

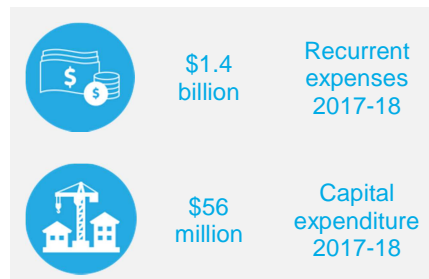
9. PREMIER AND CABINET CLUSTER

Introduction

The Premier and Cabinet cluster works for the people of New South Wales by supporting the Premier, Deputy Premier and Cabinet. It works across the sector to drive the Government's objectives, coordinate policy and services, and facilitate effective stewardship of the public service.

The cluster supports the 12 Premier's Priorities and the Premier's Implementation Unit supports lead agencies in delivering on these Priorities. Delivery is underway across the Priorities including implementation of focused interventions to achieve the targets.

The 18 State Priorities are managed by the responsible Ministers and agencies, with the Department of Premier and Cabinet (DPC) helping to coordinate reporting on progress towards their achievement. DPC also works across the sector to deliver the Government's key housing affordability package.



Contribution to Premier's and State Priorities

The Premier and Cabinet cluster is the lead cluster in delivering the following Premier's and State Priorities:

- building infrastructure: key infrastructure projects to be delivered on time and on budget across the State (Infrastructure NSW)
- driving public sector diversity: doubling the number of Aboriginal people in senior leadership roles and increasing the proportion of women in senior leadership roles to 50 per cent in the government sector in the next ten years (Public Service Commission).

Outcomes and activities

As the lead cluster for the NSW public sector, the Premier and Cabinet cluster:

- provides strategic policy advice on regional, state and national issues to guide decision-making
- leads the Government's agenda for change across New South Wales
- coordinates government services in rural and regional communities
- facilitates a whole-of-government approach to running major events and organising official events such as ceremonial occasions, State and official receptions and Head of Mission visits
- facilitates private sector partnerships and investment.

The Premier and Cabinet cluster:

- provides ministerial support and coordinates the delivery of Government priorities
- coordinates significant infrastructure and investment projects to support economic development
- applies the 20-year State Infrastructure Strategy to assess the State's infrastructure needs and priorities
- drives growth in regional New South Wales leading to better outcomes for regional communities
- coordinates infrastructure funding submissions, and monitors and reviews major capital projects worth over \$100 million through Infrastructure NSW, in partnership with the Treasury
- delivers the urban foreshore renewal project at Barangaroo and other major urban renewal projects
- supports the Cabinet process and the Premier's participation in meetings of the Council of Australian Governments
- drafts and publishes legislation
- provides guidance on whole-of-government communications activities to ensure value for money for agency communications expenditure.

2017-18 Budget highlights

In 2017-18, the Premier and Cabinet cluster will spend \$1.4 billion (\$1,360 million recurrent expenses and \$56 million capital).¹ Key initiatives include:

- Coordinating the delivery of the new \$1 billion Regional Growth: Economic Activation Fund, within Restart NSW, to channel regional NSW's share of the proceeds of the Government's asset recycling strategy and windfall revenues from mining activities across New South Wales. The new fund will support investment in:
 - growing local economies: by unlocking economic potential through investment in enabling infrastructure
 - resources for regions: by addressing infrastructure requirements in mining communities
 - connecting country communities: by improving voice and data connectivity in regional New South Wales to drive economic growth
 - regional sport infrastructure: by supporting participation and high achievement for regional sporting communities
- \$23 million (over four years from 2017-18) to enhance and secure the New South Wales Electoral Commission's online management systems. This includes the establishment of an online disclosure system for political donations, campaign expenditure and lodgement of public funding claims
- \$17 million (over three years from 2017-18) to support the roll-out of the National Disability Insurance Scheme (NDIS) across New South Wales

¹ Expenses are on an uneliminated cluster basis and exclude cluster grants paid.

- \$13 million (over four years from 2017-18) to strengthen the capacity of the NSW Ombudsman to respond to complaints and notifications
- \$2.5 million in 2017-18 to establish a permanent memorial in Martin Place to commemorate the Lindt Café siege victims and community response.

Overview of cluster expenses

A summary of expenses by program group is provided in the chart below.

Chart 9.1: Total recurrent expenses Premier and Cabinet cluster 2017-18 by program group (%)

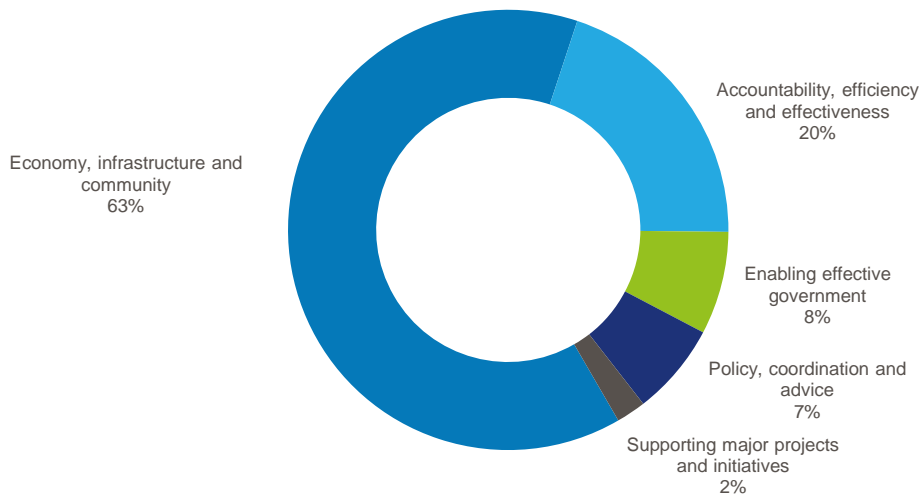


Table 9.1 Premier and Cabinet cluster program group expense summary ^(a) (\$m)

	Expenses			Capital Expenditure		
	2016-17 Revised	2017-18 Budget	Var	2016-17 Revised	2017-18 Budget	Var
	\$m	\$m	%	\$m	\$m	%
Policy, coordination and advice ^(b)	106.2	92.1	N/A	0.8	5.0	N/A
Enabling effective government	98.2	103.0	4.9	4.9	3.7	(23.9)
Economy, infrastructure and community ^(b)	226.8	862.2	N/A	30.4	20.5	N/A
Accountability, efficiency and effectiveness	259.5	272.6	5.1	5.8	23.7	N/A
Supporting major projects and initiatives	25.4	29.7	17.0	...	4.0	...
Total	716.2	1,359.7	N/A	42.0	56.8	N/A

(a) This table shows expenses on an uneliminated cluster basis, excluding cluster grants.

