

6. INDUSTRY CLUSTER

Introduction

The Industry cluster is focused on creating the right conditions for New South Wales to prosper and provide quality job opportunities. This is achieved by developing a highly skilled workforce and responsibly managing land and natural resources to grow the State's primary and other industry sectors.

Contribution to Premier's and State Priorities

The Industry cluster is the lead cluster delivering the following Premier's and State Priorities:

- creating jobs: create 150,000 new jobs by 2019
- encouraging business investment: be the leading Australian state in business confidence
- boosting apprenticeships: increasing the proportion of people completing apprenticeships and traineeships to 65 per cent by 2019.

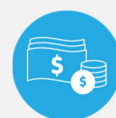
The cluster also supports the State Priorities:

- building infrastructure: key infrastructure projects to be delivered on time and on budget across the state
- making it easier to start a business: make New South Wales the easiest state to start a business
- increasing cultural participation: increase attendance at cultural venues and events in New South Wales by 15 per cent by 2019
- tackling childhood obesity: reduce overweight and obesity rates of children by 5 per cent over ten years.

Outcomes and activities

The Industry cluster is focused on ensuring that New South Wales is a state of opportunity, a place where people want to live, work and raise a family, and where businesses choose to invest and grow. This is achieved by working closely with employers, educators, landholders, communities and other stakeholders to ensure government policy facilitates opportunities for sustainable growth and development. The cluster:

- drives innovation to increase the productivity and resilience of the State's primary industries
- ensures the sustainable use of, and access to, natural resources
- invests in skills and education to ensure that people are ready for work now and for the jobs of the future



\$4.3 billion

Recurrent expenses
2017-18



\$267 million

Capital expenditure
2017-18

- protects the State from risks or potential harm across a range of economic activities as diverse as food safety and biosecurity or from the potential of unsustainable use of natural resources including water, forests, soils and fisheries
- supports responsible development of the liquor, gaming, racing and registered clubs sectors and strong regulation of liquor and gaming to protect the community
- supports the tourism and sporting sectors and secures major events to grow visitor numbers and encourage spending by interstate and international guests
- provides leadership and support to the sport and active recreation sector through information, advice, planning and coordination, funding and sport development programs.

2017-18 Budget highlights

In 2017-18, the Industry cluster will spend \$4.6 billion (\$4,342 million recurrent expenses and \$267 million capital).¹ Key initiatives include:

Skills development and training

- \$759 million for skills development and training programs, including the commissioning of training through TAFE NSW and other registered training providers, to deliver a highly skilled workforce that meets future needs
- \$41 million in 2017-18 for Smart, Skilled and Hired.

Primary Industries and regional water

- \$1 billion in Restart NSW for the Safe and Secure Water Program, commencing in 2017-18 to provide a clean and reliable water supply to rural and regional New South Wales
- \$177 million for Local Land Services to work with land managers and the community to facilitate better land management decisions and assist rural and regional communities to be profitable and sustainable into the future
- \$65 million investment over ten years for an historic research and development partnership with the Grains Research and Development Corporation to extend research into winter crop development (agronomy, physiology and pathology services), infrastructure capacity building and skill development
- \$6.0 million for the Young Farmer Program over four years, to help young farmers improve long term financial resilience and build capacity and capability
- \$3.4 million towards the Government's NSW Shark Strategy with a focus on scientific research to better understand shark movements and develop risk mitigation strategies.

Economic and Regional Development

- \$96 million in 2017-18 to support high potential businesses through Jobs for NSW, as part of the Government's continued commitment of \$190 million to support jobs, including:
 - \$25 million to launch a co-investment vehicle with the private sector to make equity investments in growth companies across New South Wales
 - \$20 million to develop a site in the Sydney CBD where start-up incubators and accelerators will co-locate to foster collaboration and create jobs

¹ Expenses are on an uneliminated cluster basis and exclude cluster grants paid. Payments from the Department of Industry to TAFE NSW for cluster grants and contestable Skills funding have also been eliminated.

- \$41 million in transitional funding over five years to support a responsible greyhound racing industry, including establishment and initial operation of the Greyhound Welfare and Integrity Commission and capital grants to upgrade track facilities to make them safer for racing
- \$18 million in 2017-18 for the Responsible Gambling Fund to promote responsible gambling and prevent or reduce the risk of problem gambling and associated harm in the community
- \$13 million in 2017-18 in funding from the ClubGRANTS program to support arts and culture, sport and recreation and emergency relief facilities to benefit local communities, particularly in regional, remote and disadvantaged areas
- \$7.4 million over four years to continue the StudyNSW program
- \$2.0 million towards infrastructure for nation-leading medicinal cannabis research.

Lands and forestry

- \$39 million for capital investment including:
 - planning and delivery of the Eden Wharf Extension project to cater for cruise ships docking at Eden
 - repair and upgrade of breakwaters, training walls, wharves and jetties
 - dredging in priority regional locations
- \$15 million allocated through the Public Reserves Management Fund¹ to provide grants and loans to reserve trust managers for the development, maintenance and improvement of public reserves across New South Wales for the benefit of local communities
- \$7.2 million to invest in world class forestry policy and research programs to underpin a sustainable forest industry and deliver the Forestry Industry Roadmap to support jobs and increase business confidence and investment in regional communities.

Investing in our communities

- \$207 million (over four years from 2017-18) to establish the Active Kids Rebate. Families in New South Wales will be eligible to receive up to \$100 for every child enrolled in school each year, to help meet the cost of their sport and fitness activities
- \$200 million (over three years from 2017-18), for a new Stronger Country Communities Fund to deliver projects that enhance local amenity, by investing in facilities including public spaces to build strong communities and attract new residents and jobs
- \$193 million in 2017-18 for integrated tourism and events programs to grow New South Wales as a global tourism and event destination
- up to \$30 million to partner with the City of Parramatta to construct a new aquatic centre
- \$8.0 million (over four years from 2017-18) to double grants to surf lifesaving clubs to \$4.0 million per annum to help develop their facilities and increase usage, safety and participation by the general public and club members
- \$5.4 million in 2017-18 to repair the Northern Grandstand at WIN Stadium in Wollongong, to ensure public safety and the continued use of the stand for sport and recreation events

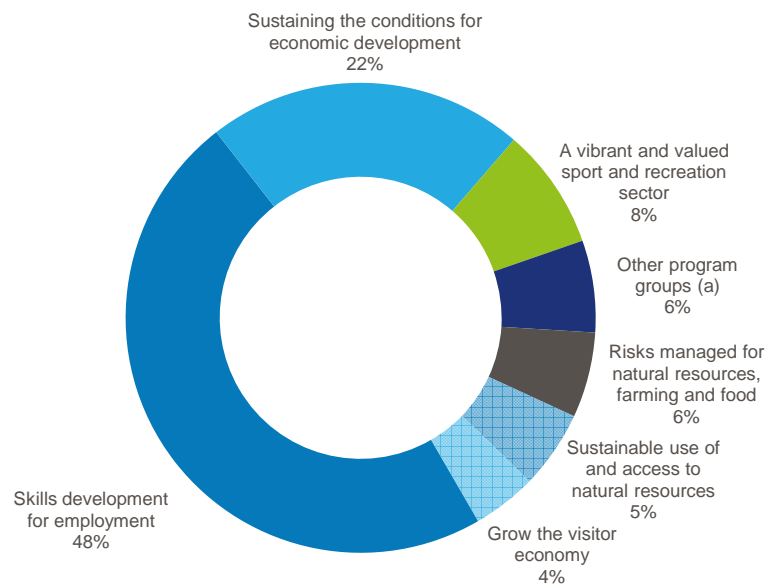
¹ The Public Reserves Management Fund (PRMF) will be replaced by the Crown Reserves Improvement Fund (CRIF) in early 2018.

- \$4.0 million over four years from 2017-18 to provide grants to community-based sports organisations to purchase Automatic External Defibrillator for local sporting facilities and events to reduce the incidence of deaths from cardiac arrest at sporting events
- \$2.4 million in 2017-18 to replace the electronic target systems at the Sydney International Shooting Centre, to guarantee its ability to host national and international standard competitions.

Overview of cluster expenses

A summary of expenses by program group is provided in the chart below.

