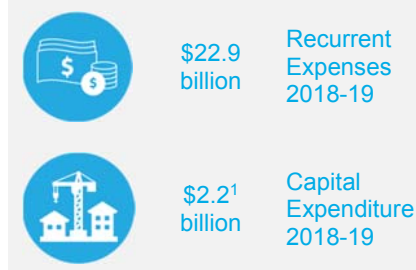


4. HEALTH CLUSTER

4.1 Introduction

The Health cluster works to protect, maintain and improve the health and wellbeing of residents in New South Wales.



Contribution to Premier's and State Priorities

The Health cluster is leading the delivery of the following Premier's and State Priorities:

- Premier's Priority to improve service levels in hospitals: 81 per cent of patients through emergency departments within four hours by 2019
- Premier's Priority to tackle childhood obesity: reduce overweight and obesity rates of children by 5 per cent over ten years
- State Priority to cut waiting times for planned surgeries: increase on-time admissions for planned surgery, in accordance with medical advice.

State Outcomes delivered by the Health cluster

State Outcome	Description
Improved service in hospitals	Improving the treatment of patients admitted to NSW public hospitals, attending an emergency department or an outpatient-type or specialist clinic, and/or ambulance service.
Mentally healthy communities	Strengthening health care for people with mental illness, their families and carers, including through better access to community mental health services and improved quality of care and patient safety.
Healthy, resilient communities	Providing community health and public health services, including dental services, health protection and preventative health.
World class research and innovation	Conducting research programs that translate research evidence into improved health care, health services, medical devices and therapeutics.
Continuously improving healthcare	Improving health care through the Health Care Complaints Commission that acts to protect public health and safety, and the Mental Health Commission responsible for monitoring, reviewing and improving the mental health system.

¹ The total amount of capital investment in 2018-19 will be \$2.3 billion. This includes \$149 million of capital expensing from the Ministry of Health's expense budget.

2018-19 Budget Highlights

In 2018-19, the Health cluster will spend \$25.1 billion (\$22.9 billion recurrent expenses and \$2.2 billion capital expenditure). Key initiatives are highlighted below.

Investment in health infrastructure

In 2018-19, the Government will invest a total of \$2.3 billion in the Health cluster capital program, which includes \$149 million from the Ministry of Health's recurrent expense budget. This is part of a record \$8 billion investment over four years to continue the major capital program for new health facilities, upgrades and redevelopments. New investment includes:

- commencing new capital works at Liverpool Hospital, Griffith Base Hospital, Dubbo Cancer Centre, Bankstown-Lidcombe Hospital (emergency department), birthing suites and theatres at St George Hospital and the next stage of a new health service at Rouse Hill
- investing in the \$700 million State-wide Mental Health Infrastructure Program. This record investment will transform existing infrastructure to support new contemporary care models, provide new specialist mental health units for mothers and their babies, children and adolescents, and older people. It will also improve the forensic mental health network and enhance step-up step-down capacity in the community
- commencing a new Rural Health Infrastructure Program, that will include upgrades at Tenterfield, Dungog, Scone and Gloucester Health Facilities
- enhancing hospital builds already in progress at Grafton, Inverell, Manning, Coffs Harbour, Cooma and Bowral
- planning for future works at John Hunter, Nepean Stage 2, Sydney Children's Hospital Westmead Stage 2, Albury Hospital (medical care, obstetric and neonatal services), Canterbury, Bankstown, Shoalhaven (Nowra), Hornsby and Goulburn ambulatory care.

Increasing frontline staff

In 2018-19, NSW Health estimates it will fund an additional 1,370 staff across the State including:

- an additional 950 nurses and midwives, including speciality positions of emergency, pain management, diabetes, oncology, complex and chronic care as well as clinical nurse/midwifery educators across mental health, general nursing and midwifery
- an additional 300 doctors, including specialists in general medicine, palliative care medicine, psychiatry, endocrinology, haematology, medical oncology, geriatrics, dermatology, pain medicine, ophthalmology, addiction medicine, radiology, anatomical pathology, clinical genetics and forensic pathology
- an additional 120 allied health workers, including physiotherapists, occupational therapists and pharmacists.

This year, the Government will also deliver on its 2015 election commitment to employ 360 new specialised nursing, midwifery and support positions, and provide extra training positions for medical, allied and oral health. This will include \$8.1 million to recruit 50 specialist nurses and 30 clinical support officers.

