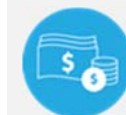


## 8. PREMIER AND CABINET CLUSTER

### 8.1 Introduction

The Premier and Cabinet cluster works for the people of New South Wales by supporting the Premier, Deputy Premier and Cabinet. It delivers the Government's objectives, coordinates policy and services, and facilitates stewardship of the public service.



\$1.2 billion

Recurrent Expenses 2018-19



\$68 million

Capital Expenditure 2018-19

### Contribution to Premier's Priorities

The Premier and Cabinet cluster is leading the delivery of the following Premier's Priorities:

- Premier's Priority to build infrastructure: key infrastructure projects to be delivered on time and on budget across the State (Infrastructure NSW)
- Premier's Priority to drive public sector diversity: doubling the number of Aboriginal people in senior leadership roles and increasing the proportion of women in senior leadership roles to 50 per cent in the government sector in the next ten years (Public Service Commission).

### State Outcomes delivered by Premier and Cabinet cluster

State Outcome	Description
Effective and coordinated government	Coordinating government policy, overseeing infrastructure investment, facilitating the delivery of key urban renewal precincts and developing the regions.
Accountable and responsible government	Ensuring a robust democracy, upholding the integrity of Government, fighting corruption, enhancing public sector capability and improving service delivery.

## 2018-19 Budget Highlights

In 2018-19, the Premier and Cabinet cluster will spend \$1.2 billion (\$1.2 billion in recurrent expenses and \$67.9 million in capital expenditure). Key initiatives are highlighted below.

- \$349.6 million for facilitating the delivery of community and cultural facilities including:
  - the Walsh Bay Arts and Cultural Precinct, Anzac Memorial Centenary Project and Western Sydney Stadium
  - supporting critical State infrastructure including the Clarence Correctional Centre and the Hawkesbury-Nepean Valley Flood Risk Management Strategy
- \$118 million for leading urban renewal projects to transform places into successful and vibrant communities and driving housing, employment and deliver public benefits including Parramatta North and the Redfern Waterloo district
- investing in integrity agencies to ensure a strong, effective and sustainable Independent Commission Against Corruption in the digital age and to support the NSW Electoral Commission with the continued expansion of the iVote platform and new legislation:
  - \$7.8 million to implement provisions of the *Electoral Act 2017*, introduced into Parliament by the Government on 17 October 2017
  - \$1.5 million to implement the *Local Government and Elections Legislation Amendment (Integrity) Act 2016*
- \$1.8 million over four years for supporting the roll-out of National Facial Biometric Matching Capability Implementation project in New South Wales to strengthen protections against terrorism threats and reduce other crimes impacting on suburban and regional communities
- \$1.4 million for planning and coordinating long-term transformational infrastructure including the Western Sydney City Deal airport and the Aerotropolis
- leading the coordination of the \$1.3 billion Regional Growth fund to:
  - invest in projects to drive job creation and economic growth in regional New South Wales
  - invest in tourism and environmental infrastructure to increase tourist visitation to regional New South Wales and create jobs
  - stimulate job creation and economic growth in mining communities in regional New South Wales
  - enhance communications infrastructure and deliver improved regional voice and data connectivity
  - deliver local infrastructure to improve community amenity
  - support bold and exciting regional arts and culture.

## Overview of cluster expenses by State Outcomes

A summary of expenses by State Outcome is provided in the charts and table below.

Chart 8.1: Recurrent expenses by outcome 2018-19 (%)

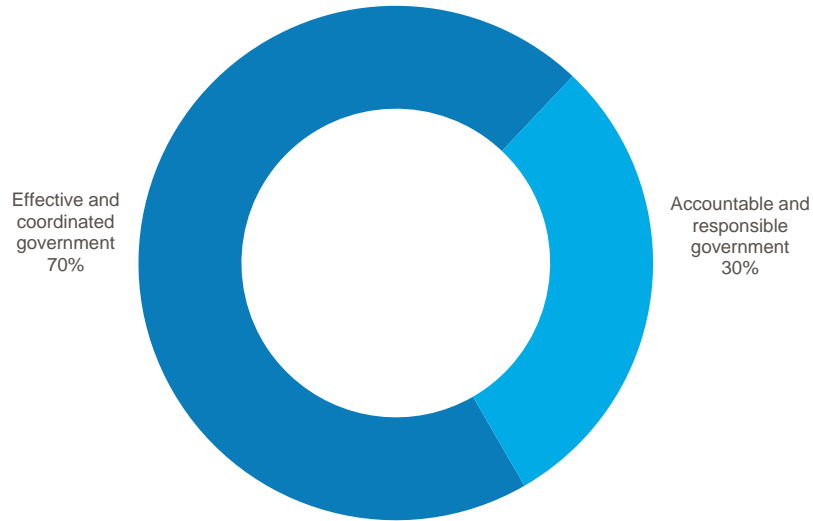


Chart 8.2: Capital expenditure by outcome 2018-19 (%)

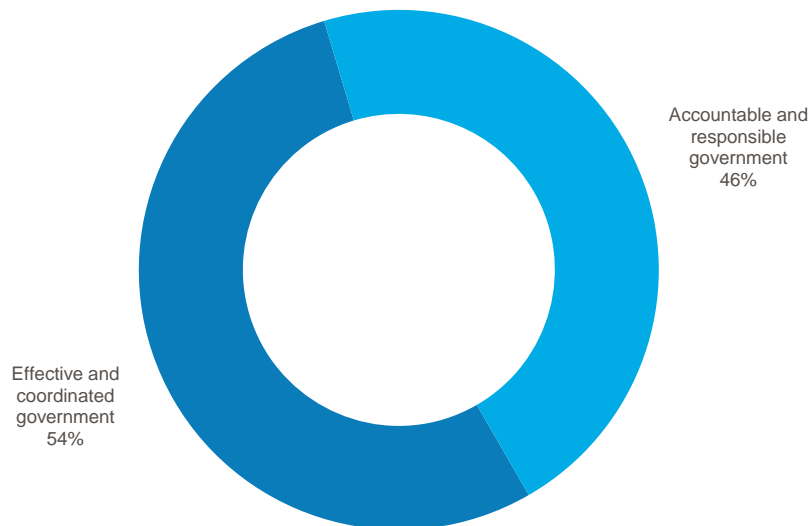


Table 8.1: Premier and Cabinet cluster expense summary by State Outcome (\$m)

	Expenses <sup>(a)</sup>			Capital Expenditure		
	2017-18	2018-19	Change	2017-18	2018-19	Change
	Revised	Budget		Revised	Budget	
	\$m	\$m	%	\$m	\$m	%
Effective and coordinated government.....	824.2	818.8	(0.6)	24.1	36.5	51.3
Accountable and responsible government .....	272.5	344.3	26.3	14.1	31.5	123.9
<b>Total</b>	<b>1,096.7</b>	<b>1,163.1</b>	<b>6.1</b>	<b>38.2</b>	<b>67.9</b>	<b>78.0</b>

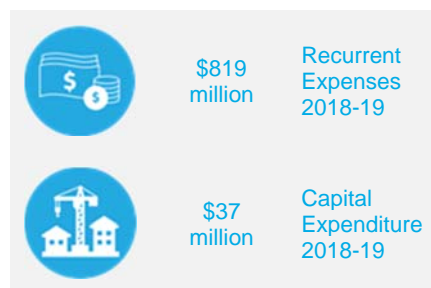
(a) This table shows expenses on an uneliminated basis, excluding cluster grants.

## 8.2 Cluster Outcome Highlights

### Outcome 1 – Effective and coordinated government

The cluster will spend \$855.3 million achieving this outcome (\$818.8 million recurrent expenses and \$36.5 million capital expenditure) in 2018-19.

Programs and activities under this outcome include providing ministerial support services, coordinating and managing significant infrastructure and investment projects, monitoring and reviewing major infrastructure projects, and delivering the urban foreshore renewal project at Barangaroo along with other major urban renewal projects.



