       64,22         Contract Assets            Inventories            Financial Assets at Fair Value       11,505       7,006       7,000				
Assets         Current Assets       2,415,063       2,838,203       2,569,35         Taxes Receivable            Receivables       1,179,151       1,303,126       1,213,38         Contract Assets       2,260       2,677       2,67         Inventories       326,923       277,953       277,953         Financial Assets at Fair Value       73,909       73,820       76,39         Other Financial Assets            Other            Assets Held For Sale       304          Total Current Assets       3,997,610       4,495,779       4,139,76         Non Current Assets       23,959       120,923       64,22         Contract Assets            Inventories		11,505	7,006	7,006
Assets         Current Assets       2,415,063       2,838,203       2,569,35         Taxes Receivable            Receivables       1,179,151       1,303,126       1,213,38         Contract Assets       2,260       2,677       2,67         Inventories       326,923       277,953       277,95         Financial Assets at Fair Value       73,909       73,820       76,39         Other Financial Assets            Other            Assets Held For Sale       304          Total Current Assets       3,997,610       4,495,779       4,139,76         Non Current Assets             Receivables              Receivables       23,959       120,923       64,22         Contract Assets				
Assets         Current Assets       2,415,063       2,838,203       2,569,35         Taxes Receivable            Receivables       1,179,151       1,303,126       1,213,38         Contract Assets       2,260       2,677       2,67         Inventories       326,923       277,953       277,95         Financial Assets at Fair Value       73,909       73,820       76,39         Other Financial Assets            Other       304           Total Current Assets       3,997,610       4,495,779       4,139,76         Non Current Assets             Taxes Receivable				
Assets         Current Assets       2,415,063       2,838,203       2,569,35         Taxes Receivable            Receivables       1,179,151       1,303,126       1,213,38         Contract Assets       2,260       2,677       2,67         Inventories       326,923       277,953       277,95         Financial Assets at Fair Value       73,909       73,820       76,39         Other Financial Assets            Other            Assets Held For Sale       304          Total Current Assets       3,997,610       4,495,779       4,139,76         Non Current Assets	Receivables	23,959	120,923	64,223
Assets         Current Assets       2,415,063       2,838,203       2,569,35         Taxes Receivable            Receivables       1,179,151       1,303,126       1,213,38         Contract Assets       2,260       2,677       2,67         Inventories       326,923       277,953       277,95         Financial Assets at Fair Value       73,909       73,820       76,39         Other Financial Assets            Other            Assets Held For Sale       304        4,495,779       4,139,76	Taxes Receivable	•••		
Assets         Current Assets       2,415,063       2,838,203       2,569,35         Taxes Receivable            Receivables       1,179,151       1,303,126       1,213,38         Contract Assets       2,260       2,677       2,67         Inventories       326,923       277,953       277,95         Financial Assets at Fair Value       73,909       73,820       76,39         Other Financial Assets            Other            Assets Held For Sale       304	Non Current Assets			
Assets         Cash Assets       2,415,063       2,838,203       2,569,35         Taxes Receivable            Receivables       1,179,151       1,303,126       1,213,38         Contract Assets       2,260       2,677       2,67         Inventories       326,923       277,953       277,95         Financial Assets at Fair Value       73,909       73,820       76,39         Other Financial Assets            Other	Total Current Assets	3,997,610	4,495,779	4,139,767
Assets         Cash Assets       2,415,063       2,838,203       2,569,35         Taxes Receivable           Receivables       1,179,151       1,303,126       1,213,38         Contract Assets       2,260       2,677       2,67         Inventories       326,923       277,953       277,95         Financial Assets at Fair Value       73,909       73,820       76,39         Other       Other				•••
Assets         Cash Assets       2,415,063       2,838,203       2,569,35         Taxes Receivable            Receivables       1,179,151       1,303,126       1,213,38         Contract Assets       2,260       2,677       2,67         Inventories       326,923       277,953       277,95         Financial Assets at Fair Value       73,909       73,820       76,39				
Assets         Current Assets       2,415,063       2,838,203       2,569,35         Taxes Receivable           Receivables       1,179,151       1,303,126       1,213,38         Contract Assets       2,260       2,677       2,67         Inventories       326,923       277,953       277,953				. 3,334
Assets         Current Assets       2,415,063       2,838,203       2,569,35         Taxes Receivable            Receivables       1,179,151       1,303,126       1,213,38         Contract Assets       2,260       2,677       2,67		·		76,394
Assets         Current Assets       2,415,063       2,838,203       2,569,35         Taxes Receivable            Receivables       1,179,151       1,303,126       1,213,38				277,953
Assets         Current Assets       2,415,063       2,838,203       2,569,35         Taxes Receivable				2,677
Assets Current Assets Cash Assets 2,415,063 2,838,203 2,569,35		 1 170 151	 1 303 126	 1 212 222
Assets Current Assets		2,415,063	2,838,203	2,509,355
Assets		2 41E 062	2 820 202	2 560 255
	Current Accets			
0000 0000	Assets	\$000	\$000	\$000
Budget Revised Budget	Assets			
2024-25 2025-26	Assets			

	20 Budget \$000	024-25 Revised \$000	2025-26 Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	18,981,069	19,101,828	20,496,224
Personnel Services			
Grants and Subsidies	1,923,916	1,983,492	2,007,861
Finance Costs	120,837	138,738	133,657
Equivalent Income Tax	,	, 	,
Other Payments	10,279,592	9,972,513	10,352,569
Total Payments	31,305,414	31,196,571	32,990,311
Receipts			
Appropriation	20,367,312	19,859,009	20,898,372
Funding Distribution from Department	20,007,012		20,000,072
Cash reimbursements from the Crown Entity	•••		
Sale Proceeds Transfers to the Crown Entity	•••	•••	
Cash transfers to the Crown Entity	•••	•••	
Sale of Goods and Services	3,068,662	 3,041,953	3,308,857
Retained Taxes, Fees and Fines	3,000,002	3,041,933	3,300,037
Interest Received	 86,064	97,382	 79,110
	9,732,896	9,613,288	10,269,114
Grants and Contributions	1,565,674		
Other Receipts		1,399,556	1,377,140
Total Receipts	34,820,608	34,011,187	35,932,593
Net Cash Flows From Operating Activities	3,515,194	2,814,617	2,942,282
Cash Flows From Investing Activities	· · · · · · · · · · · · · · · · · · ·	2,814,617	2,942,282
	<b>3,515,194</b> 15,000	<b>2,814,617</b> 15,000	<b>2,942,282</b> 77,800
Cash Flows From Investing Activities	· · · · · · · · · · · · · · · · · · ·		
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment	15,000	15,000	77,800
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment	15,000 (2,862,896)	15,000 (2,446,925)	77,800
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments	15,000 (2,862,896) 	15,000 (2,446,925)	77,800
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments	15,000 (2,862,896) 	15,000 (2,446,925) 3,914 	77,800
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received	15,000 (2,862,896) 	15,000 (2,446,925) 3,914 	77,800
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made	15,000 (2,862,896)  	15,000 (2,446,925) 3,914  	77,800 (2,874,624)  
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities	15,000 (2,862,896)    (282,212)	15,000 (2,446,925) 3,914   (143,076)	77,800 (2,874,624)    (202,870)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities	15,000 (2,862,896)    (282,212)	15,000 (2,446,925) 3,914   (143,076) (2,571,087)	77,800 (2,874,624)    (202,870)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities Proceeds from Borrowings and Advances	15,000 (2,862,896)   (282,212) (3,130,108)	15,000 (2,446,925) 3,914  (143,076) (2,571,087)	77,800 (2,874,624)   (202,870) (2,999,694)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances	15,000 (2,862,896)   (282,212) (3,130,108)  (205,621)	15,000 (2,446,925) 3,914  (143,076) (2,571,087)	77,800 (2,874,624)    (202,870)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid	15,000 (2,862,896)   (282,212) (3,130,108)	15,000 (2,446,925) 3,914  (143,076) (2,571,087)	77,800 (2,874,624)   (202,870) (2,999,694)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing	15,000 (2,862,896)   (282,212) (3,130,108)  (205,621) 	15,000 (2,446,925) 3,914  (143,076) (2,571,087)  (184,655) 	77,800 (2,874,624)   (202,870) (2,999,694)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation	15,000 (2,862,896)   (282,212) (3,130,108)  (205,621) 	15,000 (2,446,925) 3,914  (143,076) (2,571,087)  (184,655) 	77,800 (2,874,624)   (202,870) (2,999,694)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities	15,000 (2,862,896)   (282,212) (3,130,108)  (205,621)  	15,000 (2,446,925) 3,914  (143,076) (2,571,087)  (184,655)  	77,800 (2,874,624) (202,870) (2,999,694) (211,436)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities	15,000 (2,862,896)   (282,212) (3,130,108)  (205,621)   (205,621)	15,000 (2,446,925) 3,914  (143,076) (2,571,087)  (184,655)   (184,655)	77,800 (2,874,624) (202,870) (2,999,694) (211,436) (211,436)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities	15,000 (2,862,896)   (282,212) (3,130,108)  (205,621)   (205,621) 179,465	15,000 (2,446,925) 3,914  (143,076) (2,571,087)  (184,655)   (184,655)	77,800 (2,874,624)  (202,870) (2,999,694)  (211,436)  (211,436) (268,848)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	15,000 (2,862,896)  (282,212) (3,130,108)  (205,621)  (205,621) 179,465 2,235,599	15,000 (2,446,925) 3,914  (143,076) (2,571,087)  (184,655)  (184,655) 58,875 2,779,328	77,800 (2,874,624) (202,870) (2,999,694) (211,436) (211,436)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents	15,000 (2,862,896)   (282,212) (3,130,108)  (205,621)  (205,621) 179,465 2,235,599	15,000 (2,446,925) 3,914 (143,076) (2,571,087)  (184,655) (184,655) 58,875 2,779,328	77,800 (2,874,624)  (202,870) (2,999,694)  (211,436)  (211,436) (268,848)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	15,000 (2,862,896)  (282,212) (3,130,108)  (205,621)  (205,621) 179,465 2,235,599	15,000 (2,446,925) 3,914  (143,076) (2,571,087)  (184,655)  (184,655) 58,875 2,779,328	77,800 (2,874,624)  (202,870) (2,999,694)  (211,436)  (211,436) (268,848)

# **Health Care Complaints Commission Operating Statement**

	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	21,282	19,999	21,692
Personnel Services Expenses			
Other Operating Expenses	6,008	8,105	5,457
Grants and Subsidies			
Appropriation Expense			
Depreciation and Amortisation	453	551	733
Finance Costs		•••	•••
Other Expenses	50	237	50
TOTAL EXPENSES EXCLUDING LOSSES	27,793	28,892	27,932
Revenue			
Appropriation Revenue		•••	
Funding Distribution from Department	24,614	24,788	26,088
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	314	471	327
Transfers to the Crown Entity			
Sales of Goods and Services			
Grants and Contributions	650	650	
Investment Revenue			
Retained Taxes, Fees and Fines			
Other Revenue	1,250	1,500	1,281
Total Revenue	26,828	27,409	27,696
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)			
		(1,484)	•

	2024-25		2025-26	
	Budget	Revised	Budget	
	\$000	\$000	\$000	
Assets				
Current Assets				
Cash Assets	3,597	2,183	2,590	
Taxes Receivable				
Receivables	66	1,416	1,416	
Contract Assets				
Inventories	•••	•••		
Financial Assets at Fair Value	•••	•••		
Other Financial Assets				
Other Assets Held For Sale				
Total Current Assets	3,663	3,599	4,006	
Non Current Assets	3,003	3,333	4,000	
Taxes Receivable				
Receivables	 375			
Contract Assets				
Inventories	•••	•••		
Financial Assets at Fair Value				
Equity Investments				
Property, Plant and Equipment -				
Land and Building		351	351	
Plant and Equipment	536	71	106	
Infrastructure Systems	•••			
Investment Properties	•••			
Right of Use Assets				
Intangibles	3,792	4,596	3,918	
Other Assets				
Other Assets Total Non Current Assets	4,703	 5,018	4,375	
Total Non Current Assets Total Assets				
Total Non Current Assets Total Assets Liabilities	4,703	5,018	4,375	
Total Non Current Assets Total Assets Liabilities Current Liabilities	4,703	5,018	4,375	
Total Non Current Assets  Total Assets  Liabilities  Current Liabilities  Taxes Payable	4,703 8,366	5,018 8,616	4,375 8,380 	
Total Non Current Assets  Total Assets  Liabilities  Current Liabilities  Taxes Payable  Payables	4,703 8,366	5,018	4,375	
Total Non Current Assets  Total Assets  Liabilities  Current Liabilities  Taxes Payable  Payables  Contract Liabilities	4,703 8,366	5,018 8,616	4,375 8,380 	
Total Non Current Assets  Total Assets  Liabilities  Current Liabilities  Taxes Payable  Payables  Contract Liabilities  Other Financial Liabilities at Fair Value	4,703 8,366  1,188	5,018 8,616  1,818	4,375 8,380  1,818	
Total Non Current Assets  Total Assets  Liabilities  Current Liabilities  Taxes Payable  Payables  Contract Liabilities  Other Financial Liabilities at Fair Value  Borrowings	4,703 8,366  1,188 	5,018 8,616  1,818 	4,375 8,380  1,818 	
Total Non Current Assets  Total Assets  Liabilities  Current Liabilities  Taxes Payable  Payables  Contract Liabilities  Other Financial Liabilities at Fair Value  Borrowings  Provisions	4,703 8,366  1,188 	5,018 8,616  1,818 	4,375 8,380  1,818 	
Total Non Current Assets  Total Assets  Liabilities  Current Liabilities  Taxes Payable  Payables  Contract Liabilities  Other Financial Liabilities at Fair Value  Borrowings  Provisions  Other	4,703 8,366  1,188 	5,018 8,616  1,818 	4,375 8,380  1,818 	
Total Non Current Assets  Total Assets  Liabilities  Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale	4,703 8,366  1,188   1,887 	5,018 8,616  1,818   1,826 	4,375 8,380  1,818   1,826	
Total Non Current Assets  Total Assets  Liabilities  Current Liabilities  Taxes Payable  Payables  Contract Liabilities  Other Financial Liabilities at Fair Value  Borrowings  Provisions  Other  Liabilities Associated with Assets Held for Sale  Total Current Liabilities	4,703 8,366  1,188   1,887	5,018 8,616  1,818   1,826	4,375 8,380  1,818   1,826	
Total Non Current Assets  Liabilities  Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities	4,703 8,366 1,188 1,887 3,075	5,018 8,616  1,818   1,826 	4,375 8,380  1,818   1,826	
Total Non Current Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable	4,703 8,366 1,188 1,887 3,075	5,018 8,616  1,818  1,826  3,644	4,375 8,380  1,818   1,826	
Total Non Current Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables	4,703 8,366  1,188 1,887 3,075	5,018 8,616  1,818  1,826  3,644	4,375 8,380  1,818  1,826  3,644	
Total Non Current Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities	4,703 8,366 1,188 1,887 3,075	5,018 8,616  1,818  1,826  3,644	4,375 8,380  1,818  1,826  3,644	
Total Non Current Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	4,703 8,366  1,188 1,887 3,075	5,018 8,616 1,818 1,826 3,644	4,375 8,380  1,818  1,826  3,644	
Total Non Current Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	4,703 8,366  1,188 1,887 3,075	5,018 8,616 1,818 1,826 3,644	4,375 8,380  1,818  1,826  3,644	
Total Non Current Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities  Total Current Liabilities	4,703 8,366  1,188 1,887 3,075  530	5,018 8,616  1,818 1,826 3,644  891	4,375 8,380  1,818  1,826   3,644	
Total Non Current Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities Taxes Provisions Other Financial Liabilities at Fair Value Borrowings Provisions Other	4,703 8,366  1,188 1,887 3,075  530	5,018 8,616 1,818 1,826 3,644 891	4,375 8,380  1,818  1,826  3,644  891	
Total Non Current Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Totares Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Foundation Total Value Borrowings Provisions Other Total Non Current Liabilities	4,703 8,366  1,188 1,887 3,075  530 530	5,018 8,616 1,818 1,826 3,644 891	4,375 8,380  1,818  1,826  3,644  891 	
Total Non Current Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities  Totarent Liabilities Totarent Liabilities Totarent Liabilities Totarent Liabilities Totarent Liabilities Totarent Liabilities Totarent Liabilities Totarent Liabilities Totarent Liabilities Totarent Liabilities Totarent Liabilities Totarent Liabilities Total Liabilities	4,703 8,366  1,188 1,887 3,075  530 530 3,605	5,018 8,616  1,818 1,826 3,644  891 891 4,535	4,375 8,380 1,818 1,826 3,644 891 891 4,535	
Total Non Current Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Contract Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities  Total Non Current Liabilities	4,703 8,366  1,188 1,887 3,075  530 530	5,018 8,616 1,818 1,826 3,644 891	4,375 8,380 1,818 1,826 3,644 891 891 4,535	
Total Non Current Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Liabilities  Net Assets Equity	4,703 8,366  1,188 1,887 3,075  530 530 3,605 4,761	5,018 8,616  1,818 1,826 3,644  891 4,535 4,081	4,375 8,380 1,818 1,826 3,644 891 4,535 3,845	
Total Non Current Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	4,703 8,366  1,188 1,887 3,075  530 530 3,605 4,761	5,018 8,616  1,818 1,826 3,644  891 891 4,535	4,375 8,380 1,818 1,826 3,644 891 891 4,535	
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Total Current Liabilities Total Financial Liabilities Total Financial Liabilities Total Contract Liabilities Total Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	4,703 8,366  1,188 1,887 3,075  530 530 3,605 4,761	5,018 8,616  1,818 1,826 3,644  891 891 4,535 4,081	4,375 8,380 1,818 1,826 3,644 891 4,535 3,845	

	202	4-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	20,968	19,529	21,365
Personnel Services			
Grants and Subsidies			
Finance Costs			
Equivalent Income Tax			
Other Payments	6,058	8,343	5,507
Total Payments	27,026	27,871	26,872
Receipts			
Appropriation	•••		
Funding Distribution from Department	24,614	24,788	26,088
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			•••
Cash transfers to the Crown Entity			
Sale of Goods and Services			
Retained Taxes, Fees and Fines			
Interest Received			
Grants and Contributions	650	650	•••
Other Receipts	1,250	1,500	1,281
Total Receipts	26,514	26,938	27,369
Net Cash Flows From Operating Activities	(512)	(933)	497
Cash Flows From Investing Activities	·	·	
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment	(65)	(65)	(65)
Proceeds from Sale of Investments	(/	(,	(/
Purchases of Investments			
Advances Repayments Received			
Advances made			•••
Other Investing		(1,726)	(25)
Net Cash Flows From Investing Activities	(65)	(1,723)	(90)
Cash Flows From Financing Activities	(03)	(1,731)	(30)
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances		•••	•••
Dividends Paid		•••	•••
		•••	•••
Other Financing			
Other Financing Capital Appropriation - Equity Appropriation		 	
Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities	 		
Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities	•••		•••
Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash	 (577)	(2,724)	 407
Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	•••		 407
Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash  Opening Cash and Cash Equivalents Reclassification of Cash Equivalents	 (577)	(2,724)	 407
Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	 (577)	(2,724)	407 2,183

# **Mental Health Commission of New South Wales Operating Statement**

	2024	4-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	6,814	5,376	6,907
Personnel Services Expenses			
Other Operating Expenses	2,029	2,892	2,031
Grants and Subsidies	257	171	100
Appropriation Expense			
Depreciation and Amortisation	98	137	142
Finance Costs	4	5	4
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	9,202	8,581	9,184
Revenue			
Appropriation Revenue			
Funding Distribution from Department	8,973	8,358	8,853
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	130	85	133
Transfers to the Crown Entity			
Sales of Goods and Services	•••		
Grants and Contributions			
Investment Revenue			
Retained Taxes, Fees and Fines			
Other Revenue	•••	15	
Total Revenue	9,102	8,458	8,987
Gain/(Loss) on Disposal of Non Current Assets	•••	•••	
Other Gains/(Losses)			
Net Result	(99)	(123)	(198)

	2024	25	2025-26
	2024 Budget	25 Revised	2025-26 Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	808	1,068	1,004
Taxes Receivable			
Receivables	296	296	296
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Other Financial Assets			
Other			
Assets Held For Sale			
Total Current Assets	1,104	1,364	1,300
Non Current Assets			
Taxes Receivable			
Receivables			
Contract Assets			
Inventories			•••
Financial Assets at Fair Value			
Equity Investments			
Property, Plant and Equipment -			
Land and Building	395	335	208
Plant and Equipment			
Infrastructure Systems			
Investment Properties			
Right of Use Assets			
Intangibles	62	61	46
Other Assets			
Total Non Current Assets	457	396	254
Total Assets	1,561	1,761	1,555
Liabilities			
Current Liabilities			
Taxes Payable	•••		
Payables	532	401	426
Contract Liabilities	•••		
Other Financial Liabilities at Fair Value	•••		
Borrowings	•••		
Provisions	730	666	666
Other		33	33
Liabilities Associated with Assets Held for Sale	111	•••	
Total Command Linkilities		1,100	1,125
Total Current Liabilities	1,262	,	
Non Current Liabilities	1,262	,	
Non Current Liabilities Taxes Payable	1,262 		
Non Current Liabilities  Taxes Payable  Payables		·	
Non Current Liabilities Taxes Payable Payables Contract Liabilities			 
Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value			  
Non Current Liabilities  Taxes Payable  Payables  Contract Liabilities  Other Financial Liabilities at Fair Value  Borrowings	 		  
Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	  	    144	   111
Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	  		
Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	    80	    144	   111
Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	   80 	   144 61	  111 61 <b>172</b>
Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities	   80 	   144 61 <b>205</b>	  111 61 172 1,297
Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Net Assets  Equity	   80  <b>80</b> 1,342	   144 61 <b>205</b> <b>1,305</b>	  111 61 172 1,297
Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	   80  <b>80</b> 1,342	   144 61 <b>205</b> <b>1,305</b>	   111 61 172
Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds Reserves	80 1,342 219	  144 61 <b>205</b> <b>1,305</b> <b>455</b>	  111 61 172 1,297 258
Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	80 1,342 219	  144 61 <b>205</b> <b>1,305</b> <b>455</b>	  111 61 172 1,297 258

		4-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	6,700	5,222	6,774
Personnel Services			
Grants and Subsidies	257	171	100
Finance Costs	4	5	4
Equivalent Income Tax			
Other Payments	1,944	3,591	2,039
Total Payments	8,905	8,988	8,917
Receipts			
Appropriation			
Funding Distribution from Department	8,973	8,358	8,853
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services	***	•••	
Retained Taxes, Fees and Fines	•••	•••	
Interest Received	***		
Grants and Contributions	•••		
Other Receipts	•••	301	
Total Receipts	8,973	8,659	8,853
Net Cash Flows From Operating Activities	68	(329)	(64)
Cash Flows From Investing Activities	•		
Proceeds from Sale of Property, Plant and Equipment	***	•••	
Purchases of Property, Plant and Equipment	•••	•••	
Proceeds from Sale of Investments	•••	•••	
Purchases of Investments			
			•••
Advances Repayments Received			
Advances Repayments Received Advances made	•••		
Advances made			
Advances made Other Investing	•••		
Advances made Other Investing  Net Cash Flows From Investing Activities	  (25)	 (25)	
Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities	 (25) <b>(25)</b>	(25) ( <b>25)</b>	
Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances	 (25) ( <b>25)</b> 	 (25) ( <b>25)</b> 	
Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances	 (25) (25) 	 (25) (25) 	
Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid	 (25) ( <b>25)</b> 	 (25) ( <b>25)</b> 	
Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing	 (25) (25)  	 (25) (25)  	
Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation	 (25) (25)   	 (25) (25)   	
Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities	 (25) (25)   	 (25) (25)   	
Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities	 (25) (25)   	 (25) (25)   	
Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash	 (25) (25)    	 (25) (25)      (354)	
Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	 (25) (25)     43	 (25) (25)     (354)	
Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents	 (25) (25)    	 (25) (25)      (354)	
Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	 (25) (25)     43 765	 (25) (25)     (354) 1,422	     (64)

## 8. PLANNING, HOUSING AND INFRASTRUCTURE

#### 8.1 Agency Expense Summary

Planning, Housing and Infrastructure	2024-25	Expenses <sup>(a)</sup> 2025-26		Capi 2024-25	tal Expendi 2025-26	ture
,	Revised \$m	Budget \$m	Change %	Revised \$m	Budget \$m	Change %
Department of Planning, Housing and Infrastructure	1,692.3	1,978.7	16.9	45.8	61.6	34.4
Funding distribution to agencies(b)(c)	861.6	883.7	2.6			
Total Principal Department	2,553.9	2,862.3	12.1	45.8	61.6	34.4
Agencies						
Royal Botanic Gardens and Domain Trust	77.9	80.9	3.9	5.8	21.4	268.7
Sydney Olympic Park Authority	191.1	216.1	13.1	13.2	20.7	57.2
Western Parkland City Authority	27.5	38.1	38.5	119.0	218.5	83.5
Centennial Park and Moore Park Trust	58.3	59.4	1.8	7.6	14.2	85.3
Greater Sydney Parklands Trust	1.0	2.3	116.5			
Hunter and Central Coast Development Corporation	30.5	43.4	42.2	1.3	1.2	(8.0)
Lands Administration Ministerial Corporation	7.6	6.8	(10.7)	0.8		(100.0)
Luna Park Reserve Trust	4.6	3.3	(27.2)			
Planning Ministerial Corporation	60.9	78.8	29.4	72.6	132.2	82.2
Property and Development NSW	801.7	798.6	(0.4)	335.3	675.8	101.6
Western Sydney Parklands Trust	34.3	36.5	6.7	20.1	12.7	(37.0)
Total Agencies <sup>(d)</sup>	1,295.4	1,364.2	5.3	575.7	1,096.6	90.5

<sup>(</sup>a) This table shows expenses on an uneliminated basis.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

<sup>(</sup>b) The Infrastructure Team within the Bradfield Development Authority branch of the Department of Planning, Housing and Infrastructure was transferred to the Infrastructure NSW staff agency under the Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.3) 2024, effective 7 August 2024. Also, the Shared Services branch is to be transferred from Department of Planning, Housing and Infrastructure to Department of Customer Service, as per the Administrative Arrangements (Administrative Changes – SafeWork NSW Agency) Order 2025, effective 1 July 2025.

<sup>(</sup>c) The NSW Reconstruction Authority staff agency was transferred from the Department of Planning, Housing and Infrastructure to the Premier's Department under the *Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.2) 2025*, effective from 17 March 2025.

<sup>(</sup>d) In addition to the above listed agencies, there is a further \$35.2 million expenses budgeted in 2025-26 in other immaterial funds, trusts and independent agencies within the Planning, Housing and Infrastructure portfolio.

#### 8.2 Financial Statements

# **Department of Planning, Housing and Infrastructure Operating Statement**

	202	24-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	644,114	697,946	767,685
Personnel Services Expenses			
Other Operating Expenses	320,251	378,817	290,803
Grants and Subsidies	3,133,142	1,444,323	1,733,667
Appropriation Expense			
Depreciation and Amortisation	73,925	26,913	63,232
Finance Costs	258	258	269
Other Expenses	5,689	5,689	6,687
TOTAL EXPENSES EXCLUDING LOSSES	4,177,379	2,553,945	2,862,343
Revenue	-		
Appropriation Revenue	3,428,872	1,819,481	1,646,999
Funding Distribution from Department		•••	
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	17,006	16,938	17,564
Transfers to the Crown Entity		•••	
Sales of Goods and Services	558,309	515,679	611,275
Grants and Contributions	191,811	196,650	178,032
Investment Revenue	69,577	83,479	80,067
Retained Taxes, Fees and Fines	5,330	37,141	39,742
Other Revenue	0	47,946	38,406
Total Revenue	4,270,905	2,717,314	2,612,085
Gain/(Loss) on Disposal of Non Current Assets	8,430	2,026	8,431
Other Gains/(Losses)		(2,014)	

Budget				
South   Sout		_		2025-26
Cash Assets				
Current Assets         447,447         705,061         497,625           Taxes Receivable         267,265         222,134         182,830           Receivables         267,265         222,134         182,830           Contract Assets         1,562         72         72           Financial Assets at Fair Value         2,260         1,983         10,831           Other Financial Assets         3         10,831         10,831           Other Financial Assets         3         2         4         4           Assets Held For Sale         3         943,160         696,470           Non Current Assets         718,53         943,160         696,470           Non Current Assets         120,251         129,838         128,058           Receivable         120,251         129,838         128,058           Contract Assets         11,537         8,443         8,443           Inventories         11,537         8,443         8,443           Financial Assets at Fair Value         7,178         7,424         7,424           Equity Investment Service         12,934         95,962         128,555           Investment Dequipment         43,260         38,286         17,031 <t< td=""><td>Accete</td><td>Ç</td><td>ÇCCC</td><td>ÇÜÜ</td></t<>	Accete	Ç	ÇCCC	ÇÜÜ
Cash Assets         447,447         705,061         497,625           Taxes Receivable         """         3,098         3,098           Contract Assets         """         3,098         3,098           Inventories         1,562         72         72           Financial Assets at Fair Value         2,260         1,960         1,980           Other Financial Assets         """         1,931         10,831           Other         """         """         4         4           Assets Held For Sale         """         """         4         4           Assets Held For Sale         """         """         """         """           Taxes Receivable         """         """         """         """           Receivables         10,251         129,383         120,583         <				
Taxos Receivables   267,265   222,134   182,808   Contract Assets   3,098   3,098   Inventories   1,562   77   77   77   77   77   77   77		447 447	705.061	497 625
Receivables				407,020
Contract Assets         3,088         3,088           Inventories         1,562         72         72           Financial Assets at Fair Value         2,260         1,960         1,960           Other Financial Assets         "				182 880
Inventories		201,200	•	· ·
Financial Assets at Fair Value         2,260         1,960         1,960           Other Financial Assets         2         4         4           Assets Held For Sale         718,536         943,60         696,470           Total Current Assets         718,536         943,60         696,470           Non Current Assets         """"""""""""""""""""""""""""""""""""		1.562		72
Other Financial Assets				
Other Assets Held For Sale         2         4         4           Total Current Assets         718,556         943,160         696,470           Non Current Assets         718,556         943,160         696,470           Roceivable Receivable         120,251         129,838         128,058           Contract Assets         """"""""""""""""""""""""""""""""""""				
Total Current Assets	Other			4
Non Current Assets         Image: Receivable (Receivables)         120,251         129,838         128,058           Contract Assets         11,537         8,443         8,443           Inventories         11,537         8,443         8,443           Financial Assets at Fair Value         7,178         7,424         7,424           Equity Investments	Assets Held For Sale		•••	
Taxes Receivable		718,536	943,160	696,470
Receivables         120,251         129,838         128,058           Contract Assets         """"""""""""""""""""""""""""""""""""	Non Current Assets	· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·	-
Description	Taxes Receivable		•••	***
Description	Receivables	120,251	129,838	128,058
Financial Assets at Fair Value         7,178         7,424         7,424           Equity Investments	Contract Assets			
Financial Assets at Fair Value         7,178         7,424         7,424           Equity Investments	Inventories	11,537	8,443	8,443
Property, Plant and Equipment	Financial Assets at Fair Value	7,178	7,424	7,424
Land and Building         10,526,900         10,438,830         10,456,824           Plant and Equipment         43,260         38,286         17,031           Infrastructure Systems         129,342         95,962         128,555           Investment Properties         """"         2,986         0           Right of Use Assets         11,852         2,986         0           Intrangibles         145,167         123,464         113,410           Other Assets         10,995,487         10,845,234         10,859,746           Total Assets         11,714,024         11,783,394         11,556,216           Liabilities         """"         """"         """	Equity Investments			
Plant and Equipment         43,260         38,286         17,031           Infrastructure Systems         129,342         95,962         128,555           Investment Properties	Property, Plant and Equipment -			
Infrastructure Systems   129,342   95,962   128,555     Investment Properties	Land and Building	10,526,900	10,438,830	10,456,824
Investment Properties	Plant and Equipment	43,260	38,286	17,031
Right of Use Assets         11,852         2,986         0           Intangibles         145,167         123,464         113,410           Other Assets         10,995,487         10,845,234         10,859,746           Total Assets         11,714,024         11,788,394         11,556,216           Liabilities         Current Liabilities           Taxes Payable         """"""""""""""""""""""""""""""""""""	Infrastructure Systems	129,342	95,962	128,555
Intangibles	Investment Properties			
Other Assets <t< td=""><td>Right of Use Assets</td><td>11,852</td><td>2,986</td><td>0</td></t<>	Right of Use Assets	11,852	2,986	0
Total Non Current Assets         10,995,487         10,845,234         10,859,746           Total Assets         11,714,024         11,788,394         11,556,216           Liabilities         Current Liabilities           Taxes Payable	Intangibles	145,167	123,464	113,410
Total Assets         11,714,024         11,788,394         11,556,216           Liabilities         Current Liabilities           Taxes Payable         215,904         168,393         92,286           Payables         215,904         168,393         92,286           Contract Liabilities         32,918          289           Other Financial Liabilities at Fair Value               Borrowings         108,269         97,622         95,059         95,059         97,622         95,059         95,059         97,622         95,059         95,059         96,059         97,622         95,059         95,059         96,059         97,622         95,059         96,059         97,622         95,059         95,059         96,059         97,622         95,059         95,059         96,059         97,622         95,059         96,059         97,622         95,059         96,059         97,622         95,059         96,059         97,622         95,059         96,059         97,622         95,059         96,059         96,059         96,059         96,059         96,059         18,059         96,059         96,059         96,059         97,622         95,059         96,059	Other Assets			
Liabilities           Current Liabilities           Taxes Payable	Total Non Current Assets	10,995,487		10,859,746
Current Liabilities           Taxes Payable		11,714,024	11,788,394	11,556,216
Taxes Payable               Payables         215,904         168,393         92,286           Contract Liabilities         32,918          289           Other Financial Liabilities at Fair Value               Borrowings         3,198         467         467         467           Provisions         108,269         97,622         95,059         0ther         128,593         236,693         252,863           Liabilities Associated with Assets Held for Sale  <				
Payables         215,904         168,393         92,286           Contract Liabilities         32,918          289           Other Financial Liabilities at Fair Value              Borrowings         3,198         467         467           Provisions         108,269         97,622         95,059           Other         128,593         236,693         252,863           Liabilities Associated with Assets Held for Sale              Total Current Liabilities         488,881         503,176         440,965           Non Current Liabilities              Payables               Contract Liabilities               Contract Liabilities                Other Financial Liabilities at Fair Value               Borrowings         33,786         21,256         34,747           Provisions         6,134         6,315         5,252           Other         605<				
Contract Liabilities         32,918          289           Other Financial Liabilities at Fair Value              Borrowings         3,198         467         467           Provisions         108,269         97,622         95,059           Other         128,593         236,693         252,863           Liabilities Associated with Assets Held for Sale              Total Current Liabilities         488,881         503,176         440,965           Non Current Liabilities               Payables                Contract Liabilities				
Other Financial Liabilities at Fair Value              Borrowings         3,198         467         467           Provisions         108,269         97,622         95,059           Other         128,593         236,693         252,863           Liabilities Associated with Assets Held for Sale               Total Current Liabilities         488,881         503,176         440,965           Non Current Liabilities               Payables         77	Taxes Payable			
Borrowings         3,198         467         467           Provisions         108,269         97,622         95,059           Other         128,593         236,693         252,863           Liabilities Associated with Assets Held for Sale	Taxes Payable Payables		 168,393	 92,286
Provisions         108,269         97,622         95,059           Other         128,593         236,693         252,863           Liabilities Associated with Assets Held for Sale               Total Current Liabilities         488,881         503,176         440,965           Non Current Liabilities              Payables         77             Contract Liabilities              Other Financial Liabilities at Fair Value              Borrowings         33,786         21,256         34,747           Provisions         6,134         6,315         5,252           Other         605         2,111         2,111           Total Non Current Liabilities         40,602         29,683         42,111           Total Liabilities         529,483         532,859         483,076           Net Assets         11,184,541         11,255,535         11,073,140           Equity	Taxes Payable Payables Contract Liabilities		·	 92,286 289
Other         128,593         236,693         252,863           Liabilities Associated with Assets Held for Sale               Total Current Liabilities         488,881         503,176         440,965           Non Current Liabilities              Taxes Payable               Payables	Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	32,918 		289 
Liabilities Associated with Assets Held for Sale   <	Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	32,918  3,198	  467	289  467
Total Current Liabilities         488,881         503,176         440,965           Non Current Liabilities	Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	32,918  3,198 108,269	 467 97,622	289  467 95,059
Non Current Liabilities	Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	32,918  3,198 108,269	 467 97,622	289  467
Taxes Payable	Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale	32,918  3,198 108,269 128,593 	 467 97,622 236,693 	289  467 95,059 252,863 
Payables       77           Contract Liabilities             Other Financial Liabilities at Fair Value             Borrowings       33,786       21,256       34,747         Provisions       6,134       6,315       5,252         Other       605       2,111       2,111         Total Non Current Liabilities       40,602       29,683       42,111         Total Liabilities       529,483       532,859       483,076         Net Assets       11,184,541       11,255,535       11,073,140         Equity       5,678,981       6,002,162       5,763,961         Reserves       5,505,560       5,253,373       5,309,179         Capital Equity	Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities	32,918  3,198 108,269 128,593 	 467 97,622 236,693 	289  467 95,059
Contract Liabilities	Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities	32,918  3,198 108,269 128,593 	 467 97,622 236,693 	289  467 95,059 252,863 
Other Financial Liabilities at Fair Value            Borrowings       33,786       21,256       34,747         Provisions       6,134       6,315       5,252         Other       605       2,111       2,111         Total Non Current Liabilities       40,602       29,683       42,111         Total Liabilities       529,483       532,859       483,076         Net Assets       11,184,541       11,255,535       11,073,140         Equity       5,678,981       6,002,162       5,763,961         Reserves       5,505,560       5,253,373       5,309,179         Capital Equity	Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable	32,918  3,198 108,269 128,593  488,881	97,622 236,693  <b>503,176</b>	289  467 95,059 252,863 
Borrowings         33,786         21,256         34,747           Provisions         6,134         6,315         5,252           Other         605         2,111         2,111           Total Non Current Liabilities         40,602         29,683         42,111           Total Liabilities         529,483         532,859         483,076           Net Assets         11,184,541         11,255,535         11,073,140           Equity         Accumulated Funds         5,678,981         6,002,162         5,763,961           Reserves         5,505,560         5,253,373         5,309,179           Capital Equity	Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables	32,918  3,198 108,269 128,593  488,881	97,622 236,693  <b>503,176</b>	289  467 95,059 252,863 
Provisions Other         6,134 6,315 5,252 (a)         6,005 (a)         2,111 (a)         2,111 (a)         5,111 (a)         5,111 (a)         5,111 (a)         5,111 (a)         6,002	Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities	32,918  3,198 108,269 128,593  488,881	 467 97,622 236,693  <b>503,176</b>	289  467 95,059 252,863 
Other         605         2,111         2,111           Total Non Current Liabilities         40,602         29,683         42,111           Total Liabilities         529,483         532,859         483,076           Net Assets         11,184,541         11,255,535         11,073,140           Equity         Accumulated Funds         5,678,981         6,002,162         5,763,961           Reserves         5,505,560         5,253,373         5,309,179           Capital Equity	Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	32,918  3,198 108,269 128,593  488,881  77	 467 97,622 236,693  <b>503,176</b> 	289  467 95,059 252,863  <b>440,965</b>
Total Non Current Liabilities         40,602         29,683         42,111           Total Liabilities         529,483         532,859         483,076           Net Assets         11,184,541         11,255,535         11,073,140           Equity         Accumulated Funds         5,678,981         6,002,162         5,763,961           Reserves         5,505,560         5,253,373         5,309,179           Capital Equity	Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	32,918  3,198 108,269 128,593  488,881  77   33,786	 467 97,622 236,693  <b>503,176</b>    21,256	289  467 95,059 252,863  <b>440,965</b>    34,747
Total Liabilities         529,483         532,859         483,076           Net Assets         11,184,541         11,255,535         11,073,140           Equity         Accumulated Funds         5,678,981         6,002,162         5,763,961           Reserves         5,505,560         5,253,373         5,309,179           Capital Equity	Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	32,918  3,198 108,269 128,593  488,881  77   33,786 6,134	 467 97,622 236,693  <b>503,176</b>    21,256 6,315	289  467 95,059 252,863  <b>440,965</b>    34,747 5,252
Net Assets       11,184,541       11,255,535       11,073,140         Equity       5,678,981       6,002,162       5,763,961         Reserves       5,505,560       5,253,373       5,309,179         Capital Equity	Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	32,918 3,198 108,269 128,593 488,881 77 33,786 6,134 605	 467 97,622 236,693  <b>503,176</b>    21,256 6,315 2,111	289 467 95,059 252,863 440,965 34,747 5,252 2,111
Equity         Accumulated Funds       5,678,981       6,002,162       5,763,961         Reserves       5,505,560       5,253,373       5,309,179         Capital Equity	Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities	32,918 3,198 108,269 128,593 488,881 77 33,786 6,134 605 40,602	 467 97,622 236,693  503,176    21,256 6,315 2,111 29,683	289 467 95,059 252,863 440,965 34,747 5,252 2,111 42,111
Accumulated Funds       5,678,981       6,002,162       5,763,961         Reserves       5,505,560       5,253,373       5,309,179         Capital Equity	Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities	32,918 3,198 108,269 128,593 488,881 77 33,786 6,134 605 40,602 529,483	 467 97,622 236,693  503,176  21,256 6,315 2,111 29,683 532,859	289 467 95,059 252,863 440,965  34,747 5,252 2,111 42,111 483,076
Reserves 5,505,560 5,253,373 5,309,179 Capital Equity	Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets	32,918 3,198 108,269 128,593 488,881 77 33,786 6,134 605 40,602 529,483	 467 97,622 236,693  503,176  21,256 6,315 2,111 29,683 532,859	289 467 95,059 252,863 440,965 34,747 5,252 2,111 42,111
Capital Equity	Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity	32,918 3,198 108,269 128,593 488,881 77 33,786 6,134 605 40,602 529,483 11,184,541	 467 97,622 236,693  503,176    21,256 6,315 2,111 29,683 532,859 11,255,535	289 467 95,059 252,863 440,965 34,747 5,252 2,111 42,111 483,076 11,073,140
	Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	32,918 3,198 108,269 128,593 488,881 77 33,786 6,134 605 40,602 529,483 11,184,541 5,678,981	 467 97,622 236,693  503,176  21,256 6,315 2,111 29,683 532,859 11,255,535	289 467 95,059 252,863 440,965  34,747 5,252 2,111 42,111 483,076 11,073,140  5,763,961
11,184,541 11,255,535 11,073,140	Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds Reserves	32,918 3,198 108,269 128,593 488,881 77 33,786 6,134 605 40,602 529,483 11,184,541 5,678,981	 467 97,622 236,693  503,176  21,256 6,315 2,111 29,683 532,859 11,255,535	289 467 95,059 252,863 440,965  34,747 5,252 2,111 42,111 483,076 11,073,140
	Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds Reserves Capital Equity	32,918 3,198 108,269 128,593 488,881 77 33,786 6,134 605 40,602 529,483 11,184,541 5,678,981 5,505,560	 467 97,622 236,693  <b>503,176</b>  21,256 6,315 2,111 <b>29,683</b> <b>532,859</b> <b>11,255,535</b> 6,002,162 5,253,373	289 467 95,059 252,863 440,965  34,747 5,252 2,111 42,111 483,076 11,073,140  5,763,961 5,309,179

	202 Budget \$000	24-25 Revised \$000	2025-26 Budget \$000
Cook Flavor Frame Omarating Astivities	\$000	\$000	\$000
Cash Flows From Operating Activities Payments			
Employee Related	627,108	670,035	750,120
Personnel Services	027,100	070,033	750,12
Grants and Subsidies	 3,054,129	1,371,378	1,701,92
Finance Costs	258	258	269
Equivalent Income Tax	250	250	20.
Other Payments	406,545	380,210	347,53
Total Payments	4,088,039	2,421,881	2,799,84
Receipts	4,000,000	2,421,001	2,700,01
Appropriation	3,428,872	1,819,481	1,646,999
Funding Distribution from Department	3,420,072	1,013,401	1,040,33
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			•
Cash transfers to the Crown Entity	•••		(6,000
Sale of Goods and Services	 610,011	605,910	664,18
Retained Taxes, Fees and Fines	010,011	000,010	004,10
Interest Received	 18,158	32,059	27,440
Grants and Contributions	125,812	134,459	171,62
Other Receipts	6,485	86,242	123,40
Total Receipts	4,189,337	2,678,151	2,627,654
Net Cash Flows From Operating Activities	101,298	256,269	(172,190
	101,290	250,209	(172,130
Cash Flows From Investing Activities	00.040	10.045	00.04
Proceeds from Sale of Property, Plant and Equipment	26,049	19,645	26,049
Purchases of Property, Plant and Equipment	(41,891)	(20,842)	(32,547
Proceeds from Sale of Investments		 (2.02.4)	
Purchases of Investments		(2,034)	•
Advances Repayments Received Advances made			
	(14 0 47)		(10.700
Other Investing	(14,847)	(24,803)	(18,789
Net Cash Flows From Investing Activities	(30,689)	(28,034)	(25,287
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances		(7.050)	
Repayment of Borrowings and Advances	(9,644)	(7,859)	(9,959
Dividends Paid			
Other Financing	•••		•
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			
		***	
Net Cash Flows From Financing Activities	(9,644)	(7,859)	(9,959
Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash	(9,644) 60,965	(7,859) 220,377	
			(207,436
Net Increase/(Decrease) in Cash  Opening Cash and Cash Equivalents Reclassification of Cash Equivalents	60,965	220,377	(207,436
Net Increase/(Decrease) in Cash  Opening Cash and Cash Equivalents	<b>60,965</b> 386,482	220,377	(207,436
Net Increase/(Decrease) in Cash  Opening Cash and Cash Equivalents Reclassification of Cash Equivalents	<b>60,965</b> 386,482 	<b>220,377</b> 484,684	(9,959 (207,436 705,06  497,625

# **Royal Botanic Gardens and Domain Trust Operating Statement**

		4-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related			
Personnel Services Expenses	36,709	36,827	38,868
Other Operating Expenses	29,601	29,367	30,393
Grants and Subsidies	•••	6	•••
Appropriation Expense			
Depreciation and Amortisation	9,651	11,704	11,648
Finance Costs	4	7	4
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	75,964	77,911	80,913
Revenue			
Appropriation Revenue			
Funding Distribution from Department	35,889	35,103	35,208
Acceptance by Crown Entity of Employee Benefits and Other Liabilities			
Transfers to the Crown Entity			
Sales of Goods and Services	24,537	22,380	34,885
Grants and Contributions	21,207	12,789	12,334
Investment Revenue	854	95	400
Retained Taxes, Fees and Fines	1,589	1,900	2,061
Other Revenue	76	1,154	78
Total Revenue	84,150	73,422	84,966
Gain/(Loss) on Disposal of Non Current Assets		(68)	
Other Gains/(Losses)		(5,622)	
Net Result	8,186	(10,179)	4,053

Data i i o o o o o o o o o o o o o o o o o			
		24-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	26,858	24,648	14,963
Taxes Receivable			
Receivables	2,094	2,309	2,303
Contract Assets			
Inventories	75	71	71
Financial Assets at Fair Value			
Other Financial Assets		1,145	1,145
Other			
Assets Held For Sale			
Total Current Assets	29,027	28,173	18,482
Non Current Assets			
Taxes Receivable		•••	•••
Receivables	10,401	10,645	10,115
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Equity Investments	•••	•••	•••
Property, Plant and Equipment -	F0F 000	F00 000	FF1.0F0
Land and Building	525,029	539,883	551,250
Plant and Equipment Infrastructure Systems	466,244 140,440	475,623 129,089	485,292 138,277
Investment Properties	140,440	129,069	130,211
Right of Use Assets	239	229	256
Intangibles	6,536	6,096	5,995
Other Assets	0,330	0,030	3,993
Total Non Current Assets	1,148,891	1,161,565	1,191,184
Total Assets	1,177,918	1,189,739	1,209,666
Liabilities			
Current Liabilities			
Taxes Payable			
Payables	2,724	4,734	5,117
Contract Liabilities	4,940	6,276	5,226
Other Financial Liabilities at Fair Value			
Borrowings	43	43	70
Provisions	3,310	3,700	3,776
Other	2,168	2,028	828
Liabilities Associated with Assets Held for Sale			
Total Current Liabilities	13,184	16,780	15,016
Non Current Liabilities			
Taxes Payable			
Payables			
Contract Liabilities	1,405	194	194
Other Financial Liabilities at Fair Value			
Borrowings	189	189	189
Provisions	77	102	102
Other	155		
Total Non Current Liabilities	1,825	485	485
Total Liabilities	15,009	17,265	15,501
		1,172,474	1,194,165
Net Assets	1,162,909		
Equity	<del> </del>	500 122	602 17e
<b>Equity</b> Accumulated Funds	616,219	599,123 573 351	603,176
<b>Equity</b> Accumulated Funds Reserves	<del> </del>	599,123 573,351	603,176 590,989
<b>Equity</b> Accumulated Funds	616,219		

	202 Budget	4-25 Revised	2025-26 Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related			
Personnel Services	36,709	36,827	38,86
Grants and Subsidies		6	
Finance Costs	4	7	
Equivalent Income Tax			
Other Payments	37,682	30,789	36,33
Total Payments	74,395	67,629	75,21
Receipts			
Appropriation			
Funding Distribution from Department	35,889	35,103	35,20
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity	•••		
Cash transfers to the Crown Entity			
Sale of Goods and Services	23,900	22,770	34,64
Retained Taxes, Fees and Fines			
Interest Received	854	95	40
Grants and Contributions	15,711	7,589	7,60
Other Receipts	8,229	3,054	9,07
Total Receipts	84,583	68,612	86,92
Net Cash Flows From Operating Activities	10,188	982	11,712
Cash Flows From Investing Activities		•	
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment	(9,204)	(5,659)	(21,259
Proceeds from Sale of Investments			
Purchases of Investments		(1,145)	
Advances Repayments Received			
Advances made			
Other Investing			
Net Cash Flows From Investing Activities	(9,204)	(6,804)	(21,259
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances	(135)	(124)	(138
Dividends Paid			
Other Financing			
Other Financing			
Capital Appropriation - Equity Appropriation			
Capital Appropriation - Equity Appropriation			(138
Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities			
Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities	 (135)	 (124)	(9,685
Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash	 (135) 849	(124) (5,946)	(9,685
Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash  Opening Cash and Cash Equivalents	 (135) 849	(124) (5,946)	(138 (9,685 24,648

