

## 3. HEALTH CLUSTER

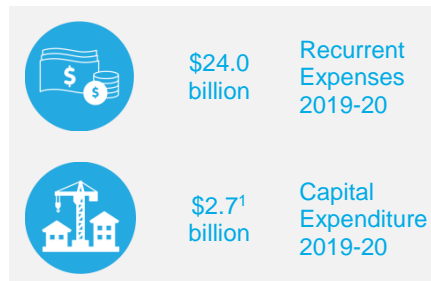
### 3.1 Introduction

The Health cluster works to protect, maintain and improve the health and wellbeing of residents in New South Wales.

#### Contribution to the Government's Priorities

The Health cluster contributes to delivering the following Government priorities:

- A strong economy, quality jobs and job security for workers of today and tomorrow
- Well-connected communities with quality local environments
- Making Government work better for you by putting the customer at the centre of everything we do.



#### State Outcomes delivered by the Health cluster

State Outcome	Description
Improved service in hospitals	Improving the treatment of patients admitted to NSW public hospitals, attending an emergency department or an outpatient-type or specialist clinic, and/or ambulance service.
Mentally healthy communities	Strengthening health care for people with mental illness, their families and carers, including through better access to community mental health services and improved quality of care and patient safety.
Healthy, resilient communities	Providing community health and public health services, including dental services, health protection and preventative health.
World class research and innovation	Conducting research programs that translate research evidence into improved health care, health services, medical devices and therapeutics.
Continuously improving healthcare	Improving health care through the Health Care Complaints Commission that acts to protect public health and safety, and the Mental Health Commission responsible for monitoring, reviewing and improving the mental health system.

<sup>1</sup> This includes \$78 million for lease acquisitions. The total amount of capital investment in 2019-20 will be \$2.9 billion, this includes \$148 million of capital expensing from the Ministry of Health's expense budget.

## 3.2 2019-20 Budget Highlights

In 2019-20, the Health cluster will spend \$26.7 billion (\$24.0 billion recurrent expenses and \$2.7<sup>2</sup> billion capital expenditure). Key initiatives are highlighted below.

### Improved service in hospitals

- \$10.1 billion<sup>3</sup> over four years to invest in New South Wales's health infrastructure to continue current works and commence upgrading and building a further 29 hospital and health facility projects. Within the next four years, this will enable:
  - delivery of new hospitals at Tweed, Maitland, Macksville and Mudgee as well as commencement of works at Bankstown-Lidcombe and Eurobodalla
  - completion of hospital upgrades at Blacktown / Mt Druitt, Concord, Dubbo, Manning, Nepean, Wagga Wagga, Westmead and Wyong
  - commencement of hospital upgrades at Ryde, Shoalhaven and St George
  - acceleration of work at Nepean, Randwick, Tweed and Westmead
  - completion of the Rural Ambulance Infrastructure Reconfiguration program, the Sydney Ambulance Metropolitan Infrastructure Strategy and the regional Multipurpose Services Strategy
- This infrastructure investment includes \$2.9 billion in 2019-20, to:
  - commence new works at John Hunter Health and Innovation Precinct (Estimated Total Cost (ETC) \$780 million), the Children's Hospital at Westmead (ETC \$619 million), and Tumut Hospital (ETC \$50 million)
  - enhance redevelopments at Griffith Hospital, Goulburn Hospital, Hornsby Hospital and Mona Vale Hospital
  - build three new hospital car parks (Liverpool, Shellharbour, and Wagga Wagga) with a combined ETC of \$103.3 million
  - progress planning for a number of major health infrastructure commitments (including Sutherland, Sydney Children's Hospital Network at Randwick Stage 1 and Comprehensive Children's Cancer Centre, along with Royal Prince Alfred Hospital)
  - invest \$92.4 million in streamlined patient care through digital technology projects, with \$42.1 million for Digital Patient Records including linking NSW Ambulance and hospital medical records in 'real time' to support faster and safer transfer of care from NSW Ambulance to hospital emergency departments; as well as \$50.3 million for a Whole of System Digital Platform including more mobile digital healthcare and next-generation video conferencing for clinicians and patients
- \$2.8 billion to recruit a total of 8,300 frontline health staff, over four years, with 45 per cent located in regional New South Wales, including an additional:
  - 5,000 nurses and midwives including mental health and palliative care nurses<sup>4</sup>
  - 1,060 medical staff including doctors, psychiatrists and specialists to enhance response times for patients waiting in emergency departments, for elective surgery and to access psychiatric care