Chart 6.1: Total recurrent expenses Industry cluster 2017-18 by program group (%)



- (a) Grouped for presentation purposes, "Other program groups" comprises:
- Local Land Services
 - Support for new and expanding businesses to create jobs in NSW

Table 6.1 Industry cluster program group expense summary (\$m)

	Expenses			Capital Expenditure		
	2016-17 Revised \$m	2017-18 Budget \$m	Var %	2016-17 Revised \$m	2017-18 Budget \$m	Var %
Sustaining the conditions for economic development	794.5	948.2	19.3	13.0	47.2	263.3
Support for new and expanding businesses to create jobs in NSW ^(a)	54.9	98.6	79.8	2.0	0.5	(75.0)
Skills development for employment ^(b)	2,043.9	2,076.0	1.6	66.7	131.0	96.5
Sustainable use of and access to natural resources ^(c)	334.0	232.5	(30.4)	11.0	20.3	84.8
Risks managed for natural resources, farming and food	243.8	254.3	4.3	22.9	25.2	10.0
A vibrant and valued sport and recreation sector ^(b)	278.9	363.0	30.1	27.2	37.6	38.6
Grow the visitor economy	174.8	192.8	10.3	0.2	0.2	...
Local Land Services	171.4	176.5	3.0	0.8	5.5	552.0
Diverse, reliable and sustainable energy sources are secured ^(c)	243.4	...	(100)
Total	4,339.6	4,342.0	0.1	143.7	267.5	86.1

(a) This excludes \$38 million support for business by Jobs for NSW in the form of loans, guarantees and equity investment.

(b) Payments of grants and subsidies from the Department of Industry to cluster agencies have been eliminated.

(c) This program group was affected by machinery-of-government changes which took effect on 1 April 2017.

Machinery of government

The Industry cluster was affected by machinery-of-government changes set out in the *Administrative Arrangements (Administrative Changes—Public Service Agencies) Order 2017* which took effect on 1 April 2017. The Order changed the name of the Department of Industry, Skills and Regional Development to the Department of Industry.

Under this Order, funding and staff¹ who provided support for trade and industry, and liquor, gaming and racing functions were transferred from the Department of Premier and Cabinet and Department of Justice, to the Department of Industry.

Funding and staff who provided support for the regional NSW portfolio, and resources, energy and utilities functions were transferred to the Premier and Cabinet, and Planning and Environment clusters respectively. Expenditure for the nine months to 31 March 2017 is reflected in 2016-17 Revised expenses.

Destination NSW, the Office of Sport and the Sydney Olympic Park Authority were transferred from the Premier and Cabinet cluster to the Industry cluster. The NSW Institute of Sport Staff Agency was established. The Coal Innovation Fund, Hunter Water Corporation, Endeavour Energy, Essential Energy, Sydney Water Corporation and Cobbora Holding Company were transferred from the Industry cluster to the Planning and Environment cluster. The Independent Liquor and Gaming Authority was transferred to the Industry cluster from the Justice cluster.

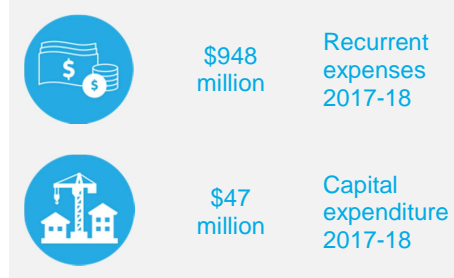
¹ Due to machinery-of-government changes during 2016-17 and implementation of new program groups, performance information for affected FTE will display "n.a." for years prior to 2016-17.

Cluster Program Group Highlights

Sustaining the conditions for economic development

In 2017-18, the cluster will spend \$995 million (\$948 million recurrent expenses and \$47 million capital) on sustaining the conditions for economic development.

Sustaining the conditions for economic development programs include investment in programs that drive economic activity and create a competitive business environment and support regional development. The cluster also helps to support productive industries and build prosperous communities through innovation and research.



The key programs and their intended outcomes are:

- economic and industry development to improve resilience and productivity
- guidance from the Chief Scientist & Engineer to promote a vigorous State innovation system
- strong regulation of liquor, gaming and racing to protect the community and support responsible industry development.

Within this program group, the NSW Department of Primary Industries delivers programs to build prosperity and resilience in rural and regional areas including:

- increase productivity and innovation in agriculture
- maximise productive use of water
- increase economic contribution from fishing and aquaculture
- increase market access and development
- foster productive partnerships to maximise benefits.

Key initiatives and activities include:

- \$200 million over three years from 2017-18 for a new Stronger Country Communities Fund to deliver projects that enhance local amenity, by investing in facilities including public spaces to build strong communities and attract new residents and jobs
- \$78 million for Sustaining the Basin, including the Irrigated Farm Modernisation program to support water efficiency infrastructure for irrigators with eligible entitlements in water efficient infrastructure
- \$65 million investment over ten years for an historic research and development partnership with Grains Research and Development to extend research services into winter crop development (agronomy, physiology and pathology services), infrastructure capacity building and skill development
- \$65 million over three years for the Youth Employment program within Smart, Skilled and Hired which aims to assist young people in four pilot regions into employment
- \$41 million in transitional funding over five years to support a responsible greyhound racing industry, including establishment and initial operation of the Greyhound Welfare and Integrity Commission and conditional capital grants to upgrade track facilities to make them safer for racing

- \$39 million in 2017-18 for capital investment in coastal infrastructure and regional ports projects. This includes:
 - \$26 million for the planning and delivery of the Eden Wharf Extension project to develop a facility to cater for cruise ship visits to Eden
 - \$10 million for the delivery of the Coastal Infrastructure Program, to repair and upgrade breakwaters and training walls, wharves and jetties, and routine maintenance
 - \$2.5 million in capital funding for the Coastal Dredging Strategy in priority regional locations, to deliver ongoing dredging to maintain navigational access to the State owned maritime infrastructure
- \$19 million over three years for the Disability Sector Scale Up program within Smart, Skilled and Hired to maximise opportunities for workers and employers arising from the National Disability Insurance Scheme (NDIS) rollout
- \$18 million in 2017-18 for the Responsible Gambling Fund to promote responsible gambling and prevent or reduce the risk of problem gambling and associated harm in the community
- \$14 million which the Office of the Chief Scientist & Engineer will invest in 2017-18 through its Research Attraction and Acceleration Program to leverage external funding, particularly in NSW universities, for high impact research
- \$13 million in 2017-18 in funding from the ClubGRANTS program to support arts and culture, sport and recreation and emergency relief facilities to benefit local communities, particularly in regional, remote and disadvantaged areas
- \$6.0 million for the Young Farmer Program over four years, to improve long term financial resilience to build capacity and capability for young farmers
- \$3.9 million for maintenance of the Meadowbank Railway Bridge
- \$2.0 million towards infrastructure for nation-leading medicinal cannabis research
- \$1.0 million a year for three years to support the Innovation and Productivity Council to conduct research and develop advice for government on priorities for boosting innovation and productivity in New South Wales, focusing on small, medium and regional business.

Performance information	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
Employment growth in New South Wales ^(a)	%	1.2	3.8	n.a.	1.0	1.0
Growth in Gross State Product per capita ^(b)	%	1.2	2.0	n.a.	1.2	1.2
Business confidence (leading Australian state) ^(c)	rank	7	1	1	1	1
New liquor licences granted	no.	2,475	2,264	2,482	n.a.	2,490
Value of New South Wales primary industries ^(d)	\$b	12.7	13.9	15.1	n.a.	n.a.
Gross value of commercial fisheries production per year ^(e)	\$m	96	97	98	n.a.	99
Gross revenue collected from Crown Land Tenures ^(f)	\$m	60	62	59	61	61
Gross value of agricultural export earnings ^(g)	\$b	7.0	7.4	7.5	7.5	7.6
Employees ^(h)	FTE	n.a.	n.a.	2,095	2,095	2,221

	2016-17 Revised \$000	2017-18 Budget \$000
Financial indicators		
Total Expenses Excluding Losses	794,532	948,172
Total expenses include the following ⁽ⁱ⁾ :		
Employee related	254,907	307,772
Other operating expenses	215,970	198,187
Grants and subsidies	262,447	378,588
Capital expenditure	12,991	47,201

- (a) Australian Bureau of Statistics (ABS) seasonally adjusted employment data from 6202 Labour Force Australia, March 2017. Note these figures are subject to change due to ABS methodology for seasonal adjustment.
- (b) Gross State Product is chain volume measures, original data.
- (c) Business Confidence is a composite measure of average ranking among Australian states in major business confidence indicators. Data Source: Composite (NAB monthly business survey; Roy Morgan business index; Sensis Business index). The rankings are provided at a point in time 2014-15 rank was from December 2014, 2015-16 rank from December 2015 and 2016-17 rank from December 2016.
- (d) The data are provided by the Australian Bureau for Agricultural and Resource Economics (ABARES). 2015-16 actual data will not be available until July/August 2017. Forecast data is not available. Baseline data is for primary industries.
- (e) From 2016-17 this measure includes abalone, lobster and mud crab.
- (f) From 2013-14 this measure includes an estimate for extractive industry royalties. The figures do not include Public Reserve Management Fund and Crown Lands Reserve Trust income. 2014-15 and 2016-17 forecast revised to include unearned revenue/tenures paid in advance and financial leases.
- (g) The data are provided by Global Trade Atlas. 2016-17 actual data will not be available until August 2017. Forecast data is not available.
- (h) FTE numbers are not available due to machinery-of-government changes.
- (i) Selected expense categories only and may not add to total.