# Sydney Olympic Park Authority Operating Statement

	202	4-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related			
Personnel Services Expenses	29,647	24,320	31,279
Other Operating Expenses	62,470	61,817	66,086
Grants and Subsidies	80	30	30
Appropriation Expense			
Depreciation and Amortisation	106,397	104,899	118,690
Finance Costs	52	51	52
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	198,646	191,118	216,136
Revenue			
Appropriation Revenue			
Funding Distribution from Department	30,855	25,278	35,037
Acceptance by Crown Entity of Employee Benefits and Other Liabilities			
Transfers to the Crown Entity			
Sales of Goods and Services	67,432	69,801	65,931
Grants and Contributions	2,770	1,277	2,168
Investment Revenue	8,159	6,774	9,773
Retained Taxes, Fees and Fines	800	1,073	911
Other Revenue	2,896	4,712	6,891
Total Revenue	112,912	108,914	120,711
Gain/(Loss) on Disposal of Non Current Assets			21,785
Other Gains/(Losses)	•••	(186)	
Net Result	(85,734)	(82,390)	(73,640)

	20	24.25	2025.26
	20 Budget	24-25 Revised	2025-26 Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	117,363	116,576	137,240
Taxes Receivable			
Receivables	4,199	9,976	9,976
Contract Assets	7,303	3,473	3,473
Inventories	3	4	4
Financial Assets at Fair Value	1,918	***	•••
Other Financial Assets	1,514	1,518	1,518
Other			
Assets Held For Sale			
Total Current Assets	132,301	131,547	152,211
Non Current Assets	· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·	
Taxes Receivable		***	
Receivables		***	
Contract Assets		***	
Inventories		•••	
Financial Assets at Fair Value	83,680	90,203	99,261
Equity Investments		•••	
Property, Plant and Equipment -			
Land and Building	2,694,749	2,871,494	2,781,117
Plant and Equipment	17,243	19,014	16,141
Infrastructure Systems	419,782	404,732	394,352
Investment Properties			
Right of Use Assets	897	789	689
Intangibles			
Other Assets	3,638	4,326	4,326
Total Non Current Assets	3,219,989	3,390,560	3,295,887
Total Assets	3,352,289	3,522,107	3,448,099
Total Assets Liabilities	3,352,289	3,522,107	3,448,099
	3,352,289	3,522,107	3,448,099
Liabilities Current Liabilities	3,352,289	3,522,107	3,448,099
Liabilities Current Liabilities Taxes Payable			
<b>Liabilities Current Liabilities</b> Taxes Payable Payables	 20,720	 17,108	 16,771
Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities	 20,720 2,921	 17,108 7,572	
Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	 20,720 2,921 	 17,108 7,572 	 16,771 7,572 
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	 20,720 2,921  227	 17,108 7,572  85	 16,771 7,572  191
Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	20,720 2,921  227 3,177	 17,108 7,572  85 2,678	 16,771 7,572  191 2,678
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	20,720 2,921  227 3,177 892	 17,108 7,572  85 2,678 1,352	 16,771 7,572  191
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale	20,720 2,921  227 3,177 892	 17,108 7,572  85 2,678 1,352	 16,771 7,572  191 2,678 1,352
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities	20,720 2,921  227 3,177 892	 17,108 7,572  85 2,678 1,352	 16,771 7,572  191 2,678 1,352
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities	20,720 2,921  227 3,177 892 	 17,108 7,572  85 2,678 1,352  28,795	 16,771 7,572  191 2,678
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable	20,720 2,921  227 3,177 892  27,937	 17,108 7,572  85 2,678 1,352  28,795	 16,771 7,572  191 2,678 1,352
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables	20,720 2,921  227 3,177 892  27,937	 17,108 7,572  85 2,678 1,352  28,795	 16,771 7,572  191 2,678 1,352
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities	20,720 2,921  227 3,177 892  27,937	 17,108 7,572  85 2,678 1,352  28,795	 16,771 7,572  191 2,678 1,352
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	20,720 2,921  227 3,177 892  27,937	 17,108 7,572  85 2,678 1,352  28,795	 16,771 7,572  191 2,678 1,352  <b>28,564</b> 
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	20,720 2,921  227 3,177 892  <b>27,937</b>  	 17,108 7,572  85 2,678 1,352  28,795	 16,771 7,572  191 2,678 1,352  <b>28,564</b>   
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	20,720 2,921  227 3,177 892  27,937     735 375	 17,108 7,572  85 2,678 1,352  28,795	 16,771 7,572  191 2,678 1,352  <b>28,564</b> 
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Other Financial Liabilities at Fair Value Borrowings Provisions Other	20,720 2,921  227 3,177 892  27,937    735 375	 17,108 7,572  85 2,678 1,352  28,795     884 368	 16,771 7,572  191 2,678 1,352  28,564  747 368
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Foreign Sair Value Borrowings Provisions Other Other	20,720 2,921 227 3,177 892  27,937  735 375 1,111	 17,108 7,572  85 2,678 1,352  28,795      884 368 	 16,771 7,572  191 2,678 1,352  <b>28,564</b>  747 368 
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Non Current Liabilities	20,720 2,921 227 3,177 892 27,937 735 375 1,111 29,048	 17,108 7,572  85 2,678 1,352  28,795   884 368  1,252 30,047	 16,771 7,572  191 2,678 1,352  28,564  747 368  1,115
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Taxes Payables Contract Liabilities Total Liabilities Total Non Current Liabilities	20,720 2,921 227 3,177 892  27,937  735 375 1,111	 17,108 7,572  85 2,678 1,352  28,795      884 368 	 16,771 7,572  191 2,678 1,352  <b>28,564</b>  747 368 
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Non Current Liabilities Total Non Current Liabilities	20,720 2,921  227 3,177 892  27,937  735 375  1,111 29,048 3,323,241	 17,108 7,572  85 2,678 1,352  28,795      884 368  1,252 30,047 3,492,060	 16,771 7,572  191 2,678 1,352  28,564  747 368  747 368  1,115 29,679 3,418,420
Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Non Current Liabilities	20,720 2,921  227 3,177 892  <b>27,937</b>     735 375  1,111 29,048 3,323,241	 17,108 7,572  85 2,678 1,352  28,795       884 368  1,252 30,047 3,492,060	 16,771 7,572  191 2,678 1,352  <b>28,564</b>  747 368  747 368  1,115 29,679 3,418,420
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Non Current Liabilities  Total Non Current Liabilities  Total Non Current Liabilities	20,720 2,921  227 3,177 892  27,937  735 375  1,111 29,048 3,323,241	 17,108 7,572  85 2,678 1,352  28,795      884 368  1,252 30,047 3,492,060	 16,771 7,572  191 2,678 1,352  28,564  747 368  1,115 29,679 3,418,420
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Non Current Liabilities	20,720 2,921  227 3,177 892  <b>27,937</b>     735 375  1,111 29,048 3,323,241	 17,108 7,572  85 2,678 1,352  28,795       884 368  1,252 30,047 3,492,060	 16,771 7,572  191 2,678 1,352  28,564  747 368  1,115 29,679 3,418,420

	202 Budget \$000	4-25 Revised \$000	2025-26 Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments  Employee Poleted			
Employee Related Personnel Services	 29,647	 24,320	 31,279
Grants and Subsidies	29,047	24,320 30	31,279
Finance Costs	52	50 51	52
Equivalent Income Tax		31	52
Other Payments	62,770	63,853	66,423
Total Payments	92,549	88,255	97,783
Receipts		·	
Appropriation	•••		
Funding Distribution from Department	30,855	25,278	35,037
Cash reimbursements from the Crown Entity		·	,
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services	67,432	65,292	65,93 <sup>-</sup>
Retained Taxes, Fees and Fines			
Interest Received	6,241	923	715
Grants and Contributions	2,770	1,277	2,168
Other Receipts	3,696	7,192	7,803
Total Receipts	110,994	99,961	111,653
Net Cash Flows From Operating Activities	18,445	11,707	13,870
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment			27,500
Purchases of Property, Plant and Equipment	(18,985)	(14,240)	(20,675
Proceeds from Sale of Investments	•••		••
Purchases of Investments		(688)	
Advances Repayments Received		•••	
Advances made			
Other Investing			
Net Cash Flows From Investing Activities	(18,985)	(14,928)	6,825
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances	18		16
Repayment of Borrowings and Advances	(42)		(47
Dividends Paid			
Other Financing	•••	•••	
Capital Appropriation - Equity Appropriation		•••	
Cash Equity Injection to For-Profit Entities	(0.4)		
Net Cash Flows From Financing Activities	(24)	(0.000)	(31)
Net Increase/(Decrease) in Cash	(564)	(3,222)	20,664
Opening Cash and Cash Equivalents	117,926	119,798	116,576
Reclassification of Cash Equivalents	•••		
Cash transferred in(out) as a Result of Administrative Restructuring		<u></u>	
Closing Cash and Cash Equivalents	117,363	116,576	137,240

## **Western Parkland City Authority**

## **Operating Statement**

Net Result	298,793	100,544	219,277
Other Gains/(Losses)		(30)	
Total Revenue  Gain/(Loss) on Disposal of Non Current Assets	339,671	(30)	257,397
Other Revenue	4,561	168	2,432
Retained Taxes, Fees and Fines	 4 EG1		
Investment Revenue	•••		•••
Grants and Contributions	•••	635	
Sales of Goods and Services		32	
Transfers to the Crown Entity			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	•••	•••	•••
Funding Distribution from Department	335,110	127,262	254,965
Appropriation Revenue	(O)	•••	(O)
Revenue			
TOTAL EXPENSES EXCLUDING LOSSES	40,878	27,523	38,120
Other Expenses	0		(0)
Finance Costs	•••		•••
Depreciation and Amortisation	3,072	2,123	3,072
Appropriation Expense	•••	•••	
Grants and Subsidies		20	20
Other Operating Expenses	13,737	10,344	14.950
Personnel Services Expenses	24.070	15,036	20.079
Operating Expenses - Employee Related	(0)		(0)
Expenses Excluding Losses			
	\$000	\$000	\$000
	Budget	Revised	Budget
	202	4-25	2025-26

		4-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Assets	·	•	·
Current Assets			
Cash Assets	23,619	18,616	22,482
Taxes Receivable			
Receivables	567	866	866
Contract Assets			
Inventories	•••		
Financial Assets at Fair Value	•••		
Other Financial Assets			
Other			
Assets Held For Sale			
Total Current Assets	24,186	19,482	23,348
Non Current Assets			
Taxes Receivable	•••		
Receivables		2,692	2,692
Contract Assets		•••	
Inventories		•••	
Financial Assets at Fair Value	•••	•••	
Equity Investments			
Property, Plant and Equipment -			
Land and Building	503,472	534,060	615,176
Plant and Equipment	25,528	29,028	27,663
Infrastructure Systems	304,550	122,277	257,936
Investment Properties			
Right of Use Assets			
Intangibles		47	47
Other Assets			
Total Non Current Assets	833,551	688,103	903,514
Total Assets	857,737	707,585	926,862
Liabilities			
Current Liabilities			
Taxes Payable			 - 000
Payables Contract Liabilities	9,006	5,830	5,830
L'Antract Liabilities			
Other Financial Liabilities at Fair Value			
Other Financial Liabilities at Fair Value Borrowings			 
Other Financial Liabilities at Fair Value Borrowings Provisions			
Other Financial Liabilities at Fair Value Borrowings Provisions Other		 	  
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale	  	  	  
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities	 	 	  
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities	  	  	  
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable	9,006	   5,830	   5,830
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables	9,006	   5,830	   5,830
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities	9,006  160	   5,830	   5,830
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	9,006	5,830 	   5,830
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	9,006 	5,830  102 	5,830  102 
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	9,006  160   619	5,830  102   629	5,830  102  629
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	9,006  160 619	 5,830  102   629	5,830 5,830  102  629
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities	9,006  9,006  160 619 779	5,830  102 629 731	5,830 5,830  102  629 
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	 9,006  160  619  779 9,786	5,830  102 629 731 6,561	5,830 102 629 731
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets	9,006  9,006  160 619	5,830  102 629 731	5,830 102 629 731
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity	9,006  9,006  160 619 779 9,786 847,951	5,830  102 629 731 6,561 701,024	5,830  102  629  731 6,561 920,301
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets	9,006  9,006  160 619 779 9,786 847,951	5,830  102 629 731 6,561 701,024	5,830 102 629 6,561 920,301
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	9,006  9,006  160 619 779 9,786 847,951	5,830  102 629 731 6,561 701,024	5,830 5,830 102 629 731 6,561 920,301 832,726 87,575

	202	24-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	(0)		(0)
Personnel Services	24,070	15,036	20,079
Grants and Subsidies		20	20
Finance Costs			
Equivalent Income Tax			
Other Payments	13,737	16,168	14,949
Total Payments	37,806	31,224	35,048
Receipts			
Appropriation	(0)	•••	(0)
Funding Distribution from Department	335,110	127,262	254,965
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services		32	
Retained Taxes, Fees and Fines			
Interest Received			
Grants and Contributions		580	
Other Receipts	4,561	5,208	2,432
Total Receipts	339,671	133,082	257,397
Net Cash Flows From Operating Activities	301,865	101,858	222,349
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment	(302,293)	(120,228)	(218,483)
Proceeds from Sale of Investments			
Purchases of Investments			
Advances Repayments Received			
Advances made			
Other Investing		(72)	
Net Cash Flows From Investing Activities	(302,293)	(120,300)	(218,483)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances	•••	•••	•••
Repayment of Borrowings and Advances	•••	•••	
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities			
Net Increase/(Decrease) in Cash	(428)	(18,442)	3,866
Opening Cash and Cash Equivalents	24,047	37,058	18,616
Reclassification of Cash Equivalents	•••		
Cash transferred in(out) as a Result of Administrative Restructuring			
Closing Cash and Cash Equivalents	23,619	18,616	22,482

# **Centennial Park and Moore Park Trust Operating Statement**

	202	4-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related			
Personnel Services Expenses	8,883	9,098	9,273
Other Operating Expenses	33,504	33,828	34,299
Grants and Subsidies			
Appropriation Expense			
Depreciation and Amortisation	14,399	15,388	15,795
Finance Costs	2	3	2
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	56,788	58,317	59,369
Revenue			
Appropriation Revenue			
Funding Distribution from Department	2,557	2,557	8,000
Acceptance by Crown Entity of Employee Benefits and Other Liabilities			
Transfers to the Crown Entity			
Sales of Goods and Services	42,560	42,296	43,943
Grants and Contributions	9,392	10,354	8,412
Investment Revenue	1,184		1,357
Retained Taxes, Fees and Fines	325	385	395
Other Revenue	2,151	2,784	2,230
Total Revenue	58,169	58,376	64,337
Gain/(Loss) on Disposal of Non Current Assets	(560)	(574)	(574)
Other Gains/(Losses)		6	
Net Result	822	(508)	4,394

	201	24-25	2025-26
	Budget \$000	Revised \$000	2025-26 Budget \$000
Assets			
Current Assets			
Cash Assets	31,115	27,255	32,850
Taxes Receivable	•••		
Receivables	4,419	4,728	4,780
Contract Assets			
Inventories	436	451	451
Financial Assets at Fair Value			
Other Financial Assets	•••		
Other			
Assets Held For Sale			
Total Current Assets	35,969	32,433	38,081
Non Current Assets			
Taxes Receivable	•••		
Receivables			
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Equity Investments			
Property, Plant and Equipment -	1 00 1 010	1 00 1 001	1 070 050
Land and Building	1,024,918	1,064,661	1,076,659
Plant and Equipment	4,297	4,430	4,230
Infrastructure Systems	633,911	647,486	657,865
Investment Properties Right of Use Assets	 50	 77	110
Intangibles	447	367	210
Other Assets	7,738	7,628	8,621
Total Non Current Assets	1,671,361	1,724,650	1,747,696
	1,071,001	1,7 = 1,000	1,7 47,000
Total Assets	1,707,331	1.757.084	1.785.777
Total Assets Liabilities	1,707,331	1,757,084	1,785,777
Liabilities	1,707,331	1,757,084	1,785,777
Liabilities Current Liabilities	1,707,331	1,757,084	1,785,777
Liabilities Current Liabilities Taxes Payable			
Liabilities Current Liabilities Taxes Payable Payables	 5,051	 6,224	 6,224
Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities	 5,051 2,557	 6,224 2,671	
Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	 5,051	 6,224	 6,224
Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities	 5,051 2,557 	 6,224 2,671 	 6,224 2,671 
Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	 5,051 2,557  22	 6,224 2,671  54	 6,224 2,671  87
Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	 5,051 2,557  22 996	 6,224 2,671  54 997	 6,224 2,671  87 997
Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	 5,051 2,557  22 996 2,784	 6,224 2,671  54 997 1,425	 6,224 2,671  87 997
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale	 5,051 2,557  22 996 2,784	 6,224 2,671  54 997 1,425	 6,224 2,671  87 997 1,425
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities	 5,051 2,557  22 996 2,784	 6,224 2,671  54 997 1,425	 6,224 2,671  87 997 1,425
Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities	 5,051 2,557  22 996 2,784 	 6,224 2,671  54 997 1,425 	 6,224 2,671  87 997 1,425 
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities	 5,051 2,557  22 996 2,784  11,409	 6,224 2,671  54 997 1,425  11,370	 6,224 2,671  87 997 1,425 
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables	 5,051 2,557  22 996 2,784  11,409	 6,224 2,671  54 997 1,425  11,370	 6,224 2,671  87 997 1,425 
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities	 5,051 2,557  22 996 2,784  11,409	 6,224 2,671  54 997 1,425  11,370	 6,224 2,671  87 997 1,425 
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	5,051 2,557  22 996 2,784  11,409	 6,224 2,671  54 997 1,425  11,370	 6,224 2,671  87 997 1,425  11,403
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Other Financial Liabilities at Fair Value Borrowings Provisions Other	 5,051 2,557  22 996 2,784  11,409  	 6,224 2,671  54 997 1,425  11,370	 6,224 2,671  87 997 1,425  11,403
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	 5,051 2,557  22 996 2,784  11,409	 6,224 2,671  54 997 1,425  11,370    59 36	 6,224 2,671  87 997 1,425  11,403
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Other Financial Liabilities at Fair Value Borrowings Provisions Other	 5,051 2,557  22 996 2,784  11,409  	 6,224 2,671  54 997 1,425  11,370   59 36	 6,224 2,671  87 997 1,425  11,403  61 36
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Forosions Other Other Total Non Current Liabilities	5,051 2,557 22 996 2,784 11,409 11,409	 6,224 2,671  54 997 1,425  11,370  59 36 	 6,224 2,671  87 997 1,425  11,403  61 36 
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities	5,051 2,557 22 996 2,784 11,409 11,409 17 17	 6,224 2,671  54 997 1,425  11,370  59 36  95	 6,224 2,671  87 997 1,425  11,403  61 36  97
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities  Total Non Current Liabilities  Total Liabilities  Total Liabilities	5,051 2,557 22 996 2,784 11,409 11,409 17 17	 6,224 2,671  54 997 1,425  11,370  59 36  95	 6,224 2,671  87 997 1,425  11,403  61 36  97
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Liabilities  Total Non Current Liabilities	5,051 2,557 22 996 2,784 11,409 11,409 17 17 11,426 1,695,905	 6,224 2,671  54 997 1,425  11,370    59 36  95 11,465 1,745,618	 6,224 2,671  87 997 1,425  11,403  61 36  97 11,500 1,774,277
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities  Total Liabilities  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	5,051 2,557 22 996 2,784 11,409 11,409 17 17 11,426 1,695,905	 6,224 2,671  54 997 1,425  11,370  59 36  95 11,465 1,745,618	 6,224 2,671  87 997 1,425  11,403  61 36  97 11,500 1,774,277
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Non Current Liabilities Total Non Current Liabilities	5,051 2,557 22 996 2,784 11,409 11,409 17 17 11,426 1,695,905	 6,224 2,671  54 997 1,425  11,370  59 36  95 11,465 1,745,618	 6,224 2,671  87 997 1,425  11,403  61 36  97 11,500 1,774,277

	202	4-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related			
Personnel Services	8,883	9,098	9,273
Grants and Subsidies		•	0,270
Finance Costs	2	3	2
Equivalent Income Tax		3	۷
Other Payments	 34,571	34,862	35,292
Total Payments	43,456	43,963	44,567
	43,430	43,963	44,367
Receipts			
Appropriation			
Funding Distribution from Department	2,557	2,557	8,000
Cash reimbursements from the Crown Entity		•••	
Sale Proceeds Transfers to the Crown Entity	***	•••	
Cash transfers to the Crown Entity	•••	•••	
Sale of Goods and Services	42,472	42,315	43,891
Retained Taxes, Fees and Fines			
Interest Received	1,184		1,357
Grants and Contributions	7,892	2,976	8,412
Other Receipts	2,476	3,169	2,625
Total Receipts	56,582	51,017	64,285
Net Cash Flows From Operating Activities	13,125	7,054	19,719
Cash Flows From Investing Activities	·		
Proceeds from Sale of Property, Plant and Equipment	•••	210	
Purchases of Property, Plant and Equipment	(7,190)	(7,550)	(14,050)
Proceeds from Sale of Investments			
Purchases of Investments			
Advances Repayments Received			
Advances made			
Other Investing	***	(90)	
Net Cash Flows From Investing Activities	(7,190)	(7,430)	(14,050)
Cash Flows From Financing Activities	<del> </del>	<del> </del>	
Proceeds from Borrowings and Advances	***		
Repayment of Borrowings and Advances	(72)		(73)
Dividends Paid	` ,		, -,
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			•••
Net Cash Flows From Financing Activities	(72)		(73)
Net Increase/(Decrease) in Cash	5,863	(376)	5,596
Opening Cash and Cash Equivalents	25,252	27,631	27,255
Reclassification of Cash Equivalents			L1,L00
Cash transferred in(out) as a Result of Administrative Restructuring			•••
Closing Cash and Cash Equivalents	31,115	27,255	32,850
TITLE TO THE TOTAL PROPERTY OF THE TOTAL PRO	,	,	,

# **Greater Sydney Parklands Trust Operating Statement**

	2024	4-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related			
Personnel Services Expenses			
Other Operating Expenses	1,500	1,039	2,250
Grants and Subsidies			
Appropriation Expense			
Depreciation and Amortisation			
Finance Costs			
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	1,500	1,039	2,250
Revenue			
Appropriation Revenue			
Funding Distribution from Department			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities			
Transfers to the Crown Entity			
Sales of Goods and Services			713
Grants and Contributions	1,500	1,911	1,538
Investment Revenue			
Retained Taxes, Fees and Fines			
Other Revenue		48	
Total Revenue	1,500	1,959	2,250
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)		<u></u>	
Net Result	•••	919	

	202	2024-25	
	Budget \$000	Revised \$000	2025-26 Budget \$000
Assets			
Current Assets			
Cash Assets		1,369	1,369
Taxes Receivable	•••		
Receivables			
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Other Financial Assets			
Other			
Assets Held For Sale			
Total Current Assets		1,369	1,369
Non Current Assets	<u> </u>	<u>.</u>	
Taxes Receivable			
Receivables			
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Equity Investments			
Property, Plant and Equipment -			
Land and Building			
Plant and Equipment			
Infrastructure Systems			•
Investment Properties	***		
Right of Use Assets			
Intangibles	•••		•
Other Assets			••
Total Non Current Assets			
Total Assets		1,369	1,369
Liabilities			
Current Liabilities			
Taxes Payable			
Payables		450	450
Contract Liabilities			
Other Financial Liabilities at Fair Value			
Borrowings			
Provisions			
Other			
Liabilities Associated with Assets Held for Sale			
Total Current Liabilities		450	450
Non Current Liabilities	<del></del>		
Taxes Payable			
Payables			•
Contract Liabilities		•••	•
Other Financial Liabilities at Fair Value	•••	•••	•
Borrowings	•••	•••	•
Provisions	•••	•••	•
Other	***		•
Total Non Current Liabilities			
Total Liabilities	•••	450	450
Net Assets	•••	919	919
Equity		פופ	313
Accumulated Funds	***	919	919
Reserves			
Reserves Capital Equity			

Total Payments				
Cash Flows From Operating Activities Payments  Employee Related Personnel Services Grants and Subsidies Finance Costs Equivalent Income Tax Other Payments  1,500 589 2,255  Total Payments 1,500 589 2,255  Total Payments 1,500 589 2,255  Total Payments 1,500 589 2,255  Total Payments 1,500 589 2,255  Receipts Appropriation Funding Distribution from Department Cash reimbursements from the Crown Entity Sale Proceeds Transfers to the Crown Entity Sale of Goods and Services Retained Taxes, Fees and Fines Interest Received Grants and Contributions 1,500 1,911 1,531 Other Receipts 1,500 1,951 2,255  Total Receipts 1,500 1,959 2,255  Total Receipts 1,500 1,950 2,255  Total Receipts 1,5		202	4-25	2025-26
Cash Flows From Operating Activities   Payments				
Cash Flows From Operating Activities Payments  Employee Related Personnel Services Grants and Subsidies Finance Costs Equivalent Income Tax Other Payments 1,500 589 2,255  Total Payments 1,500 589 2,255  Total Payments 1,500 589 2,255  Total Payments 1,500 589 2,255  Receipts Appropriation Funding Distribution from Department Funding Distribution from Department Cash reimbursements from the Crown Entity Sale Proceeds Transfers to the Crown Entity Cash transfers to the Crown Entity Sale of Codos and Services Interest Received Grants and Contributions 1,500 1,911 1,531 Cherry Receipts 1,500 1,959 2,255  Net Cash Flows From Operating Activities Proceeds from Sale of Property, Plant and Equipment Proceeds from Sale of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Advances made Advances made Other Investing Net Cash Flows From Investing Activities Proceeds from Brownings and Advances Repayment of Borrowings				
Payments	Cook Flows From Operating Activities	****	*	*
Employee Related Personnel Services Grants and Subsidies Finance Costs Equivalent Income Tax Other Payments 1,500 589 2,25  Total Payments 1,500 589 2,25  Receipts Appropriation Funding Distribution from Department Cash reimbursements from the Crown Entity Sale Proceeds Transfers to the Crown Entity Cash transfers to the Crown Entity Sale of Goods and Services Retained Taxes, Fees and Fines Interest Received Grants and Contributions Other Receipts 1,500 1,951 1,500 1,951 2,25  Net Cash Flows From Operating Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Purchases of Investments Advances Repayments Received Advances Repayments Received Advances Repayments Received Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances Repayments Receiv				
Personnel Services	-			
Grants and Subsidies Finance Costs Finance Costs Equivalent Income Tax Other Payments 1,500 589 2,25  Total Payments 1,500 589 2,25  Receipts  Appropriation Funding Distribution from Department Cash reimbursements from the Crown Entity Sale Proceeds Transfers to the Crown Entity Sale Proceeds Transfers to the Crown Entity Sale of Goods and Services Interest Received Grants and Contributions Interest Received Grants and Contributions Other Receipts 1,500 1,911 1,531 Other Receipts 1,500 1,911 1,533 Other Receipts 1,500 1,959 2,251  Net Cash Flows From Operating Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Purchases of Investments Advances Repayments Received Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Repayment Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Flows From Financing Activities Net Cash Flows From Financing Activities Cash F		•••		••
Finance Costs		•••		
Equivalent Income Tax		•••		
Other Payments         1,500         589         2,25           Receipts         Appropriation   .				
Total Payments	Equivalent Income Tax			
Receipts         Appropriation	Other Payments	1,500	589	2,250
Appropriation Funding Distribution from Department Cash reimbursements from the Crown Entity Sale Proceeds Transfers to the Crown Entity Sale of Goods and Services Retained Taxes, Fees and Fines Interest Received Grants and Contributions Other Receipts 1,500 1,911 1,530 Other Receipts 1,500 1,911 1,530 Other Receipts 1,500 1,959 2,250  Net Cash Flows From Operating Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Proceeds from Sale of Advances Repayment of Borrowings and Advances Repayment of Borrowin	Total Payments	1,500	589	2,250
Funding Distribution from Department Cash reimbursements from the Crown Entity Sale Proceeds Transfers to the Crown Entity Cash transfers to the Crown Entity Sale of Goods and Services Retained Taxes, Fees and Fines Interest Received Grants and Contributions Interest Received Grants and Contributions Interest Receipts Interest Receipt	Receipts			
Funding Distribution from Department Cash reimbursements from the Crown Entity Sale Proceeds Transfers to the Crown Entity Cash transfers to the Crown Entity Sale of Goods and Services Retained Taxes, Fees and Fines Interest Received Grants and Contributions Interest Received Grants and Contributions Interest Receipts Interest Receipt	Appropriation			
Cash reimbursements from the Crown Entity Sale Proceeds Transfers to the Crown Entity Cash transfers to the Crown Entity Sale of Goods and Services Retained Taxes, Fees and Fines Interest Received Grants and Contributions I,500 I,911 I,533 Other Receipts I,500 I,959 Z,25  Net Cash Flows From Operating Activities Total Receipts Roceeds from Sale of Property, Plant and Equipment Proceeds from Sale of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances Repayments Received Advances made Other Investing Activities Recals Flows From Investing Activities Repayment of Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities Reclassification of Cash Equivalents Restaus Flows From Entity Administrative Restructuring				_
Sale Proceeds Transfers to the Crown Entity Cash transfers to the Crown Entity Sale of Goods and Services				-
Cash transfers to the Crown Entity Sale of Goods and Services Retained Taxes, Fees and Fines Interest Received Grants and Contributions Other Receipts Total		•••		•
Sale of Goods and Services   <				•
Retained Taxes, Fees and Fines Interest Received Grants and Contributions Other Receipts 1,500 1,911 1,530 Other Receipts 1,500 1,959 2,250  Net Cash Flows From Operating Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Purchases of Investments Purchases of Investments Advances Repayments Received Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents Cash transferred in(out) as a Result of Administrative Restructuring	·			71
Interest Received Grants and Contributions Other Receipts  Total Receipts  Tot		•••		71
Grants and Contributions Other Receipts  Total Receipts  1,500 1,959 2,256  Net Cash Flows From Operating Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Purchases of Investments Advances Repayments Received Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Proceeds from Sale of Investments  Received Advances made Other Investing  Net Cash Flows From Investing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents Cash transferred in(out) as a Result of Administrative Restructuring	·			
Other Receipts				
Total Receipts         1,500         1,959         2,25           Net Cash Flows From Operating Activities          1,369            Cash Flows From Investing Activities <td></td> <td>1,500</td> <td>•</td> <td>1,538</td>		1,500	•	1,538
Net Cash Flows From Operating Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Purchases of Investments Advances Repayments Received Advances Repayments Received Advances made Other Investing Net Cash Flows From Investing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities Net Cash Flows From Financing Activities  Net Cash Flows From Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents Cash transferred in(out) as a Result of Administrative Restructuring	Other Receipts		48	
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment	Total Receipts	1,500	1,959	2,250
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents Reclassification of Cash Equivalents Cash transferred in(out) as a Result of Administrative Restructuring	Net Cash Flows From Operating Activities		1,369	
Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Broceeds from Borrowings and Advances Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Cash Flows From Financing Activities  Net Cash Gorpowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Cash Flows From Financing Activities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents Cash transferred in(out) as a Result of Administrative Restructuring	Cash Flows From Investing Activities	<del></del>		
Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Broceeds from Borrowings and Advances Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Cash Flows From Financing Activities  Net Cash Gorpowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Cash Flows From Financing Activities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents Cash transferred in(out) as a Result of Administrative Restructuring	Proceeds from Sale of Property, Plant and Equipment			
Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Quench Equivalents Reclassification of Cash Equivalents Cash transferred in(out) as a Result of Administrative Restructuring	Purchases of Property, Plant and Equipment			
Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents Cash transferred in(out) as a Result of Administrative Restructuring	· · · · · · · · · · · · · · · · · · ·			_
Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents Cash transferred in(out) as a Result of Administrative Restructuring				
Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents Cash transferred in(out) as a Result of Administrative Restructuring				•
Other Investing				•
Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents Cash transferred in(out) as a Result of Administrative Restructuring				•
Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents Cash transferred in(out) as a Result of Administrative Restructuring	·	•••	•••	•
Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents Cash transferred in(out) as a Result of Administrative Restructuring		•••	•••	
Repayment of Borrowings and Advances  Dividends Paid  Other Financing  Capital Appropriation - Equity Appropriation  Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash  Opening Cash and Cash Equivalents  Reclassification of Cash Equivalents  Cash transferred in(out) as a Result of Administrative Restructuring				
Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents Cash transferred in(out) as a Result of Administrative Restructuring	Proceeds from Borrowings and Advances			
Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents Cash transferred in(out) as a Result of Administrative Restructuring	Repayment of Borrowings and Advances			
Capital Appropriation - Equity Appropriation	Dividends Paid			
Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash 1,369 1,369 1,369 1,369 1,369	Other Financing			
Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash 1,369 1,369 1,369 1,369 1,369				
Net Cash Flows From Financing Activities				
Net Increase/(Decrease) in Cash1,369Opening Cash and Cash Equivalents1,369Reclassification of Cash EquivalentsCash transferred in(out) as a Result of Administrative Restructuring				
Opening Cash and Cash Equivalents 1,369 Reclassification of Cash Equivalents				
Reclassification of Cash Equivalents		<del></del>	<u> </u>	1 369
Cash transferred in(out) as a Result of Administrative Restructuring				1,000
				•
Closing Cash and Cash Equivalents 1,369 1,369	·	•••	·	
	Closing Cash and Cash Equivalents		1,369	1,369

# **Hunter and Central Coast Development Corporation Operating Statement**

	202	4-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	0		(0)
Personnel Services Expenses	6,386	4,800	5,919
Other Operating Expenses	20,836	10,275	25,016
Grants and Subsidies	12,310	12,310	9,600
Appropriation Expense			
Depreciation and Amortisation	2,144	2,400	2,508
Finance Costs	200	714	318
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	41,876	30,499	43,361
Revenue			
Appropriation Revenue			
Funding Distribution from Department	18,341	13,800	12,569
Acceptance by Crown Entity of Employee Benefits and Other Liabilities			
Transfers to the Crown Entity			
Sales of Goods and Services	3,956	3,825	4,816
Grants and Contributions	79	2,390	100
Investment Revenue	300	1,000	373
Retained Taxes, Fees and Fines			
Other Revenue	175	889	428
Total Revenue	22,850	21,904	18,286
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)			
Net Result	(19,026)	(8,595)	(25,074)

		4-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Assets	Ψ000	<b>Q</b>	<b>V</b>
Current Assets			
Cash Assets	10,656	13,345	5,095
Taxes Receivable			
Receivables	713	545	507
Contract Assets			
Inventories	31,075	15,394	35,426
Financial Assets at Fair Value			
Other Financial Assets			
Other	•••	•••	
Assets Held For Sale			
Total Current Assets	42,444	29,284	41,028
Non Current Assets			
Taxes Receivable	•••	•••	
Receivables			
Contract Assets			
Inventories	38,347	57,298	35,533
Financial Assets at Fair Value			
Equity Investments			
Property, Plant and Equipment - Land and Building	63,331	66,882	66,979
Plant and Equipment	289	62	43
Infrastructure Systems	49,204	53,119	51,687
Investment Properties	10,201	00,110	01,007
Right of Use Assets		 21	 11
Intangibles			
Other Assets		•••	•••
Total Non Current Assets	151,172	177,383	154,254
Total Assets	193,616	206,667	195,282
Liabilities			
Current Liabilities			
Taxes Payable			
Payables	1,033	1,100	891
Contract Liabilities		•••	
Other Financial Liabilities at Fair Value			
Borrowings		4	4
Provisions	427	427	427
Other	190	190	88
Liabilities Associated with Assets Held for Sale		•••	
Total Current Liabilities	1,650	1,721	1,410
Non Current Liabilities	1,650	1,721	1,410
Non Current Liabilities Taxes Payable	1,650	1,721 	1,410
Non Current Liabilities Taxes Payable Payables		·	1,410 
Non Current Liabilities Taxes Payable Payables Contract Liabilities			1,410  
Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value			
Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	   8,000	   17	   14,017
Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions			
Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	  8,000 32,063 	   17 31,452 	   14,017 31,452 
Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities	  8,000 32,063  <b>40,063</b>	  17 31,452  <b>31,469</b>	  14,017 31,452  <b>45,469</b>
Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities	 8,000 32,063  40,063	  17 31,452  31,469	  14,017 31,452  <b>45,469</b> <b>46,879</b>
Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets	  8,000 32,063  <b>40,063</b>	  17 31,452  <b>31,469</b>	  14,017 31,452  <b>45,469</b>
Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity	 8,000 32,063  40,063 41,712 151,904	31,452  31,469 33,190	 14,017 31,452  45,469 46,879 148,403
Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	 8,000 32,063  40,063 41,712 151,904	 17 31,452  31,469 33,190 173,477	 14,017 31,452  <b>45,469</b> <b>46,879</b> <b>148,403</b>
Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds Reserves	 8,000 32,063  40,063 41,712 151,904 93,847 58,057	31,452  31,469 33,190	 14,017 31,452  45,469 46,879 148,403
Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	 8,000 32,063  40,063 41,712 151,904	 17 31,452  31,469 33,190 173,477	 14,017 31,452  45,469 46,879 148,403

	202 Budget	4-25 Revised	2025-26 Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	0		(0)
Personnel Services	6,386	4,800	5,919
Grants and Subsidies	12,310	12,310	9,600
Finance Costs	200	1	318
Equivalent Income Tax	•••	•••	
Other Payments	21,347	16,463	23,500
Total Payments	40,243	33,574	39,336
Receipts			
Appropriation			
Funding Distribution from Department	18,341	13,800	12,569
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services	3,956	2,729	4,816
Retained Taxes, Fees and Fines			
Interest Received	300	1,000	373
Grants and Contributions	79	2,390	100
Other Receipts	1,185	2,608	378
Total Receipts	23,860	22,527	18,236
Net Cash Flows From Operating Activities	(16,383)	(11,047)	(21,100)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment	(300)	(1,250)	(1,150)
Proceeds from Sale of Investments	•••		
Purchases of Investments			
Advances Repayments Received			
Advances made	•••		
Other Investing			
Net Cash Flows From Investing Activities	(300)	(1,250)	(1,150)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances	8,000	•••	14,000
Repayment of Borrowings and Advances		(3)	
Dividends Paid		•••	
Other Financing			
_		•••	
Capital Appropriation - Equity Appropriation			
_			
Capital Appropriation - Equity Appropriation			14,000
Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash	8,000 (8,683)	(3)	(8,250)
Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash  Opening Cash and Cash Equivalents	8,000	(3)	(8,250)
Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash  Opening Cash and Cash Equivalents Reclassification of Cash Equivalents	8,000 (8,683)	(3)	(8,250)
Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash  Opening Cash and Cash Equivalents	8,000 (8,683)	(3)	14,000 (8,250) 13,345 

# **Lands Administration Ministerial Corporation Operating Statement**

	2024 Budget \$000	4-25 Revised \$000	2025-26 Budget \$000
Expenses Excluding Losses	****	****	****
Operating Expenses -			
Employee Related		***	
Personnel Services Expenses			
Other Operating Expenses	2,625	3,522	3,197
Grants and Subsidies	1,754	1,615	1,187
Appropriation Expense			
Depreciation and Amortisation	1,956	2,443	2,388
Finance Costs			
Other Expenses	•••	•••	
TOTAL EXPENSES EXCLUDING LOSSES	6,335	7,580	6,772
Revenue			
Appropriation Revenue			
Funding Distribution from Department	(0)		0
Acceptance by Crown Entity of Employee Benefits and Other Liabilities			
Transfers to the Crown Entity	(100)	(100)	(100)
Sales of Goods and Services	235	145	238
Grants and Contributions	•••	•••	0
Investment Revenue	5,057	4,061	5,057
Retained Taxes, Fees and Fines	•••	•••	0
Other Revenue	•••	62	
Total Revenue	5,191	4,167	5,195
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)	(200)	(153)	(200)
Net Result	(1,344)	(3,566)	(1,777)

Assets         Current Assets         55,292         54,739         57,077           Taxes Receivable               Receivables         2,265         1,021         1,021             Inventories   <				
Assets         Current Assets         5,292         54,739         57,077           Cash Assetts         5,5292         54,739         57,077           Taxes Receivable         2,665         1,021         0,021           Receivables         2,665         1,021         0,021           Contract Assets         9         9         9           Inventories         1         9         9           Financial Assets at Fair Value         48         82         9         2           Other Financial Assets         9         5,760         55,789         58,126           Other Sale         9         5,760         55,789         58,126           Nor Current Assets         9         9         2,822           Taxes Receivable         9         2,2379         2,379           Receivables         2,182         22,419         22,379           Contract Assets         9         9         2,2379           Contract Assets         1         9         1           Inventories         868         761         76           Equity Inventories         868         761         76           Equity Equity         1         3,349				2025-26
Asserts         Current Assets         55,292         54,739         57,077           Taxos Receivable         9,265         1,021         1,021           Receivables         2,665         1,021         1,021           Contract Assets         9         4,021         1,021           Inventories         1         2         2           Financial Assets at Fair Value         48         29         29           Other Financial Assets         4         29         229           Other Financial Assets         5,666         55,789         58,126           Nor Current Assets         5,666         55,789         58,126           Taxes Receivable         2         22,419         22,379           Contract Assets         2         2,22,279         22,379           Contract Assets         2         2,22,279         2,2379           Contract Assets         2         1,22         22,419         22,379           Contract Assets         3         6         6         6         6         7         6         6         6         6         7         6         6         6         7         6         6         6         6         7				
Current Assets         55,292         54,739         57,071           Cash Assets         55,292         54,739         57,071           Receivable         2,65         1,021         1,021           Receivables         2,65         1,021         1,021           Contract Assets         9         2,021         1,021           Inwanciorial Assets at Fair Value         4         2,021         2,022           Other Financial Assets         5,606         55,789         58,726           Assets Held For Sale         3         5,760         55,789         58,726           Total Current Assets         7         5,760         55,789         58,726           Receivable         21,822         22,419         22,379           Receivables         21,822         22,419         22,379           Contract Assets         9         2,021         22,379           Investment Fair Value         86         761         761           Equity Investment Fair Value         86         761         761           Equity Investment Froperties         13         16,339         12,633           Investment Properties         13         13,349         12,633           Investment	Acceto	<b>\$</b> 000	\$000	<b>\$000</b>
Cash Assets         55,292         54,739         57,077           Taxes Receivable				
Taxes Receivables		55 202	54 720	57.077
Receivables         2,665         1,021         0,021           Contract Assets				37,077
Contract Assets Inventories				 1 021
Inventories				1,021
Financial Assets at Fair Value         48         29         29           Other Financial Assets				•••
Other Financial Assets				29
Other Assets Held For Sale				
Total Current Assets				
Name   Name	Assets Held For Sale	***		
Taxes Receivable	Total Current Assets	57,606	55,789	58,126
Receivables         21,822         22,419         22,379           Contract Assets              Inventories              Financial Assets at Fair Value         868         761         761           Equity Investments              Property, Plant and Equipment          167,808         168,282         164,901           Plant and Equipment          545         55         77           Infrastructure Systems         13,901         13,349         12,633           Investment Properties               Right of Use Assets               Other Assets         20,343         204,666         200,751           Total Non Current Assets         204,943         204,666         200,751           Total Assets         204,943         204,666         200,751           Total Current Liabilities              Current Liabilities              Other Financial Liabilities at Fair Value	Non Current Assets	<del> </del>	· · · · · · · · · · · · · · · · · · ·	
Contract Assets	Taxes Receivable			
Investments	Receivables	21,822	22,419	22,379
Financial Assets at Fair Value         868         761         761           Equity Investments              Property, Plant and Equipment -              Land and Building         167,808         168,282         164,901           Plant and Equipment         545         55         77           Infrastructure Systems         13,901         13,349         12,633           Investment Properties               Right of Use Assets               Intangibles               Other Assets         204,943         20,866         20,755           Total No Current Assets         204,943         20,866         207,575           Total Systems         204,943         20,866         207,551           Total Assets         204,943         20,866         207,551           Total Low Current Labilities              Contract Liabilities at Fair Value              Borrowings	Contract Assets			
Equity Investments				
Property, Plant and Equipment	Financial Assets at Fair Value	868	761	761
Land and Building         167,808         168,282         164,901           Plant and Equipment         545         55         77           Infrastructure Systems         13,901         13,349         12,633           Investment Properties	Equity Investments			
Plant and Equipment         545         55         77           Infrastructure Systems         13,901         13,349         12,633           Investment Properties         3.0         3.0         3.0           Right of Use Assets         5.0         5.0         5.0           Intangibles         204,943         204,866         207,751           Other Assets         204,943         204,866         207,751           Total Non Current Assets         204,943         204,866         207,751           Total Assets         262,549         260,655         258,878           Liabilities         5.0         262,549         260,655         258,878           Liabilities         5.0         260,655         258,878           Payables         2,504         2,194         2,194           Contract Liabilities         3,504         2,194         2,194           Contract Liabilities at Fair Value         3,059         2,760         2,760           Non Current Liabilities         3,059         2,760         2,760           Non Current Liabilities         3,059         2,760         2,760           Non Current Liabilities at Fair Value         3,059         3,060         3,060      <	Property, Plant and Equipment -			
Infrastructure Systems         13,901         13,349         12,633           Investment Properties	Land and Building	167,808	168,282	164,901
Nivestment Properties	Plant and Equipment	545	55	77
Right of Use Assets	Infrastructure Systems	13,901	13,349	12,633
Intangibles	Investment Properties			
Other Assets <t< td=""><td>Right of Use Assets</td><td></td><td></td><td></td></t<>	Right of Use Assets			
Total Assets         204,943         204,866         200,751           Total Assets         262,549         260,655         258,878           Liabilities         Current Liabilities           Taxes Payable	Intangibles			
Total Assets         262,549         260,655         258,878           Liabilities         Current Liabilities           Taxes Payable         2,504         2,194         2,194           Payables         2,504         2,194         2,194           Contract Liabilities              Other Financial Liabilities at Fair Value              Borrowings               Provisions         221         153	Other Assets		•••	
Liabilities           Current Liabilities         1         2         2         2         2         2         2         2	Total Non Current Assets	204,943	204,866	200,751
Current Liabilities         Taxes Payable       2,504       2,194       2,194         Payables       2,504       2,194       2,194         Contract Liabilities            Other Financial Liabilities at Fair Value            Borrowings             Provisions       221       153       153         Other       334       413       413       413         Liabilities Associated with Assets Held for Sale              Total Current Liabilities       3,059       2,760       2,760         Non Current Liabilities             Payables              Contract Liabilities              Contract Liabilities at Fair Value		262,549	260,655	258,878
Taxes Payable             2,194         2,194         2,194         2,194         2,194         2,194         2,194         2,194         2,194         2,194         2,194         2,194         2,194         2,194         2,194         2,194         2,194 </td <td></td> <td></td> <td></td> <td></td>				
Payables         2,504         2,194         2,194           Contract Liabilities              Other Financial Liabilities at Fair Value              Borrowings               Provisions         221         153         153           Other         334         413         413           Liabilities Associated with Assets Held for Sale              Total Current Liabilities         3,059         2,760         2,760           Non Current Liabilities              Payables               Contract Liabilities               Other Financial Liabilities at Fair Value              Borrowings              Provisions              Other              Total Non Current Liabilities         3,059         2,760         2,760           Net Assets         2				
Contract Liabilities              Other Financial Liabilities at Fair Value              Borrowings         221         153         153           Other         334         413         413           Liabilities Associated with Assets Held for Sale              Total Current Liabilities         3,059         2,760         2,760           Non Current Liabilities              Taxes Payable               Payables               Contract Liabilities               Other Financial Liabilities at Fair Value               Borrowings                Provisions                Other                Total Non Current Liabilities             <				
Other Financial Liabilities at Fair Value              Borrowings              Provisions         221         153         153           Other         334         413         413           Liabilities Associated with Assets Held for Sale              Total Current Liabilities              Non Current Liabilities              Payables               Contract Liabilities               Other Financial Liabilities at Fair Value               Borrowings                Provisions                Other                Total Non Current Liabilities               Total Liabilities		2,504	2,194	2,194
Borrowings				
Provisions         221         153         153           Other         334         413         413           Liabilities Associated with Assets Held for Sale               Total Current Liabilities         3,059         2,760         2,760           Non Current Liabilities               Payables				
Other         334         413         413           Liabilities Associated with Assets Held for Sale              Total Current Liabilities         3,059         2,760         2,760           Non Current Liabilities              Taxes Payable               Payables				
Liabilities Associated with Assets Held for Sale   <				
Total Current Liabilities         3,059         2,760         2,760           Non Current Liabilities		334	413	413
Non Current Liabilities         Taxes Payable            Payables            Contract Liabilities            Other Financial Liabilities at Fair Value            Borrowings             Provisions             Other             Total Non Current Liabilities             Total Liabilities       3,059       2,760       2,760         Net Assets       259,489       257,895       256,117         Equity         Accumulated Funds       228,684       227,645       225,868         Reserves       30,805       30,250       30,250         Capital Equity				
Taxes Payable             Payables             Contract Liabilities             Other Financial Liabilities at Fair Value <td></td> <td>3,059</td> <td>2,760</td> <td>2,760</td>		3,059	2,760	2,760
Payables				
Contract Liabilities             Other Financial Liabilities at Fair Value             Borrowings              Provisions		•••	•••	•••
Other Financial Liabilities at Fair Value             Borrowings             Provisions             Other             Total Non Current Liabilities             Total Liabilities       3,059       2,760       2,760         Net Assets       259,489       257,895       256,117         Equity       228,684       227,645       225,868         Reserves       30,805       30,250       30,250         Capital Equity		•••	•••	
Borrowings		•••	•••	
Provisions Other			•••	
Other               Total Non Current Liabilities               Total Liabilities         3,059         2,760         2,760           Net Assets         259,489         257,895         256,117           Equity         228,684         227,645         225,868           Reserves         30,805         30,250         30,250           Capital Equity			•••	
Total Non Current Liabilities               Total Liabilities         3,059         2,760         2,760           Net Assets         259,489         257,895         256,117           Equity         228,684         227,645         225,868           Reserves         30,805         30,250         30,250           Capital Equity			•••	
Total Liabilities         3,059         2,760         2,760           Net Assets         259,489         257,895         256,117           Equity         228,684         227,645         225,868           Reserves         30,805         30,250         30,250           Capital Equity			***	
Net Assets         259,489         257,895         256,117           Equity         Secumulated Funds         228,684         227,645         225,868           Reserves         30,805         30,250         30,250           Capital Equity				
Equity         Accumulated Funds       228,684       227,645       225,868         Reserves       30,805       30,250       30,250         Capital Equity	l otal Liabilities	3 059	2,760	· ·
Accumulated Funds       228,684       227,645       225,868         Reserves       30,805       30,250       30,250         Capital Equity		· · · · · · · · · · · · · · · · · · ·		
Reserves       30,805       30,250       30,250         Capital Equity		· · · · · · · · · · · · · · · · · · ·	257,895	256,117
Capital Equity	Equity	259,489		<u>-</u>
	<b>Equity</b> Accumulated Funds	<b>259,489</b> 228,684	227,645	225,868
Total Equity 259,489 257,895 256,117	<b>Equity</b> Accumulated Funds Reserves	<b>259,489</b> 228,684	227,645	225,868
	Equity Accumulated Funds Reserves Capital Equity	259,489 228,684 30,805 	227,645 30,250 	225,868 30,250 