(b) This program group was affected by machinery-of-government changes which took effect on 1 April 2017.

Machinery of government

The Premier and Cabinet cluster was affected by machinery-of-government changes set out in the *Administrative Arrangements (Administrative Changes—Public Service Agencies) Order 2017*. Under this Order, funding and staff which support regional functions were transferred in from the Industry cluster.

This reorganisation provides a clear message about the Government's agenda. It signals a strong recommitment to ensuring that regional communities are at the forefront of the Government's mind in every aspect of its decision making and service delivery. Whilst DPC has always maintained a regional coordination function, this reorganisation will enable the Government to build stronger regional communities by entrenching the economic aspects of the NSW Regional Development Framework in a central position in government.

Other changes under this order include transferring support for Trade and Industry, and Veterans' Affairs, to the Industry and Justice clusters, respectively. The Office of Sport, Sydney Olympic Park Authority, Sydney Cricket and Sports Ground Trust, Venues NSW, State Sporting Venues Authority and Destination NSW were transferred to the Industry cluster, and UrbanGrowth NSW Development Corporation was transferred into the Premier and Cabinet cluster. These changes took effect from 1 April 2017.

The revised 2016-17 cluster financial results include part year expenditure as follows:

- Trade and Industry, and Veterans' Affairs before the effective date are included within the policy coordination and advice program group
- UrbanGrowth NSW Development Corporation after the effective date is included in the economy, infrastructure and community program group
- regional functions after the effective date are included in the economy, infrastructure and community program group within DPC.

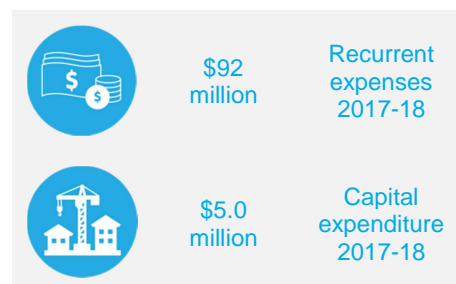
The agencies leaving the Premier and Cabinet cluster (Office of Sport, Sydney Olympic Park Authority, Sydney Cricket and Sports Ground Trust, Venues NSW, State Sporting Venues Authority and Destination NSW), were not part of the Premier and Cabinet cluster current program groups and therefore are not included in this report. DPC's cluster grants expense includes grants to these agencies that occurred in 2016-17 before the effective date.

Cluster Program Group Highlights

Policy, coordination and advice

In 2017-18, the cluster will spend \$97 million (\$92 million recurrent expenses and \$5.0 million capital) on policy, coordination and advice.

The policy, coordination and advice program group delivers central agency coordination for major Government policies, projects, communications and special events across the State, as well as services related to legislation development, review and implementation.



This program group includes services provided by the Premier's Implementation Unit and the Parliamentary Counsel's Office. The program group contributes to and supports all of the Premier's and State Priorities.

Key initiatives and activities include:

- \$5.0 million for the continued operation of the Premier's Implementation Unit
- advice and strategic support to the Government on economic policy, social policy and intergovernmental matters
- working across the sector to deliver key policy initiatives of Government, such as the housing affordability package
- working with government agencies to develop major reforms, such as those to the criminal justice system.

Performance information	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
Department of Premier and Cabinet						
On-time performance rate for briefings and correspondence responses	%	n.a.	91	95	96	96
Stakeholder satisfaction with the accuracy and usefulness of DPC advice ^(a)	%	n.a.	n.a.	87	87	87
Stakeholder overall satisfaction with the services provided by DPC ^(a)	%	n.a.	n.a.	85	85	85
Parliamentary Counsel's Office						
Regulations and planning Instruments drafted within 20 working days	%	89	86	89	89	80
Client satisfaction with legislative drafting Service	%	n.a.	n.a.	85	85	85
User satisfaction with online delivery of legislation and related information services	%	n.a.	n.a.	85	85	85
Employees	FTE	279	371	373	367	368

	2016-17 Revised \$000	2017-18 Budget \$000
Financial indicators		
Total Expenses Excluding Losses	106,210	92,142
Total expenses include the following ^(b) :		
Employee related	69,139	64,740
Other operating expenses	24,845	17,172
Grants and subsidies	8,393	5,720
Capital expenditure	836	4,970

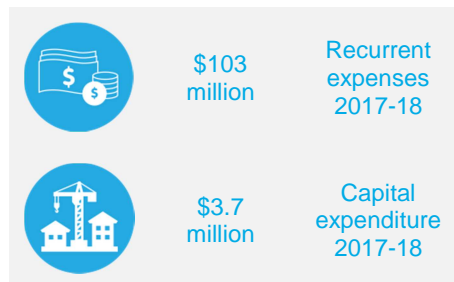
(a) This is a new measure and historical data is not available.

(b) Selected expense categories only and may not add to total.

Enabling effective government

In 2017-18, the Premier and Cabinet cluster will spend \$107 million (\$103 million recurrent expenses and \$3.7 million capital) on enabling effective government.

The enabling effective government program group provides administrative support to the Premier, Ministry, Governor and former office holders and supports the Premier and Government in protocol and ceremonial matters.



This program group ensures the Premier and Ministry have the effective systems, facilities and administrative services needed to deliver against all Premier's and State Priorities.