Investing in care for new parents and children

In 2018-19, the Government will invest in a \$35.3 million Parents Package (\$156.5 million over four years) to support new parents and their babies. In 2018-19, the package includes:

- \$9.3 million to provide 100 more midwives to support maternity service growth across the State
- \$7.6 million for a NSW Baby Bundle, starting 1 January 2019, to provide new parents with welcomed essential items to assist in their child's early health and development
- \$5.0 million to support treatment of childhood cancer and other genetic disorders by investing in technology and staff to enhance paediatric precision medicine research
- \$4.3 million to provide 35 nurses for increased post-natal home visits, including funding two Karitane child and family health nurses to provide virtual home visits to new parents
- \$2.2 million to partner with Tresillian to establish five new Family Care Centre Hubs in rural and regional locations
- \$2.0 million to improve play spaces in eight paediatric wards in New South Wales to improve the experience of sick children and their families, and make facilities more welcoming at an often stressful time for families
- \$1.5 million to enhance systems across the State to support safe and timely transfer of pregnant women who need higher levels of care
- \$1.1 million for increased services for pregnant women and mothers with severe and complex mental illness. Planning will also commence for the development of a new specialist mothers and babies mental health unit
- \$200,000 to expand newborn bloodspot screening to include congenital adrenal hyperplasia. This funding is in addition to \$2.0 million announced to introduce a Spinal Muscular Atrophy and Severe Combined Immunodeficiency pilot research program in 2018-19
- campaigns to provide advice for families considering or planning for a baby, and to promote pregnant women sleeping on their side to reduce the risk of stillbirth.

Investing in Ambulance Service of NSW

In 2018-19, the Government will invest an additional \$51.3 million in ambulance services which includes \$23.7 million to employ an additional 200 paramedics (700 over four years) and 13 call centre staff (50 over four years) to improve response times, reduce paramedic fatigue and support safety.

In addition, more than \$72 million will be invested in capital works, including \$12.2 million in new funding to support the rollout of the Government's Critical Communications Enhancement Program. This expands coverage of the Government Radio Network, improving critical communications during emergencies.

Investing in world class research and innovation

In 2018-19, the Government will invest \$115 million in medical and scientific innovations to help fight diseases and keep our community healthier for longer. Key initiatives include:

- \$15 million for cardiovascular disease research capacity development. This is part of the Government's \$150 million commitment over 10 years
- \$5.0 million to support treatment of childhood cancer and other genetic disorders by investing in technology and staff to enhance paediatric precision medicine in New South Wales.

Investing for mentally healthy communities

In 2018-19, the Government will invest \$2.1 billion in mental health services including:

- \$100 million per annum for specialist community mental health supports to continue the Government's 10-year reform of mental health services
- \$82.5 million for delivering increased admitted, and community-based mental health services across New South Wales.

The Government will also invest in a \$700 million State-wide Mental Health Infrastructure Program to improve capacity of State-wide mental health services, with \$20 million committed in 2018-19.

Investing in drug and alcohol services

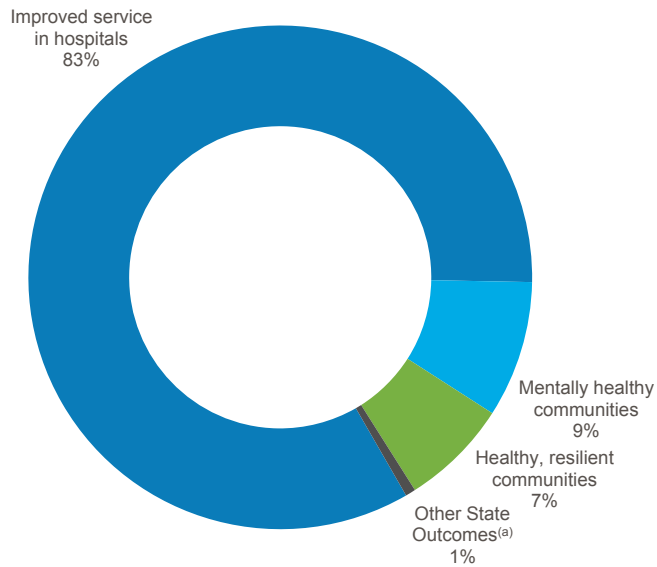
In 2018-19, the Government will invest an additional \$12 million in drug and alcohol services in metro and regional areas for prevention and harm minimisation programs. This is part of an \$850 million investment over four years for drug and alcohol treatment services in New South Wales. This investment will:

- support drug and alcohol clients to stay engaged with their treatment
- help more young people by expanding youth specific services
- provide additional supports for families, including treatment for pregnant women
- support more people who have finished residential rehabilitation or detox who need help to transition to independent living.

Overview of cluster expenses by State Outcome

A summary of expenses by State Outcome is provided in the charts and table below.

