

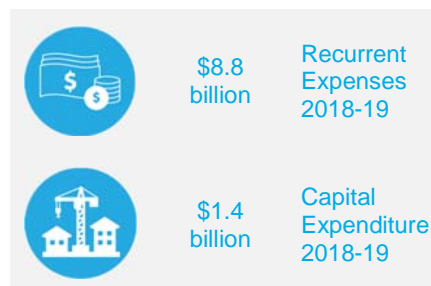
6. JUSTICE CLUSTER

6.1 Introduction

The Justice cluster delivers services to ensure a safe and just New South Wales.

The legal and law enforcement agencies deliver an effective and efficient justice system, while emergency services agencies assist the community by providing State-wide emergency management.

The cluster also plays a lead role in commemorating the legacy of servicemen and women.



Contribution to Premier's and State Priorities

The Justice cluster is leading the delivery of the following Premier's and State Priorities:

- Premier's Priority to reduce domestic violence: reduce the proportion of domestic violence offenders reoffending by 25 per cent by 2021
- State Priority to reduce violent crime: local government areas to have stable or falling reported violent crime rates by 2019
- State Priority to reduce adult reoffending: reduce adult reoffending by 5 per cent by 2019.

State Outcomes delivered by the Justice cluster

State Outcome	Description
Safer communities	Law enforcement activities to protect communities across the State by preventing, detecting and investigating crime, maintaining social order, promoting road safety and delivering on emergency management responsibilities.
Breaking the cycle of reoffending	Supporting and managing adult and juvenile offenders in correctional centres, and in the community.
Resilience to disaster and emergencies	Emergency management activities that enhance response and recovery efforts, and build community resilience through disaster mitigation.
Effective and efficient resolution of legal disputes	Administration of courts and tribunals and the delivery of legal services in New South Wales.
Maintain rights and records	Client-facing justice services, including registration of births, deaths and marriages. Services also include support to victims of crime, making wills, administering estates and financial management for vulnerable people and legal help.

2018-19 Budget Highlights

In 2018-19, the Justice cluster will spend \$10.2 billion (\$8.8 billion recurrent expenses and \$1.4 billion capital expenditure). Key initiatives are highlighted below.

Community safety

- \$288.2 million over four years to further support the re-engineering of the NSW Police Force and provide the Police Commissioner with the flexibility to deploy resources according to need, and effectively address and respond to crime.
- \$42.9 million (\$110.8 million over four years) for emergency services and NSW Police to deliver the Critical Communications Enhancement Program. This program will expand coverage of the Government Radio Network, improving critical communications during emergencies.
- \$22 million (\$89.3 million over four years) across the Justice cluster to implement the *Terrorism (High Risk Offenders) Act 2017*. This funding will allow for the post-sentence detention in a correctional centre or supervision in the community of offenders who pose a high risk of committing a terrorism offence in the future.
- \$22.8 million (\$88.8 million over four years) to implement the NSW Government's Road Safety Plan 2021. Funding provides for 50 additional NSW Police Force highway patrol officers for regional New South Wales, additional regional speeding enforcement, and 100,000 additional mobile drug tests.
- \$17.1 million (\$56.4 million over four years) for the NSW SES Operational Fleet Replacement Program, replacing NSW State Emergency Service (SES) emergency vehicles and equipment inventory, marine vessels and trailers.
- \$15.2 million (\$52.6 million over four years) to implement the National Facial Biometric Matching Capability in New South Wales. This will increase the capability to identify suspects and victims of terrorist and other criminal activity.
- \$16.9 million (\$44.1 million over three years) to support the Premier's Priority to reduce domestic violence reoffending. This includes investment in large-scale, evidence-based interventions and testing of innovative approaches to build the evidence base for programs that change perpetrator behaviour.
- \$39.2 million over four years to replace and refurbish Police Citizens Youth Clubs focussed on the reduction of crime by and against young people and the promotion of citizenship in communities across the State. This includes replacement clubs in Wagga Wagga, Walgett and Dubbo, a new club in the Windsor area and the upgrade of five regional clubs in Albury, Bourke, Griffith, Kempsey and Moree.
- \$3.2 million (\$6.5 million over two years) for the NSW Rural Fire Service (RFS) to repurpose emergency response helicopters provided by the Australian Defence Force to increase bushfire response capability.

Commemorating the legacy of servicemen and women

- \$1.5 million (\$6.1 million over four years) for the ongoing operation of the expanded Anzac Memorial, which will commemorate and preserve the legacy of servicemen and women.

A more efficient and effective legal system

- \$5.2 million (\$15.6 million over three years) for Community Legal Centres to support the delivery of targeted assistance to those most in need.
- \$2.0 million (\$7.1 million over four years) for civil justice initiatives to provide a responsive and effective civil justice system that will support people and small businesses to resolve matters quickly and efficiently, and to alleviate demand pressures on courts. A key initiative includes piloting an online dispute resolution program.
- \$5.5 million to continue the NSW Counter Terrorism Plan in NSW Courts, including support for 40 Sheriff Officers and Intelligence and Tactical Training Officers stationed throughout New South Wales.
- \$5.0 million to expand a community-based drug and alcohol rehabilitation centre in Coffs Harbour that supports the Drug Court Program.
- \$2.7 million over three years for the expansion of the Youth Koori Court to the new Surry Hills Children's Court, providing at risk young people with links to relevant support agencies.
- \$1.0 million (\$1.6 million over two years) for a specialist Countering Violent Extremism Team within the Juvenile Justice system to identify and manage radicalised youths, or those at risk of radicalisation.

Criminal Justice Reform

In 2018-19, the Government will continue to implement the \$570 million Criminal Justice Reforms approved in the 2016-17 Budget. This program includes measures to allow efficient and effective resolution of criminal proceedings in the courts. It also strengthens offender management and community programs to improve community safety. Key initiatives in 2018-19 include:

- \$62.3 million to strengthen offender management and continue delivery of programs to support the State Priority to reduce the rate of adult reoffending, including significant reforms to sentencing legislation
- \$29.5 million to deliver the early appropriate guilty pleas reform which will improve efficiency in the court process for serious criminal offences, minimise court delays and reduce stress for victims
- \$4.8 million to continue Youth on Track, an early intervention scheme designed to coordinate targeted services for young people at risk of long-term contact with the criminal justice system.

Prison Bed Capacity Program

The Government will also continue implementation of the \$3.8 billion Prison Bed Capacity Program to increase prison capacity across the State, including:

- \$809.8 million (\$1.5 billion over three years) to build new prison beds at existing facilities including South Coast, Junee, Mid North Coast, Parklea, Bathurst, Cessnock, Metropolitan Remand and Reception Centre, Dillwynia and Outer Metropolitan Multi-Purpose Centre.

Overview of cluster expenses by State Outcome

A summary of expenses by State Outcome is provided in the charts and table below.

Chart 6.1: Recurrent expenses by outcome 2018-19 (%)

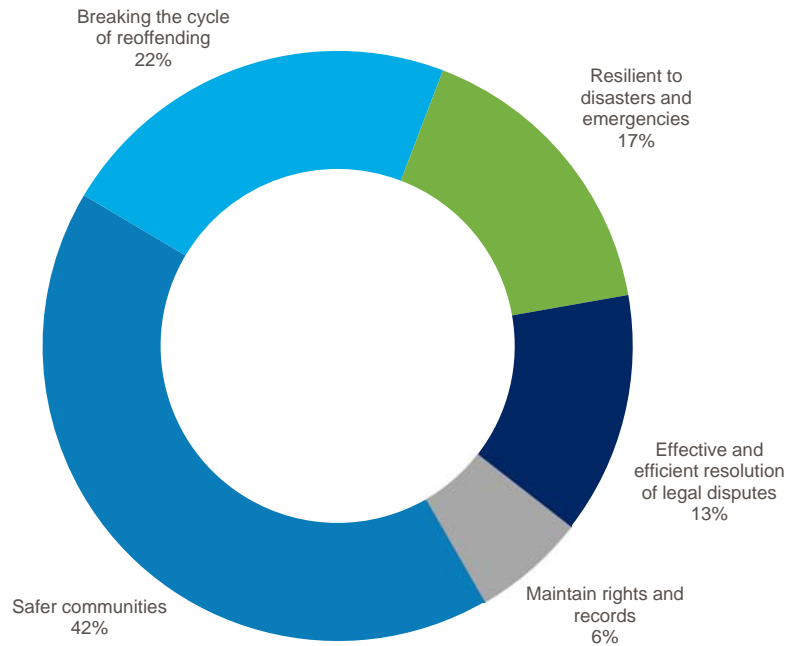


Chart 6.2: Capital expenditure by outcome 2018-19 (%)