Support for new and expanding businesses to create jobs in NSW

In 2017-18, the cluster will spend \$137 million (\$99 million recurrent expenses, \$500,000 capital and \$38 million support by Jobs for NSW in the form of loans, guarantees and equity investment) on programs supporting new and expanding businesses to create jobs and invest in New South Wales.



These programs are designed to:

- promote trade and investment through attraction of foreign direct investment, increasing exports and promotion of the education sector internationally
- support and grow small businesses in New South Wales through the provision of advice, advocacy, and mediation and dispute resolution services by the Office of the NSW Small Business Commissioner
- grow jobs through Jobs for NSW.

Key initiatives and activities include:

- \$96 million in 2017-18 to support high potential businesses through Jobs for NSW, as part of the Government's continued commitment of \$190 million to support jobs, including:
 - \$25 million to launch a co-investment vehicle with the private sector to make equity investments in growth companies across New South Wales
 - \$20 million to develop a site in the Sydney CBD where start-up incubators and accelerators will co-locate to foster collaboration and create jobs
- \$10 million in funding to lead industry development activities that drive growth and global competitiveness. This includes collaborative programs with industry and universities, industry capability building, leveraging the benefits of a new airport in Western Sydney, establishment of Defence NSW, promotion and support of key industries and land activation through strategic project delivery
- \$7.5 million is allocated for the New South Wales Government's Business Connect program, funding more than 60 advisors across New South Wales and the business bus to help small businesses start and grow
- \$3.6 million in 2017-18 to support and grow small businesses in New South Wales including the provision of small business advocacy services and dispute resolution services
- \$1.9 million in 2017-18 to allow existing lottery agents to apply for contributions of up to \$10,000 for approved shop re-fits which takes a significant financial burden off these small businesses
- \$225,000 for two new specialist advisory programs, providing access to finance and procurement for small business commencing in 2017-18. These initiatives will deliver improved financial literacy and competitiveness when it comes to borrowing money and bidding for procurement opportunities.

Performance information	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
Grow foreign direct investment into New South Wales	\$b	7.0	4.6	6.6	7.0	6.9
Clients assisted through small business advocacy and dispute resolution services per year	no.	17,450	20,500	21,000	21,000	22,500
Funds invested by Jobs for NSW ^{(a)(b)(c)}	\$m	n.a.	13.9	14.1	14.1	84.1
Number of jobs created through foreign direct investment	no.	11,094	7,317	10,500	11,000	10,800
New South Wales businesses participating in export capability building programs ^{(d)(e)}	no.	n.a.	n.a.	2,872	3,500	4,000
Employees ^(f)	FTE	n.a.	n.a.	158	158	205

Financial indicators	2016-17 Revised \$000	2017-18 Budget \$000
Total Expenses Excluding Losses	54,857	98,645
Total expenses include the following ^(g) :		
Employee related	14,839	24,468
Other operating expenses	20,201	24,792
Grants and subsidies	19,544	48,801
Capital expenditure	2,000	500

- (a) From 2016-17 this measure includes anticipated grant payments, loans and board's fees pending for NSW Treasury approval and excludes \$6.6 million executed loan guarantees.
- (b) As Jobs for NSW was launched in August 2015, data for 2014-15 is not available.
- (c) The increase in funds forecast to be invested by Jobs for NSW is due to an increase in funding for 2017-18 captured in the budget highlight above.
- (d) Participation at programs, workshops and seminars run by the department and with partners such as Austrade targeting new and aspiring exporters to build up their export readiness.
- (e) Previously NSW Trade & Investment reported on the number of clients serviced. This measure included one to one and group value adding interactions such as missions, events, advisory and capacity building workshops with exporters, investors and a range of other regional, metropolitan and sector based businesses. From 1 July 2016 NSW Trade & Investment has run the new export capability program which is now being reported on.
- (f) FTE numbers are not available due to machinery-of-government changes.
- (g) Selected expense categories only and may not add to total.

Skills development for employment

In 2017-18, the cluster will spend \$2.2 billion (\$2,076 million recurrent expenses and \$131 million capital) on skills development for employment.

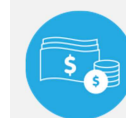
The New South Wales Government is investing in programs that match job and skills demand, in order to deliver a highly skilled workforce that meets future needs.

The key programs and intended outcomes are:

- vocational education and training delivered under the new 'One TAFE NSW' operating model
- contestable delivery including funding which supports skills development and training to meet employer and student skill needs
- direct intervention programs which complement the contestable program and are designed to address particular skills and training needs not readily supported through the market-based system.

Key initiatives and activities include:

- \$1.7 billion for TAFE NSW (including receipts from Smart and Skilled)
- \$759 million for skills development and training programs, including the commissioning of training through TAFE NSW and other registered training providers, to deliver a highly skilled workforce that meets future needs
- \$15 million over four years for the AgSkills strategy to support the New South Wales agriculture sector attract new workers and retain and up-skill existing workers
- \$8.0 million over four years for the Infrastructure Skills Legacy Program (ISLP) to increase apprentices, trainees and Aboriginal people employed in New South Wales Government funded infrastructure projects
- \$5.0 million over three years for the Local Government strategy to provide prospective, new and existing council employees with vocational skills to work in local government
- TAFE NSW will continue the modernisation program during 2017-18 to ensure TAFE NSW remains a sustainable and commercial education business in a competitive and rapidly changing environment
- TAFE NSW will continue a program of work during 2017-18 to create increased access to flexible learning by providing student-centred, digitally enabled facilities including Connected Learning Centres across regional and rural New South Wales.



\$2.1
billion

Recurrent
expenses
2017-18



\$131
million

Capital
expenditure
2017-18

Performance information	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
Apprenticeship and trainee contracts approved ^(a)	no.	48,028	46,217	53,612	n.a.	53,612
Apprenticeship and trainee completion rates ^(b)	%	62	62	60	n.a.	60
People supported through market led programs in New South Wales per year (total) ^{(c)(d)}	no.	287,591	340,551	346,350	n.a.	352,247
People supported through New South Wales Government skills funding per year (total)	no.	347,346	405,375	415,298	n.a.	425,464
People with a disability supported through New South Wales Government skills funding per year	no.	35,549	51,793	52,893	n.a.	n.a.
Indigenous people supported through New South Wales Government skills funding per year	no.	28,511	33,425	34,416	n.a.	n.a.
Employees	FTE	259	332	331	331	373
TAFE Employees	FTE	11,375	10,589	10,470	10,026	9,969

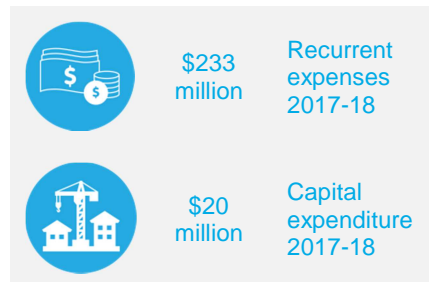
TAFE NSW Performance information	Units	2014 Actual	2015 Actual	2016 Actual	2017 Forecast
Total TAFE NSW course enrolments ^{(e)(f)(g)}	no.	535,089	431,868	543,309	516,700
TAFE NSW enrolments of students with a disability ^{(e)(f)}	no.	52,130	41,903	56,653	56,100
TAFE NSW enrolments of Indigenous students ^{(e)(f)}	no.	37,520	33,019	40,489	41,700
Graduates satisfied with overall quality of all TAFE training	%	89	89	87	88