	202	4-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	•••		
Personnel Services			
Grants and Subsidies	500		
Finance Costs			
Equivalent Income Tax			
Other Payments	2,625	3,522	3,197
Total Payments	3,125	3,522	3,197
Receipts			
Appropriation			
Funding Distribution from Department	(0)		(
Cash reimbursements from the Crown Entity			•
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity	(100)	(100)	(100
Sale of Goods and Services	4,356	3,255	4,359
Retained Taxes, Fees and Fines			
Interest Received	736	951	736
Grants and Contributions			(
Other Receipts	40	102	40
Total Receipts	5,031	4,207	5,035
Net Cash Flows From Operating Activities	1,906	686	1,838
Cash Flows From Investing Activities	•	•	
Proceeds from Sale of Property, Plant and Equipment	500	500	500
Purchases of Property, Plant and Equipment		(780)	
Proceeds from Sale of Investments			
Purchases of Investments			
Advances Repayments Received			•
Advances made			•
Other Investing		•••	
Net Cash Flows From Investing Activities	500	(280)	500
Cash Flows From Financing Activities		(===)	
Proceeds from Borrowings and Advances	***		-
Repayment of Borrowings and Advances			•
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation			•
Cash Equity Injection to For-Profit Entities		···	
Net Cash Flows From Financing Activities			
Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash	2,406	406	2,338
	<b>2,406</b> 52,886	<b>406</b> 54,333	<b>2,338</b> 54,739
Net Increase/(Decrease) in Cash	<u> </u>		
Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	52,886		

## **Luna Park Reserve Trust**

## **Operating Statement**

	2024-25		2025-26
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related			
Personnel Services Expenses			
Other Operating Expenses	1,075	3,401	2,085
Grants and Subsidies			
Appropriation Expense			
Depreciation and Amortisation	816	1,162	1,235
Finance Costs			
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	1,891	4,563	3,320
Revenue			
Appropriation Revenue			•••
Funding Distribution from Department			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities			
Transfers to the Crown Entity			
Sales of Goods and Services	1,995	2,146	2,554
Grants and Contributions			
Investment Revenue	188	47	(0)
Retained Taxes, Fees and Fines			
Other Revenue			
Total Revenue	2,182	2,193	2,554
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)			
Net Result	291	(2,370)	(766)

	2024		2025-26
	Budget \$000	Revised \$000	Budget \$000
Assets	Çüüü	Çüüü	Ç
Current Assets			
Cash Assets	1,875	552	1,017
Taxes Receivable	,	•••	
Receivables	2,490	1,568	1,571
Contract Assets			
Inventories	•••		
Financial Assets at Fair Value	•••	•••	
Other Financial Assets			
Other			
Assets Held For Sale			
Total Current Assets	4,365	2,120	2,588
Non Current Assets			
Taxes Receivable			
Receivables	693	574	574
Contract Assets	•••	***	
Inventories	•••	***	
Financial Assets at Fair Value	•••	•••	
Equity Investments	•••	•••	
Property, Plant and Equipment -	27.CE2	40 E01	20.762
Land and Building Plant and Equipment	37,652	40,531	39,763
Infrastructure Systems	 7,882	8,024	 7,557
Investment Properties			7,557
Right of Use Assets	•••	•••	•••
Intangibles			
Other Assets			
Total Non Current Assets	46,227	49,128	47,893
Total Assets	50,592	51,248	50,482
Liabilities			
Current Liabilities			
Taxes Payable			
Payables	272	57	57
Contract Liabilities	•••	•••	
Other Financial Liabilities at Fair Value			
Borrowings			
Provisions			
Other			
Liabilities Associated with Assets Held for Sale		•••	
Total Current Liabilities	272	57	57
Non Current Liabilities			
Taxes Payable		•••	
Payables			
Contract Liabilities			
Other Financial Liabilities at Fair Value			
Borrowings			
Provisions	•••	•••	
Other			
T-4-1 N O			•••
Total Non Current Liabilities			
Total Liabilities	272	57	57
Total Liabilities Net Assets			57 50,424
Total Liabilities  Net Assets  Equity	272 50,320	57 51,191	50,424
Total Liabilities  Net Assets  Equity  Accumulated Funds	<b>272 50,320</b> 5,493	<b>57 51,191</b> 3,026	<b>50,424</b> 2,260
Total Liabilities  Net Assets  Equity	272 50,320	57 51,191	50,424

	202	4-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities	•	•	•
Payments			
-			
Employee Related	•••	•••	
Personnel Services			••
Grants and Subsidies	•••		
Finance Costs		•••	
Equivalent Income Tax			
Other Payments	1,075	3,401	2,085
Total Payments	1,075	3,401	2,085
Receipts		<del></del>	
Appropriation			••
Funding Distribution from Department			•
Cash reimbursements from the Crown Entity			-
Sale Proceeds Transfers to the Crown Entity	•••		
Cash transfers to the Crown Entity		<del></del>	•
Sale of Goods and Services	1,994	3,496	2,55
Retained Taxes, Fees and Fines	1,554	3,430	2,55
Interest Received	 188	 47	(0
	100	47	(0
Grants and Contributions	•••		•
Other Receipts	<u></u>	0	
Total Receipts	2,181	3,543	2,55
Net Cash Flows From Operating Activities	1,106	142	466
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment			(
Proceeds from Sale of Investments			
Purchases of Investments		•••	•
Advances Repayments Received			_
Advances made			•
Other Investing			•
Other investing			
Not Cash Flows From Investing Activities	•••	•••	
Net Cash Flows From Investing Activities			
Cash Flows From Financing Activities	•		
Cash Flows From Financing Activities Proceeds from Borrowings and Advances	•		(
Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances			(
Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid			(
Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing			(
Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation	  	  	(
Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing		  	(
Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation		   	
Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities			
Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities	  	    	
Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	    1,106	     142 409	
Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents	     1,106	     142 409	
Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	    1,106	     142 409	466 552

## Planning Ministerial Corporation Operating Statement

	202	4-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses	•	****	• • • • • • • • • • • • • • • • • • • •
Operating Expenses -			
Employee Related			
Personnel Services Expenses	7,097	 7.147	7.544
Other Operating Expenses	24,080	29,084	18,221
Grants and Subsidies	32,000	11,000	39,500
	32,000	11,000	39,300
Appropriation Expense	1 405	 2.450	1.405
Depreciation and Amortisation	1,405	2,459	,
Finance Costs	12,231	11,223	12,160
Other Expenses		•••	•••
TOTAL EXPENSES EXCLUDING LOSSES	76,814	60,913	78,830
Revenue		<u>.</u>	
Appropriation Revenue			
Funding Distribution from Department	83,145	52,138	52,382
Acceptance by Crown Entity of Employee Benefits and Other Liabilities			
Transfers to the Crown Entity			
Sales of Goods and Services	3,514	4,035	3,591
Grants and Contributions	20,400	4,751	
Investment Revenue	4,988	2,301	3,884
Retained Taxes, Fees and Fines	9,739	9,858	9,983
Other Revenue	259	4,820	266
Total Revenue	122,045	77,904	70,107
Gain/(Loss) on Disposal of Non Current Assets		630	55,737
Other Gains/(Losses)			
Net Result	45,232	17,620	47,014

	202 Budget	24-25 Revised	2025-26 Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	58,623	95,809	105,478
Taxes Receivable			•••
Receivables	15,352	19,178	19,178
Contract Assets	•••		•••
Inventories			
Financial Assets at Fair Value			
Other Financial Assets			
Other			
Assets Held For Sale	4,380	17,656	17,656
Total Current Assets	78,355	132,644	142,313
Non Current Assets			
Taxes Receivable			
Receivables	•••	4,063	4,063
Contract Assets	•••	•••	
Inventories		•••	•••
Financial Assets at Fair Value	•••		•••
Equity Investments			
Property, Plant and Equipment -	0.000.010	1 000 441	1 001 50 4
Land and Building	2,028,219	1,862,441	1,901,594
Plant and Equipment Infrastructure Systems	(0) 37,914	 34,415	 24 415
Investment Properties		34,413	34,415
Right of Use Assets	•••	•••	
Intangibles	 20,529	 19,420	 19,420
Other Assets	20,529		13,420
Total Non Current Assets		1,920,340	1,959,493
Total Non Current Assets Total Assets	2,086,662	1,920,340	1,959,493 2,101,806
Total Assets			1,959,493 2,101,806
Total Assets Liabilities	2,086,662	1,920,340	
Total Assets Liabilities Current Liabilities	2,086,662	1,920,340	
Total Assets Liabilities Current Liabilities Taxes Payable	2,086,662 2,165,016 	1,920,340 2,052,984 	2,101,806
Total Assets Liabilities Current Liabilities Taxes Payable Payables	2,086,662 2,165,016  83,773	1,920,340 2,052,984  18,563	<b>2,101,806</b> 20,371
Total Assets Liabilities Current Liabilities Taxes Payable	2,086,662 2,165,016 	1,920,340 2,052,984 	2,101,806
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities	2,086,662 2,165,016  83,773 	1,920,340 2,052,984  18,563	<b>2,101,806</b> 20,371
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	2,086,662 2,165,016  83,773 	1,920,340 2,052,984  18,563 	<b>2,101,806</b> 20,371
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	2,086,662 2,165,016  83,773  43,051	1,920,340 2,052,984  18,563 	<b>2,101,806</b> 20,371
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	2,086,662 2,165,016  83,773  43,051	1,920,340 2,052,984  18,563  12,000 	2,101,806  20,371  12,000
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	2,086,662 2,165,016  83,773  43,051  4,811	1,920,340 2,052,984  18,563  12,000 	2,101,806  20,371  12,000
Total Assets  Liabilities  Current Liabilities  Taxes Payable  Payables  Contract Liabilities  Other Financial Liabilities at Fair Value  Borrowings  Provisions  Other  Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities	2,086,662 2,165,016  83,773   43,051  4,811	1,920,340 2,052,984 18,563 12,000 5,020	2,101,806  20,371  12,000  5,020
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable	2,086,662 2,165,016  83,773   43,051  4,811	1,920,340 2,052,984 18,563 12,000 5,020	2,101,806  20,371  12,000  5,020
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables	2,086,662 2,165,016 83,773 43,051 4,811 131,636	1,920,340 2,052,984 18,563 12,000 5,020 35,583	2,101,806  20,371  12,000  5,020
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities	2,086,662 2,165,016 83,773 43,051 4,811 131,636	1,920,340 2,052,984 18,563 12,000 5,020 35,583	2,101,806  20,371  12,000  5,020
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	2,086,662 2,165,016 83,773 43,051 4,811 131,636	1,920,340 2,052,984 18,563 12,000 5,020 35,583	2,101,806 20,371 12,000 5,020 37,391
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	2,086,662 2,165,016 83,773 43,051 4,811 131,636 255,990	1,920,340 2,052,984 18,563 12,000 5,020 35,583 302,881	2,101,806 20,371 12,000 5,020 37,391 302,881
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	2,086,662 2,165,016 83,773 43,051 4,811 131,636	1,920,340 2,052,984 18,563 12,000 5,020 35,583	2,101,806 20,371 12,000 5,020 37,391
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Other Financial Liabilities at Fair Value Borrowings Provisions Other	2,086,662 2,165,016 83,773 43,051 4,811 131,636 255,990 20,529	1,920,340 2,052,984  18,563 12,000 5,020 35,583  302,881 19,175	2,101,806 20,371 12,000 5,020 37,391 302,881 19,175
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities	2,086,662 2,165,016 83,773 43,051 4,811 131,636 255,990 20,529 276,519	1,920,340 2,052,984 18,563 12,000 5,020 35,583 302,881 19,175 322,056	2,101,806 20,371 12,000 5,020 37,391 302,881 19,175 322,056
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Non Current Liabilities	2,086,662 2,165,016  83,773 43,051 4,811 131,636  255,990 20,529 276,519 408,155	1,920,340 2,052,984  18,563 12,000 5,020 35,583  302,881 19,175 322,056 357,639	2,101,806  20,371 12,000 5,020 37,391  302,881 19,175 322,056 359,447
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Non Current Liabilities	2,086,662 2,165,016 83,773 43,051 4,811 131,636 255,990 20,529 276,519	1,920,340 2,052,984 18,563 12,000 5,020 35,583 302,881 19,175 322,056	2,101,806 20,371 12,000 5,020 37,391 302,881 19,175 322,056
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Non Current Liabilities  Total Liabilities  Total Non Current Liabilities	2,086,662 2,165,016  83,773 43,051 4,811 131,636  255,990 20,529 276,519 408,155 1,756,861	1,920,340 2,052,984  18,563 12,000 5,020 35,583  302,881 19,175 322,056 357,639 1,695,345	2,101,806  20,371 12,000 5,020 37,391  302,881 19,175 322,056 359,447 1,742,359
Total Assets  Liabilities  Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	2,086,662 2,165,016 83,773 43,051 4,811 131,636 255,990 20,529 276,519 408,155 1,756,861	1,920,340 2,052,984  18,563 12,000 5,020 35,583  302,881 19,175 322,056 357,639 1,695,345	2,101,806  20,371 12,000 5,020 37,391  302,881 19,175 322,056 359,447 1,742,359
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds Reserves	2,086,662 2,165,016  83,773 43,051 4,811 131,636  255,990 20,529 276,519 408,155 1,756,861	1,920,340 2,052,984  18,563 12,000 5,020 35,583  302,881 19,175 322,056 357,639 1,695,345	2,101,806  20,371 12,000 5,020 37,391  302,881 19,175 322,056 359,447 1,742,359
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	2,086,662 2,165,016 83,773 43,051 4,811 131,636 255,990 20,529 276,519 408,155 1,756,861	1,920,340 2,052,984  18,563 12,000 5,020 35,583  302,881 19,175 322,056 357,639 1,695,345	2,101,806  20,371 12,000 5,020 37,391  302,881 19,175 322,056 359,447 1,742,359

	2024-25		2025-26	
	Budget	Revised	Budget	
	\$000	\$000	\$000	
Cash Flows From Operating Activities				
Payments				
Employee Related				
Personnel Services	 7,097	 7,147	7,544	
	•	•		
Grants and Subsidies	4,000	3,000	4,000	
Finance Costs	12,231	10,990	12,160	
Equivalent Income Tax				
Other Payments	22,272	277,629	16,413	
Total Payments	45,601	298,766	40,117	
Receipts				
Appropriation				
Funding Distribution from Department	83,145	52,138	52,382	
Cash reimbursements from the Crown Entity				
Sale Proceeds Transfers to the Crown Entity				
Cash transfers to the Crown Entity				
Sale of Goods and Services	3,514	1,109	3,59	
Retained Taxes, Fees and Fines	·	,		
Interest Received	4,988	2,301	3,884	
Grants and Contributions	20,400	4,751	_,	
Other Receipts	9,998	203,014	10,249	
Total Receipts	122,045	263,314	70,107	
	•			
Net Cash Flows From Operating Activities	76,445	(35,452)	29,990	
Cash Flows From Investing Activities				
Proceeds from Sale of Property, Plant and Equipment	43,596	75,479	111,896	
Purchases of Property, Plant and Equipment	(184,407)	(72,565)	(132,217	
Proceeds from Sale of Investments	•••			
Purchases of Investments				
Advances Repayments Received				
Advances made				
Other Investing		2,867		
Net Cash Flows From Investing Activities	(140,811)	5,781	(20,321	
Cash Flows From Financing Activities				
Proceeds from Borrowings and Advances		78,628		
Repayment of Borrowings and Advances	***		••	
Dividends Paid				
Other Financing	•••			
Capital Appropriation - Equity Appropriation	•••	•••		
Cash Equity Injection to For-Profit Entities			•	
Net Cash Flows From Financing Activities		78,628	•"	
	(64.266)	48,956	0.66	
Net Increase/(Decrease) in Cash	(64,366)		9,669	
Opening Cash and Cash Equivalents	122,989	46,852	95,809	
Reclassification of Cash Equivalents	•••		•	
Cash transferred in(out) as a Result of Administrative Restructuring	•••			
Closing Cash and Cash Equivalents	58,623	95,809	105,478	

## **Property and Development NSW**

## **Operating Statement**

	202 Budget \$000	24-25 Revised \$000	2025-26 Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	(0)	0	
Personnel Services Expenses	28,221	41,188	30,439
Other Operating Expenses	234,519	254,477	250,391
Grants and Subsidies	0	0	
Appropriation Expense			
Depreciation and Amortisation	391,457	349,126	371,471
Finance Costs	148,701	156,872	146,333
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	802,900	801,664	798,634
Revenue			
Appropriation Revenue			
Funding Distribution from Department	219,983	116,105	473,003
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	•••		
Transfers to the Crown Entity			
Sales of Goods and Services	681,718	692,972	707,063
Grants and Contributions	900	5,485	1,600
Investment Revenue	18,993	9,061	7,959
Retained Taxes, Fees and Fines Other Revenue	 6 E00	10 010	 0 E 4 E
	6,508	12,313	9,545
Total Revenue	928,101	835,936	1,199,170
Gain/(Loss) on Disposal of Non Current Assets	7,239	7,239	9,800
Other Gains/(Losses)	3,069	3,069	146,177
Net Result	135,509	44,580	556,513

Juliano Giloct			
		24-25 Revised	2025-26 Budget
	Budget \$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	46,982	32,322	151,883
Taxes Receivable			
Receivables	38,114	33,487	22,65
Contract Assets			
Inventories		•••	
Financial Assets at Fair Value		•••	
Other Financial Assets	25,773	25,773	25,77
Other	39,274	63,672	54,550
Assets Held For Sale			
Total Current Assets	150,143	155,254	254,860
Non Current Assets			
Taxes Receivable			
Receivables	45,628	45,628	41,45
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Equity Investments			
Property, Plant and Equipment -	1077010	4440.407	1 000 07
Land and Building	1,077,642	1,143,487	1,393,070
Plant and Equipment	31,754	29,237	28,840
Infrastructure Systems	2,300	3,285	6,14
Investment Properties			0 11E 414
Right of Use Assets	3,037,156	3,061,605	3,115,413
Intangibles Other Assets	536	499	2,299
Total Non Current Assets	493,600	382,152	375,887
Total Assets	4,688,617	4,665,893	4,963,103
Liabilities	4,838,760	4,821,147	5,217,963
Current Liabilities			
Taxes Payable			
Payables	67,693	67,693	68,89
Contract Liabilities	•	07,000	
Other Financial Liabilities at Fair Value		•••	•
Borrowings	347,996	347,996	347,996
Provisions	53,560	67,558	58,436
Other	28	37	4(
Liabilities Associated with Assets Held for Sale			
Total Current Liabilities	469,276	483,284	475,374
Non Current Liabilities	·	·	· · · · · · · · · · · · · · · · · · ·
Taxes Payable			
Payables			
Contract Liabilities		•••	
Other Financial Liabilities at Fair Value			
Borrowings	3,662,260	3,563,002	3,452,24
Dorrowings		100 070	203,72
Provisions	199,676	199,676	
		199,676	28
Provisions	199,676 28 <b>3,861,964</b>	28 <b>3,762,706</b>	
Provisions Other	199,676 28 <b>3,861,964</b> <b>4,331,240</b>	28 <b>3,762,706</b> <b>4,245,990</b>	3,655,998 4,131,37
Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets	199,676 28 <b>3,861,964</b>	28 <b>3,762,706</b>	3,655,998 4,131,37
Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity	199,676 28 <b>3,861,964</b> <b>4,331,240</b> <b>507,520</b>	28 3,762,706 4,245,990 575,157	3,655,998 4,131,37 1,086,592
Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	199,676 28 <b>3,861,964</b> <b>4,331,240</b> <b>507,520</b> 257,821	28 3,762,706 4,245,990 575,157 281,792	3,655,998 4,131,37 1,086,598 793,22
Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity  Accumulated Funds Reserves	199,676 28 <b>3,861,964</b> <b>4,331,240</b> <b>507,520</b> 257,821 249,699	28 3,762,706 4,245,990 575,157	3,655,998 4,131,37 1,086,593 793,22
Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	199,676 28 <b>3,861,964</b> <b>4,331,240</b> <b>507,520</b> 257,821	28 3,762,706 4,245,990 575,157 281,792	3,655,998 4,131,37 1,086,592 793,227 293,365

		24-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	(0)	0	•••
Personnel Services	28,221	41,188	30,439
Grants and Subsidies	0	0	
Finance Costs	148,701	156,842	146,333
Equivalent Income Tax			
Other Payments	227,354	256,520	249,918
Total Payments	404,276	454,551	<b>426,69</b> 1
Receipts			
Appropriation	•••		
Funding Distribution from Department	219,983	116,105	473,003
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity	(39,987)	(39,761)	(45,232)
Sale of Goods and Services	681,378	685,542	707,400
Retained Taxes, Fees and Fines			
Interest Received	12,676	8,397	7,244
Grants and Contributions	900	5,485	1,600
Other Receipts	22,342	13,752	18,828
Total Receipts	897,292	789,519	1,162,844
Net Cash Flows From Operating Activities	493,015	334,969	736,153
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	49,700	36,800	161,200
Purchases of Property, Plant and Equipment	(172,193)	(55,883)	(436,939)
Proceeds from Sale of Investments	20,435	21,656	19,981
Purchases of Investments	•	•	
Advances Repayments Received			
Advances made			
Other Investing	•••	•••	(1,800)
Net Cash Flows From Investing Activities	(102,058)	2,573	(257,558)
Cash Flows From Financing Activities	<u> </u>	· · · · · · · · · · · · · · · · · · ·	
Proceeds from Borrowings and Advances	•••		
Repayment of Borrowings and Advances	(381,338)	(346,727)	(359,034)
Dividends Paid	•••		
Other Financing			
Capital Appropriation - Equity Appropriation		•••	
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities	(381,338)	(346,727)	(359,034)
Net Increase/(Decrease) in Cash	9,619	(9,185)	119,56
Opening Cash and Cash Equivalents	37,363	41,508	32,322
Reclassification of Cash Equivalents			
Cash transferred in(out) as a Result of Administrative Restructuring			
Closing Cash and Cash Equivalents	46,982	32,322	151,883
<del>-</del>	•	•	,

# Western Sydney Parklands Trust Operating Statement

		4-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related			
Personnel Services Expenses	5,662	5,547	5,913
Other Operating Expenses Grants and Subsidies	12,236	13,704	13,496
Appropriation Expense	1,500	1,911	1,538
Depreciation and Amortisation	 14,075	 13,087	15,593
Finance Costs	14,073	10,007	10,000
Other Expenses	· 	·	
TOTAL EXPENSES EXCLUDING LOSSES	33,474	34,251	36,541
Revenue	•	•	
Appropriation Revenue			
Funding Distribution from Department	3,889	3,888	3,934
Acceptance by Crown Entity of Employee Benefits and Other Liabilities			
Transfers to the Crown Entity			
Sales of Goods and Services	41,561	58,940	39,973
Grants and Contributions	6,120 5,206	1,984	4,821
Investment Revenue Retained Taxes, Fees and Fines	5,206	 15	5,490
Other Revenue	 712	718	735
Total Revenue	57,488		54,953
	37,466	65,545	54,955
Gain/(Loss) on Disposal of Non Current Assets		1,457	
Other Gains/(Losses)		14,401	
Net Result	24,015	47,152	18,413

	202	24-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	136,918	130,961	143,635
Taxes Receivable			
Receivables	33,249	26,777	16,561
Contract Assets			
Inventories			
Financial Assets at Fair Value		•••	
Other Financial Assets			
Other			
Assets Held For Sale		0	0
Total Current Assets	170,167	157,738	160,196
Non Current Assets			
Taxes Receivable	***		
Receivables	419,155	426,585	450,317
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Equity Investments			
Property, Plant and Equipment -			
Land and Building	828,462	827,621	842,807
Plant and Equipment	5,682	5,145	4,484
Infrastructure Systems	306,547	376,212	376,265
Investment Properties			
Right of Use Assets	5	42	42
Intangibles	7,327	5,527	5,527
Other Assets	1 507 170	1 041 100	1 070 440
Total Non Current Assets Total Assets	1,567,178 1,737,345	1,641,133	1,679,443 1,839,639
Liabilities	1,707,040	1,700,071	1,000,000
Current Liabilities			
Taxes Payable			
Payables	3,898	3,898	3,898
Contract Liabilities			
Other Financial Liabilities at Fair Value			
Borrowings	12	53	53
Provisions	480	480	480
Other	4,981	789	3,951
Liabilities Associated with Assets Held for Sale	.,		
Total Current Liabilities	9,370	5,220	8,382
Non Current Liabilities	·	· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·
Taxes Payable			
Payables			
Contract Liabilities			
Other Financial Liabilities at Fair Value			
Borrowings	(0)		
Provisions			
Other	32,026	23,598	26,981
Total Non Current Liabilities	32,026	23,598	26,981
Total Hon Carront Elabilities		28,819	35,364
Total Liabilities	41,397	20,019	
	41,397 1,695,948	1,770,052	1,804,275
Total Liabilities Net Assets Equity	<del>.</del>		1,804,275
Total Liabilities Net Assets	<b>1,695,948</b> 934,983		<u> </u>
Total Liabilities  Net Assets  Equity  Accumulated Funds Reserves	1,695,948	1,770,052	1,003,843
Total Liabilities  Net Assets  Equity  Accumulated Funds	<b>1,695,948</b> 934,983	<b>1,770,052</b> 985,430	1,804,275 1,003,843 800,432  1,804,275

202	4-25	2025-26
	Revised	Budget
\$000	\$000	\$000
5 662	 5 547	 5,913
	•	1,538
_		1,000
'	'	'
 12 236	 13 020	 13,496
	•	
19,399	21,388	20,947
3,889	3,888	3,934
•••	•••	
		•••
41,561	58,318	39,973
•••	•••	
	_	5,490
•		4,821
712	2,623	7,907
57,488	66,444	62,125
38,090	45,056	41,178
(18,175)	(20,100)	(12,700)
(0)	946	(0)
(7,929)	(16,580)	(15,803)
	3,484	
(26,104)	(32,250)	(28,503)
	<del></del>	
•••	•••	
•••		
	  (1)	
	(1) 12,805	12,675
11,986 124,932	  (1)	
11,986 124,932	(1) 12,805 118,156	12,675
11,986 124,932	(1) 12,805	12,675
	Budget \$000  5,662 1,500 1 12,236 19,399  3,889 41,561 5,206 6,120 712 57,488 38,090  (18,175) (0) (7,929) (26,104)	\$000 \$000  5,662 5,547 1,500 1,911 1 1 1 1 12,236 13,929  19,399 21,388  3,889 3,888 41,561 58,318 5,206 0 6,120 1,614 712 2,623  57,488 66,444  38,090 45,056  (18,175) (20,100) (0) 946 (7,929) (16,580) (18,175) (20,100) (0) 946 (7,929) (16,580) 3,484 (26,104) (32,250)

### 9. PREMIER

#### 9.1 Agency Expense Summary

Premier	2024-25	Expenses <sup>(a)</sup> 2025-26		Capi 2024-25	tal Expendi 2025-26	ture
	Revised \$m	Budget \$m	Change %	Revised \$m	Budget \$m	Change %
Premier's Department	664.7	649.0	(2.4)	51.4	77.7	51.1
Funding distribution to agencies	404.4	1,449.1	258.3	•••		
Total Principal Department(b)(c)(d)(e)	1,069.1	2,098.1	96.3	51.4	77.7	51.1
Agencies						
Natural Resources Commission	9.5	8.5	(10.5)	0.1	0.1	15.5
Agencies transferred from Planning, Housing and Infrastructure						
NSW Reconstruction Authority <sup>(f)</sup>	938.9	1,160.1	23.5	56.9	80.5	41.4
Total Agencies	948.4	1,168.5	23.2	57.0	80.6	41.4
Special Offices Public Service Commission <sup>(g)</sup>						
Total Special Offices		•••			•••	

- (a) This table shows expenses on an uneliminated basis.
- (b) The Women NSW branch of the Community Engagement Group was transferred from the Premier's Department to The Cabinet Office as per Administrative Arrangements (Administrative Changes Miscellaneous) Order (No.2) 2024, effective 1 July 2024.
- (c) The Investment NSW Group and the Office of the Chief Scientist and Engineer Group was transferred from the Department of Enterprise, Investment and Trade (which was renamed to the Department of Creative Industries, Tourism, Hospitality and Sport) to the Premier's Department, as per Administrative Arrangements (Administrative Changes Miscellaneous) Order (No.2) 2024, effective 1 July 2024.
- (d) The part of the Partnership & Engagement branch responsible for the delivery of the Australia Day function was transferred from the Premier's Department to the Department of Creative Industries, Tourism, Hospitality and Sport, as per the Administrative Arrangements (Administrative Changes Miscellaneous) Order (No.2) 2024, effective 1 July 2024.
- (e) The Regional Coordination and Delivery branch was transferred from the Department of Primary Industries and Regional Development to the Premier's Department, as per the Administrative Arrangements (Administrative Changes Miscellaneous) Order (No.2) 2024, effective 1 July 2024.
- (f) The NSW Reconstruction Authority Staff Agency was transferred from the Department of Planning, Housing and Infrastructure to the Premier's Department under the Administrative Arrangements (Administrative Changes Miscellaneous) Order (No.2) 2025, effective 17 March 2025.
- (g) The Public Service Commission was abolished and persons employed transferred to the Premier's Department under the Administrative Arrangements (Administrative Changes Miscellaneous) Order (No.2) 2024, effective 1 July 2024.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

# 9.2 Financial Statements

# **Premier's Department**

# **Operating Statement**

Net Result	9,595	(44,521)	79,670
Other Gains/(Losses)			
Total Revenue Gain/(Loss) on Disposal of Non Current Assets	453,377	1,024,540	2,177,738
		1 004 540	
Other Revenue		•••	 1,564
Retained Taxes, Fees and Fines			0,433
Investment Revenue	33,143	40,482	8.433
Grants and Contributions	33,145	40.482	26,199
Sales of Goods and Services	11,700	37,526	 24.91
Acceptance by Crown Entity of Employee Benefits and Other Liabilities Transfers to the Crown Entity	,	9,028	2,822
Funding Distribution from Department	 1.171		2.020
Appropriation Revenue	407,362	937,016	2,113,809
Revenue	407.000	007.010	0.440.000
TOTAL EXPENSES EXCLUDING LOSSES	443,783	1,069,062	2,098,069
Other Expenses			
Finance Costs	1	190	22
Depreciation and Amortisation	11,599	21,884	24,152
Appropriation Expense			
Grants and Subsidies	127,028	611,077	1,594,78
Other Operating Expenses	106,677	187,529	198,286
Personnel Services Expenses	•••		•
Employee Related	198,478	248,381	280,824
Expenses Excluding Losses Operating Expenses -			
Eypapaa Eyaluding Lagga	\$000	\$000	\$000
	Budget \$000	Revised \$000	Budget \$000
		4-25	2025-26

Batance Sneet			
	2024-25		5-26
	Budget \$000	Revised \$000	Budget \$000
Assets	·	•	
Current Assets			
Cash Assets	70,326	42,913	48,122
Taxes Receivable			
Receivables	8,244	38,326	42,053
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Other Financial Assets	•••	•••	
Other			
Assets Held For Sale	70 571	01 020	00 175
Total Current Assets Non Current Assets	78,571	81,239	90,175
Taxes Receivable			
Receivables		646	646
Contract Assets		040	040
Inventories			
Financial Assets at Fair Value		•••	
Equity Investments		15,222	15,222
Property, Plant and Equipment -			
Land and Building	182,823	217,305	268,481
Plant and Equipment	17,352	42,981	35,763
Infrastructure Systems		(0)	
Investment Properties			
Right of Use Assets	437	1,215	2,011
Intangibles Other Assets	15,658	13,730	22,510
Uther Assets			
	010 070		044 004
Total Non Current Assets	216,270	291,100	344,634
Total Non Current Assets Total Assets	216,270 294,841		344,634 434,809
Total Non Current Assets Total Assets Liabilities	· · · · · · · · · · · · · · · · · · ·	291,100	-
Total Non Current Assets  Total Assets  Liabilities  Current Liabilities	· · · · · · · · · · · · · · · · · · ·	291,100 372,339	-
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable	<b>294</b> ,841	291,100 372,339 	434,809
Total Non Current Assets  Total Assets  Liabilities  Current Liabilities	<b>294,841</b>  8,549	291,100 372,339  60,172	<b>434,809</b>  56,945
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables	<b>294</b> ,841	291,100 372,339 	434,809
Total Non Current Assets  Total Assets  Liabilities  Current Liabilities  Taxes Payable  Payables  Contract Liabilities	294,841  8,549 	291,100 372,339  60,172 795	<b>434,809</b>  56,945
Total Non Current Assets  Total Assets  Liabilities  Current Liabilities  Taxes Payable  Payables  Contract Liabilities  Other Financial Liabilities at Fair Value	294,841  8,549 	291,100 372,339  60,172 795 	434,809  56,945 795 
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	294,841  8,549   151	291,100 372,339  60,172 795  2,187	 56,945 795  2,187
Total Non Current Assets  Total Assets  Liabilities  Current Liabilities  Taxes Payable  Payables  Contract Liabilities  Other Financial Liabilities at Fair Value  Borrowings  Provisions  Other  Liabilities Associated with Assets Held for Sale	294,841  8,549   151 11,089 3,209 	291,100 372,339  60,172 795  2,187 62,861 918 	434,809  56,945 795  2,187 38,361 918 
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	294,841  8,549   151 11,089	291,100 372,339  60,172 795  2,187 62,861 918	434,809  56,945 795  2,187 38,361
Total Non Current Assets  Total Assets  Liabilities  Current Liabilities  Taxes Payable  Payables  Contract Liabilities  Other Financial Liabilities at Fair Value  Borrowings  Provisions  Other  Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities	294,841  8,549   151 11,089 3,209 	291,100 372,339  60,172 795  2,187 62,861 918 	434,809  56,945 795  2,187 38,361 918 
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable	294,841  8,549  151 11,089 3,209  22,998	291,100 372,339  60,172 795  2,187 62,861 918 	434,809  56,945 795  2,187 38,361 918  99,206
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables	294,841  8,549   151 11,089 3,209 	291,100 372,339  60,172 795  2,187 62,861 918  126,933	434,809  56,945 795  2,187 38,361 918 
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Contract Liabilities	294,841  8,549  151 11,089 3,209  22,998	291,100 372,339 60,172 795 2,187 62,861 918 126,933	434,809  56,945 795  2,187 38,361 918  99,206
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities	294,841  8,549 151 11,089 3,209 22,998 3,811	291,100 372,339  60,172 795 2,187 62,861 918 126,933	434,809 56,945 795 2,187 38,361 918 99,206 5,206
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities  Total Current Liabilities	294,841  8,549 151 11,089 3,209 22,998 3,811 992	291,100 372,339  60,172 795 2,187 62,861 918 126,933  1,207	434,809 56,945 795 2,187 38,361 918 99,206 5,206 2,880
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities  Total Current Liabilities	294,841  8,549 151 11,089 3,209 22,998  3,811 992 7,147	291,100 372,339  60,172 795 2,187 62,861 918 126,933  1,207 15,523	434,809 56,945 795 2,187 38,361 918 99,206 5,206 2,880 15,616
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Total Current Liabilities	294,841  8,549 151 11,089 3,209 22,998  3,811 992 7,147 763	291,100 372,339 60,172 795 2,187 62,861 918 126,933 1,207 15,523	434,809 56,945 795 2,187 38,361 918 99,206 5,206 2,880 15,616 3,556
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Total Current Liabilities Total Current Liabilities Total Sayable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Other	294,841  8,549 151 11,089 3,209 22,998  3,811 992 7,147 763 12,713	291,100 372,339  60,172 795 2,187 62,861 918 126,933  1,207 15,523 16,730	434,809 56,945 795 2,187 38,361 918 99,206 5,206 2,880 15,616 3,556 27,257
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities  Total Financial Liabilities  Total Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Non Current Liabilities	294,841  8,549 151 11,089 3,209 22,998  3,811 992 7,147 763 12,713 35,711	291,100 372,339  60,172 795 2,187 62,861 918 126,933  11,207 15,523 16,730 143,662	434,809 56,945 795 2,187 38,361 918 99,206 5,206 2,880 15,616 3,556 27,257 126,463
Total Non Current Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities  Total Financial Liabilities  Total Financial Liabilities  Total Financial Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Liabilities	294,841  8,549 151 11,089 3,209 22,998  3,811 992 7,147 763 12,713	291,100 372,339  60,172 795 2,187 62,861 918 126,933  1,207 15,523 16,730	434,809 56,945 795 2,187 38,361 918 99,206 5,206 2,880 15,616 3,556 27,257
Total Non Current Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities  Total Financial Liabilities  Total Financial Liabilities Other Financial Liabilities Other Financial Liabilities Other Financial Liabilities Other Total Non Current Liabilities Total Non Current Liabilities  Total Non Current Liabilities	294,841  8,549 151 11,089 3,209 22,998  3,811 992 7,147 763 12,713 35,711 259,130	291,100 372,339  60,172 795 2,187 62,861 918 126,933  1,207 15,523 16,730 143,662 228,676	434,809 56,945 795 2,187 38,361 918 99,206 5,206 2,880 15,616 3,556 27,257 126,463 308,346
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Financial Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	294,841  8,549 151 11,089 3,209 22,998  3,811 992 7,147 763 12,713 35,711 259,130	291,100 372,339  60,172 795 2,187 62,861 918 126,933  1,207 15,523 16,730 143,662 228,676	434,809 56,945 795 2,187 38,361 918 99,206 5,206 2,880 15,616 3,556 27,257 126,463 308,346
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities  Taxes Popable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Non Current Liabilities  Reserves	294,841  8,549 151 11,089 3,209 22,998  3,811 992 7,147 763 12,713 35,711 259,130	291,100 372,339  60,172 795 2,187 62,861 918 126,933  1,207 15,523 16,730 143,662 228,676	434,809 56,945 795 2,187 38,361 918 99,206 5,206 2,880 15,616 3,556 27,257 126,463 308,346
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Financial Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	294,841  8,549 151 11,089 3,209 22,998  3,811 992 7,147 763 12,713 35,711 259,130	291,100 372,339  60,172 795 2,187 62,861 918 126,933  1,207 15,523 16,730 143,662 228,676	434,809 56,945 795 2,187 38,361 918 99,206 5,206 2,880 15,616 3,556 27,257 126,463 308,346

	202	24-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	197,307	239,354	278,002
Personnel Services			
Grants and Subsidies	127,028	611,077	1,594,785
Finance Costs		19	21
Equivalent Income Tax			
Other Payments	104,918	151,372	220,886
Total Payments	429,254	1,001,822	2,093,694
Receipts			
Appropriation	407,362	937,016	2,113,809
Funding Distribution from Department		•••	
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services	11,698	20,895	24,907
Retained Taxes, Fees and Fines			
Interest Received			
Grants and Contributions	33,145	40,482	26,199
Other Receipts	2	(0)	1,568
Total Receipts	452,206	998,393	2,166,483
Net Cash Flows From Operating Activities	22,953	(3,429)	72,789
cuci cuci rem eperamio	22,000	(3,723)	12,100
Cash Flows From Investing Activities	22,000	(0,420)	72,700
Cash Flows From Investing Activities	(10,341)	(45,025)	
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment			
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment	(10,341)		
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments	 (10,341) 		
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments	(10,341) 	 (45,025) 	
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received	(10,341)  	 (45,025)  	 (63,613)  
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made	 (10,341)   	 (45,025)  	 (63,613)    (3,967)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing	 (10,341)    (7,000)	 (45,025)    (5,822)	 (63,613)    (3,967)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities	 (10,341)    (7,000)	 (45,025)    (5,822)	 (63,613)    (3,967)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities	(10,341)    (7,000) (17,341)	 (45,025)    (5,822)	 (63,613)    (3,967)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities Proceeds from Borrowings and Advances	(10,341)    (7,000) (17,341)	 (45,025)    (5,822)	 (63,613)    (3,967)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances	(10,341)    (7,000) (17,341)	 (45,025)    (5,822)	 (63,613)    (3,967)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing	(10,341)    (7,000) (17,341)	 (45,025)    (5,822)	 (63,613)    (3,967)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid	(10,341)    (7,000) (17,341)	(45,025)   (5,822) (50,847)	(63,613)   (3,967) (67,580)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation	(10,341) (7,000) (17,341)	(45,025)   (5,822) (50,847)  	(63,613)  (3,967) (67,580) 
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities	(10,341) (7,000) (17,341)	(45,025)   (5,822) (50,847)  	(63,613)  (3,967) (67,580)
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities	(10,341) (7,000) (17,341) 5,612	(45,025)  (5,822) (50,847)     (54,276)	(63,613)  (3,967) (67,580)  
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	(10,341) (7,000) (17,341) 5,612	 (45,025)   (5,822) (50,847)  	(63,613)  (3,967) (67,580)  
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents	(10,341) (7,000) (17,341) 5,612	(45,025)  (5,822) (50,847)     (54,276)	(63,613)  (3,967) (67,580)  
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	(10,341) (7,000) (17,341) 5,612	(45,025) (5,822) (50,847) (54,276) 93,576	(63,613)   (3,967) (67,580)  

# **Natural Resources Commission**

# **Operating Statement**

	2024	4-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	5,368	6,772	5,979
Personnel Services Expenses			
Other Operating Expenses	2,463	2,499	2,411
Grants and Subsidies			
Appropriation Expense			
Depreciation and Amortisation	99	175	72
Finance Costs		5	
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	7,931	9,451	8,462
Revenue			
Appropriation Revenue			
Funding Distribution from Department	7,621	7,651	8,318
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	187	221	204
Transfers to the Crown Entity			
Sales of Goods and Services			
Grants and Contributions			
Investment Revenue			
Retained Taxes, Fees and Fines			
Other Revenue		1,457	
Total Revenue	7,809	9,329	8,522
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)			
Net Result	(122)	(122)	60

Datance Sneet			
	202	4-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	540	3,096	620
Taxes Receivable			
Receivables	245	175	175
Contract Assets	•••		
Inventories	•••	•••	
Financial Assets at Fair Value			
Other Financial Assets			
Other			
Assets Held For Sale			
Total Current Assets	785	3,271	795
Non Current Assets			
Taxes Receivable			
Receivables			
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Equity Investments			
Property, Plant and Equipment -			
Land and Building	•••		
Plant and Equipment	58	85	125
Infrastructure Systems	•••		
Investment Properties	•••	•••	***
Right of Use Assets			
Intangibles		53	53
Other Assets			
טנווטו אפפרפ	•••		•••
Total Non Current Assets	58	137	177
			177 973
Total Non Current Assets	58	137	
Total Non Current Assets Total Assets	58	137	
Total Non Current Assets Total Assets Liabilities	58	137	
Total Non Current Assets  Total Assets  Liabilities  Current Liabilities	58 842	137 3,408	
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable	58 842 	137 3,408	973
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables	58 842  243	137 3,408  579	<b>973</b>  558
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities	58 842  243 	137 3,408  579	<b>973</b>  558
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	58 842  243 	137 3,408  579 	973  558 
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	58 842  243   0	137 3,408  579 	973  558  
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	58 842  243  0 845	137 3,408  579   670	973  558   670
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	58 842  243  0 845 70	 579   670 2,474	973  558   670 (0)
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale	58 842  243  0 845 70	 579   670 2,474	973  558   670 (0)
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities	58 842  243  0 845 70	 579   670 2,474	973  558   670 (0)
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities	58 842  243  0 845 70 	137 3,408  579   670 2,474  3,724	973  558   670 (0) 
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable	58 842  243  0 845 70  1,158	137 3,408  579   670 2,474  3,724	973 558 670 (0) 1,228
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables	58 842 243 0 845 70 1,158	137 3,408 579 670 2,474 3,724	973 558 670 (0) 1,228
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities	58 842 243 0 845 70 1,158	137 3,408 579 670 2,474 3,724	973 558 670 (0) 1,228
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities  Taxes Payable Contract Liabilities Other Financial Liabilities at Fair Value	58 842 243 0 845 70 1,158	137 3,408 579 670 2,474 3,724	973 558 670 (0) 1,228
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	58 842 243 0 845 70 1,158	137 3,408 579 670 2,474 3,724	973 558 670 (0) 1,228
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	58 842 243 0 845 70 1,158 1,158	137 3,408 579 670 2,474 3,724 188	973 558 670 (0) 1,228 188
Total Non Current Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities	58 842 243 0 845 70 1,158 188	137 3,408  579 670 2,474 3,724  188 188	973 558 670 (0) 1,228 188
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Non Current Liabilities	58 842 243 0 845 70 1,158 1,158 188 188 1,346	137 3,408 579 670 2,474 3,724 188 188 3,912	973 558 670 (0) 1,228 188 188 1,416
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Liabilities  Net Assets	58 842 243 0 845 70 1,158 188	137 3,408  579 670 2,474 3,724  188 188	973 558 670 (0) 1,228 188 188
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities  Total Liabilities  Total Liabilities  Total Non Current Liabilities	58 842 243 0 845 70 1,158 188 188 1,346 (504)	137 3,408 579 670 2,474 3,724 188 188 3,912 (504)	973 558 670 (0) 1,228 188 188 1,416 (444)
Total Non Current Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities  Total Liabilities  Total Liabilities  Total Non Current Liabilities	58 842 243 0 845 70 1,158 1,158 188 188 1,346 (504)	137 3,408  579 670 2,474 3,724  188 188 3,912 (504)	973 558 670 (0) 1,228 188 188 1,416 (444)
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Liabilities  Total Non Current Liabilities  Total Non Current Liabilities  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds Reserves	58 842 243 0 845 70 1,158 1,158 188 188 1,346 (504)	137 3,408 579 670 2,474 3,724 188 188 3,912 (504)	973 558 670 (0) 1,228 188 188 1,416 (444)
Total Non Current Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities  Total Liabilities  Total Liabilities  Total Non Current Liabilities	58 842 243 0 845 70 1,158 1,158 188 188 1,346 (504)	137 3,408  579 670 2,474 3,724  188 188 3,912 (504)	973 558 670 (0) 1,228 188 188 1,416 (444)

	202	4-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	5,181	6,661	5,775
Personnel Services			
Grants and Subsidies			
Finance Costs			
Equivalent Income Tax			
Other Payments	2,455	3,168	2,432
Total Payments	7,636	9,829	8,207
Receipts	·	•	
Appropriation			
Funding Distribution from Department	7,621	7,651	8,318
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services	(546)	1,191	(2,474)
Retained Taxes, Fees and Fines		•	
Interest Received			
Grants and Contributions			
Other Receipts		1,908	
Total Receipts	7,075	10,750	5,843
Net Cash Flows From Operating Activities	(561)	921	(2,363)
Cash Flows From Investing Activities		<del></del>	
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment	(97)	(27)	(112)
Proceeds from Sale of Investments			
Purchases of Investments			
Advances Repayments Received			
Advances made			
Other Investing		(70)	
Net Cash Flows From Investing Activities	(97)	(97)	(112)
Cash Flows From Financing Activities	·	<del></del>	
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances			
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			
		***	
·			
Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash	·		(2,475)
Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash	(658)	•••	(2,475)
Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash  Opening Cash and Cash Equivalents		 824	
Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash  Opening Cash and Cash Equivalents  Reclassification of Cash Equivalents	(658)	 824	(2,475)
Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash  Opening Cash and Cash Equivalents	 ( <b>658</b> ) 1,197 	 <b>824</b> 2,272 	(2,475)

# **NSW Reconstruction Authority**

# **Operating Statement**

	202 Budget	4-25 Revised	2025-26 Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	70,106	70,030	72,616
Personnel Services Expenses			
Other Operating Expenses	97,072	50,960	23,640
Grants and Subsidies	1,497,433	725,431	989,564
Appropriation Expense			
Depreciation and Amortisation	79,418	90,805	74,229
Finance Costs	12	1,716	13
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	1,744,041	938,942	1,160,062
Revenue			
Appropriation Revenue		•••	•••
Funding Distribution from Department	1,735,428	871,721	1,440,743
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	336	488	339
Transfers to the Crown Entity		•••	•••
Sales of Goods and Services			
Grants and Contributions		•••	•••
Investment Revenue			
Retained Taxes, Fees and Fines			
Other Revenue	***	4,043	1
Total Revenue	1,735,764	876,252	1,441,083
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)	•••		
Net Result	(8,277)	(62,690)	281,021