Key initiatives and activities include:

- \$2.4 million over two years from 2017-18 to facilitate the increased activity of the Governor and increased use of Government House for State functions and events.

Performance information	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
Premier's Office and Minister's Offices satisfaction with office services provided or facilitated by DPC	%	n.a.	n.a.	91	91	91
Premier's office satisfaction with protocol services meet the needs of the Premier	%	n.a.	n.a.	75	75	75
Employees	FTE	405	405	405	426	426

Financial indicators	2016-17 Revised	2017-18 Budget
	\$000	\$000
Total Expenses Excluding Losses	98,237	103,021
Total expenses include the following ^(a) :		
Employee related	61,580	64,303
Other operating expenses	30,629	32,409
Grants and subsidies	2,313	2,329
Capital expenditure	4,878	3,713

(a) Selected expense categories only and may not add to total.

Economy, infrastructure and community

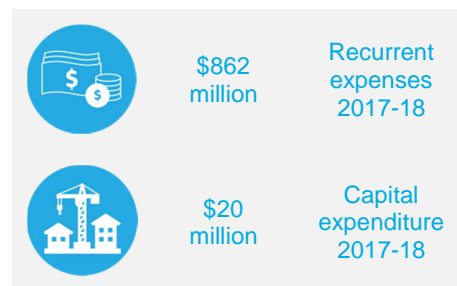
In 2017-18, the Premier and Cabinet cluster will spend \$882 million (\$862 million recurrent expenses and \$20 million capital) on economy, infrastructure and community programs.

The economy, infrastructure and community program group focuses on identifying, prioritising and effectively managing key drivers that improve the State's economy and infrastructure, and which contribute to the wellbeing of the people of New South Wales.

Cluster agencies contributing services to this program group include UrbanGrowth NSW Development Corporation, Infrastructure NSW and the Barangaroo Delivery Authority, along with DPC's new Regional NSW group.

Key initiatives and activities include:

- funding of \$375 million in 2017-18 for Infrastructure NSW to support the Premier's Priority to deliver major infrastructure projects on time and on budget. This includes projects managed on behalf of the Departments of Justice, Planning and Environment and Venues NSW, such as the Walsh Bay Arts Precinct, the New Grafton Correctional Centre, Western Sydney Stadium and the Anzac Memorial Centenary Project
- \$316 million in 2017-18 to fund Major Urban Renewal Portfolio projects within UrbanGrowth NSW Development Corporation including The Bays Precinct, Parramatta North, Anzac Parade South and Central to Eveleigh
- \$94 million in 2017-18 to support the delivery of the foreshore urban renewal project at Barangaroo, including the ongoing operations, precinct management, and the delivery of the Barangaroo precinct and Hickson Road projects.



Performance information ^(a)	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
UrbanGrowth NSW Development Corporation						
Completion of planning pathways	%	n.a.	n.a.	80	80	100
Infrastructure NSW						
Review of progress of major projects	%	n.a.	n.a.	100	100	100
Review of compliance for major capital projects with INSW Assurance Framework	%	n.a.	n.a.	100	100	100
On time delivery of Projects NSW projects	%	n.a.	n.a.	100	100	100
Review of Projects NSW projects delivered on budget	%	n.a.	n.a.	100	100	100
Barangaroo Delivery Authority						
Progress against milestones	%	n.a.	n.a.	100	100	100
Progress against budget	%	n.a.	n.a.	100	100	100
Employees ^(b)	FTE	50	63	168	174	279

	2016-17 Revised \$000	2017-18 Budget \$000
Financial indicators		
Total Expenses Excluding Losses	226,836	862,225
Total expenses include the following ^(c) :		
Employee related	29,371	73,506
Other operating expenses	150,333	568,665
Grants and subsidies	10,280	190,625
Capital expenditure	30,439	20,464

(a) These are new measures and historical data is not available.

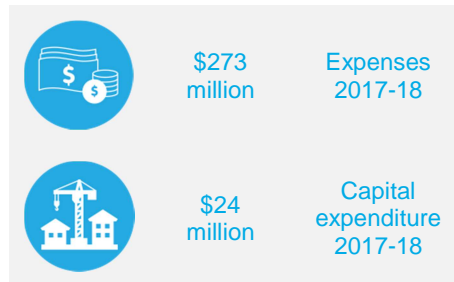
(b) Increase in 2017-18 reflects machinery-of-government changes with staff transfers from the NSW Regional Office and the UrbanGrowth NSW Development Corporation.

(c) Selected expense categories only and may not add to total.

Accountability, efficiency and effectiveness

In 2017-18, the cluster will spend \$296 million (\$273 million expenses and \$24 million capital) on accountability, efficiency and effectiveness programs.

The accountability, efficiency and effectiveness program group protects the rights and interests of the community by driving integrity, efficiency and transparency in service delivery across government. This program group includes oversight and auditing of financial management, workforce management, decision making, corruption prevention and the Customer Service Commissioner.



Key initiatives and activities include:

- implementing the *Government Sector Employment Act 2013* to develop a modern, high performing, government sector
- continuing work across agencies to investigate and expose corrupt conduct in the NSW public sector
- delivering high quality NSW electoral services which are impartial, effective, efficient and in accordance with the law
- ensuring government agencies perform their functions properly by investigating complaints, initiating investigations, monitoring compliance with the law, auditing administrative conduct and responsive complaint handling.