Financial indicators	2016-17 Revised \$000	2017-18 Budget \$000
Total Expenses Excluding Losses	2,043,853	2,076,012
Total expenses include the following ^(h) :		
Employee related	1,136,586	1,142,194
Other operating expenses	481,004	505,100
Grants and subsidies	274,556	287,679
Capital expenditure	66,682	131,035

- (a) 2016-17 actual results to 31 Dec 2016 (20,279) is up 16 per cent on the equivalent 2015-16 period to 31 Dec 15 (17,484).
- (b) 2016-17 forecast based on the latest actual results, which is 60% for the 2016 calendar year.
- (c) Each person (student) can have one or more enrolments.
- (d) VOCSTATS (a software product hosted by the National Centre for Vocational Education Research) government funded student (not enrolment) data broadly deemed as contestable, and includes Certificate I-III; Certificate IV and above if non-TAFE NSW; all Apprenticeships & Traineeships; and all VET contestable students in VOCSTATS.
- (e) TAFE NSW non-financial performance data is calendar year and based on Australian Vocational Education and Training Management Information Statistical Standard counting rules. TAFE NSW enrolments for 2014, 2015 and 2016 are actuals and 2017 is preliminary forecast. These figures reflect total activity of TAFE NSW. Service measures have been updated from prior years. Figures may not be comparable between years due to changes in counting rules.
- (f) Students can have one or more enrolments.
- (g) The 2016-17 Forecast is lower than the 2016 enrolment data and reflecting the anticipated impact of the Commonwealth's changes to the VET student loan (VSL) scheme. The magnitude and impact of Commonwealth policy changes including VSL and Higher Education policy cannot be fully assessed at this stage and may have a greater impact than anticipated on the forecast. There is potential for an offsetting increase in enrolments as a result of recently announced increases in Commonwealth funding for apprenticeships.
- (h) Selected expense categories only and may not add to total.

Sustainable use of and access to natural resources

In 2017-18, the cluster will spend \$253 million (\$233 million recurrent expenses and \$20 million capital) on sustainable use and access to land and natural resources that support job creation, primary production and generate social and economic activity in local communities.



Sustainable use of and access to natural resources programs are focused on sustainable land and natural resource management by assessing, planning, allocating and monitoring the use of Crown Land and forests, travelling stock reserves and water and aquatic resources.

Key initiatives and activities include:

- \$1 billion in Restart NSW towards the Government's Safe and Secure Water Program providing reliable and affordable water and sewerage infrastructure that underpins regional NSW communities, businesses and industries
- \$15 million allocated through the Public Reserves Management Fund to provide grants and loans to reserve trust managers for the development, maintenance and improvement of public reserves across New South Wales for the benefit of local communities
- \$7.2 million to invest in world class forestry policy and research programs to underpin a sustainable forest industry and deliver the Forestry Industry Roadmap to support jobs and increase business confidence and investment in regional communities
- \$2.3 million in 2017-18 to purchase a new off-shore patrol vessel to protect and patrol the State's fisheries resources, and to contribute to shark management.

Performance information	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
Compliance rate in fisheries per year ^(a)						
Commercial fisheries	%	78	82	83	n.a.	85
Recreational fisheries	%	89	90	90	n.a.	90
Gigalitres of water allocated per year ^(b)	GL	10,871	9,695	14,420	n.a.	n.a.
Advice on land planning matters provided within target timeframe ^(c)	%	n.a.	92	90	n.a.	90
Employees ^(d)	FTE	n.a.	n.a.	458	458	451

Financial indicators	2016-17 Revised \$000	2017-18 Budget \$000
Total Expenses Excluding Losses ^(e)	333,972	232,549
Total expenses include the following ^(f) :		
Employee related	61,256	54,935
Other operating expenses	63,720	77,653
Grants and subsidies	188,186	79,450
Capital expenditure	10,991	20,306

(a) Compliance with legislation through investigations from fishing patrols and operations.

(b) Volume of water allocations announced for regulated, groundwater and unregulated systems state-wide.

(c) Data collection commenced in January 2016, as such there is no available data for 2014-15.

(d) Machinery-of-government changes mean that FTE numbers are not available.

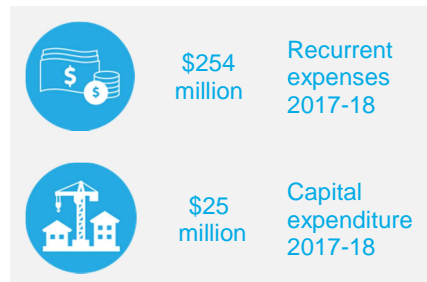
(e) This program group was affected by machinery-of-government changes which took effect on 1 April 2017.

(f) Selected expense categories only and may not add to total.

Risks managed for natural resources, farming and food

In 2017-18, the cluster will spend \$280 million (\$254 million recurrent expenses and \$25 million capital) on risks managed for natural resources, farming and food.

These programs deliver services that promote food safety, enhance biosecurity, build capacity in the agricultural sector and strengthen community confidence to mitigate and manage risks to the community, industry and the environment.



Key initiatives and activities include:

- \$75 million for the continuation of concessional loans under the Farm Innovation Fund to assist primary producers to prepare for future drought
- \$64 million contribution over ten years from 2017-18 by New South Wales towards an expanded national program to eradicate Red Fire Ants
- \$22 million towards reducing foodborne illness and bolstering consumer education into food safety
- \$3.6 million for a shark meshing trial and SMART (Shark Management Alert in Real Time) drumlines deployed on the North Coast
- \$3.4 million towards the Government's NSW Shark Strategy with a focus on scientific research to better understand shark movements and reduce the risk of shark incidents
- \$2.5 million in continuing funding for the Bushfire Mitigation Program, to mitigate and manage bushfire risk to community and industry by ensuring Crown land is managed in accordance with legislative requirements.

Performance information	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
Compliance with food safety requirements from inspection activity per year ^(a)	%	95	95	95	n.a.	95
Responses by NSW DPI to biosecurity emergencies and natural disasters per year ^(b)	no.	30	28	n.a.	n.a.	n.a.
Average time taken to provide Rural Assistance Authority assistance ^(c)	Days	23	22	20	20	20
Employees ^(d)	FTE ^(d)	n.a.	n.a.	718	718	770

Financial indicators	2016-17 Revised \$000	2017-18 Budget \$000
Total Expenses Excluding Losses	243,845	254,328
Total expenses include the following ^(e) :		
Employee related	87,805	96,157
Other operating expenses	79,711	76,594
Grants and subsidies	49,810	52,829
Capital expenditure	22,878	25,173

(a) Audits and inspections carried out by NSW Food Authority and local government.

(b) Unable to provide forecast data as the number of biosecurity emergencies and natural disasters is a factor.

(c) Assistance provided through 'Farm Innovation Fund'.

(d) FTE numbers are not available due to machinery-of-government changes.

(e) Selected expense categories only and may not add to total.

A vibrant and valued sport and recreation sector

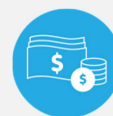
In 2017-18, the Office of Sport and the Sydney Olympic Park Authority will spend \$401 million (\$363 million recurrent expenses and \$38 million capital) to promote a vibrant and valued sport and recreation sector.

This program group seeks to improve participation in sport and active recreation, enhance the performance and sustainability of the sector and support our athletes to become world's best.

The cluster drives planning, management and delivery of high quality stadia, venues and facilities as well as programs which offer support to elite athletes via high performance pathways. The group also includes programs which drive integrity and safety in sport.