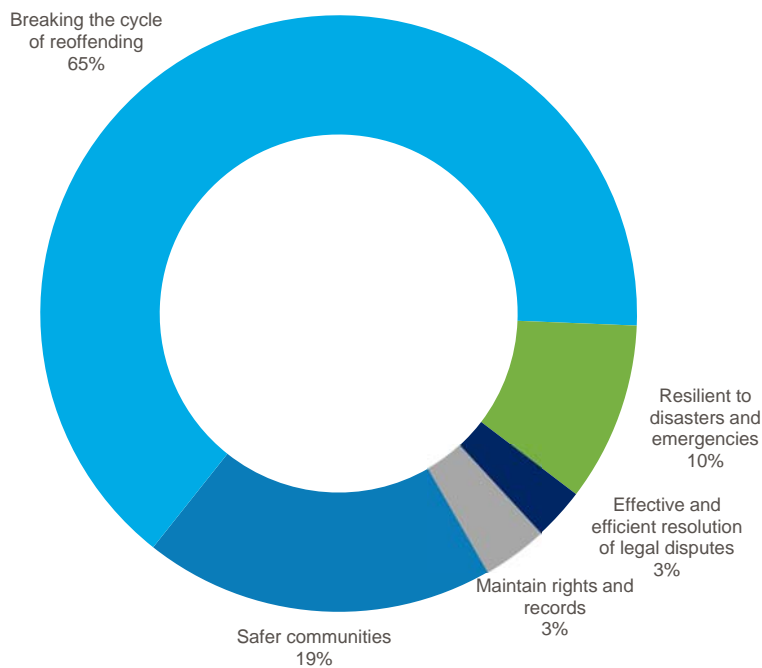


Table 6.1: Justice cluster expense summary by State Outcome (\$m)

	Expenses ^(a)			Capital Expenditure		
	2017-18 Revised \$m	2018-19 Budget \$m	Change %	2017-18 Revised \$m	2018-19 Budget \$m	Change %
Safer communities	3,581.0	3,698.1	3.3	188.7	262.6	39.1
Breaking the cycle of reoffending.....	1,686.0	1,967.2	16.7	583.8	897.5	53.7
Resilient to disasters and emergencies.....	1,415.8	1,450.8	2.5	90.2	134.1	48.6
Effective and efficient resolution of legal disputes ^(b)	1,170.5	1,171.4	0.1	61.0	38.7	(36.5)
Maintain rights and records ^(c)	560.1	544.7	(2.7)	52.1	48.5	(6.8)
Total	8,413.4	8,832.2	5.0	975.8	1,381.4	41.6

(a) This table shows expenses on an uneliminated basis, excluding cluster grants.

(b) Capital reduction due to the completion of capital projects (including the new Sydney Children's Court) in 2017-18

(c) Capital reduction due to the completion of initiatives under the Criminal Justice Reform program in 2017-18

Machinery of government

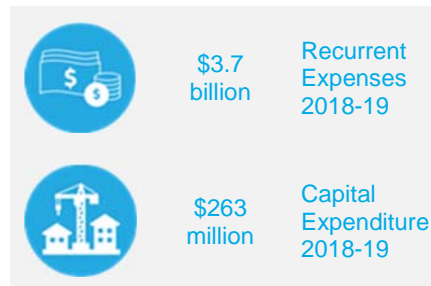
The Justice Cluster was impacted by machinery-of-government changes set out in the *Administrative Arrangements (Administrative Changes—Law Enforcement Conduct Commission) Order 2017*. The Order created the Law Enforcement Conduct Commission and commenced on 1 July 2017. The Order disbanded the Police Integrity Commission.

6.2 Cluster Outcome Highlights

Outcome 1 – Safer communities

The cluster will spend \$4.0 billion achieving this outcome (\$3.7 billion recurrent expenses and \$262.6 million capital expenditure) in 2018-19.

This outcome includes law enforcement activities to protect communities across the State by preventing, detecting and investigating crime, maintaining social order, promoting road safety, and fulfilling the State's emergency management responsibilities.



Delivery of this outcome is enabled by the NSW Police Force (metropolitan and regional 24-hour policing, specialist support and investigation, and counter terrorism), the NSW Crime Commission, and the Law Enforcement Conduct Commission.

Key initiatives and activities include:

- \$288.2 million over four years to further support the re-engineering of the NSW Police force and provide the Police Commissioner with the flexibility to deploy resources according to need and effectively address and respond to crime
- \$6.0 million (\$98.9 million over four years) to redevelop Police stations at Cessnock, Broken Hill, Inverell, Parramatta, and Hurstville, and for land acquisition and planning for Port Macquarie Police Station
- \$19 million (\$47.8 million over three years) for the Future Light Helicopter Program to replace three Police helicopters - PolAir 1, 3 and 4 to provide air support for a wide range of policing activities
- \$6.9 million (\$25.9 million over four years) to create a specialised unit of 34 additional police officers to conduct investigations, undertake risk assessments and provide ongoing supervision of individuals under the High-Risk Terrorism Offenders Scheme
- \$25.6 million over three years commencing 2019-20, to deliver the Critical Communications Enhancement Program, which will replace and upgrade a range of ICT infrastructure including voice communications and data networks
- \$1.6 million (\$15.9 million over three years) to redevelop Police stations in regional locations across New South Wales including Adelong, Braidwood, Tea Gardens, South West Rocks, Tullamore, Collarenebri and Bonalbo
- \$1.0 million (\$3.5 million over two years) to upgrade Gosford Police Station.

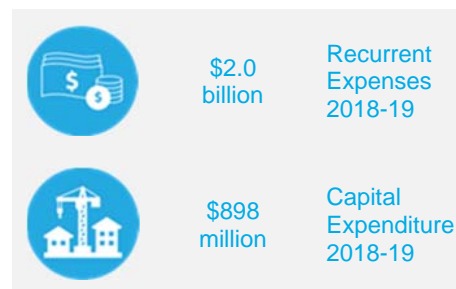
Outcome Indicators	Units	2017-18 Baseline	2018-19 Forecast
Metro and regional Local Government Areas with stable or falling reported violent crime rates	%	98	98
Community perception of safety walking after dark	%	64	61 ^(a)
Employees	FTE	20,252	20,665

(a) This forecast is equal to the target for this Outcome Indicator.

Outcome 2 – Breaking the cycle of reoffending

The cluster will spend \$2.9 billion achieving this outcome (\$2.0 billion recurrent expenses and \$897.5 million capital expenditure) in 2018-19.

This includes the management of adult and juvenile offenders by Corrective Services NSW and Juvenile Justice in correctional centres and their supervision in the community.



Key initiatives and activities include:

- ongoing implementation of the Government's \$3.8 billion Prison Bed Capacity Program to increase prison capacity across the State. This includes \$809.8 million in 2018-19 (\$1.5 billion over three years) to build new prison beds at existing facilities including South Coast, Junee, Mid North Coast, Parklea, Bathurst, Cessnock, Metropolitan Remand and Reception Centre, Dillwynia and Outer Metropolitan Multi-Purpose Centre
- \$62.3 million (\$123.7 million over two years) to strengthen offender management and continue delivery of programs to support the State Priority to reduce the rate of adult reoffending
- \$16.9 million (\$44.1 million over three years) to support the Premier's Priority to reduce domestic violence reoffending as part of a broader domestic and family violence response
- \$5.0 million to expand a community based drug and alcohol rehabilitation centre in Coffs Harbour that supports the Drug Court Program
- \$4.8 million to continue Youth on Track, an early intervention scheme designed to coordinate targeted services for young people at risk of long-term contact with the criminal justice system
- \$1.0 million (\$1.6 million over two years) to provide a specialist Countering Violent Extremism Team within the Juvenile Justice to identify and manage radicalised youths, or those at risk of radicalisation.

Outcome Indicators	Units	2017-18 Baseline	2018-19 Forecast
Proportion of young people that successfully complete a community-based order	%	81.2	81
Offenders are managed according to their assessed risk and needs	%	65	85
Proportion of young people that have a discharge and transition plan on release from Juvenile Justice custody	%	79.2	80
Proportion of young people that have participated in an offence-focused intervention program	%	70	79
Employees	FTE	8,539	8,744

Outcome 3 – Resilient to disasters and emergencies

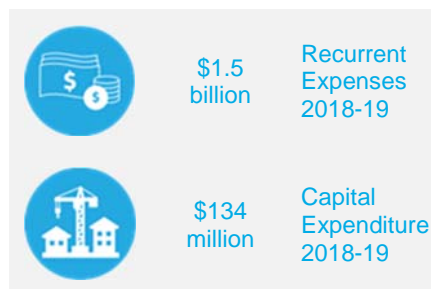
The cluster will spend \$1.6 billion achieving this outcome (\$1.5 billion recurrent expenses and \$134.1 million capital expenditure) in 2018-19.

Services include emergency management activities that enhance response and recovery efforts and builds community resilience through disaster mitigation.

Delivery of this outcome is enabled by Fire and Rescue NSW (FRNSW), Office of the NSW Rural Fire Service (RFS), Office of the NSW State Emergency Service (SES), and the Department of Justice's Office of Emergency Management.

Key initiatives and activities include:

- \$42.9 million (\$85.3 million over four years) for the SES, RFS and FRNSW, to deliver the Critical Communications Enhancement Program. This will expand the Government Radio Network, improving critical communications during emergencies
- \$17.1 million (\$56.4 million over four years) for the SES Operational Fleet Replacement Program, replacing SES emergency vehicles and equipment inventory, marine vessels and trailers
- \$3.2 million (\$6.5 million over two years) for the RFS to repurpose emergency response helicopters provided by the Australian Defence Force to increase bushfire response capability.