Performance information	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
Public Service Commission						
Level of employee engagement driving improved productivity, innovation, better customer service and lower absenteeism	%	65	65	65	65	65
Proportion of women in senior leadership roles in the NSW Government sector	%	34	36	37	37	38
Audit Office of NSW						
Parliamentarian satisfaction with reports and services provided by the Audit Office	%	n.a	90	90	90	90
Number of Performance Audits completed	no.	11	16	17	17	20
Agency Audit & Risk Committee						
Chairs' satisfaction with Financial Audits (Process/Reporting/Value)	%	83	84	80	80	80
Independent Commission Against Corruption						
Complete investigations within 16 months	%	73	60	80	100	80
The Ombudsman's Office						
Average time - finalisation of new complaints (weeks)	no.	14.2	15.5	15.0	16.5	15.0
Assessment of agency investigation reports within 2 months of receipt	%	56	63	80	70	80
Proportion of matters to the Ombudsman that are resolved informally and quickly through the provision of advice and guidance to agencies	%	39	47	50	55	50

Performance information	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
NSW Electoral Commission						
Elector Participation Rate	%	79	75	85	85	82
Electronic votes cast ^(a)	no.	285,268	N/A	12,551	12,551	6,000
Successful court challenges to election results	no.	0	0	0	0	0
Independent Pricing and Regulatory Tribunal						
Guidelines published to promote accountability and compliance of licenced businesses	no.	15	22	22	22	22
Pricing reports issued to promote accountability and compliance of price-regulated Businesses	no.	35	31	30	30	30
Natural Resources Commission						
Independent audits and reviews conducted	no.	19	29	15	19	16
Employees	FTE	885	969	965	941	997

	2016-17 Revised \$000	2017-18 Budget \$000
Financial indicators		
Total Expenses Excluding Losses	259,477	272,607
Total expenses include the following ^(b) :		
Employee related	138,790	147,825
Other operating expenses	107,704	114,553
Grants and subsidies	845	...
Capital expenditure	5,843	23,670

(a) Votes cast reflect the timing of the State general election and fluctuations in timing of local government elections.

(b) Selected expense categories only and may not add to total.

Supporting major projects and initiatives

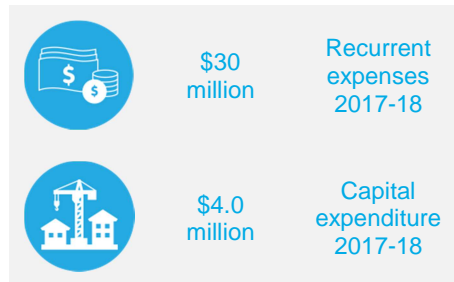
In 2017-18, the Premier and Cabinet cluster will spend \$34 million (\$30 million recurrent expenses and \$4.0 million capital) on supporting major projects and initiatives.

The supporting major projects and initiatives program group delivers special, and generally time limited projects, programs and initiatives that support Government priorities.

Examples of continuing major projects and initiatives include NDIS reforms, Countering Violent Extremism (CVE), Local Government Reform and Corporate and Shared Services Reform.

Key initiatives and activities include:

- \$16 million (over two years from 2017-18), for CVE initiatives to provide the community and family members, service providers and the general public with information, programs and support in relation to CVE
- \$2.5 million in 2017-18 to establish a permanent memorial in Martin Place to commemorate the Lindt Café siege victims and community response
- \$1.4 million in 2017-18 to improve the settlement outcomes for the intake of Syrian and Iraqi refugees, including youth peer mentoring programs.



Performance information	Units	2014-15 Actual	2015-16 Actual	2016-17 Forecast	2016-17 Revised	2017-18 Forecast
On time performance of major project deadlines and milestones ^(a)	%	n.a.	n.a.	n.a.	n.a.	95
Tracking of project costs against project budget ^(a)	%	n.a.	n.a.	n.a.	n.a.	95
Employees	FTE	n.a.	n.a.	29	29	29

Financial indicators	2016-17 Revised \$000	2017-18 Budget \$000
Total Expenses Excluding Losses	25,418	29,728
Total expenses include the following ^(b)		
Employee related	5,450	4,995
Other operating expenses	15,901	13,824
Grants and subsidies	3,783	10,579
Capital expenditure	...	4,000

(a) This is a new measure and historical data is not available.

(b) Selected expense categories only and may not add to total.

Agency Expense Summary

The 2017-18 Budget for the Department of Premier and Cabinet (and other agencies within the cluster) is listed in the table below.

In 2017-18, the Department of Premier and Cabinet will spend \$268 million (\$257 million recurrent expenses and \$11 million capital) on its activity. The Department of Premier and Cabinet will spend \$155 million on cluster grants and other adjustments.

Premier and Cabinet cluster ^{(a)(b)}	Expenses			Capital Expenditure		
	2016-17 Revised \$m	2017-18 Budget \$m	Var %	2016-17 Revised \$m	2017-18 Budget \$m	Var %
Department of Premier and Cabinet						
Policy, coordination and advice ^(b)	96.3	81.7	N/A	0.4	3.2	N/A
Enabling effective government	98.2	103.0	4.9	4.9	3.7	(23.9)
Subtotal ^(c)	194.5	184.7	N/A	5.3	6.9	N/A
Economy, infrastructure and community ^(b) ...	22.9	40.6	N/A
Accountability, efficiency and effectiveness ..	2.1	2.5	17.5
Supporting major projects and initiatives	25.4	29.7	17.0	...	4.0	...
Total Department activity	244.9	257.5	5.1	5.3	10.9	107.6
Cluster grants and other adjustments ^(b)	186.3	154.9	N/A
Total	431.3	412.5	N/A	5.3	10.9	N/A
Infrastructure NSW						
Economy, infrastructure and community	108.6	430.8	296.5	1.0	0.9	(16.1)
Total	108.6	430.8	296.5	1.0	0.9	(16.1)
Natural Resources Commission						
Accountability, efficiency and effectiveness ..	5.4	5.3	(0.8)	...	0.1	...
Total	5.4	5.3	(0.8)	...	0.1	...
Parliamentary Counsel's Office						
Policy, coordination and advice	9.9	10.4	4.7	0.4	1.7	291.3
Total	9.9	10.4	4.7	0.4	1.7	291.3
Barangaroo Delivery Authority						
Economy, infrastructure and community	82.0	74.3	(9.4)	29.4	19.6	(33.3)
Total	82.0	74.3	(9.4)	29.4	19.6	(33.3)
UrbanGrowth NSW Development Corporation						
Economy, infrastructure and community ^(b) ..	13.3	316.4	N/A
Total	13.3	316.4	N/A
Audit Office of New South Wales						
Accountability, efficiency and effectiveness ..	48.7	59.0	21.3	2.0	1.7	(12.7)
Total	48.7	59.0	21.3	2.0	1.7	(12.7)
Independent Commission Against Corruption						
Accountability, efficiency and effectiveness ..	21.6	23.3	7.7	0.6	1.3	122.2
Total	21.6	23.3	7.7	0.6	1.3	122.2
Independent Pricing and Regulatory Tribunal						
Accountability, efficiency and effectiveness ..	33.1	33.2	0.4	0.0	1.5	N/A
Total	33.1	33.2	0.4	0.0	1.5	N/A