<sup>2</sup> This includes \$78 million for lease acquisitions. The total amount of capital investment in 2019-20 will be \$2.9 billion, this includes \$148 million of capital expensing from the Ministry of Health's expense budget.

<sup>3</sup> This includes \$1.0 billion for lease acquisitions and \$536 million of capital expensing from the Ministry of Health's expense budget over the next four years.

<sup>4</sup> This also includes funding for the McGrath foundation to employ six additional Breast Care Nurses.

- 880 allied health staff including pharmacists, social workers, physiotherapists, occupational therapists and psychologists
- 1,360 hospital support staff
- \$76 million over four years to boost elective surgery, focusing on children and cataract patients with the delivery of an additional 8,000 paediatric operations and 10,000 cataract surgeries. The cost of this commitment, excluding the cost of additional frontline staff, is \$27 million over four years
- \$45 million over four years for palliative care including 100 palliative care nurses, Aboriginal health workers, digital health solutions and the refurbishment of existing facilities. The cost of this commitment, excluding the cost of frontline staff, is \$18 million over four years. These palliative services complement the \$100 million package for palliative care announced in the 2017-18 Budget
- \$42 million over four years to provide greater choice of IVF services. This will include a rebate of up to \$500 for out-of-pocket medical expenses related to pre-IVF fertility testing, the first state-wide fertility preservation service for cancer patients at The Royal Hospital for Women (in partnership with the University of NSW), and the expansion of NSW Government supported clinics to provide lower cost IVF treatments for 6,000 women
- \$27.1 million in 2019-20 to employ an additional 221 paramedics and call centre staff to improve response times, reduce paramedic fatigue and support safety. This is the second tranche of the Government's plan to employ 750 paramedics and call centre staff over four years
- \$25 million in 2019-20 to assist patients needing to travel long distances for treatment that is not available locally, through the Isolated Patients Travel and Accommodation Assistance Scheme.

### **Mentally healthy communities**

- As part of the \$700 million State-wide Mental Health Infrastructure Program, the Government will begin planning in 2019-20 to:
  - deliver specialised beds for mothers and their babies in a public hospital setting, allowing new mothers who need a hospital admission for their mental health care, to stay with their baby. This includes:
    - a new mother and baby unit each at Westmead and Royal Prince Alfred Hospitals
    - a new child and adolescent mental health unit at Nepean Hospital
- \$23.5 million over four years to expand the capacity of Lifeline and Kids Helpline
- \$19.7 million in 2019-20 to support implementation of key initiatives to drive suicides towards zero in New South Wales. The funding will support a range of initiatives targeted at providing communities with the most effective tools to prevent and respond to suicide
- \$3 million in funding over four years for the Gidget Foundation, a not-for-profit organisation, to expand its work to stop maternal suicide, by identifying, diagnosing and treating perinatal depression and anxiety among mothers and fathers.

### **Healthy, resilient communities**

- \$70 million over four years to provide 35 new free mobile dental clinics for primary school children in Western Sydney, the Mid North Coast and the Central Coast. The service will allow access to dental checks and basic dental care for up to 136,000 primary school children each year
- \$9.5 million in 2019-20 as part of the NSW Government's response to the Royal Commission into Institutional Responses to Child Sexual Abuse. Specialist health services across New South Wales are being enhanced to better support people impacted by sexual assault and children with problematic or harmful sexual behaviours
- An additional \$7.9 million in 2019-20 for the NSW Baby Bundle to provide new parents with welcomed essential items to assist in their child's early health and development
- \$4.6 million over four years to expand services to reduce waiting times for children's allergy testing and management.