Key initiatives and activities include:

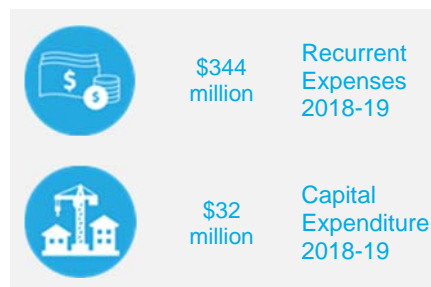
- continued coordination of the delivery of the \$1 billion Regional Growth: Economic Activation Fund, funded under Restart NSW, to drive economic growth and increasing productivity in regional New South Wales via new infrastructure investment
- continued investment of \$349.6 million for Infrastructure NSW (INSW) to support major infrastructure development
- \$118 million for UrbanGrowth NSW Development Corporation (UGDC) to fund major urban renewal projects in 2018-19
- \$85.7 million for Barangaroo Delivery Authority (BDA) to continue developing the Barangaroo precinct
- \$2.9 million over four years to support the additional security measures required by NSW Police and NSW Counter Terrorism for public events delivered by the Department of Premier and Cabinet (DPC)
- \$1.8 million over four years for subscription fees and security clearance costs for the National Facial Biometric Matching Capability Implementation project in New South Wales. The project will strengthen protections against terrorism threats and reduce other crimes impacting on suburban and regional communities.

Outcome Indicators	Units	2017-18 Baseline	2018-19 Forecast
Stakeholder satisfaction with services provided	%	91	91
Percentage of contracted milestones met for major infrastructure projects	%	100	100
Projects managed by INSW, BDA and UGDC completed within the past 12 months were delivered within agreed/approved financial parameters as per contract	%	100	100
Funds committed for regional infrastructure grants managed by DPC are released by targeted milestones	%	80	80
<b>Employees</b>	FTE	1166	1219

## Outcome 2 – Accountable and responsible government

The cluster will spend \$375.8 million achieving this outcome (\$344.3 million recurrent expenses and \$31.5 million capital expenditure) in 2018-19.

Programs and activities under this outcome include providing independent advice, ensuring government accountability and supporting continued development of a modern, high performing, government sector.



The cluster also delivers impartial and effective NSW electoral services, and supports Parliament in holding government accountable for its use of public resources.

Key initiatives and activities include:

- \$57.3 million for the New South Wales Electoral Commission (NSWEC) to simplify, modernise and improve the conduct of elections and to increase regulation of Local Government election participants' campaign finance, making it consistent with oversight of the State elections. The funding includes:
  - \$27.1 million for the conduct of the NSW State General Election in March 2019
  - \$7.8 million to implement provisions of the *Electoral Act 2017*, introduced into Parliament by the Government on 17 October 2017
  - \$1.5 million to implement the *Local Government and Elections Legislation Amendment (Integrity) Act 2016*
- \$17 million over four years for the Independent Commission Against Corruption (ICAC) to effectively address the increased number of multifaceted, complex and protracted investigations which will enhance the Commission's ability to fulfil its statutory obligations
- \$1.7 million over four years to facilitate additional responsibilities and increased scope of the inspectors of ICAC and Law Enforcement Conduct Commission offices.

Outcome Indicators	Units	2017-18 Baseline	2018-19 Forecast
State elections are conducted fairly and efficiently	no.	8.5	8.5
Parliamentarian satisfaction with reports and services delivered by the Audit Office of NSW	%	90	90
Performance of Premier and Cabinet cluster accountability agencies in demonstrating and reflecting the Public Sector values	%	75.2	75.2
<b>Employees</b>	FTE	1014	1066

## 8.3 Agency Expense Summary

The 2018-19 Budget for the Department of Premier and Cabinet (and other agencies within the cluster) is listed in the table below, broken down by State Outcome.

In 2018-19, the Department of Premier and Cabinet will spend \$431.7 million (\$422.1 million recurrent expenses and \$9.6 million capital expenditure).

Premier and Cabinet cluster	Expenses <sup>(a)</sup>			Capital Expenditure		
	2017-18	2018-19	Change	2017-18	2018-19	Change
	Revised	Budget		Revised	Budget	
	\$m	\$m	%	\$m	\$m	%
<b>Department of Premier and Cabinet</b>						
Effective and coordinated government.....	251.6	254.9	1.3	5.0	9.6	89.7
Accountable and responsible government ....	2.6	2.7	2.1	...	...	...
Cluster grants.....	104.8	164.6	57.0	...	...	...
<b>Total</b>	<b>359.1</b>	<b>422.1</b>	<b>17.6</b>	<b>5.0</b>	<b>9.6</b>	<b>89.7</b>
<b>Infrastructure NSW</b>						
Effective and coordinated government.....	247.3	349.3	41.3	0.0	...	...
<b>Total</b>	<b>247.3</b>	<b>349.3</b>	<b>41.3</b>	<b>0.0</b>	<b>...</b>	<b>...</b>
<b>Natural Resources Commission</b>						
Accountable and responsible government ....	5.5	5.4	(1.6)	0.1	...	(100.0)
<b>Total</b>	<b>5.5</b>	<b>5.4</b>	<b>(1.6)</b>	<b>0.1</b>	<b>...</b>	<b>(100.0)</b>
<b>Parliamentary Counsel's Office</b>						
Effective and coordinated government.....	10.2	10.9	7.3	2.1	0.3	(87.9)
<b>Total</b>	<b>10.2</b>	<b>10.9</b>	<b>7.3</b>	<b>2.1</b>	<b>0.3</b>	<b>(87.9)</b>
<b>Barangaroo Delivery Authority</b>						
Effective and coordinated government.....	71.6	85.7	19.7	17.0	26.7	57.1
<b>Total</b>	<b>71.6</b>	<b>85.7</b>	<b>19.7</b>	<b>17.0</b>	<b>26.7</b>	<b>57.1</b>
<b>UrbanGrowth NSW Development Corporation</b>						
Effective and coordinated government <sup>(b)</sup> .....	243.5	118.0	(51.5)	...	...	...
<b>Total</b>	<b>243.5</b>	<b>118.0</b>	<b>(51.5)</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Audit Office of New South Wales</b>						
Accountable and responsible government ....	57.8	60.7	5.1	1.0	7.5	651.0
<b>Total</b>	<b>57.8</b>	<b>60.7</b>	<b>5.1</b>	<b>1.0</b>	<b>7.5</b>	<b>651.0</b>
<b>Independent Commission Against Corruption</b>						
Accountable and responsible government ....	25.2	27.0	7.3	1.0	0.9	(7.1)
<b>Total</b>	<b>25.2</b>	<b>27.0</b>	<b>7.3</b>	<b>1.0</b>	<b>0.9</b>	<b>(7.1)</b>
<b>Independent Pricing and Regulatory Tribunal</b>						
Accountable and responsible government ....	30.5	32.1	5.3	0.8	0.9	9.0
<b>Total</b>	<b>30.5</b>	<b>32.1</b>	<b>5.3</b>	<b>0.8</b>	<b>0.9</b>	<b>9.0</b>
<b>New South Wales Electoral Commission</b>						
Accountable and responsible government ....	77.4	142.7	84.3	4.6	20.8	351.4
<b>Total</b>	<b>77.4</b>	<b>142.7</b>	<b>84.3</b>	<b>4.6</b>	<b>20.8</b>	<b>351.4</b>
<b>Ombudsman's Office</b>						
Accountable and responsible government <sup>(c)</sup> ..	33.9	32.1	(5.1)	2.6	0.8	(69.5)
<b>Total</b>	<b>33.9</b>	<b>32.1</b>	<b>(5.1)</b>	<b>2.6</b>	<b>0.8</b>	<b>(69.5)</b>
<b>Public Service Commission</b>						
Accountable and responsible government ....	39.6	41.5	4.8	3.9	0.6	(85.0)
<b>Total</b>	<b>39.6</b>	<b>41.5</b>	<b>4.8</b>	<b>3.9</b>	<b>0.6</b>	<b>(85.0)</b>

(a) Agency expenses are uneliminated.

(b) Reduction in expenditure is due to delays in timing of major urban renewal projects.

(c) Reduction in expenditure is due to transfer of functions to LECC and changes to Ombudsman Disability function.