Outcome Indicators	Units	2017-18 Baseline	2018-19 Forecast
Fire and other emergencies attended by FRNSW	no.	114,584	127,723
RFS volunteers	no.	72,461	72,942
Fires and other incidents attended by the RFS	no.	25,243	25,000
Percentage of bushfires contained to ten hectares or less	%	90.1	90.3
SES volunteers	no.	9,500	12,500
Requests for assistance completed by the SES	no.	17,500	25,000
Multi-agency exercises	no.	25	36
Employees	FTE	5,910	5,942

Outcome 4 – Effective and efficient resolution of legal disputes

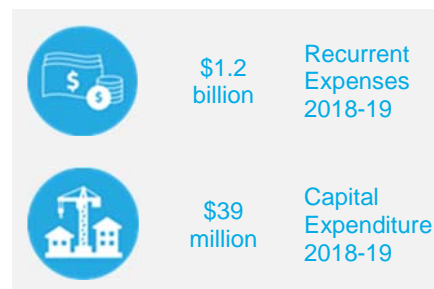
The cluster will spend \$1.2 billion achieving this outcome (\$1.2 billion recurrent expenses and \$38.7 million capital expenditure) in 2018-19.

Services include the administration of courts and tribunals and the delivery of legal services in New South Wales.

Delivery of this outcome is enabled by the Legal Aid Commission of New South Wales, the Office of the Director of Public Prosecutions, the Judicial Commission of NSW, the Crown Solicitor's Office, NSW Supreme Court, NSW District Court, NSW Local Court, and the NSW Civil and Administrative Tribunal.

Key initiatives and activities include:

- \$27.1 million to continue efforts to address the District Court criminal case backlog to manage the increase in prosecutions
- \$10 million to support the Legal Aid Commission in implementing Early Appropriate Guilty Plea reforms to deliver swifter and more certain justice, and to reduce court delays and stress for victims
- \$8.8 million (\$13.2 million over two years) for JusticeLink, a web-based electronic case management system used for court administration in NSW Local, District and Supreme Courts, to move all remaining jurisdictions onto the system and improve data collection systems
- \$5.2 million (\$15.6 million over three years) for Community Legal Centres to support the delivery of targeted assistance to those most in need
- \$6.5 million to support the Local Court's efficient operation and a system that services the entire State
- \$5.5 million to continue the NSW Counter Terrorism Plan in NSW courts, including continuation of 40 Sheriff Officers and Intelligence and Tactical Training Officers
- \$2.0 million (\$7.1 million over four years) for civil justice initiatives, to provide a responsive and effective civil justice system aimed at supporting people and small businesses to resolve matters quickly and efficiently, and to alleviate demand pressures on courts. A key initiative includes piloting an online dispute resolution program
- \$2.7 million over three years for the expansion of the Youth Koori Court to the new Surry Hills Children's Court, providing at risk young people with links to relevant support agencies.



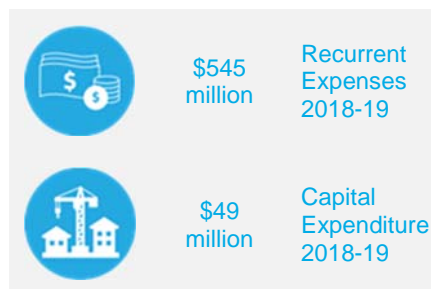
Outcome Indicators	Units	2017-18 Baseline ^(a)	2018-19 Forecast
Clearance rate – Local Court (civil)	%	106.7	100
Clearance rate – Local Court (criminal)	%	97.4	100
Clearance rate – District Court (civil)	%	109.4	100
Clearance rate – District Court (criminal)	%	96.4	95
Clearance rate – Supreme Court (civil)	%	104.9	100
Clearance rate – Supreme Court (criminal)	%	91.3	100
District Court backlog – matters finalised per annum	%	77.7	80
NSW Civil and Administrative Review Tribunal clearance rate	%	100	100
Employees	FTE	4,636	4,731

(a) Based 2016-2017 figures.

Outcome 5 – Maintaining rights and records

The cluster will spend \$593.2 million achieving this outcome (\$544.7 million recurrent expenses and \$48.5 million capital expenditure) in 2018-19.

This outcome relates to a range of client-facing justice services, including registration of life events (births, deaths, marriages), support for victims of crime, making wills and administering estates, financial management for vulnerable people, and legal assistance.



Delivery of this outcome is enabled by the NSW Trustee and Guardian, Victims Services, NSW Registry of Births, Deaths and Marriages, LawAccess NSW, NSW Anti-Discrimination Board, Public Defender's Office, the Information and Privacy Commission, Office of the Legal Services Commissioner, Legal Services Council, Legal Profession Admissions Board, Crown Advocate, Solicitor General and the Inspector of Custodial Services.

Key initiatives and activities include:

- \$3.7 million (\$10.3 million over four years) for information sharing and the delivery of personal apologies to survivors of child sexual abuse in NSW Government institutions. This is in addition to the \$250 million NSW Government contribution to the Commonwealth Redress Scheme
- \$1.0 million (\$4.0 million over four years) to provide unlimited counselling hours for victims of child sexual assault and/or physical abuse.

Outcome Indicators	Units	2017-18 Baseline ^(a)	2018-19 Forecast
Volume of client matters:			
Victim services – support applications determined	no.	20,832	20,832
Births registered	no.	90,196	90,000
Deaths registered	no.	53,002	53,000
Changes of names registered	no.	17,352	17,000
Relationships registered	no.	6,580	6,400
Registry weddings	no.	4,310	4,500
Marriages registered	no.	38,819	38,800
Law access – customers assisted by telephone	no.	155,313	175,500
Legal Services Commissioner – complaints finalised	no.	2,333	2,333
Public defenders - number of serious criminal cases completed	no.	746	746
Employees	FTE	1,705	1,722

(a) Based on 2016-17 figures.

6.3 Agency Expense Summary

The 2018-19 Budget for the Department of Justice (and other agencies within the cluster) is listed in the table below, broken down by State Outcome.

In 2018-19, the Department of Justice will spend \$9.0 billion (\$8.0 billion recurrent expenses and \$944.4 million capital expenditure).

Justice cluster	Expenses ^(a)			Capital Expenditure		
	2017-18	2018-19	Change	2017-18	2018-19	Change
	Revised	Budget		Revised	Budget	
	\$m	\$m	%	\$m	\$m	%
Department of Justice						
Breaking the cycle of reoffending.....	1,686.0	1,967.2	16.7	583.8	897.5	53.7
Effective and efficient resolution of legal disputes ^(b)	641.2	587.1	(8.4)	44.5	16.1	(63.8)
Maintain rights and records ^(c)	472.8	448.5	(5.1)	43.7	30.8	(29.4)
Resilient to disasters and emergencies ^(d)	199.4	161.2	(19.2)	0.2	...	(100.0)
Cluster grants.....	4,564.0	4,866.1	6.6
Total	7,563.4	8,030.0	6.2	672.1	944.4	40.5
Crown Solicitor's Office						
Effective and efficient resolution of legal disputes.....	55.9	57.9	3.7	6.3	11.5	83.3
Total	55.9	57.9	3.7	6.3	11.5	83.3
Fire and Rescue NSW						
Resilient to disasters and emergencies.....	719.6	729.0	1.3	40.7	74.9	84.0
Total	719.6	729.0	1.3	40.7	74.9	84.0
Information and Privacy Commission						
Maintain rights and records.....	5.6	5.8	4.7	0.2	0.2	(11.2)
Total	5.6	5.8	4.7	0.2	0.2	(11.2)
Legal Aid Commission of New South Wales						
Effective and efficient resolution of legal disputes.....	315.0	358.1	13.7	6.9	5.6	(18.4)
Total	315.0	358.1	13.7	6.9	5.6	(18.4)
New South Wales Crime Commission						
Safer communities.....	26.8	27.2	1.6	1.1	0.9	(13.9)
Total	26.8	27.2	1.6	1.1	0.9	(13.9)
NSW Police Force						
Safer communities.....	3,533.0	3,645.6	3.2	186.0	260.5	40.1
Total	3,533.0	3,645.6	3.2	186.0	260.5	40.1
Office of the NSW Rural Fire Service						
Resilient to disasters and emergencies.....	389.7	444.5	14.1	20.8	34.3	64.9
Total	389.7	444.5	14.1	20.8	34.3	64.9
Office of the NSW State Emergency Service						
Resilient to disasters and emergencies.....	107.1	116.1	8.3	28.6	24.9	(12.9)
Total	107.1	116.1	8.3	28.6	24.9	(12.9)

Justice cluster	Expenses ^(a)			Capital Expenditure		
	2017-18	2018-19	Change	2017-18	2018-19	Change
	Revised	Budget		Revised	Budget	
\$m	\$m	%	\$m	\$m	%	
NSW Trustee and Guardian						
Maintain rights and records.....	81.7	90.3	10.5	8.2	17.5	113.2
Total	81.7	90.3	10.5	8.2	17.5	113.2
Judicial Commission of New South Wales						
Effective and efficient resolution of legal disputes	6.7	6.8	0.0	0.0	0.2	368.8
Total	6.7	6.8	0.0	0.0	0.2	368.8
Law Enforcement Conduct Commission						
Safer communities	21.2	25.3	19.7	1.7	1.2	(29.4)
Total	21.2	25.3	19.7	1.7	1.2	(29.4)
Office of the Director of Public Prosecutions						
Effective and efficient resolution of legal disputes	151.6	161.5	6.5	3.2	5.3	62.9
Total	151.6	161.5	6.5	3.2	5.3	62.9

(a) Agency expenses are uneliminated

(b) Expense reduction due to transfer of budget in 2018-19 from the Department of Justice to Legal Aid for initiatives under the Criminal Justice Reform program. Capital reduction due to completion of capital projects (including the new Sydney Children's Court) in 2017-18

(c) Capital reduction due to the completion of initiatives under the Criminal Justice Reform program in 2017-18

(d) Expense reduction due to higher expenditure on natural disaster response and recovery in 2017-18