### **World class research and innovation & Continuously improving healthcare**

- \$15 million over five years to support research associated with spinal cord injuries.

## **3.3 Machinery of Government**

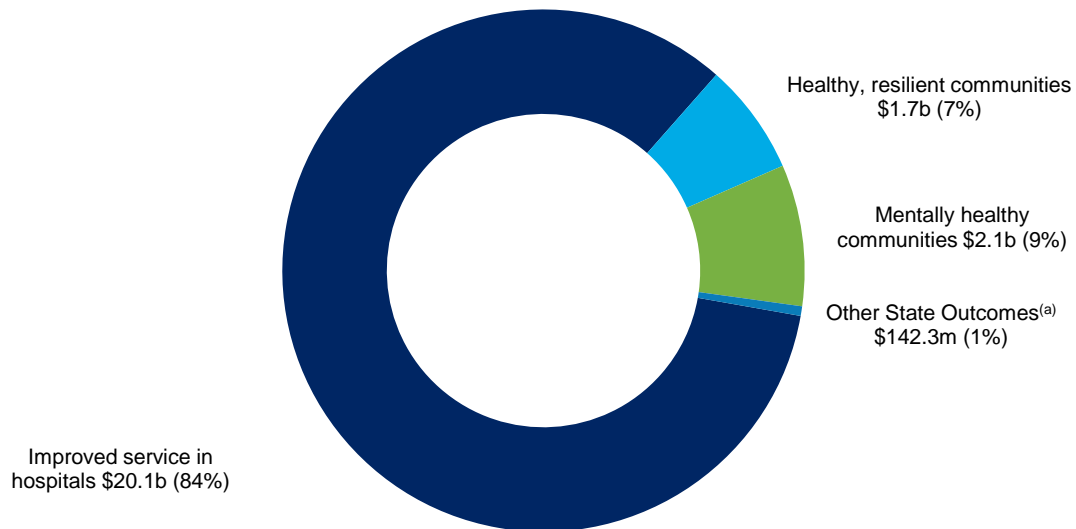
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There are no machinery of government changes affecting the Health cluster.

### 3.4 Overview of cluster expenses by State Outcome

A summary of expenses by State Outcome is provided in the charts below.

Chart 3.1: Recurrent expenses by outcome 2019-20 (dollars and %)



- (a) Grouped for presentation purposes, "Other State Outcomes" comprises:
- World class research and innovation
  - Continuously improving healthcare.

Note: The sum of percentages does not equal one hundred due to rounding.

Chart 3.2: Capital expenditure by outcome 2019-20 (dollars and %)



- (b) Grouped for presentation purposes, "Other State Outcomes" comprises:
- Mentally healthy communities
  - Continuously improving healthcare.

Note: The sum of percentages does not equal one hundred due to rounding.

### 3.5 Agency Expense Summary

The 2019-20 Budget for the Health cluster (and other agencies within the cluster) is listed in the table below.

In 2019-20, the Health cluster will spend \$26.7 billion (\$24.0 billion recurrent expenses and \$2.7 billion capital expenditure).

Health cluster	Expenses <sup>(a)</sup>			Capital Expenditure		
	2018-19 Revised	2019-20 Budget	Change	2018-19 Revised	2019-20 Budget	Change
	\$m	\$m	%	\$m	\$m	%
<b>Ministry of Health</b>	22,977.8	23,961.0	4.3	2,221.7	2,740.3	23.3
Cluster Grants .....	28.3	30.6	8.2	...	...	...
<b>Total Principal Agency</b>	<b>23,006.1</b>	<b>23,991.6</b>	<b>4.3</b>	<b>2,221.7</b>	<b>2,740.3</b>	<b>23.3</b>
Total excluding impact of one-off factors .....	22,713.0	23,735.1	4.5	...	...	...
Total capital investment for the Health cluster <sup>(b)</sup> .....	...	...	...	2,371.9	2,888.9	21.8
Health Care Complaints Commission .....	18.1	19.6	7.9	0.8	0.3	N/A
Mental Health Commission of New South Wales .....	11.5	13.4	17.0	0.0	0.0	N/A

(a) Health's underlying growth rate is 4.5 per cent after adjusting for several one-off or time-limited variations. These variations include the impact of: Hepatitis C drug treatment and other high cost drugs funded by the Commonwealth, construction of a new Government office building in St Leonards, and other time-limited programs including various agreements funded by the Commonwealth.