Premier and Cabinet cluster ^{(a)(b)}	Expenses			Capital Expenditure		
	2016-17 Revised \$m	2017-18 Budget \$m	Var %	2016-17 Revised \$m	2017-18 Budget \$m	Var %
New South Wales Electoral Commission						
Accountability, efficiency and effectiveness ..	75.7	73.2	(3.3)	2.7	12.9	376.1
Total	75.7	73.2	(3.3)	2.7	12.9	376.1
Ombudsman's Office						
Accountability, efficiency and effectiveness ..	35.1	37.3	6.5	0.3	3.2	N/A
Total	35.1	37.3	6.5	0.3	3.2	N/A
Public Service Commission						
Accountability, efficiency and effectiveness ..	37.9	38.8	2.3	0.3	3.0	N/A
Total	37.9	38.8	2.3	0.3	3.0	N/A

(a) Agency expenses are uneliminated.

(b) The Premier and Cabinet cluster was affected by machinery-of-government changes. Variance in expense between 2016-17 Revised and 2017-18 Budget is not applicable.

(c) Subtotal for the Department of Premier and Cabinet underlying core activity of policy, coordination and advice and enabling effective government activities.

Financial Statements

Department of Premier and Cabinet

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	121,344	133,242	140,833
Other operating expenses	94,421	79,295	72,412
Grants and subsidies	329,971	210,237	190,168
Appropriation Expense
Depreciation and amortisation	8,962	8,359	8,999
Finance costs	169	130	112
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	554,867	431,263	412,525
Revenue			
Appropriation	540,473	404,443	395,846
Cluster Grant Revenue
Acceptance by Crown Entity of employee benefits and other liabilities	4,167	3,695	4,568
Transfers to the Crown Entity
Sales of goods and services	2,138	4,762	3,237
Grants and contributions	2,674	7,692	11,517
Investment Revenue
Retained Taxes, Fees and Fines
Other revenue
Total Revenue	549,452	420,592	415,169
Gain/(loss) on disposal of non-current assets
Other gains/(losses)
Net Result	(5,415)	(10,671)	2,644

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	4,400	557	317
Receivables	4,070	4,421	4,331
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	8,470	4,978	4,648
Non Current Assets			
Receivables	58
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building	106,354	131,204	133,256
Plant and equipment	48,867	47,093	43,435
Infrastructure Systems
Investment Properties
Intangibles	5,296	5,340	7,916
Other Assets
Total Non Current Assets	160,575	183,637	184,607
Total Assets	169,045	188,615	189,255
Liabilities			
Current Liabilities			
Payables	9,708	8,894	7,936
Other Financial Liabilities at Fair Value
Borrowings
Provisions	9,426	11,664	12,757
Other	3,191	3,578	3,578
Liabilities associated with assets held for sale
Total Current Liabilities	22,325	24,136	24,271
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	5,739	5,590	5,845
Other	28,449	28,449	26,055
Total Non Current Liabilities	34,188	34,039	31,900
Total Liabilities	56,513	58,175	56,171
Net Assets	112,532	130,440	133,084
Equity			
Accumulated funds	107,810	100,804	103,448
Reserves	4,722	29,636	29,636
Capital Equity
Total Equity	112,532	130,440	133,084

Infrastructure NSW

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	4,768	8,417	5,011
Other operating expenses	136,418	99,851	425,476
Grants and subsidies
Appropriation Expense
Depreciation and amortisation	304	381	344
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	141,490	108,649	430,830
Revenue			
Appropriation
Cluster Grant Revenue	13,804	14,304	14,306
Acceptance by Crown Entity of employee benefits and other liabilities	83	927	42
Transfers to the Crown Entity
Sales of goods and services	107,740	89,391	381,137
Grants and contributions	21,520	5,982	34,887
Investment Revenue
Retained Taxes, Fees and Fines
Other revenue
Total Revenue	143,147	110,604	430,371
Gain/(loss) on disposal of non-current assets
Other gains/(losses)
Net Result	1,657	1,955	(459)

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	4,000	5,670	3,592
Receivables	914	6,020	4,000
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	4,914	11,690	7,592
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building
Plant and equipment	187	286	(24)
Infrastructure Systems
Investment Properties
Intangibles	790	659	625
Other Assets
Total Non Current Assets	977	945	601
Total Assets	5,891	12,635	8,193
Liabilities			
Current Liabilities			
Payables	2,041	7,866	4,538
Other Financial Liabilities at Fair Value
Borrowings
Provisions	468	698	698
Other	...	287	287
Liabilities associated with assets held for sale
Total Current Liabilities	2,509	8,851	5,523
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	111	133	133
Other
Total Non Current Liabilities	111	133	133
Total Liabilities	2,620	8,984	5,656
Net Assets	3,271	3,651	2,537
Equity			
Accumulated funds	3,271	3,651	2,537
Reserves
Capital Equity
Total Equity	3,271	3,651	2,537

Natural Resources Commission

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	3,348	2,948	3,332
Other operating expenses	1,842	2,194	1,752
Grants and subsidies
Appropriation Expense
Depreciation and amortisation	198	210	227
Finance costs	...	3	3
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	5,388	5,355	5,314
Revenue			
Appropriation
Cluster Grant Revenue	4,308	4,158	5,134
Acceptance by Crown Entity of employee benefits and other liabilities	51	51	52
Transfers to the Crown Entity
Sales of goods and services
Grants and contributions
Investment Revenue
Retained Taxes, Fees and Fines
Other revenue	105	239	...
Total Revenue	4,464	4,448	5,186
Gain/(loss) on disposal of non-current assets	...	(7)	...
Other gains/(losses)	...	(10)	...
Net Result	(924)	(924)	(128)