	000	4.05	2225 22
	Budget	4-25 Revised	2025-26 Budget
	\$000	\$000	\$000
Assets			
Current Assets	F11 400	050450	E70 000
Cash Assets	511,488	359,150	572,008
Taxes Receivable			
Receivables	3,211	3,211	3,211
Contract Assets	•••	•••	
Inventories		•••	•••
Financial Assets at Fair Value	•••	•••	
Other Financial Assets			
Other	32,668	32,668	32,668
Assets Held For Sale	 E 47 000		
Total Current Assets Non Current Assets	547,368	395,029	607,887
Taxes Receivable Receivables		•••	
		•••	
Contract Assets		•••	
Inventories		•••	
Financial Assets at Fair Value	•••	•••	
Equity Investments	•••	•••	
Property, Plant and Equipment -	004000	454450	000.050
Land and Building	204,230	151,156	229,856
Plant and Equipment	115,530	89,854	17,233
Infrastructure Systems	•••	•••	
Investment Properties			
Right of Use Assets	1,209	300	294
Intangibles	1,390	169	331
Other Assets			
Total Non Current Assets	322,359	241,479	247,714
Total Assets	322,359 869,727	241,479 636,508	247,714 855,601
Total Assets Liabilities			
Total Assets Liabilities Current Liabilities			
Total Assets Liabilities Current Liabilities Taxes Payable	869,727	636,508	855,601 
Total Assets Liabilities Current Liabilities Taxes Payable Payables			855,601 
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities	869,727	636,508	<b>855,60</b> 1 276,545
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	 561,379 	326,310 	<b>855,60</b> 1 276,545
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	 561,379   1,094	 326,310  1,021	855,601  276,545  1,021
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	 561,379 	326,310 	855,601  276,545  1,021
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	 561,379   1,094	 326,310  1,021	276,545  1,021 50,877
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	869,727  561,379  1,094 52,775 	 326,310  1,021 21,103	855,60°  276,545  1,02° 50,877
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	869,727  561,379  1,094 52,775 	 326,310  1,021 21,103	855,60°  276,545  1,02° 50,877
Total Assets  Liabilities  Current Liabilities  Taxes Payable  Payables  Contract Liabilities  Other Financial Liabilities at Fair Value  Borrowings  Provisions  Other  Liabilities Associated with Assets Held for Sale	869,727  561,379  1,094 52,775 	 326,310  1,021 21,103 	855,60°  276,545  1,02° 50,877
Total Assets  Liabilities  Current Liabilities  Taxes Payable  Payables  Contract Liabilities  Other Financial Liabilities at Fair Value  Borrowings  Provisions  Other  Liabilities Associated with Assets Held for Sale  Total Current Liabilities	869,727  561,379  1,094 52,775 	 326,310  1,021 21,103 	855,60°  276,545  1,02° 50,877
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities	 561,379  1,094 52,775  	 326,310  1,021 21,103  	855,60°  276,545  1,02° 50,877
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable	 561,379  1,094 52,775   <b>615,248</b>	 326,310  1,021 21,103   348,434	855,601  276,545  1,021 50,877 
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables	 561,379  1,094 52,775   615,248	 326,310  1,021 21,103   348,434	855,601  276,545  1,021 50,877  
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities	 561,379  1,094 52,775   615,248	 326,310  1,021 21,103   348,434	328,443
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities at Fair Value	 561,379  1,094 52,775   615,248	 326,310  1,021 21,103   348,434	328,443  328,443
Total Assets  Liabilities  Current Liabilities  Taxes Payable  Payables  Contract Liabilities  Other Financial Liabilities at Fair Value  Borrowings  Provisions  Other  Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable  Payables  Contract Liabilities at Fair Value  Borrowings	869,727 561,379 1,094 52,775 615,248 375	 326,310  1,021 21,103   348,434   	328,443 328,443
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	## 869,727  ## 561,379  ## 1,094  ## 52,775  ## ## 615,248  ## ## ## ## ## ## ## ## ## ## ## ## ##	 326,310  1,021 21,103   348,434    84 41,999	328,443  328,443      
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Other Financial Liabilities at Fair Value Borrowings Provisions Other	## 869,727  ## 561,379  ## 1,094  ## 52,775  ## ## ## 615,248  ## ## ## ## ## ## ## ## ## ## ## ## ##	 326,310  1,021 21,103   348,434    84 41,999 	328,443 328,443
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities	## See See See See See See See See See S	 326,310  1,021 21,103   348,434      84 41,999 	328,443 328,589
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Non Current Liabilities	## 869,727  ## 561,379  ## 1,094  ## 52,775  ## ## 615,248  ## 437  ## 615,685	 326,310  1,021 21,103   348,434      84 41,999  42,083 390,517	328,443 328,589
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Liabilities  Total Liabilities	## 869,727  ## 561,379  ## 1,094  ## 52,775  ## ## 615,248  ## 437  ## 615,685	 326,310  1,021 21,103   348,434      84 41,999  42,083 390,517	328,443 328,589 527,012
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Liabilities  Total Liabilities  Net Assets  Equity	869,727 561,379 1,094 52,775 615,248 375 62 437 615,685 254,041	 326,310  1,021 21,103   348,434   84 41,999  42,083 390,517 245,991	328,443 328,589 527,012
Total Assets  Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Non Current Liabilities  Total Non Current Liabilities  Total Non Current Liabilities	## 869,727  ## 561,379  ## 1,094  ## 52,775  ## ## 615,248  ## 615,685  ## 254,041  ## 254,041	 326,310  1,021 21,103   348,434      84 41,999  42,083 390,517 245,991	

Religious From Operating Activities           Payments           Employee Related         69.770         72.383         72.214           Personnel Services         1,997.433         1,022.18         98.95.69           Grants and Subsidies         1,997.433         1,022.18         98.95.69           Equivalent Income Tax         12         12         13           Equivalent Income Tax         95.369         30.380         85.631           Total Payments         2,162.584         1,124.962         1,147.422           Receipts         T         4,124.962         1,147.422           Receipts         T         87.721         1,440,743           Cash remibursements from the Crown Entity         5         5         7           Sale Proceeds Transfers to the Crown Entity         387         2         1,440,743           Cash transfers to the Crown Entity         387         387         387         387         387         387         387         387         387         387         387         388         388         380 e7 Goods and Services         387         387         387         387         387         387         387         387         387         387         387         387 </th <th></th> <th>202 Budget \$000</th> <th>24-25 Revised \$000</th> <th>2025-26 Budget \$000</th>		202 Budget \$000	24-25 Revised \$000	2025-26 Budget \$000
Employee Related         69,770         72,383         72,214           Personnel Services         1,997,433         1,022,188         989,564           Grants and Subsidies         1,997,433         1,022,188         989,564           Finance Costs         1         2         12         13           Equivalent Income Tax         95,369         30,380         85,631           Total Payments         2,162,584         1,124,962         1,147,422           Receipts         Appropriation         1,735,428         871,721         1,440,743           Cash reimbursements from the Crown Entity         0         0         0           Sale Proceeds Transfers to the Crown Entity         0         0         0           Sale OGods and Services         387         0         0           Retained Taxes, Fees and Fines         0         0         0         0           Interest Received         0         0         0         0         0         0           Grants and Contributions         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         <	Cash Flows From Operating Activities			
Personnel Services         1,997,433         1,022,188         989,564           Finance Costs         1,997,433         1,022,188         989,564           Equivalent Income Tax         95,669         30,380         85,631           Other Payments         95,669         30,380         85,631           Total Payments         2,162,584         1,124,962         1,147,422           Receipts         Temportation         1,735,428         871,721         1,440,743           Cash reimbursements from the Crown Entity         6         871,721         1,440,743           Sale Proceeds Transfers to the Crown Entity         6         387         6           Sale Proceeds Transfers to the Crown Entity         6         387         6           Sale Proceeds Transfers to the Crown Entity         6         6         6           Sale of Goods and Services         387         387         6           Retained Taxes, Fees and Fines         6         387         6           Grants and Contributions         6         6         6         6           Other Receipts         1,735,428         882,283         1,440,744           Retained Taxes, Fees and Fines         427,156         62,269         293,322 <td< td=""><td></td><td></td><td></td><td></td></td<>				
Grants and Subsidies         1,997,433         1,022,188         989,564           Finance Costs         12         12         13           Equivalent Income Tax         95,369         30,380         85,631           Other Payments         95,369         30,380         85,631           Total Payments         2,162,584         1,124,962         1,147,422           Receipts         Appropriation         1,735,428         871,721         1,440,743           Cash reimbursements from the Crown Entity         6         6         6           Cash transfers to the Crown Entity         6         387         6           Cash transfers to the Crown Entity         6         387         6           Sale Proceeds Transfers to the Crown Entity         6         387         6           Sale of Goods and Services         387         387         6           Retained Taxes, Fees and Fines         1         387         6           Interest Received         1         10,175         1           Other Receipts         1,735,428         882,283         1,440,744           Act Ash Flows From Operating Activities         (427,156         (42,679         293,322           Deceds from Sale of Property, Plant and Equipment		69,770	72,383	72,214
Finance Costs   12   13     Equivalent Income Tax   95,369   30,380   85,631     Total Payments   2,162,584   1,124,962   1,147,422     Receipts		•••		
Equivalent Income Tax Other Payments         95.68         30.30         85.631           Total Payments         2,162,584         1,124,962         1,147,422           Receipts         Receipts         4         1,735,428         871,721         1,440,743           Appropriation         1,735,428         871,721         1,440,743           Cash reimbursements from the Crown Entity         1         2         1,440,743           Sale Proceeds Transfers to the Crown Entity         1         387         387           Sale of Goods and Services         1         387         387           Retained Taxes, Fees and Fines         1         387         387           Interest Received         1         10,175         388           Grants and Contributions         1         10,175         1           Other Receipts         1,735,428         882,283         1,440,743           Net Cash Flows From Operating Activities         1,735,428         882,283         1,440,743           Proceeds from Sale of Property, Plant and Equipment         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1				
Other Payments         95,369         30,380         85,631           Total Payments         2,162,584         1,124,962         1,147,422           Receipts         Appropriation         1,735,428         871,721         1,440,743           Cash reimbursements from the Crown Entity         1,735,428         871,721         1,440,743           Cash transfers to the Crown Entity         1         1         1           Sale of Goods and Services         1         3         1           Retained Taxes, Fees and Fines         1         3         1           Interest Received         1         1         1           Grants and Contributions         1         1         1           Other Receipts         1         1         1           Total Receipts         1         1         1           Interest Flows From Operating Activities         427,156         (242,679)         293,322           Cash Flows From Investing Activities         1         1         1           Proceeds from Sale of Property, Plant and Equipment         1         1         1           Purchases of Investments         1         1         1           Advances Repayments Received         1         1         1		12	12	13
Total Payments         2,162,584         1,124,962         1,147,422           Receipts         Appropriation         I.735,428         871,721         1,440,743           Cash reimbursements from the Crown Entity         I.735,428         871,721         1,440,743           Cash reimbursements from the Crown Entity         I.	·			
Receipts         Appropriation         Interest of the Content of State of Property, Plant and Equipment         1,735,428         871,721         1,440,743           Cash reimbursements from the Crown Entity               Sale Proceeds Transfers to the Crown Entity               Cash transfers to the Crown Entity                Sale of Goods and Services <td< td=""><td></td><td></td><td></td><td></td></td<>				
Appropriation	Total Payments	2,162,584	1,124,962	1,147,422
Funding Distribution from Department         1,735,428         871,721         1,440,743           Cash reimbursements from the Crown Entity				
Cash reimbursements from the Crown Entity              Sale Proceeds Transfers to the Crown Entity              Cash transfers to the Crown Entity              Sale of Goods and Services               Retained Taxes, Fees and Fines               Interest Received               Grants and Contributions               Other Receipts               Total Receipts               Total Receipts                Total Receipts <td< td=""><td></td><td>•••</td><td></td><td>•••</td></td<>		•••		•••
Sale Proceeds Transfers to the Crown Entity              Cash transfers to the Crown Entity              Sale of Goods and Services              Retained Taxes, Fees and Fines              Interest Received              Grants and Contributions          10,175            Other Receipts          10,175            Total Receipts          10,175            Net Cash Flows From Operating Activities         (427,156)         (242,679)         293,322           Cash Flows From Investing Activities  <		1,735,428	871,721	1,440,743
Cash transfers to the Crown Entity				
Sale of Goods and Services				
Retained Taxes, Fees and Fines   .	-			
Interest Received			387	
Grants and Contributions Other Receipts	·	•••	•••	•••
Other Receipts         1,735,428         882,283         1,440,744           Net Cash Flows From Operating Activities         (427,156)         (242,679)         293,322           Cash Flows From Investing Activities         Proceeds from Sale of Property, Plant and Equipment         (120,433)         (56,726)         (80,300)           Proceeds from Sale of Investments         (120,433)         (56,726)         (80,300)           Purchases of Investments         (120,433)         (56,726)         (80,300)           Advances Repayments Received         (120,433)         (160,200)         (10,600) <td></td> <td>•••</td> <td>***</td> <td></td>		•••	***	
Total Receipts         1,735,428         882,283         1,440,744           Net Cash Flows From Operating Activities         (427,156)         (242,679)         293,322           Cash Flows From Investing Activities         Proceeds from Sale of Property, Plant and Equipment               Purchases of Property, Plant and Equipment         (120,433)         (56,726)         (80,300) <td></td> <td>•••</td> <td></td> <td></td>		•••		
Net Cash Flows From Operating Activities         (427,156)         (242,679)         293,322           Cash Flows From Investing Activities         Proceeds from Sale of Property, Plant and Equipment              Purchases of Property, Plant and Equipment         (120,433)         (56,726)         (80,300)           Proceeds from Sale of Investments               Purchases of Investments               Advances Repayments Received               Advances made               Other Investing         (1,664)         (164)         (164)            Net Cash Flows From Investing Activities         (122,097)         (56,890)         (80,464)           Net Cash Flows From Financing Activities               Proceeds from Borrowings and Advances                Repayment of Borrowings and Advances                 Dividends Paid	•			-
Cash Flows From Investing Activities           Proceeds from Sale of Property, Plant and Equipment	Total Receipts	1,735,428	882,283	1,440,744
Proceeds from Sale of Property, Plant and Equipment              Purchases of Property, Plant and Equipment         (120,433)         (56,726)         (80,300)           Proceeds from Sale of Investments              Purchases of Investments              Advances Repayments Received              Advances made              Other Investing         (1,664)         (164)         (164)           Net Cash Flows From Investing Activities         (122,097)         (56,890)         (80,464)           Cash Flows From Financing Activities              Proceeds from Borrowings and Advances              Repayment of Borrowings and Advances              Dividends Paid               Other Financing               Cash Equity Injection to For-Profit Entities              Net Cash Flows From Financing Activities	Net Cash Flows From Operating Activities			
Purchases of Property, Plant and Equipment         (120,433)         (56,726)         (80,300)           Proceeds from Sale of Investments              Purchases of Investments              Advances Repayments Received              Advances made              Other Investing         (1,664)         (164)         (164)           Net Cash Flows From Investing Activities         (122,097)         (56,890)         (80,464)           Cash Flows From Financing Activities              Proceeds from Borrowings and Advances              Proceeds from Borrowings and Advances              Dividends Paid              Other Financing              Capital Appropriation - Equity Appropriation              Cash Equity Injection to For-Profit Entities              Net Cash Flows From Financing Activities		(427,156)	(242,679)	293,322
Proceeds from Sale of Investments              Purchases of Investments              Advances Repayments Received              Advances made              Other Investing         (1,664)         (164)         (164)           Net Cash Flows From Investing Activities         (122,097)         (56,890)         (80,464)           Cash Flows From Financing Activities              Proceeds from Borrowings and Advances              Repayment of Borrowings and Advances              Dividends Paid              Other Financing              Capital Appropriation - Equity Appropriation              Cash Equity Injection to For-Profit Entities              Net Cash Flows From Financing Activities              Net Increase/(Decrease) in Cash         (549,253)         (299,569)         212,858           Opening Cash and Cash Equivalents	Cash Flows From Investing Activities	(427,156)	(242,679)	293,322
Purchases of Investments              Advances Repayments Received              Advances made              Other Investing         (1,664)         (164)         (164)           Net Cash Flows From Investing Activities         (122,097)         (56,890)         (80,464)           Cash Flows From Financing Activities              Proceeds from Borrowings and Advances              Repayment of Borrowings and Advances               Dividends Paid               Other Financing               Capital Appropriation - Equity Appropriation               Cash Equity Injection to For-Profit Entities              Net Cash Flows From Financing Activities              Net Cash Flows From Financing Activities              Net Cash Flows From Financing Activities	Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment	•••		
Advances Repayments Received Advances made Other Investing (1,664)  Net Cash Flows From Investing Activities Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents Cash transferred in(out) as a Result of Administrative Restructuring	Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment	•••		
Advances made Other Investing	Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments	•••		
Other Investing(1,664)(164)(164)Net Cash Flows From Investing Activities(122,097)(56,890)(80,464)Cash Flows From Financing ActivitiesSepayment of Borrowings and AdvancesSepayment of Borrowings and Sepayment of Bo	Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments	•••		
Net Cash Flows From Investing Activities(122,097)(56,890)(80,464)Cash Flows From Financing ActivitiesProceeds from Borrowings and AdvancesRepayment of Borrowings and AdvancesDividends PaidOther FinancingCapital Appropriation - Equity AppropriationCash Equity Injection to For-Profit EntitiesNet Cash Flows From Financing ActivitiesNet Increase/(Decrease) in Cash(549,253)(299,569)212,858Opening Cash and Cash Equivalents1,060,741658,719359,150Reclassification of Cash EquivalentsCash transferred in(out) as a Result of Administrative Restructuring	Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received	(120,433) 	 (56,726) 	
Cash Flows From Financing ActivitiesProceeds from Borrowings and AdvancesRepayment of Borrowings and AdvancesDividends PaidOther FinancingCapital Appropriation - Equity AppropriationCash Equity Injection to For-Profit EntitiesNet Cash Flows From Financing ActivitiesNet Increase/(Decrease) in Cash(549,253)(299,569)212,858Opening Cash and Cash Equivalents1,060,741658,719359,150Reclassification of Cash EquivalentsCash transferred in(out) as a Result of Administrative Restructuring	Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made	 (120,433)   	 (56,726)  	 (80,300)   
Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents Cash transferred in(out) as a Result of Administrative Restructuring	Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing	 (120,433)    (1,664)	 (56,726)    (164)	 (80,300)    (164)
Repayment of Borrowings and Advances  Dividends Paid  Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents Cash transferred in(out) as a Result of Administrative Restructuring	Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing	 (120,433)    (1,664)	 (56,726)    (164)	 (80,300)    (164)
Dividends Paid	Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities	 (120,433)    (1,664)	 (56,726)    (164)	 (80,300)    (164)
Other FinancingCapital Appropriation - Equity AppropriationCash Equity Injection to For-Profit EntitiesNet Cash Flows From Financing ActivitiesNet Increase/(Decrease) in Cash(549,253)(299,569)212,858Opening Cash and Cash Equivalents1,060,741658,719359,150Reclassification of Cash EquivalentsCash transferred in(out) as a Result of Administrative Restructuring	Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities Proceeds from Borrowings and Advances	(120,433)    (1,664) (122,097)	 (56,726)    (164)	 (80,300)    (164)
Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities	Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances	(120,433)    (1,664) (122,097)	 (56,726)    (164)	 (80,300)    (164)
Cash Equity Injection to For-Profit EntitiesNet Cash Flows From Financing ActivitiesNet Increase/(Decrease) in Cash(549,253)(299,569)212,858Opening Cash and Cash Equivalents1,060,741658,719359,150Reclassification of Cash EquivalentsCash transferred in(out) as a Result of Administrative Restructuring	Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid	(120,433)    (1,664) (122,097)	 (56,726)    (164)	 (80,300)    (164)
Net Cash Flows From Financing ActivitiesNet Increase/(Decrease) in Cash(549,253)(299,569)212,858Opening Cash and Cash Equivalents1,060,741658,719359,150Reclassification of Cash EquivalentsCash transferred in(out) as a Result of Administrative Restructuring	Cash Flows From Investing Activities  Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing	(120,433)    (1,664) (122,097)	(56,726)    (164) (56,890)	 (80,300)    (164)
Net Increase/(Decrease) in Cash(549,253)(299,569)212,858Opening Cash and Cash Equivalents1,060,741658,719359,150Reclassification of Cash EquivalentsCash transferred in(out) as a Result of Administrative Restructuring	Cash Flows From Investing Activities  Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation	(120,433)    (1,664) (122,097)	(56,726)    (164) (56,890)	 (80,300)    (164)
Opening Cash and Cash Equivalents 1,060,741 658,719 359,150 Reclassification of Cash Equivalents Cash transferred in(out) as a Result of Administrative Restructuring	Cash Flows From Investing Activities  Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation	(120,433)    (1,664) (122,097)	(56,726) (164) (56,890)	 (80,300)    (164)
Reclassification of Cash Equivalents Cash transferred in(out) as a Result of Administrative Restructuring	Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities	(120,433)   (1,664) (122,097)  	(56,726) (164) (56,890)	 (80,300)    (164)
Cash transferred in(out) as a Result of Administrative Restructuring	Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash	 (120,433)   (1,664) (122,097)  	(56,726) (164) (56,890)	 (80,300)   (164) (80,464)   
<del></del>	Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	(120,433)  (1,664) (122,097)     (549,253)	(56,726) (164) (56,890)	(80,300)  (164) (80,464)    
Closing Cash and Cash Equivalents         511,488         359,150         572,008	Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	(120,433) (1,664) (122,097) (549,253) 1,060,741	(56,726) (164) (56,890) (299,569) 658,719	(80,300)  (164) (80,464)    
	Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents	(120,433) (1,664) (122,097) (549,253) 1,060,741	(56,726) (164) (56,890) (299,569) 658,719	(80,300)  (164) (80,464)   

# **Public Service Commission**

# **Operating Statement**

	202	4-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	20,707		
Personnel Services Expenses			***
Other Operating Expenses	10,064		***
Grants and Subsidies		•••	•••
Appropriation Expense		•••	•••
Depreciation and Amortisation	548		
Finance Costs			
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	31,319		
Revenue			
Appropriation Revenue	21,608	•••	
Funding Distribution from Department		•••	•••
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	518		***
Transfers to the Crown Entity			***
Sales of Goods and Services	3,047	•••	•••
Grants and Contributions	5,813	•••	
Investment Revenue		•••	
Retained Taxes, Fees and Fines			
Other Revenue	(0)		
Total Revenue	30,986		
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)			
Net Result	(333)	•••	•••

Budget Revised Budge	Datance Sheet			
Assets		202	4-25	2025-26
Assets		Budget	Revised	Budget
Curnet Assets         5,315            Cash Assets         5,315            Receivable             Receivables         953            Contract Assets             Inventories             Financial Assets at Fair Value             Other             Assets Held For Sale             Total Current Assets         6,268            Non Current Assets             Taxes Receivable             Receivables             Contract Assets             Inventories             Financial Assets at Fair Value             Equity Investment Service             Property, Plant and Equipment         1,356            Infrastructure Systems             Infrastructure Systems             Infrastructure Systems		\$000	\$000	\$000
Curnet Assets         5,315            Cash Assets         5,315            Receivable             Receivables         953            Contract Assets             Inventories             Financial Assets at Fair Value             Other             Assets Held For Sale             Total Current Assets         6,268            Non Current Assets             Taxes Receivable             Receivables             Contract Assets             Inventories             Financial Assets at Fair Value             Equity Investment Service             Property, Plant and Equipment         1,356            Infrastructure Systems             Infrastructure Systems             Infrastructure Systems	Assets			
Cash Assets         5,315           Taxes Receivable            Receivables         953           Contract Assets            Inventories            Financial Assets of Financial Assets            Other            Assets Held For Sale            Total Current Assets         6,268           Non Current Assets            Taxes Receivable            Receivables            Contract Assets            Inventories            Financial Assets at Fair Value            Equity Investments            Property, Plant and Equipment         1.356           Land and Building            Plant and Equipment         1.356           Infrastructure Systems            Investment Properties            Right of Use Assets            Intagibles            Other Assets         7,624           Liabilities            Total No Current Assets         2,360           Contract Liabilities at Fair Value        <	7.000.0			
Taxes Receivable   953		5 315		
Receivables		0,010		•••
Contract Assets		 052		
Investments			•••	
Financial Assets at Fair Value   .		•••	•••	•••
Other Financial Assets		•••	•••	•••
Other		•••		
Assets Held For Sale		•••		
Total Current Assets				•••
Non Current Assets				
Taxes Receivable             Receivables             Contract Assets             Inventories             Financial Assets at Fair Value             Equity Investments             Property, Plant and Equipment -         1.356            Land and Building             Plant and Equipment         1.356            Infrastructure Systems             Investment Properties             Right of Use Assets             Intrangibles             Other Assets         1,356            Intangibles             Other Assets         1,356            Total Non Current Assets         1,356            Total Non Current Assets         1,356            Total Non Current Liabilities         2,360            Contract Liabilities at Fair Value             Borrowings		6,268		•••
Receivables	Non Current Assets			
Contract Assets             Inventories             Financial Assets at Fair Value             Equity Investments             Property, Plant and Equipment -             Land and Building             Plant and Equipment         1,356            Infrastructure Systems             Investment Properties             Right of Use Assets             Intangibles             Other Assets         1,356            Intangibles             Other Assets         1,356            Total Assets         7,624            Itabilities             Current Liabilities         2,360            Contract Liabilities at Fair Value             Borrowings         2,356            Provisions         2,356            Other	Taxes Receivable			
Inventories	Receivables			•••
Financial Assets at Fair Value             Equity Investments             Property, Plant and Equipment         1,356            Infrastructure Systems             Inrestment Properties             Right of Use Assets             Intengibles             Other Assets             Total Non Current Assets         1,356            Total Non Current Assets         1,356            Total Sets         7,624            Liabilities         7,624            Total Assets         2,356            Current Liabilities         2,360            Contract Liabilities at Fair Value             Borrowings         2,356            Provisions         2,356            Other Financial Liabilities         4,716            Total Current Liabilities             Total Liabilities             Other Financial Liabilities at Fair Va	Contract Assets			
Equity Investments	Inventories			
Property, Plant and Equipment -             Land and Building             Plant and Equipment         1,356            Infrastructure Systems             Investment Properties             Right of Use Assets             Intangibles             Other Assets             Total No Current Assets         1,356            Total Assets         7,624            Liabilities             Current Liabilities             Taxes Payable             Payables         2,360            Contract Liabilities at Fair Value             Borrowings         2,356            Provisions         2,356            Other             Liabilities Associated with Assets Held for Sale             Taxes Payable             Portal Liabilities <td>Financial Assets at Fair Value</td> <td></td> <td></td> <td></td>	Financial Assets at Fair Value			
Property, Plant and Equipment -             Land and Building             Plant and Equipment         1,356            Infrastructure Systems             Investment Properties             Right of Use Assets             Intangibles             Other Assets             Total No Current Assets         1,356            Total Assets         7,624            Liabilities             Current Liabilities             Taxes Payable             Payables         2,360            Contract Liabilities at Fair Value             Borrowings         2,356            Provisions         2,356            Other             Liabilities Associated with Assets Held for Sale             Taxes Payable             Portal Liabilities <td>Equity Investments</td> <td></td> <td></td> <td></td>	Equity Investments			
Land and Building             Plant and Equipment         1,356            Infrastructure Systems             Investment Properties             Right of Use Assets             Intangibles             Other Assets             Total Non Current Assets         1,356            Total Assets         7,624            Liabilities             Current Liabilities             Payables         2,360            Contract Liabilities at Fair Value             Borrowings         2,356            Other Financial Liabilities         4,716            Total Current Liabilities         4,716            Non Current Liabilities             Taxes Payable             Payables             Contract Liabilities             Taxes Payable				
Plant and Equipment         1,356            Infrastructure Systems             Investment Properties             Right of Use Assets             Intangibles             Other Assets         1,356            Total Non Current Assets         1,356            Total Assets         7,624            Isabilities             Current Liabilities             Taxes Payable             Payables         2,360            Other Financial Liabilities at Fair Value             Borrowings             Provisions         2,356            Other             Liabilities Associated with Assets Held for Sale             Total Current Liabilities             Taxes Payable             Contract Liabilities             Contract Liabilities at Fair Value				
Infrastructure Systems             Investment Properties             Right of Use Assets             Intangibles             Other Assets         1,356            Total Non Current Assets         1,356            Total Assets         7,624            Current Liabilities             Taxes Payable             Payables         2,360            Contract Liabilities             Other Financial Liabilities at Fair Value             Borrowings         2,356            Other             Liabilities Associated with Assets Held for Sale             Total Current Liabilities         4,716            Taxes Payable             Payables             Contract Liabilities             Total Current Liabilities at Fair Value             Borrowings		1.356		
Investment Properties				•••
Right of Use Assets             Other Assets             Total Non Current Assets         1,356            Total Assets         7,624            Liabilities             Current Liabilities             Taxes Payable             Payables         2,360            Contract Liabilities             Contract Liabilities at Fair Value             Borrowings         2,356            Provisions         2,356            Other             Liabilities Associated with Assets Held for Sale             Total Current Liabilities         4,716            Taxes Payable             Payables             Contract Liabilities             Taxes Payable             Poyables             Contract Liabilities				•••
Intangibles				
Other Assets         1,356            Total Assets         7,624            Liabilities         Current Liabilities           Taxes Payable             Payables         2,360            Contract Liabilities             Other Financial Liabilities at Fair Value             Borrowings             Provisions         2,356            Other             Liabilities Associated with Assets Held for Sale             Total Current Liabilities         4,716            Taxes Payable             Payables             Contract Liabilities             Other Financial Liabilities at Fair Value             Borrowings             Provisions             Other             Total Non Current Liabilities         410            Total Liabilities         5,126		•••	•••	•••
Total Assets         1,356            Total Assets         7,624            Liabilities         Current Liabilities           Taxes Payable             Payables         2,360            Contract Liabilities             Other Financial Liabilities at Fair Value             Borrowings             Provisions         2,356            Other             Liabilities Associated with Assets Held for Sale             Total Current Liabilities         4,716            Taxes Payable             Taxes Payables             Contract Liabilities             Contract Liabilities             Other Financial Liabilities at Fair Value             Borrowings             Provisions         410            Other             Total Non Current Liabilities         5,126			•••	•••
Total Assets         7,624            Liabilities         Current Liabilities             Taxes Payable         2,360             Payables         2,360             Contract Liabilities              Other Financial Liabilities at Fair Value              Borrowings         2,356              Provisions         2,356              Other                Liabilities Associated with Assets Held for Sale               Total Current Liabilities         4,716              Non Current Liabilities               Taxes Payable                 Payables			•••	•••
Liabilities           Current Liabilities           Taxes Payable		<u>_</u>	•••	
Current Liabilities         Taxes Payable            Payables       2,360           Contract Liabilities            Other Financial Liabilities at Fair Value            Borrowings       2,356           Provisions       2,356           Other            Liabilities Associated with Assets Held for Sale            Total Current Liabilities       4,716           Taxes Payable            Contract Liabilities            Other Financial Liabilities at Fair Value            Borrowings            Provisions       410           Other            Total Non Current Liabilities       5,126          Net Assets       2,498          Equity		7,624		
Taxes Payable             Payables         2,360            Contract Liabilities             Other Financial Liabilities at Fair Value             Borrowings             Provisions         2,356            Other             Liabilities Associated with Assets Held for Sale             Total Current Liabilities         4,716            Taxes Payable             Payables             Contract Liabilities             Other Financial Liabilities at Fair Value             Borrowings             Provisions         410            Other             Total Non Current Liabilities         410            Total Liabilities         5,126            Net Assets         2,498            Equity             Accumulated Funds         2,498 <tr< td=""><td></td><td></td><td></td><td></td></tr<>				
Payables         2,360            Contract Liabilities             Other Financial Liabilities at Fair Value             Borrowings             Provisions         2,356            Other             Liabilities Associated with Assets Held for Sale             Total Current Liabilities         4,716            Non Current Liabilities             Payables             Contract Liabilities             Contract Liabilities at Fair Value             Borrowings             Provisions         410            Other             Total Non Current Liabilities         410            Total Liabilities         5,126            Net Assets         2,498            Equity             Accumulated Funds         2,498         (0)           Reserves				
Contract Liabilities             Other Financial Liabilities at Fair Value             Borrowings             Provisions         2,356            Other             Liabilities Associated with Assets Held for Sale             Total Current Liabilities         4,716            Non Current Liabilities             Payables             Contract Liabilities             Other Financial Liabilities at Fair Value             Borrowings             Provisions         410            Other             Total Non Current Liabilities         410            Total Liabilities         5,126            Net Assets         2,498            Equity             Accumulated Funds         2,498         (0)           Reserves             Capital Equity <td>Taxes Payable</td> <td></td> <td></td> <td></td>	Taxes Payable			
Other Financial Liabilities at Fair Value             Borrowings             Provisions         2,356            Other             Liabilities Associated with Assets Held for Sale             Total Current Liabilities         4,716            Non Current Liabilities             Payables             Contract Liabilities             Other Financial Liabilities at Fair Value             Borrowings             Provisions         410            Other             Total Non Current Liabilities         410            Total Liabilities         5,126            Net Assets         2,498            Equity             Accumulated Funds         2,498         (0)           Reserves             Capital Equity	Payables	2,360		
Borrowings             Provisions         2,356            Other             Liabilities Associated with Assets Held for Sale             Total Current Liabilities         4,716            Non Current Liabilities             Taxes Payable             Payables             Contract Liabilities             Other Financial Liabilities at Fair Value             Borrowings             Provisions         410            Other             Total Non Current Liabilities         410            Total Liabilities         5,126            Net Assets         2,498            Equity             Accumulated Funds         2,498         (0)           Reserves             Capital Equity	Contract Liabilities			
Provisions         2,356            Other             Liabilities Associated with Assets Held for Sale             Total Current Liabilities         4,716            Non Current Liabilities             Taxes Payable             Payables             Contract Liabilities             Other Financial Liabilities at Fair Value             Borrowings             Provisions         410            Other             Total Non Current Liabilities         410            Total Liabilities         5,126            Net Assets         2,498            Equity             Accumulated Funds         2,498         (0)           Reserves             Capital Equity	Other Financial Liabilities at Fair Value			
Provisions         2,356            Other             Liabilities Associated with Assets Held for Sale             Total Current Liabilities         4,716            Non Current Liabilities             Taxes Payable             Payables             Contract Liabilities             Other Financial Liabilities at Fair Value             Borrowings             Provisions         410            Other             Total Non Current Liabilities         410            Total Liabilities         5,126            Net Assets         2,498            Equity             Accumulated Funds         2,498         (0)           Reserves             Capital Equity	Borrowings	•••		
Other Liabilities Associated with Assets Held for Sale             Total Current Liabilities         4,716            Non Current Liabilities             Taxes Payable Payables             Contract Liabilities             Other Financial Liabilities at Fair Value             Borrowings             Provisions         410            Other             Total Non Current Liabilities         410            Total Liabilities         5,126            Net Assets         2,498            Equity         Accumulated Funds         2,498         (0)           Reserves             Capital Equity		2,356		
Liabilities Associated with Assets Held for Sale             Total Current Liabilities         4,716            Non Current Liabilities             Taxes Payable             Payables             Contract Liabilities             Other Financial Liabilities at Fair Value             Borrowings             Provisions         410            Other             Total Non Current Liabilities         410            Total Liabilities         5,126            Net Assets         2,498            Equity             Accumulated Funds         2,498         (0)           Reserves             Capital Equity	Other			
Total Current Liabilities         4,716            Non Current Liabilities             Taxes Payable             Payables             Contract Liabilities             Other Financial Liabilities at Fair Value             Borrowings             Provisions         410            Other             Total Non Current Liabilities         410            Total Liabilities         5,126            Net Assets         2,498            Equity             Accumulated Funds         2,498         (0)           Reserves             Capital Equity				
Non Current Liabilities           Taxes Payable              Payables              Contract Liabilities              Other Financial Liabilities at Fair Value              Borrowings              Provisions         410             Other              Total Non Current Liabilities         410             Total Liabilities         5,126             Net Assets         2,498             Equity               Capital Equity				
Taxes Payable           Payables           Contract Liabilities           Other Financial Liabilities at Fair Value           Borrowings           Provisions       410          Other           Total Non Current Liabilities       410          Total Liabilities       5,126          Net Assets       2,498          Equity       2,498       (0)         Reserves           Capital Equity		4,710	····	***
Payables             Contract Liabilities             Other Financial Liabilities at Fair Value             Borrowings             Provisions         410            Other             Total Non Current Liabilities         410            Total Liabilities         5,126            Net Assets         2,498            Equity             Accumulated Funds         2,498         (0)           Reserves             Capital Equity				
Contract Liabilities           Other Financial Liabilities at Fair Value           Borrowings           Provisions       410          Other           Total Non Current Liabilities       410          Total Liabilities       5,126          Net Assets       2,498          Equity           Accumulated Funds       2,498       (0)         Reserves           Capital Equity		•••	•••	•••
Other Financial Liabilities at Fair Value              Borrowings              Provisions         410             Other              Total Non Current Liabilities         410             Net Assets         5,126             Net Assets         2,498             Equity              Accumulated Funds         2,498         (0)           Reserves              Capital Equity		•••	•••	•••
Borrowings             Provisions         410            Other             Total Non Current Liabilities         410            Total Liabilities         5,126            Net Assets         2,498            Equity          2,498         (0)           Reserves              Capital Equity		•••		
Provisions         410            Other             Total Non Current Liabilities         410            Total Liabilities         5,126            Net Assets         2,498            Equity          2,498         (0)           Reserves              Capital Equity		•••		
Other             Total Non Current Liabilities         410            Total Liabilities         5,126            Net Assets         2,498            Equity             Accumulated Funds         2,498         (0)           Reserves             Capital Equity	_			
Total Non Current Liabilities         410            Total Liabilities         5,126            Net Assets         2,498            Equity          2,498         (0)           Reserves              Capital Equity		410		
Total Liabilities         5,126            Net Assets         2,498            Equity          2,498         (0)           Reserves              Capital Equity		<del></del>	•••	
Net Assets         2,498            Equity              Accumulated Funds         2,498         (0)           Reserves              Capital Equity	Total Non Current Liabilities	410		•••
Equity7Accumulated Funds2,498(0)ReservesCapital Equity	Total Liabilities	5,126		
Equity7Accumulated Funds2,498(0)ReservesCapital Equity	Net Assets	2.498		
Accumulated Funds       2,498       (0)         Reserves           Capital Equity		<u></u>		
Reserves Capital Equity		2 /102	(0)	
Capital Equity				
Total Equity 2,498 (0)				
	iotal Equity	2,498	(0)	•••

	202	4-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	20,189		
Personnel Services			
Grants and Subsidies			
Finance Costs			
Equivalent Income Tax			
Other Payments	10,064		
Total Payments	30,253	***	
Receipts			
Appropriation	21,608		
Funding Distribution from Department	21,000		
Cash reimbursements from the Crown Entity		•••	•••
Sale Proceeds Transfers to the Crown Entity		•••	•••
Cash transfers to the Crown Entity		•••	•••
Sale of Goods and Services	3,047	•••	
Retained Taxes, Fees and Fines	3,047	•••	
Interest Received	•••	•••	
Grants and Contributions	 5,813	•••	•••
Other Receipts	(0)	•••	•••
·		•••	•••
Total Receipts	30,468	•••	
Net Cash Flows From Operating Activities	215		
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment	(270)		
Proceeds from Sale of Investments			
Purchases of Investments			
Advances Repayments Received			
Advances made			
Other Investing			
Net Cash Flows From Investing Activities	(270)	•••	
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances			
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities			
Net Increase/(Decrease) in Cash	(55)		
Opening Cash and Cash Equivalents	5,370	6,063	
Reclassification of Cash Equivalents		5,000	•••
Cash transferred in(out) as a Result of Administrative Restructuring	•••	(6,063)	
		(0,003)	
Closing Cash and Cash Equivalents	5,315	•••	

# 10. PRIMARY INDUSTRIES AND REGIONAL DEVELOPMENT

### 10.1 Agency Expense Summary

Primary Industries and Regional Development	2024-25 Revised	Expenses <sup>(a)</sup> 2025-26	Change	Capi 2024-25 Revised	tal Expendi 2025-26	
	\$m	Budget \$m	%	\$m	Budget \$m	Change %
Department of Primary Industries and Regional Development	1,621.8	1,906.6	17.6	56.2	70.8	26.0
Funding distribution to agencies	131.3	144.7	10.2			
Total Principal Department(b)(c)	1,753.1	2,051.3	17.0	56.2	70.8	26.0
Agencies						_
New South Wales Rural Assistance Authority	82.8	153.7	85.5		0.1	
Regional Growth NSW Development Corporation	36.3	142.7	292.8			
·				10.0	7.0	(240)
Local Land Services	288.2	269.2	(6.6)	12.2	7.9	(34.9)
NSW Food Authority	21.4	21.7	1.5	1.4	1.1	(19.4)
Total Agencies	428.8	587.3	37.0	13.6	9.1	(32.9)

<sup>(</sup>a) This table shows expenses on an uneliminated basis.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

<sup>(</sup>b) The Regional Coordination and Delivery branch was transferred from the Department of Primary Industries and Regional Development to the Premier's Department, as per the Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.2) 2024, effective 1 July 2024.

<sup>(</sup>c) The Office for Regional Youth is to be transferred from the Department of Primary Industries and Regional Development to the Department of Communities and Justice under the Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.3) 2025, effective 1 July 2025.

# 10.2 Financial Statements

# **Department of Primary Industries and Regional Development Operating Statement**

Net Result	108,475	243,387	(10,441)
Other Gains/(Losses)		(7,580)	
Gain/(Loss) on Disposal of Non Current Assets	5,200	(103)	
Total Revenue	2,529,345	2,004,196	2,040,892
Other Revenue	11,723	75,199	20,885
Retained Taxes, Fees and Fines	40,621	70,493	40,621
Investment Revenue	(0)	9,071	6,700
Grants and Contributions	864,549	408,044	529,948
Sales of Goods and Services	312,632	146,803	223,334
Transfers to the Crown Entity			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	14,598	14,586	15,104
Funding Distribution from Department			
Appropriation Revenue	1,285,222	1,280,000	1,204,301
Revenue			
TOTAL EXPENSES EXCLUDING LOSSES	2,426,070	1,753,126	2,051,333
Other Expenses	1,738	1	7,369
Finance Costs	186	463	187
Depreciation and Amortisation	30,137	30,803	44,349
Appropriation Expense			
Grants and Subsidies	901,639	676,584	940.820
Other Operating Expenses	869,804	480.107	457,365
Personnel Services Expenses	022,000		001,210
Employee Related	622,566	565,168	601,243
Expenses Excluding Losses Operating Expenses -			
	\$000	\$000	\$000
	Budget \$000	Revised \$000	Budget \$000
		4-25	2025-26

		24-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Assets	Ç	φοσσ	φοσσ
Current Assets			
Cash Assets	489,195	412,239	205,985
Taxes Receivable		712,200	200,000
Receivables	360,136	500,741	482,517
Contract Assets	1,605		
Inventories	6,003	5,135	5,135
Financial Assets at Fair Value	,	,	,
Other Financial Assets			
Other			
Assets Held For Sale	•••		
Total Current Assets	856,939	918,115	693,637
Non Current Assets	<u> </u>		
Taxes Receivable			
Receivables	106	16	16
Contract Assets	•••		
Inventories	11,683	10,912	10,912
Financial Assets at Fair Value	76,437	108,571	137,771
Equity Investments	45	78	78
Property, Plant and Equipment -			
Land and Building	559,643	607,361	602,161
Plant and Equipment	121,505	127,743	138,601
Infrastructure Systems	154,749	95,314	117,354
Investment Properties		•••	
Right of Use Assets	6,092	8,365	9,135
Intangibles	32,685	37,565	36,035
Other Assets			
Total Non Current Assets	962,945	995,925	1,052,063
T	1 010 000	4.044.040	4 7 4 5 700
Total Assets	1,819,883	1,914,040	1,745,700
Liabilities	1,819,883	1,914,040	1,745,700
Liabilities Current Liabilities	1,819,883	1,914,040	1,745,700
Liabilities Current Liabilities Taxes Payable			
Liabilities Current Liabilities Taxes Payable Payables	 101,059	 223,588	 62,779
Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities			
Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	 101,059 1,758 	 223,588 2,242 	 62,779 2,242 
Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	 101,059 1,758  1,591	 223,588 2,242  2,129	 62,779 2,242  2,129
Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	 101,059 1,758  1,591 87,605	223,588 2,242  2,129 86,919	 62,779 2,242  2,129 86,656
Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	 101,059 1,758  1,591 87,605 299,245	223,588 2,242  2,129 86,919 44,798	 62,779 2,242  2,129
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale	 101,059 1,758  1,591 87,605 299,245	223,588 2,242  2,129 86,919 44,798	 62,779 2,242  2,129 86,656 44,798
Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities	 101,059 1,758  1,591 87,605 299,245	223,588 2,242  2,129 86,919 44,798	 62,779 2,242  2,129 86,656
Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities	101,059 1,758  1,591 87,605 299,245 	223,588 2,242  2,129 86,919 44,798  359,676	 62,779 2,242  2,129 86,656 44,798
Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable	 101,059 1,758  1,591 87,605 299,245  <b>491,257</b>	223,588 2,242  2,129 86,919 44,798  359,676	 62,779 2,242  2,129 86,656 44,798
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables	 101,059 1,758  1,591 87,605 299,245  491,257	223,588 2,242  2,129 86,919 44,798  359,676	 62,779 2,242  2,129 86,656 44,798
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities	 101,059 1,758  1,591 87,605 299,245  <b>491,257</b>	223,588 2,242  2,129 86,919 44,798  359,676	 62,779 2,242  2,129 86,656 44,798
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables	 101,059 1,758  1,591 87,605 299,245  491,257	223,588 2,242  2,129 86,919 44,798  359,676	 62,779 2,242  2,129 86,656 44,798
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	 101,059 1,758  1,591 87,605 299,245  <b>491,257</b>	223,588 2,242  2,129 86,919 44,798  359,676	 62,779 2,242  2,129 86,656 44,798  198,603
Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	 101,059 1,758  1,591 87,605 299,245  <b>491,257</b>    6,446	223,588 2,242  2,129 86,919 44,798  359,676	 62,779 2,242  2,129 86,656 44,798  198,603  
Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	 101,059 1,758  1,591 87,605 299,245  <b>491,257</b>   6,446 8,785	223,588 2,242  2,129 86,919 44,798  359,676	 62,779 2,242  2,129 86,656 44,798  198,603    8,343 9,273
Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	 101,059 1,758  1,591 87,605 299,245  <b>491,257</b>     6,446 8,785 50	 223,588 2,242  2,129 86,919 44,798  <b>359,676</b>     5,432 9,299 114,593	 62,779 2,242  2,129 86,656 44,798  198,603    8,343 9,273 114,593 132,210
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities	 101,059 1,758  1,591 87,605 299,245  <b>491,257</b>    6,446 8,785 50	 223,588 2,242  2,129 86,919 44,798  <b>359,676</b>    5,432 9,299 114,593 <b>129,324</b>	 62,779 2,242  2,129 86,656 44,798  198,603    8,343 9,273 114,593 132,210
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities	101,059 1,758 1,591 87,605 299,245 491,257 6,446 8,785 50 15,282	 223,588 2,242  2,129 86,919 44,798  359,676   5,432 9,299 114,593 129,324 489,000	 62,779 2,242  2,129 86,656 44,798  198,603    8,343 9,273 114,593 132,210 330,813
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Liabilities  Net Assets	101,059 1,758 1,591 87,605 299,245 491,257 6,446 8,785 50 15,282	 223,588 2,242  2,129 86,919 44,798  359,676   5,432 9,299 114,593 129,324 489,000	 62,779 2,242  2,129 86,656 44,798  198,603    8,343 9,273 114,593 132,210 330,813
Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Liabilities  Total Non Current Liabilities	101,059 1,758 1,591 87,605 299,245 491,257 6,446 8,785 50 15,282 506,539 1,313,344	 223,588 2,242  2,129 86,919 44,798  359,676   5,432 9,299 114,593 129,324 489,000 1,425,039	 62,779 2,242  2,129 86,656 44,798  198,603   8,343 9,273 114,593 132,210 330,813 1,414,887
Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Liabilities  Total Non Current Liabilities  Total Non Current Liabilities	101,059 1,758 1,591 87,605 299,245 491,257 491,257 6,446 8,785 50 15,282 506,539 1,313,344	223,588 2,242  2,129 86,919 44,798  359,676  5,432 9,299 114,593 129,324 489,000 1,425,039	 62,779 2,242  2,129 86,656 44,798  198,603    8,343 9,273 114,593 132,210 330,813 1,414,887
Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Liabilities  Total Non Current Liabilities  Total Non Current Liabilities	101,059 1,758 1,591 87,605 299,245 491,257 491,257 6,446 8,785 50 15,282 506,539 1,313,344	223,588 2,242  2,129 86,919 44,798  359,676  5,432 9,299 114,593 129,324 489,000 1,425,039	 62,779 2,242  2,129 86,656 44,798  198,603    8,343 9,273 114,593 132,210 330,813 1,414,887

	Budget	24-25 Revised	2025-26 Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	609,339	559,106	587,558
Personnel Services			
Grants and Subsidies	901,639	676,509	940,820
Finance Costs	182	463	182
Equivalent Income Tax			
Other Payments	871,000	503,265	624,129
Total Payments	2,382,160	1,739,343	2,152,690
Receipts	·		
Appropriation	1,285,222	1,280,000	1,204,301
Funding Distribution from Department			
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			•••
Sale of Goods and Services	312,632	136,791	223,334
Retained Taxes, Fees and Fines			•••
Interest Received	(0)	2,783	0
Grants and Contributions	864,549	346,302	587,358
Other Receipts	273,605	115,303	22,320
Total Receipts	2,736,008	1,881,180	2,037,312
Net Cash Flows From Operating Activities	353,848	141,837	(115,378)
Cash Flows From Investing Activities	•		
Proceeds from Sale of Property, Plant and Equipment		233	
Purchases of Property, Plant and Equipment	(123,101)	(43,240)	(65,468)
Proceeds from Sale of Investments	5,200		
Purchases of Investments		(22,500)	(22,500)
Advances Repayments Received			
Advances made			
Other Investing	(960)	(8,234)	(1,810)
Net Cash Flows From Investing Activities	(118,861)	(73,741)	(89,778)
Cash Flows From Financing Activities	•		
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances	(1,165)	(2,449)	(1,098)
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation			•••
Cash Equity Injection to For-Profit Entities		***	***
Net Cash Flows From Financing Activities	(1,165)	(2,449)	(1,098)
Net Increase/(Decrease) in Cash			
	233,822	65,646	(206,254)
Opening Cash and Cash Equivalents	<b>233,822</b> 255,373	<b>65,646</b> 346,592	<b>(206,254)</b> 412,239
	<del>.</del>		
Opening Cash and Cash Equivalents	255,373		( <b>206,254</b> ) 412,239 
Opening Cash and Cash Equivalents Reclassification of Cash Equivalents	255,373 	346,592	

# **New South Wales Rural Assistance Authority Operating Statement**

	202	4-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	(0)	93	(0)
Personnel Services Expenses	6,026	6,370	10,382
Other Operating Expenses	4,786	4,408	4,155
Grants and Subsidies	31,371	47,989	113,571
Appropriation Expense		•••	
Depreciation and Amortisation	8	•••	8
Finance Costs	29,834	23,985	25,599
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	72,026	82,844	153,715
Revenue			
Appropriation Revenue			
Funding Distribution from Department	10,883	4,622	5,485
Acceptance by Crown Entity of Employee Benefits and Other Liabilities		93	
Transfers to the Crown Entity			
Sales of Goods and Services	2,136	149	2,957
Grants and Contributions	120	49,532	121,200
Investment Revenue	60,402	23,078	25,599
Retained Taxes, Fees and Fines			
Other Revenue	1,037	908	1,036
Total Revenue	74,579	78,381	156,276
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)	(1,020)	(2,043)	(1,020)
Net Result	1,533	(6,506)	1,541