6.4 Financial Statements

Department of Justice

Operating Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating expenses -			
Employee related	1,837,844	1,720,944	1,894,633
Other operating expenses	603,051	682,887	627,965
Grants and subsidies	4,947,614	4,915,327	5,201,268
Appropriation expense
Depreciation and amortisation	238,332	215,735	252,727
Finance costs	6,594	7,046	9,665
Other expenses	42,254	21,492	43,762
TOTAL EXPENSES EXCLUDING LOSSES	7,675,689	7,563,431	8,030,020
Revenue			
Appropriation	8,603,412	7,595,595	8,030,175
Cluster grant revenue
Acceptance by Crown Entity of employee benefits and other liabilities	102,027	90,670	102,643
Transfers to the Crown Entity
Sales of goods and services	274,184	289,622	291,240
Grants and contributions	48,563	86,022	139,351
Investment revenue	4,593	6,111	4,737
Retained taxes, fees and fines
Other revenue	29,976	53,880	34,115
Total Revenue	9,062,755	8,121,900	8,602,262
Gain/(loss) on disposal of non current assets	14	(3,134)	14
Other gains/(losses)	(516)	(3,006)	(527)
Net Result	1,386,564	552,329	571,728

Balance Sheet

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	147,105	203,395	76,230
Receivables	108,994	114,856	114,856
Inventories	14,916	17,158	17,158
Financial Assets at Fair Value
Other Financial Assets
Other	23,089	23,089	23,089
Assets Held For Sale
Total Current Assets	294,104	358,498	231,333
Non Current Assets			
Receivables	19,816	19,816	19,816
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building	5,640,538	4,567,926	5,287,291
Plant and equipment	154,175	208,910	204,393
Infrastructure Systems
Investment Properties
Intangibles	216,043	210,927	187,753
Other Assets	466	466	466
Total Non Current Assets	6,031,038	5,008,045	5,699,719
Total Assets	6,325,142	5,366,543	5,931,052
Liabilities			
Current Liabilities			
Payables	154,450	223,471	223,471
Other Financial Liabilities at Fair Value
Borrowings	5,021	3,649	3,649
Provisions	335,480	283,098	239,498
Other	8,633	8,633	8,633
Liabilities associated with assets held for sale
Total Current Liabilities	503,584	518,851	475,251
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings	65,654	65,133	60,114
Provisions	65,133	100,381	141,781
Other	(3,290)	(3,290)	(3,290)
Total Non Current Liabilities	127,497	162,224	198,605
Total Liabilities	631,081	681,075	673,856
Net Assets	5,694,061	4,685,468	5,257,196
Equity			
Accumulated funds	4,558,078	3,724,590	4,296,318
Reserves	1,135,983	960,878	960,878
Capital Equity
Total Equity	5,694,061	4,685,468	5,257,196

Cash Flow Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee related	1,735,626	1,630,804	1,791,990
Grants and subsidies	4,947,614	4,915,327	5,201,268
Finance costs	6,594	6,828	9,646
Equivalent Income Tax
Other payments	771,283	913,860	758,310
Total Payments	7,461,117	7,466,819	7,761,215
Receipts			
Appropriation	8,603,412	7,595,595	8,030,175
Cluster Grant Revenue
Liab to CF - Change in operating assets and liabilities
Cash reimbursements from the Crown Entity
Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of goods and services	283,699	281,313	290,713
Retained taxes, fees and fines	(1)
Interest received	41	129	42
Grants and contributions	48,563	86,022	139,351
Other receipts	114,030	235,784	118,479
Total Receipts	9,049,744	8,198,843	8,578,760
Net Cash Flows From Operating Activities	1,588,627	732,024	817,545
Cash Flows From Investing Activities			
Proceeds from sale of property, plant and equipment	14	...	14
Purchases of property, plant and equipment	(1,536,789)	(694,881)	(929,768)
Proceeds from sale of investments
Purchases of investments
Advances repayments received
Advances made
Other Investing	(38,961)	(40,392)	(9,937)
Net Cash Flows From Investing Activities	(1,575,736)	(735,273)	(939,691)
Cash Flows From Financing Activities			
Proceeds from borrowings and advances
Repayment of borrowings and advances	(4,424)	(4,776)	(5,019)
Dividends paid
Other Financing
Capital appropriation - equity appropriation
Cash equity injection to for-profit entities
Net Cash Flows From Financing Activities	(4,424)	(4,776)	(5,019)
Net Increase/(Decrease) in Cash	8,467	(8,025)	(127,165)
Opening Cash and Cash Equivalents	138,638	211,420	203,395
Reclassification of Cash Equivalents
Cash transferred in (out) as a result of administrative restructuring
Closing Cash and Cash Equivalents	147,105	203,395	76,230

Crown Solicitor's Office

Operating Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating expenses -			
Employee related	41,534	40,707	42,578
Other operating expenses	13,224	14,298	13,190
Grants and subsidies
Appropriation expense
Depreciation and amortisation	909	855	2,103
Finance costs	109	20	49
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	55,776	55,880	57,920
Revenue			
Appropriation
Cluster grant revenue	(0)	...	0
Acceptance by Crown Entity of employee benefits and other liabilities	698	365	715
Transfers to the Crown Entity
Sales of goods and services	56,030	63,230	58,200
Grants and contributions
Investment revenue	368	529	376
Retained taxes, fees and fines
Other revenue	57	1,067	58
Total Revenue	57,153	65,191	59,349
Gain/(loss) on disposal of non current assets	...	(5)	...
Other gains/(losses)
Net Result	1,377	9,306	1,429

Balance Sheet

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	10,399	31,326	20,962
Receivables	21,526	20,501	21,334
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other	6,368	5,980	6,139
Assets Held For Sale
Total Current Assets	38,293	57,808	48,435
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building
Plant and equipment	13,767	6,891	14,551
Infrastructure Systems
Investment Properties
Intangibles	4,556	2,188	3,972
Other Assets	556	520	520
Total Non Current Assets	18,879	9,600	19,043
Total Assets	57,172	67,407	67,478
Liabilities			
Current Liabilities			
Payables	7,355	6,648	6,648
Other Financial Liabilities at Fair Value
Borrowings
Provisions	12,064	18,280	18,297
Other
Liabilities associated with assets held for sale
Total Current Liabilities	19,419	24,928	24,945
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	1,627	605	627
Other
Total Non Current Liabilities	1,627	605	627
Total Liabilities	21,046	25,533	25,572
Net Assets	36,126	41,874	41,906
Equity			
Accumulated funds	36,126	41,874	41,906
Reserves
Capital Equity
Total Equity	36,126	41,874	41,906

Cash Flow Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee related	39,877	40,232	41,722
Grants and subsidies
Finance costs
Equivalent Income Tax
Other payments	12,285	12,466	14,368
Total Payments	52,162	52,699	56,090
Receipts			
Appropriation
Cluster Grant Revenue	(0)	...	0
Liab to CF - Change in operating assets and liabilities
Cash reimbursements from the Crown Entity
Transfers to the Crown Entity
Cash transfers to the Crown Entity	(7,725)	(5,200)	(964)
Sale of goods and services	55,984	63,507	57,367
Retained taxes, fees and fines
Interest received	435	815	376
Grants and contributions
Other receipts	492	1,127	493
Total Receipts	49,186	60,250	57,272
Net Cash Flows From Operating Activities	(2,976)	7,551	1,182
Cash Flows From Investing Activities			
Proceeds from sale of property, plant and equipment
Purchases of property, plant and equipment	(13,755)	(6,574)	(9,526)
Proceeds from sale of investments
Purchases of investments
Advances repayments received
Advances made
Other Investing	(2,860)	(1,667)	(2,021)
Net Cash Flows From Investing Activities	(16,615)	(8,241)	(11,547)
Cash Flows From Financing Activities			
Proceeds from borrowings and advances
Repayment of borrowings and advances
Dividends paid
Other Financing
Capital appropriation - equity appropriation
Cash equity injection to for-profit entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	(19,591)	(690)	(10,365)
Opening Cash and Cash Equivalents	29,990	32,016	31,326
Reclassification of Cash Equivalents
Cash transferred in (out) as a result of administrative restructuring
Closing Cash and Cash Equivalents	10,399	31,326	20,962

Fire and Rescue NSW

Operating Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating expenses -			
Employee related	563,779	569,779	579,596
Other operating expenses	90,709	100,599	93,422
Grants and subsidies	...	(5,891)	...
Appropriation expense
Depreciation and amortisation	55,082	55,082	56,029
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	709,570	719,570	729,047
Revenue			
Appropriation
Cluster grant revenue	665,726	665,726	683,669
Acceptance by Crown Entity of employee benefits and other liabilities
Transfers to the Crown Entity
Sales of goods and services	12,834	15,474	13,116
Grants and contributions	...	221	...
Investment revenue	3,000	4,300	3,068
Retained taxes, fees and fines	(0)
Other revenue	36,302	51,839	36,978
Total Revenue	717,862	737,560	736,830
Gain/(loss) on disposal of non current assets
Other gains/(losses)
Net Result	8,292	17,990	7,783