Key initiatives and activities include:

- \$207 million (over four years from 2017-18) to establish the Active Kids Rebate. Families in New South Wales will be eligible to receive up to \$100 for every child enrolled in school each year, to help meet the cost of their sport and fitness activities
- \$40 million towards the National Rugby League Centres of Excellence program to support investment in elite training and community facilities
- up to \$30 million to partner with the City of Parramatta to construct a new aquatic centre
- \$9.0 million to continue planning for the redevelopment of the Sydney stadia network as part of the Government's commitment to building world-class stadia
- \$5.4 million for capital works on the Northern Grandstand at WIN Stadium in Wollongong, including roof repairs and structural steel rectification to ensure public safety and provide for the continued use of the stand for sport and recreation events
- \$4.0 million (over four years from 2017-18) to provide grants to community-based sports organisations to purchase Automatic External Defibrillator for local sporting facilities and events to reduce the incidence of deaths from cardiac arrest at sporting events
- \$4.0 million for the Surf Club Facility Program (including an additional \$2 million approved as part of the 2017-18 budget)
- \$2.4 million in 2017-18 to replace the electronic target systems at the Sydney International Shooting Centre, to guarantee its ability to host national and international standard competitions
- \$2.0 million to support the Modernise and Optimise Regional Sport initiatives
- construction of a new Western Sydney Stadium at Parramatta on the site of the existing facility.



\$363 million
Recurrent expenses
2017-18



\$38 million
Capital expenditure
2017-18

Performance information	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
Participation of New South Wales adult population engaged in regular physical activity ^(a)	%	n.a.	58.4	58.8	58.8	59.5
Participation of New South Wales children engaged in organised physical activity outside of school ^(a)	%	n.a.	19.6	20.7	20.7	21.4
Participation days at Sport and Recreation Centres and Olympic Venues	Million days	1.1	1.1	1.2	1.2	1.3
NSW Institute of Sport athlete annual representation on national teams at benchmark events ^(b)	%	38	23	25	25	25
Employees						
Office of Sport (core groups)	FTE	391	384	391	391	391
Sydney Olympic Park Authority	FTE	255	255	255	255	255
Venues NSW	FTE	35	33	28	28	29
NSW Institute of Sport	FTE	87	89	90	90	90

	2016-17 Revised \$000	2017-18 Budget \$000
Financial indicators		
Total Expenses Excluding Losses ^(c)	278,929	362,979
Total expenses include the following ^(d) :		
Employee related	82,129	82,336
Other operating expenses	89,295	108,280
Grants and subsidies	41,345	111,923
Capital expenditure	27,159	37,647

(a) These measures are based on new national data (AusPlay) first published in 2015-16.

(b) Benchmark events include the Olympic and Paralympic Games (Summer and Winter), the Commonwealth Games and World Championships, where applicable. Note that trends will vary due to Games cycles.

(c) Total expenses for this program group have been reduced for the impact of pass through expenditure.

(d) Selected expense categories only and may not add to total.

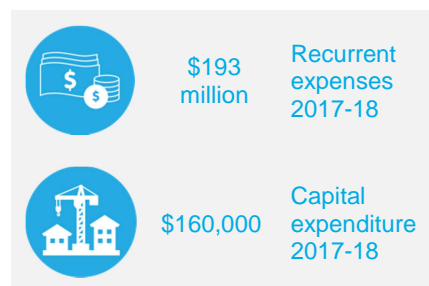
Grow the visitor economy

In 2017-18, the cluster will spend \$193 million (\$193 million recurrent expenses and \$160,000 capital) to grow the visitor economy.

This program works to drive tourism and acquire and develop major sporting and cultural events for Sydney and Regional NSW.

Key initiatives include:

- continued support for events such as Handa Opera on Sydney Harbour, Vivid Sydney, the NRL Grand Final and State of Origin Series, World Cup Football Qualifiers, the Australian round of the World Rally Championships in Coffs Harbour, Ironman Australia Port Macquarie, the NSW Pro Surf Series, the Deni Ute Muster and MTV Beats & Eats in Regional NSW
- continued efforts in regional and rural NSW through a \$43 million regional commitment over four years from 2016-17. This includes the creation of six new Destination Networks throughout NSW, a Regional Cooperative Tourism Marketing Program, a Regional Tourism Product Development Program, a Regional Conferencing Unit and an expanded Regional Flagship Event program.



Performance information	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised ^(d)	2017-18 Forecast
Overnight visitors (millions) ^(a)	no.	30.8	32.5	n.a.	n.a.	n.a.
Visitor expenditure ^(b)	\$b	23.6	25.5	29.7	29.7	31.5
Visitor nights (millions) ^(c)	no.	169.4	179.9	n.a.	n.a.	n.a.
Event retention and acquisition	no.	78	118	n.a.	n.a.	n.a.
Employees	FTE	188	196	196	197	197

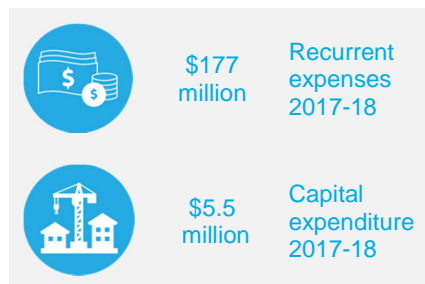
Financial indicators	2016-17 Revised \$000	2017-18 Budget \$000
Total Expenses Excluding Losses	174,828	192,828
Total expenses include the following ^(e) :		
Employee related	20,635	20,804
Other operating expenses	143,405	147,554
Grants and subsidies	9,377	23,665
Capital expenditure	160	160

- (a) Total number of domestic and international visitors who travel to New South Wales and stay one or more, but not more than 364 nights.
- (b) Annual targets are not set for overnight visitors, visitor expenditure, visitor nights or event retention and acquisition.
- (c) Total number of nights domestic and international visitors spend in New South Wales.
- (d) 2016-17 revised data will be available in September 2017.
- (e) Selected expense categories only and may not add to total.

Local Land Services

In 2017-18, the cluster will spend \$182 million (\$177 million recurrent expenses and \$5.5 million capital) on local land services.

Local Land Services brings together agricultural production advice, biosecurity, natural resource management and emergency management to support profitable and sustainable regional communities.



Local Land Services works in partnership with farmers, landholders, and the community across rural and regional NSW, delivering quality, customer-focused services which improve primary production and better manage our natural resources across New South Wales.

Key initiatives include:

- \$20 million will be allocated to the Sustainable Land Management program of Local Land Services in 2017-18 as part of the implementation and delivery of the Government's Land Management and Biodiversity Conservation Reforms. The program has been established to deliver customer-focused rural land management services that support better production and environmental outcomes.

	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
Customer Satisfaction Score ^(a)	%	n.a.	75	75	75	80
Employees	FTE	771	781	799	781	760

Financial indicators	2016-17 Revised \$000	2017-18 Budget \$000
Total Expenses Excluding Losses	171,356	176,528
Total expenses include the following ^(b) :		
Employee related	86,765	84,853
Other operating expenses	47,248	48,407
Grants and subsidies	34,925	40,538
Capital expenditure	839	5,470

(a) 2,200 private land managers were randomly selected to survey. Survey based on private land managers most recent business with Local Land Services. This figure reflects those respondents that were either satisfied or extremely satisfied with the customer service they received.

(b) Selected expense categories only and may not add to total.

Agency Expense Summary

The 2017-18 Budget for the Department of Industry (and other agencies within the cluster) is listed in the table below.

In 2017-18, the Department of Industry will spend \$3.5 billion (\$3,385 million recurrent expenses and \$88 million capital).