## 8.4 Financial Statements

### Department of Premier and Cabinet

#### Operating Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating expenses -			
Employee related	140,833	142,386	150,546
Other operating expenses	72,412	72,897	69,454
Grants and subsidies	190,168	135,544	192,772
Appropriation expense	...	...	...
Depreciation and amortisation	8,999	8,131	9,329
Finance costs	112	103	39
Other expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>412,525</b>	<b>359,061</b>	<b>422,140</b>
<b>Revenue</b>			
Appropriation	395,846	329,035	391,892
Cluster grant revenue	...	...	...
Acceptance by Crown Entity of employee benefits and other liabilities	4,568	3,037	2,973
Transfers to the Crown Entity	...	...	...
Sales of goods and services	3,237	7,667	10,225
Grants and contributions	11,517	15,678	11,434
Investment revenue	...	...	...
Retained taxes, fees and fines	...	...	...
Other revenue	...	...	...
<b>Total Revenue</b>	<b>415,169</b>	<b>355,417</b>	<b>416,524</b>
Gain/(loss) on disposal of non current assets	...	...	...
Other gains/(losses)	...	160	...
<b>Net Result</b>	<b>2,644</b>	<b>(3,483)</b>	<b>(5,616)</b>



## Balance Sheet

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash assets	317	9,161	4,994
Receivables	4,331	3,729	3,729
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>4,648</b>	<b>12,890</b>	<b>8,723</b>
<b>Non Current Assets</b>			
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, plant and equipment -			
Land and building	133,256	135,336	136,325
Plant and equipment	43,435	46,112	43,579
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	7,916	3,004	4,794
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>184,607</b>	<b>184,452</b>	<b>184,698</b>
<b>Total Assets</b>	<b>189,255</b>	<b>197,342</b>	<b>193,421</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Payables	7,936	17,497	21,774
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	12,757	12,969	12,967
Other	3,578	4,173	4,173
Liabilities associated with assets held for sale	...	...	...
<b>Total Current Liabilities</b>	<b>24,271</b>	<b>34,639</b>	<b>38,914</b>
<b>Non Current Liabilities</b>			
Payables	...	...	...
Other financial liabilities at fair value	...	...	...
Borrowings	...	...	...
Provisions	5,845	5,820	5,996
Other	26,055	26,150	23,394
<b>Total Non Current Liabilities</b>	<b>31,900</b>	<b>31,969</b>	<b>29,389</b>
<b>Total Liabilities</b>	<b>56,171</b>	<b>66,609</b>	<b>68,304</b>
<b>Net Assets</b>	<b>133,084</b>	<b>130,733</b>	<b>125,117</b>
<b>Equity</b>			
Accumulated funds	103,448	96,685	91,069
Reserves	29,636	34,048	34,048
Capital Equity	...	...	...
<b>Total Equity</b>	<b>133,084</b>	<b>130,733</b>	<b>125,117</b>

## Cash Flow Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee related	136,263	139,174	148,037
Grants and subsidies	190,168	135,544	192,772
Finance costs	...	...	...
Equivalent Income Tax	...	...	...
Other payments	80,599	95,851	72,941
<b>Total Payments</b>	<b>407,030</b>	<b>370,569</b>	<b>413,750</b>
<b>Receipts</b>			
Appropriation	395,846	329,035	391,892
Cluster Grant Revenue	...	...	...
Liab to CF - Change in operating assets and liabilities	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	(6,207)	...
Sale of goods and services	3,215	7,657	10,225
Retained taxes, fees and fines	...	...	...
Interest received	...	...	...
Grants and contributions	10,767	15,018	10,840
Other receipts	7,900	18,958	6,201
<b>Total Receipts</b>	<b>417,728</b>	<b>364,461</b>	<b>419,158</b>
<b>Net Cash Flows From Operating Activities</b>	<b>10,698</b>	<b>(6,108)</b>	<b>5,408</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from sale of property, plant and equipment	...	...	...
Purchases of property, plant and equipment	(10,938)	(4,923)	(5,575)
Proceeds from sale of investments	...	...	...
Purchases of investments	...	...	...
Advances repayments received	...	...	...
Advances made	...	...	...
Other Investing	...	(125)	(4,000)
<b>Net Cash Flows From Investing Activities</b>	<b>(10,938)</b>	<b>(5,048)</b>	<b>(9,575)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from borrowings and advances	...	...	...
Repayment of borrowings and advances	...	...	...
Dividends paid	...	...	...
Other Financing	...	...	...
Capital appropriation - equity appropriation	...	...	...
Cash equity injection to for-profit entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(240)</b>	<b>(11,156)</b>	<b>(4,167)</b>
Opening Cash and Cash Equivalents	557	20,315	9,161
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a result of administrative restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>317</b>	<b>9,159</b>	<b>4,994</b>

## Infrastructure NSW

### Operating Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating expenses -			
Employee related	5,011	7,684	8,918
Other operating expenses	425,476	239,387	340,381
Grants and subsidies	...	...	...
Appropriation expense	...	...	...
Depreciation and amortisation	344	216	37
Finance costs	...	...	...
Other expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>430,830</b>	<b>247,287</b>	<b>349,336</b>
<b>Revenue</b>			
Appropriation	...	...	...
Cluster grant revenue	14,306	12,806	11,781
Acceptance by Crown Entity of employee benefits and other liabilities	42	139	87
Transfers to the Crown Entity	...	...	...
Sales of goods and services	381,137	215,874	306,243
Grants and contributions	34,887	17,215	24,673
Investment revenue	...	...	...
Retained taxes, fees and fines	...	...	...
Other revenue	...	2,765	4,235
<b>Total Revenue</b>	<b>430,371</b>	<b>248,799</b>	<b>347,019</b>
Gain/(loss) on disposal of non current assets	...	(34)	...
Other gains/(losses)	...	...	...
<b>Net Result</b>	<b>(459)</b>	<b>1,477</b>	<b>(2,317)</b>

## Balance Sheet

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash assets	3,592	57,606	55,320
Receivables	4,000	4,687	4,187
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>7,592</b>	<b>62,293</b>	<b>59,507</b>
<b>Non Current Assets</b>			
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, plant and equipment -			
Land and building	...	...	...
Plant and equipment	(24)	351	332
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	625	18	0
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>601</b>	<b>370</b>	<b>333</b>
<b>Total Assets</b>	<b>8,193</b>	<b>62,663</b>	<b>59,840</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Payables	4,538	32,408	31,902
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	698	682	682
Other	287	22,257	22,257
Liabilities associated with assets held for sale	...	...	...
<b>Total Current Liabilities</b>	<b>5,523</b>	<b>55,347</b>	<b>54,841</b>
<b>Non Current Liabilities</b>			
Payables	...	...	...
Other financial liabilities at fair value	...	...	...
Borrowings	...	...	...
Provisions	133	165	165
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>133</b>	<b>165</b>	<b>165</b>
<b>Total Liabilities</b>	<b>5,656</b>	<b>55,511</b>	<b>55,005</b>
<b>Net Assets</b>	<b>2,537</b>	<b>7,151</b>	<b>4,834</b>
<b>Equity</b>			
Accumulated funds	2,537	7,151	4,834
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>2,537</b>	<b>7,151</b>	<b>4,834</b>

## Cash Flow Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee related	4,969	7,897	8,831
Grants and subsidies	...	...	...
Finance costs	...	...	...
Equivalent Income Tax	...	...	...
Other payments	429,886	215,518	340,887
<b>Total Payments</b>	<b>434,854</b>	<b>223,415</b>	<b>349,718</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	14,306	12,806	11,781
Liab to CF - Change in operating assets and liabilities	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of goods and services	381,137	215,874	306,243
Retained taxes, fees and fines	...	...	...
Interest received	...	...	...
Grants and contributions	34,887	17,215	24,673
Other receipts	2,447	11,928	4,735
<b>Total Receipts</b>	<b>432,776</b>	<b>257,822</b>	<b>347,432</b>
<b>Net Cash Flows From Operating Activities</b>	<b>(2,078)</b>	<b>34,407</b>	<b>(2,286)</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from sale of property, plant and equipment	...	...	...
Purchases of property, plant and equipment	(880)	(40)	...
Proceeds from sale of investments	...	...	...
Purchases of investments	...	...	...
Advances repayments received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>(880)</b>	<b>(40)</b>	<b>...</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from borrowings and advances	...	...	...
Repayment of borrowings and advances	...	...	...
Dividends paid	...	...	...
Other Financing	...	...	...
Capital appropriation - equity appropriation	...	...	...
Cash equity injection to for-profit entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(2,958)</b>	<b>34,368</b>	<b>(2,286)</b>
Opening Cash and Cash Equivalents	5,670	23,238	57,606
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a result of administrative restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>2,712</b>	<b>57,606</b>	<b>55,320</b>

## Natural Resources Commission

### Operating Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating expenses -			
Employee related	3,332	3,003	3,386
Other operating expenses	1,752	2,228	1,779
Grants and subsidies	...	...	...
Appropriation expense	...	...	...
Depreciation and amortisation	227	227	218
Finance costs	3	10	...
Other expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>5,314</b>	<b>5,467</b>	<b>5,382</b>
<b>Revenue</b>			
Appropriation	...	...	...
Cluster grant revenue	5,134	4,934	5,109
Acceptance by Crown Entity of employee benefits and other liabilities	52	52	54
Transfers to the Crown Entity	...	...	...
Sales of goods and services	...	...	...
Grants and contributions	...	...	...
Investment revenue	...	...	...
Retained taxes, fees and fines	...	...	...
Other revenue	...	205	...
<b>Total Revenue</b>	<b>5,186</b>	<b>5,191</b>	<b>5,162</b>
Gain/(loss) on disposal of non current assets	...	(3)	...
Other gains/(losses)	...	...	...
<b>Net Result</b>	<b>(128)</b>	<b>(279)</b>	<b>(220)</b>