Balance Sheet

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	202,313	223,780	217,126
Receivables	19,552	18,377	18,377
Inventories	1,580	2,066	2,066
Financial Assets at Fair Value
Other Financial Assets
Other	23	31	31
Assets Held For Sale	856
Total Current Assets	224,324	244,254	237,600
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building	528,818	525,622	607,063
Plant and equipment	209,623	211,427	230,512
Infrastructure Systems
Investment Properties
Intangibles	39,655	33,422	30,185
Other Assets
Total Non Current Assets	778,096	770,471	867,760
Total Assets	1,002,420	1,014,725	1,105,360
Liabilities			
Current Liabilities			
Payables	33,216	31,956	31,956
Other Financial Liabilities at Fair Value
Borrowings
Provisions	95,637	95,334	95,334
Other
Liabilities associated with assets held for sale
Total Current Liabilities	128,853	127,290	127,290
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	211,096	215,630	218,130
Other	225	125	125
Total Non Current Liabilities	211,321	215,755	218,255
Total Liabilities	340,174	343,045	345,545
Net Assets	662,246	671,680	759,815
Equity			
Accumulated funds	229,486	239,011	251,219
Reserves	432,760	432,669	508,596
Capital Equity
Total Equity	662,246	671,680	759,815

Cash Flow Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee related	566,826	570,554	575,171
Grants and subsidies	...	(5,891)	...
Finance costs
Equivalent Income Tax
Other payments	87,614	78,255	93,102
Total Payments	654,440	642,919	668,273
Receipts			
Appropriation
Cluster Grant Revenue	665,726	665,726	683,669
Liab to CF - Change in operating assets and liabilities
Cash reimbursements from the Crown Entity
Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of goods and services	12,614	14,852	12,796
Retained taxes, fees and fines	(0)
Interest received	2,789	4,300	3,068
Grants and contributions	...	221	...
Other receipts	35,212	51,840	36,978
Total Receipts	716,341	736,939	736,510
Net Cash Flows From Operating Activities	61,901	94,020	68,237
Cash Flows From Investing Activities			
Proceeds from sale of property, plant and equipment
Purchases of property, plant and equipment	(49,021)	(37,777)	(71,225)
Proceeds from sale of investments
Purchases of investments
Advances repayments received
Advances made
Other Investing	(2,933)	(2,932)	(3,666)
Net Cash Flows From Investing Activities	(51,954)	(40,709)	(74,891)
Cash Flows From Financing Activities			
Proceeds from borrowings and advances	358	...	358
Repayment of borrowings and advances	(358)	...	(358)
Dividends paid
Other Financing
Capital appropriation - equity appropriation
Cash equity injection to for-profit entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	9,947	53,311	(6,654)
Opening Cash and Cash Equivalents	192,365	170,469	223,780
Reclassification of Cash Equivalents
Cash transferred in (out) as a result of administrative restructuring
Closing Cash and Cash Equivalents	202,312	223,780	217,126

Information and Privacy Commission

Operating Statement

	2017-18		2018-19
	Budget \$000	Revised \$000	Budget \$000
Expenses Excluding Losses			
Operating expenses -			
Employee related	4,285	3,915	4,555
Other operating expenses	1,120	1,440	1,052
Grants and subsidies
Appropriation expense
Depreciation and amortisation	231	231	241
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	5,636	5,586	5,848
Revenue			
Appropriation
Cluster grant revenue	5,422	5,422	5,618
Acceptance by Crown Entity of employee benefits and other liabilities	163	123	170
Transfers to the Crown Entity
Sales of goods and services
Grants and contributions
Investment revenue	1	...	1
Retained taxes, fees and fines
Other revenue	12	13	12
Total Revenue	5,599	5,558	5,802
Gain/(loss) on disposal of non current assets
Other gains/(losses)
Net Result	(37)	(28)	(46)

Balance Sheet

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	264	424	424
Receivables	800	640	685
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	1,064	1,064	1,109
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building
Plant and equipment	63	109	88
Infrastructure Systems
Investment Properties
Intangibles	994	946	876
Other Assets
Total Non Current Assets	1,057	1,055	964
Total Assets	2,121	2,119	2,073
Liabilities			
Current Liabilities			
Payables	195	235	235
Other Financial Liabilities at Fair Value
Borrowings
Provisions	497	497	497
Other
Liabilities associated with assets held for sale
Total Current Liabilities	692	732	732
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	7	7	7
Other
Total Non Current Liabilities	7	7	7
Total Liabilities	699	739	739
Net Assets	1,422	1,380	1,334
Equity			
Accumulated funds	1,422	1,380	1,334
Reserves
Capital Equity
Total Equity	1,422	1,380	1,334

Cash Flow Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee related	4,122	3,684	4,385
Grants and subsidies
Finance costs
Equivalent Income Tax
Other payments	1,293	2,281	1,229
Total Payments	5,415	5,965	5,614
Receipts			
Appropriation
Cluster Grant Revenue	5,422	5,422	5,618
Liab to CF - Change in operating assets and liabilities
Cash reimbursements from the Crown Entity
Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of goods and services
Retained taxes, fees and fines
Interest received	1	...	1
Grants and contributions
Other receipts	144	295	144
Total Receipts	5,568	5,717	5,764
Net Cash Flows From Operating Activities	153	(248)	150
Cash Flows From Investing Activities			
Proceeds from sale of property, plant and equipment
Purchases of property, plant and equipment	...	(80)	...
Proceeds from sale of investments
Purchases of investments
Advances repayments received
Advances made
Other Investing	(150)	(89)	(150)
Net Cash Flows From Investing Activities	(150)	(169)	(150)
Cash Flows From Financing Activities			
Proceeds from borrowings and advances
Repayment of borrowings and advances
Dividends paid
Other Financing
Capital appropriation - equity appropriation
Cash equity injection to for-profit entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	3	(417)	...
Opening Cash and Cash Equivalents	261	841	424
Reclassification of Cash Equivalents
Cash transferred in (out) as a result of administrative restructuring
Closing Cash and Cash Equivalents	264	424	424

Legal Aid Commission of New South Wales

Operating Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating expenses -			
Employee related	124,072	126,990	131,614
Other operating expenses	128,031	132,881	140,020
Grants and subsidies	42,894	50,169	79,562
Appropriation expense
Depreciation and amortisation	6,000	4,080	6,000
Finance costs
Other expenses	847	900	901
TOTAL EXPENSES EXCLUDING LOSSES	301,844	315,020	358,096
Revenue			
Appropriation
Cluster grant revenue	223,817	229,690	255,015
Acceptance by Crown Entity of employee benefits and other liabilities	3,372	3,408	3,482
Transfers to the Crown Entity
Sales of goods and services	4,100	5,308	4,500
Grants and contributions	70,570	76,176	66,728
Investment revenue
Retained taxes, fees and fines
Other revenue	320	1,112	344
Total Revenue	302,179	315,694	330,069
Gain/(loss) on disposal of non current assets	35	33	35
Other gains/(losses)	(200)	(29)	(200)
Net Result	170	679	(28,192)

Balance Sheet

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	63,379	64,032	36,519
Receivables	4,522	4,684	4,684
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	67,901	68,716	41,203
Non Current Assets			
Receivables	3,238	3,238	3,238
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building
Plant and equipment	6,796	8,498	7,308
Infrastructure Systems
Investment Properties
Intangibles	4,988	5,322	6,156
Other Assets
Total Non Current Assets	15,022	17,058	16,702
Total Assets	82,923	85,774	57,905
Liabilities			
Current Liabilities			
Payables	14,255	14,041	14,364
Other Financial Liabilities at Fair Value
Borrowings
Provisions	13,283	13,421	13,421
Other
Liabilities associated with assets held for sale
Total Current Liabilities	27,538	27,462	27,785
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	5,796	5,796	5,796
Other	132	356	356
Total Non Current Liabilities	5,928	6,152	6,152
Total Liabilities	33,466	33,614	33,937
Net Assets	49,457	52,160	23,968
Equity			
Accumulated funds	49,457	52,160	23,968
Reserves
Capital Equity
Total Equity	49,457	52,160	23,968

Cash Flow Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee related	120,379	121,908	127,809
Grants and subsidies	42,894	50,169	79,562
Finance costs
Equivalent Income Tax
Other payments	143,454	151,345	155,496
Total Payments	306,727	323,421	362,867
Receipts			
Appropriation
Cluster Grant Revenue	223,817	229,690	255,015
Liab to CF - Change in operating assets and liabilities
Cash reimbursements from the Crown Entity
Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of goods and services	3,900	5,864	4,300
Retained taxes, fees and fines
Interest received	...	133	...
Grants and contributions	70,570	76,176	66,728
Other receipts	14,896	18,596	14,920
Total Receipts	313,183	330,459	340,963
Net Cash Flows From Operating Activities	6,456	7,038	(21,904)
Cash Flows From Investing Activities			
Proceeds from sale of property, plant and equipment	35	116	35
Purchases of property, plant and equipment	(3,715)	(2,425)	(3,774)
Proceeds from sale of investments
Purchases of investments
Advances repayments received
Advances made
Other Investing	(3,205)	(4,495)	(1,870)
Net Cash Flows From Investing Activities	(6,885)	(6,804)	(5,609)
Cash Flows From Financing Activities			
Proceeds from borrowings and advances
Repayment of borrowings and advances
Dividends paid
Other Financing
Capital appropriation - equity appropriation
Cash equity injection to for-profit entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	(429)	234	(27,513)
Opening Cash and Cash Equivalents	63,808	63,798	64,032
Reclassification of Cash Equivalents
Cash transferred in (out) as a result of administrative restructuring
Closing Cash and Cash Equivalents	63,379	64,032	36,519