		4-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Assets	ÇOOO	<b>Q</b> 000	φοσσ
Current Assets			
Cash Assets	66,150	81,650	81,670
Taxes Receivable			81,070
Receivables	 73,451	2	 15,062
Contract Assets			13,002
Inventories			
Financial Assets at Fair Value	•••	•••	•••
Other Financial Assets	 99,848	 77,251	 179,304
Other			170,004
Assets Held For Sale			
Total Current Assets	239,449	158,903	276,036
Non Current Assets	· · · · · · · · · · · · · · · · · · ·	<u> </u>	,,
Taxes Receivable	•••		
Receivables			
Contract Assets	•••		
Inventories	•••		
Financial Assets at Fair Value	654,121	609,607	605,644
Equity Investments			
Property, Plant and Equipment -	•••		
Land and Building			
Plant and Equipment	92		42
Infrastructure Systems			
Investment Properties			
Right of Use Assets			
Intangibles		0	
Other Assets	1,488		1,490
J J / 100010	1,400	***	1,700
Total Non Current Assets	655,701	609,607	607,176
Total Non Current Assets	655,701	609,607	607,176
Total Non Current Assets Total Assets	655,701	609,607	607,176
Total Non Current Assets Total Assets Liabilities	655,701	609,607	607,176
Total Non Current Assets  Total Assets  Liabilities  Current Liabilities	655,701	609,607	607,176
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable	655,701 895,150  16,343	609,607 768,510  31,950	607,176 883,212  32,242
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables	655,701 895,150 	609,607 768,510	607,176 883,212 
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	655,701 895,150  16,343 	609,607 768,510  31,950 	607,176 883,212  32,242 
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities	655,701 895,150  16,343 	609,607 768,510  31,950 	607,176 883,212  32,242
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	655,701 895,150  16,343   78,927	609,607 768,510  31,950  76,760 950	607,176 883,212  32,242  82,273 950
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	655,701 895,150  16,343  78,927 6,642	609,607 768,510  31,950   76,760	607,176 883,212  32,242  82,273
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	655,701 895,150  16,343   78,927 6,642 476	 31,950  76,760 950 5,000	607,176 883,212  32,242  82,273 950
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale	655,701 895,150  16,343  78,927 6,642 476 	 31,950  76,760 950 5,000	607,176 883,212  32,242  82,273 950 5,000
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities	655,701 895,150  16,343  78,927 6,642 476 	 31,950  76,760 950 5,000	607,176 883,212  32,242  82,273 950 5,000
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities	655,701 895,150  16,343  78,927 6,642 476  102,388	609,607 768,510  31,950  76,760 950 5,000  114,660	607,176 883,212  32,242  82,273 950 5,000
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable	655,701 895,150  16,343  78,927 6,642 476  102,388	609,607 768,510 31,950 76,760 950 5,000 114,660	607,176 883,212  32,242  82,273 950 5,000
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables	655,701 895,150  16,343  78,927 6,642 476  102,388	609,607 768,510  31,950  76,760 950 5,000  114,660	607,176 883,212  32,242  82,273 950 5,000
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities	655,701 895,150  16,343  78,927 6,642 476  102,388	609,607 768,510 31,950 76,760 950 5,000 114,660	607,176 883,212  32,242  82,273 950 5,000
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities Other Financial Liabilities	655,701 895,150 16,343 78,927 6,642 476 102,388 102,388	609,607 768,510 31,950 76,760 950 5,000 114,660	607,176 883,212  32,242  82,273 950 5,000  120,464
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	655,701 895,150 16,343 78,927 6,642 476 102,388 102,388	609,607 768,510 31,950 76,760 950 5,000 114,660 630,710	607,176 883,212 32,242 82,273 950 5,000 120,464 738,066
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities  Taxer Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	655,701 895,150 16,343 78,927 6,642 476 102,388 102,388	609,607 768,510 31,950 76,760 950 5,000 114,660 630,710 8	607,176 883,212 32,242 82,273 950 5,000 120,464 738,066 8
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities  Total Current Liabilities Total Current Liabilities Total Current Liabilities Total Current Liabilities Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	655,701 895,150  16,343 78,927 6,642 476 102,388  760,978 6 (0) 760,985	609,607 768,510 31,950 76,760 950 5,000 114,660 630,710 8 630,718	607,176 883,212 32,242 82,273 950 5,000 120,464 738,066 8 0 738,074
Total Non Current Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Non Current Liabilities Total Non Current Liabilities	655,701 895,150  16,343 78,927 6,642 476 102,388  760,978 6 (0) 760,985 863,373	609,607 768,510 31,950 76,760 950 5,000 114,660 630,710 8 630,718 745,378	607,176 883,212 32,242 82,273 950 5,000 120,464 738,066 8 0 738,074 858,538
Total Non Current Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Liabilities  Total Non Current Liabilities	655,701 895,150  16,343 78,927 6,642 476 102,388  760,978 6 (0) 760,985	609,607 768,510 31,950 76,760 950 5,000 114,660 630,710 8 630,718	607,176 883,212 32,242 82,273 950 5,000 120,464 738,066 8 0 738,074
Total Non Current Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Liabilities  Total Liabilities  Net Assets Equity	655,701 895,150 16,343 78,927 6,642 476 102,388 760,978 6 (0) 760,985 863,373 31,777	609,607 768,510 31,950 76,760 950 5,000 114,660 630,710 8 630,718 745,378 23,132	607,176 883,212 32,242 82,273 950 5,000 120,464 738,066 8 0 738,074 858,538 24,674
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities  Total Liabilities  Total Liabilities  Total Non Current Liabilities  Total Non Current Liabilities	655,701 895,150  16,343 78,927 6,642 476 102,388  760,978 6 (0) 760,985 863,373 31,777	609,607 768,510 31,950 76,760 950 5,000 114,660 630,710 8 630,718 745,378 23,132	607,176 883,212 32,242 82,273 950 5,000 120,464 738,066 8 0 738,074 858,538
Total Non Current Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds Reserves	655,701 895,150 16,343 78,927 6,642 476 102,388 760,978 6 (0) 760,985 863,373 31,777	609,607 768,510 31,950 76,760 950 5,000 114,660 630,710 8 630,718 745,378 23,132	607,176 883,212 32,242 82,273 950 5,000 120,464 738,066 8 0 738,074 858,538 24,674
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities  Total Liabilities  Total Liabilities  Total Non Current Liabilities  Total Non Current Liabilities	655,701 895,150  16,343 78,927 6,642 476 102,388  760,978 6 (0) 760,985 863,373 31,777	609,607 768,510 31,950 76,760 950 5,000 114,660 630,710 8 630,718 745,378 23,132	607,176 883,212 32,242 82,273 950 5,000 120,464 738,066 8 0 738,074 858,538 24,674

	202	24-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	(0)		(0)
Personnel Services	6,026	6,370	10,382
Grants and Subsidies	31,371	47,989	113,571
Finance Costs	21,372	16,374	22,396
Equivalent Income Tax			
Other Payments	6,274	69,788	5,352
Total Payments	65,044	140,520	151,701
Receipts			
Appropriation			•••
Funding Distribution from Department	10,883	4,622	5,485
Cash reimbursements from the Crown Entity		•••	
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services	2,136	5,149	2.957
Retained Taxes, Fees and Fines	_,		_,00.
Interest Received	38,887	16,195	22,396
Grants and Contributions	120	77,720	121,200
Other Receipts	20	6,391	25
Total Receipts	52,047	110,077	152,063
Net Cash Flows From Operating Activities	(12,997)	(30,443)	361
Cash Flows From Investing Activities	(12,001)	(00,110,	
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment	(50)	•••	(50)
Proceeds from Sale of Investments		•••	(50)
Purchases of Investments		•••	••
	102 200		 140 E40
Advances Repayments Received	103,390	80,462	148,549
Advances made	(207,568)	(152,530)	(126,928)
Other Investing		···· ,	•••
Net Cash Flows From Investing Activities	(104,229)	(72,068)	21,571
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances	240,862	151,384	111,824
Repayment of Borrowings and Advances	(123,630)	(80,618)	(133,738)
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			••
Net Cash Flows From Financing Activities	117,232	70,765	(21,913)
Net Increase/(Decrease) in Cash	6	(31,746)	19
Opening Cash and Cash Equivalents	66,144	113,396	81,650
Reclassification of Cash Equivalents			
Cash transferred in(out) as a Result of Administrative Restructuring	•••		
Closing Cash and Cash Equivalents	00.450		
	66 160	Q1 66A	Q1 67N
Closing Cash and Cash Equivalents	66,150	81,650	81,670

# Regional Growth NSW Development Corporation Operating Statement

	202	4-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related		109	
Personnel Services Expenses	5,515	2,202	7,057
Other Operating Expenses	44,942	30,710	75,010
Grants and Subsidies		3,078	60,633
Appropriation Expense			
Depreciation and Amortisation		229	
Finance Costs			
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	50,457	36,329	142,700
Revenue			·
Appropriation Revenue			
Funding Distribution from Department			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities		109	
Transfers to the Crown Entity			
Sales of Goods and Services			
Grants and Contributions	200,976	97,679	187,140
Investment Revenue	155	421	118
Retained Taxes, Fees and Fines			
Other Revenue		117	
Total Revenue	201,131	98,326	187,258
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)		21	
Net Result	150,674	62,019	44,558

	202 Budget	4-25 Revised	2025-26 Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	3,588	8,934	9,120
Taxes Receivable			
Receivables	16,379	13,594	13,594
Contract Assets			
Inventories	375,938	150,739	195,246
Financial Assets at Fair Value		•••	•••
Other Financial Assets		•••	
Other			••
Assets Held For Sale			
Total Current Assets	395,904	173,267	217,959
Non Current Assets			
Taxes Receivable		•••	•••
Receivables		•••	
Contract Assets		 70.000	70.000
Inventories Financial Assets at Fair Value	•••	78,890	78,890
	•••		••
Equity Investments Property, Plant and Equipment -	•••	•••	•••
Land and Building		36,055	36,055
Plant and Equipment		30,033	30,033
Infrastructure Systems		 68	68
Investment Properties			00
Right of Use Assets			
Intangibles			
Other Assets			•••
Total Non Current Assets	***	115,013	115,013
Total Assets	395,904	288,280	332,972
Liabilities	<del></del>	<del></del>	<u> </u>
Current Liabilities			
Taxes Payable	···		
Payables	18,568	20,926	21,060
Contract Liabilities			
Other Financial Liabilities at Fair Value			
Borrowings		•••	
Provisions	816	1,065	1,065
Other			
Liabilities Associated with Assets Held for Sale			
Total Current Liabilities	19,385	21,991	22,125
Non Current Liabilities			
Taxes Payable			
Payables		•••	
Contract Liabilities			
Other Financial Liabilities at Fair Value	***	•••	
Borrowings		•••	
Provisions	100	8	8
Other	···		•••
Total Non Current Liabilities	100	8	8
	19,485	22,000	22,134
Total Liabilities			310,838
Net Assets	376,420	266,280	310,636
Net Assets Equity	376,420	<del></del>	<u> </u>
Net Assets Equity Accumulated Funds	<b>376,420</b> 366,291	259,425	303,984
Net Assets Equity Accumulated Funds Reserves	376,420	<del></del>	303,984
Net Assets Equity Accumulated Funds	<b>376,420</b> 366,291	259,425	303,984 6,855  <b>310,838</b>

	202	4-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cook Flows From Operating Activities	4000	Ψυσυ	<b>V</b>
Cash Flows From Operating Activities Payments			
-			
Employee Related			7.05
Personnel Services	5,515	2,202	7,05
Grants and Subsidies		3,078	
Finance Costs			•
Equivalent Income Tax			
Other Payments	195,423	94,915	180,01
Total Payments	200,938	100,195	187,07
Receipts			
Appropriation			
Funding Distribution from Department			
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services		0	
Retained Taxes, Fees and Fines			
Interest Received	155	8	118
Grants and Contributions	200,976	97,679	187,14
Other Receipts		4,978	107,11
Total Receipts	201,131	102,665	187,258
Net Cash Flows From Operating Activities	193	2,470	185
Cash Flows From Investing Activities		<u> </u>	
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment		•••	•
Proceeds from Sale of Investments		•••	•
Purchases of Investments	•••	•••	•
	•••	•••	•
Advances Repayments Received			•
Advances made			
Other Investing	•••	•••	•
Net Cash Flows From Investing Activities			
Cash Flows From Financing Activities			
<u>-</u>			
Cash Flows From Financing Activities			
Cash Flows From Financing Activities Proceeds from Borrowings and Advances			
Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances			
Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid			
Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing			
Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation			
Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities			
Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities			
Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	       193		18
Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents			
Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	      193 3,395	     2,470 6,464	18! 8,93-

# Local Land Services Operating Statement

	000	14 OF	202E 20
	Budget	4-25 Revised	2025-26 Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	141,123	138,149	140,613
Personnel Services Expenses			
Other Operating Expenses	113,032	103,962	91,070
Grants and Subsidies	26,096	28,943	20,964
Appropriation Expense		•••	•••
Depreciation and Amortisation	12,242	16,909	16,454
Finance Costs	163	276	142
Other Expenses	0	•••	(0)
TOTAL EXPENSES EXCLUDING LOSSES	292,655	288,239	269,243
Revenue			
Appropriation Revenue			
Funding Distribution from Department	107,359	116,816	129,234
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	3,292	3,185	3,394
Transfers to the Crown Entity			
Sales of Goods and Services	35,125	65,656	28,936
Grants and Contributions	54,804	10,650	10,750
Investment Revenue	2,537	1,011	2,250
Retained Taxes, Fees and Fines	66,344	64,496	66,401
Other Revenue	31	2,328	8,284
Total Revenue	269,491	264,141	249,249
Gain/(Loss) on Disposal of Non Current Assets		72	
Other Gains/(Losses)	•••	(13,873)	***
Net Result	(23,164)	(37,899)	(19,994)

		24-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Assets	,	• • • • •	•
Current Assets			
Cash Assets	42,080	51,840	48,214
Taxes Receivable			
Receivables	23,895	28,586	21,282
Contract Assets			
Inventories	3,459	3,585	3,585
Financial Assets at Fair Value			
Other Financial Assets			
Other			
Assets Held For Sale			
Total Current Assets	69,434	84,011	73,081
Non Current Assets			
Taxes Receivable			
Receivables			
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Equity Investments			
Property, Plant and Equipment -			
Land and Building	1,687,475	2,883,589	2,884,913
Plant and Equipment	13,035	13,665	13,971
Infrastructure Systems	121,942	187,663	176,946
Investment Properties			
Right of Use Assets	5,938	6,389	7,131
Intangibles	13,609	2,599	2,429
Other Assets			
Total Non Current Assets	1,841,999	3,093,906	3,085,391
Total Non Current Assets Total Assets	1,841,999 1,911,434	3,093,906 3,177,918	3,085,391 3,158,472
Total Non Current Assets  Total Assets  Liabilities			
Total Non Current Assets  Total Assets  Liabilities  Current Liabilities			
Total Non Current Assets  Total Assets  Liabilities  Current Liabilities  Taxes Payable	1,911,434	3,177,918	3,158,472 
Total Non Current Assets  Total Assets  Liabilities  Current Liabilities  Taxes Payable  Payables			
Total Non Current Assets  Total Assets  Liabilities  Current Liabilities  Taxes Payable  Payables  Contract Liabilities	1,911,434	3,177,918	3,158,472 
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	1,911,434  25,665 	3,177,918  24,765 	3,158,472  25,361 
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	1,911,434  25,665   1,251	3,177,918  24,765   1,345	3,158,472  25,361   1,321
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	1,911,434  25,665   1,251 18,982	3,177,918  24,765   1,345 20,126	3,158,472  25,361  1,321 20,126
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	1,911,434  25,665   1,251	3,177,918  24,765   1,345	3,158,472  25,361   1,321
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale	1,911,434 25,665 1,251 18,982 5,072	3,177,918  24,765  1,345 20,126 10,176 	3,158,472  25,361  1,321 20,126 10,176 
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities	1,911,434  25,665   1,251 18,982	3,177,918  24,765   1,345 20,126	3,158,472  25,361  1,321 20,126
Total Non Current Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities	1,911,434 25,665 1,251 18,982 5,072	3,177,918  24,765  1,345 20,126 10,176 	3,158,472  25,361  1,321 20,126 10,176 
Total Non Current Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable	1,911,434 25,665 1,251 18,982 5,072	3,177,918  24,765  1,345 20,126 10,176 	3,158,472  25,361  1,321 20,126 10,176 
Total Non Current Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables	1,911,434  25,665 1,251 18,982 5,072 50,970	3,177,918  24,765  1,345 20,126 10,176  56,413	3,158,472  25,361  1,321 20,126 10,176 
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Contract Liabilities	1,911,434  25,665 1,251 18,982 5,072 50,970	3,177,918  24,765 1,345 20,126 10,176 56,413	3,158,472 25,361 1,321 20,126 10,176 56,985
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	1,911,434 25,665 1,251 18,982 5,072 50,970	3,177,918  24,765 1,345 20,126 10,176 56,413	3,158,472 25,361 1,321 20,126 10,176 56,985
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	1,911,434  25,665 1,251 18,982 5,072 50,970  3,455	3,177,918  24,765 1,345 20,126 10,176 56,413  4,509	3,158,472 25,361 1,321 20,126 10,176 56,985 4,485
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	1,911,434  25,665 1,251 18,982 5,072 50,970  3,455 1,156	3,177,918  24,765 1,345 20,126 10,176 56,413  4,509 1,248	3,158,472 25,361 1,321 20,126 10,176 56,985 4,485 1,248
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Total Current Liabilities Total Current Liabilities Total Current Liabilities Faxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	1,911,434  25,665 1,251 18,982 5,072 50,970  3,455 1,156 84	3,177,918  24,765 1,345 20,126 10,176 56,413  4,509 1,248 84	3,158,472 25,361 1,321 20,126 10,176 56,985 4,485 1,248 84
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Total Current Liabilities Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities	1,911,434  25,665 1,251 18,982 5,072 50,970  3,455 1,156 84 4,696	3,177,918  24,765 1,345 20,126 10,176 56,413  4,509 1,248 84 5,841	3,158,472 25,361 1,321 20,126 10,176 56,985 4,485 1,248 84 5,817
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Total Current Liabilities Total Current Liabilities Total Sayable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Non Current Liabilities	1,911,434  25,665 1,251 18,982 5,072 50,970  3,455 1,156 84 4,696 55,666	3,177,918  24,765 1,345 20,126 10,176 56,413  4,509 1,248 84 5,841 62,254	3,158,472 25,361 1,321 20,126 10,176 56,985 4,485 1,248 84 5,817 62,802
Total Non Current Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities Taxes Provisions Other Financial Liabilities Other Financial Liabilities Other Financial Liabilities Total Non Current Liabilities Total Non Current Liabilities	1,911,434  25,665 1,251 18,982 5,072 50,970  3,455 1,156 84 4,696	3,177,918  24,765 1,345 20,126 10,176 56,413  4,509 1,248 84 5,841	3,158,472 25,361 1,321 20,126 10,176 56,985 4,485 1,248 84 5,817
Total Non Current Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities Total Liabilities Total Non Current Liabilities	1,911,434  25,665 1,251 18,982 5,072 50,970  3,455 1,156 84 4,696 55,666 1,855,768	3,177,918  24,765 1,345 20,126 10,176 56,413  4,509 1,248 84 5,841 62,254 3,115,664	3,158,472 25,361 1,321 20,126 10,176 56,985 4,485 1,248 84 5,817 62,802 3,095,670
Total Non Current Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities Taxes Provisions Other Financial Liabilities Other Financial Liabilities Other Financial Liabilities Total Non Current Liabilities Total Non Current Liabilities	1,911,434  25,665 1,251 18,982 5,072 50,970  3,455 1,156 84 4,696 55,666 1,855,768	3,177,918  24,765 1,345 20,126 10,176 56,413  4,509 1,248 84 5,841 62,254 3,115,664	3,158,472 25,361 1,321 20,126 10,176 56,985 4,485 1,248 84 5,817 62,802 3,095,670
Total Non Current Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities  Total Liabilities  Total Liabilities  Total Non Current Liabilities  Total Non Current Liabilities	1,911,434  25,665 1,251 18,982 5,072 50,970  3,455 1,156 84 4,696 55,666 1,855,768	3,177,918  24,765 1,345 20,126 10,176 56,413  4,509 1,248 84 5,841 62,254 3,115,664	3,158,472 25,361 1,321 20,126 10,176 56,985 4,485 1,248 84 5,817 62,802 3,095,670

		4-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Cash Flows From Operating Activities	Ç	φοσο	φοσσ
Payments			
Employee Related	137,831	134,964	137,220
Personnel Services	107,001	10 1,00 1	107,220
Grants and Subsidies	26,096	28,943	20,964
Finance Costs	163	276	142
Equivalent Income Tax	100	LIO	172
Other Payments	 118,236	 111,722	96,474
Total Payments	282,326	275,905	254,799
Receipts	· · · · · · · · · · · · · · · · · · ·		
Appropriation			
Funding Distribution from Department	107,359	116,816	129,234
Cash reimbursements from the Crown Entity		, 	,
Sale Proceeds Transfers to the Crown Entity	•••	•••	
Cash transfers to the Crown Entity	•••		
Sale of Goods and Services	35,196	67,792	29,207
Retained Taxes, Fees and Fines	60,969	59,121	61,026
Interest Received	2,266	635	1,979
Grants and Contributions	54,804	10,650	10,750
Other Receipts	14,445	18,842	26,963
Total Receipts	275,039	273,855	259,160
Net Cash Flows From Operating Activities	(7,287)	(2,050)	4,360
Cash Flows From Investing Activities			· · · · · · · · · · · · · · · · · · ·
Proceeds from Sale of Property, Plant and Equipment		75	
Purchases of Property, Plant and Equipment	(3,091)	(6,772)	(4,750)
Proceeds from Sale of Investments			(4,700)
Purchases of Investments	•••	•••	
Advances Repayments Received	•••	•••	
Advances made	•••	•••	
	***	 (477)	
Other Investing	(2.001)	(477)	(4.750)
Net Cash Flows From Investing Activities	(3,091)	(7,174)	(4,750)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances	 (0.140)	 (0.140)	(0.007)
Repayment of Borrowings and Advances	(3,140)	(3,140)	(3,237)
Dividends Paid	•••	•••	•••
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities	(3,140)	(3,140)	(3,237)
Net Increase/(Decrease) in Cash	(13,518)	(12,364)	(3,627)
Opening Cash and Cash Equivalents	55,597	64,205	51,840
Reclassification of Cash Equivalents	•		
Cash transferred in(out) as a Result of Administrative Restructuring			
	•••	51,840	  48,214

# **NSW Food Authority**

# **Operating Statement**

	2024	4-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	2		2
Personnel Services Expenses	0		(0)
Other Operating Expenses	20,047	19,340	20,175
Grants and Subsidies	646	654	661
Appropriation Expense			
Depreciation and Amortisation	928	1,364	842
Finance Costs			
Other Expenses			<u></u>
TOTAL EXPENSES EXCLUDING LOSSES	21,624	21,357	21,681
Revenue			
Appropriation Revenue			
Funding Distribution from Department	9,881	9,881	9,974
Acceptance by Crown Entity of Employee Benefits and Other Liabilities			
Transfers to the Crown Entity			
Sales of Goods and Services	1,938	1,755	1,790
Grants and Contributions	(0)		0
Investment Revenue	462		472
Retained Taxes, Fees and Fines	8,885	304	9,068
Other Revenue		8,546	
Total Revenue	21,166	20,486	21,304
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)		342	
Net Result	(458)	(529)	(377)

		4-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Assets	<b>\$</b> 000	<b>\$</b> 000	<b>\$000</b>
Current Assets			
Cash Assets	17,906	12,482	12,340
Taxes Receivable			12,340
Receivables	 756	4,265	4,161
Contract Assets			1,101
Inventories		•••	
Financial Assets at Fair Value	***	•••	
Other Financial Assets			
Other	•••		
Assets Held For Sale			
Total Current Assets	18,661	16,748	16,501
Non Current Assets			
Taxes Receivable			
Receivables			
Contract Assets	•••		
Inventories		•••	
Financial Assets at Fair Value			
Equity Investments			
Property, Plant and Equipment -	11005	10.050	0.700
Land and Building	14,205	10,056	9,729
Plant and Equipment	326	268	468
Infrastructure Systems		25	25
Investment Properties Right of Use Assets		•••	
Intangibles	 4,423	3,768	 4,153
Other Assets		•	
	***	•••	
Total Non Current Assets	18 954	14 117	14 375
Total Assets Total Assets	18,954	14,117	14,375
Total Assets	18,954 37,616	14,117 30,864	14,375 30,876
Total Assets Liabilities	· · · · · · · · · · · · · · · · · · ·	•	
Total Assets Liabilities Current Liabilities	· · · · · · · · · · · · · · · · · · ·	•	
Total Assets Liabilities Current Liabilities Taxes Payable	<b>37,616</b>	30,864	30,876
Total Assets Liabilities Current Liabilities Taxes Payable Payables	37,616  8,982	30,864  6,469	30,876  6,469
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities	37,616  8,982 	30,864  6,469 	30,876  6,469 
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	37,616  8,982	30,864  6,469 	30,876  6,469 
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities	37,616  8,982   0	30,864  6,469 	30,876  6,469 
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	37,616  8,982 	30,864  6,469  	30,876  6,469  (0)
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	37,616  8,982   0	30,864  6,469  	30,876  6,469  (0)
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	37,616  8,982   0 	30,864  6,469  	30,876  6,469  (0) 
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale	37,616  8,982   0 	30,864  6,469   	30,876  6,469  (0) 
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities	37,616  8,982   0 	30,864  6,469   	30,876  6,469  (0) 
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities	37,616  8,982  0   8,983	30,864  6,469    6,469	30,876  6,469  (0)   6,469
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable	37,616  8,982  0   8,983	30,864  6,469    6,469	30,876  6,469  (0)   6,469
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables	37,616  8,982 0 8,983	30,864  6,469    6,469	30,876  6,469  (0)   6,469
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	37,616  8,982 0 8,983	30,864  6,469    6,469	30,876  6,469  (0)   6,469
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	37,616 8,982 0 8,983	30,864  6,469    6,469	30,876 6,469 (0) 6,469
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	37,616 8,982 0 8,983 301	30,864 6,469 6,469	30,876  6,469  (0)   6,469
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	37,616 8,982 0 8,983	30,864 6,469 6,469	30,876 6,469 (0) 6,469
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	37,616 8,982 0 8,983 301	30,864 6,469 6,469	30,876 6,469 (0) 6,469 388
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities	37,616 8,982 0 8,983 301 301	30,864 6,469 6,469	30,876 6,469 (0) 6,469 388
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Liabilities  Net Assets	37,616 8,982 0 8,983 8,983 301 9,283	30,864 6,469 6,469 6,469	30,876 6,469 (0) 6,469 388 388 6,857
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities Total Non Current Liabilities	37,616  8,982 0 8,983  8,983  301 301 9,283 28,332	30,864 6,469 6,469 6,469 24,396	30,876 6,469 (0) 6,469 388 388 6,857 24,019
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Liabilities  Total Nan Current Liabilities  Total Nan Current Liabilities	37,616 8,982 0 8,983 8,983 301 9,283	30,864 6,469 6,469 6,469	30,876 6,469 (0) 6,469 388 388 6,857
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	37,616  8,982 0 8,983  8,983 301 301 9,283 28,332	30,864 6,469 6,469 6,469 24,396	30,876 6,469 (0) 6,469 388 388 6,857 24,019
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Liabilities  Total Non Current Liabilities  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds Reserves	37,616  8,982 0 8,983  8,983 301 301 9,283 28,332	30,864 6,469 6,469 6,469 24,396	30,876 6,469 (0) 6,469 388 388 6,857 24,019

		4-25	2025-26
	Budget \$000	Revised	Budget \$000
Cook Floure From Organsking Askinistics	\$000	\$000	\$000
Cash Flows From Operating Activities Payments			
Employee Related	2		2
Personnel Services	0	•••	(0)
Grants and Subsidies	_	 65.4	
	646	654	661
Finance Costs	•••		•••
Equivalent Income Tax	 10.746	 1E 066	10 707
Other Payments Total Payments	19,746	15,966	19,787
Total Payments	20,395	16,619	20,450
Receipts			
Appropriation			0.074
Funding Distribution from Department	9,881	9,881	9,974
Cash reimbursements from the Crown Entity	•••		•••
Sale Proceeds Transfers to the Crown Entity	***		•••
Cash transfers to the Crown Entity			
Sale of Goods and Services	1,938	568	1,790
Retained Taxes, Fees and Fines			
Interest Received	462		472
Grants and Contributions	(0)		C
Other Receipts	8,799	9,036	8,981
Total Receipts	21,080	19,484	21,217
Net Cash Flows From Operating Activities	685	2,865	766
Cash Flows From Investing Activities	<del></del>	,	
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment	(9)	(59)	(9)
Proceeds from Sale of Investments	•••		
Purchases of Investments			
Advances Repayments Received			
Advances made			
Other Investing	(900)	(1,305)	(900)
Net Cash Flows From Investing Activities	(909)	(1,364)	(909)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances	•••		
Repayment of Borrowings and Advances	•••		
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation		•••	-
Cash Equity Injection to For-Profit Entities		···	
Net Cash Flows From Financing Activities		•••	
	(00.4)	1,501	(143)
Net Increase/(Decrease) in Cash	(224)	.,	
			12.482
Opening Cash and Cash Equivalents	18,130	10,981	12,482
Opening Cash and Cash Equivalents Reclassification of Cash Equivalents			12,482
Opening Cash and Cash Equivalents			12,482   12,340

### 11. TRANSPORT

### 11.1 Agency Expense Summary

Transport	2024-25	Expenses <sup>(a)</sup> 2025-26		Cap 2024-25	ital Expendi 2025-26	ture
	Revised \$m	Budget \$m	Change %	Revised \$m	Budget \$m	Change %
Transport for NSW(b)	19,926.3	19,190.8	(3.7)	7,720.3	7,469.0	(3.3)
Funding distribution to agencies	2,607.3	4,582.5	75.8			
Total Principal Department(c)	22,533.6	23,773.3	5.5	7,720.3	7,469.0	(3.3)
Agencies						
General Government Sector						
Sydney Metro	1,316.5	1,344.0	2.1	4,666.4	4,986.3	6.9
Office of Transport Safety Investigations	8.3	9.3	12.2	0.0	0.2	N/A
Total General Government (GG) Agencies	1,324.8	1,353.3	2.2	4,666.4	4,986.5	6.9
Public Non-Financial Corporations (PNFC)						
NSW Trains <sup>(d)</sup>	370.0	431.4	16.6	29.9	(71.6)	(339.3)
Sydney Ferries	17.9	18.5	3.1	31.5	57.5	82.8
Sydney Trains <sup>(d)</sup>	5,359.1	6,430.8	20.0	530.1	2,098.9	295.9
Transport Asset Manager New South Wales <sup>(e)</sup>	2,171.4	2,327.5	7.2	1,495.7	1,761.9	17.8
Total PNFC Agencies	7,918.5	9,208.2	16.3	2,087.2	3,846.7	84.3
Total Transport (GG+PNFC) <sup>(f)(g)</sup>	19,362.3	20,235.0	4.5	14,014.1	14,361.8	2.5

<sup>(</sup>a) This table shows expenses on an uneliminated basis, except where otherwise stated.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

<sup>(</sup>b) Transport for NSW amounts above represent the consolidated financial results of Transport for NSW, the Department of Transport and the Transport Service of NSW.

<sup>(</sup>c) Subject to proclamation and vesting decisions after the release of the 2025-26 Budget, certain assets related to public motorways will be transferred into the newly created NSW Motorways entity during 2025-26.

<sup>(</sup>d) Movement in NSW Trains' and Sydney Trains' capital expenditure primarily relates to the revaluation of a Right-of-Use asset impacting 2025-26 capital expenditure.

<sup>(</sup>e) Transport Asset Holding Entity of New South Wales became the Transport Asset Manager New South Wales on 1 January 2025.

<sup>(</sup>f) Total Transport (GG+PNFC) expenses for the 2024-25 revised and 2025-26 Budget eliminates transactions between Transport agencies.

<sup>(</sup>g) Total Transport (GG+PNFC) capital for the 2024-25 revised and 2025-26 Budget includes Transport Asset Manager New South Wales entity.

# 11.2 Financial Statements

# **Transport for NSW**

# **Operating Statement**

	2024	1 25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	2,014,481	2,066,949	2,155,407
Personnel Services Expenses	0	0	
Other Operating Expenses	3,586,446	3,971,242	4,073,727
Grants and Subsidies	12,954,983	10,758,285	11,255,617
Appropriation Expense	0	0	(0)
Depreciation and Amortisation	3,644,063	3,643,917	3,933,704
Finance Costs	122,061	152,141	115,412
Other Expenses	2,354,229	1,941,108	2,239,387
TOTAL EXPENSES EXCLUDING LOSSES	24,676,263	22,533,641	23,773,254
Revenue			
Appropriation Revenue	23,110,769	19,724,324	22,581,171
Funding Distribution from Department			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	84,540	71,945	87,497
Transfers to the Crown Entity			
Sales of Goods and Services	2,941,966	3,067,930	3,003,170
Grants and Contributions	2,709,554	2,788,018	1,037,796
Investment Revenue	21,986	67,168	9,265
Retained Taxes, Fees and Fines	91,785	73,600	92,561
Other Revenue	633,703	644,983	665,073
Other Revenue  Total Revenue		644,983 <b>26,437,968</b>	
Total Revenue	29,594,302	26,437,968	27,476,533

		24-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Assets	Ç	Ç	Ç
Current Assets			
Cash Assets	1,492,592	1,795,294	1,443,729
Taxes Receivable	1,402,002	1,700,204	1,440,720
Receivables	1,306,801	1,058,025	1,057,964
Contract Assets	.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	.,,	.,,,,,,,,,
Inventories	5,743	5,275	5,275
Financial Assets at Fair Value	20,180	4,124	4,124
Other Financial Assets			
Other			
Assets Held For Sale	433	63,430	63,430
Total Current Assets	2,825,749	2,926,147	2,574,521
Non Current Assets			
Taxes Receivable			
Receivables	406,431	292,516	292,516
Contract Assets			
Inventories			
Financial Assets at Fair Value	1,097,370	945,912	131,346
Equity Investments			•••
Property, Plant and Equipment - Land and Building	5,160,257	5,496,948	5,227,530
Plant and Equipment	1,743,435	1,918,360	1,714,447
Infrastructure Systems	185,090,861		192,641,533
Investment Properties			102,0 11,000
Right of Use Assets	958,525	815,717	941,316
Intangibles	1,046,242	1,223,648	1,111,134
Other Assets	0	0	0
Total Non Current Assets	195,503,123	198,587,516	202,059,822
Total Non Current Assets  Total Assets		198,587,516 201,513,663	
Total Assets			
Total Assets Liabilities			
Total Assets Liabilities Current Liabilities Taxes Payable Payables	198,328,871  1,701,147	<b>201,513,663</b> 1,830,308	<b>204,634,343</b>  1,574,072
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities	198,328,871	201,513,663  1,830,308 69,324	204,634,343  1,574,072 69,324
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	198,328,871  1,701,147 71,664 	201,513,663  1,830,308 69,324 972	204,634,343  1,574,072 69,324 972
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	198,328,871  1,701,147 71,664  542,823	201,513,663  1,830,308 69,324 972 424,374	204,634,343  1,574,072 69,324 972 548,023
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	198,328,871  1,701,147 71,664  542,823 445,178	201,513,663  1,830,308 69,324 972 424,374 910,154	204,634,343  1,574,072 69,324 972 548,023 910,154
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	198,328,871  1,701,147 71,664  542,823	201,513,663  1,830,308 69,324 972 424,374	204,634,343  1,574,072 69,324 972 548,023
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale	198,328,871  1,701,147 71,664  542,823 445,178 1,005,673 	201,513,663  1,830,308 69,324 972 424,374 910,154 1,032,107 	204,634,343  1,574,072 69,324 972 548,023 910,154 1,031,256 
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities	198,328,871  1,701,147 71,664  542,823 445,178	201,513,663  1,830,308 69,324 972 424,374 910,154	204,634,343  1,574,072 69,324 972 548,023 910,154
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities	198,328,871  1,701,147 71,664  542,823 445,178 1,005,673 	201,513,663  1,830,308 69,324 972 424,374 910,154 1,032,107 	204,634,343  1,574,072 69,324 972 548,023 910,154 1,031,256 
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable	198,328,871  1,701,147 71,664  542,823 445,178 1,005,673 	201,513,663  1,830,308 69,324 972 424,374 910,154 1,032,107  4,267,239	204,634,343  1,574,072 69,324 972 548,023 910,154 1,031,256  4,133,801
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables	198,328,871 1,701,147 71,664 542,823 445,178 1,005,673 3,766,485	201,513,663 1,830,308 69,324 972 424,374 910,154 1,032,107 4,267,239 (0)	204,634,343  1,574,072 69,324 972 548,023 910,154 1,031,256  4,133,801
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities	198,328,871  1,701,147 71,664 542,823 445,178 1,005,673 3,766,485  132,824	201,513,663 1,830,308 69,324 972 424,374 910,154 1,032,107 4,267,239 (0) 118,086	204,634,343  1,574,072 69,324 972 548,023 910,154 1,031,256  4,133,801  (0)
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	198,328,871 1,701,147 71,664 542,823 445,178 1,005,673 3,766,485 132,824	201,513,663 1,830,308 69,324 972 424,374 910,154 1,032,107 4,267,239 (0) 118,086 204	 1,574,072 69,324 972 548,023 910,154 1,031,256  <b>4,133,801</b>  (0) 118,086 204
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	198,328,871 1,701,147 71,664 542,823 445,178 1,005,673 3,766,485 132,824 3,110,447	201,513,663 1,830,308 69,324 972 424,374 910,154 1,032,107 4,267,239 (0) 118,086 204 2,873,028	204,634,343 1,574,072 69,324 972 548,023 910,154 1,031,256 4,133,801  (0) 118,086 204 1,943,822
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	198,328,871 1,701,147 71,664 542,823 445,178 1,005,673 3,766,485 132,824 3,110,447 91,916	201,513,663 1,830,308 69,324 972 424,374 910,154 1,032,107 4,267,239 (0) 118,086 204 2,873,028 142,858	204,634,343 1,574,072 69,324 972 548,023 910,154 1,031,256 4,133,801 (0) 118,086 204 1,943,822 142,858
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	198,328,871  1,701,147 71,664 542,823 445,178 1,005,673 3,766,485  132,824 3,110,447 91,916 16,178,903	201,513,663  1,830,308 69,324 972 424,374 910,154 1,032,107 4,267,239  (0) 118,086 204 2,873,028 142,858 16,015,687	204,634,343 1,574,072 69,324 972 548,023 910,154 1,031,256 4,133,801 (0) 118,086 204 1,943,822 142,858 15,656,294
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities	198,328,871  1,701,147 71,664 542,823 445,178 1,005,673 3,766,485  132,824 3,110,447 91,916 16,178,903 19,514,089	201,513,663  1,830,308 69,324 972 424,374 910,154 1,032,107 4,267,239  (0) 118,086 204 2,873,028 142,858 16,015,687 19,149,863	 1,574,072 69,324 972 548,023 910,154 1,031,256  4,133,801  (0) 118,086 204 1,943,822 142,858 15,656,294 17,861,264
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Non Current Liabilities	198,328,871  1,701,147 71,664 542,823 445,178 1,005,673 3,766,485  132,824 3,110,447 91,916 16,178,903 19,514,089 23,280,575	201,513,663  1,830,308 69,324 972 424,374 910,154 1,032,107 4,267,239  (0) 118,086 204 2,873,028 142,858 16,015,687 19,149,863 23,417,102	204,634,343 1,574,072 69,324 972 548,023 910,154 1,031,256 4,133,801 (0) 118,086 204 1,943,822 142,858 15,656,294 17,861,264 21,995,065
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Liabilities  Total Liabilities	198,328,871  1,701,147 71,664 542,823 445,178 1,005,673 3,766,485  132,824 3,110,447 91,916 16,178,903 19,514,089 23,280,575	201,513,663  1,830,308 69,324 972 424,374 910,154 1,032,107 4,267,239  (0) 118,086 204 2,873,028 142,858 16,015,687 19,149,863	204,634,343 1,574,072 69,324 972 548,023 910,154 1,031,256 4,133,801 (0) 118,086 204 1,943,822 142,858 15,656,294 17,861,264 21,995,065
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Liabilities  Total Liabilities  Total Nan Current Liabilities	198,328,871  1,701,147 71,664 542,823 445,178 1,005,673 3,766,485  132,824 3,110,447 91,916 16,178,903 19,514,089 23,280,575 175,048,297	201,513,663 1,830,308 69,324 972 424,374 910,154 1,032,107 4,267,239 (0) 118,086 204 2,873,028 142,858 16,015,687 19,149,863 23,417,102 178,096,562	204,634,343 1,574,072 69,324 972 548,023 910,154 1,031,256 4,133,801 (0) 118,086 204 1,943,822 142,858 15,656,294 17,861,264 21,995,065 182,639,278
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Liabilities  Total Nan Current Liabilities  Total Nan Current Liabilities	198,328,871  1,701,147 71,664 542,823 445,178 1,005,673 3,766,485  132,824 3,110,447 91,916 16,178,903 19,514,089 23,280,575 175,048,297	201,513,663  1,830,308 69,324 972 424,374 910,154 1,032,107 4,267,239  (0) 118,086 204 2,873,028 142,858 16,015,687 19,149,863 23,417,102 178,096,562	 1,574,072 69,324 972 548,023 910,154 1,031,256  4,133,801  (0) 118,086 204 1,943,822 142,858 15,656,294 17,861,264 21,995,065 182,639,278
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Non Current Liabilities  Total Non Current Liabilities  Total Non Current Liabilities	198,328,871  1,701,147 71,664 542,823 445,178 1,005,673 3,766,485  132,824 3,110,447 91,916 16,178,903 19,514,089 23,280,575 175,048,297	201,513,663 1,830,308 69,324 972 424,374 910,154 1,032,107 4,267,239 (0) 118,086 204 2,873,028 142,858 16,015,687 19,149,863 23,417,102 178,096,562	 1,574,072 69,324 972 548,023 910,154 1,031,256  4,133,801  (0) 118,086 204 1,943,822 142,858 15,656,294 17,861,264 21,995,065 182,639,278
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Liabilities  Total Nan Current Liabilities  Total Nan Current Liabilities	198,328,871  1,701,147 71,664 542,823 445,178 1,005,673 3,766,485  132,824 3,110,447 91,916 16,178,903 19,514,089 23,280,575 175,048,297  139,681,832 35,366,465	201,513,663  1,830,308 69,324 972 424,374 910,154 1,032,107 4,267,239  (0) 118,086 204 2,873,028 142,858 16,015,687 19,149,863 23,417,102 178,096,562	 1,574,072 69,324 972 548,023 910,154 1,031,256  4,133,801  (0) 118,086 204 1,943,822 142,858 15,656,294 17,861,264 21,995,065 182,639,278 140,988,055 41,651,223 

	Budget	24-25 Revised	2025-26 Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	1,931,351	1,984,213	2,078,702
Personnel Services	0	0	
Grants and Subsidies	11,892,869		
Finance Costs	122,061	152,141	115,412
Equivalent Income Tax			
Other Payments	6,638,183	7,157,872	7,332,329
Total Payments	20,584,464	19,594,825	20,721,203
Receipts			•
Appropriation	23,110,769	19,724,324	22,581,171
Funding Distribution from Department			
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services	2,834,185	3,069,962	2,942,926
Retained Taxes, Fees and Fines		61	
Interest Received	20,036	67,168	9,265
Grants and Contributions	3,209,554	2,756,871	790,796
Other Receipts	631,756	1,182,531	1,444,739
Total Receipts	29,806,300		27,768,898
Net Cash Flows From Operating Activities	9,221,836	7,206,092	7.047.60E
	0,221,000	1,200,032	7,047,695
Cash Flows From Investing Activities	0,221,000	7,200,092	7,047,695
	117,908	138,347	
Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment			137,736
Proceeds from Sale of Property, Plant and Equipment	117,908	138,347	137,736 (7,396,017)
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment	117,908	138,347 (7,485,810)	137,736 (7,396,017)
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments	117,908 (8,854,516)  (0)	138,347 (7,485,810) 24,122 (0)	137,736 (7,396,017) 
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments	117,908 (8,854,516) 	138,347 (7,485,810) 24,122	137,736 (7,396,017) 
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made	117,908 (8,854,516)  (0)	138,347 (7,485,810) 24,122 (0)	137,736 (7,396,017) 
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received	117,908 (8,854,516)  (0) 67,441 	138,347 (7,485,810) 24,122 (0) 37,500  (199,428)	137,736 (7,396,017) 
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities	117,908 (8,854,516)  (0) 67,441 	138,347 (7,485,810) 24,122 (0) 37,500  (199,428)	137,736 (7,396,017)  0 681,418 
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities	117,908 (8,854,516)  (0) 67,441 	138,347 (7,485,810) 24,122 (0) 37,500  (199,428) (7,485,269)	137,736 (7,396,017)  0 681,418   (6,576,863)
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities Proceeds from Borrowings and Advances	117,908 (8,854,516)  (0) 67,441  (8,669,167)	138,347 (7,485,810) 24,122 (0) 37,500  (199,428) (7,485,269)	137,736 (7,396,017)  0 681,418   (6,576,863)
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances	117,908 (8,854,516)  (0) 67,441  (8,669,167)	138,347 (7,485,810) 24,122 (0) 37,500  (199,428) (7,485,269)	137,736 (7,396,017)  0 681,418   (6,576,863)
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid	117,908 (8,854,516)  (0) 67,441  (8,669,167)  (238,705)	138,347 (7,485,810) 24,122 (0) 37,500  (199,428) (7,485,269)	137,736 (7,396,017) 0 681,418  (6,576,863)
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing	117,908 (8,854,516)  (0) 67,441  (8,669,167)	138,347 (7,485,810) 24,122 (0) 37,500  (199,428) (7,485,269) 30,105 (208,764) 	137,736 (7,396,017) 0 681,418  (6,576,863)
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation	117,908 (8,854,516)  (0) 67,441  (8,669,167)  (238,705)	138,347 (7,485,810) 24,122 (0) 37,500  (199,428) (7,485,269) 30,105 (208,764) 	137,736 (7,396,017) 0 681,418  (6,576,863)
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing	117,908 (8,854,516)  (0) 67,441  (8,669,167)  (238,705)	138,347 (7,485,810) 24,122 (0) 37,500  (199,428) (7,485,269) 30,105 (208,764) 	137,736 (7,396,017)  0 681,418   (6,576,863)
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities	117,908 (8,854,516)  (0) 67,441  (8,669,167)  (238,705) 	138,347 (7,485,810) 24,122 (0) 37,500  (199,428) (7,485,269) 30,105 (208,764) 	137,736 (7,396,017)  0 681,418  (6,576,863) 37,817 (860,214) 
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash	117,908 (8,854,516)  (0) 67,441  (8,669,167)  (238,705)   (238,705)	138,347 (7,485,810) 24,122 (0) 37,500  (199,428) (7,485,269) 30,105 (208,764)   (178,660) (457,837)	137,736 (7,396,017)  0 681,418  (6,576,863) 37,817 (860,214)   (822,397) (351,565)
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	117,908 (8,854,516)  (0) 67,441  (8,669,167)  (238,705)   (238,705)	138,347 (7,485,810) 24,122 (0) 37,500  (199,428) (7,485,269) 30,105 (208,764)   (178,660) (457,837) 2,253,132	137,736 (7,396,017)  0 681,418  (6,576,863) 37,817 (860,214)   (822,397) (351,565)
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash	117,908 (8,854,516)  (0) 67,441  (8,669,167)  (238,705)   (238,705)	138,347 (7,485,810) 24,122 (0) 37,500  (199,428) (7,485,269) 30,105 (208,764)   (178,660) (457,837)	137,736 (7,396,017)  0 681,418  (6,576,863) 37,817 (860,214)    (822,397)
Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents	117,908 (8,854,516)  (0) 67,441  (8,669,167)  (238,705)  (238,705) 313,965 1,178,628	138,347 (7,485,810) 24,122 (0) 37,500 (199,428) (7,485,269)  30,105 (208,764) (178,660) (457,837) 2,253,132	137,736 (7,396,017)  0 681,418  (6,576,863) 37,817 (860,214)   (822,397) (351,565)

# **Sydney Metro**

## **Operating Statement**

	20; Budget \$000	24-25 Revised \$000	2025-26 Budget \$000
Expenses Excluding Losses			
Operating Expenses - Employee Related			
Personnel Services Expenses	39,373	53,992	53,273
Other Operating Expenses	278,782	185.028	186,850
Grants and Subsidies	118,923	127,097	94,273
Appropriation Expense			
Depreciation and Amortisation	538,346	520,067	549,147
Finance Costs	199,871	218,193	225,639
Other Expenses	273,137	212,137	234,832
TOTAL EXPENSES EXCLUDING LOSSES	1,448,432	1,316,514	1,344,013
Revenue			
Appropriation Revenue			
Funding Distribution from Department	4,605,448	2,598,740	4,573,439
Acceptance by Crown Entity of Employee Benefits and Other Liabilities			
Transfers to the Crown Entity		•••	
Sales of Goods and Services	(0)	15,928	6,176
Grants and Contributions	1,177,000	1,164,000	45,000
Investment Revenue	17,564	19,872	6,061
Retained Taxes, Fees and Fines			
Other Revenue		11,368	
Total Revenue	5,800,011	3,809,909	4,630,676
Gain/(Loss) on Disposal of Non Current Assets	(43,549)	5,594	(132,467)
Other Gains/(Losses)	3,626	89,452	
Net Result	4,311,657	2,588,441	3,154,196