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	150	358	483
Receivables	30	40	38
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	180	398	521
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building
Plant and equipment	1,292	1,294	1,147
Infrastructure Systems
Investment Properties
Intangibles
Other Assets
Total Non Current Assets	1,292	1,294	1,147
Total Assets	1,472	1,692	1,668
Liabilities			
Current Liabilities			
Payables	250	157	157
Other Financial Liabilities at Fair Value
Borrowings
Provisions	272	289	304
Other
Liabilities associated with assets held for sale
Total Current Liabilities	522	446	461
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	126	130	229
Other
Total Non Current Liabilities	126	130	229
Total Liabilities	648	576	690
Net Assets	824	1,116	978
Equity			
Accumulated funds	824	1,116	978
Reserves
Capital Equity
Total Equity	824	1,116	978

Parliamentary Counsel's Office

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	7,892	7,875	8,090
Other operating expenses	1,856	1,815	1,646
Grants and subsidies
Appropriation Expense
Depreciation and amortisation	276	253	676
Finance costs	4	6	7
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	10,028	9,949	10,419
Revenue			
Appropriation
Cluster Grant Revenue	9,212	9,202	9,910
Acceptance by Crown Entity of employee benefits and other liabilities	372	369	378
Transfers to the Crown Entity
Sales of goods and services	182	113	113
Grants and contributions	...	200	1,400
Investment Revenue
Retained Taxes, Fees and Fines
Other revenue
Total Revenue	9,766	9,884	11,801
Gain/(loss) on disposal of non-current assets
Other gains/(losses)
Net Result	(262)	(65)	1,382

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	188	222	555
Receivables	170	100	100
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	358	322	655
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building
Plant and equipment	227	432	1,596
Infrastructure Systems
Investment Properties
Intangibles	350	374	279
Other Assets
Total Non Current Assets	577	806	1,875
Total Assets	935	1,128	2,530
Liabilities			
Current Liabilities			
Payables	208	230	230
Other Financial Liabilities at Fair Value
Borrowings
Provisions	839	821	837
Other
Liabilities associated with assets held for sale
Total Current Liabilities	1,047	1,051	1,067
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	270	283	287
Other
Total Non Current Liabilities	270	283	287
Total Liabilities	1,317	1,334	1,354
Net Assets	(382)	(206)	1,176
Equity			
Accumulated funds	(382)	(206)	1,176
Reserves
Capital Equity
Total Equity	(382)	(206)	1,176

Barangaroo Delivery Authority

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	11,714	12,966	12,866
Other operating expenses	29,748	33,070	33,549
Grants and subsidies	...	857	...
Appropriation Expense
Depreciation and amortisation	6,391	8,145	8,828
Finance costs	37,524	26,982	19,064
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	85,377	82,020	74,307
Revenue			
Appropriation
Cluster Grant Revenue
Acceptance by Crown Entity of employee benefits and other liabilities
Transfers to the Crown Entity
Sales of goods and services
Grants and contributions	32,205	36,480	25,814
Investment Revenue	24,580	16,155	17,557
Retained Taxes, Fees and Fines
Other revenue	3,644	44,535	3,273
Total Revenue	60,429	97,170	46,644
Gain/(loss) on disposal of non-current assets	...	146	...
Other gains/(losses)
Net Result	(24,948)	15,296	(27,663)

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	202	202	202
Receivables	4,937	4,937	4,937
Inventories
Financial Assets at Fair Value
Other Financial Assets	4,414	4,414	3,408
Other
Assets Held For Sale	7,448	...	141,980
Total Current Assets	17,001	9,553	150,527
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building	265,771	374,416	240,351
Plant and equipment	11,363	11,363	12,225
Infrastructure Systems	284,170	281,618	283,597
Investment Properties
Intangibles
Other Assets	433,268	393,719	482,810
Total Non Current Assets	994,572	1,061,116	1,018,983
Total Assets	1,011,573	1,070,669	1,169,510
Liabilities			
Current Liabilities			
Payables	15,562	11,497	11,497
Other Financial Liabilities at Fair Value
Borrowings	54,404	54,404	85,474
Provisions	77,922	162,898	134,142
Other	16,528	16,528	16,528
Liabilities associated with assets held for sale
Total Current Liabilities	164,416	245,327	247,641
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings	670,533	529,891	371,159
Provisions	64,580	162,222	29,560
Other	415,584
Total Non Current Liabilities	735,113	692,113	816,303
Total Liabilities	899,529	937,440	1,063,944
Net Assets	112,044	133,229	105,566
Equity			
Accumulated funds	23,311	97,769	70,106
Reserves	88,733	35,460	35,460
Capital Equity
Total Equity	112,044	133,229	105,566

UrbanGrowth NSW Development Corporation

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	3,728	3,938	42,013
Other operating expenses	14,666	8,839	101,945
Grants and subsidies	3,636	...	172,213
Appropriation Expense
Depreciation and amortisation	279	484	279
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	22,309	13,261	316,450
Revenue			
Appropriation
Cluster Grant Revenue	125,574
Acceptance by Crown Entity of employee benefits and other liabilities
Transfers to the Crown Entity
Sales of goods and services	7,161	5,612	7,161
Grants and contributions	...	11,270	1,975
Investment Revenue	8,392	8,411	7,975
Retained Taxes, Fees and Fines
Other revenue	...	9,533	...
Total Revenue	15,553	34,826	142,685
Gain/(loss) on disposal of non-current assets	...	(11,131)	...
Other gains/(losses)
Net Result	(6,756)	10,434	(173,765)