Industry, Skills and Regional Development cluster ^(a)	Expenses			Capital Expenditure		
	2016-17 Revised \$m	2017-18 Budget \$m	Var %	2016-17 Revised \$m	2017-18 Budget \$m	Var %
Department of Industry						
Sustaining the conditions for economic development	782.8	935.0	19.4	13.0	47.1	262.8
Support for new and expanding businesses to create jobs in NSW ^(b)	54.9	98.6	79.8	2.0	0.5	(75.0)
Skills development for employment ^(c)	1,444.0	1,438.4	(0.4)
Sustainable use of and access to natural resources	281.1	176.1	(37.4)	11.0	15.8	43.8
Risks managed for natural resources, farming and food	153.4	185.1	20.7	21.3	24.0	12.6
Diverse, reliable and sustainable energy sources are secured	243.4	...	(100)
Cluster grants.....	147.8	551.3	273.1
Total	3,107.4	3,384.6	8.9	47.3	87.5	84.9
Independent Liquor and Gaming Authority						
Sustaining the conditions for economic development	11.7	13.2	12.6	...	0.1	...
Total	11.7	13.2	12.6	...	0.1	...
New South Wales Rural Assistance Authority						
Risks managed for natural resources, farming and food	64.3	42.5	(33.8)	0.1	0.1	...
Total	64.3	42.5	(33.8)	0.1	0.1	...
Office of Sport						
A vibrant and valued sport and recreation sector ^(c)	169.1	258.7	53.0	5.1	21.4	323.3
Total	169.1	258.7	53.0	5.1	21.4	323.3
Sydney Olympic Park Authority						
A vibrant and valued sport and recreation sector ^(c)	136.5	133.1	(2.5)	22.1	16.2	(26.7)
Total	136.5	133.1	(2.5)	22.1	16.2	(26.7)
TAFE Commission						
Skills development for employment ^(c)	1,711.7	1,715.5	0.2	66.7	131.0	96.5
Total	1,711.7	1,715.5	0.2	66.7	131.0	96.5
Destination NSW						
Grow the visitor economy	174.8	192.8	10.3	0.2	0.2	...
Total	174.8	192.8	10.3	0.2	0.2	...
Lands Administration Ministerial Corporation						
Risks managed for natural resources, farming and food	4.7	5.1	7.7
Total	4.7	5.1	7.7

Industry Cluster

Industry, Skills and Regional Development cluster ^(a)	Expenses			Capital Expenditure		
	2016-17 Revised \$m	2017-18 Budget \$m	Var %	2016-17 Revised \$m	2017-18 Budget \$m	Var %
Local Land Services						
Local Land Services	171.4	176.5	3.0	0.8	5.5	552.0
Total	171.4	176.5	3.0	0.8	5.5	552.0
NSW Food Authority						
Risks managed for natural resources, farming and food	21.5	21.6	0.8	1.5	1.1	(26.7)
Total	21.5	21.6	0.8	1.5	1.1	(26.7)
Water Administration Ministerial Corporation						
Sustainable use of and access to natural resources	52.8	56.4	6.9	...	4.5	...
Total	52.8	56.4	6.9	...	4.5	...

(a) Agency expenses are uneliminated.

(b) This excludes \$38 million support for business by Jobs for NSW in the form of loans, guarantees and equity investment.

(c) Payments of grants and subsidies from the Department of Industry to cluster entities have not been eliminated above.

Financial Statements

Department of Industry

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	531,821	505,510	495,206
Other operating expenses	400,610	331,259	341,876
Grants and subsidies	2,369,506	2,187,194	2,458,393
Appropriation Expense
Depreciation and amortisation	88,200	83,401	86,894
Finance costs
Other expenses	11,958	...	2,197
TOTAL EXPENSES EXCLUDING LOSSES	3,402,095	3,107,364	3,384,566
Revenue			
Appropriation	2,843,410	2,575,452	2,956,988
Cluster Grant Revenue
Acceptance by Crown Entity of employee benefits and other liabilities	15,634	20,963	16,052
Transfers to the Crown Entity	(62,223)	(62,434)	(62,434)
Sales of goods and services	266,144	199,742	169,463
Grants and contributions	262,257	98,805	108,117
Investment Revenue	14,520	18,250	18,515
Retained Taxes, Fees and Fines
Other revenue	21,450	84,922	64,635
Total Revenue	3,361,192	2,935,700	3,271,337
Gain/(loss) on disposal of non-current assets	5,557	3,894	8,389
Other gains/(losses)
Net Result	(35,346)	(167,771)	(104,840)

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	109,009	111,512	75,887
Receivables	120,001	115,675	115,356
Inventories	12,522	4,733	4,396
Financial Assets at Fair Value	...	7,062	7,062
Other Financial Assets	7,478	7,289	7,289
Other
Assets Held For Sale	1,490	104	104
Total Current Assets	250,500	246,375	210,094
Non Current Assets			
Receivables	31,561	29,891	12
Inventories	7,893	9,374	9,374
Financial Assets at Fair Value	4,707	11,283	11,283
Equity Investments	67	67	67
Property, plant and equipment -			
Land and building	5,790,903	5,349,946	5,297,812
Plant and equipment	57,299	51,611	59,829
Infrastructure Systems	1,430,327	1,282,749	1,279,744
Investment Properties
Intangibles	181,531	194,831	197,454
Other Assets	122,567	116,083	116,083
Total Non Current Assets	7,626,855	7,045,835	6,971,658
Total Assets	7,877,355	7,292,210	7,181,752
Liabilities			
Current Liabilities			
Payables	135,314	138,530	140,084
Other Financial Liabilities at Fair Value
Borrowings
Provisions	74,014	81,327	79,937
Other	25,048	16,683	16,683
Liabilities associated with assets held for sale
Total Current Liabilities	234,376	236,540	236,704
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	33,090	42,108	42,108
Other
Total Non Current Liabilities	33,090	42,108	42,108
Total Liabilities	267,466	278,648	278,812
Net Assets	7,609,889	7,013,562	6,902,940
Equity			
Accumulated funds	6,690,119	6,536,748	6,402,029
Reserves	919,770	476,814	500,911
Capital Equity
Total Equity	7,609,889	7,013,562	6,902,940

Independent Liquor and Gaming Authority

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related
Other operating expenses	12,894	11,687	13,141
Grants and subsidies
Appropriation Expense
Depreciation and amortisation	30	5	30
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	12,924	11,692	13,171
Revenue			
Appropriation
Cluster Grant Revenue	1,526	1,526	9,955
Acceptance by Crown Entity of employee benefits and other liabilities
Transfers to the Crown Entity
Sales of goods and services	450	610	459
Grants and contributions
Investment Revenue
Retained Taxes, Fees and Fines
Other revenue	2,750	2,413	2,805
Total Revenue	4,726	4,549	13,219
Gain/(loss) on disposal of non-current assets
Other gains/(losses)
Net Result	(8,198)	(7,143)	48

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	254	4,824	4,827
Receivables	3,006	3,984	3,984
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	3,260	8,808	8,811
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building
Plant and equipment	353	31	71
Infrastructure Systems
Investment Properties
Intangibles
Other Assets
Total Non Current Assets	353	31	71
Total Assets	3,613	8,839	8,882
Liabilities			
Current Liabilities			
Payables	1,821	6,512	6,522
Other Financial Liabilities at Fair Value
Borrowings
Provisions	1,130
Other	110	1,086	1,071
Liabilities associated with assets held for sale
Total Current Liabilities	3,061	7,598	7,593
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	34
Other
Total Non Current Liabilities	34
Total Liabilities	3,095	7,598	7,593
Net Assets	518	1,241	1,289
Equity			
Accumulated funds	518	1,241	1,289
Reserves
Capital Equity
Total Equity	518	1,241	1,289

New South Wales Rural Assistance Authority

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related
Other operating expenses	5,094	5,985	5,143
Grants and subsidies	39,510	37,918	16,063
Appropriation Expense
Depreciation and amortisation	22	22	9
Finance costs	19,995	20,330	21,295
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	64,621	64,255	42,510
Revenue			
Appropriation
Cluster Grant Revenue	13,547	3,615	7,454
Acceptance by Crown Entity of employee benefits and other liabilities
Transfers to the Crown Entity
Sales of goods and services	700	700	766
Grants and contributions	9,816	18,356	10,919
Investment Revenue	20,063	21,292	21,369
Retained Taxes, Fees and Fines
Other revenue	1,184	1,670	1,034
Total Revenue	45,310	45,633	41,542
Gain/(loss) on disposal of non-current assets
Other gains/(losses)
Net Result	(19,311)	(18,622)	(968)

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	63,312	64,062	40,386
Receivables	12,235	12,235	1,760
Inventories
Financial Assets at Fair Value
Other Financial Assets	16,929	16,929	53,108
Other
Assets Held For Sale
Total Current Assets	92,476	93,226	95,254
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building
Plant and equipment	122	72	114
Infrastructure Systems
Investment Properties
Intangibles	12	1	...
Other Assets	275,234	275,234	229,143
Total Non Current Assets	275,368	275,307	229,257
Total Assets	367,844	368,533	324,511
Liabilities			
Current Liabilities			
Payables	10,101	10,983	7,135
Other Financial Liabilities at Fair Value
Borrowings	56,596	40,868	55,001
Provisions	3,146	3,146	3,526
Other
Liabilities associated with assets held for sale
Total Current Liabilities	69,843	54,997	65,662
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings	291,576	307,304	253,584
Provisions	12	12	13
Other
Total Non Current Liabilities	291,588	307,316	253,597
Total Liabilities	361,431	362,313	319,259
Net Assets	6,413	6,220	5,252
Equity			
Accumulated funds	6,413	6,220	5,252
Reserves
Capital Equity
Total Equity	6,413	6,220	5,252