	202 <sup>4</sup> Budget \$000	1-25 Revised \$000	2025-26 Budget \$000
Assets			
Current Assets			
Cash Assets	1,046,776	1,296,443	888,040
Taxes Receivable		.,200, 1 10	
Receivables	394,414	405,778	164,642
Contract Assets	33 1, 11 1	100,770	10 1,0 12
Inventories			
Financial Assets at Fair Value			5,263
Other Financial Assets	10,760	8,069	8,069
Other	,	,	,
Assets Held For Sale	243,463	293,358	298,801
Total Current Assets	1,695,413	2,003,648	1,364,815
Non Current Assets	.,,,,,,,,		.,00.,010
Taxes Receivable			
Receivables	321,249	328,139	 289,516
Contract Assets	021,210 		200,010
Inventories			
Financial Assets at Fair Value	59,250	41,331	36,068
Equity Investments			
Property, Plant and Equipment -	<del></del>		
Land and Building	1,169,209	1,679,364	1,294,722
Plant and Equipment	1,683,318	1,686,631	
Infrastructure Systems	43,236,911		44,540,617
Investment Properties			
Right of Use Assets	28,167	27,552	22,075
Intangibles	8,220	7,519	7,519
Other Assets			
Total Non Current Assets	46,506,324	43,913,049	47,827,426
Total Assets	48.201.737	45,916,697	49 192 241
11 1999			
Liabilities			-10,102,2-11
Liabilities Current Liabilities			40,102,241
Current Liabilities			10,102,211
Current Liabilities Taxes Payable	 575.005	 503 900	
Current Liabilities Taxes Payable Payables	 575,005	 503,900 971	 486,698
Current Liabilities Taxes Payable Payables Contract Liabilities		971	
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value		971 	 486,698 971 
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	 570,289	971  188,073	 486,698 971  255,636
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	 570,289 13,533	971  188,073 34,101	 486,698 971  255,636
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	 570,289	971  188,073	 486,698 971  255,636
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale	 570,289 13,533 2,019	971  188,073 34,101 655 	 486,698 971  255,636 6,506 
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities	 570,289 13,533	971  188,073 34,101	 486,698 971  255,636 6,506 
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities	 570,289 13,533 2,019  <b>1,160,846</b>	971  188,073 34,101 655  <b>727,700</b>	 486,698 971  255,636 6,506
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable	 570,289 13,533 2,019  <b>1,160,846</b>	971  188,073 34,101 655  <b>727,700</b>	 486,698 971  255,636 6,506
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables	 570,289 13,533 2,019  1,160,846	971  188,073 34,101 655  <b>727,700</b>	 486,698 971  255,636 6,506   <b>749,812</b>
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities	 570,289 13,533 2,019  1,160,846  20,000	971  188,073 34,101 655  <b>727,700</b>  20,000	 486,698 971  255,636 6,506   <b>749,812</b>
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	 570,289 13,533 2,019  <b>1,160,846</b>  20,000	971  188,073 34,101 655  <b>727,700</b>  20,000	 486,698 971  255,636 6,506   <b>749,812</b>  20,000
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	 570,289 13,533 2,019  1,160,846  20,000  2,906,278	971  188,073 34,101 655  <b>727,700</b>  20,000  3,441,221	 486,698 971  255,636 6,506   <b>749,812</b>  20,000  3,546,810
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	 570,289 13,533 2,019  1,160,846  20,000  2,906,278 2,814	971  188,073 34,101 655  <b>727,700</b>  20,000  3,441,221 7,469	 486,698 971  255,636 6,506   <b>749,812</b>  20,000  3,546,810
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	 570,289 13,533 2,019  1,160,846  20,000  2,906,278 2,814 8,792	971  188,073 34,101 655  <b>727,700</b>  20,000  3,441,221 7,469 	 486,698 971  255,636 6,506   <b>749,812</b>  20,000  3,546,810 1,116
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities	 570,289 13,533 2,019  1,160,846  20,000  2,906,278 2,814 8,792 2,937,884	971  188,073 34,101 655  <b>727,700</b>  20,000  3,441,221 7,469 	 486,698 971  255,636 6,506   749,812  20,000  3,546,810 1,116  3,567,926
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities	 570,289 13,533 2,019  1,160,846  20,000  2,906,278 2,814 8,792 2,937,884 4,098,729	971 188,073 34,101 655 727,700  20,000 3,441,221 7,469 3,468,690 4,196,390	 486,698 971  255,636 6,506  749,812  20,000  3,546,810 1,116  3,567,926 4,317,738
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Liabilities  Net Assets	 570,289 13,533 2,019  1,160,846  20,000  2,906,278 2,814 8,792 2,937,884 4,098,729	971 188,073 34,101 655 727,700  20,000 3,441,221 7,469 3,468,690 4,196,390	 486,698 971  255,636 6,506  749,812  20,000  3,546,810 1,116  3,567,926 4,317,738
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Liabilities  Total Non Current Liabilities	20,000  2,906,278 2,814 8,792 2,937,884 4,098,729 44,103,008	971 188,073 34,101 655 727,700 20,000 3,441,221 7,469 3,468,690 4,196,390 41,720,307	 486,698 971  255,636 6,506   749,812  20,000  3,546,810 1,116  3,567,926 4,317,738 44,874,503
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Liabilities  Total Non Current Liabilities  Total Non Current Liabilities	 570,289 13,533 2,019  1,160,846  20,000  2,906,278 2,814 8,792 2,937,884 4,098,729 44,103,008	971 188,073 34,101 655 727,700 20,000 3,441,221 7,469 3,468,690 4,196,390 41,720,307	486,698 971 255,636 6,506 749,812 20,000 3,546,810 1,116 3,567,926 4,317,738 44,874,503
Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Liabilities  Total Liabilities  Total Non Current Liabilities	20,000  2,906,278 2,814 8,792 2,937,884 4,098,729 44,103,008	971 188,073 34,101 655 727,700 20,000 3,441,221 7,469 3,468,690 4,196,390 41,720,307	 486,698 971  255,636 6,506   749,812  20,000  3,546,810 1,116  3,567,926 4,317,738 44,874,503

	202 Budget	4-25 Revised	2025-26 Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related			
Personnel Services	39,373	53,992	53,273
Grants and Subsidies		3,158	
Finance Costs	37,275	53,397	36,639
Equivalent Income Tax			
Other Payments	1,242,849	1,317,506	1,027,242
Total Payments	1,319,497	1,428,053	1,117,154
Receipts			
Appropriation			
Funding Distribution from Department	4,605,448	2,598,740	4,573,439
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services	53,021	9,135	6,176
Retained Taxes, Fees and Fines			
Interest Received		3,025	765
Grants and Contributions	1,177,000	1,164,000	45,000
Other Receipts	563,715	565,635	561,859
Total Receipts	6,399,184	4,340,535	5,187,239
Net Cash Flows From Operating Activities	5,079,687	2,912,482	4,070,085
Cash Flows From Investing Activities		-	
Proceeds from Sale of Property, Plant and Equipment	610,369	567,817	465,283
Purchases of Property, Plant and Equipment	(6,157,154)	(3,943,572)	(4,781,418)
Proceeds from Sale of Investments		8,071	
Purchases of Investments			
Advances Repayments Received			
Advances made			
Other Investing			
-		•••	•••
Net Cash Flows From Investing Activities	(5,546,785)	(3,367,684)	(4,316,135)
Net Cash Flows From Investing Activities  Cash Flows From Financing Activities	(5,546,785)		(4,316,135)
Cash Flows From Financing Activities	(5,546,785)		( <b>4,316,135</b> )
Cash Flows From Financing Activities Proceeds from Borrowings and Advances		<b>(3,367,684)</b> 0	1
Cash Flows From Financing Activities	(5,546,785)  (39,867)	(3,367,684)	(4,316,135) 1 (162,353)
Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid		<b>(3,367,684)</b> 0	1
Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing		<b>(3,367,684)</b> 0	1
Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation		<b>(3,367,684)</b> 0	1
Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing	(39,867)  	(3,367,684) 0 (32,879)  	1
Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities	(39,867)   	(3,367,684) 0 (32,879)  	1 (162,353)  
Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash	(39,867)    (39,867)	(3,367,684) 0 (32,879)   (32,879) (488,081)	(162,353)    (162,352) (408,403)
Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	(39,867)    (39,867) (506,965)	(3,367,684) 0 (32,879)    (32,879)	1 (162,353)    (162,352)
Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents	(39,867)    (39,867) (506,965)	(3,367,684) 0 (32,879)   (32,879) (488,081)	(162,353)    (162,352) (408,403)
Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	(39,867)    (39,867) (506,965)	(3,367,684) 0 (32,879)   (32,879) (488,081)	(162,353)    (162,352) (408,403)

# Office of Transport Safety Investigations Operating Statement

	202	4-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	6,602	6,275	6,990
Personnel Services Expenses			
Other Operating Expenses	1,971	1,708	2,013
Grants and Subsidies			
Appropriation Expense			
Depreciation and Amortisation	288	303	293
Finance Costs	1	1	1
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	8,862	8,287	9,297
Revenue			
Appropriation Revenue			
Funding Distribution from Department	8,524	8,558	9,014
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	226	225	234
Transfers to the Crown Entity			
Sales of Goods and Services	0		(0)
Grants and Contributions			
Investment Revenue			
Retained Taxes, Fees and Fines			
Other Revenue		•••	
Total Revenue	8,750	8,783	9,248
Gain/(Loss) on Disposal of Non Current Assets	•••		
Other Gains/(Losses)	•••		
Net Result	(112)	496	(50)

	2024	2025-26	
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	791	1,858	1,890
Taxes Receivable			
Receivables	49	61	61
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Other Financial Assets			
Other	•••	•••	•••
Assets Held For Sale		1.010	1.051
Total Current Assets  Non Current Assets	840	1,919	1,951
Taxes Receivable			
Receivables		•••	
		•••	
Contract Assets		•••	
Inventories			
Financial Assets at Fair Value			
Equity Investments			
Property, Plant and Equipment -	1.017	1.017	701
Land and Building	1,017	1,017	791
Plant and Equipment	402	259	404
Infrastructure Systems		•••	
Investment Properties			
Right of Use Assets	28	28	15
Intangibles Other Assets	•••		
Total Non Current Assets	1,447	1,304	1,210
Total Assets	2,287	3,223	3,161
Liabilities			
Current Liabilities			
Taxes Payable			
Payables	195	247	247
Contract Liabilities			
CUITI det Elabitities			
Other Financial Liabilities at Fair Value	 17	 13	 14
Other Financial Liabilities at Fair Value Borrowings	17	13	14
Other Financial Liabilities at Fair Value Borrowings Provisions	17 574	13 709	14 709
Other Financial Liabilities at Fair Value Borrowings Provisions Other	17 574 	13 709 	14 709 
Other Financial Liabilities at Fair Value Borrowings Provisions	17 574	13 709	14 709 
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale	17 574  	13 709 	14 709 
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities	17 574  	13 709 	14 709 
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities	17 574   <b>786</b>	13 709   <b>969</b>	14 709   <b>970</b>
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable	17 574   <b>786</b>	13 709   <b>969</b>	14 709   <b>970</b>
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables	17 574   <b>786</b> 	13 709   <b>969</b> 	14 709   <b>970</b> 
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	17 574   <b>786</b> 	13 709   <b>969</b> 	14 709   <b>970</b>
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities	17 574   <b>786</b>  	13 709   <b>969</b>  	14 709   <b>970</b>  
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	17 574   <b>786</b>   	13 709   <b>969</b>   	14 709   <b>970</b>   
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	17 574   786    14 185	13 709   969    15 194	14 709   <b>970</b>   
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	17 574  786    14 185 	13 709   <b>969</b>   15 194	14 709  <b>970</b>   2 194
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities	17 574  786  14 185 	13 709   969   15 194 	14 709  970  2 194 
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities	17 574  786  14 185  199 985	13 709 969 15 194 209 1,178	14 709  970  2 194  196
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets	17 574  786  14 185  199 985	13 709 969 15 194 209 1,178	14 709  970  2 194  196
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity	17 574  786  14 185  199 985 1,302	13 709 969 15 194 209 1,178 2,045	14 709  970  2 194  196 1,166
Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	17 574 786 14 185 199 985 1,302	13 709 969 15 194 209 1,178 2,045	14 709 970 2 194 196 1,166 1,995

	202	4-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	6,376	6,050	6.757
Personnel Services	0,570	0,030	0,757
Grants and Subsidies		•••	••
Finance Costs	 1		••
	1	1	
Equivalent Income Tax	 0.150		2.20
Other Payments	2,159	1,812	2,20
Total Payments	8,536	7,863	8,959
Receipts			
Appropriation			
Funding Distribution from Department	8,524	8,558	9,014
Cash reimbursements from the Crown Entity			••
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services	0		(0
Retained Taxes, Fees and Fines			
Interest Received			•
Grants and Contributions			•
Other Receipts	188	•••	188
Total Receipts	8,712	8,558	9,202
Net Cash Flows From Operating Activities	176	695	243
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment	(137)	(6)	(199
Proceeds from Sale of Investments			(,,,,,
Purchases of Investments		•••	
Advances Repayments Received			-
Advances made	•••	•••	••
Other Investing	•••	•••	••
	(127)		/100
Net Cash Flows From Investing Activities	(137)	(6)	(199
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances	(12)	(13)	(12
Dividends Paid			•
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			••
Net Cash Flows From Financing Activities	(12)	(13)	(12
Net Increase/(Decrease) in Cash	27	676	32
Opening Cash and Cash Equivalents	764	1,182	1,858
Reclassification of Cash Equivalents		•	
Cash transferred in(out) as a Result of Administrative Restructuring		···	
Closing Cash and Cash Equivalents	791	1,858	1,890
		,	-,

## 12. TREASURY

#### 12.1 Agency Expense Summary

Treasury	E 2024-25	Expenses <sup>(a)</sup> 2025-26		Capit 2024-25	al Expenditu 2025-26	ure
	Revised \$m	Budget \$m	Change %	Revised \$m	Budget \$m	Change %
Treasury	232.2	230.2	(0.9)	5.7	9.7	71.2
Funding distribution to agencies	204.2	74.5	(63.5)			
Total Principal Department	436.4	304.7	(30.2)	5.7	9.7	71.2
Administered Items	12,617.8	13,722.9	8.8			
Agencies						
Infrastructure NSW <sup>(b)</sup>	292.0	578.8	98.2	120.7	51.4	(57.4)
NSW Self Insurance Corporation(c)	6,426.8	5,549.8	(13.6)	3.8	0.2	(95.5)
Alpha Distribution Ministerial Holding						
Corporation	9.3	9.4	2.0			
Electricity Assets Ministerial Holding Corporation	12.7	10.2	(20.1)			
Electricity Retained Interest Corporation - Ausgrid	258.3	241.6	(6.5)			
Electricity Retained Interest Corporation - Endeavour Energy	243.1	146.2	(39.9)			
Electricity Transmission Ministerial Holding Corporation	7.3	6.4	(12.8)			
Epsilon Distribution Ministerial Holding						
Corporation	3.0	3.1	3.0			
Liability Management Ministerial Corporation	0.2	0.2	1.6			
Ports Assets Ministerial Holding Corporation						
Port Botany Lessor Ministerial Holding	40.0	45.0				
Corporation	42.6	45.0	5.8			
Port Kembla Lessor Ministerial Holding Corporation	8.3	8.8	5.5			
Port of Newcastle Lessor Ministerial Holding	0.3	0.0	5.5			
Corporation	6.8	7.2	5.8			
Workers' Compensation (Dust Diseases)	3.0					
Authority	236.2	104.3	(55.8)	1.3	0.9	(27.1)
Total Agencies and Administered Items	20,164.4	20,434.0	1.3	125.7	52.5	(58.2)

<sup>(</sup>a) This table shows expenses on an uneliminated basis.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

<sup>(</sup>b) The Infrastructure Team within the Bradfield Development Authority branch of the Department of Planning, Housing and Infrastructure was transferred to the Infrastructure NSW staff agency under the Administrative Arrangements (Administrative Changes – Miscellaneous) Order (No.3) 2024, effective 7 August 2024.

<sup>(</sup>c) The 2025-26 Budget figures include an initial estimate of avoided costs for the Treasury Managed Fund expected to be realised from implementing workers compensation reforms approved by the Government. The avoided costs translate to a \$570 million reduction in liabilities and expenses. These are yet to be incorporated into the State Budget aggregates due to uncertainty associated with workers compensation reforms, which are currently before parliament. See Budget Paper No. 1 Budget Statement Chapter 4 Fiscal Strategy and Outlook, for more information.

## 12.2 Financial Statements

## Treasury

## **Operating Statement**

Other Operating Expenses	62,183	57,795	61,579
Personnel Services Expenses Other Operating Expenses	62.183	 57.795	61.579
Grants and Subsidies	212,426	222,593	74,548
Appropriation Expense			
Depreciation and Amortisation	8,781	7,409	10,092
Finance Costs	68		68
Other Expenses	992		(0)
TOTAL EXPENSES EXCLUDING LOSSES	437,996	436,370	304,715
Revenue			
Appropriation Revenue	444,561	378,684	290,580
Funding Distribution from Department			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	1,464	4,134	1,517
Transfers to the Crown Entity			
	0	2,484	(0)
Sales of Goods and Services	U		
Sales of Goods and Services Grants and Contributions	2,975	5,108	5,713
	•	5,108	5,713 0
Grants and Contributions Investment Revenue	2,975	·	•
Grants and Contributions	2,975 0	·	•
Grants and Contributions Investment Revenue Retained Taxes, Fees and Fines	2,975 0 		0
Grants and Contributions Investment Revenue Retained Taxes, Fees and Fines Other Revenue	2,975 0  0	 1,244	0  0
Grants and Contributions Investment Revenue Retained Taxes, Fees and Fines Other Revenue  Total Revenue	2,975 0  0 449,001	 1,244 <b>391,655</b>	0  0

		4-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Assets	<b>\$</b> 000	\$000	<b>\$000</b>
Current Assets			
Cash Assets	272,643	85,407	83,278
Taxes Receivable			03,270
Receivables	 13,227	 1,972	2,200
Contract Assets			2,200
Inventories			•••
Financial Assets at Fair Value		···	•••
Other Financial Assets			
Other		•••	•••
Assets Held For Sale	***	•••	
Total Current Assets	285,870	87,379	85,478
Non Current Assets	<del> </del>		· · · · · · · · · · · · · · · · · · ·
Taxes Receivable			
Receivables		0	
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Equity Investments			
Property, Plant and Equipment -			
Land and Building			•••
Plant and Equipment	32,860	5,987	6,302
Infrastructure Systems			
Investment Properties			
Right of Use Assets	1	0	(0)
Intangibles	26,672	33,463	32,738
Other Assets			
Total Non Current Assets	59,533	39,449	39,041
Total Assets	59,533 345,402	39,449 126,828	39,041 124,518
Total Assets Liabilities	· ·		
Total Assets Liabilities Current Liabilities	· ·		
Total Assets Liabilities Current Liabilities Taxes Payable	345,402	126,828	124,518
Total Assets Liabilities Current Liabilities Taxes Payable Payables	· ·		
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities	345,402	126,828	124,518
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	345,402  8,077 	126,828  15,226	124,518  16,281
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	345,402  8,077  0	126,828  15,226  	 16,281  
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	345,402  8,077   0 18,611	126,828  15,226    18,018	 16,281   20,910
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	345,402  8,077  0	126,828  15,226  	 16,281  
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale	345,402  8,077  0 18,611 533 	 15,226    18,018 533 	124,518  16,281   20,910 533 
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities	345,402  8,077  0 18,611 533	126,828  15,226   18,018 533	124,518  16,281   20,910 533
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities	345,402  8,077  0 18,611 533 	 15,226    18,018 533 	124,518  16,281   20,910 533 
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable	345,402  8,077  0 18,611 533  27,222	126,828  15,226  18,018 533  33,777	124,518  16,281  20,910 533  37,724
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables	345,402  8,077  0 18,611 533 	126,828  15,226  18,018 533  33,777	124,518  16,281   20,910 533 
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities	345,402  8,077  0 18,611 533  27,222	126,828 15,226 18,018 533 33,777 309	124,518  16,281  20,910 533  37,724
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	345,402 8,077 0 18,611 533 27,222	126,828 15,226 18,018 533 33,777 309	124,518  16,281  20,910 533  37,724
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	345,402 8,077 0 18,611 533 27,222	126,828 15,226 18,018 533 33,777 309 0	124,518 16,281 20,910 533 37,724 309
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	345,402 8,077 0 18,611 533 27,222 27,222	126,828 15,226 18,018 533 33,777 309 0 2,527	 16,281  20,910 533  37,724  309  
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	345,402 8,077 0 18,611 533 27,222 27,222 3,273 6,535	126,828 15,226 18,018 533 33,777 309 0 2,527 6,001	124,518 16,281 20,910 533 37,724 309 3,174 6,001
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities	345,402 8,077 0 18,611 533 27,222 27,222 3,273 6,535 9,808	126,828 15,226 18,018 533 33,777 309 0 2,527 6,001 8,836	124,518 16,281 20,910 533 37,724 309 3,174 6,001 9,484
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Non Current Liabilities	345,402 8,077 0 18,611 533 27,222 27,222 3,273 6,535 9,808 37,030	126,828 15,226 18,018 533 33,777 309 0 2,527 6,001 8,836 42,613	 16,281  20,910 533  37,724  309  3,174 6,001 9,484 47,208
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Liabilities  Total Non Current Liabilities	345,402 8,077 0 18,611 533 27,222 27,222 3,273 6,535 9,808	126,828 15,226 18,018 533 33,777 309 0 2,527 6,001 8,836	124,518 16,281 20,910 533 37,724 309 3,174 6,001 9,484
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Liabilities  Total Non Current Liabilities	345,402  8,077 0 18,611 533 27,222  3,273 6,535 9,808 37,030 308,372	126,828 15,226 18,018 533 33,777 309 0 2,527 6,001 8,836 42,613 84,215	124,518  16,281 20,910 533 37,724  309 3,174 6,001 9,484 47,208 77,310
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	345,402 8,077 0 18,611 533 27,222 27,222 3,273 6,535 9,808 37,030	126,828 15,226 18,018 533 33,777 309 0 2,527 6,001 8,836 42,613 84,215	 16,281  20,910 533  37,724  309   3,174 6,001 9,484 47,208
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Liabilities  Total Non Current Liabilities  Total Non Current Liabilities	345,402  8,077 0 18,611 533 27,222  3,273 6,535 9,808 37,030 308,372	126,828 15,226 18,018 533 33,777 309 0 2,527 6,001 8,836 42,613 84,215	 16,281  20,910 533  37,724  309   3,174 6,001 9,484 47,208 77,310
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	345,402  8,077 0 18,611 533 27,222  3,273 6,535 9,808 37,030 308,372	126,828 15,226 18,018 533 33,777 309 0 2,527 6,001 8,836 42,613 84,215	 16,281  20,910 533  37,724  309   3,174 6,001 9,484 47,208 77,310

	202	4-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
On the Filmon France On continue Analistation	<b>Q</b>	<b>V</b>	<b>Q</b>
Cash Flows From Operating Activities			
Payments			
Employee Related	148,454	142,902	152,818
Personnel Services			
Grants and Subsidies	218,528	222,593	74,548
Finance Costs			
Equivalent Income Tax			
Other Payments	56,868	60,875	61,371
Total Payments	423,850	426,370	288,737
Receipts			
	444 EC1	270 604	200 E00
Appropriation	444,561	378,684	290,580
Funding Distribution from Department	•••	•••	•••
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity	•••	•••	
Cash transfers to the Crown Entity			
Sale of Goods and Services	(0)	2,484	(0)
Retained Taxes, Fees and Fines			
Interest Received	0		0
Grants and Contributions	2,975	5,108	5,713
Other Receipts	0	8,780	0
Total Receipts	447,536	395,057	296,293
Net Cash Flows From Operating Activities	23,687	(31,313)	7,556
Cash Flows From Investing Activities		(0.,0.0)	.,
		75	
Proceeds from Sale of Property, Plant and Equipment	(05 000)	75 (4.5.43)	(0.00.4)
Purchases of Property, Plant and Equipment	(25,892)	(1,547)	(2,364)
Proceeds from Sale of Investments			
Purchases of Investments			
Advances Repayments Received			
Advances made			
Other Investing		(4,111)	(7,321)
Net Cash Flows From Investing Activities	(25,892)	(5,583)	(9,685)
Cash Flows From Financing Activities		<del>.</del>	
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances			
Dividends Paid	•••		
Other Financing	•••	•••	•••
Capital Appropriation - Equity Appropriation	•••		
	•••	•••	
Cash Equity Injection to For-Profit Entities	•••	•••	
Net Cash Flows From Financing Activities		•••	•••
Net Increase/(Decrease) in Cash	(2,205)	(36,896)	(2,129)
Opening Cash and Cash Equivalents	274,848	122,303	85,407
Reclassification of Cash Equivalents	•		
	·		
Cash transferred in(out) as a Result of Administrative Restructuring			
Cash transferred in(out) as a Result of Administrative Restructuring  Closing Cash and Cash Equivalents	•••		83,278

# Infrastructure NSW Operating Statement

		4-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	36,492	32,386	38,231
Personnel Services Expenses			
Other Operating Expenses	458,865	231,355	504,303
Grants and Subsidies	5,434	3,088	
Appropriation Expense			
Depreciation and Amortisation	12,540	8,873	10,932
Finance Costs	20,739	16,340	25,348
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	534,070	292,041	578,814
Revenue			
Appropriation Revenue		•••	
Funding Distribution from Department	202,493	204,199	74,548
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	499	584	480
Transfers to the Crown Entity		•••	
Sales of Goods and Services	409,606	212,883	476,877
Grants and Contributions			
Investment Revenue	14,330	3,595	1,421
Retained Taxes, Fees and Fines			
Other Revenue	(0)		0
Total December	626,929	421,261	553,326
Total Revenue		•	
Gain/(Loss) on Disposal of Non Current Assets	33,235	•••	
	33,235 (72,962)	 (1,427)	

Datano onot			
		24-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	176,696	116,016	124,566
Taxes Receivable			
Receivables	62,716	61,502	61,502
Contract Assets	989	350	350
Inventories			52,702
Financial Assets at Fair Value			
Other Financial Assets			
Other			
Assets Held For Sale	98,872		472,327
Total Current Assets	339,272	177,869	711,448
Non Current Assets			
Taxes Receivable			
Receivables	360,823	354,923	13,271
Contract Assets			
Inventories	916,592	789,675	(0)
Financial Assets at Fair Value	•••		•••
Equity Investments			
Property, Plant and Equipment -	200 000	000.050	050 470
Land and Building	326,000 634	828,858	356,479
Plant and Equipment Infrastructure Systems	469,429	328 573,874	70 609,304
Investment Properties		•	009,304
Right of Use Assets	30	•••	68
Intangibles		0	
Other Assets	•••	0	•••
Total Non Current Assets	2,073,507	2,547,659	979,191
Total Assets	2,412,779	2,725,528	1,690,639
Liabilities	. , ,		
Current Liabilities			
Taxes Payable			
Payables	63,813	65,202	65,466
Contract Liabilities	58,531	0	
Other Financial Liabilities at Fair Value	•••		
Borrowings			
Provisions	•••	464,546	464,546
FIOVISIONS	4,509	464,546 3,276	•
Other			•
	4,509	3,276	•
Other	4,509 	3,276 	3,276 
Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities	4,509  	3,276 	3,276 
Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable	4,509  	3,276 	3,276 
Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables	4,509   126,853	3,276   <b>533,025</b>	3,276 
Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities	4,509   126,853	3,276   <b>533,025</b>	3,276 
Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	4,509   126,853  	3,276   <b>533,025</b>  	3,276   <b>533,289</b>  
Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	4,509  126,853    805,393	3,276  533,025    284,922	3,276  533,289   52,229
Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	4,509 126,853 805,393 5,389	3,276  533,025    284,922 5,555	3,276 533,289 52,229 5,555
Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	4,509 126,853 805,393 5,389 342,965	3,276  533,025    284,922 5,555 323,754	3,276  <b>533,289</b>   52,229 5,555 356,989
Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities	4,509 126,853 805,393 5,389 342,965 1,153,747	3,276  533,025    284,922 5,555 323,754 614,232	3,276 533,289 52,229 5,555 356,989 414,774
Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities	4,509 126,853 805,393 5,389 342,965 1,153,747 1,280,600	3,276  533,025   284,922 5,555 323,754 614,232 1,147,256	3,276 533,289 52,229 5,555 356,989 414,774 948,062
Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets	4,509 126,853 805,393 5,389 342,965 1,153,747	3,276  533,025    284,922 5,555 323,754 614,232	464,546 3,276  533,289  52,229 5,555 356,989 414,774 948,062 742,577
Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity	4,509 126,853 805,393 5,389 342,965 1,153,747 1,280,600 1,132,179	3,276 533,025 533,025 284,922 5,555 323,754 614,232 1,147,256 1,578,271	3,276 533,289 52,229 5,555 356,989 414,774 948,062 742,577
Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	4,509 126,853 805,393 5,389 342,965 1,153,747 1,280,600 1,132,179	3,276 533,025 284,922 5,555 323,754 614,232 1,147,256 1,578,271	3,276 533,289 52,229 5,555 356,989 414,774 948,062 742,577
Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds Reserves	4,509 126,853 805,393 5,389 342,965 1,153,747 1,280,600 1,132,179 919,771 212,408	3,276 533,025 533,025 284,922 5,555 323,754 614,232 1,147,256 1,578,271	3,276 533,289 52,229 5,555 356,989 414,774 948,062 742,577
Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	4,509 126,853 805,393 5,389 342,965 1,153,747 1,280,600 1,132,179	3,276 533,025 284,922 5,555 323,754 614,232 1,147,256 1,578,271	3,276 533,289 52,229 5,555 356,989 414,774 948,062 742,577

		24-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	35,992	31,678	37,751
Personnel Services			
Grants and Subsidies	5,434	3,088	
Finance Costs	24,244	17,588	25,440
Equivalent Income Tax			
Other Payments	740,325	538,811	538,764
Total Payments	805,995	591,165	601,955
Receipts			
Appropriation	***	***	•••
Funding Distribution from Department	202,493	204,199	74,548
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services	426,698	212,590	435,623
Retained Taxes, Fees and Fines			
Interest Received	(0)		0
Grants and Contributions			
Other Receipts	10,803	18,040	0
Total Receipts	639,994	434,829	510,170
Net Cash Flows From Operating Activities	(166,001)	(156,335)	(91,785)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	33,235	•••	
Purchases of Property, Plant and Equipment	(135,825)	(120,678)	(51,418)
Proceeds from Sale of Investments	13,118	12,817	384,422
Purchases of Investments			
Advances Repayments Received	***	***	•••
Advances made	•••	•••	
Other Investing			•••
Net Cash Flows From Investing Activities	(89,472)	(107,861)	333,004
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances	175,359	110,000	108,241
Repayment of Borrowings and Advances	(7,570)		(340,910)
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities	167,789	110,000	(232,669)
Net Increase/(Decrease) in Cash	(87,684)	(154,196)	8,550
Opening Cash and Cash Equivalents	264,380	270,212	116,016
Reclassification of Cash Equivalents			
Cash transferred in(out) as a Result of Administrative Restructuring			
Closing Cash and Cash Equivalents	176,696	116,016	124,566

## **NSW Self Insurance Corporation**

## **Operating Statement**

	202 Budget \$000	24-25 Revised \$000	2025-26 Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related Personnel Services Expenses			
Other Operating Expenses	 4,338,877	5,508,823	 4,798,273
Grants and Subsidies			4,790,273
Appropriation Expense			
Depreciation and Amortisation	60	905	2,045
Finance Costs	614,279	767,298	749,517
Other Expenses		149,753	
TOTAL EXPENSES EXCLUDING LOSSES	4,953,216	6,426,779	5,549,835
Revenue			
Appropriation Revenue		***	•••
Funding Distribution from Department	0		0
Acceptance by Crown Entity of Employee Benefits and Other Liabilities			
Transfers to the Crown Entity			
Sales of Goods and Services	3,560,426	4,168,394	4,568,760
Grants and Contributions	83,211	73,898	52,108
Investment Revenue	1,511,799	1,698,930	1,768,544
Retained Taxes, Fees and Fines	•••	***	•••
Other Revenue			
Total Revenue	5,155,436	5,941,222	6,389,412
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)			
Net Result	202,220	(485,557)	839,577

	202 Budget	24-25 Revised	2025-26 Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	466,577	757,825	1,081,706
Taxes Receivable			
Receivables	492,963	852,203	329,801
Contract Assets	•••		***
Inventories			
Financial Assets at Fair Value			
Other Financial Assets			
Other			
Assets Held For Sale		<u></u>	
Total Current Assets	959,540	1,610,028	1,411,507
Non Current Assets			
Taxes Receivable			
Receivables	613,805	766,042	559,110
Contract Assets			
Inventories			
Financial Assets at Fair Value	20,701,366	21,271,929	23,395,943
Equity Investments Property, Plant and Equipment -			
Land and Building			
Plant and Equipment	 190	110	183
Infrastructure Systems	150	110	100
Investment Properties			•••
Right of Use Assets			
Intangibles	100	8,717	6,769
Other Assets			
Total Non Current Assets	21,315,461	22,046,798	23,962,005
Total Assets	22,275,001	23,656,826	25,373,512
Liabilities		<u> </u>	<u> </u>
Current Liabilities			
Taxes Payable			
Payables	7,537	3,278	1E 101
Contract Liabilities			15,191
Other Financial Liabilities at Fair Value			
Other Financial Liabilities at Fair Value Borrowings			
	 3,442,687	  3,717,515	  3,949,340
Borrowings Provisions Other		  3,717,515	  3,949,340
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale	 3,442,687 243,753 	 3,717,515 341,554 	  3,949,340 344,981 
Borrowings Provisions Other	 3,442,687 243,753	 3,717,515 341,554 	  3,949,340
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities	 3,442,687 243,753 	 3,717,515 341,554 	  3,949,340 344,981 
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable	 3,442,687 243,753 	 3,717,515 341,554 	  3,949,340 344,981 
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables	 3,442,687 243,753  <b>3,693,977</b>	3,717,515 341,554  <b>4,062,347</b>	 3,949,340 344,981  <b>4,309,512</b>
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities	3,442,687 243,753  <b>3,693,977</b>	3,717,515 341,554  <b>4,062,347</b>	 3,949,340 344,981  <b>4,309,512</b>
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	3,442,687 243,753  <b>3,693,977</b> 	3,717,515 341,554  <b>4,062,347</b>	 3,949,340 344,981  <b>4,309,512</b>
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	3,442,687 243,753  3,693,977	3,717,515 341,554  4,062,347 	3,949,340 344,981  4,309,512  
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	3,442,687 243,753  3,693,977     16,783,020	3,717,515 341,554  4,062,347    	3,949,340 344,981  4,309,512     
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	3,442,687 243,753  3,693,977     16,783,020 703,454	3,717,515 341,554  4,062,347      18,642,581 773,458	3,949,340 344,981  4,309,512     19,314,958 731,025
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities	3,442,687 243,753  3,693,977     16,783,020 703,454 17,486,474	3,717,515 341,554  4,062,347     18,642,581 773,458 19,416,039	3,949,340 344,981  4,309,512      19,314,958 731,025 20,045,983
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	3,442,687 243,753  3,693,977     16,783,020 703,454 17,486,474	3,717,515 341,554  4,062,347      18,642,581 773,458	3,949,340 344,981  4,309,512      19,314,958 731,025 20,045,983
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities	3,442,687 243,753  3,693,977     16,783,020 703,454 17,486,474	3,717,515 341,554  4,062,347    18,642,581 773,458 19,416,039 23,478,386	3,949,340 344,981  4,309,512    19,314,958 731,025 20,045,983 24,355,495
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities	3,442,687 243,753  3,693,977     16,783,020 703,454 17,486,474 21,180,451	3,717,515 341,554  4,062,347     18,642,581 773,458 19,416,039 23,478,386	3,949,340 344,981  4,309,512    19,314,958 731,025 20,045,983 24,355,495
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Net Assets	3,442,687 243,753  3,693,977     16,783,020 703,454 17,486,474 21,180,451	3,717,515 341,554  4,062,347  4,062,347    18,642,581 773,458 19,416,039 23,478,386 178,440	3,949,340 344,981  4,309,512  19,314,958 731,025 20,045,983 24,355,495 1,018,017
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity	3,442,687 243,753  3,693,977  3,693,977   16,783,020 703,454 17,486,474 21,180,451 1,094,550	3,717,515 341,554  4,062,347  4,062,347    18,642,581 773,458 19,416,039 23,478,386 178,440	3,949,340 344,981  4,309,512  19,314,958 731,025 20,045,983 24,355,495 1,018,017
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	3,442,687 243,753  3,693,977  3,693,977   16,783,020 703,454 17,486,474 21,180,451 1,094,550	3,717,515 341,554  4,062,347  18,642,581 773,458 19,416,039 23,478,386 178,440	3,949,340 344,981  4,309,512  19,314,958 731,025 20,045,983 24,355,495 1,018,017

	20	24-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related			
Personnel Services	•••		•••
Grants and Subsidies			•••
Finance Costs			
Equivalent Income Tax			
•		4 757 667	4 10 4 46 4
Other Payments	3,831,017	4,757,667	4,184,464
Total Payments	3,831,017	4,757,667	4,184,464
Receipts			
Appropriation			
Funding Distribution from Department	0		0
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services	3,544,437	4,349,264	4,584,567
Retained Taxes, Fees and Fines			
Interest Received	53,997	8,661	9,916
Grants and Contributions	83,211	73,898	52,108
Other Receipts	104,174	337,522	227,310
Total Receipts	3,785,819	4,769,345	4,873,901
<del></del>	-	· · · · · · · · · · · · · · · · · · ·	
Net Cash Flows From Operating Activities	(45,198)	11,678	689,437
Net Cash Flows From Operating Activities  Cash Flows From Investing Activities	-	· · · · · · · · · · · · · · · · · · ·	
Net Cash Flows From Operating Activities  Cash Flows From Investing Activities  Proceeds from Sale of Property, Plant and Equipment	(45,198)	11,678	689,437 
Net Cash Flows From Operating Activities  Cash Flows From Investing Activities  Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment	(45,198)  (110)	11,678  (110)	<b>689,437</b> (110)
Net Cash Flows From Operating Activities  Cash Flows From Investing Activities  Proceeds from Sale of Property, Plant and Equipment	(45,198)	11,678	689,437 
Net Cash Flows From Operating Activities  Cash Flows From Investing Activities  Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment	(45,198)  (110)	11,678  (110)	<b>689,437</b> (110)
Net Cash Flows From Operating Activities  Cash Flows From Investing Activities  Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments	(45,198)  (110) 420,930	11,678  (110) 1,508,071	 (110) 1,304,614
Net Cash Flows From Operating Activities  Cash Flows From Investing Activities  Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments	(45,198)  (110) 420,930 (957,517)	11,678  (110) 1,508,071	 (110) 1,304,614
Net Cash Flows From Operating Activities  Cash Flows From Investing Activities  Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received	(45,198)  (110) 420,930 (957,517) 	11,678  (110) 1,508,071	 (110) 1,304,614
Net Cash Flows From Operating Activities  Cash Flows From Investing Activities  Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made	(45,198) (110) 420,930 (957,517)	11,678  (110) 1,508,071 (2,116,686) 	 (110) 1,304,614 (1,670,000) 
Net Cash Flows From Operating Activities  Cash Flows From Investing Activities  Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities	(45,198) (110) 420,930 (957,517) (60)	11,678  (110) 1,508,071 (2,116,686)  (3,661)	 (110) 1,304,614 (1,670,000)  (60)
Net Cash Flows From Operating Activities  Cash Flows From Investing Activities  Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities	(45,198) (110) 420,930 (957,517) (60) (536,757)	11,678  (110) 1,508,071 (2,116,686)  (3,661) (612,386)	 (110) 1,304,614 (1,670,000)  (60) (365,556)
Net Cash Flows From Operating Activities  Cash Flows From Investing Activities  Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities Proceeds from Borrowings and Advances	(45,198) (110) 420,930 (957,517) (60) (536,757)	11,678  (110) 1,508,071 (2,116,686)  (3,661)	 (110) 1,304,614 (1,670,000)  (60)
Net Cash Flows From Operating Activities  Cash Flows From Investing Activities  Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances	(45,198)  (110) 420,930 (957,517) (60) (536,757)	11,678  (110) 1,508,071 (2,116,686)  (3,661) (612,386)	 (110) 1,304,614 (1,670,000)  (60) (365,556)
Net Cash Flows From Operating Activities  Cash Flows From Investing Activities  Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid	(45,198) (110) 420,930 (957,517) (60) (536,757)	11,678  (110) 1,508,071 (2,116,686)  (3,661) (612,386)	 (110) 1,304,614 (1,670,000)  (60) (365,556)
Net Cash Flows From Operating Activities  Cash Flows From Investing Activities  Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing	(45,198)  (110) 420,930 (957,517) (60) (536,757)	11,678 (110) 1,508,071 (2,116,686) (3,661) (612,386)	 (110) 1,304,614 (1,670,000)  (60) (365,556)
Net Cash Flows From Operating Activities  Cash Flows From Investing Activities  Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation	(45,198)  (110) 420,930 (957,517) (60) (536,757)	11,678 (110) 1,508,071 (2,116,686) (3,661) (612,386)	 (110) 1,304,614 (1,670,000)  (60) (365,556)
Net Cash Flows From Operating Activities  Cash Flows From Investing Activities  Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities	(45,198)  (110) 420,930 (957,517) (60) (536,757)	11,678 (110) 1,508,071 (2,116,686) (3,661) (612,386)	(110) 1,304,614 (1,670,000) (60) (365,556)
Net Cash Flows From Operating Activities  Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities	(45,198)  (110) 420,930 (957,517) (60) (536,757)	11,678 (110) 1,508,071 (2,116,686) (3,661) (612,386)	(110) 1,304,614 (1,670,000) (60) (365,556)
Net Cash Flows From Operating Activities  Cash Flows From Investing Activities  Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash	(45,198)  (110) 420,930 (957,517) (60) (536,757) (581,955)	11,678 (110) 1,508,071 (2,116,686) (3,661) (612,386) (600,707)	(110) 1,304,614 (1,670,000)  (60) (365,556)    
Net Cash Flows From Operating Activities  Cash Flows From Investing Activities  Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	(45,198)  (110) 420,930 (957,517) (60) (536,757)	11,678 (110) 1,508,071 (2,116,686) (3,661) (612,386)	(110) 1,304,614 (1,670,000) (60) (365,556)
Net Cash Flows From Operating Activities  Cash Flows From Investing Activities  Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents	(45,198)  (110) 420,930 (957,517) (60) (536,757) (581,955)	11,678 (110) 1,508,071 (2,116,686) (3,661) (612,386) (600,707)	(110) 1,304,614 (1,670,000) (60) (365,556)
Net Cash Flows From Operating Activities  Cash Flows From Investing Activities  Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	(45,198)  (110) 420,930 (957,517) (60) (536,757) (581,955) 1,048,532	11,678 (110) 1,508,071 (2,116,686) (3,661) (612,386) (600,707)	(110) 1,304,614 (1,670,000) (60) (365,556)

# **Alpha Distribution Ministerial Holding Corporation Operating Statement**

TOTAL EXPENSES EXCLUDING LOSSES Revenue	9,070	9,252	9,438
Appropriation Revenue	•••		
Funding Distribution from Department			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities			
Transfers to the Crown Entity			
Sales of Goods and Services	9,371	9,276	9,595
Grants and Contributions	•••		•••
Investment Revenue	12,548	12,137	12,591
	12,040	12,107	12,001
Retained Taxes, Fees and Fines			
Other Revenue			
Total Revenue	21,919	21,413	22,186
Gain/(Loss) on Disposal of Non Current Assets	·	· · · · · · · · · · · · · · · · · · ·	<u> </u>
•		(173)	
Other Gains/(Losses)		(173)	•••
	12,849	11,989	12,749

	000		0005.00
	202 Budget	4-25 Revised	2025-26 Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	30,196	31,766	33,132
Taxes Receivable	•		
Receivables	25	25	25
Contract Assets	•••		
Inventories			
Financial Assets at Fair Value	•••	•••	
Other Financial Assets			
Other			
Assets Held For Sale		•••	
Total Current Assets	30,221	31,791	33,157
Non Current Assets	<del></del> ;	<del></del>	
Taxes Receivable			
Receivables	187,298	179,182	190,781
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Equity Investments			
Property, Plant and Equipment -			
Land and Building			
Plant and Equipment			
Infrastructure Systems			
Investment Properties			
Right of Use Assets			
Intangibles			
O t   A t -			
Other Assets			
Total Non Current Assets	187,298	179,182	190,781
Total Non Current Assets	187,298	179,182	190,781
Total Non Current Assets Total Assets	187,298	179,182	190,781
Total Non Current Assets Total Assets Liabilities	187,298	179,182	190,781
Total Non Current Assets  Total Assets  Liabilities  Current Liabilities  Taxes Payable  Payables	187,298 217,519  60	179,182 210,973  49	190,781
Total Non Current Assets  Total Assets  Liabilities  Current Liabilities  Taxes Payable	187,298 217,519 	179,182 210,973 	190,781 223,938 
Total Non Current Assets  Total Assets  Liabilities  Current Liabilities  Taxes Payable  Payables	187,298 217,519  60	179,182 210,973  49	190,781 223,938  61
Total Non Current Assets  Total Assets  Liabilities  Current Liabilities  Taxes Payable  Payables  Contract Liabilities	187,298 217,519  60 286	179,182 210,973  49 285	190,781 223,938  61 293
Total Non Current Assets  Total Assets  Liabilities  Current Liabilities  Taxes Payable  Payables  Contract Liabilities  Other Financial Liabilities at Fair Value	187,298 217,519  60 286 	179,182 210,973  49 285 	190,781 223,938  61 293
Total Non Current Assets  Total Assets  Liabilities  Current Liabilities  Taxes Payable  Payables  Contract Liabilities  Other Financial Liabilities at Fair Value Borrowings	187,298 217,519  60 286 	179,182 210,973  49 285 	 61 293 
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	187,298 217,519  60 286 	 49 285 	190,781 223,938  61 293 
Total Non Current Assets  Total Assets  Liabilities  Current Liabilities  Taxes Payable  Payables  Contract Liabilities  Other Financial Liabilities at Fair Value  Borrowings  Provisions  Other  Liabilities Associated with Assets Held for Sale  Total Current Liabilities	187,298 217,519  60 286  	 49 285  	 61 293  
Total Non Current Assets  Liabilities  Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities	187,298 217,519  60 286  	 49 285  	 61 293  
Total Non Current Assets  Total Assets  Liabilities  Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable	187,298 217,519  60 286  	 49 285  	 61 293  
Total Non Current Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables	187,298 217,519  60 286    	179,182 210,973  49 285   	 61 293    354
Total Non Current Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities	187,298 217,519  60 286    345	179,182 210,973  49 285    334	 61 293    354
Total Non Current Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables	187,298 217,519  60 286    345	179,182 210,973  49 285    334	 61 293    354
Total Non Current Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	187,298 217,519  60 286 345	179,182 210,973  49 285    334	 61 293    354
Total Non Current Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	187,298 217,519 60 286 345	179,182 210,973  49 285    334	190,781 223,938  61 293   354
Total Non Current Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities Taxes Poyable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	187,298 217,519  60 286 345	179,182 210,973  49 285 334	190,781 223,938  61 293   354
Total Non Current Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	187,298 217,519 60 286 345	179,182 210,973 49 285 334 4,495	190,781 223,938  61 293   354   7,750
Total Non Current Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities Taxes Poyable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	187,298 217,519 60 286 345 (1,251)	179,182 210,973 49 285 334 4,495	190,781 223,938 61 293 354 7,750
Total Non Current Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Total Fair Value Borrowings Provisions Other Liabilities Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities	187,298 217,519  60 286 345  (1,251)	179,182 210,973  49 285 334  4,495 4,495	190,781 223,938 61 293 354 7,750 7,750 8,105
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Total Current Liabilities Total Financial Liabilities Total Financial Liabilities Other Total Non Current Liabilities Total Liabilities Other	187,298 217,519 60 286 345 (1,251) (906)	179,182 210,973 49 285 334 4,495 4,495 4,828	190,781 223,938 61 293 354 7,750 7,750 8,105
Total Non Current Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities  Total Non Current Liabilities	187,298 217,519 60 286 345 (1,251) (906)	179,182 210,973 49 285 334 4,495 4,495 4,828	190,781 223,938 61 293 354 7,750 8,105 215,833
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities  Total Current Liabilities  Total Financial Liabilities Other Financial Liabilities  Total Financial Liabilities  Total Non Current Liabilities  Total Liabilities  Total Non Current Liabilities  Total Non Current Liabilities  Total Non Current Liabilities	187,298 217,519  60 286 345  (1,251) (906) 218,425	179,182 210,973  49 285 334  4,495 4,828 206,145	 61 293    354
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Total Current Liabilities Total Financial Liabilities Total Financial Liabilities Other Financial Liabilities Other Financial Liabilities Other Financial Liabilities Other Total Non Current Liabilities Total Non Current Liabilities Other Total Non Current Liabilities Total Liabilities Total Liabilities Total Liabilities Total Liabilities Net Assets Equity Accumulated Funds	187,298 217,519  60 286 345  (1,251) (906) 218,425	179,182 210,973  49 285 334  4,495 4,495 4,828 206,145	190,781 223,938 61 293 354 7,750 8,105 215,833

		4-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
On all Ellanos Forms On anothers Antibidities	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments  Employee Related	1 500	(0)	0
Employee Related	1,500	(0)	0
Personnel Services			•••
Grants and Subsidies	•••	•••	•••
Finance Costs	•••	•••	•••
Equivalent Income Tax			
Other Payments	10,025	9,920	10,244
Total Payments	11,525	9,920	10,244
Receipts			
Appropriation	•••		
Funding Distribution from Department	•••		
Cash reimbursements from the Crown Entity			•••
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			••
Sale of Goods and Services	9,371	9,276	9,595
Retained Taxes, Fees and Fines	•••		
Interest Received	1,161	1,237	992
Grants and Contributions			
Other Receipts	1,025	968	1,023
Total Receipts	11,557	11,482	11,610
Net Cash Flows From Operating Activities	33	1,561	1,366
Cash Flows From Investing Activities	· · · · · · · · · · · · · · · · · · ·	·	
Proceeds from Sale of Property, Plant and Equipment	•••		
Purchases of Property, Plant and Equipment			
Proceeds from Sale of Investments			
Purchases of Investments		•••	
Purchases of Investments Advances Repayments Received	•••	•••	
Purchases of Investments Advances Repayments Received Advances made			
Purchases of Investments Advances Repayments Received Advances made Other Investing	 	 	
Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities			
Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities	 	 	
Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities Cash Flows From Financing Activities Proceeds from Borrowings and Advances	 	 	
Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances		 	
Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid		 	
Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing		 	
Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation		 	
Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing		   	
Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation		     	
Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities		     	
Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities			     1,366 31,766
Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash			
Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents			

# **Electricity Assets Ministerial Holding Corporation Operating Statement**

	202	4-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses	·	·	•
Operating Expenses -			
Employee Related			
Personnel Services Expenses			
Other Operating Expenses	297	487	736
Grants and Subsidies	15,449	10,000	7,500
Appropriation Expense		•••	
Depreciation and Amortisation			
Finance Costs	1,824	2,226	1,921
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	17,570	12,713	10,156
Revenue			
Appropriation Revenue		•••	
Funding Distribution from Department			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities			
Transfers to the Crown Entity			
Sales of Goods and Services			
Grants and Contributions			
Investment Revenue	5,028	4,334	2,867
Retained Taxes, Fees and Fines			
Other Revenue	(153)	(169)	(148)
Total Revenue	4,875	4,166	2,719
Gain/(Loss) on Disposal of Non Current Assets		•••	
Other Gains/(Losses)			
Net Result	(12,695)	(8,547)	(7,437)

balance Sneet			
		4-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	105,587	109,723	98,481
Taxes Receivable			
Receivables	771	872	859
Contract Assets		•••	
Inventories			
Financial Assets at Fair Value	•••	•••	
Other Financial Assets Other			
Assets Held For Sale	***	•••	
Total Current Assets	106,359	110,595	99,340
Non Current Assets	100,339	110,393	33,340
Taxes Receivable			
Receivables	 2,755	 3,442	3,216
Contract Assets	£,700 		0,210
Inventories		•••	
Financial Assets at Fair Value		•••	
Equity Investments			
Property, Plant and Equipment -			
Land and Building	•••	•••	
Plant and Equipment			
Infrastructure Systems			
Investment Properties			
Right of Use Assets		•••	
Intangibles			
Other Assets			
Total Non Current Assets	2,755	3,442	3,216
Total Assets	109,114	114,037	102,556
Liabilities			
Current Liabilities Taxes Payable			
Payables	 84	80	 85
Contract Liabilities			
Other Financial Liabilities at Fair Value		•••	
DOLLOWINSS	•••		
Borrowings Provisions	•••		  5.127
Provisions	 4,263	 5,871	5,127
_	•••		
Provisions Other	 4,263 	 5,871	5,127 
Provisions Other Liabilities Associated with Assets Held for Sale	 4,263  	 5,871 	5,127 
Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities	 4,263  	 5,871 	5,127 
Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities	4,263   4,346	5,871   <b>5,951</b>	5,127 
Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable	4,263   4,346	5,871   <b>5,951</b> 	5,127 
Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables	 4,263   <b>4,346</b> 	5,871   <b>5,951</b> 	5,127 
Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	4,263   4,346   	5,871  5,951   	5,127   <b>5,212</b>  
Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	 4,263    4,346  	5,871   <b>5,951</b>  	5,127 
Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	 4,263  4,346    39,981 	5,871  5,951     44,776	5,127  5,212    41,470 
Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities	4,263  4,346   39,981 	5,871 5,951 44,776 44,776	5,127  5,212   41,470  41,470
Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	 4,263  4,346    39,981 	5,871  5,951     44,776	5,127  5,212    41,470 
Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities	4,263  4,346   39,981 	5,871 5,951 44,776 44,776	5,127 5,212 41,470 41,470
Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity	4,263  4,346  4,346  39,981  39,981 44,327 64,786	5,871 5,951 44,776 44,776 50,727 63,310	5,127 5,212 41,470 41,470 46,683 55,873
Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	 4,263  4,346  39,981  39,981 44,327	5,871  5,951    44,776  44,776 50,727	5,127 5,212 41,470 41,470 46,683
Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Net Assets  Equity Accumulated Funds Reserves	4,263  4,346  4,346  39,981  39,981 44,327 64,786	5,871 5,951 44,776 44,776 50,727 63,310	5,127 5,212 41,470 41,470 46,683 55,873
Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	39,981 44,327 64,786	5,871 5,951 44,776 44,776 50,727 63,310	5,127 5,212 5,212 41,470 41,470 46,683 55,873