## Balance Sheet

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash assets	483	750	667
Receivables	38	38	40
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>521</b>	<b>788</b>	<b>707</b>
<b>Non Current Assets</b>			
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, plant and equipment -			
Land and building	...	...	...
Plant and equipment	1,147	1,152	934
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	...	...	...
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>1,147</b>	<b>1,152</b>	<b>934</b>
<b>Total Assets</b>	<b>1,668</b>	<b>1,940</b>	<b>1,641</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Payables	157	308	308
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	304	304	307
Other	...	...	...
Liabilities associated with assets held for sale	...	...	...
<b>Total Current Liabilities</b>	<b>461</b>	<b>612</b>	<b>615</b>
<b>Non Current Liabilities</b>			
Payables	...	...	...
Other financial liabilities at fair value	...	...	...
Borrowings	...	...	...
Provisions	229	229	147
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>229</b>	<b>229</b>	<b>147</b>
<b>Total Liabilities</b>	<b>690</b>	<b>841</b>	<b>762</b>
<b>Net Assets</b>	<b>978</b>	<b>1,099</b>	<b>879</b>
<b>Equity</b>			
Accumulated funds	978	1,099	879
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>978</b>	<b>1,099</b>	<b>879</b>

## Cash Flow Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee related	3,274	2,835	3,323
Grants and subsidies	...	...	...
Finance costs	...	...	...
Equivalent Income Tax	...	...	...
Other payments	1,656	2,342	1,866
<b>Total Payments</b>	<b>4,931</b>	<b>5,177</b>	<b>5,189</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	5,134	4,934	5,109
Liab to CF - Change in operating assets and liabilities	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of goods and services	...	...	...
Retained taxes, fees and fines	...	...	...
Interest received	...	...	...
Grants and contributions	...	...	...
Other receipts	2	196	(2)
<b>Total Receipts</b>	<b>5,136</b>	<b>5,130</b>	<b>5,107</b>
<b>Net Cash Flows From Operating Activities</b>	<b>205</b>	<b>(47)</b>	<b>(82)</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from sale of property, plant and equipment	...	...	...
Purchases of property, plant and equipment	(80)	(80)	...
Proceeds from sale of investments	...	...	...
Purchases of investments	...	...	...
Advances repayments received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>(80)</b>	<b>(80)</b>	<b>...</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from borrowings and advances	...	...	...
Repayment of borrowings and advances	...	...	...
Dividends paid	...	...	...
Other Financing	...	...	...
Capital appropriation - equity appropriation	...	...	...
Cash equity injection to for-profit entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>125</b>	<b>(127)</b>	<b>(82)</b>
Opening Cash and Cash Equivalents	358	877	750
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a result of administrative restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>483</b>	<b>750</b>	<b>668</b>



## Parliamentary Counsel's Office

### Operating Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating expenses -			
Employee related	8,090	7,691	8,691
Other operating expenses	1,646	2,014	1,727
Grants and subsidies	...	...	...
Appropriation expense	...	...	...
Depreciation and amortisation	676	447	478
Finance costs	7	5	4
Other expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>10,419</b>	<b>10,157</b>	<b>10,900</b>
<b>Revenue</b>			
Appropriation	...	...	...
Cluster grant revenue	9,910	9,460	10,027
Acceptance by Crown Entity of employee benefits and other liabilities	378	418	388
Transfers to the Crown Entity	...	...	...
Sales of goods and services	113	70	98
Grants and contributions	1,400	1,400	...
Investment revenue	...	...	...
Retained taxes, fees and fines	...	...	...
Other revenue	...	...	...
<b>Total Revenue</b>	<b>11,801</b>	<b>11,348</b>	<b>10,512</b>
Gain/(loss) on disposal of non current assets	...	(137)	...
Other gains/(losses)	...	...	...
<b>Net Result</b>	<b>1,382</b>	<b>1,054</b>	<b>(388)</b>

**Balance Sheet**

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash assets	555	453	459
Receivables	100	70	70
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>655</b>	<b>523</b>	<b>529</b>
<b>Non Current Assets</b>			
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, plant and equipment -			
Land and building	...	...	...
Plant and equipment	1,596	1,902	1,478
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	279	268	464
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>1,875</b>	<b>2,170</b>	<b>1,942</b>
<b>Total Assets</b>	<b>2,530</b>	<b>2,693</b>	<b>2,471</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Payables	230	190	356
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	837	837	837
Other	...	...	...
Liabilities associated with assets held for sale	...	...	...
<b>Total Current Liabilities</b>	<b>1,067</b>	<b>1,027</b>	<b>1,193</b>
<b>Non Current Liabilities</b>			
Payables	...	...	...
Other financial liabilities at fair value	...	...	...
Borrowings	...	...	...
Provisions	287	317	317
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>287</b>	<b>317</b>	<b>317</b>
<b>Total Liabilities</b>	<b>1,354</b>	<b>1,344</b>	<b>1,510</b>
<b>Net Assets</b>	<b>1,176</b>	<b>1,349</b>	<b>961</b>
<b>Equity</b>			
Accumulated funds	1,176	1,349	961
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>1,176</b>	<b>1,349</b>	<b>961</b>

## Cash Flow Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee related	7,692	7,289	8,303
Grants and subsidies	...	...	...
Finance costs	...	...	...
Equivalent Income Tax	...	...	...
Other payments	1,843	2,206	1,754
<b>Total Payments</b>	<b>9,535</b>	<b>9,496</b>	<b>10,057</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	9,910	9,460	10,027
Liab to CF - Change in operating assets and liabilities	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of goods and services	113	70	98
Retained taxes, fees and fines	...	...	...
Interest received	...	...	...
Grants and contributions	1,400	1,400	...
Other receipts	190	222	189
<b>Total Receipts</b>	<b>11,613</b>	<b>11,152</b>	<b>10,313</b>
<b>Net Cash Flows From Operating Activities</b>	<b>2,078</b>	<b>1,656</b>	<b>256</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from sale of property, plant and equipment	...	...	...
Purchases of property, plant and equipment	(1,695)	(1,870)	(30)
Proceeds from sale of investments	...	...	...
Purchases of investments	...	...	...
Advances repayments received	...	...	...
Advances made	...	...	...
Other Investing	(50)	(192)	(220)
<b>Net Cash Flows From Investing Activities</b>	<b>(1,745)</b>	<b>(2,062)</b>	<b>(250)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from borrowings and advances	...	...	...
Repayment of borrowings and advances	...	...	...
Dividends paid	...	...	...
Other Financing	...	...	...
Capital appropriation - equity appropriation	...	...	...
Cash equity injection to for-profit entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>333</b>	<b>(406)</b>	<b>6</b>
Opening Cash and Cash Equivalents	222	859	453
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a result of administrative restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>555</b>	<b>453</b>	<b>459</b>

## Barangaroo Delivery Authority

### Operating Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating expenses -			
Employee related	12,866	12,157	13,991
Other operating expenses	33,549	30,737	37,244
Grants and subsidies	...	...	...
Appropriation expense	...	...	...
Depreciation and amortisation	8,828	8,828	8,866
Finance costs	19,064	19,871	25,594
Other expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>74,307</b>	<b>71,593</b>	<b>85,695</b>
<b>Revenue</b>			
Appropriation	...	...	...
Cluster grant revenue	...	...	...
Acceptance by Crown Entity of employee benefits and other liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of goods and services	...	...	...
Grants and contributions	25,814	7,139	10,332
Investment revenue	17,557	22,936	17,525
Retained taxes, fees and fines	...	...	...
Other revenue	3,273	3,011	4,437
<b>Total Revenue</b>	<b>46,644</b>	<b>33,086</b>	<b>32,294</b>
Gain/(loss) on disposal of non current assets	...	...	...
Other gains/(losses)	...	...	...
<b>Net Result</b>	<b>(27,663)</b>	<b>(38,507)</b>	<b>(53,401)</b>