New South Wales Crime Commission

Operating Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating expenses -			
Employee related	17,881	17,071	17,924
Other operating expenses	8,957	8,442	8,041
Grants and subsidies
Appropriation expense
Depreciation and amortisation	1,280	1,315	1,280
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	28,118	26,828	27,245
Revenue			
Appropriation
Cluster grant revenue	27,372	25,682	25,796
Acceptance by Crown Entity of employee benefits and other liabilities	673	674	690
Transfers to the Crown Entity
Sales of goods and services	54	...	0
Grants and contributions
Investment revenue
Retained taxes, fees and fines
Other revenue	...	34	55
Total Revenue	28,100	26,390	26,541
Gain/(loss) on disposal of non current assets	(852)	(960)	...
Other gains/(losses)
Net Result	(870)	(1,399)	(704)

Balance Sheet

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	599	899	543
Receivables	579	605	605
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale	...	111	111
Total Current Assets	1,178	1,614	1,258
Non Current Assets			
Receivables	23	10	10
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building	111
Plant and equipment	1,517	1,467	1,508
Infrastructure Systems
Investment Properties
Intangibles	2,505	2,270	1,881
Other Assets
Total Non Current Assets	4,156	3,747	3,399
Total Assets	5,334	5,361	4,657
Liabilities			
Current Liabilities			
Payables	493	461	461
Other Financial Liabilities at Fair Value
Borrowings
Provisions	1,716	1,716	1,716
Other
Liabilities associated with assets held for sale
Total Current Liabilities	2,209	2,177	2,177
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	65	65	65
Other
Total Non Current Liabilities	65	65	65
Total Liabilities	2,274	2,242	2,242
Net Assets	3,060	3,119	2,415
Equity			
Accumulated funds	3,060	3,119	2,415
Reserves
Capital Equity
Total Equity	3,060	3,119	2,415

Cash Flow Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee related	16,757	16,344	17,174
Grants and subsidies
Finance costs
Equivalent Income Tax
Other payments	9,958	9,168	8,701
Total Payments	26,714	25,512	25,875
Receipts			
Appropriation
Cluster Grant Revenue	27,372	25,682	25,796
Liab to CF - Change in operating assets and liabilities
Cash reimbursements from the Crown Entity
Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of goods and services	42	68	0
Retained taxes, fees and fines
Interest received
Grants and contributions
Other receipts	600	843	655
Total Receipts	28,014	26,593	26,451
Net Cash Flows From Operating Activities	1,300	1,081	576
Cash Flows From Investing Activities			
Proceeds from sale of property, plant and equipment
Purchases of property, plant and equipment	(991)	(1,081)	(591)
Proceeds from sale of investments
Purchases of investments
Advances repayments received
Advances made
Other Investing	(341)	(1)	(341)
Net Cash Flows From Investing Activities	(1,332)	(1,082)	(932)
Cash Flows From Financing Activities			
Proceeds from borrowings and advances
Repayment of borrowings and advances
Dividends paid
Other Financing
Capital appropriation - equity appropriation
Cash equity injection to for-profit entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	(32)	(1)	(356)
Opening Cash and Cash Equivalents	631	900	899
Reclassification of Cash Equivalents
Cash transferred in (out) as a result of administrative restructuring
Closing Cash and Cash Equivalents	599	899	543

NSW Police Force

Operating Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating expenses -			
Employee related	2,801,497	2,858,200	2,940,322
Other operating expenses	450,118	506,802	524,782
Grants and subsidies	5,519	6,042	6,141
Appropriation expense
Depreciation and amortisation	159,228	149,228	161,025
Finance costs	10,701	10,721	10,701
Other expenses	2,589	2,004	2,594
TOTAL EXPENSES EXCLUDING LOSSES	3,429,651	3,532,997	3,645,564
Revenue			
Appropriation
Cluster grant revenue	3,255,578	3,173,922	3,390,057
Acceptance by Crown Entity of employee benefits and other liabilities	170,033	170,033	174,429
Transfers to the Crown Entity
Sales of goods and services	36,841	40,860	35,988
Grants and contributions	39,547	42,311	62,675
Investment revenue
Retained taxes, fees and fines
Other revenue	29,896	129,801	29,743
Total Revenue	3,531,895	3,556,926	3,692,892
Gain/(loss) on disposal of non current assets	(917)	(2,628)	(918)
Other gains/(losses)	(10)	(1,641)	(10)
Net Result	101,317	19,661	46,400

Balance Sheet

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	112,874	115,828	68,806
Receivables	77,503	83,816	87,816
Inventories
Financial Assets at Fair Value	...	100	100
Other Financial Assets
Other
Assets Held For Sale	779
Total Current Assets	191,156	199,744	156,722
Non Current Assets			
Receivables	6,800	5,800	3,900
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building	1,367,642	1,304,493	1,345,402
Plant and equipment	410,128	276,619	272,803
Infrastructure Systems
Investment Properties
Intangibles	61,430	168,658	231,340
Other Assets
Total Non Current Assets	1,846,000	1,755,570	1,853,445
Total Assets	2,037,156	1,955,314	2,010,167
Liabilities			
Current Liabilities			
Payables	78,728	98,497	107,971
Other Financial Liabilities at Fair Value
Borrowings	14,511	14,731	16,282
Provisions	506,314	460,977	477,832
Other	470	470	470
Liabilities associated with assets held for sale
Total Current Liabilities	600,023	574,675	602,555
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings	96,254	96,254	79,856
Provisions	67,602	64,069	58,040
Other	2,032	2,382	2,382
Total Non Current Liabilities	165,888	162,705	140,278
Total Liabilities	765,911	737,380	742,833
Net Assets	1,271,245	1,217,934	1,267,334
Equity			
Accumulated funds	752,652	615,095	661,494
Reserves	518,593	602,839	605,839
Capital Equity
Total Equity	1,271,245	1,217,934	1,267,334

Cash Flow Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee related	2,613,462	2,717,658	2,750,293
Grants and subsidies	5,519	6,042	6,141
Finance costs	10,701	10,721	10,701
Equivalent Income Tax
Other payments	526,626	513,022	578,868
Total Payments	3,156,308	3,247,443	3,346,002
Receipts			
Appropriation
Cluster Grant Revenue	3,255,578	3,173,922	3,390,057
Liab to CF - Change in operating assets and liabilities
Cash reimbursements from the Crown Entity
Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of goods and services	36,841	39,918	35,988
Retained taxes, fees and fines	(10)	...	(10)
Interest received
Grants and contributions	39,547	41,961	62,675
Other receipts	89,389	131,245	83,835
Total Receipts	3,421,345	3,387,046	3,572,545
Net Cash Flows From Operating Activities	265,037	139,603	226,543
Cash Flows From Investing Activities			
Proceeds from sale of property, plant and equipment	1,735	1,735	1,734
Purchases of property, plant and equipment	(241,248)	(93,265)	(176,793)
Proceeds from sale of investments	...	1	...
Purchases of investments
Advances repayments received
Advances made
Other Investing	(2,436)	(92,918)	(83,659)
Net Cash Flows From Investing Activities	(241,949)	(184,447)	(258,718)
Cash Flows From Financing Activities			
Proceeds from borrowings and advances
Repayment of borrowings and advances	(13,297)	(13,166)	(14,847)
Dividends paid
Other Financing
Capital appropriation - equity appropriation
Cash equity injection to for-profit entities
Net Cash Flows From Financing Activities	(13,297)	(13,166)	(14,847)
Net Increase/(Decrease) in Cash	9,791	(58,010)	(47,022)
Opening Cash and Cash Equivalents	103,083	173,838	115,828
Reclassification of Cash Equivalents
Cash transferred in (out) as a result of administrative restructuring
Closing Cash and Cash Equivalents	112,874	115,828	68,806

Office of the NSW Rural Fire Service

Operating Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating expenses -			
Employee related	113,828	112,158	118,755
Other operating expenses	73,485	71,002	113,364
Grants and subsidies	161,694	169,778	180,152
Appropriation expense
Depreciation and amortisation	7,434	7,434	11,355
Finance costs
Other expenses	29,333	29,333	20,866
TOTAL EXPENSES EXCLUDING LOSSES	385,775	389,706	444,492
Revenue			
Appropriation
Cluster grant revenue	357,095	357,105	381,072
Acceptance by Crown Entity of employee benefits and other liabilities	723	723	741
Transfers to the Crown Entity
Sales of goods and services	669	3,688	640
Grants and contributions	6,031	45,714	4,562
Investment revenue	755	2,219	755
Retained taxes, fees and fines	(0)	105	(0)
Other revenue	8,281	3,881	8,411
Total Revenue	373,554	413,436	396,181
Gain/(loss) on disposal of non current assets	...	720	...
Other gains/(losses)	...	(26)	...
Net Result	(12,221)	24,423	(48,311)

Balance Sheet

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	53,216	145,244	78,978
Receivables	21,447	20,923	20,923
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	74,663	166,167	99,901
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building	23,141	5,866	20,624
Plant and equipment	29,231	32,196	36,551
Infrastructure Systems	2,693	4,924	5,460
Investment Properties
Intangibles	7,168	4,672	5,958
Other Assets
Total Non Current Assets	62,232	47,658	68,593
Total Assets	136,895	213,825	168,494
Liabilities			
Current Liabilities			
Payables	13,188	19,100	19,100
Other Financial Liabilities at Fair Value
Borrowings
Provisions	39,875	38,400	41,900
Other	80	...	(80)
Liabilities associated with assets held for sale
Total Current Liabilities	53,143	57,500	60,920
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	1,485	1,475	1,475
Other	258	182	(258)
Total Non Current Liabilities	1,743	1,657	1,217
Total Liabilities	54,886	59,157	62,137
Net Assets	82,009	154,668	106,357
Equity			
Accumulated funds	82,009	154,668	106,357
Reserves
Capital Equity
Total Equity	82,009	154,668	106,357