	202	4-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
	φοσσ	Ç	ÇCCC
Cash Flows From Operating Activities			
Payments			
Employee Related	269	449	407
Personnel Services	•••		
Grants and Subsidies	15,449	10,000	7,500
Finance Costs			
Equivalent Income Tax	•••		
Other Payments	5,306	7,897	6,79
Total Payments	21,025	18,346	14,698
Receipts	•	·	
Appropriation			
Funding Distribution from Department			
Cash reimbursements from the Crown Entity	•••		•
Sale Proceeds Transfers to the Crown Entity	•••	•••	•
Cash transfers to the Crown Entity	•••	•••	••
Sale of Goods and Services	(2)		1.
	(3)	38	14
Retained Taxes, Fees and Fines			0.00
Interest Received	5,028	4,334	2,867
Grants and Contributions		•••	
Other Descipts			570
Other Receipts	505	1,229	370
Total Receipts	505 <b>5,530</b>	5,601	576 <b>3,457</b>
·	•		
Total Receipts	5,530	5,601	3,457
Total Receipts  Net Cash Flows From Operating Activities	5,530	5,601	3,457
Total Receipts  Net Cash Flows From Operating Activities  Cash Flows From Investing Activities  Proceeds from Sale of Property, Plant and Equipment	5,530 (15,495)	5,601 (12,744)	3,45
Total Receipts  Net Cash Flows From Operating Activities  Cash Flows From Investing Activities  Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment	5,530 (15,495)	5,601 (12,744) 	3,457
Total Receipts  Net Cash Flows From Operating Activities  Cash Flows From Investing Activities  Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments	5,530 (15,495)  	5,601 (12,744) 	3,457
Total Receipts  Net Cash Flows From Operating Activities  Cash Flows From Investing Activities  Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments	5,530 (15,495)  	5,601 (12,744)  	3,457
Total Receipts  Net Cash Flows From Operating Activities  Cash Flows From Investing Activities  Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received	5,530 (15,495)  	5,601 (12,744)   	3,457 (11,242  
Total Receipts  Net Cash Flows From Operating Activities  Cash Flows From Investing Activities  Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made	5,530 (15,495)   	5,601 (12,744)   	3,457
Total Receipts  Net Cash Flows From Operating Activities  Cash Flows From Investing Activities  Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing	5,530 (15,495)  	5,601 (12,744)   	3,457
Total Receipts  Net Cash Flows From Operating Activities  Cash Flows From Investing Activities  Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities	5,530 (15,495)   	5,601 (12,744)   	3,457
Total Receipts  Net Cash Flows From Operating Activities  Cash Flows From Investing Activities  Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities	5,530 (15,495)   	5,601 (12,744)   	3,457
Total Receipts  Net Cash Flows From Operating Activities  Cash Flows From Investing Activities  Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities Proceeds from Borrowings and Advances	5,530 (15,495)   	5,601 (12,744)   	3,457
Total Receipts  Net Cash Flows From Operating Activities  Cash Flows From Investing Activities  Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities	5,530 (15,495)   	5,601 (12,744)   	3,457
Total Receipts  Net Cash Flows From Operating Activities  Cash Flows From Investing Activities  Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities Proceeds from Borrowings and Advances	5,530 (15,495)   	5,601 (12,744)   	3,45
Total Receipts  Net Cash Flows From Operating Activities  Cash Flows From Investing Activities  Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances	5,530 (15,495)   	5,601 (12,744)   	3,45
Total Receipts  Net Cash Flows From Operating Activities  Cash Flows From Investing Activities  Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid	5,530 (15,495)    	5,601 (12,744)   	3,457
Total Receipts  Net Cash Flows From Operating Activities  Cash Flows From Investing Activities  Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation	5,530 (15,495)   	5,601 (12,744)	3,457
Total Receipts  Net Cash Flows From Operating Activities  Cash Flows From Investing Activities  Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing	5,530 (15,495)    	5,601 (12,744)	3,457
Net Cash Flows From Operating Activities  Cash Flows From Investing Activities  Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities	5,530 (15,495)    	5,601 (12,744)	3,457
Net Cash Flows From Operating Activities  Cash Flows From Investing Activities  Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash	5,530 (15,495)	5,601 (12,744)	3,457
Net Cash Flows From Operating Activities  Cash Flows From Investing Activities  Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	5,530 (15,495)       (15,495) 121,083	5,601 (12,744) (12,744) 122,467	3,45
Total Receipts  Net Cash Flows From Operating Activities  Cash Flows From Investing Activities  Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents	5,530 (15,495)      (15,495) 121,083	5,601 (12,744)	3,457
Net Cash Flows From Operating Activities  Cash Flows From Investing Activities  Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	5,530 (15,495)       (15,495) 121,083	5,601 (12,744) (12,744) 122,467	3,457

# **Electricity Retained Interest Corporation – Ausgrid Operating Statement**

	202 Budget \$000	4-25 Revised \$000	2025-26 Budget \$000
Expenses Excluding Losses	•	•	·
Operating Expenses -			
Employee Related	421	421	445
Personnel Services Expenses			
Other Operating Expenses	1,186	1,186	1,121
Grants and Subsidies	256,432	256,710	240,064
Appropriation Expense			
Depreciation and Amortisation			
Finance Costs	•••	•••	
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	258,039	258,317	241,630
Revenue			
Appropriation Revenue			
Funding Distribution from Department		•••	
Acceptance by Crown Entity of Employee Benefits and Other Liabilities		•••	***
Transfers to the Crown Entity			
Sales of Goods and Services			
Grants and Contributions	1,607	1,607	1,566
Investment Revenue	256,432	256,928	240,064
Retained Taxes, Fees and Fines Other Revenue		•••	•••
Total Revenue	258,039	258,535	241,630
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)	51,088	59,024	30,256
Net Result	51,088	59,242	30,256

	202	2025-26	
	Budget \$000	Revised \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	***		
Taxes Receivable	***		
Receivables	***		
Contract Assets	•••	•••	•••
Inventories	•••	•••	
Financial Assets at Fair Value	•••	•••	
Other Financial Assets			
Other			
Assets Held For Sale			
Total Current Assets		***	•••
Non Current Assets			
Taxes Receivable			
Receivables			
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Equity Investments	7,626,786	7,448,561	7,478,817
Property, Plant and Equipment -			
Land and Building			
Plant and Equipment			
Infrastructure Systems		•••	•••
Investment Properties		•••	
Right of Use Assets		•••	•••
Intangibles			
Other Assets			
Total Non Current Assets	7,626,786	7,448,561	7,478,817
Total Assets	7,626,786	7,448,561	7,478,817
Liabilities			
Current Liabilities			
Taxes Payable	•••		
Pavanies		•••	
Payables			
Contract Liabilities		 	
Contract Liabilities Other Financial Liabilities at Fair Value			
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings			
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions			
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	 		 
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale	  		  
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities	  	  	  
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities	  	  	  
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable	  	  	  
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable Payables	  		
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities			
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value			
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings			
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions			
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other			
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities			
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities			
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets			
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity			
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	7,626,786	         	       7,478,817
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds Reserves			
Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	7,626,786	         	       7,478,817

	202	24-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cook Floure From Onematical Activities	<b>Q</b>	<b>V</b>	<b>Q</b>
Cash Flows From Operating Activities			
Payments	404	404	4.45
Employee Related	421	421	445
Personnel Services			
Grants and Subsidies	256,432	256,710	240,064
Finance Costs	•••	•••	
Equivalent Income Tax	***	***	
Other Payments	1,186	1,404	1,121
Total Payments	258,039	258,535	241,630
Receipts		·	
Appropriation			
Funding Distribution from Department	•••	•••	
Cash reimbursements from the Crown Entity	•••	•••	•••
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services	•••		
Retained Taxes, Fees and Fines	•••		
Interest Received	•••	•••	•••
Grants and Contributions	1,607	 1,607	 1,566
Other Receipts	256,432	256,928	240,064
•			
Total Receipts	258,039	258,535	241,630
Net Cash Flows From Operating Activities	(0)		0
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	•••	•••	•••
Purchases of Property, Plant and Equipment			
Proceeds from Sale of Investments			
Purchases of Investments	•••	•••	
Advances Repayments Received			
Advances made			
Other Investing	***	***	
Net Cash Flows From Investing Activities			
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances	•••	•••	•••
Dividends Paid	•••	•••	•••
Other Financing	•••		
	•••	•••	
Capital Appropriation - Equity Appropriation	***	***	•••
Cash Equity Injection to For-Profit Entities	***	•••	
Net Cash Flows From Financing Activities			•••
Net Increase/(Decrease) in Cash	(0)	•••	0
Opening Cash and Cash Equivalents			
Dealersification of Cook Favivalants	•••	•••	
Reclassification of Cash Equivalents			
Cash transferred in(out) as a Result of Administrative Restructuring			
•			

# **Electricity Retained Interest Corporation - Endeavour Energy Operating Statement**

	202	24-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	401	621	630
Personnel Services Expenses			
Other Operating Expenses	1,510	1,290	1,363
Grants and Subsidies	218,039	241,234	144,247
Appropriation Expense			
Depreciation and Amortisation			
Finance Costs			
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	219,950	243,145	146,240
Revenue		·	
Appropriation Revenue	•••		
Funding Distribution from Department			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	•••		
Transfers to the Crown Entity		•••	
Sales of Goods and Services	•••		
Grants and Contributions	1,911	1,911	1,993
Investment Revenue	218,039	241,234	144,247
Retained Taxes, Fees and Fines		•••	
Other Revenue			•••
Total Revenue	219,950	243,145	146,240
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)	(131,735)	(148,482)	(38,103)
Net Result	(131,735)	(148,482)	(38,103)

	20	24-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Assets			
Current Assets			
Cash Assets			
Taxes Receivable			
Receivables			
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Other Financial Assets			
Other			
Assets Held For Sale			
Total Current Assets			
Non Current Assets	•	•	
Taxes Receivable			
Receivables			
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Equity Investments	2,704,158	2,848,983	2,810,880
Property, Plant and Equipment -			
Land and Building			
Plant and Equipment			
Infrastructure Systems			
Investment Properties			
Right of Use Assets			
Intangibles			
Other Assets		•••	
Total Non Current Assets	2,704,158	2,848,983	2,810,880
Total Assets	2,704,158 2,704,158		
Total Assets Liabilities		2,848,983	2,810,880
Total Assets Liabilities Current Liabilities		2,848,983	2,810,880
Total Assets Liabilities Current Liabilities Taxes Payable		2,848,983	2,810,880
Total Assets Liabilities Current Liabilities Taxes Payable Payables	2,704,158	2,848,983	2,810,880
Total Assets Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities	2,704,158 	2,848,983 2,848,983 	2,810,880 2,810,880 
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	2,704,158	2,848,983 2,848,983 	2,810,880 2,810,880 
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	2,704,158	2,848,983 2,848,983 	2,810,880 2,810,880 
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	2,704,158	2,848,983 2,848,983  	2,810,880 2,810,880 
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	2,704,158	2,848,983 2,848,983 	2,810,880 2,810,880  
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale	2,704,158	2,848,983	2,810,880 2,810,880   
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities	2,704,158	2,848,983	2,810,880 2,810,880   
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities	2,704,158	2,848,983	2,810,880 2,810,880
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable	2,704,158	2,848,983	2,810,880
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables	2,704,158	2,848,983	2,810,880
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities	2,704,158	2,848,983	2,810,880
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	2,704,158	2,848,983	2,810,880
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	2,704,158	2,848,983	2,810,880
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities Other Financial Liabilities Provisions	2,704,158	2,848,983	2,810,880
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Other Financial Liabilities at Fair Value Borrowings Provisions Other	2,704,158	2,848,983	2,810,880
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Other	2,704,158	2,848,983 2,848,983	2,810,880  2,810,880
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Non Current Liabilities	2,704,158	2,848,983 2,848,983	2,810,880  2,810,880
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Non Current Liabilities	2,704,158	2,848,983	2,810,880  2,810,880
Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities  Total Non Current Liabilities  Total Non Current Liabilities  Total Non Current Liabilities	2,704,158	2,848,983	2,810,880  2,810,880
Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Liabilities  Total Non Current Liabilities	2,704,158	2,848,983 2,848,983 2,848,983	2,810,880 2,810,880
Total Assets  Liabilities  Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Non Current Liabilities  Net Assets  Equity  Accumulated Funds Reserves	2,704,158	2,848,983	2,810,880  2,810,880
Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Liabilities  Total Non Current Liabilities	2,704,158	2,848,983 2,848,983 2,848,983	2,810,880 2,810,880

	202	4-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
	<b>\$000</b>	\$000	<b>\$000</b>
Cash Flows From Operating Activities			
Payments			
Employee Related	401	621	630
Personnel Services			
Grants and Subsidies	218,039	241,234	144,247
Finance Costs			
Equivalent Income Tax	•••		
Other Payments	1,510	1,290	1,363
Total Payments	219,950	243,145	146,240
	210,000	240,140	140,240
Receipts			
Appropriation			
Funding Distribution from Department			
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity		•••	
Cash transfers to the Crown Entity			
Sale of Goods and Services			
Retained Taxes, Fees and Fines			
Interest Received			•••
Grants and Contributions	1,911	1,911	1,993
		·	,
Other Receipts	218,039	241,234	144,247
Total Receipts	219,950	243,145	146,240
Net Cash Flows From Operating Activities			
Cash Flows From Investing Activities		·	
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment	•••		
Proceeds from Sale of Investments			
Purchases of Investments	(14,900)	(14,900)	
Advances Repayments Received			•••
Advances made	•••		
	•••	•••	
Other Investing		····	
Net Cash Flows From Investing Activities	(14,900)	(14,900)	
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances		•••	
Repayment of Borrowings and Advances			
Dividends Paid			
Other Financing	14,900	14,900	
Capital Appropriation - Equity Appropriation		,	
Cash Equity Injection to For-Profit Entities	•••		
Net Cash Flows From Financing Activities	14,900	14,900	
	14,300	14,300	
Net Increase/(Decrease) in Cash			•••
Opening Cash and Cash Equivalents	•••		
Reclassification of Cash Equivalents	•••		
Cash transferred in(out) as a Result of Administrative Restructuring	•••	•••	
Closing Cash and Cash Equivalents			

# **Electricity Transmission Ministerial Holding Corporation Operating Statement**

	2024	2024-25	
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	3,533	4,356	3,269
Personnel Services Expenses			
Other Operating Expenses	2,847	2,858	3,033
Grants and Subsidies			
Appropriation Expense			
Depreciation and Amortisation			
Finance Costs	93	90	69
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	6,474	7,304	6,371
Revenue	·		
Appropriation Revenue	•••	•••	•••
Funding Distribution from Department	•••	•••	
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	•••	•••	
Transfers to the Crown Entity			
Sales of Goods and Services	3,653	3,701	3,918
Grants and Contributions			
Investment Revenue	9,350	9,754	8,373
Retained Taxes, Fees and Fines	•••	•••	
Other Revenue			
Total Revenue	13,003	13,455	12,291
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)			
Net Result	6,530	6,151	5,920

Assets Current Assets Cash Assets Taxes Receivable Receivables Contract Assets Inventories Financial Assets at Fair Value Other Financial Assets Other Assets Held For Sale  Total Current Assets Taxes Receivable Receivables Contract Assets Inventories	202 Budget \$000  166,213 677 166,890	4-25 Revised \$000  163,880 679	2025-26 Budget \$000 161,027  339 
Current Assets Cash Assets Taxes Receivable Receivables Contract Assets Inventories Financial Assets at Fair Value Other Financial Assets Other Assets Held For Sale  Total Current Assets Taxes Receivable Receivables Contract Assets	\$000 166,213  677   	\$000 163,880  679  	\$000 161,027 
Current Assets Cash Assets Taxes Receivable Receivables Contract Assets Inventories Financial Assets at Fair Value Other Financial Assets Other Assets Held For Sale  Total Current Assets Taxes Receivable Receivables Contract Assets	166,213  677   	163,880  679  	161,027 
Current Assets Cash Assets Taxes Receivable Receivables Contract Assets Inventories Financial Assets at Fair Value Other Financial Assets Other Assets Held For Sale  Total Current Assets Taxes Receivable Receivables Contract Assets	 677    	 679   	
Cash Assets Taxes Receivable Receivables Contract Assets Inventories Financial Assets at Fair Value Other Financial Assets Other Assets Held For Sale  Total Current Assets  Non Current Assets Taxes Receivable Receivables Contract Assets	 677    	 679   	
Taxes Receivable Receivables Contract Assets Inventories Financial Assets at Fair Value Other Financial Assets Other Assets Held For Sale  Total Current Assets Taxes Receivable Receivables Contract Assets	 677    	 679   	
Receivables Contract Assets Inventories Financial Assets at Fair Value Other Financial Assets Other Assets Held For Sale  Total Current Assets  Non Current Assets  Taxes Receivable Receivables Contract Assets	677    		339 
Inventories Financial Assets at Fair Value Other Financial Assets Other Assets Held For Sale  Total Current Assets Non Current Assets Taxes Receivable Receivables Contract Assets	  	 	
Financial Assets at Fair Value Other Financial Assets Other Assets Held For Sale  Total Current Assets  Non Current Assets  Taxes Receivable Receivables Contract Assets	  		
Other Financial Assets Other Assets Held For Sale  Total Current Assets  Non Current Assets  Taxes Receivable Receivables Contract Assets			
Other Assets Held For Sale  Total Current Assets  Non Current Assets  Taxes Receivable Receivables Contract Assets			•••
Assets Held For Sale  Total Current Assets  Non Current Assets  Taxes Receivable Receivables Contract Assets	•••		
Total Current Assets  Non Current Assets  Taxes Receivable Receivables Contract Assets			
Non Current Assets Taxes Receivable Receivables Contract Assets	166,890		
Taxes Receivable Receivables Contract Assets		164,558	161,367
Receivables Contract Assets			
Contract Assets			
	49,717	49,795	52,735
Inventories	•••		
	•••		
Financial Assets at Fair Value	•••	•••	
Equity Investments	•••	•••	
Property, Plant and Equipment -			
Land and Building	•••	•••	
Plant and Equipment	•••	•••	
Infrastructure Systems	•••		
Investment Properties	•••		
Right of Use Assets	•••		
Intangibles Other Assets	•••		
Total Non Current Assets	49,717	49,795	E2 72E
Total Assets	216,607	214,354	52,735 214,102
Liabilities	210,007	214,004	214,102
Current Liabilities			
Taxes Payable			
Payables	 59	 54	 55
Contract Liabilities	315	318	328
Other Financial Liabilities at Fair Value			020
Borrowings			
Provisions	999	 1,067	523
Other	53	53	53
Liabilities Associated with Assets Held for Sale			
Total Current Liabilities	1,427	1,492	959
Non Current Liabilities	·	•	
Taxes Payable			
Payables			
Contract Liabilities			
Other Financial Liabilities at Fair Value			
Borrowings	•••		
Provisions	71,014	77,300	82,054
Other			
Total Non Current Liabilities	71,014	77,300	82,054
Total Liabilities	72,440	78,792	83,013
	144,167	135,562	131,088
Net Assets	<del></del>		
Equity	144,167	135,562	131,088
Equity Accumulated Funds			
Equity Accumulated Funds Reserves			
Equity Accumulated Funds	 144,167	135,562	131,088

	202	4-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	6,781	9,388	9,45
Personnel Services	•		
Grants and Subsidies			
Finance Costs			
Equivalent Income Tax			
Other Payments	2,937	3,387	3,10
Total Payments	9,718	12,775	12,55
Receipts		, -	
Appropriation			
Funding Distribution from Department		•••	•
Cash reimbursements from the Crown Entity		•••	•
Sale Proceeds Transfers to the Crown Entity	•••	•••	
Cash transfers to the Crown Entity	•••	•••	
, and the second se	 2 E04	 4 175	4.05
Sale of Goods and Services	3,594	4,175	4,25
Retained Taxes, Fees and Fines Interest Received		 6 700	E 1.4
	6,324	6,728	5,14
Grants and Contributions			
Other Receipts	612	1,033	29
Total Receipts	10,530	11,936	9,70
Net Cash Flows From Operating Activities	812	(840)	(2,852
Cash Flows From Investing Activities	<del></del>	·	
Proceeds from Sale of Property, Plant and Equipment			•
Purchases of Property, Plant and Equipment			
Proceeds from Sale of Investments			
Froceeds from Sale of investinents			
Purchases of Investments		•••	·
Purchases of Investments			
Purchases of Investments Advances Repayments Received Advances made			
Purchases of Investments Advances Repayments Received Advances made Other Investing			
Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities	  		
Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities			
Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities Cash Flows From Financing Activities Proceeds from Borrowings and Advances	  		
Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances			
Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid			
Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing			
Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation			
Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities			
Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities	 		-
Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash			(2,852
Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	 		(2,852
Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents			(2,852
Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents			(2,852

# **Epsilon Distribution Ministerial Holding Corporation Operating Statement**

	2024 Budget \$000	4-25 Revised \$000	2025-26 Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	6	149	47
Personnel Services Expenses			
Other Operating Expenses	3,679	2,852	3,044
Grants and Subsidies			
Appropriation Expense			
Depreciation and Amortisation			
Finance Costs			
Other Expenses			<u></u>
TOTAL EXPENSES EXCLUDING LOSSES	3,686	3,000	3,091
Revenue			
Appropriation Revenue			
Funding Distribution from Department			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities			
Transfers to the Crown Entity			
Sales of Goods and Services	3,998	3,156	3,318
Grants and Contributions			
Investment Revenue	2,757	2,770	2,821
Retained Taxes, Fees and Fines			
Other Revenue			
Total Revenue	6,756	5,926	6,139
Gain/(Loss) on Disposal of Non Current Assets			•••
Other Gains/(Losses)		(14)	
Net Result	3,070	2,911	3,047

	202	1 05	202F 20	
	2024 Budget \$000	1-25 Revised \$000	2025-26 Budget \$000	
Assets	ÇOOO	φοσσ	<b>Q</b> 000	
Current Assets				
Cash Assets	11,641	12,750	13,394	
Taxes Receivable		12,700	10,004	
Receivables		(0)	0	
Contract Assets		(0)		
Inventories				
Financial Assets at Fair Value			•••	
Other Financial Assets		•••	•••	
Other				
Assets Held For Sale		•••		
Total Current Assets	11,641	12,750	13,394	
Non Current Assets		,	10,000	
Taxes Receivable				
Receivables	37,689	37,675	40,137	
Contract Assets			,	
Inventories		•••		
Financial Assets at Fair Value		•••		
Equity Investments		•••		
Property, Plant and Equipment -	<del></del>		•••	
Land and Building				
Plant and Equipment				
Infrastructure Systems				
Investment Properties				
Right of Use Assets		···		
Intangibles		···		
Other Assets		···		
Total Non Current Assets	37,689	37,675	40,137	
Total Assets	49,330	50,424	53,531	
Liabilities				
Current Liabilities				
Taxes Payable				
Payables	 105	103	100	
Contract Liabilities	654	654	669	
Other Financial Liabilities at Fair Value			000	
Borrowings		•••	•••	
Provisions		•••	•••	
Other	•••	•••	•••	
Liabilities Associated with Assets Held for Sale	•••	•••		
Total Current Liabilities	759	757	770	
Non Current Liabilities	133	737	770	
Taxes Payable				
Payables				
Contract Liabilities		•••		
Other Financial Liabilities at Fair Value			•••	
Borrowings		•••	•••	
Provisions	 (3,559)	1,080	 2,820	
Other				
Total Non Current Liabilities	(3,559)	1,080	2,820	
Total Liabilities	(2,800)	1,837	3,589	
Net Assets	52,130	48,587	49,941	
Equity	JE, 100	.5,551	10,041	
Accumulated Funds	52,130	48,587	49,941	
Accumulated Funds		, -	,	
Reserves	•••		•••	

	202	4-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities	•		
Payments			
Employee Related	1 100	0	,
· ·	1,100	0	(
Personnel Services			•
Grants and Subsidies			
Finance Costs			
Equivalent Income Tax			
Other Payments	3,677	3,146	3,04
Total Payments	4,777	3,146	3,043
Receipts	•	•	
Appropriation			
Funding Distribution from Department			
Cash reimbursements from the Crown Entity			_
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity	•••	•••	•
Sale of Goods and Services	3,998	 3,156	3,318
	3,330	3,130	3,310
Retained Taxes, Fees and Fines		 450	05
Interest Received	445	458	358
Grants and Contributions			
Other Receipts	18	316	10
Total Receipts	4,462	3,930	3,687
Net Cash Flows From Operating Activities	(315)	784	644
Cash Flows From Investing Activities	·		
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment	•••		
Proceeds from Sale of Investments			_
Purchases of Investments	•••		
Advances Repayments Received	•••		•
Advances made			•
			•
Other Investing			
Net Cash Flows From Investing Activities	•••	•••	-
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances			
Dividends Paid			
	•••		
Other Financing			
Other Financing Capital Appropriation - Equity Appropriation			
Capital Appropriation - Equity Appropriation			
Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities			
Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities			
Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash	(315)	  784	64
Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash  Opening Cash and Cash Equivalents			64
Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash  Opening Cash and Cash Equivalents Reclassification of Cash Equivalents	(315) 11,956	784 11,966	644
Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash  Opening Cash and Cash Equivalents	(315)	  <b>784</b> 11,966	644 12,750 

# **Liability Management Ministerial Corporation Operating Statement**

Net Result	28,063	29,105	24,744
Gain/(Loss) on Disposal of Non Current Assets Other Gains/(Losses)			
Total Revenue	28,300	29,342	24,986
Other Revenue			
Retained Taxes, Fees and Fines	•••	•••	
Investment Revenue	23,131	24,173	24,745
Grants and Contributions	5,169	5,169	241
Sales of Goods and Services			
Transfers to the Crown Entity			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities			
Funding Distribution from Department		•••	
Appropriation Revenue			
Revenue			
TOTAL EXPENSES EXCLUDING LOSSES	237	238	242
Other Expenses			
Finance Costs		•••	
Depreciation and Amortisation		•••	
Appropriation Expense			
Grants and Subsidies			
Other Operating Expenses	237	238	242
Personnel Services Expenses			
Employee Related			
Expenses Excluding Losses Operating Expenses -			
	\$000	\$000	\$000
	Budget	Revised	Budget
	202	4-25	2025-26

	Budget	4-25 Revised	2025-26 Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	32	20	28
Taxes Receivable			
Receivables	20	22	20
Contract Assets			••
Inventories		•••	•••
Financial Assets at Fair Value		•••	•••
Other Financial Assets		•••	••
Other	•••	•••	
Assets Held For Sale			
Total Current Assets	53	42	49
Non Current Assets			
Taxes Receivable		•••	••
Receivables	•••		
Contract Assets			
Inventories			
Financial Assets at Fair Value	389,797	404,718	429,463
Equity Investments			
Property, Plant and Equipment -			
Land and Building			
Plant and Equipment			
Infrastructure Systems			
Investment Properties			
Right of Use Assets			
Intangibles			
Other Assets			**
Total Non Current Assets	389,797	404,718	429,463
Total Assets	389,850	404,760	429,512
Liabilities			
Current Liabilities			
Taxes Payable			
Payables	22	15	22
Contract Liabilities	•••		
Other Financial Liabilities at Fair Value	•••		
Borrowings			
Provisions			
Other		•••	
Liabilities Associated with Assets Held for Sale	···		
Total Current Liabilities	22	15	22
Non Current Liabilities			
Taxes Payable			
Payables			
Contract Liabilities			
Other Financial Liabilities at Fair Value			
Borrowings			
Provisions		•••	
Other			
Total Non Current Liabilities			
Total Liabilities	22	15	22
Net Assets	389,828	404,745	429,490
			400
Equity			429,490
Accumulated Funds	389,828	404,745	720,700
Accumulated Funds Reserves	389,828 	404,745 	+25,+50 
Accumulated Funds		404,745  404,745	429,490

	202	4-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related			
Personnel Services	•••		
Grants and Subsidies	•••		
Finance Costs	***	•••	
Equivalent Income Tax	•••		
Other Payments	236	237	233
Total Payments	236	237	233
Receipts	<u>.</u> _	·	
Appropriation			
Funding Distribution from Department			
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services			
Retained Taxes, Fees and Fines			
Interest Received	3	3	(
Grants and Contributions	5,169	5,169	24
Other Receipts	1	2	
Total Receipts	5,172	5,174	245
Net Cash Flows From Operating Activities	4,936	4,937	12
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	•••		•
Purchases of Property, Plant and Equipment	***		•
Proceeds from Sale of Investments	***		
Purchases of Investments	(4,936)	(4,936)	(3
Advances Repayments Received		. , ,	`.
Advances made	•••		
Other Investing	•••		
Net Cash Flows From Investing Activities	(4,936)	(4,936)	(3
Cash Flows From Financing Activities			•
Proceeds from Borrowings and Advances	•••		
Repayment of Borrowings and Advances			
Dividends Paid	•••		•
Other Financing	•••		
Capital Appropriation - Equity Appropriation	•••		
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities			
Net Increase/(Decrease) in Cash	(0)	1	
Opening Cash and Cash Equivalents	33	19	20
Reclassification of Cash Equivalents			
Cash transferred in(out) as a Result of Administrative Restructuring			••
•	33	30	28
Closing Cash and Cash Equivalents	32	20	

# Ports Assets Ministerial Holding Corporation Operating Statement

	202	4-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related			
Personnel Services Expenses			
Other Operating Expenses	0		
Grants and Subsidies			
Appropriation Expense			
Depreciation and Amortisation			
Finance Costs			•••
Other Expenses			***
TOTAL EXPENSES EXCLUDING LOSSES	0		
Revenue			
Appropriation Revenue			
Funding Distribution from Department			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities			
Transfers to the Crown Entity			
Sales of Goods and Services			
Grants and Contributions			
Investment Revenue	40		•••
Retained Taxes, Fees and Fines			•••
Other Revenue			•••
Total Revenue	40		
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)			
Net Result	40		

Assets         Budget spool         Revised spool         Budget spool         Budget spool         Budget spool         Budget spool         S		2024	l-25	2025-26
Current Assets         846				
Cash Assets         846           Taxes Receivable	Assets			
Taxes Receivable	Current Assets			
Receivables	Cash Assets	846		
Contract Assets	Taxes Receivable			
Inventorios	Receivables			
Financial Assets at Fair Value	Contract Assets			
Other Other	Inventories			
Assets Held For Sale	Financial Assets at Fair Value			
Assets Held For Sale	Other Financial Assets			
Total Current Assets	Other			
Non Current Assets	Assets Held For Sale	•••	•••	
Taxes Receivable	Total Current Assets	846	•••	•••
Receivables	Non Current Assets	-	-	
Contract Assets	Taxes Receivable		•••	
Inventories	Receivables		***	
Financial Assets at Fair Value	Contract Assets		•••	
Equity Investments	Inventories			
Property, Plant and Equipment	Financial Assets at Fair Value			
Land and Building           Plant and Equipment           Infrastructure Systems           Investment Properties           Right of Use Assets           Intangibles           Other Assets           Total Non Current Assets           Total Assets       846           Itabilities            Current Liabilities            Taxes Payable            Contract Liabilities at Fair Value            Borrowings             Other             Total Current Liabilities             Total Current Liabilities             Total Current Liabilities             Total Current Liabilities	Equity Investments			
Plant and Equipment	Property, Plant and Equipment -			
Infrastructure Systems	Land and Building			
Investment Properties				
Investment Properties				
Right of Use Assets			•••	
Intangibles				
Total Assets         846             Liabilities              Current Liabilities               Taxes Payable				
Total Assets         846             Liabilities         Current Liabilities   <	=			
Liabilities         Current Liabilities	Total Non Current Assets			
Current Liabilities         Taxes Payable	Total Assets	846		
Taxes Payable            Payables            Contract Liabilities            Other Financial Liabilities at Fair Value            Borrowings             Provisions             Other             Liabilities Associated with Assets Held for Sale             Total Current Liabilities             No Current Liabilities             Payables	Liabilities		-	
Payables            Contract Liabilities            Other Financial Liabilities at Fair Value            Borrowings             Provisions             Other             Liabilities Associated with Assets Held for Sale             Total Current Liabilities             Non Current Liabilities             Payables              Contract Liabilities <td>Current Liabilities</td> <td></td> <td></td> <td></td>	Current Liabilities			
Contract Liabilities            Other Financial Liabilities at Fair Value            Borrowings             Provisions             Other              Liabilities Associated with Assets Held for Sale              Total Current Liabilities	Taxes Payable		•••	
Other Financial Liabilities at Fair Value              Borrowings              Provisions              Other              Liabilities Associated with Assets Held for Sale              Total Current Liabilities              Non Current Liabilities              Payables              Contract Liabilities              Other Financial Liabilities at Fair Value              Borrowings               Provisions               Other               Total Non Current Liabilities              Total Liabilities              Total Liabilities              Net Assets         846	Payables			
Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities  Total Non Current Liabilities  Total Liabilities  Total Liabilities Total Non Current Liabilities Total Reserves Capital Equity  Accumulated Funds Reserves Capital Equity	Contract Liabilities			
Provisions	Other Financial Liabilities at Fair Value			
Provisions	Borrowings			
Liabilities Associated with Assets Held for Sale              Total Current Liabilities              Non Current Liabilities              Taxes Payable               Payables                Contract Liabilities				
Liabilities Associated with Assets Held for Sale              Total Current Liabilities              Non Current Liabilities              Taxes Payable              Payables              Contract Liabilities              Other Financial Liabilities at Fair Value              Borrowings               Provisions               Other               Total Non Current Liabilities              Total Liabilities              Net Assets         846             Requity           Accumulated Funds         846         0            Reserves              Capital Equity	Other		•••	
Total Current Liabilities              Non Current Liabilities              Taxes Payable               Payables               Contract Liabilities               Other Financial Liabilities at Fair Value               Borrowings                Provisions                 Other                 Total Non Current Liabilities                Total Liabilities                Net Assets         846              Accumulated Funds               Reserves	Liabilities Associated with Assets Held for Sale			
Non Current Liabilities				
Payables	Non Current Liabilities			
Payables				
Contract Liabilities				
Other Financial Liabilities at Fair Value  .				
Borrowings             Provisions             Other             Total Non Current Liabilities             Total Liabilities             Net Assets       846            Equity             Accumulated Funds       846       0          Reserves             Capital Equity				
Provisions	Contract Liabilities			
Other               Total Non Current Liabilities               Total Liabilities                Net Assets         846              Equity                Accumulated Funds         846         0               Reserves                 Capital Equity	Contract Liabilities Other Financial Liabilities at Fair Value			
Total Non Current Liabilities               Total Liabilities               Net Assets         846              Equity                Accumulated Funds         846         0               Reserves                 Capital Equity	Contract Liabilities Other Financial Liabilities at Fair Value Borrowings			
Total Liabilities              Net Assets         846             Equity          846         0            Accumulated Funds         846         0               Reserves                Capital Equity	Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	 	 	
Net Assets         846             Equity          846         0            Accumulated Funds         846         0	Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	  		
Equity         Accumulated Funds       846       0          Reserves             Capital Equity	Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities			
Accumulated Funds       846       0          Reserves             Capital Equity	Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities	  		
Reserves	Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets	  		
Capital Equity	Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity	    846		
	Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	    846	  	
	Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds Reserves	    846 	  	

	000		0005.00
		4-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related			
Personnel Services			
Grants and Subsidies			
Finance Costs			
Equivalent Income Tax			
Other Payments	590		
Total Payments	590		
Receipts		<u> </u>	
Appropriation			
Funding Distribution from Department			
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			•••
Cash transfers to the Crown Entity			
Sale of Goods and Services			
Retained Taxes, Fees and Fines			
Interest Received	40		
Grants and Contributions			•••
Other Receipts	590		
•		***	
Total Receints	630		
Total Receipts	630		•••
Net Cash Flows From Operating Activities	630 40		
Net Cash Flows From Operating Activities  Cash Flows From Investing Activities		<u> </u>	
Net Cash Flows From Operating Activities  Cash Flows From Investing Activities  Proceeds from Sale of Property, Plant and Equipment		<u> </u>	
Net Cash Flows From Operating Activities  Cash Flows From Investing Activities  Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment	40		
Net Cash Flows From Operating Activities  Cash Flows From Investing Activities  Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments	40		
Net Cash Flows From Operating Activities  Cash Flows From Investing Activities  Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments	40		
Net Cash Flows From Operating Activities  Cash Flows From Investing Activities  Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received	 		
Net Cash Flows From Operating Activities  Cash Flows From Investing Activities  Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made	  		
Net Cash Flows From Operating Activities  Cash Flows From Investing Activities  Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received	  	  	
Net Cash Flows From Operating Activities  Cash Flows From Investing Activities  Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made	  	    	
Net Cash Flows From Operating Activities  Cash Flows From Investing Activities  Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities	   	    	
Net Cash Flows From Operating Activities  Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities	   	    	
Net Cash Flows From Operating Activities  Cash Flows From Investing Activities  Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities Cash Flows From Financing Activities Proceeds from Borrowings and Advances	   		
Net Cash Flows From Operating Activities  Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities	   		
Net Cash Flows From Operating Activities  Cash Flows From Investing Activities  Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid	  		
Net Cash Flows From Operating Activities  Cash Flows From Investing Activities  Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing	   		
Net Cash Flows From Operating Activities  Cash Flows From Investing Activities  Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation	  		
Net Cash Flows From Operating Activities  Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities	   		
Net Cash Flows From Operating Activities  Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities	   		
Net Cash Flows From Operating Activities  Cash Flows From Investing Activities Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash	       		
Net Cash Flows From Operating Activities  Cash Flows From Investing Activities  Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	         		
Net Cash Flows From Operating Activities  Cash Flows From Investing Activities  Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash  Opening Cash and Cash Equivalents Reclassification of Cash Equivalents	         		
Net Cash Flows From Operating Activities  Cash Flows From Investing Activities  Proceeds from Sale of Property, Plant and Equipment Purchases of Property, Plant and Equipment Proceeds from Sale of Investments Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	         		

# Port Botany Lessor Ministerial Holding Corporation Operating Statement

	Budget	4-25 Revised	2025-26 Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related		•••	•••
Personnel Services Expenses			•••
Other Operating Expenses	44,985	42,558	45,011
Grants and Subsidies		•••	•••
Appropriation Expense		•••	•••
Depreciation and Amortisation		•••	•••
Finance Costs			
Other Expenses			•••
TOTAL EXPENSES EXCLUDING LOSSES	44,985	42,558	45,011
Revenue			
Appropriation Revenue		***	
Funding Distribution from Department			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities			
Transfers to the Crown Entity		***	
Sales of Goods and Services	44,712	42,293	44,721
Grants and Contributions	273	273	290
Investment Revenue	18,354	18,366	19,597
Retained Taxes, Fees and Fines			•••
Other Revenue			
Total Revenue	63,339	60,932	64,608
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)	<u></u>	•••	
Net Result	18,354	18,374	19,597

	202	4 OE	2025.26
	202 Budget \$000	4-25 Revised \$000	2025-26 Budget \$000
Assets			
Current Assets			
Cash Assets	1,022	1,041	1,083
Taxes Receivable			
Receivables		0	
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Other Financial Assets			
Other			
Assets Held For Sale	•••	•••	
Total Current Assets	1,022	1,041	1,083
Non Current Assets			
Taxes Receivable	•••		
Receivables	277,110	277,110	296,673
Contract Assets		•••	***
Inventories			
Financial Assets at Fair Value			
Equity Investments			
Property, Plant and Equipment -			
Land and Building			
Plant and Equipment			
Infrastructure Systems			
Investment Properties			
Right of Use Assets			
Intangibles			
Other Assets	•••	•••	
Other Assets Total Non Current Assets	277,110	277,110	296,673
Total Non Current Assets	277,110	277,110	296,673
Total Non Current Assets Total Assets	277,110	277,110	296,673
Total Non Current Assets Total Assets Liabilities	277,110	277,110	296,673
Total Non Current Assets Total Assets Liabilities Current Liabilities	277,110 278,132	277,110	296,673
Total Non Current Assets  Total Assets  Liabilities  Current Liabilities  Taxes Payable	277,110 278,132 	277,110 278,151	296,673 297,756 
Total Non Current Assets  Total Assets  Liabilities  Current Liabilities  Taxes Payable  Payables	277,110 278,132  15	277,110 278,151  13	296,673 297,756  21
Total Non Current Assets  Total Assets  Liabilities  Current Liabilities  Taxes Payable  Payables  Contract Liabilities	277,110 278,132 	277,110 278,151 	296,673 297,756  21 
Total Non Current Assets  Total Assets  Liabilities  Current Liabilities  Taxes Payable  Payables  Contract Liabilities  Other Financial Liabilities at Fair Value	277,110 278,132  15 	277,110 278,151  13 	296,673 297,756  21 
Total Non Current Assets  Total Assets  Liabilities  Current Liabilities  Taxes Payable  Payables  Contract Liabilities  Other Financial Liabilities at Fair Value  Borrowings	277,110 278,132  15 	277,110 278,151  13 	296,673 297,756  21 
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	277,110 278,132  15  	277,110 278,151  13  	296,673 297,756  21 
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	277,110 278,132  15  	277,110 278,151  13  	296,673 297,756  21  
Total Non Current Assets  Total Assets  Liabilities  Current Liabilities  Taxes Payable  Payables  Contract Liabilities  Other Financial Liabilities at Fair Value  Borrowings  Provisions  Other  Liabilities Associated with Assets Held for Sale	277,110 278,132  15  	277,110 278,151  13  	296,673 297,756  21  
Total Non Current Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities	277,110 278,132  15  	277,110 278,151  13  	296,673 297,756  21  
Total Non Current Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities	277,110 278,132  15   	277,110 278,151  13    	296,673 297,756  21    21
Total Non Current Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable	277,110 278,132  15    	277,110 278,151  13     13	296,673 297,756  21    21
Total Non Current Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables	277,110 278,132  15    15	277,110 278,151  13     13	296,673 297,756  21    21
Total Non Current Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities	277,110 278,132  15    15	277,110 278,151  13     13	296,673 297,756  21    21
Total Non Current Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	277,110 278,132  15     	277,110 278,151	296,673 297,756  21    21
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities  Total Current Liabilities  Total Current Liabilities  Other Financial Liabilities Other Financial Liabilities at Fair Value Borrowings	277,110 278,132  15     	277,110 278,151 13	296,673 297,756  21    21
Total Non Current Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities Provisions Other Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	277,110 278,132 15	277,110 278,151 13	296,673 297,756 21 21
Total Non Current Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities  Total Current Liabilities  Other Financial Liabilities at Fair Value  Borrowings Provisions Other	277,110 278,132 15	277,110 278,151 13	296,673 297,756 21 21
Total Non Current Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities  Total Current Liabilities  Total Contract Liabilities  Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities	277,110 278,132 15	277,110 278,151 13	296,673 297,756 21 21
Total Non Current Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Financial Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Non Current Liabilities	277,110 278,132 15	277,110 278,151	296,673 297,756 21 21 21 21
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Total Current Liabilities Total Fair Value Borrowings Provisions Other Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Liabilities	277,110 278,132 15	277,110 278,151	296,673 297,756 21 21 21 21
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Total Current Liabilities Total Financial Liabilities Total Financial Liabilities Total Financial Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Total Liabilities  Total Liabilities  Net Assets Equity	277,110 278,132 15	277,110 278,151  13	296,673 297,756 21 21 21 21 21 21 297,735
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities Total Non Current Liabilities Total Non Current Liabilities	277,110 278,132	277,110 278,151	296,673 297,756 21 21 21 21 21 297,735

	202	4-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cook Flows From Operating Activities	4000	<b>V</b>	<b>V</b>
Cash Flows From Operating Activities			
Payments			
Employee Related			
Personnel Services			
Grants and Subsidies	•••	•••	
Finance Costs			
Equivalent Income Tax			
Other Payments	44,985	46,801	45,00
Total Payments	44,985	46,801	45,00
Receipts	·	·	
Appropriation			
Funding Distribution from Department	•••		
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity	•••	<del></del>	·
Sale of Goods and Services	44,712	42,304	44.72
Retained Taxes, Fees and Fines	77,712	72,007	77,72
Interest Received	 82	93	3
Grants and Contributions	273	273	29
	2/3		29
Other Receipts	···	4,252	<u> </u>
Total Receipts	45,067	46,922	45,04
Net Cash Flows From Operating Activities	82	120	4:
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment			
Proceeds from Sale of Investments	•••	•••	
Purchases of Investments			
Advances Repayments Received	•••		
Advances made	•••		
Other Investing	•••		
Net Cash Flows From Investing Activities	•••		
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances	•••	•••	•
Dividends Paid	•••	•••	'
Other Financing	•••	•••	,
Capital Appropriation - Equity Appropriation	***	•••	
	•••	•••	•
Cash Equity Injection to For-Profit Entities	•••	•••	
Net Cash Flows From Financing Activities	•••	•••	-
Not be an and //De an and a \ \ \ \ O = \ \ \			
Net Increase/(Decrease) in Cash	82	120	
Opening Cash and Cash Equivalents	<b>82</b> 940	<b>120</b> 921	
Opening Cash and Cash Equivalents Reclassification of Cash Equivalents		·	
Opening Cash and Cash Equivalents	940	921	1,04
Opening Cash and Cash Equivalents Reclassification of Cash Equivalents	940	921 	1,04 1,04

# Port Kembla Lessor Ministerial Holding Corporation Operating Statement

	2024 Budget \$000	4-25 Revised \$000	2025-26 Budget \$000
Expenses Excluding Losses	<b>Q</b> 000	<b>Q</b> 000	ÇOOO
Operating Expenses -			
Employee Related			
Personnel Services Expenses			
Other Operating Expenses	8,513	8,299	8.759
Grants and Subsidies			
Appropriation Expense			
Depreciation and Amortisation			
Finance Costs			
Other Expenses		•••	•••
TOTAL EXPENSES EXCLUDING LOSSES	8,513	8,299	8,759
Revenue			
Appropriation Revenue			
Funding Distribution from Department		•••	***
Acceptance by Crown Entity of Employee Benefits and Other Liabilities			
Transfers to the Crown Entity			
Sales of Goods and Services	8,240	8,034	8,470
Grants and Contributions	273	273	290
Investment Revenue	1,988	1,990	2,121
Retained Taxes, Fees and Fines			
Other Revenue			
Total Revenue	10,501	10,297	10,880
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)		•••	
Net Result	1,988	1,998	2,121

	2024 Budget	4-25 Revised	2025-26 Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	593	540	567
Taxes Receivable	•••		
Receivables			
Contract Assets			
Inventories	***	•••	
Financial Assets at Fair Value	•••		
Other Financial Assets		•••	
Other		•••	
Assets Held For Sale			
Total Current Assets	593	540	567
Non Current Assets			
Taxes Receivable		•••	
Receivables	29,789	29,789	31,892
Contract Assets			•
Inventories		•••	
Financial Assets at Fair Value		•••	
Equity Investments			
Property, Plant and Equipment -			
Land and Building			
Plant and Equipment			
Infrastructure Systems			•
Investment Properties			•
Right of Use Assets			•
Intangibles			
Other Assets			
Total Non Current Assets	29,789	29,789	31,892
Total Assets	30,381	30,329	32,458
Liabilities			
Current Liabilities			
Taxes Payable			
Payables	15	13	2
Contract Liabilities			•
Other Financial Liabilities at Fair Value			••
Borrowings	***	•••	••
Provisions	***	•••	•
Other			•
Liabilities Associated with Assets Held for Sale			
Total Current Liabilities	15	13	2
Non Current Liabilities			
Taxes Payable	•••	•••	•
Payables		•••	•
Contract Liabilities			•
Other Financial Liabilities at Fair Value			
Borrowings			
Provisions Other			••
UTNEr			••
		•••	2 <sup>.</sup>
Total Non Current Liabilities		10	
Total Non Current Liabilities Total Liabilities	15	13	
Total Non Current Liabilities Total Liabilities Net Assets	· · · · · · · · · · · · · · · · · · ·	13 30,316	
Total Non Current Liabilities  Total Liabilities  Net Assets  Equity	15 30,366	30,316	32,437
Total Non Current Liabilities Total Liabilities Net Assets	30,366 30,366	<b>30,316</b> 30,316	<b>32,437</b> 32,437
Total Non Current Liabilities  Total Liabilities  Net Assets  Equity  Accumulated Funds	15 30,366	30,316	32,437 32,437

	2024	1-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related			
Personnel Services			•••
Grants and Subsidies	•••		•••
Finance Costs	•••	•••	•••
Equivalent Income Tax	•••	•••	•••
Other Payments	 8,513	 9,149	 8,751
Total Payments	8,513	9,149	8,751
Receipts			
-			
Appropriation	•••	***	•••
Funding Distribution from Department			
Cash reimbursements from the Crown Entity	•••		•••
Sale Proceeds Transfers to the Crown Entity	•••	•••	•••
Cash transfers to the Crown Entity			
Sale of Goods and Services	8,240	8,033	8,470
Retained Taxes, Fees and Fines			
Interest Received	24	26	18
Grants and Contributions	273	273	290
Other Receipts	•••	445	
Total Receipts	8,537	8,776	8,777
Net Cash Flows From Operating Activities	24	(373)	26
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment	•••	•••	
Proceeds from Sale of Investments			
Purchases of Investments			
Advances Repayments Received			
Advances made			
Other Investing	•••	•••	
Net Cash Flows From Investing Activities			
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances	•••		
Repayment of Borrowings and Advances	•••		
Dividends Paid			
Other Financing	•••	•••	•
Capital Appropriation - Equity Appropriation	•••	•••	••
Cash Equity Injection to For-Profit Entities	•••	•••	•
oush Equity injection to For Front Entities		•••	••
Net Cash Flows From Financing Activities			
Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash	***	(373)	
Net Increase/(Decrease) in Cash	 24	(373)	26
Net Increase/(Decrease) in Cash  Opening Cash and Cash Equivalents	<b>24</b> 569		26
Net Increase/(Decrease) in Cash  Opening Cash and Cash Equivalents Reclassification of Cash Equivalents	 24	(373)	26
Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	<b>24</b> 569	(373)	26 540  