## Balance Sheet

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash assets	202	111,768	1,768
Receivables	4,937	4,602	4,602
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	3,408	16,903	17,474
Other	...	...	...
Assets Held For Sale	141,980	71,100	234,889
<b>Total Current Assets</b>	<b>150,527</b>	<b>204,373</b>	<b>258,733</b>
<b>Non Current Assets</b>			
Receivables	...	6,994	6,994
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, plant and equipment -			
Land and building	240,351	311,177	136,586
Plant and equipment	12,225	2,783	2,400
Infrastructure Systems	283,597	321,631	333,845
Investment Properties	...	...	...
Intangibles	...	...	...
Other Assets	482,810	377,182	413,872
<b>Total Non Current Assets</b>	<b>1,018,983</b>	<b>1,019,767</b>	<b>893,697</b>
<b>Total Assets</b>	<b>1,169,510</b>	<b>1,224,139</b>	<b>1,152,429</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Payables	11,497	23,950	23,950
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	85,474	...	42,000
Provisions	134,142	173,601	50,296
Other	16,528	429,837	429,837
Liabilities associated with assets held for sale	...	...	...
<b>Total Current Liabilities</b>	<b>247,641</b>	<b>627,388</b>	<b>546,083</b>
<b>Non Current Liabilities</b>			
Payables	...	...	...
Other financial liabilities at fair value	...	...	...
Borrowings	371,159	373,881	466,064
Provisions	29,560	60,860	31,673
Other	415,584	10,761	10,761
<b>Total Non Current Liabilities</b>	<b>816,303</b>	<b>445,502</b>	<b>508,498</b>
<b>Total Liabilities</b>	<b>1,063,944</b>	<b>1,072,889</b>	<b>1,054,580</b>
<b>Net Assets</b>	<b>105,566</b>	<b>151,250</b>	<b>97,849</b>
<b>Equity</b>			
Accumulated funds	70,106	122,466	69,065
Reserves	35,460	28,784	28,784
Capital Equity	...	...	...
<b>Total Equity</b>	<b>105,566</b>	<b>151,250</b>	<b>97,849</b>

## Cash Flow Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee related	12,503	12,017	13,779
Grants and subsidies	...	...	...
Finance costs	12,863	13,915	23,630
Equivalent Income Tax	...	...	...
Other payments	209,312	150,584	201,912
<b>Total Payments</b>	<b>234,678</b>	<b>176,517</b>	<b>239,321</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	...	...	...
Liab to CF - Change in operating assets and liabilities	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of goods and services	...	...	...
Retained taxes, fees and fines	...	...	...
Interest received	17,557	22,936	50
Grants and contributions	25,814	7,139	10,332
Other receipts	426,638	433,077	14,437
<b>Total Receipts</b>	<b>470,009</b>	<b>463,152</b>	<b>24,819</b>
<b>Net Cash Flows From Operating Activities</b>	<b>235,331</b>	<b>286,635</b>	<b>(214,502)</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from sale of property, plant and equipment	...	...	...
Purchases of property, plant and equipment	(19,584)	(16,961)	(26,652)
Proceeds from sale of investments	...	...	...
Purchases of investments	(88,085)	(16,196)	(3,029)
Advances repayments received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>(107,669)</b>	<b>(33,157)</b>	<b>(29,681)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from borrowings and advances	(73,258)	82,511	134,183
Repayment of borrowings and advances	(54,404)	(224,918)	...
Dividends paid	...	...	...
Other Financing	...	...	...
Capital appropriation - equity appropriation	...	...	...
Cash equity injection to for-profit entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(127,662)</b>	<b>(142,406)</b>	<b>134,183</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>...</b>	<b>111,073</b>	<b>(110,000)</b>
Opening Cash and Cash Equivalents	202	696	111,768
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a result of administrative restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>202</b>	<b>111,768</b>	<b>1,768</b>

## UrbanGrowth NSW Development Corporation

### Operating Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating expenses -			
Employee related	42,013	19,240	25,711
Other operating expenses	101,945	42,088	64,171
Grants and subsidies	172,213	180,913	27,078
Appropriation expense	...	...	...
Depreciation and amortisation	279	1,254	1,040
Finance costs	...	...	...
Other expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>316,450</b>	<b>243,495</b>	<b>118,000</b>
<b>Revenue</b>			
Appropriation	...	...	...
Cluster grant revenue	125,574	77,618	137,683
Acceptance by Crown Entity of employee benefits and other liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of goods and services	7,161	15	...
Grants and contributions	1,975	3,834	2,370
Investment revenue	7,975	8,169	2,261
Retained taxes, fees and fines	...	...	...
Other revenue	...	...	...
<b>Total Revenue</b>	<b>142,685</b>	<b>89,636</b>	<b>142,314</b>
Gain/(loss) on disposal of non current assets	...	...	...
Other gains/(losses)	...	...	...
<b>Net Result</b>	<b>(173,765)</b>	<b>(153,859)</b>	<b>24,314</b>

**Balance Sheet**

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash assets	55,814	200,077	189,850
Receivables	1,008	1,021	991
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	23,645	...	...
Other	...	...	...
Assets Held For Sale	...	270	...
<b>Total Current Assets</b>	<b>80,467</b>	<b>201,368</b>	<b>190,841</b>
<b>Non Current Assets</b>			
Receivables	...	...	...
Inventories	12,675	12,675	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, plant and equipment -			
Land and building	889	10,989	...
Plant and equipment	5,116	4,641	12,027
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	2,221	2,221	...
Other Assets	100,000	...	50,000
<b>Total Non Current Assets</b>	<b>120,901</b>	<b>30,526</b>	<b>62,027</b>
<b>Total Assets</b>	<b>201,368</b>	<b>231,894</b>	<b>252,868</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Payables	2,003	2,003	3,663
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	10,051	12,232	7,232
Other	...	...	...
Liabilities associated with assets held for sale	...	...	...
<b>Total Current Liabilities</b>	<b>12,054</b>	<b>14,235</b>	<b>10,895</b>
<b>Non Current Liabilities</b>			
Payables	...	...	...
Other financial liabilities at fair value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Total Liabilities</b>	<b>12,054</b>	<b>14,235</b>	<b>10,895</b>
<b>Net Assets</b>	<b>189,314</b>	<b>217,659</b>	<b>241,973</b>
<b>Equity</b>			
Accumulated funds	188,565	216,903	241,217
Reserves	749	756	756
Capital Equity	...	...	...
<b>Total Equity</b>	<b>189,314</b>	<b>217,659</b>	<b>241,973</b>



## Cash Flow Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee related	42,013	10,026	25,711
Grants and subsidies	172,213	180,913	27,078
Finance costs	...	...	...
Equivalent Income Tax	...	...	...
Other payments	100,742	50,610	52,994
<b>Total Payments</b>	<b>314,968</b>	<b>241,549</b>	<b>105,783</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	125,574	77,618	137,683
Liab to CF - Change in operating assets and liabilities	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of goods and services	7,156	10	...
Retained taxes, fees and fines	...	...	...
Interest received	7,975	8,169	2,261
Grants and contributions	1,975	3,834	2,370
Other receipts	(1,198)	3,611	1,198
<b>Total Receipts</b>	<b>141,482</b>	<b>93,242</b>	<b>143,512</b>
<b>Net Cash Flows From Operating Activities</b>	<b>(173,486)</b>	<b>(148,307)</b>	<b>37,729</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from sale of property, plant and equipment	...	...	...
Purchases of property, plant and equipment	141	...	141
Proceeds from sale of investments	...	...	...
Purchases of investments	160,000	330,100	...
Advances repayments received	...	...	...
Advances made	...	...	(47,956)
Other Investing	(141)	...	(141)
<b>Net Cash Flows From Investing Activities</b>	<b>160,000</b>	<b>330,100</b>	<b>(47,956)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from borrowings and advances	...	...	...
Repayment of borrowings and advances	...	...	...
Dividends paid	...	...	...
Other Financing	...	...	...
Capital appropriation - equity appropriation	...	...	...
Cash equity injection to for-profit entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(13,486)</b>	<b>181,793</b>	<b>(10,227)</b>
Opening Cash and Cash Equivalents	69,300	18,284	200,077
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a result of administrative restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>55,814</b>	<b>200,077</b>	<b>189,850</b>