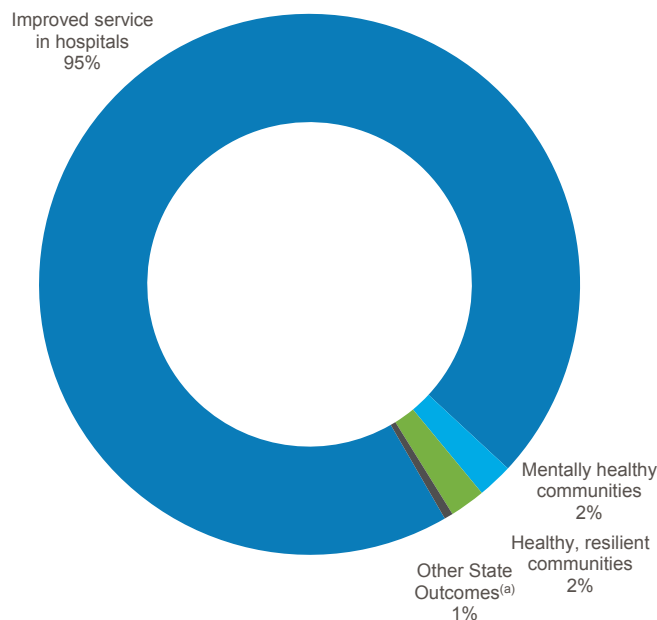
Chart 4.1: Recurrent expenses by outcome 2018-19 (%)



(a) Grouped for presentation purposes, “Other State Outcomes” comprises:

- World class research and innovation
- Continuously improving healthcare

Chart 4.2: Capital expenditure by outcome 2018-19 (%)



(a) Grouped for presentation purposes, “Other State Outcomes” comprises:

- World class research and innovation
- Continuously improving healthcare

Table 4.1: Health cluster expense summary by State Outcome (\$m)

	Expenses ^(a)			Capital Expenditure		
	2017-18 Revised \$m	2018-19 Budget \$m	Change %	2017-18 Revised \$m	2018-19 Budget \$m	Change %
Improved service in hospitals.....	18,307.0	19,193.1	4.8	1,506.5	2,060.2	36.8
Mentally healthy communities.....	1,928.4	2,010.9	4.3	23.7	45.6	92.7
Healthy, resilient communities.....	1,500.2	1,595.6	6.4	8.0	45.9	476.9
World class research and innovation.....	82.1	104.2	26.9	9.8	11.0	11.7
Continuously improving healthcare.....	27.2	29.3	7.8	0.4	0.4	11.1
Total	21,844.9	22,933.1	5.0	1,548.4	2,163.1	39.7
<i>Total expenses excluding the impact of Hepatitis C drug provision, Australian Government Health Innovation Fund and construction of a building at St Leonards^(b)</i>	21,645.8	22,714.0	4.9			
<i>Total capital investment for the Health cluster^(c)</i>				1,697.6	2,312.5	36.2

(a) This table shows expenses on an uneliminated basis, excluding cluster grants paid to the Mental Health Commission and Health Care Complaints Commission.

(b) From 1 March 2016, the Australian Government made new highly specialised drugs available for the treatment of non-admitted Hepatitis C patients under the Pharmaceutical Benefits Scheme. Provision of these drugs in outpatient services incurs a cost within the Health budget which is fully recoverable from the Australian Government under the S100 Highly Specialised Drugs arrangements. The cost of providing this treatment in 2018-19 is expected to be significantly lower than in 2017-18.

In 2018-19, the Australian Government will provide funding for the Health Innovation Fund for the delivery of new projects that support health prevention and better use of health data. This funding will only be available for one year.

Total expenses also include the construction of a new Government office building in St Leonards. These expenses are recoverable from Property NSW and are expected to be significantly higher in 2018-19 than 2017-18.

If the impacts of these expenses are excluded, NSW Health's 2018-19 Budget will increase by 4.9 per cent over the prior year's revised expense budget.

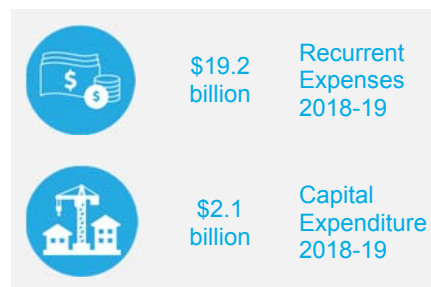
(c) Total capital investment includes capital expensing relating to certain expenditure associated with the construction of health capital projects, which falls below the capitalisation threshold and is not classified as capital expenditure under accounting standards.

4.2 Cluster Outcome Highlights

Outcome 1 – Improved service in hospitals

The cluster will spend \$21.3 billion achieving this outcome (\$19.2 billion recurrent expenses and \$2.1 billion capital expenditure) in 2018-19.

This investment will go toward boosting and improving acute hospital services (such as emergency care and elective surgery), sub-acute patient services (such as rehabilitation and palliative care), and ambulance emergency services.