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	329,295	69,300	55,814
Receivables	1,015	1,008	1,008
Inventories
Financial Assets at Fair Value
Other Financial Assets	...	183,645	23,645
Other
Assets Held For Sale
Total Current Assets	330,310	253,953	80,467
Non Current Assets			
Receivables
Inventories	12,675
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building	3,346	3,570	889
Plant and equipment	3,369	14	5,116
Infrastructure Systems
Investment Properties
Intangibles	277	...	2,221
Other Assets	...	100,000	100,000
Total Non Current Assets	6,992	103,584	120,901
Total Assets	337,302	357,537	201,368
Liabilities			
Current Liabilities			
Payables	2,926	2,003	2,003
Other Financial Liabilities at Fair Value
Borrowings
Provisions	729	865	10,051
Other	1,207
Liabilities associated with assets held for sale
Total Current Liabilities	4,862	2,868	12,054
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions
Other
Total Non Current Liabilities
Total Liabilities	4,862	2,868	12,054
Net Assets	332,440	354,669	189,314
Equity			
Accumulated funds	331,941	353,920	188,565
Reserves	499	749	749
Capital Equity
Total Equity	332,440	354,669	189,314

Audit Office of New South Wales

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	33,560	34,850	38,685
Other operating expenses	10,318	12,606	19,309
Grants and subsidies
Appropriation Expense
Depreciation and amortisation	1,239	1,178	1,039
Finance costs	19	19	19
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	45,136	48,653	59,053
Revenue			
Appropriation
Cluster Grant Revenue
Acceptance by Crown Entity of employee benefits and other liabilities
Transfers to the Crown Entity
Sales of goods and services	46,216	47,650	60,551
Grants and contributions
Investment Revenue	150	193	151
Retained Taxes, Fees and Fines
Other revenue	206	429	213
Total Revenue	46,572	48,272	60,915
Gain/(loss) on disposal of non-current assets
Other gains/(losses)
Net Result	1,436	(381)	1,863

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	11,137	9,820	10,225
Receivables	4,885	4,671	4,671
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other	7,483	7,716	7,716
Assets Held For Sale
Total Current Assets	23,505	22,207	22,612
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building
Plant and equipment	1,210	929	1,253
Infrastructure Systems
Investment Properties
Intangibles	3,815	3,485	3,842
Other Assets
Total Non Current Assets	5,025	4,414	5,095
Total Assets	28,530	26,621	27,707
Liabilities			
Current Liabilities			
Payables	2,383	1,445	1,442
Other Financial Liabilities at Fair Value
Borrowings
Provisions	8,826	9,683	9,646
Other
Liabilities associated with assets held for sale
Total Current Liabilities	11,209	11,128	11,088
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	41,507	61,844	61,844
Other
Total Non Current Liabilities	41,507	61,844	61,844
Total Liabilities	52,716	72,972	72,932
Net Assets	(24,186)	(46,351)	(45,225)
Equity			
Accumulated funds	(24,186)	(46,351)	(45,225)
Reserves
Capital Equity
Total Equity	(24,186)	(46,351)	(45,225)

Independent Commission Against Corruption

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	16,694	14,424	16,452
Other operating expenses	4,066	4,602	3,799
Grants and subsidies
Appropriation Expense
Depreciation and amortisation	2,795	2,600	3,045
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	23,555	21,626	23,297
Revenue			
Appropriation	21,213	21,091	21,357
Cluster Grant Revenue
Acceptance by Crown Entity of employee benefits and other liabilities	363	(380)	418
Transfers to the Crown Entity
Sales of goods and services	92	92	...
Grants and contributions	529	129	...
Investment Revenue
Retained Taxes, Fees and Fines
Other revenue	25	76	25
Total Revenue	22,222	21,008	21,801
Gain/(loss) on disposal of non-current assets
Other gains/(losses)
Net Result	(1,333)	(618)	(1,496)

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	543	579	626
Receivables	780	1,171	1,171
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	1,323	1,750	1,797
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building	3,308	3,193	2,218
Plant and equipment	1,124	1,121	1,036
Infrastructure Systems
Investment Properties
Intangibles	1,921	1,996	1,271
Other Assets
Total Non Current Assets	6,353	6,310	4,525
Total Assets	7,676	8,060	6,322
Liabilities			
Current Liabilities			
Payables	571	601	601
Other Financial Liabilities at Fair Value
Borrowings
Provisions	1,487	1,896	1,625
Other	...	354	354
Liabilities associated with assets held for sale
Total Current Liabilities	2,058	2,851	2,580
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	2,609	2,373	2,402
Other
Total Non Current Liabilities	2,609	2,373	2,402
Total Liabilities	4,667	5,224	4,982
Net Assets	3,009	2,836	1,340
Equity			
Accumulated funds	3,009	2,836	1,340
Reserves
Capital Equity
Total Equity	3,009	2,836	1,340

Independent Pricing and Regulatory Tribunal

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	21,831	23,133	22,677
Other operating expenses	9,717	8,921	9,465
Grants and subsidies
Appropriation Expense
Depreciation and amortisation	922	1,000	1,058
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	32,470	33,054	33,200
Revenue			
Appropriation	30,297	28,050	31,987
Cluster Grant Revenue
Acceptance by Crown Entity of employee benefits and other liabilities	374	976	383
Transfers to the Crown Entity
Sales of goods and services	1,277	3,046	1,303
Grants and contributions
Investment Revenue
Retained Taxes, Fees and Fines
Other revenue	...	125	...
Total Revenue	31,948	32,197	33,672
Gain/(loss) on disposal of non-current assets
Other gains/(losses)
Net Result	(522)	(857)	472

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	891	1,835	1,835
Receivables	180	1,504	1,504
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	1,071	3,339	3,339
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building
Plant and equipment	3,067	2,403	2,221
Infrastructure Systems
Investment Properties
Intangibles	830	51	705
Other Assets
Total Non Current Assets	3,897	2,454	2,926
Total Assets	4,968	5,793	6,265
Liabilities			
Current Liabilities			
Payables	1,064	1,737	1,737
Other Financial Liabilities at Fair Value
Borrowings
Provisions	1,904	2,396	2,396
Other	61
Liabilities associated with assets held for sale
Total Current Liabilities	3,029	4,133	4,133
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	831	875	875
Other
Total Non Current Liabilities	831	875	875
Total Liabilities	3,860	5,008	5,008
Net Assets	1,108	785	1,257
Equity			
Accumulated funds	1,108	785	1,257
Reserves
Capital Equity
Total Equity	1,108	785	1,257