## Audit Office of New South Wales

### Operating Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating expenses -			
Employee related	38,685	35,910	38,749
Other operating expenses	19,309	20,543	20,667
Grants and subsidies	...	...	...
Appropriation expense	...	...	...
Depreciation and amortisation	1,039	1,354	1,308
Finance costs	19	...	19
Other expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>59,053</b>	<b>57,807</b>	<b>60,743</b>
<b>Revenue</b>			
Appropriation	...	...	...
Cluster grant revenue	...	...	...
Acceptance by Crown Entity of employee benefits and other liabilities	...	...	...
Transfers to the Crown Entity	...	...	...
Sales of goods and services	60,551	57,229	60,030
Grants and contributions	...	...	...
Investment revenue	151	165	150
Retained taxes, fees and fines	...	...	...
Other revenue	213	780	212
<b>Total Revenue</b>	<b>60,915</b>	<b>58,174</b>	<b>60,392</b>
Gain/(loss) on disposal of non current assets	...	...	...
Other gains/(losses)	...	...	...
<b>Net Result</b>	<b>1,863</b>	<b>366</b>	<b>(351)</b>

## Balance Sheet

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash assets	10,225	11,936	5,423
Receivables	4,671	4,756	4,756
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	7,716	7,570	7,570
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>22,612</b>	<b>24,262</b>	<b>17,749</b>
<b>Non Current Assets</b>			
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, plant and equipment -			
Land and building	...	...	5,000
Plant and equipment	1,253	1,198	1,903
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	3,842	1,965	2,422
Other Assets	...	571	571
<b>Total Non Current Assets</b>	<b>5,095</b>	<b>3,735</b>	<b>9,897</b>
<b>Total Assets</b>	<b>27,707</b>	<b>27,997</b>	<b>27,646</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Payables	1,442	1,778	1,778
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	9,646	9,446	9,446
Other	...	...	...
Liabilities associated with assets held for sale	...	...	...
<b>Total Current Liabilities</b>	<b>11,088</b>	<b>11,224</b>	<b>11,224</b>
<b>Non Current Liabilities</b>			
Payables	...	...	...
Other financial liabilities at fair value	...	...	...
Borrowings	...	...	...
Provisions	61,844	45,458	45,458
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>61,844</b>	<b>45,458</b>	<b>45,458</b>
<b>Total Liabilities</b>	<b>72,932</b>	<b>56,683</b>	<b>56,683</b>
<b>Net Assets</b>	<b>(45,225)</b>	<b>(28,686)</b>	<b>(29,037)</b>
<b>Equity</b>			
Accumulated funds	(45,225)	(28,686)	(29,037)
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>(45,225)</b>	<b>(28,686)</b>	<b>(29,037)</b>

## Cash Flow Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee related	38,717	35,782	38,749
Grants and subsidies	...	...	...
Finance costs	...	...	...
Equivalent Income Tax	...	...	...
Other payments	19,336	20,632	20,686
<b>Total Payments</b>	<b>58,053</b>	<b>56,415</b>	<b>59,435</b>
<b>Receipts</b>			
Appropriation	(0)	...	(0)
Cluster Grant Revenue	...	...	...
Liab to CF - Change in operating assets and liabilities	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of goods and services	60,551	57,229	60,030
Retained taxes, fees and fines	...	...	...
Interest received	151	239	150
Grants and contributions	...	...	...
Other receipts	213	1,343	212
<b>Total Receipts</b>	<b>60,915</b>	<b>58,811</b>	<b>60,392</b>
<b>Net Cash Flows From Operating Activities</b>	<b>2,862</b>	<b>2,397</b>	<b>957</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from sale of property, plant and equipment	...	...	...
Purchases of property, plant and equipment	(720)	(720)	(6,470)
Proceeds from sale of investments	...	...	...
Purchases of investments	...	...	...
Advances repayments received	...	...	...
Advances made	...	...	...
Other Investing	(1,000)	(275)	(1,000)
<b>Net Cash Flows From Investing Activities</b>	<b>(1,720)</b>	<b>(995)</b>	<b>(7,470)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from borrowings and advances	...	...	...
Repayment of borrowings and advances	...	...	...
Dividends paid	...	...	...
Other Financing	...	...	...
Capital appropriation - equity appropriation	...	...	...
Cash equity injection to for-profit entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>1,142</b>	<b>1,402</b>	<b>(6,513)</b>
Opening Cash and Cash Equivalents	9,820	10,534	11,936
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a result of administrative restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>10,962</b>	<b>11,936</b>	<b>5,423</b>

## Independent Commission Against Corruption

### Operating Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating expenses -			
Employee related	16,452	16,565	19,042
Other operating expenses	3,799	5,755	5,658
Grants and subsidies	...	...	...
Appropriation expense	...	...	...
Depreciation and amortisation	3,045	2,860	2,310
Finance costs	...	...	...
Other expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>23,297</b>	<b>25,180</b>	<b>27,010</b>
<b>Revenue</b>			
Appropriation	21,357	21,113	25,617
Cluster grant revenue	...	...	...
Acceptance by Crown Entity of employee benefits and other liabilities	418	540	294
Transfers to the Crown Entity	...	...	...
Sales of goods and services	...	...	...
Grants and contributions	...	723	...
Investment revenue	...	...	...
Retained taxes, fees and fines	...	...	...
Other revenue	25	25	26
<b>Total Revenue</b>	<b>21,801</b>	<b>22,401</b>	<b>25,937</b>
Gain/(loss) on disposal of non current assets	...	...	...
Other gains/(losses)	...	...	...
<b>Net Result</b>	<b>(1,496)</b>	<b>(2,779)</b>	<b>(1,073)</b>

**Balance Sheet**

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash assets	626	13	510
Receivables	1,171	563	273
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>1,797</b>	<b>576</b>	<b>783</b>
<b>Non Current Assets</b>			
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, plant and equipment -			
Land and building	2,218	2,716	1,904
Plant and equipment	1,036	733	554
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	1,271	1,399	657
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>4,525</b>	<b>4,849</b>	<b>3,116</b>
<b>Total Assets</b>	<b>6,322</b>	<b>5,425</b>	<b>3,899</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Payables	601	551	638
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	1,625	2,375	3,496
Other	354	...	...
Liabilities associated with assets held for sale	...	...	...
<b>Total Current Liabilities</b>	<b>2,580</b>	<b>2,925</b>	<b>4,133</b>
<b>Non Current Liabilities</b>			
Payables	...	...	...
Other financial liabilities at fair value	...	...	...
Borrowings	...	...	...
Provisions	2,402	2,480	819
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>2,402</b>	<b>2,480</b>	<b>819</b>
<b>Total Liabilities</b>	<b>4,982</b>	<b>5,405</b>	<b>4,952</b>
<b>Net Assets</b>	<b>1,340</b>	<b>19</b>	<b>(1,054)</b>
<b>Equity</b>			
Accumulated funds	1,340	19	(1,054)
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>1,340</b>	<b>19</b>	<b>(1,054)</b>

## Cash Flow Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee related	16,305	15,404	17,994
Grants and subsidies	...	...	...
Finance costs	...	...	...
Equivalent Income Tax	...	...	...
Other payments	4,243	5,592	6,864
<b>Total Payments</b>	<b>20,548</b>	<b>20,996</b>	<b>24,858</b>
<b>Receipts</b>			
Appropriation	21,357	21,113	25,617
Cluster Grant Revenue	...	...	...
Liab to CF - Change in operating assets and liabilities	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of goods and services	...	...	...
Retained taxes, fees and fines	...	...	...
Interest received	...	...	...
Grants and contributions	...	723	...
Other receipts	498	(114)	682
<b>Total Receipts</b>	<b>21,855</b>	<b>21,722</b>	<b>26,299</b>
<b>Net Cash Flows From Operating Activities</b>	<b>1,307</b>	<b>727</b>	<b>1,441</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from sale of property, plant and equipment	...	...	...
Purchases of property, plant and equipment	(870)	(559)	(719)
Proceeds from sale of investments	...	...	...
Purchases of investments	...	...	...
Advances repayments received	...	...	...
Advances made	...	...	...
Other Investing	(390)	(457)	(225)
<b>Net Cash Flows From Investing Activities</b>	<b>(1,260)</b>	<b>(1,016)</b>	<b>(944)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from borrowings and advances	...	...	...
Repayment of borrowings and advances	...	...	...
Dividends paid	...	...	...
Other Financing	...	...	...
Capital appropriation - equity appropriation	...	...	...
Cash equity injection to for-profit entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>47</b>	<b>(289)</b>	<b>497</b>
Opening Cash and Cash Equivalents	579	302	13
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a result of administrative restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>626</b>	<b>12</b>	<b>510</b>