Office of Sport

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	87,864	82,129	82,336
Other operating expenses	39,192	38,228	57,030
Grants and subsidies	56,484	41,345	111,923
Appropriation Expense
Depreciation and amortisation	6,919	7,337	7,366
Finance costs	...	12	...
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	190,459	169,051	258,655
Revenue			
Appropriation
Cluster Grant Revenue	105,617	70,922	170,990
Acceptance by Crown Entity of employee benefits and other liabilities	3,134	3,485	3,212
Transfers to the Crown Entity
Sales of goods and services	74,277	73,012	70,369
Grants and contributions	14,780	15,193	21,447
Investment Revenue	...	5	...
Retained Taxes, Fees and Fines
Other revenue	378	1,478	411
Total Revenue	198,186	164,095	266,429
Gain/(loss) on disposal of non-current assets	...	(92)	...
Other gains/(losses)	64	167	64
Net Result	7,791	(4,881)	7,838

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	8,264	13,964	7,640
Receivables	10,005	8,999	8,999
Inventories
Financial Assets at Fair Value
Other Financial Assets	320	220	220
Other
Assets Held For Sale
Total Current Assets	18,589	23,183	16,859
Non Current Assets			
Receivables	64	1,310	1,310
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building	169,907	156,221	168,719
Plant and equipment	13,161	14,181	15,925
Infrastructure Systems
Investment Properties
Intangibles	199	194	33
Other Assets	428	323	323
Total Non Current Assets	183,759	172,229	186,310
Total Assets	202,348	195,412	203,169
Liabilities			
Current Liabilities			
Payables	2,297	1,631	1,631
Other Financial Liabilities at Fair Value
Borrowings
Provisions	8,967	8,145	8,145
Other	2,534	2,615	2,534
Liabilities associated with assets held for sale
Total Current Liabilities	13,798	12,391	12,310
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	915	2,380	2,380
Other
Total Non Current Liabilities	915	2,380	2,380
Total Liabilities	14,713	14,771	14,690
Net Assets	187,635	180,641	188,479
Equity			
Accumulated funds	160,917	153,923	161,761
Reserves	26,718	26,718	26,718
Capital Equity
Total Equity	187,635	180,641	188,479

Sydney Olympic Park Authority

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related
Other operating expenses	78,433	77,695	79,980
Grants and subsidies
Appropriation Expense
Depreciation and amortisation	56,511	58,811	53,073
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	134,944	136,506	133,053
Revenue			
Appropriation
Cluster Grant Revenue	28,988	28,711	32,842
Acceptance by Crown Entity of employee benefits and other liabilities
Transfers to the Crown Entity
Sales of goods and services	48,989	49,747	51,192
Grants and contributions	24,195	21,005	15,461
Investment Revenue	6,661	2,970	1,422
Retained Taxes, Fees and Fines
Other revenue	40,185	40,427	42,476
Total Revenue	149,018	142,860	143,392
Gain/(loss) on disposal of non-current assets	30,025	16,338	...
Other gains/(losses)	(5,398)	(3)	...
Net Result	38,701	22,689	10,339

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	150,958	149,948	147,351
Receivables	16,008	14,038	14,038
Inventories	65	70	70
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	167,031	164,056	161,459
Non Current Assets			
Receivables	85,351	85,351	78,570
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building	1,156,963	1,185,165	1,216,077
Plant and equipment	65,982	66,118	66,419
Infrastructure Systems	385,676	360,074	367,465
Investment Properties
Intangibles
Other Assets	431,071	431,069	470,542
Total Non Current Assets	2,125,043	2,127,777	2,199,073
Total Assets	2,292,074	2,291,833	2,360,532
Liabilities			
Current Liabilities			
Payables	6,599	9,951	9,951
Other Financial Liabilities at Fair Value
Borrowings
Provisions	3,547	3,809	3,809
Other	11,661	26,315	26,315
Liabilities associated with assets held for sale
Total Current Liabilities	21,807	40,075	40,075
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	71	84	84
Other	1,636	1,636	1,616
Total Non Current Liabilities	1,707	1,720	1,700
Total Liabilities	23,514	41,795	41,775
Net Assets	2,268,560	2,250,038	2,318,757
Equity			
Accumulated funds	1,251,535	1,233,013	1,243,352
Reserves	1,017,025	1,017,025	1,075,405
Capital Equity
Total Equity	2,268,560	2,250,038	2,318,757

TAFE Commission

Operating Statement

	2016-17		2017-18
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	1,138,146	1,099,467	1,130,319
Other operating expenses	532,295	461,199	445,181
Grants and subsidies
Appropriation Expense
Depreciation and amortisation	146,309	151,045	140,011
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	1,816,750	1,711,711	1,715,512
Revenue			
Appropriation
Cluster Grant Revenue	759,785	759,785	...
Acceptance by Crown Entity of employee benefits and other liabilities	59,087	51,894	52,945
Transfers to the Crown Entity
Sales of goods and services	477,100	481,293	473,281
Grants and contributions	425,067	374,700	1,130,514
Investment Revenue	8,264	8,264	6,266
Retained Taxes, Fees and Fines
Other revenue	74	13,734	...
Total Revenue	1,729,377	1,689,670	1,663,007
Gain/(loss) on disposal of non-current assets	(5,420)	(712)	...
Other gains/(losses)	(10,700)	(14,114)	...
Net Result	(103,493)	(36,867)	(52,505)

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	529,916	694,088	684,860
Receivables	80,915	212,584	210,193
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	610,831	906,672	895,053
Non Current Assets			
Receivables	4,441	4,311	4,311
Inventories
Financial Assets at Fair Value	335	446	446
Equity Investments
Property, plant and equipment -			
Land and building	4,501,062	4,450,188	4,394,405
Plant and equipment	22,357	19,788	15,702
Infrastructure Systems
Investment Properties
Intangibles	47,638	32,764	53,167
Other Assets
Total Non Current Assets	4,575,833	4,507,497	4,468,031
Total Assets	5,186,664	5,414,169	5,363,084
Liabilities			
Current Liabilities			
Payables	80,627	155,199	158,904
Other Financial Liabilities at Fair Value
Borrowings
Provisions	90,057	85,750	85,750
Other	398,002	288,008	285,723
Liabilities associated with assets held for sale
Total Current Liabilities	568,686	528,957	530,377
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	2,873	2,800	2,800
Other
Total Non Current Liabilities	2,873	2,800	2,800
Total Liabilities	571,559	531,757	533,177
Net Assets	4,615,105	4,882,412	4,829,907
Equity			
Accumulated funds	1,513,905	1,879,937	1,827,432
Reserves	3,101,200	3,002,475	3,002,475
Capital Equity
Total Equity	4,615,105	4,882,412	4,829,907

Destination NSW

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	20,295	20,635	20,804
Other operating expenses	140,231	143,405	147,554
Grants and subsidies	12,700	9,377	23,665
Appropriation Expense
Depreciation and amortisation	1,946	1,411	805
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	175,172	174,828	192,828
Revenue			
Appropriation
Cluster Grant Revenue	155,676	153,190	184,586
Acceptance by Crown Entity of employee benefits and other liabilities	325	325	325
Transfers to the Crown Entity
Sales of goods and services
Grants and contributions	6,000	6,000	6,000
Investment Revenue
Retained Taxes, Fees and Fines
Other revenue
Total Revenue	162,001	159,515	190,911
Gain/(loss) on disposal of non-current assets
Other gains/(losses)
Net Result	(13,171)	(15,313)	(1,917)