Cash Flow Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee related	110,305	106,986	114,515
Grants and subsidies	161,694	169,778	180,152
Finance costs
Equivalent Income Tax
Other payments	119,621	127,744	153,729
Total Payments	391,620	404,508	448,396
Receipts			
Appropriation
Cluster Grant Revenue	357,095	357,105	381,072
Liab to CF - Change in operating assets and liabilities
Cash reimbursements from the Crown Entity
Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of goods and services	7,721	(4,881)	640
Retained taxes, fees and fines	(0)	105	(0)
Interest received	755	3,200	755
Grants and contributions	6,031	45,714	4,562
Other receipts	14,831	27,287	27,391
Total Receipts	386,433	428,531	414,420
Net Cash Flows From Operating Activities	(5,187)	24,022	(33,976)
Cash Flows From Investing Activities			
Proceeds from sale of property, plant and equipment	2,000	2,479	2,000
Purchases of property, plant and equipment	(32,981)	(18,210)	(31,257)
Proceeds from sale of investments
Purchases of investments
Advances repayments received
Advances made
Other Investing	(3,991)	(2,578)	(3,033)
Net Cash Flows From Investing Activities	(34,972)	(18,309)	(32,290)
Cash Flows From Financing Activities			
Proceeds from borrowings and advances
Repayment of borrowings and advances
Dividends paid
Other Financing
Capital appropriation - equity appropriation
Cash equity injection to for-profit entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	(40,159)	5,713	(66,266)
Opening Cash and Cash Equivalents	93,377	139,531	145,244
Reclassification of Cash Equivalents
Cash transferred in (out) as a result of administrative restructuring
Closing Cash and Cash Equivalents	53,218	145,245	78,977

Office of the NSW State Emergency Service

Operating Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating expenses -			
Employee related	41,427	40,814	41,315
Other operating expenses	43,360	44,470	49,731
Grants and subsidies	14,731	14,274	16,563
Appropriation expense
Depreciation and amortisation	7,560	7,562	8,445
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	107,078	107,120	116,053
Revenue			
Appropriation
Cluster grant revenue	108,529	108,529	124,786
Acceptance by Crown Entity of employee benefits and other liabilities	146	145	149
Transfers to the Crown Entity
Sales of goods and services	40	40	41
Grants and contributions	325	638	340
Investment revenue	437	550	445
Retained taxes, fees and fines
Other revenue	328	2,416	335
Total Revenue	109,804	112,319	126,096
Gain/(loss) on disposal of non current assets	(149)	(149)	(149)
Other gains/(losses)
Net Result	2,577	5,049	9,894

Balance Sheet

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	22,039	24,968	18,642
Receivables	2,605	2,605	2,605
Inventories	5,649	5,649	5,649
Financial Assets at Fair Value
Other Financial Assets
Other	5	5	5
Assets Held For Sale
Total Current Assets	30,298	33,227	26,901
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building	13,238	12,081	11,784
Plant and equipment	64,015	64,716	81,233
Infrastructure Systems
Investment Properties
Intangibles
Other Assets
Total Non Current Assets	77,253	76,797	93,017
Total Assets	107,551	110,023	119,917
Liabilities			
Current Liabilities			
Payables	11,114	7,456	7,456
Other Financial Liabilities at Fair Value
Borrowings
Provisions	4,019	4,019	4,019
Other	...	29	29
Liabilities associated with assets held for sale
Total Current Liabilities	15,133	11,504	11,504
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	69	69	69
Other	...	3,637	3,637
Total Non Current Liabilities	69	3,706	3,706
Total Liabilities	15,202	15,210	15,210
Net Assets	92,349	94,813	104,707
Equity			
Accumulated funds	92,349	94,813	104,707
Reserves
Capital Equity
Total Equity	92,349	94,813	104,707

Cash Flow Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee related	41,282	40,743	41,165
Grants and subsidies	14,731	14,274	16,563
Finance costs
Equivalent Income Tax
Other payments	44,660	52,457	51,031
Total Payments	100,672	107,474	108,759
Receipts			
Appropriation
Cluster Grant Revenue	108,529	108,529	124,786
Liab to CF - Change in operating assets and liabilities
Cash reimbursements from the Crown Entity
Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of goods and services	40	8,949	41
Retained taxes, fees and fines	(0)
Interest received	437	579	445
Grants and contributions	325	445	340
Other receipts	1,628	3,549	1,635
Total Receipts	110,958	122,051	127,247
Net Cash Flows From Operating Activities	10,286	14,576	18,488
Cash Flows From Investing Activities			
Proceeds from sale of property, plant and equipment	71	(149)	71
Purchases of property, plant and equipment	(29,481)	(28,568)	(24,885)
Proceeds from sale of investments
Purchases of investments
Advances repayments received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(29,410)	(28,717)	(24,814)
Cash Flows From Financing Activities			
Proceeds from borrowings and advances
Repayment of borrowings and advances
Dividends paid
Other Financing
Capital appropriation - equity appropriation
Cash equity injection to for-profit entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	(19,124)	(14,141)	(6,326)
Opening Cash and Cash Equivalents	41,163	39,108	24,968
Reclassification of Cash Equivalents
Cash transferred in (out) as a result of administrative restructuring
Closing Cash and Cash Equivalents	22,039	24,968	18,642

NSW Trustee and Guardian

Operating Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating expenses -			
Employee related
Other operating expenses	79,314	77,328	85,407
Grants and subsidies
Appropriation expense
Depreciation and amortisation	5,067	4,391	4,924
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	84,381	81,719	90,331
Revenue			
Appropriation
Cluster grant revenue
Acceptance by Crown Entity of employee benefits and other liabilities
Transfers to the Crown Entity
Sales of goods and services	61,240	67,670	67,843
Grants and contributions	15,455	17,344	19,456
Investment revenue	3,955	6,610	2,826
Retained taxes, fees and fines
Other revenue	482	349	349
Total Revenue	81,132	91,973	90,474
Gain/(loss) on disposal of non current assets
Other gains/(losses)	...	(2,005)	...
Net Result	(3,249)	8,249	143

Balance Sheet

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	6,265	23,639	8,804
Receivables	29,695	24,277	24,277
Inventories
Financial Assets at Fair Value	10,570
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	46,530	47,916	33,081
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value	29,392	63,516	65,868
Equity Investments
Property, plant and equipment -			
Land and building	24,364	30,709	29,942
Plant and equipment	18,796	5,170	19,002
Infrastructure Systems
Investment Properties
Intangibles	21,095	17,899	17,460
Other Assets
Total Non Current Assets	93,647	117,294	132,272
Total Assets	140,177	165,210	165,353
Liabilities			
Current Liabilities			
Payables	7,483	23,152	23,152
Other Financial Liabilities at Fair Value
Borrowings
Provisions	25,859	6,859	6,859
Other
Liabilities associated with assets held for sale
Total Current Liabilities	33,342	30,011	30,011
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	379	388	388
Other
Total Non Current Liabilities	379	388	388
Total Liabilities	33,721	30,399	30,399
Net Assets	106,456	134,811	134,954
Equity			
Accumulated funds	98,494	120,420	120,563
Reserves	7,962	14,391	14,391
Capital Equity
Total Equity	106,456	134,811	134,954

Cash Flow Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee related
Grants and subsidies
Finance costs
Equivalent Income Tax
Other payments	88,275	84,694	90,848
Total Payments	88,275	84,694	90,848
Receipts			
Appropriation
Cluster Grant Revenue
Liab to CF - Change in operating assets and liabilities
Cash reimbursements from the Crown Entity
Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of goods and services	61,240	64,359	67,843
Retained taxes, fees and fines
Interest received	2,021	2,243	2,052
Grants and contributions	15,455	17,344	19,456
Other receipts	5,923	4,728	5,790
Total Receipts	84,639	88,674	95,141
Net Cash Flows From Operating Activities	(3,636)	3,980	4,293
Cash Flows From Investing Activities			
Proceeds from sale of property, plant and equipment
Purchases of property, plant and equipment	(15,005)	(1,505)	(15,649)
Proceeds from sale of investments	20,321
Purchases of investments	(1,578)	(1,536)	(1,578)
Advances repayments received
Advances made
Other Investing	(6,027)	(6,727)	(1,900)
Net Cash Flows From Investing Activities	(2,289)	(9,768)	(19,127)
Cash Flows From Financing Activities			
Proceeds from borrowings and advances
Repayment of borrowings and advances
Dividends paid
Other Financing
Capital appropriation - equity appropriation
Cash equity injection to for-profit entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	(5,925)	(5,788)	(14,834)
Opening Cash and Cash Equivalents	12,190	29,427	23,639
Reclassification of Cash Equivalents
Cash transferred in (out) as a result of administrative restructuring
Closing Cash and Cash Equivalents	6,265	23,639	8,805