## Independent Pricing and Regulatory Tribunal

### Operating Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating expenses -			
Employee related	22,677	21,584	23,350
Other operating expenses	9,465	7,943	7,746
Grants and subsidies	...	...	...
Appropriation expense	...	...	...
Depreciation and amortisation	1,058	988	1,029
Finance costs	...	...	...
Other expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>33,200</b>	<b>30,515</b>	<b>32,125</b>
<b>Revenue</b>			
Appropriation	31,987	30,775	27,850
Cluster grant revenue	...	...	...
Acceptance by Crown Entity of employee benefits and other liabilities	383	797	393
Transfers to the Crown Entity	...	...	...
Sales of goods and services	1,303	1,357	1,329
Grants and contributions	...	...	...
Investment revenue	...	...	...
Retained taxes, fees and fines	...	...	...
Other revenue	...	613	...
<b>Total Revenue</b>	<b>33,672</b>	<b>33,542</b>	<b>29,571</b>
Gain/(loss) on disposal of non current assets	...	...	...
Other gains/(losses)	...	...	...
<b>Net Result</b>	<b>472</b>	<b>3,027</b>	<b>(2,554)</b>



## Balance Sheet

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash assets	1,835	3,350	933
Receivables	1,504	1,689	1,689
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>3,339</b>	<b>5,039</b>	<b>2,622</b>
<b>Non Current Assets</b>			
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, plant and equipment -			
Land and building	...	...	...
Plant and equipment	2,221	2,217	1,534
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	705	125	671
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>2,926</b>	<b>2,342</b>	<b>2,205</b>
<b>Total Assets</b>	<b>6,265</b>	<b>7,381</b>	<b>4,827</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Payables	1,737	1,737	1,737
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	2,396	2,396	2,396
Other	...	...	...
Liabilities associated with assets held for sale	...	...	...
<b>Total Current Liabilities</b>	<b>4,133</b>	<b>4,133</b>	<b>4,133</b>
<b>Non Current Liabilities</b>			
Payables	...	...	...
Other financial liabilities at fair value	...	...	...
Borrowings	...	...	...
Provisions	875	875	875
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>875</b>	<b>875</b>	<b>875</b>
<b>Total Liabilities</b>	<b>5,008</b>	<b>5,008</b>	<b>5,008</b>
<b>Net Assets</b>	<b>1,257</b>	<b>2,373</b>	<b>(181)</b>
<b>Equity</b>			
Accumulated funds	1,257	2,373	(181)
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>1,257</b>	<b>2,373</b>	<b>(181)</b>

## Cash Flow Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee related	22,294	20,694	22,957
Grants and subsidies	...	...	...
Finance costs	...	...	...
Equivalent Income Tax	...	...	...
Other payments	10,686	8,482	8,967
<b>Total Payments</b>	<b>32,980</b>	<b>29,176</b>	<b>31,924</b>
<b>Receipts</b>			
Appropriation	31,987	30,775	27,850
Cluster Grant Revenue	...	...	...
Liab to CF - Change in operating assets and liabilities	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of goods and services	1,303	1,357	1,329
Retained taxes, fees and fines	...	...	...
Interest received	...	...	...
Grants and contributions	...	...	...
Other receipts	1,221	(638)	1,221
<b>Total Receipts</b>	<b>34,510</b>	<b>31,494</b>	<b>30,399</b>
<b>Net Cash Flows From Operating Activities</b>	<b>1,530</b>	<b>2,318</b>	<b>(1,525)</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from sale of property, plant and equipment	...	...	...
Purchases of property, plant and equipment	(710)	(710)	(180)
Proceeds from sale of investments	...	...	...
Purchases of investments	...	...	...
Advances repayments received	...	...	...
Advances made	...	...	...
Other Investing	(820)	(108)	(712)
<b>Net Cash Flows From Investing Activities</b>	<b>(1,530)</b>	<b>(818)</b>	<b>(892)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from borrowings and advances	...	...	...
Repayment of borrowings and advances	...	...	...
Dividends paid	...	...	...
Other Financing	...	...	...
Capital appropriation - equity appropriation	...	...	...
Cash equity injection to for-profit entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>0</b>	<b>1,500</b>	<b>(2,417)</b>
Opening Cash and Cash Equivalents	1,835	1,850	3,350
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a result of administrative restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>1,835</b>	<b>3,350</b>	<b>933</b>

## New South Wales Electoral Commission

### Operating Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating expenses -			
Employee related	17,348	19,770	67,607
Other operating expenses	10,785	10,483	10,332
Grants and subsidies	...	...	...
Appropriation expense	...	...	...
Depreciation and amortisation	1,809	2,945	3,757
Finance costs	...	...	...
Other expenses	43,251	44,243	61,017
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>73,193</b>	<b>77,441</b>	<b>142,713</b>
<b>Revenue</b>			
Appropriation	81,772	71,943	158,699
Cluster grant revenue	...	...	...
Acceptance by Crown Entity of employee benefits and other liabilities	488	787	500
Transfers to the Crown Entity	(13,320)	(13,735)	...
Sales of goods and services	996	2,910	1,311
Grants and contributions	...	2,444	...
Investment revenue	...	...	...
Retained taxes, fees and fines	...	...	...
Other revenue	13,287	13,735	...
<b>Total Revenue</b>	<b>83,223</b>	<b>78,084</b>	<b>160,510</b>
Gain/(loss) on disposal of non current assets	...	19	...
Other gains/(losses)	...	...	...
<b>Net Result</b>	<b>10,030</b>	<b>662</b>	<b>17,797</b>

**Balance Sheet**

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash assets	1,235	2,177	2,965
Receivables	6,047	5,105	5,105
Inventories	100	100	100
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	27	27	27
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>7,409</b>	<b>7,409</b>	<b>8,197</b>
<b>Non Current Assets</b>			
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, plant and equipment -			
Land and building	...	...	680
Plant and equipment	1,044	1,234	1,705
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	20,930	12,480	28,338
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>21,974</b>	<b>13,714</b>	<b>30,723</b>
<b>Total Assets</b>	<b>29,383</b>	<b>21,123</b>	<b>38,920</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Payables	1,919	1,919	1,919
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	1,441	1,441	1,441
Other	1	1	1
Liabilities associated with assets held for sale	...	...	...
<b>Total Current Liabilities</b>	<b>3,361</b>	<b>3,361</b>	<b>3,361</b>
<b>Non Current Liabilities</b>			
Payables	...	...	...
Other financial liabilities at fair value	...	...	...
Borrowings	...	...	...
Provisions	...	...	...
Other	546	546	546
<b>Total Non Current Liabilities</b>	<b>546</b>	<b>546</b>	<b>546</b>
<b>Total Liabilities</b>	<b>3,907</b>	<b>3,907</b>	<b>3,907</b>
<b>Net Assets</b>	<b>25,476</b>	<b>17,216</b>	<b>35,013</b>
<b>Equity</b>			
Accumulated funds	25,476	17,216	35,013
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>25,476</b>	<b>17,216</b>	<b>35,013</b>

## Cash Flow Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee related	16,860	19,470	67,106
Grants and subsidies	...	...	...
Finance costs	...	...	...
Equivalent Income Tax	...	...	...
Other payments	59,035	56,006	76,349
<b>Total Payments</b>	<b>75,896</b>	<b>75,476</b>	<b>143,456</b>
<b>Receipts</b>			
Appropriation	81,772	71,943	158,699
Cluster Grant Revenue	...	...	...
Liab to CF - Change in operating assets and liabilities	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	(13,320)	(13,735)	...
Sale of goods and services	996	4,959	1,311
Retained taxes, fees and fines	...	...	...
Interest received	...	...	...
Grants and contributions	...	2,444	...
Other receipts	18,287	14,461	5,000
<b>Total Receipts</b>	<b>87,735</b>	<b>80,072</b>	<b>165,010</b>
<b>Net Cash Flows From Operating Activities</b>	<b>11,839</b>	<b>4,596</b>	<b>21,554</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from sale of property, plant and equipment	...	19	...
Purchases of property, plant and equipment	(1,094)	(1,094)	(2,519)
Proceeds from sale of investments	...	...	...
Purchases of investments	...	...	...
Advances repayments received	...	...	...
Advances made	...	...	...
Other Investing	(11,790)	(3,506)	(18,247)
<b>Net Cash Flows From Investing Activities</b>	<b>(12,884)</b>	<b>(4,581)</b>	<b>(20,766)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from borrowings and advances	...	...	...
Repayment of borrowings and advances	...	...	...
Dividends paid	...	...	...
Other Financing	...	...	...
Capital appropriation - equity appropriation	...	...	...
Cash equity injection to for-profit entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(1,045)</b>	<b>15</b>	<b>788</b>
Opening Cash and Cash Equivalents	2,280	2,162	2,177
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a result of administrative restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>1,235</b>	<b>2,177</b>	<b>2,965</b>