Key initiatives and activities include:

- an extra \$759 million for acute hospital services, providing:
 - 40,000 emergency department attendances in addition to the 2.9 million currently provided
 - 3,200 elective surgeries in addition to the 225,500 currently provided
 - 52,000 acute inpatient separations² in addition to the 1.7 million currently provided
 - 400,000 non-admitted patient services in addition to the 13.9 million currently provided.
- an extra \$51.3 million to improve ambulance emergency services, which includes \$23.7 million to provide 200 extra paramedics and 13 extra call centre staff, as the first tranche of 750 additional Ambulance staff over four years
- an extra \$10 million to improve palliative care services as part of a four-year \$100 million package announced in 2017-18, providing:
 - new initiatives including a workforce boost for social workers, allied health and Aboriginal Health workers to support patients, families and carers, and support for volunteer services
 - continued funding to upskill nurses and allied health staff in palliative care through training and scholarships across the State, with a focus on regional and rural staff.

Outcome Indicators	Units	2017-18 Baseline	2018-19 Forecast
Elective surgery access performance Category 1 (urgent) ^(a)	%	100	100
Elective surgery access performance Category 2 (semi-urgent) ^(b)	%	97	97
Elective surgery access performance Category 3 (non-urgent) ^(c)	%	97	97
Emergency treatment performance ^(d)	%	74.2	78
Patient experience survey: adult admitted patients	%	> 94.4	> 94.4
Hospital in the Home episodes ^(e)	%	3.5	3.5
Employees	FTE	99,520	101,926

(a), (b), (c) The percentage of patients admitted for their elective surgery within the clinically recommended timeframe:

(a): Category 1 is 30 days; (b): Category 2 is 90 days; (c): Category 3 is 365 days.

(d) The proportion of patients who present to an emergency department and are through the emergency department within four hours (admitted into a ward, transferred, or sent home).

(e) Hospital in the Home refers to care provided in the home/community setting for acute and sub-acute conditions.

² A separation is a formal process whereby an inpatient leaves a hospital or other district health service facility after completing an episode of care (e.g. discharge to home, discharge to another hospital or nursing home).

Outcome 2 – Mentally healthy communities

The cluster will spend \$2.1 billion achieving this outcome (\$2 billion recurrent expenses and \$45.6 million capital expenditure) in 2018-19.

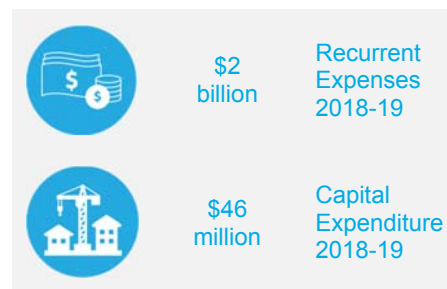
This investment will focus on improving admitted and community-based mental health services.

Key initiatives and activities include:

- \$42 million to provide additional non-admitted mental health services and supports in the community
- \$39.4 million to provide 1,400 additional admitted mental health overnight hospital separations in addition to more than 37,500 currently provided
- \$1.1 million for increased specialist Perinatal and Infant Mental Health Services for mental health services to pregnant women and mothers with severe and complex mental illness.

This builds on the \$100 million per annum recurrent investment in specialist community mental health supports that continues the Government’s commitment to reform mental health service delivery.

In addition, the Government will invest \$700 million in a State-wide Mental Health Infrastructure Program. This record investment will transform existing infrastructure to support new contemporary care models, provide new specialist mental health units for mothers and their babies, children and adolescents, and older people. It will also improve the forensic mental health network and enhance step-up step-down capacity in the community.



Outcome Indicators	Units	2017-18 Baseline	2018-19 Forecast
Acute seclusion rate (episodes per 1000 bed days)	%	6.8	< 5.1
Pathways to Community Living ^(a)	no.	96	106
Acute post-discharge community care	%	70	70
Employees	FTE	12,003	12,268

(a) This refers to the number of people transitioned from hospital into the community.

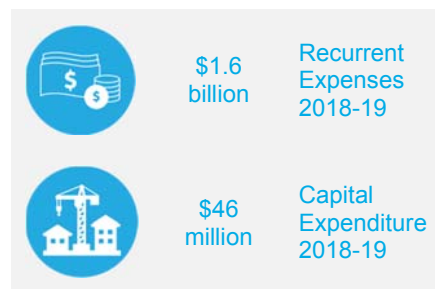
Outcome 3 – Healthy, resilient communities

The cluster will spend \$1.6 billion achieving this outcome (\$1.6 billion recurrent expenses and \$45.9 million capital expenditure) in 2018-19.