New South Wales Electoral Commission

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	16,184	16,178	17,348
Other operating expenses	8,060	7,207	10,785
Grants and subsidies
Appropriation Expense
Depreciation and amortisation	5,694	5,694	1,809
Finance costs
Other expenses	65,336	46,614	43,251
TOTAL EXPENSES EXCLUDING LOSSES	95,274	75,693	73,193
Revenue			
Appropriation	91,174	67,969	81,772
Cluster Grant Revenue
Acceptance by Crown Entity of employee benefits and other liabilities	476	476	488
Transfers to the Crown Entity	(26,000)	(12,680)	(13,320)
Sales of goods and services	2,826	2,826	996
Grants and contributions	...	99	...
Investment Revenue
Retained Taxes, Fees and Fines
Other revenue	26,151	12,831	13,287
Total Revenue	94,627	71,521	83,223
Gain/(loss) on disposal of non-current assets
Other gains/(losses)
Net Result	(647)	(4,172)	10,030

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	1,938	2,280	1,235
Receivables	3,373	6,047	6,047
Inventories	134	100	100
Financial Assets at Fair Value
Other Financial Assets
Other	73	27	27
Assets Held For Sale
Total Current Assets	5,518	8,454	7,409
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building
Plant and equipment	1,964	1,148	1,044
Infrastructure Systems
Investment Properties
Intangibles	9,492	9,751	20,930
Other Assets
Total Non Current Assets	11,456	10,899	21,974
Total Assets	16,974	19,353	29,383
Liabilities			
Current Liabilities			
Payables	2,599	1,919	1,919
Other Financial Liabilities at Fair Value
Borrowings
Provisions	1,485	1,441	1,441
Other	31	1	1
Liabilities associated with assets held for sale
Total Current Liabilities	4,115	3,361	3,361
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions
Other	535	546	546
Total Non Current Liabilities	535	546	546
Total Liabilities	4,650	3,907	3,907
Net Assets	12,324	15,446	25,476
Equity			
Accumulated funds	12,324	15,446	25,476
Reserves
Capital Equity
Total Equity	12,324	15,446	25,476

Ombudsman's Office

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	28,401	28,340	30,923
Other operating expenses	4,563	5,818	4,425
Grants and subsidies
Appropriation Expense
Depreciation and amortisation	1,168	905	1,964
Finance costs	5	...	13
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	34,137	35,063	37,325
Revenue			
Appropriation	31,050	30,072	34,255
Cluster Grant Revenue
Acceptance by Crown Entity of employee benefits and other liabilities	968	968	1,048
Transfers to the Crown Entity
Sales of goods and services	1,036	1,064	1,041
Grants and contributions	1,399	4,316	1,399
Investment Revenue
Retained Taxes, Fees and Fines
Other revenue	17	61	17
Total Revenue	34,470	36,481	37,759
Gain/(loss) on disposal of non-current assets	...	(2)	...
Other gains/(losses)
Net Result	333	1,416	434

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	681	2,993	2,498
Receivables	709	2,214	971
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	1,390	5,207	3,469
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building
Plant and equipment	3,747	1,675	2,888
Infrastructure Systems
Investment Properties
Intangibles	820	771	746
Other Assets
Total Non Current Assets	4,567	2,446	3,634
Total Assets	5,957	7,653	7,103
Liabilities			
Current Liabilities			
Payables	577	319	330
Other Financial Liabilities at Fair Value
Borrowings
Provisions	2,241	2,705	2,705
Other	2,203	2,616	1,608
Liabilities associated with assets held for sale
Total Current Liabilities	5,021	5,640	4,643
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	662	738	751
Other
Total Non Current Liabilities	662	738	751
Total Liabilities	5,683	6,378	5,394
Net Assets	274	1,275	1,709
Equity			
Accumulated funds	274	1,275	1,709
Reserves
Capital Equity
Total Equity	274	1,275	1,709

Public Service Commission

Operating Statement

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee related	17,117	17,468	17,143
Other operating expenses	19,348	18,580	20,483
Grants and subsidies	...	844	...
Appropriation Expense
Depreciation and amortisation	1,458	1,023	991
Finance costs
Other expenses	168
TOTAL EXPENSES EXCLUDING LOSSES	37,923	37,916	38,784
Revenue			
Appropriation	30,290	29,651	35,666
Cluster Grant Revenue
Acceptance by Crown Entity of employee benefits and other liabilities	411	493	421
Transfers to the Crown Entity
Sales of goods and services
Grants and contributions	2,791	2,847	2,554
Investment Revenue
Retained Taxes, Fees and Fines
Other revenue	3,085	3,737	2,707
Total Revenue	36,577	36,728	41,348
Gain/(loss) on disposal of non-current assets
Other gains/(losses)
Net Result	(1,346)	(1,188)	2,564

Balance Sheet

	2016-17		2017-18
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	879	1,007	950
Receivables	637	510	510
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	1,516	1,517	1,460
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building
Plant and equipment	608	574	3,169
Infrastructure Systems
Investment Properties
Intangibles	419	843	301
Other Assets
Total Non Current Assets	1,027	1,417	3,470
Total Assets	2,543	2,934	4,930
Liabilities			
Current Liabilities			
Payables	1,444	2,481	2,082
Other Financial Liabilities at Fair Value
Borrowings
Provisions	1,689	1,954	1,785
Other
Liabilities associated with assets held for sale
Total Current Liabilities	3,133	4,435	3,867
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	228	31	31
Other
Total Non Current Liabilities	228	31	31
Total Liabilities	3,361	4,466	3,898
Net Assets	(818)	(1,532)	1,032
Equity			
Accumulated funds	(818)	(1,532)	1,032
Reserves
Capital Equity
Total Equity	(818)	(1,532)	1,032