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	9,934	9,965	9,958
Receivables	5,310	4,432	4,262
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	15,244	14,397	14,220
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building
Plant and equipment	1,330	1,128	497
Infrastructure Systems	1,608
Investment Properties
Intangibles	111	177	163
Other Assets
Total Non Current Assets	3,049	1,305	660
Total Assets	18,293	15,702	14,880
Liabilities			
Current Liabilities			
Payables	21,272	20,715	21,810
Other Financial Liabilities at Fair Value
Borrowings
Provisions	2,805	2,851	2,851
Other
Liabilities associated with assets held for sale
Total Current Liabilities	24,077	23,566	24,661
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	919	796	796
Other
Total Non Current Liabilities	919	796	796
Total Liabilities	24,996	24,362	25,457
Net Assets	(6,703)	(8,660)	(10,577)
Equity			
Accumulated funds	(6,703)	(8,660)	(10,577)
Reserves
Capital Equity
Total Equity	(6,703)	(8,660)	(10,577)

Lands Administration Ministerial Corporation

Operating Statement

	2016-17		2017-18
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related
Other operating expenses	3,246	1,853	2,304
Grants and subsidies	1,718	2,109	2,060
Appropriation Expense
Depreciation and amortisation	680	748	708
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	5,644	4,710	5,072
Revenue			
Appropriation
Cluster Grant Revenue
Acceptance by Crown Entity of employee benefits and other liabilities
Transfers to the Crown Entity	...	(1,938)	(2,000)
Sales of goods and services	4,811	3,769	4,765
Grants and contributions	156	3,626	183
Investment Revenue	1,295	1,249	1,341
Retained Taxes, Fees and Fines
Other revenue	1,583	106	983
Total Revenue	7,845	6,812	5,272
Gain/(loss) on disposal of non-current assets	(2,000)	(240)	(2,000)
Other gains/(losses)	(200)	(25,320)	(200)
Net Result	1	(23,458)	(2,000)

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	31,492	39,484	41,994
Receivables	3,056	2,881	3,266
Inventories
Financial Assets at Fair Value
Other Financial Assets	553	556	556
Other
Assets Held For Sale
Total Current Assets	35,101	42,921	45,816
Non Current Assets			
Receivables	1,900	1,594	1,530
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building	352,407	144,107	139,427
Plant and equipment
Infrastructure Systems	...	441	413
Investment Properties
Intangibles
Other Assets	8,759	8,916	8,916
Total Non Current Assets	363,066	155,058	150,286
Total Assets	398,167	197,979	196,102
Liabilities			
Current Liabilities			
Payables	2,822	168	291
Other Financial Liabilities at Fair Value
Borrowings
Provisions	1,000	1,135	1,135
Other
Liabilities associated with assets held for sale
Total Current Liabilities	3,822	1,303	1,426
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions
Other
Total Non Current Liabilities
Total Liabilities	3,822	1,303	1,426
Net Assets	394,345	196,676	194,676
Equity			
Accumulated funds	343,643	194,356	192,356
Reserves	50,702	2,320	2,320
Capital Equity
Total Equity	394,345	196,676	194,676

Local Land Services

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	80,666	86,765	84,853
Other operating expenses	36,451	47,248	48,407
Grants and subsidies	40,078	34,925	40,538
Appropriation Expense
Depreciation and amortisation	2,227	2,418	2,730
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	159,422	171,356	176,528
Revenue			
Appropriation
Cluster Grant Revenue	19,025	28,866	86,722
Acceptance by Crown Entity of employee benefits and other liabilities	2,900	2,900	3,000
Transfers to the Crown Entity
Sales of goods and services	7,814	5,911	6,000
Grants and contributions	25,000	25,141	...
Investment Revenue	600	600	525
Retained Taxes, Fees and Fines	39,958	40,846	41,375
Other revenue	41,290	44,652	42,061
Total Revenue	136,587	148,916	179,683
Gain/(loss) on disposal of non-current assets	...	1,431	(474)
Other gains/(losses)
Net Result	(22,835)	(21,009)	2,681

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	57,725	42,311	34,783
Receivables	11,850	11,850	11,850
Inventories	1,300	1,300	1,300
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	70,875	55,461	47,933
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building	442,002	460,247	459,609
Plant and equipment	2,900	1,727	623
Infrastructure Systems	24,918	23,981	22,991
Investment Properties
Intangibles	1,015	1,592	5,894
Other Assets
Total Non Current Assets	470,835	487,547	489,117
Total Assets	541,710	543,008	537,050
Liabilities			
Current Liabilities			
Payables	20,440	23,657	23,570
Other Financial Liabilities at Fair Value
Borrowings
Provisions	14,503	14,503	8,700
Other	1,500	1,500	1,500
Liabilities associated with assets held for sale
Total Current Liabilities	36,443	39,660	33,770
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	3,624	3,624	1,000
Other	700	700	700
Total Non Current Liabilities	4,324	4,324	1,700
Total Liabilities	40,767	43,984	35,470
Net Assets	500,943	499,024	501,580
Equity			
Accumulated funds	499,885	477,964	480,645
Reserves	1,058	21,060	20,935
Capital Equity
Total Equity	500,943	499,024	501,580

NSW Food Authority

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related
Other operating expenses	19,704	19,734	19,832
Grants and subsidies	560	480	560
Appropriation Expense
Depreciation and amortisation	1,073	1,253	1,250
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	21,337	21,467	21,642
Revenue			
Appropriation
Cluster Grant Revenue	9,058	9,056	11,152
Acceptance by Crown Entity of employee benefits and other liabilities
Transfers to the Crown Entity
Sales of goods and services	2,205	2,461	2,169
Grants and contributions
Investment Revenue	450	330	370
Retained Taxes, Fees and Fines	1,100	1,100	1,100
Other revenue	6,568	6,748	6,754
Total Revenue	19,379	19,695	21,545
Gain/(loss) on disposal of non-current assets
Other gains/(losses)	...	(873)	...
Net Result	(1,958)	(2,645)	(97)

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	21,289	24,074	25,092
Receivables	1,204	1,454	1,504
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	22,493	25,528	26,596
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building	10,595	9,808	8,258
Plant and equipment	323	468	368
Infrastructure Systems
Investment Properties
Intangibles	2,760	2,315	2,465
Other Assets
Total Non Current Assets	13,678	12,591	11,091
Total Assets	36,171	38,119	37,687
Liabilities			
Current Liabilities			
Payables	954	1,528	2,373
Other Financial Liabilities at Fair Value
Borrowings
Provisions	4,672	1,180	...
Other	495
Liabilities associated with assets held for sale
Total Current Liabilities	6,121	2,708	2,373
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	19,783	29,879	...
Other
Total Non Current Liabilities	19,783	29,879	...
Total Liabilities	25,904	32,587	2,373
Net Assets	10,267	5,532	35,314
Equity			
Accumulated funds	5,969	2,107	31,889
Reserves	4,298	3,425	3,425
Capital Equity
Total Equity	10,267	5,532	35,314

Water Administration Ministerial Corporation

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related
Other operating expenses	74,059	48,517	52,138
Grants and subsidies
Appropriation Expense
Depreciation and amortisation	13,020	4,310	4,308
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	87,079	52,827	56,446
Revenue			
Appropriation
Cluster Grant Revenue	17,784	6,000	10,000
Acceptance by Crown Entity of employee benefits and other liabilities
Transfers to the Crown Entity
Sales of goods and services	57,000	43,507	43,300
Grants and contributions
Investment Revenue	...	20	...
Retained Taxes, Fees and Fines
Other revenue
Total Revenue	74,784	49,527	53,300
Gain/(loss) on disposal of non-current assets	...	1	...
Other gains/(losses)	...	(1,527)	...
Net Result	(12,295)	(4,826)	(3,146)

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets
Receivables
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other	5,439	732	...
Assets Held For Sale
Total Current Assets	5,439	732	...
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building	14,246	15,921	15,777
Plant and equipment	1,512	387	303
Infrastructure Systems	798,026	762,603	763,107
Investment Properties
Intangibles	627	622	538
Other Assets
Total Non Current Assets	814,411	779,533	779,725
Total Assets	819,850	780,265	779,725
Liabilities			
Current Liabilities			
Payables	2,606
Other Financial Liabilities at Fair Value
Borrowings
Provisions
Other
Liabilities associated with assets held for sale
Total Current Liabilities	2,606
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions
Other
Total Non Current Liabilities
Total Liabilities	2,606
Net Assets	819,850	780,265	777,119
Equity			
Accumulated funds	672,702	650,290	647,144
Reserves	147,148	129,975	129,975
Capital Equity
Total Equity	819,850	780,265	777,119