This will contribute to the Health cluster's strategies to reduce childhood obesity and improve oral health, immunisation rates and health screening.

Key initiatives and activities include:

- \$12 million to expand drug and alcohol services including treatment, prevention and harm minimisation programs
- \$10 million to deliver increased dental services, enabling around 17,000 more patients to receive a course of dental care
- \$7.6 million for a NSW Baby Bundle which will provide a pack of essential items to new parents in the very early days after birth
- \$4.3 million to provide 35 nurses for increased post-natal home visits, as well as improved on-demand care for new parents and babies via virtual home visits.



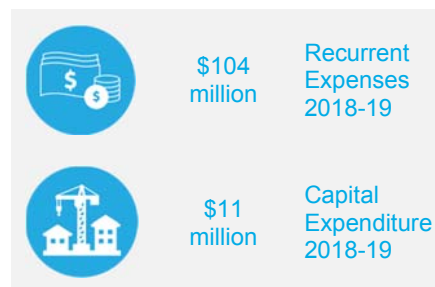
Outcome Indicators	Units	2017-18 Baseline	2018-19 Forecast
Healthy Children Initiative Reach: Childcare Healthy Eating Active Living Program ^(a)	%	89.0	≥ 91.0
Healthy Children Initiative Reach: Primary School Healthy Eating Active Living Programs ^(b)	%	83.0	≥ 83.0
Breast Screen participation rates (Women Aged 50-74)	%	52.8	53.1
Childhood immunisation rates: Fully immunised at five years of age	%	93.9	94.0
Employees	FTE	9,405	9,612

(a), (b) The percentage of sites where staff have been trained and the site is participating in the program.

Outcome 4 – World class research and innovation

The cluster will spend \$115 million achieving this outcome (\$104 million recurrent expenses and \$11 million capital expenditure) in 2018-19.

This includes the Translational Research Grant Scheme, Medical Devices Fund, Collaborative Genomic Grants, Fellowship and PhD scholarships, clinical trials initiatives, research ethics and governance improvement initiatives.



Key initiatives and activities include an extra \$20 million (\$80 million over four years) for medical research including:

- \$15 million for cardiovascular research to grow health and medical research jobs and bring new discoveries to market as quickly as possible, for the benefit of individuals and their families as well as the broader NSW economy. This is the first year of the Government's \$150 million funding commitment over the next decade
- \$5.0 million to support treatment of childhood cancer and other genetic disorders by investing in technology and staff to enhance paediatric precision medicine in New South Wales.

The Government is also contributing \$11 million, as part of a total \$21 million investment, to support the proteomics project, ProCan, at the Children's Medical Research Institute. This is in addition to \$20 million received from the Australian Government.

Outcome Indicators	Units	2017-18 Baseline	2018-19 Forecast
Ethics applications approved within 45 days	%	n.a. ^(a)	≥ 95
Research governance application authorisations within 15 days	%	n.a. ^(b)	≥ 95
Employees	FTE	16	16

(a) No baseline is available for this indicator because as of 2018-19, the measure will be different (approval within 45 calendar days instead of 60).

(b) No baseline is available for this indicator because as of 2018-19, the measure will be different (authorisation within 15 calendar days instead of 30).

Outcome 5 – Continuously improving healthcare

Independent advisory bodies, the Health Care Complaints Commission (HCCC) and Mental Health Commission of NSW (MHC), will spend \$29.7 million towards achieving this outcome (\$29.3 million recurrent expenses and \$400,000 capital expenditure) in 2018-19.



The HCCC acts to protect public health and safety by processing, assessing and resolving health care complaints through assisted resolution, facilitated conciliation or referral for investigation. The HCCC investigates and prosecutes serious cases of inappropriate health care, making recommendations to health organisations to address any systemic health care issues.

The Mental Health Commission of NSW is an independent statutory agency responsible for monitoring, reviewing and improving mental health and wellbeing for people in New South Wales. It works with government and the community to secure better mental health and wellbeing for everyone, to prevent mental illness and to ensure the availability of appropriate supports in or close to home when people are unwell or at risk of becoming unwell.

Key initiatives and activities include:

- an investment of \$17.9 million in the HCCC, which includes the recruitment of 18 additional staff to improve the timely assessment and handling of complaints
- an investment of \$11.4 million in the MHC to support its function and continue to improve the mental health and wellbeing of the people of New South Wales.

Outcome Indicators	Units	2017-18 Baseline	2018-19 Forecast
Timely assessment of complaints within 60 days	%	50	75
Community consultations	no.	20	20
Employees	FTE	114	132

4.3 Agency Expense Summary

The 2018-19 Budget for the Ministry of Health (and other agencies within the cluster) is listed in the table below, broken down by State Outcome.