# Port of Newcastle Lessor Ministerial Holding Corporation Operating Statement

	202	1.25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses	<b>Q</b> 000	<b>\$</b> 000	φοσσ
Operating Expenses -			
Employee Related			
Personnel Services Expenses	•••	•••	
·	 7 107	 6 750	 7 150
Other Operating Expenses	7,107	6,758	7,152
Grants and Subsidies		•••	
Appropriation Expense	•••	•••	
Depreciation and Amortisation	•••	•••	
Finance Costs	•••	•••	
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	7,107	6,758	7,152
Revenue			
Appropriation Revenue			
Funding Distribution from Department			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities			
Transfers to the Crown Entity			
Sales of Goods and Services	10,840	7,252	6,678
Grants and Contributions	273	273	290
Investment Revenue	2,764	2,760	2,936
Retained Taxes, Fees and Fines		•••	
Other Revenue			
Total Revenue	13,877	10,285	9,904
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)			
Net Result	6,770	3,527	2,752

	202	2024-25		
	2024 Budget	4-25 Revised	2025-26 Budget	
	\$000	\$000	\$000	
Assets				
Current Assets				
Cash Assets	740	743	774	
Taxes Receivable				
Receivables				
Contract Assets				
Inventories	***	•••	•••	
Financial Assets at Fair Value	***	•••	•••	
Other Financial Assets				
Other				
Assets Held For Sale				
Total Current Assets	740	743	774	
Non Current Assets				
Taxes Receivable Receivables	 42 E04	 42 E04	 4E 416	
Contract Assets	42,504	42,504	45,416	
Inventories	•••	•••	•••	
Financial Assets at Fair Value	•••	•••		
Equity Investments	***	•••	•••	
Property, Plant and Equipment -	***	•••	•••	
Land and Building				
Plant and Equipment		•••		
Infrastructure Systems		•••		
Investment Properties		•••		
Right of Use Assets				
Intangibles				
Other Assets				
Total Non Current Assets	42,504	42,504	45,416	
Total Assets	43,244	43,248	46,190	
Liabilities				
Current Liabilities				
Taxes Payable				
Payables	15	3,262	3,452	
Contract Liabilities				
Other Financial Liabilities at Fair Value	***	•••	•••	
Borrowings		•••		
Provisions		•••		
Other				
		•••		
Liabilities Associated with Assets Held for Sale				
Liabilities Associated with Assets Held for Sale  Total Current Liabilities				
Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities				
Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable				
Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables	 15	3,262	3,452	
Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable  Payables  Contract Liabilities	 15 	3,262 	3,452	
Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable  Payables  Contract Liabilities  Other Financial Liabilities at Fair Value	 15 	3,262 	3,452	
Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	 15 	 3,262  	3,452	
Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	 15   	3,262   	3,452	
Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other		3,262   	3,452   	
Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities		3,262   	3,452   	
Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities		3,262     	3,452      3,452	
Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets		3,262   	3,452   	
Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity	 15      15 43,229	3,262 3,262 39,986	3,452     3,452 42,738	
Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets		3,262     	3,452	
Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Net Assets  Equity Accumulated Funds	 15       15 43,229	3,262 3,262 39,986	3,452     3,452 42,738	
Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds Reserves	 15       15 43,229	3,262 3,262 39,986	3,452     3,452 42,738	

	202	4-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related			
Personnel Services	•••		
Grants and Subsidies			
Finance Costs			
Equivalent Income Tax	•••		
Other Payments	11,112	8,226	6,961
Total Payments	11,112	8,226	6,961
Receipts		<del></del>	
Appropriation	•••		•••
Funding Distribution from Department			
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services	10,840	7,252	6,678
Retained Taxes, Fees and Fines			
Interest Received	40	35	24
Grants and Contributions	273	273	290
Other Receipts		625	
Total Receipts	11,152	8,185	6,992
Net Cash Flows From Operating Activities	40	(41)	31
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	•••		
Purchases of Property, Plant and Equipment	•••		•••
Proceeds from Sale of Investments	•••		
Purchases of Investments	•••		
Advances Repayments Received			
Advances made	•••		
Other Investing			
Net Cash Flows From Investing Activities			
Cash Flows From Financing Activities	<del></del>	<del>.</del>	
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances		•••	•••
Dividends Paid	•••	•••	
Other Financing	•••	•••	•••
Capital Appropriation - Equity Appropriation	•••	•••	•••
Cash Equity Injection to For-Profit Entities			•••
Net Cash Flows From Financing Activities			
Net Increase/(Decrease) in Cash	40	(41)	31
		` '	
	700	784	/43
Opening Cash and Cash Equivalents	700	784	
Opening Cash and Cash Equivalents Reclassification of Cash Equivalents	700	784 	743 
Opening Cash and Cash Equivalents		784   <b>743</b>	

# **Workers' Compensation (Dust Diseases) Authority Operating Statement**

Net Result	0	0	0
Other Gains/(Losses)	377	6,289	(250)
Gain/(Loss) on Disposal of Non Current Assets			
Total Revenue	101,595	229,912	104,593
Other Revenue	450	475	650
Retained Taxes, Fees and Fines	39,308	159,171	31,868
Investment Revenue	61,804	70,170	72,007
Grants and Contributions			
Sales of Goods and Services	33	95	68
Transfers to the Crown Entity			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities			
Funding Distribution from Department			
Appropriation Revenue			
Revenue			
TOTAL EXPENSES EXCLUDING LOSSES	101,972	236,200	104,343
Other Expenses		10,932	
Finance Costs	57,271	70,549	64,240
Depreciation and Amortisation	135	62	251
Appropriation Expense	,	, 	
Grants and Subsidies	11,130	10,503	11,796
Other Operating Expenses	33,436	144,154	28,056
Personnel Services Expenses			
Employee Related			
Expenses Excluding Losses Operating Expenses -			
Francisco Francisco I access	\$000	\$000	Ş000
	Budget \$000	Revised \$000	Budget \$000
		4-25	2025-26

		24-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Assets	<b>\$</b> 000	<b>\$000</b>	<b>\$000</b>
Current Assets			
Cash Assets	70,118	32,268	44,864
Taxes Receivable			44,004
Receivables	95,572	101,709	 98,108
Contract Assets			30,100
Inventories	•••	•••	
Financial Assets at Fair Value	900,592	•••	•••
Other Financial Assets	·	•••	
Other			
Assets Held For Sale			
Total Current Assets	1,066,282	133,977	142,972
Non Current Assets			
Taxes Receivable			
Receivables	753,304	969,039	926,507
Contract Assets			
Inventories			
Financial Assets at Fair Value		943,664	899,464
Equity Investments		,	,
Property, Plant and Equipment -			
Land and Building			
Plant and Equipment	2,062	1,976	2,665
Infrastructure Systems		·	
Investment Properties			
Right of Use Assets			
Intangibles	(0)	0	(0)
Other Assets			
Other Assets	•••	•••	
Total Non Current Assets	755,366	1,914,679	1,828,636
Total Non Current Assets Total Assets			
Total Non Current Assets	755,366	1,914,679	1,828,636
Total Non Current Assets  Total Assets  Liabilities  Current Liabilities	755,366	1,914,679	1,828,636
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable	755,366 1,821,648 	1,914,679 2,048,656 	1,828,636 1,971,608 
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables	755,366	1,914,679	1,828,636
Total Non Current Assets  Total Assets  Liabilities  Current Liabilities  Taxes Payable  Payables  Contract Liabilities	755,366 1,821,648  8,378 	1,914,679 2,048,656 	1,828,636 1,971,608 
Total Non Current Assets  Total Assets  Liabilities  Current Liabilities  Taxes Payable  Payables  Contract Liabilities  Other Financial Liabilities at Fair Value	755,366 1,821,648 	1,914,679 2,048,656  2,807	1,828,636 1,971,608 
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	755,366 1,821,648  8,378  7,993	1,914,679 2,048,656  2,807 	1,828,636 1,971,608  2,312 
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	755,366 1,821,648  8,378 	1,914,679 2,048,656  2,807	1,828,636 1,971,608 
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	755,366 1,821,648  8,378  7,993	1,914,679 2,048,656  2,807 	1,828,636 1,971,608  2,312 
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale	755,366 1,821,648  8,378  7,993  130,787 	1,914,679 2,048,656 2,807 148,065	1,828,636 1,971,608  2,312   142,525 
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities	755,366 1,821,648  8,378  7,993  130,787	1,914,679 2,048,656 2,807 148,065	1,828,636 1,971,608 2,312 142,525
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities	755,366 1,821,648  8,378  7,993  130,787 	1,914,679 2,048,656 2,807 148,065	1,828,636 1,971,608  2,312   142,525 
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable	755,366 1,821,648  8,378  7,993  130,787 	1,914,679 2,048,656 2,807 148,065	1,828,636 1,971,608  2,312   142,525 
Total Non Current Assets  Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities Taxes Payable Payables	755,366 1,821,648  8,378  7,993  130,787   147,158	1,914,679 2,048,656 2,807 148,065 150,872	1,828,636 1,971,608 2,312 142,525 144,837
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities	755,366 1,821,648  8,378  7,993  130,787   147,158	1,914,679 2,048,656 2,807 148,065 150,872	1,828,636 1,971,608 2,312 142,525 144,837
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	755,366 1,821,648  8,378  7,993  130,787   147,158	1,914,679 2,048,656 2,807 148,065 150,872	1,828,636 1,971,608 2,312 142,525 144,837
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities  Total Sale  Total Current Liabilities  Total Current Liabilities  Total Current Liabilities  Total Current Liabilities  Total Sale  Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	755,366 1,821,648 8,378 7,993 130,787 147,158	1,914,679 2,048,656 2,807 148,065 150,872	1,828,636 1,971,608 2,312 142,525 144,837
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities  Total Payables Contract Liabilities  Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	755,366  1,821,648  8,378 7,993 130,787 147,158	1,914,679 2,048,656 2,807 148,065 150,872	1,828,636 1,971,608 2,312 142,525 144,837
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Taxes Payable Payables Contract Liabilities  Total Current Liabilities  Total Current Liabilities  Total Current Liabilities  Total Current Liabilities  Total Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	755,366 1,821,648 8,378 7,993 130,787 147,158 1,674,490	1,914,679 2,048,656 2,807 148,065 150,872 1,897,784	1,828,636 1,971,608 2,312 142,525 144,837 1,826,771
Total Non Current Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities	755,366 1,821,648 8,378 7,993 130,787 147,158 1,674,490 1,674,490	1,914,679 2,048,656 2,807 148,065 150,872 1,897,784 1,897,784	1,828,636 1,971,608  2,312 142,525 144,837  1,826,771 1,826,771
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Non Current Liabilities	755,366  1,821,648  8,378 7,993 130,787  147,158  1,674,490 1,674,490 1,821,648	1,914,679 2,048,656 2,807 148,065 150,872 1,897,784 2,048,656	1,828,636 1,971,608  2,312 142,525 144,837  1,826,771 1,826,771 1,971,608
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Total Current Liabilities Total Current Liabilities Total Sale  Total Current Liabilities Total Sale Total Current Liabilities Total Current Liabilities Total Current Liabilities Total Liabilities Total Liabilities Total Non Current Liabilities Total Non Current Liabilities	755,366 1,821,648 8,378 7,993 130,787 147,158 1,674,490 1,674,490	1,914,679 2,048,656 2,807 148,065 150,872 1,897,784 1,897,784	1,828,636 1,971,608  2,312 142,525 144,837  1,826,771 1,826,771
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities  Total Financial Liabilities  Total Current Liabilities  Total Courrent Liabilities  Total Courrent Liabilities  Total Liabilities  Total Liabilities  Total Non Current Liabilities  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity	755,366 1,821,648 8,378 7,993 130,787 147,158 1,674,490 1,674,490 1,821,648 0	1,914,679 2,048,656 2,807 148,065 150,872 1,897,784 2,048,656 0	1,828,636 1,971,608  2,312 142,525 144,837  1,826,771 1,826,771 1,971,608 0
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Total Non Current Liabilities Total Liabilities Total Non Current Liabilities Total Non Current Liabilities	755,366  1,821,648  8,378 7,993 130,787  147,158  1,674,490 1,674,490 1,821,648	1,914,679 2,048,656 2,807 148,065 150,872 1,897,784 2,048,656	1,828,636 1,971,608  2,312 142,525 144,837  1,826,771 1,826,771 1,971,608
Total Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds Reserves	755,366 1,821,648 8,378 7,993 130,787 147,158 1,674,490 1,674,490 1,821,648 0	1,914,679 2,048,656 2,807 148,065 150,872 1,897,784 2,048,656 0	1,828,636 1,971,608  2,312 142,525 144,837  1,826,771 1,826,771 1,971,608 0
Total Non Current Assets  Liabilities Current Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities Taxes Payable Payables Contract Liabilities Taxes Payable Payables Contract Liabilities at Fair Value Borrowings Provisions Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets Equity Accumulated Funds	755,366  1,821,648  8,378 7,993 130,787 147,158  1,674,490 1,674,490 1,821,648 0	1,914,679 2,048,656 2,807 148,065 150,872 1,897,784 2,048,656 0	1,828,636 1,971,608  2,312 142,525 144,837  1,826,771 1,971,608 0

	202	24-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments Employee Related			
Personnel Services	•••		
Grants and Subsidies	 11,130	 10,503	 11,796
Finance Costs			11,700
Equivalent Income Tax	•••	•••	
Other Payments	163,831	218,996	169,334
Total Payments	174,961	229,499	181,130
Receipts	<del></del>		
Appropriation			
Funding Distribution from Department			
Cash reimbursements from the Crown Entity	***		
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services	122	61	157
Retained Taxes, Fees and Fines	75,000	75,078	77,999
Interest Received	976	98	1,330
Grants and Contributions			
Other Receipts	7	57,740	35
Total Receipts	76,105	132,977	79,521
Net Cash Flows From Operating Activities	(98,855)	(96,522)	(101,609)
Cash Flows From Investing Activities	<del></del>		
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment	(1,290)	(1,290)	(940)
Proceeds from Sale of Investments	260,000	410,000	120,000
Purchases of Investments	(96,871)	(302,442)	(4,855)
Advances Repayments Received			
Advances made			
Other Investing	(21 AEE)	2,473	
Net Cash Flows From Investing Activities	(31,455)	2,473	•••
Net Cash Flows From investing Activities	130,384	108,741	114,205
Cash Flows From Financing Activities		·	114,205
Cash Flows From Financing Activities Proceeds from Borrowings and Advances		·	114,205 
Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances	130,384	·	114,205 
Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid	130,384	·	 114,205 
Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing	130,384	·	114,205
Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation	130,384	·	 114,205  
Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing	130,384   	  	
Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation	130,384   		
Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities	130,384   		
Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	130,384   		12,596
Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents	130,384     31,528	108,741      12,218	12,596
Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	130,384 31,528 38,590	108,741      12,218	114,205 114,205 12,596 32,268

# 13. THE LEGISLATURE

# 13.1 Agency Expense Summary

		Expenses <sup>(a)</sup>		Capit	tal Expendi	ture
The Legislature	2024-25	2025-26		2024-25	2025-26	
	Revised \$m	Budget \$m	Change %	Revised \$m	Budget \$m	Change %
The Legislature	252.7	266.3	5.4	28.1	27.4	(2.5)
Funding distribution to agencies					•••	
Total	252.7	266.3	5.4	28.1	27.4	(2.5)

<sup>(</sup>a) This table shows expenses on an uneliminated basis.

# 13.2 Financial Statements

# The Legislature

# **Operating Statement**

	202	4-25	2025-26
	Budget	4-25 Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	112,328	117,708	130,179
Personnel Services Expenses			
Other Operating Expenses	46,346	49,625	52,785
Grants and Subsidies			
Appropriation Expense			
Depreciation and Amortisation	34,575	29,941	29,484
Finance Costs	433	1,233	443
Other Expenses	53,317	54,212	53,398
TOTAL EXPENSES EXCLUDING LOSSES	246,999	252,718	266,289
Revenue			
Appropriation Revenue	239,448	234,860	250,612
Funding Distribution from Department			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	3,802	3,802	3,947
Transfers to the Crown Entity			
Sales of Goods and Services	8,657	9,232	8,874
Grants and Contributions	20		0
Investment Revenue			
Retained Taxes, Fees and Fines			
Other Revenue	238	1,934	264
Total Revenue	252,165	249,828	263,697
Gain/(Loss) on Disposal of Non Current Assets		(138)	
Other Gains/(Losses)	•••		
Net Result	5,166	(3,028)	(2,592)

	202	4-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Assets			
Current Assets			
Cash Assets	4,850	4,275	4,387
Taxes Receivable			
Receivables	5,837	4,992	4,992
Contract Assets			
Inventories	160	144	144
Financial Assets at Fair Value			
Other Financial Assets Other			•••
Other Assets Held For Sale	•••		•••
Total Current Assets	10,848	9,411	9,523
Non Current Assets	10,040	0,411	0,020
Taxes Receivable			
Receivables			
Contract Assets			
Inventories			
Financial Assets at Fair Value		•••	
Equity Investments		***	•••
Property, Plant and Equipment -			
Land and Building	455,495	513,567	520,453
Plant and Equipment	78,426	83,048	76,172
Infrastructure Systems		•••	
Investment Properties			
Right of Use Assets	23,424	29,769	30,395
Intangibles	7,810	7,549	4,791
Other Assets	111	•••	
Total Non Current Assets	565,155	633,933	631,811
Total Assets	576,003	643,343	641,333
Liabilities			
Current Liabilities			
Taxes Payable			
Payables	9,776	8,658	8,658
Contract Liabilities	***	•••	
Other Financial Liabilities at Fair Value	 E 100		0.000
Borrowings	5,160	6,686	6,832
Provisions	8,724	9,919	9,919
Other Liabilities Associated with Assets Held for Sale			
Total Current Liabilities	23,660	25,263	25,409
Non Current Liabilities	23,000	25,265	25,403
Taxes Payable	•••		
Payables			
Contract Liabilities			
Other Financial Liabilities at Fair Value			
Borrowings	20,448	26,467	26,903
Provisions	181	209	209
Other		•••	
<b>Total Non Current Liabilities</b>	20,629	26,676	27,112
Total Liabilities	44,289	51,940	52,522
Net Assets	531,715	591,404	588,812
Equity	·	•	
	250,862	232,763	230,171
Accumulated Funds	200,002		
Reserves	280,852	358,641	358,641
		358,641  <b>591,404</b>	358,641  <b>588,812</b>

	202	4-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cook Flows From Operating Astivities	*	*	<b>,</b>
Cash Flows From Operating Activities			
Payments	111 170	110 507	100.07
Employee Related	111,173	116,587	128,87
Personnel Services	•••	•••	
Grants and Subsidies	•••	•••	
Finance Costs	433	1,233	443
Equivalent Income Tax			
Other Payments	106,757	106,841	113,28
Total Payments	218,364	224,661	242,600
Receipts			
Appropriation	239,448	234,860	250,612
Funding Distribution from Department	•		
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity	•••	•••	•
Sale of Goods and Services	8,657	9,232	8,87
	0,007	3,232	0,07
Retained Taxes, Fees and Fines			•
Interest Received		•••	•
Grants and Contributions	20		10.00
Other Receipts	9,980	7,290	10,006
Total Receipts	258,105	251,382	269,492
Net Cash Flows From Operating Activities	39,741	26,721	26,892
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment		(22.100)	(21,173
	(33,345)	(22,180)	(21,170
Proceeds from Sale of Investments	(33,345)	(22,180)	(21,170
Proceeds from Sale of Investments Purchases of Investments			(21,170
Purchases of Investments			
Purchases of Investments Advances Repayments Received	 		
Purchases of Investments Advances Repayments Received Advances made			
Purchases of Investments Advances Repayments Received Advances made Other Investing	   (854)		
Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities			
Purchases of Investments Advances Repayments Received Advances made Other Investing	   (854)		
Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities	(854) (34,199)	(22,180)	(21,173
Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances	  (854) (34,199)		(21,173
Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities Proceeds from Borrowings and Advances	(854) (34,199)	(22,180)	(21,173
Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances	(854) (34,199)  (5,461)	(22,180)  (5,461)	(21,173
Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid	(854) (34,199)  (5,461)	 (22,180)  (5,461)	(21,173
Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation	 (854) (34,199)  (5,461) 	(22,180)  (5,461) 	(21,173
Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing	 (854) (34,199)  (5,461) 	(22,180)  (5,461) 	(21,173 (25,607
Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities	(854) (34,199) (5,461) 	(22,180)  (5,461)	(21,173 (5,607 (5,607
Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash	(854) (34,199)  (5,461)  (5,461)	(22,180)  (5,461)  (5,461)  (920)	(21,173 (21,173 (5,607 (5,607
Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	(854) (34,199) (5,461) (5,461) 81 4,769	(22,180)  (22,180)  (5,461) (5,461)	(21,173 (21,173 (5,607 (5,607
Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents Reclassification of Cash Equivalents	(854) (34,199)  (5,461)  (5,461) 81 4,769	(22,180) (5,461) (5,461) (920) 5,196	(21,173 (21,173 (5,607 (5,607
Purchases of Investments Advances Repayments Received Advances made Other Investing  Net Cash Flows From Investing Activities  Cash Flows From Financing Activities  Proceeds from Borrowings and Advances Repayment of Borrowings and Advances Dividends Paid Other Financing Capital Appropriation - Equity Appropriation Cash Equity Injection to For-Profit Entities  Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	(854) (34,199) (5,461) (5,461) 81 4,769	(22,180)  (5,461)  (5,461)  (920)	(21,173 (21,173 (5,607 (5,607 112 4,275

# 14. INTEGRITY AGENCIES

# 14.1 Agency Expense Summary

Integrity Agencies	2024-25	Expenses <sup>(a)</sup> 2025-26		Capi 2024-25	tal Expendi 2025-26	ture
	Revised \$m	Budget \$m	Change %	Revised \$m	Budget \$m	Change %
Agencies						
Audit Office of New South Wales	90.0	93.2	3.6	0.5	2.2	320.5
Independent Commission Against Corruption	42.4	53.1	25.3	2.4	52.8	N/A
Law Enforcement Conduct Commission	29.6	32.7	10.5	1.7	1.0	(40.4)
New South Wales Electoral Commission	184.0	135.5	(26.3)	10.1	1.5	(85.2)
Ombudsman's Office	54.8	58.5	6.6	3.6	11.4	214.5
Total Agencies	400.8	373.1	(6.9)	18.4	68.9	275.3

<sup>(</sup>a) This table shows expenses on an uneliminated basis.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

## 14.2 Financial Statements

## **Audit Office of New South Wales**

# **Operating Statement**

	2024-25		2025-26
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	58,062	57,337	61,093
Personnel Services Expenses			
Other Operating Expenses	28,787	29,674	29,241
Grants and Subsidies			
Appropriation Expense			
Depreciation and Amortisation	2,564	2,772	2,733
Finance Costs	164	173	159
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	89,577	89,956	93,226
Revenue	·	•	
Appropriation Revenue	0		0
Funding Distribution from Department			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	59	58	60
Transfers to the Crown Entity			
Sales of Goods and Services	86,507	87,564	90,794
Grants and Contributions			
Investment Revenue	300	773	300
Retained Taxes, Fees and Fines			
Other Revenue	1,687	1,499	196
Total Revenue	88,552	89,893	91,349
Gain/(Loss) on Disposal of Non Current Assets		(39)	
Other Gains/(Losses)	•••	•••	
Net Result	(1,025)	(102)	(1,877)

	2024		2025-26
	Budget \$000	Revised \$000	Budget \$000
Assets	Ų S S S	4000	<b>V</b>
Current Assets			
Cash Assets	14,037	14,588	11,069
Taxes Receivable	,		
Receivables	6,117	7,534	7,534
Contract Assets			
Inventories		•••	
Financial Assets at Fair Value			
Other Financial Assets			
Other	10,933	10,933	11,433
Assets Held For Sale			
<b>Total Current Assets</b>	31,088	33,055	30,036
Non Current Assets			
Taxes Receivable			
Receivables	***	•••	
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Equity Investments			
Property, Plant and Equipment -			
Land and Building	•••		
Plant and Equipment	3,340	3,340	3,700
Infrastructure Systems			
Investment Properties			
Right of Use Assets	6,202	6,476	4,891
Intangibles	1,281	1,281	1,777
Other Assets	899	899	949
Total Non Current Assets	11,722	11,996	11,317
Total Assets	42,810	45,050	41,352
Liabilities			
Current Liabilities			
Taxes Payable			
Payables	4,256	4,672	4,472
Contract Liabilities	***	•••	•••
Other Financial Liabilities at Fair Value			
Borrowings	1,760	1,729	1,761
Provisions	12,634	13,635	13,635
Other	137	137	137
Liabilities Associated with Assets Held for Sale  Total Current Liabilities	 18,787	20 172	20.005
Non Current Liabilities	10,707	20,173	20,005
Taxes Payable			
Payables	***	•••	
Contract Liabilities		•••	
Other Financial Liabilities at Fair Value		•••	
Borrowings	 5,362	 6,207	 4,554
Provisions	1,630	1,630	1,630
		1,000	1,000
Other			•••
Other Total Non Current Liabilities		7.837	6.184
Other Total Non Current Liabilities Total Liabilities	6,992	7,837	6,184 26,189
Total Non Current Liabilities			6,184 26,189 15,164
Total Non Current Liabilities Total Liabilities	6,992 25,779	7,837 28,010	26,189
Total Non Current Liabilities Total Liabilities Net Assets	6,992 25,779	7,837 28,010	26,189
Total Non Current Liabilities Total Liabilities Net Assets Equity	6,992 25,779 17,031	7,837 28,010 17,040	26,189 15,164
Total Non Current Liabilities Total Liabilities Net Assets Equity Accumulated Funds	6,992 25,779 17,031	7,837 28,010 17,040	<b>26,189 15,164</b> 15,164

	Budget	4-25 Revised	2025-26 Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	58,003	57,874	61,534
Personnel Services			
Grants and Subsidies	•••		
Finance Costs	145	173	140
Equivalent Income Tax			
Other Payments	27,656	29,747	29,273
Total Payments	85,804	87,793	90,946
Receipts	<del></del> -	<del></del>	
Appropriation	0		0
Funding Distribution from Department	•••		
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity			
Sale of Goods and Services	86,209	87,611	90,794
Retained Taxes, Fees and Fines			
Interest Received	300	773	300
Grants and Contributions			
Other Receipts	2,829	3,468	196
Total Receipts	89,337	91,851	91,289
Net Cash Flows From Operating Activities	3,533	4,058	343
Cash Flows From Investing Activities	<del></del> -	<del></del>	
Proceeds from Sale of Property, Plant and Equipment	•••	1	
Purchases of Property, Plant and Equipment	(1,110)	(340)	(1,110)
Proceeds from Sale of Investments			
Purchases of Investments			
Advances Repayments Received			
Advances made			
Other Investing	(1,110)	(188)	(1,110)
Net Cash Flows From Investing Activities	(2,220)	(527)	(2,220)
Cash Flows From Financing Activities	·		
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances	(1,543)	(1,612)	(1,642)
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities	(1,543)	(1,612)	(1,642)
Net Increase/(Decrease) in Cash	(230)	1,918	(3,519)
Opening Cash and Cash Equivalents	14,267	12,670	14,588
Reclassification of Cash Equivalents			
Cash transferred in(out) as a Result of Administrative Restructuring			
Closing Cash and Cash Equivalents	14,037	14,588	11,069
-	•	•	· · · · · · · · · · · · · · · · · · ·

# **Independent Commission Against Corruption Operating Statement**

	2024-25		2025-26
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	28,843	29,238	31,702
Personnel Services Expenses			
Other Operating Expenses	11,029	9,603	14,587
Grants and Subsidies			
Appropriation Expense			
Depreciation and Amortisation	3,384	3,384	5,474
Finance Costs	81	182	1,383
Other Expenses			
TOTAL EXPENSES EXCLUDING LOSSES	43,337	42,407	53,146
Revenue			
Appropriation Revenue	49,127	43,984	67,450
Funding Distribution from Department			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	547	547	566
Transfers to the Crown Entity			
Sales of Goods and Services			
Grants and Contributions			
Investment Revenue		360	178
Retained Taxes, Fees and Fines			
Other Revenue	31	31	31
Total Revenue	49,705	44,922	68,225
Gain/(Loss) on Disposal of Non Current Assets			
Other Gains/(Losses)			
Net Result	6,368	2,515	15,079

	2024	l-25 Revised	2025-26
	Budget \$000	\$000	Budget \$000
Assets	<b>V</b>	<b>V</b>	<b>Q</b>
Current Assets			
Cash Assets	2,944	5,911	7,235
Taxes Receivable	2,011	0,011	7,200
Receivables	1,088	2,648	2,648
Contract Assets	.,	_,	_,
Inventories	***		
Financial Assets at Fair Value			
Other Financial Assets			
Other	•••		
Assets Held For Sale			
Total Current Assets	4,032	8,560	9,884
Non Current Assets			
Taxes Receivable			
Receivables			
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Equity Investments			
Property, Plant and Equipment -			
Land and Building			
Plant and Equipment	4,096	1,560	14,168
Infrastructure Systems			
Investment Properties			
Right of Use Assets	2,699	1,463	34,467
Intangibles Other Assets	3,778	2,363	4,432
Total Non Current Assets	10,572	5,386	53,067
Total Assets	14,604	13,945	62,950
Liabilities	14,004	10,040	02,000
Current Liabilities			
Taxes Payable			
Payables	786	 795	795
Contract Liabilities			
Other Financial Liabilities at Fair Value		***	
Borrowings	 2 405	 2 011	 2 666
Borrowings Provisions	2,405	2,011 2,724	 2,666 2 724
Provisions	2,405 2,910	2,724	2,724
Provisions Other	2,405 2,910 	2,724	2,724 
Provisions	2,405 2,910	2,724	2,724
Provisions Other Liabilities Associated with Assets Held for Sale	2,405 2,910  	2,724 	2,724 
Provisions Other Liabilities Associated with Assets Held for Sale Total Current Liabilities	2,405 2,910  	2,724 	2,724 
Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities	2,405 2,910   <b>6,101</b>	2,724   5,530	2,724  6,185
Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable	2,405 2,910   <b>6,101</b>	2,724   <b>5,530</b> 	2,724  6,185
Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables	2,405 2,910   <b>6,101</b> 	2,724   <b>5,530</b> 	2,724  6,185
Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities	2,405 2,910   <b>6,101</b> 	2,724   <b>5,530</b>  	2,724  6,185
Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value	2,405 2,910   <b>6,101</b>  	2,724   5,530  	2,724   6,185  
Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	2,405 2,910   <b>6,101</b>    1,895	2,724 5,530 747	2,724  6,185    34,018
Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	2,405 2,910   <b>6,101</b>    1,895 1,738	2,724  5,530    747 1,760	2,724  6,185    34,018
Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	2,405 2,910 6,101 1,895 1,738	2,724  5,530    747 1,760 	2,724  6,185   34,018 1,760
Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities	2,405 2,910 6,101 1,895 1,738 3,633	2,724 5,530 747 1,760 2,507	2,724  6,185   34,018 1,760  35,778
Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity	2,405 2,910 6,101 1,895 1,738 3,633 9,734 4,871	2,724 5,530  747 1,760 2,507 8,037 5,909	2,724 6,185 34,018 1,760 35,778 41,963 20,988
Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	2,405 2,910 6,101 1,895 1,738 3,633 9,734	2,724 5,530  747 1,760 2,507 8,037	2,724  6,185   34,018 1,760  35,778 41,963
Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds Reserves	2,405 2,910 6,101 1,895 1,738 3,633 9,734 4,871	2,724 5,530  747 1,760 2,507 8,037 5,909	2,724 6,185 34,018 1,760 35,778 41,963 20,988
Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds Reserves Capital Equity	2,405 2,910 6,101 1,895 1,738 3,633 9,734 4,871 4,871	2,724 5,530  747 1,760 2,507 8,037 5,909  5,909	2,724 6,185 34,018 1,760 35,778 41,963 20,988
Provisions Other Liabilities Associated with Assets Held for Sale  Total Current Liabilities  Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds Reserves	2,405 2,910 6,101 6,101 1,895 1,738 3,633 9,734 4,871 4,871	2,724 5,530  747 1,760 2,507 8,037 5,909	2,724 6,185 34,018 1,760 35,778 41,963 20,988

	202	4-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	28,296	29,191	31,136
Personnel Services		•••	
Grants and Subsidies			
Finance Costs	81	182	1,383
Equivalent Income Tax	•••	•••	
Other Payments	11,029	12,303	17,087
Total Payments	39,406	41,676	49,606
Receipts			
Appropriation	49,127	43,984	67,450
Funding Distribution from Department			
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity	•••		
Sale of Goods and Services			
Retained Taxes, Fees and Fines			
Interest Received		360	178
Grants and Contributions			
Other Receipts	31	1,431	2,531
Total Receipts	49,158	45,775	70,159
Net Cash Flows From Operating Activities	9,752	4,099	20,553
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment	(2,400)	(300)	(13,800)
Proceeds from Sale of Investments			
Purchases of Investments			
Advances Repayments Received			
Advances made			
Other Investing	(3,835)	(2,081)	(2,965)
Net Cash Flows From Investing Activities	(6,235)	(2,381)	(16,765)
Cash Flows From Financing Activities	(0,200)	(2,001)	(10,700)
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances	 (2,215)	(2,011)	(2,464)
Dividends Paid	(2,213)	(2,011)	(2,404)
Other Financing	•••	•••	•••
Capital Appropriation - Equity Appropriation	***	•••	
Cash Equity Injection to For-Profit Entities	•••	•••	
Net Cash Flows From Financing Activities	(O O1E)	(2,011)	(2.464)
		(2.011)	(2,464)
	(2,215)		
Net Increase/(Decrease) in Cash	1,302	(293)	1,324
Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents			<b>1,324</b> 5,911
Net Increase/(Decrease) in Cash  Opening Cash and Cash Equivalents  Reclassification of Cash Equivalents	1,302	(293)	
Net Increase/(Decrease) in Cash Opening Cash and Cash Equivalents	1,302	(293)	
Net Increase/(Decrease) in Cash  Opening Cash and Cash Equivalents  Reclassification of Cash Equivalents	1,302	(293)	

# **Law Enforcement Conduct Commission Operating Statement**

	2024 Budget \$000	4-25 Revised \$000	2025-26 Budget \$000
Expenses Excluding Losses			
Operating Expenses -	00 007	04 550	05.070
Employee Related	22,897	21,559	25,072
Personnel Services Expenses		 4 F10	
Other Operating Expenses	3,218	4,518	4,111
Grants and Subsidies			
Appropriation Expense Depreciation and Amortisation	3,383	3,138	 3,412
Finance Costs	3,363 167	391	128
Other Expenses	107	391	120
TOTAL EXPENSES EXCLUDING LOSSES	29,665	29,606	32,723
Revenue	·	·	<u> </u>
Appropriation Revenue	28,748	28,600	31,797
Funding Distribution from Department			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	767	777	800
Transfers to the Crown Entity		•••	
Sales of Goods and Services			
Grants and Contributions			
Investment Revenue		25	
Retained Taxes, Fees and Fines			
Other Revenue	54	75	55
Total Revenue	29,569	29,477	32,652
Gain/(Loss) on Disposal of Non Current Assets	15	72	15
Other Gains/(Losses)		(20)	
Net Result	(81)	(78)	(56)

	2024		2025-26
	Budget \$000	Revised \$000	Budget \$000
Assets	Çooo	φοσσ	φοσσ
Current Assets			
Cash Assets	199	538	567
Taxes Receivable			
Receivables	1,240	1,367	1,226
Contract Assets			
Inventories	***	•••	
Financial Assets at Fair Value			
Other Financial Assets			
Other		•••	
Assets Held For Sale			
Total Current Assets	1,439	1,905	1,793
Non Current Assets			
Taxes Receivable	•••	•••	
Receivables	•••	•••	
Contract Assets			
Inventories Financial Assets at Fair Value	•••		
Equity Investments	•••	•••	
Property, Plant and Equipment -	•••	•••	
Land and Building	17	67	156
Plant and Equipment	2,354	2,509	2,391
Infrastructure Systems	_,	_,	_,
Investment Properties	•••		
Right of Use Assets	9,144	8,668	6,749
Intangibles	839	976	857
Other Assets	•••		
Total Non Current Assets	12,353	12,220	10,153
Total Assets	13,793	14,125	11,946
Liabilities			
Current Liabilities			
Taxes Payable	•••		
Payables	507	450	450
Contract Liabilities		•••	
Other Financial Liabilities at Fair Value			
Borrowings	1,951	2,071	2,174
Provisions	1,927	2,016	2,016
Other	•••	•••	
Liabilities Associated with Assets Held for Sale  Total Current Liabilities	4,385	4,538	4,641
	4,365	4,536	4,041
Non Current Liabilities			
			•••
Taxes Payable		•••	
Payables			
Payables Contract Liabilities		 	
Payables Contract Liabilities Other Financial Liabilities at Fair Value	  	 	
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	  6,984	  6,936	 4,710
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	  	  6,936 783	 4,710 783
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings	  6,984 661	  6,936 783 	 4,710 783 
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	 6,984 661  <b>7,645</b>	 6,936 783  <b>7,719</b>	4,710 783  <b>5,493</b>
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities	  6,984 661 	  6,936 783 	 4,710 783 
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities	 6,984 661  7,645 12,031	 6,936 783  7,719	4,710 783  <b>5,493</b> <b>10,133</b>
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets	 6,984 661  7,645 12,031	 6,936 783  7,719	4,710 783  <b>5,493</b> <b>10,133</b>
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds Reserves	 6,984 661  7,645 12,031 1,762	7,719 12,256 1,868	4,710 783  5,493 10,133 1,812
Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	 6,984 661  7,645 12,031 1,762	7,719 12,256 1,868	4,710 783  5,493 10,133 1,812

	202	4-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
	φοσσ	ÇCCC	φοσσ
Cash Flows From Operating Activities			
Payments			
Employee Related	22,131	21,039	24,27
Personnel Services			
Grants and Subsidies			
Finance Costs	167	391	128
Equivalent Income Tax	•••		
Other Payments	3,125	4,376	4,01
Total Payments	25,423	25,805	28,417
Receipts			
Appropriation	28,748	28,600	31,797
Funding Distribution from Department			
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity	•••		
Cash transfers to the Crown Entity	•••		
Sale of Goods and Services		•••	
Retained Taxes, Fees and Fines			_
Interest Received	•••	25	
Grants and Contributions			•
Other Receipts	 54	 164	10
Total Receipts	28,803	28,789	31,898
Net Cash Flows From Operating Activities	3,380	2,983	3,482
Cash Flows From Investing Activities			-,
Proceeds from Sale of Property, Plant and Equipment	15	72	15
Purchases of Property, Plant and Equipment			
· · · · · · · · · · · · · · · · · · ·	(1,000)	(920)	(1,000
Proceeds from Sale of Investments		•••	•
Purchases of Investments	•••	•••	•
Advances Repayments Received	•••		•
Advances made			•
Other Investing	(100)	(100)	
Net Cash Flows From Investing Activities	(1,085)	(948)	(985
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances	(2,456)	(1,850)	(2,468
Dividends Paid			
Other Financing		•••	
Capital Appropriation - Equity Appropriation	•••		
One by Facility Indication to Fac Double Facilities			
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities			(2,468
			. ,
Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash	(2,456) (161)	(1,850) 185	29
Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash  Opening Cash and Cash Equivalents	(2,456) (161) 360	(1,850) 185 353	29
Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash  Opening Cash and Cash Equivalents Reclassification of Cash Equivalents	(2,456) (161)	(1,850) 185	29
Net Cash Flows From Financing Activities  Net Increase/(Decrease) in Cash  Opening Cash and Cash Equivalents	(2,456) (161) 360	(1,850) 185 353	 (2,468) 29 538 

# **New South Wales Electoral Commission Operating Statement**

		4-25	2025-26
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -	05.440	70.000	47.040
Employee Related	95,110	73,308	47,016
Personnel Services Expenses			
Other Operating Expenses	20,281	42,930	48,466
Grants and Subsidies	•••	•••	
Appropriation Expense	 10.875	 8.075	 0.652
Depreciation and Amortisation Finance Costs	1.016	6,075 716	9,652 1.396
Other Expenses	71,746	58,947	29,003
TOTAL EXPENSES EXCLUDING LOSSES	199,028	183,976	135,533
Revenue	,	,	,
Appropriation Revenue	192,826	172.806	118,733
Funding Distribution from Department	132,020	172,000	110,7 00
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	600	 849	626
Transfers to the Crown Entity	(57,718)	(55,518)	
Sales of Goods and Services	57.299	53,797	1.593
Grants and Contributions	4,100	4,100	6,900
Investment Revenue	·	800	
Retained Taxes, Fees and Fines			
Other Revenue	0	•••	•••
Total Revenue	197,107	176,834	127,852
Gain/(Loss) on Disposal of Non Current Assets		2	
Other Gains/(Losses)			
Net Result	(1,921)	(7,140)	(7,681)

	2024 Budget	4-25 Revised	2025-26 Budget
	\$000	\$000	\$000
Assets	Ų 000	<b>QUOU</b>	<b>Q</b>
Current Assets			
Cash Assets	12,139	14,770	12,012
Taxes Receivable			12,012
Receivables	 10,558	4,441	4,441
Contract Assets	58	., 58	58
Inventories	145	145	145
Financial Assets at Fair Value		•••	
Other Financial Assets		•••	
Other			
Assets Held For Sale		•••	
Total Current Assets	22,900	19,414	16,656
Non Current Assets			
Taxes Receivable		•••	
Receivables			
Contract Assets			
Inventories			
Financial Assets at Fair Value			
Equity Investments			
Property, Plant and Equipment -			
Land and Building	***	•••	
Plant and Equipment	501	1,244	1,009
Infrastructure Systems			
Investment Properties			
Right of Use Assets	17,165	16,817	14,017
Intangibles	29,862	30,055	24,938
Other Assets			
Total Non Current Assets	47,528	48,116	39,964
Total Assets	70,428	67,530	56,620
Liabilities Current Liabilities			
Taxes Payable			
Payables	4,500	2,490	2,490
Contract Liabilities			
Other Financial Liabilities at Fair Value		•••	
Borrowings	 2,991	 2,991	 3,216
Provisions	5,064	5,064	5,064
Other			
Liabilities Associated with Assets Held for Sale			
Total Current Liabilities	12,555	10,545	10,770
Non Current Liabilities	<u> </u>		,
Taxes Payable		•••	
Payables			
Contract Liabilities			
Other Financial Liabilities at Fair Value			
Borrowings	23,314	23,314	19,860
Provisions	685	685	685
Other			
Total Non Current Liabilities	23,999	23,999	20,545
Total Liabilities	36,554	34,544	31,315
Net Assets	33,874	32,986	25,305
Equity			
Equity Accumulated Funds	33,874	32,986	25,305
Accumulated Funds Reserves	33,874 	32,986 	25,305 
Accumulated Funds Reserves Capital Equity			
Accumulated Funds Reserves		32,986   <b>32,986</b>	25,305   <b>25,305</b>

	202	4-25	2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	94,510	73,626	46,387
Personnel Services			
Grants and Subsidies			
Finance Costs	1,016	716	1,396
Equivalent Income Tax			
Other Payments	100,626	95,596	77,473
Total Payments	196,153	169,938	125,255
Receipts	·	<del></del>	
Appropriation	192,826	172,806	118,733
Funding Distribution from Department			•••
Cash reimbursements from the Crown Entity			•••
Sale Proceeds Transfers to the Crown Entity			
Cash transfers to the Crown Entity	(57,718)	(55,518)	
Sale of Goods and Services	60,074	57,827	1,593
Retained Taxes, Fees and Fines			
Interest Received		800	
Grants and Contributions	4,100	4,100	6,900
Other Receipts	8,600		***
Total Receipts	207,882	180,015	127,226
Net Cash Flows From Operating Activities	11,729	10,077	1,971
Cash Flows From Investing Activities		·	
Proceeds from Sale of Property, Plant and Equipment		2	•••
Purchases of Property, Plant and Equipment	(99)	(650)	(100)
Proceeds from Sale of Investments			
Purchases of Investments			
Advances Repayments Received			
Advances made			
Other Investing	(12,607)	(9,487)	(1,400)
Net Cash Flows From Investing Activities	(12,706)	(10,135)	(1,500)
Cash Flows From Financing Activities		·	
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances	(3,449)	(3,686)	(3,229)
Dividends Paid			
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities			
Net Cash Flows From Financing Activities	(3,449)	(3,686)	(3,229)
N. (1)	(0, 1.10)		
Net Increase/(Decrease) in Cash	(4,426)	(3,745)	(2,758)
Opening Cash and Cash Equivalents			
Opening Cash and Cash Equivalents Reclassification of Cash Equivalents	(4,426)	(3,745)	
Opening Cash and Cash Equivalents	( <b>4,426</b> ) 16,565	(3,745)	
Opening Cash and Cash Equivalents Reclassification of Cash Equivalents	( <b>4,426</b> ) 16,565 	(3,745) 18,515 	(2,758) 14,770  12,012

# Ombudsman's Office

# **Operating Statement**

Net Result	(450)	319	1,332
Other Gains/(Losses)			
Gain/(Loss) on Disposal of Non Current Assets		•••	
Total Revenue	56,383	55,162	59,787
Other Revenue	0		
Retained Taxes, Fees and Fines			
Investment Revenue		353	
Grants and Contributions			
Sales of Goods and Services	720	940	738
Transfers to the Crown Entity			
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	1,092	874	1,132
Funding Distribution from Department			
Appropriation Revenue	54,571	52.995	57,917
Revenue	,	,	,
TOTAL EXPENSES EXCLUDING LOSSES	56,833	54,843	58,455
Other Expenses			
Finance Costs	146	83	131
Depreciation and Amortisation	4,337	3,201	3,566
Appropriation Expense		•••	
Grants and Subsidies	•	,	11,500
Other Operating Expenses	 11,515	13,914	11.965
Employee Related Personnel Services Expenses	40,835	37,644	42,793
Operating Expenses -	40.005	07.044	40.700
Expenses Excluding Losses			
	\$000	\$000	\$000
	Budget	Revised	Budget
	2024-25		2025-26

	2024		2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets	E 07E	10.005	7.004
Cash Assets	5,675	10,065	7,864
Taxes Receivable			
Receivables	500	500	500
Contract Assets	•••	•••	
Inventories			
Financial Assets at Fair Value Other Financial Assets			
Other Other	***	•••	•••
Assets Held For Sale	***	•••	
Total Current Assets	 6 17E	10,565	0.264
Non Current Assets	6,175	10,565	8,364
Taxes Receivable			
Receivables	•••	•••	
Contract Assets	***	•••	•••
Inventories	•••	•••	
Financial Assets at Fair Value	•••	•••	
Equity Investments	•••	•••	
Property, Plant and Equipment -		•••	•••
Land and Building	1,898		3,781
Plant and Equipment	925	1,034	1,407
Infrastructure Systems			.,
Investment Properties	•••		
Right of Use Assets	1,836	1,194	5,407
Intangibles	1,872	1,952	1,468
Other Assets			,
Total Non Current Assets	6,532	4,181	12,064
Total Assets	12,707	14,746	20,428
Liabilities	<del> </del>	•	
Current Liabilities			
Taxes Payable			
Payables	2,471	2,467	2,539
Contract Liabilities	72	72	72
Other Financial Liabilities at Fair Value	•••		
Borrowings	1,837	1,175	1,615
Provisions	3,593	3,593	3,593
Other			
Liabilities Associated with Assets Held for Sale			
Total Current Liabilities	7,974	7,307	7,819
Total Guitent Liabilities	1,514		
Non Current Liabilities	7,014		
Non Current Liabilities	·		
Non Current Liabilities Taxes Payable	·		 
Non Current Liabilities Taxes Payable Payables			
Non Current Liabilities Taxes Payable Payables Contract Liabilities			   3,838
Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions			
Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings		  0	 3,838
Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions	   1,504	  0 1,079	 3,838 1,079
Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other	    1,504 	  0 1,079 	 3,838 1,079 
Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities	   1,504 	 0 1,079 	3,838 1,079  <b>4,917</b>
Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity	1,504 9,478 3,230	 0 1,079  1,079 8,386 6,359	3,838 1,079  4,917 12,736 7,691
Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	   1,504  1,504 9,478	 0 1,079  1,079	3,838 1,079  4,917 12,736
Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds Reserves	1,504 9,478 3,230	 0 1,079  1,079 8,386 6,359	3,838 1,079  4,917 12,736 7,691
Non Current Liabilities  Taxes Payable Payables Contract Liabilities Other Financial Liabilities at Fair Value Borrowings Provisions Other  Total Non Current Liabilities  Total Liabilities  Net Assets  Equity Accumulated Funds	1,504 9,478 3,230	 0 1,079  1,079 8,386 6,359	3,838 1,079  4,917 12,736 7,691

	2024-25		2025-26
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities	·	·	·
Payments			
Employee Related	38,328	36,569	41,661
Personnel Services	30,320	36,369	41,00
	•••	•••	
Grants and Subsidies			100
Finance Costs	107	70	126
Equivalent Income Tax			11 000
Other Payments	10,055	14,559	11,898
Total Payments	48,489	51,198	53,685
Receipts			
Appropriation	54,571	52,995	57,917
Funding Distribution from Department			
Cash reimbursements from the Crown Entity			
Sale Proceeds Transfers to the Crown Entity			• •
Cash transfers to the Crown Entity			
Sale of Goods and Services	833	1,009	738
Retained Taxes, Fees and Fines		,	••
Interest Received		353	•
Grants and Contributions			_
Other Receipts	6	1,763	
Total Receipts	55,410	56,120	58,655
Net Cash Flows From Operating Activities	6,921	4,922	4,970
Cash Flows From Investing Activities		<del>.</del>	
Proceeds from Sale of Property, Plant and Equipment			
Purchases of Property, Plant and Equipment	(2,108)	(583)	(5,073
Proceeds from Sale of Investments	(=,:00)		(0,0.0
Purchases of Investments			
Advances Repayments Received			
Advances made	•••	•••	•
Other Investing	(700)	(410)	(290
•		•	
Net Cash Flows From Investing Activities	(2,808)	(993)	(5,363
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances			
Repayment of Borrowings and Advances	(3,104)	(2,278)	(1,808
Dividends Paid	•••	•••	••
Other Financing			
Capital Appropriation - Equity Appropriation			
Cash Equity Injection to For-Profit Entities	•••	•••	
Net Cash Flows From Financing Activities	(3,104)	(2,278)	(1,808)
Net Increase/(Decrease) in Cash	1,009	1,651	(2,201
Opening Cash and Cash Equivalents	4,666	8,414	10,065
Reclassification of Cash Equivalents			
Cash transferred in(out) as a Result of Administrative Restructuring			•
Closing Cash and Cash Equivalents	5,675	10,065	7,864
-	•	•	