## Ombudsman's Office

### Operating Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating expenses -			
Employee related	30,923	26,791	25,711
Other operating expenses	4,425	5,612	4,220
Grants and subsidies	...	...	...
Appropriation expense	...	...	...
Depreciation and amortisation	1,964	1,470	2,187
Finance costs	13	1	13
Other expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>37,325</b>	<b>33,874</b>	<b>32,131</b>
<b>Revenue</b>			
Appropriation	34,255	29,688	27,113
Cluster grant revenue	...	...	...
Acceptance by Crown Entity of employee benefits and other liabilities	1,048	923	908
Transfers to the Crown Entity	...	...	...
Sales of goods and services	1,041	1,041	1,018
Grants and contributions	1,399	5,223	...
Investment revenue	...	...	...
Retained taxes, fees and fines	...	...	...
Other revenue	17	38	(0)
<b>Total Revenue</b>	<b>37,759</b>	<b>36,913</b>	<b>29,039</b>
Gain/(loss) on disposal of non current assets	...	(1)	...
Other gains/(losses)	...	(19)	...
<b>Net Result</b>	<b>434</b>	<b>3,019</b>	<b>(3,092)</b>

## Balance Sheet

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash assets	2,498	3,334	906
Receivables	971	1,337	971
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>3,469</b>	<b>4,671</b>	<b>1,877</b>
<b>Non Current Assets</b>			
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, plant and equipment -			
Land and building	...	...	...
Plant and equipment	2,888	2,745	1,363
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	746	860	861
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>3,634</b>	<b>3,605</b>	<b>2,224</b>
<b>Total Assets</b>	<b>7,103</b>	<b>8,276</b>	<b>4,101</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Payables	330	330	316
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	2,705	2,705	2,705
Other	1,608	1,806	737
Liabilities associated with assets held for sale	...	...	...
<b>Total Current Liabilities</b>	<b>4,643</b>	<b>4,841</b>	<b>3,758</b>
<b>Non Current Liabilities</b>			
Payables	...	...	...
Other financial liabilities at fair value	...	...	...
Borrowings	...	...	...
Provisions	751	739	739
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>751</b>	<b>739</b>	<b>739</b>
<b>Total Liabilities</b>	<b>5,394</b>	<b>5,580</b>	<b>4,497</b>
<b>Net Assets</b>	<b>1,709</b>	<b>2,696</b>	<b>(396)</b>
<b>Equity</b>			
Accumulated funds	1,709	2,696	(396)
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>1,709</b>	<b>2,696</b>	<b>(396)</b>

## Cash Flow Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee related	29,864	25,599	24,817
Grants and subsidies	...	...	...
Finance costs	...	...	...
Equivalent Income Tax	...	...	...
Other payments	4,508	7,198	5,846
<b>Total Payments</b>	<b>34,372</b>	<b>32,796</b>	<b>30,663</b>
<b>Receipts</b>			
Appropriation	34,255	29,688	27,113
Cluster Grant Revenue	...	...	...
Liab to CF - Change in operating assets and liabilities	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of goods and services	1,041	1,041	1,018
Retained taxes, fees and fines	...	...	...
Interest received	...	...	...
Grants and contributions	1,399	5,223	...
Other receipts	335	1,649	910
<b>Total Receipts</b>	<b>37,029</b>	<b>37,601</b>	<b>29,041</b>
<b>Net Cash Flows From Operating Activities</b>	<b>2,657</b>	<b>4,804</b>	<b>(1,622)</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from sale of property, plant and equipment	...	...	...
Purchases of property, plant and equipment	(2,962)	(2,397)	(576)
Proceeds from sale of investments	...	...	...
Purchases of investments	...	...	...
Advances repayments received	...	...	...
Advances made	...	...	...
Other Investing	(190)	(261)	(230)
<b>Net Cash Flows From Investing Activities</b>	<b>(3,152)</b>	<b>(2,658)</b>	<b>(806)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from borrowings and advances	...	...	...
Repayment of borrowings and advances	...	...	...
Dividends paid	...	...	...
Other Financing	...	...	...
Capital appropriation - equity appropriation	...	...	...
Cash equity injection to for-profit entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(495)</b>	<b>2,146</b>	<b>(2,428)</b>
Opening Cash and Cash Equivalents	2,993	1,186	3,334
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a result of administrative restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>2,498</b>	<b>3,333</b>	<b>906</b>



## Public Service Commission

### Operating Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating expenses -			
Employee related	17,143	17,225	18,991
Other operating expenses	20,483	21,358	21,427
Grants and subsidies	...	165	...
Appropriation expense	...	...	...
Depreciation and amortisation	991	900	1,122
Finance costs	...	...	...
Other expenses	168	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>38,784</b>	<b>39,648</b>	<b>41,540</b>
<b>Revenue</b>			
Appropriation	35,666	34,391	29,050
Cluster grant revenue	...	...	...
Acceptance by Crown Entity of employee benefits and other liabilities	421	656	432
Transfers to the Crown Entity	...	...	...
Sales of goods and services	...	...	...
Grants and contributions	2,554	3,131	9,056
Investment revenue	...	...	...
Retained taxes, fees and fines	...	...	...
Other revenue	2,707	3,935	3,012
<b>Total Revenue</b>	<b>41,348</b>	<b>42,113</b>	<b>41,550</b>
Gain/(loss) on disposal of non current assets	...	...	...
Other gains/(losses)	...	...	...
<b>Net Result</b>	<b>2,564</b>	<b>2,465</b>	<b>10</b>

**Balance Sheet**

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash assets	950	231	800
Receivables	510	240	240
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>1,460</b>	<b>471</b>	<b>1,040</b>
<b>Non Current Assets</b>			
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, plant and equipment -			
Land and building	...	...	...
Plant and equipment	3,169	3,978	3,193
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	301	416	666
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>3,470</b>	<b>4,394</b>	<b>3,859</b>
<b>Total Assets</b>	<b>4,930</b>	<b>4,865</b>	<b>4,899</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Payables	2,082	1,568	1,592
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	1,785	1,974	1,974
Other	...	...	...
Liabilities associated with assets held for sale	...	...	...
<b>Total Current Liabilities</b>	<b>3,867</b>	<b>3,541</b>	<b>3,565</b>
<b>Non Current Liabilities</b>			
Payables	...	...	...
Other financial liabilities at fair value	...	...	...
Borrowings	...	...	...
Provisions	31	31	31
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>31</b>	<b>31</b>	<b>31</b>
<b>Total Liabilities</b>	<b>3,898</b>	<b>3,572</b>	<b>3,596</b>
<b>Net Assets</b>	<b>1,032</b>	<b>1,293</b>	<b>1,303</b>
<b>Equity</b>			
Accumulated funds	1,032	1,293	1,303
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>1,032</b>	<b>1,293</b>	<b>1,303</b>

## Cash Flow Statement

	2017-18		2018-19
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee related	16,641	16,528	18,595
Grants and subsidies	...	165	...
Finance costs	...	...	...
Equivalent Income Tax	...	...	...
Other payments	22,928	22,980	22,996
<b>Total Payments</b>	<b>39,569</b>	<b>39,673</b>	<b>41,591</b>
<b>Receipts</b>			
Appropriation	35,666	34,391	29,050
Cluster Grant Revenue	...	...	...
Liab to CF - Change in operating assets and liabilities	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of goods and services	...	...	...
Retained taxes, fees and fines	...	...	...
Interest received	...	...	...
Grants and contributions	2,554	3,131	9,056
Other receipts	4,336	5,036	4,641
<b>Total Receipts</b>	<b>42,556</b>	<b>42,558</b>	<b>42,747</b>
<b>Net Cash Flows From Operating Activities</b>	<b>2,987</b>	<b>2,885</b>	<b>1,156</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from sale of property, plant and equipment	...	...	...
Purchases of property, plant and equipment	(3,044)	(3,841)	(287)
Proceeds from sale of investments	...	...	...
Purchases of investments	...	...	...
Advances repayments received	...	...	...
Advances made	...	...	...
Other Investing	...	(60)	(300)
<b>Net Cash Flows From Investing Activities</b>	<b>(3,044)</b>	<b>(3,901)</b>	<b>(587)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from borrowings and advances	...	...	...
Repayment of borrowings and advances	...	...	...
Dividends paid	...	...	...
Other Financing	...	...	...
Capital appropriation - equity appropriation	...	...	...
Cash equity injection to for-profit entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(57)</b>	<b>(1,016)</b>	<b>569</b>
Opening Cash and Cash Equivalents	1,007	1,247	231
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a result of administrative restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>950</b>	<b>231</b>	<b>800</b>