In 2018-19, the Ministry of Health will spend \$25.1 billion (\$22.9 billion recurrent expenses and \$2.2 billion capital expenditure).

Health cluster	Expenses ^(a)			Capital Expenditure		
	2017-18	2018-19	Change	2017-18	2018-19	Change
	Revised	Budget		Revised	Budget	
	\$m	\$m	%	\$m	\$m	%
Ministry of Health						
Improved service in hospitals.....	18,307.0	19,193.1	4.8	1,506.5	2,060.2	36.8
Mentally healthy communities.....	1,928.4	2,010.9	4.3	23.7	45.6	92.7
Healthy, resilient communities	1,500.2	1,595.6	6.4	8.0	45.9	476.9
World class research and innovation	82.1	104.2	26.9	9.8	11.0	11.7
Cluster grants ^(b)	25.8	28.4	9.8
Total	21,843.5	22,932.1	5.0	1,548.0	2,162.7	39.7
<i>Total excluding the impact of Hepatitis C drug provision, Australian Government Health Innovation Fund and construction of a building at St Leonards^(c)</i>	21,644.4	22,713.0	4.9			
Health Care Complaints Commission						
Continuously improving healthcare.....	16.1	17.9	11.5	0.3	0.4	18.8
Total	16.1	17.9	11.5	0.3	0.4	18.8
Mental Health Commission of New South Wales						
Continuously improving healthcare.....	11.1	11.4	2.4	0.0	0.0	(44.4)
Total	11.1	11.4	2.4	0.0	0.0	(44.4)

(a) Agency expenses are uneliminated

(b) Total expenses include cluster grants paid to the Health Care Complaints Commission and Mental Health Commission of New South Wales that are not attributed to outcomes.

(c) From 1 March 2016, the Australian Government made new highly specialised drugs available for the treatment of non-admitted Hepatitis C patients under the Pharmaceutical Benefits Scheme. Provision of these drugs in outpatient services incurs a cost within the Health budget which is fully recoverable from the Australian Government under the S100 Highly Specialised Drugs arrangements. The cost of providing this treatment in 2018-19 is expected to be significantly lower than in 2017-18.

In 2018-19, the Australian Government will provide funding for the Health Innovation Fund for the delivery of new projects that support health prevention and better use of health data. This funding will only be available for one year.

Total expenses also include the construction of a new Government office building in St Leonards. These expenses are recoverable from Property NSW and are expected to be significantly higher in 2018-19 than 2017-18.

If the impacts of these expenses are excluded, the Ministry of Health's 2018-19 Budget will increase by 4.9 per cent over the prior year's revised expense budget.

4.4 Financial Statements

Ministry of Health

Operating Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating expenses -			
Employee related	12,983,157	13,159,585	13,849,658
Other operating expenses	6,379,090	6,527,569	6,795,813
Grants and subsidies	1,380,678	1,265,320	1,337,063
Appropriation expense
Depreciation and amortisation	803,028	789,544	845,730
Finance costs	104,904	101,499	103,865
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	21,650,857	21,843,517	22,932,128
Revenue			
Appropriation	12,179,464	12,151,989	13,514,974
Cluster grant revenue
Acceptance by Crown Entity of employee benefits and other liabilities	355,613	410,611	474,579
Transfers to the Crown Entity
Sales of goods and services	2,808,291	2,785,780	2,836,127
Grants and contributions	6,603,620	6,750,864	7,145,163
Investment revenue	39,630	29,702	29,448
Retained taxes, fees and fines
Other revenue	173,410	166,575	166,755
Total Revenue	22,160,027	22,295,521	24,167,046
Gain/(loss) on disposal of non current assets	1,800	1,800	(1,800)
Other gains/(losses)	(10,283)	(10,283)	(10,283)
Net Result	500,687	443,521	1,222,835

Balance Sheet

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	1,272,934	1,509,349	1,437,566
Receivables	700,568	712,555	716,584
Inventories	157,888	205,247	180,717
Financial Assets at Fair Value	19,928	24,579	24,207
Other Financial Assets
Other
Assets Held For Sale	4,290	5,224	5,224
Total Current Assets	2,155,608	2,456,954	2,364,298
Non Current Assets			
Receivables	10,707	8,569	8,569
Inventories
Financial Assets at Fair Value	47,582	46,044	42,591
Equity Investments
Property, plant and equipment -			
Land and building	15,102,383	15,221,603	16,756,087
Plant and equipment	1,095,774	1,197,459	1,326,156
Infrastructure Systems	339,306	480,828	457,844
Investment Properties
Intangibles	669,068	640,796	677,490
Other Assets	61,937	63,141	69,265
Total Non Current Assets	17,326,758	17,658,440	19,338,003
Total Assets	19,482,365	20,115,394	21,702,302
Liabilities			
Current Liabilities			
Payables	1,425,226	1,620,412	1,620,412
Other Financial Liabilities at Fair Value
Borrowings	24,303	23,535	22,794
Provisions	1,881,522	1,918,820	1,920,427
Other	39,429	34,546	33,855
Liabilities associated with assets held for sale
Total Current Liabilities	3,370,480	3,597,314	3,597,489
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings	1,052,916	1,093,692	1,073,951
Provisions	46,157	41,285	42,032
Other	105,957	131,247	137,453
Total Non Current Liabilities	1,205,030	1,266,224	1,253,436
Total Liabilities	4,575,510	4,863,538	4,850,925
Net Assets	14,906,855	15,251,855	16,851,377
Equity			
Accumulated funds	9,962,235	9,928,055	11,150,890
Reserves	4,944,620	5,323,800	5,700,486
Capital Equity
Total Equity	14,906,855	15,251,855	16,851,377