Judicial Commission of New South Wales

Operating Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating expenses -			
Employee related	4,686	4,650	4,800
Other operating expenses	1,779	1,829	1,718
Grants and subsidies	6	...	6
Appropriation expense
Depreciation and amortisation	314	254	265
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	6,785	6,733	6,789
Revenue			
Appropriation	5,486	5,370	5,503
Cluster grant revenue
Acceptance by Crown Entity of employee benefits and other liabilities	151	74	155
Transfers to the Crown Entity
Sales of goods and services	851	997	877
Grants and contributions
Investment revenue	1	...	1
Retained taxes, fees and fines
Other revenue	58	32	59
Total Revenue	6,546	6,473	6,596
Gain/(loss) on disposal of non current assets
Other gains/(losses)
Net Result	(239)	(260)	(193)

Balance Sheet

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	167	163	161
Receivables	25	75	75
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	192	238	236
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building
Plant and equipment	1,798	1,754	1,639
Infrastructure Systems
Investment Properties
Intangibles	4	3	3
Other Assets
Total Non Current Assets	1,802	1,757	1,642
Total Assets	1,994	1,995	1,878
Liabilities			
Current Liabilities			
Payables	626	493	559
Other Financial Liabilities at Fair Value
Borrowings
Provisions	530	520	530
Other	...	60	60
Liabilities associated with assets held for sale
Total Current Liabilities	1,156	1,073	1,149
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	...	188	188
Other
Total Non Current Liabilities	...	188	188
Total Liabilities	1,156	1,261	1,337
Net Assets	838	734	541
Equity			
Accumulated funds	838	734	541
Reserves
Capital Equity
Total Equity	838	734	541

Cash Flow Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee related	4,524	4,738	4,635
Grants and subsidies	6	...	6
Finance costs
Equivalent Income Tax
Other payments	1,890	1,756	1,831
Total Payments	6,421	6,494	6,471
Receipts			
Appropriation	5,486	5,370	5,503
Cluster Grant Revenue
Liab to CF - Change in operating assets and liabilities
Cash reimbursements from the Crown Entity
Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of goods and services	851	1,007	877
Retained taxes, fees and fines
Interest received	1	...	1
Grants and contributions
Other receipts	237	211	238
Total Receipts	6,575	6,588	6,619
Net Cash Flows From Operating Activities	154	94	148
Cash Flows From Investing Activities			
Proceeds from sale of property, plant and equipment
Purchases of property, plant and equipment	(150)	(32)	(150)
Proceeds from sale of investments
Purchases of investments
Advances repayments received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(150)	(32)	(150)
Cash Flows From Financing Activities			
Proceeds from borrowings and advances
Repayment of borrowings and advances
Dividends paid
Other Financing
Capital appropriation - equity appropriation
Cash equity injection to for-profit entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	4	62	(2)
Opening Cash and Cash Equivalents	163	101	163
Reclassification of Cash Equivalents
Cash transferred in (out) as a result of administrative restructuring
Closing Cash and Cash Equivalents	167	163	161

Law Enforcement Conduct Commission

Operating Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating expenses -			
Employee related	...	14,738	18,842
Other operating expenses	...	4,852	5,346
Grants and subsidies
Appropriation expense
Depreciation and amortisation	...	1,584	1,146
Finance costs
Other expenses
TOTAL EXPENSES EXCLUDING LOSSES	...	21,174	25,334
Revenue			
Appropriation	...	20,818	23,554
Cluster grant revenue
Acceptance by Crown Entity of employee benefits and other liabilities	...	458	911
Transfers to the Crown Entity
Sales of goods and services
Grants and contributions	...	63	...
Investment revenue
Retained taxes, fees and fines
Other revenue	...	151	100
Total Revenue	...	21,490	24,565
Gain/(loss) on disposal of non current assets	...	15	15
Other gains/(losses)
Net Result	...	331	(754)

Balance Sheet

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	...	1,314	581
Receivables	...	611	611
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	...	1,925	1,192
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building	...	985	664
Plant and equipment	...	1,729	1,479
Infrastructure Systems
Investment Properties
Intangibles	...	765	1,390
Other Assets	(75)
Total Non Current Assets	...	3,478	3,457
Total Assets	...	5,403	4,649
Liabilities			
Current Liabilities			
Payables	...	194	194
Other Financial Liabilities at Fair Value
Borrowings
Provisions	...	941	941
Other
Liabilities associated with assets held for sale
Total Current Liabilities	...	1,134	1,134
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	...	532	532
Other
Total Non Current Liabilities	...	532	532
Total Liabilities	...	1,666	1,666
Net Assets	...	3,737	2,983
Equity			
Accumulated funds	...	3,737	2,983
Reserves
Capital Equity
Total Equity	...	3,737	2,983

Cash Flow Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee related	...	14,268	17,931
Grants and subsidies
Finance costs
Equivalent Income Tax
Other payments	...	5,310	5,271
Total Payments	...	19,578	23,202
Receipts			
Appropriation	...	20,818	23,554
Cluster Grant Revenue
Liab to CF - Change in operating assets and liabilities
Cash reimbursements from the Crown Entity
Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of goods and services
Retained taxes, fees and fines
Interest received
Grants and contributions	...	63	...
Other receipts	...	468	100
Total Receipts	...	21,349	23,654
Net Cash Flows From Operating Activities	...	1,770	452
Cash Flows From Investing Activities			
Proceeds from sale of property, plant and equipment	...	15	15
Purchases of property, plant and equipment	...	(1,000)	(500)
Proceeds from sale of investments
Purchases of investments
Advances repayments received
Advances made
Other Investing	...	(700)	(700)
Net Cash Flows From Investing Activities	...	(1,685)	(1,185)
Cash Flows From Financing Activities			
Proceeds from borrowings and advances
Repayment of borrowings and advances
Dividends paid
Other Financing
Capital appropriation - equity appropriation
Cash equity injection to for-profit entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	...	86	(733)
Opening Cash and Cash Equivalents	1,314
Reclassification of Cash Equivalents
Cash transferred in (out) as a result of administrative restructuring	...	1,229	...
Closing Cash and Cash Equivalents	...	1,315	581

Office of the Director of Public Prosecutions

Operating Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating expenses -			
Employee related	116,979	118,139	128,358
Other operating expenses	23,682	25,873	25,049
Grants and subsidies
Appropriation expense
Depreciation and amortisation	4,297	3,760	4,568
Finance costs
Other expenses	3,467	3,860	3,535
TOTAL EXPENSES EXCLUDING LOSSES	148,425	151,632	161,510
Revenue			
Appropriation	126,983	125,153	125,546
Cluster grant revenue
Acceptance by Crown Entity of employee benefits and other liabilities	6,482	6,063	6,508
Transfers to the Crown Entity
Sales of goods and services	84	61	85
Grants and contributions	15,301	19,718	31,217
Investment revenue
Retained taxes, fees and fines
Other revenue	36	163	36
Total Revenue	148,885	151,157	163,392
Gain/(loss) on disposal of non current assets	5	(4)	5
Other gains/(losses)
Net Result	465	(479)	1,887

Balance Sheet

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash assets	1,585	1,466	3,047
Receivables	2,399	3,121	3,070
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	3,984	4,587	6,117
Non Current Assets			
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, plant and equipment -			
Land and building
Plant and equipment	8,190	8,826	6,938
Infrastructure Systems
Investment Properties
Intangibles	4,186	2,878	4,876
Other Assets
Total Non Current Assets	12,375	11,704	11,814
Total Assets	16,360	16,290	17,930
Liabilities			
Current Liabilities			
Payables	1,564	2,179	1,929
Other Financial Liabilities at Fair Value
Borrowings
Provisions	11,138	12,692	12,692
Other	551	155	155
Liabilities associated with assets held for sale
Total Current Liabilities	13,253	15,026	14,776
Non Current Liabilities			
Payables
Other financial liabilities at fair value
Borrowings
Provisions	3,144	2,765	2,768
Other	193	520	520
Total Non Current Liabilities	3,337	3,285	3,288
Total Liabilities	16,590	18,311	18,064
Net Assets	(230)	(2,021)	(134)
Equity			
Accumulated funds	(230)	(2,021)	(134)
Reserves
Capital Equity
Total Equity	(230)	(2,021)	(134)

Cash Flow Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee related	110,553	111,597	121,897
Grants and subsidies
Finance costs
Equivalent Income Tax
Other payments	29,914	32,454	30,463
Total Payments	140,467	144,051	152,360
Receipts			
Appropriation	126,983	125,153	125,546
Cluster Grant Revenue
Liab to CF - Change in operating assets and liabilities
Cash reimbursements from the Crown Entity
Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of goods and services	84	(70)	85
Retained taxes, fees and fines
Interest received
Grants and contributions	15,301	19,718	31,217
Other receipts	2,366	1,791	2,366
Total Receipts	144,733	146,592	159,214
Net Cash Flows From Operating Activities	4,266	2,541	6,854
Cash Flows From Investing Activities			
Proceeds from sale of property, plant and equipment	5	...	5
Purchases of property, plant and equipment	(2,218)	(1,388)	(1,898)
Proceeds from sale of investments
Purchases of investments
Advances repayments received
Advances made
Other Investing	(2,400)	(1,853)	(3,380)
Net Cash Flows From Investing Activities	(4,613)	(3,241)	(5,273)
Cash Flows From Financing Activities			
Proceeds from borrowings and advances
Repayment of borrowings and advances
Dividends paid
Other Financing
Capital appropriation - equity appropriation
Cash equity injection to for-profit entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	(347)	(700)	1,581
Opening Cash and Cash Equivalents	1,932	2,166	1,466
Reclassification of Cash Equivalents
Cash transferred in (out) as a result of administrative restructuring
Closing Cash and Cash Equivalents	1,585	1,466	3,047