Cash Flow Statement

	2017-18		2018-19
	Budget \$000	Revised \$000	Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee related	12,747,059	12,983,789	13,372,725
Grants and subsidies	1,380,678	1,265,320	1,337,063
Finance costs	104,904	101,499	103,865
Equivalent Income Tax
Other payments	7,239,145	7,722,624	8,147,298
Total Payments	21,471,786	22,073,233	22,960,951
Receipts			
Appropriation	12,179,464	12,151,989	13,514,974
Cluster Grant Revenue
Liab to CF - Change in operating assets and liabilities
Cash reimbursements from the Crown Entity
Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of goods and services	2,787,590	2,751,797	2,791,385
Retained taxes, fees and fines	(10,283)	...	(10,283)
Interest received	39,630	29,702	29,448
Grants and contributions	6,603,620	6,749,079	7,145,163
Other receipts	1,264,720	1,580,534	1,582,873
Total Receipts	22,864,740	23,263,101	25,053,560
Net Cash Flows From Operating Activities	1,392,954	1,189,868	2,092,609
Cash Flows From Investing Activities			
Proceeds from sale of property, plant and equipment	16,800	51,124	15,000
Purchases of property, plant and equipment	(1,449,981)	(1,479,772)	(2,064,609)
Proceeds from sale of investments
Purchases of investments
Advances repayments received
Advances made
Other Investing	(96,218)	(68,218)	(98,126)
Net Cash Flows From Investing Activities	(1,529,399)	(1,496,866)	(2,147,735)
Cash Flows From Financing Activities			
Proceeds from borrowings and advances	...	23,409	...
Repayment of borrowings and advances	(19,518)	(23,753)	(20,482)
Dividends paid
Other Financing
Capital appropriation - equity appropriation
Cash equity injection to for-profit entities
Net Cash Flows From Financing Activities	(19,518)	(344)	(20,482)
Net Increase/(Decrease) in Cash	(155,963)	(307,342)	(75,608)
Opening Cash and Cash Equivalents	1,420,408	1,808,201	1,509,349
Reclassification of Cash Equivalents	8,490	8,490	3,825
Cash transferred in (out) as a result of administrative restructuring
Closing Cash and Cash Equivalents	1,272,935	1,509,349	1,437,566

Health Care Complaints Commission

Operating Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating expenses -			
Employee related	10,208	11,741	13,741
Other operating expenses	5,162	4,081	3,896
Grants and subsidies
Appropriation expense
Depreciation and amortisation	247	247	276
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	15,617	16,069	17,913
Revenue			
Appropriation
Cluster grant revenue	13,829	14,959	17,062
Acceptance by Crown Entity of employee benefits and other liabilities	289	360	289
Transfers to the Crown Entity
Sales of goods and services
Grants and contributions	1,130
Investment revenue
Retained taxes, fees and fines
Other revenue	450	1,130	500
Total Revenue	15,698	16,449	17,851
Gain/(loss) on disposal of non current assets
Other gains/(losses)
Net Result	81	380	(62)

Balance Sheet

	2017-18		2018-19
	Budget \$000	Revised \$000	Budget \$000
Assets			
Current Assets			
Cash assets	261	704	408
Receivables	356	331	331
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	617	1,035	739
Non Current Assets			
Receivables	211	137	137
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building	76	254	452
Plant and equipment	86	46	28
Infrastructure Systems
Investment Properties
Intangibles	143	(15)	(85)
Other Assets
Total Non Current Assets	516	422	532
Total Assets	1,133	1,457	1,271
Liabilities			
Current Liabilities			
Payables	383	383	258
Other Financial Liabilities at Fair Value
Borrowings
Provisions	820	820	820
Other
Liabilities associated with assets held for sale
Total Current Liabilities	1,203	1,203	1,078
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	353	353	354
Other
Total Non Current Liabilities	353	353	354
Total Liabilities	1,556	1,556	1,432
Net Assets	(423)	(99)	(161)
Equity			
Accumulated funds	(423)	(99)	(161)
Reserves
Capital Equity
Total Equity	(423)	(99)	(161)

Cash Flow Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee related	10,043	11,609	13,578
Grants and subsidies
Finance costs
Equivalent Income Tax
Other payments	5,461	4,041	4,335
Total Payments	15,504	15,650	17,913
Receipts			
Appropriation
Cluster Grant Revenue	13,829	14,959	17,062
Liab to CF - Change in operating assets and liabilities
Cash reimbursements from the Crown Entity
Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of goods and services	142
Retained taxes, fees and fines
Interest received
Grants and contributions	1,130
Other receipts	749	1,130	799
Total Receipts	15,708	16,089	18,003
Net Cash Flows From Operating Activities	204	439	90
Cash Flows From Investing Activities			
Proceeds from sale of property, plant and equipment
Purchases of property, plant and equipment	(325)	(325)	(386)
Proceeds from sale of investments
Purchases of investments
Advances repayments received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(325)	(325)	(386)
Cash Flows From Financing Activities			
Proceeds from borrowings and advances
Repayment of borrowings and advances
Dividends paid
Other Financing
Capital appropriation - equity appropriation
Cash equity injection to for-profit entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	(121)	114	(296)
Opening Cash and Cash Equivalents	382	590	704
Reclassification of Cash Equivalents
Cash transferred in (out) as a result of administrative restructuring
Closing Cash and Cash Equivalents	261	704	408

Mental Health Commission of New South Wales

Operating Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating expenses -			
Employee related	4,836	4,456	5,156
Other operating expenses	2,186	2,507	2,091
Grants and subsidies	3,975	4,079	4,093
Appropriation expense
Depreciation and amortisation	81	78	50
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	11,078	11,120	11,390
Revenue			
Appropriation
Cluster grant revenue	10,525	10,882	11,315
Acceptance by Crown Entity of employee benefits and other liabilities	50	50	50
Transfers to the Crown Entity
Sales of goods and services
Grants and contributions	420	119	...
Investment revenue
Retained taxes, fees and fines
Other revenue	...	5	...
Total Revenue	10,995	11,057	11,365
Gain/(loss) on disposal of non current assets
Other gains/(losses)
Net Result	(83)	(63)	(25)

Balance Sheet

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	253	274	274
Receivables	278	278	278
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	531	552	552
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building	...	5	4
Plant and equipment	20	20	32
Infrastructure Systems
Investment Properties
Intangibles	95	94	58
Other Assets
Total Non Current Assets	115	119	94
Total Assets	646	671	646
Liabilities			
Current Liabilities			
Payables	989	653	653
Other Financial Liabilities at Fair Value
Borrowings
Provisions	428	295	157
Other
Liabilities associated with assets held for sale
Total Current Liabilities	1,417	948	810
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	4	142	280
Other
Total Non Current Liabilities	4	142	280
Total Liabilities	1,421	1,090	1,090
Net Assets	(775)	(419)	(444)
Equity			
Accumulated funds	(775)	(419)	(444)
Reserves
Capital Equity
Total Equity	(775)	(419)	(444)

Cash Flow Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee related	4,786	4,429	5,106
Grants and subsidies	3,975	4,079	4,093
Finance costs
Equivalent Income Tax
Other payments	2,163	2,568	2,091
Total Payments	10,924	11,076	11,290
Receipts			
Appropriation
Cluster Grant Revenue	10,525	10,882	11,315
Liab to CF - Change in operating assets and liabilities
Cash reimbursements from the Crown Entity
Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of goods and services
Retained taxes, fees and fines
Interest received
Grants and contributions	420	119	...
Other receipts	...	49	...
Total Receipts	10,945	11,051	11,315
Net Cash Flows From Operating Activities	21	(25)	25
Cash Flows From Investing Activities			
Proceeds from sale of property, plant and equipment
Purchases of property, plant and equipment	...	(5)	(25)
Proceeds from sale of investments
Purchases of investments
Advances repayments received
Advances made
Other Investing	(25)	(45)	1
Net Cash Flows From Investing Activities	(25)	(50)	(24)
Cash Flows From Financing Activities			
Proceeds from borrowings and advances
Repayment of borrowings and advances
Dividends paid
Other Financing
Capital appropriation - equity appropriation
Cash equity injection to for-profit entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	(4)	(75)	1
Opening Cash and Cash Equivalents	257	349	274
Reclassification of Cash Equivalents
Cash transferred in (out) as a result of administrative restructuring
Closing Cash and Cash Equivalents	253	274	275