(b) Total capital investment includes capital expensing relating to certain expenditure associated with the construction of capital projects, which falls below the capitalisation threshold and is not classified as capital expenditure under accounting standards.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

## 3.6 Financial Statements

### Ministry of Health

#### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	13,849,658	13,905,150	14,633,657
Personnel Services Expenses	...	...	...
Other Operating Expenses	6,795,813	6,738,486	6,772,670
Grants and Subsidies	1,337,063	1,390,081	1,428,963
Appropriation Expense	...	...	...
Depreciation and Amortisation	845,730	868,606	1,035,455
Finance Costs	103,865	103,772	120,821
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>22,932,128</b>	<b>23,006,095</b>	<b>23,991,566</b>
<b>Revenue</b>			
Appropriation Revenue	13,514,974	13,272,795	14,601,021
Cluster Grant Revenue	...	...	...
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	474,579	474,579	500,208
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	2,836,127	2,868,887	2,833,076
Grants and Contributions	7,145,163	7,395,232	7,704,607
Investment Revenue	29,448	37,376	25,421
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	166,755	173,280	168,431
<b>Total Revenue</b>	<b>24,167,046</b>	<b>24,222,149</b>	<b>25,832,763</b>
Gain/(loss) on Disposal of Non Current Assets	(1,800)	(1,800)	...
Other Gains/(Losses)	(10,283)	(10,283)	(10,283)
<b>Net Result</b>	<b>1,222,835</b>	<b>1,203,971</b>	<b>1,830,914</b>

**Balance Sheet**

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	1,437,566	1,295,137	1,407,138
Taxes Receivable	...	...	...
Receivables	716,584	823,531	825,102
Inventories	180,717	181,661	157,131
Financial Assets at Fair Value	24,207	44,076	43,712
Other Financial Assets	...	314,786	314,786
Other	...	...	...
Assets Held For Sale	5,224	36,370	2,652
<b>Total Current Assets</b>	<b>2,364,298</b>	<b>2,695,561</b>	<b>2,750,522</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	8,569	9,073	9,073
Inventories	...	...	...
Financial Assets at Fair Value	42,591	33,591	30,184
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	16,756,087	17,988,218	20,200,730
Plant and Equipment	1,326,156	1,272,455	1,824,239
Infrastructure Systems	457,844	488,621	463,099
Investment Properties	...	...	...
Intangibles	677,490	701,961	696,045
Other Assets	69,265	68,584	65,754
<b>Total Non Current Assets</b>	<b>19,338,003</b>	<b>20,562,503</b>	<b>23,289,123</b>
<b>Total Assets</b>	<b>21,702,302</b>	<b>23,258,063</b>	<b>26,039,644</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	1,620,412	1,750,368	1,750,365
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	22,794	18,004	156,993
Provisions	1,920,427	2,169,115	2,170,812
Other	33,855	26,741	26,064
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>3,597,489</b>	<b>3,964,228</b>	<b>4,104,234</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	1,073,951	1,081,706	1,486,564
Provisions	42,032	44,811	45,576
Other	137,453	166,087	161,124
<b>Total Non Current Liabilities</b>	<b>1,253,436</b>	<b>1,292,604</b>	<b>1,693,264</b>
<b>Total Liabilities</b>	<b>4,850,925</b>	<b>5,256,832</b>	<b>5,797,499</b>
<b>Net Assets</b>	<b>16,851,377</b>	<b>18,001,232</b>	<b>20,242,146</b>
<b>Equity</b>			
Accumulated Funds	11,150,890	11,060,826	12,891,740
Reserves	5,700,486	6,940,406	7,350,406
Capital Equity	...	...	...
<b>Total Equity</b>	<b>16,851,377</b>	<b>18,001,232</b>	<b>20,242,146</b>



## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	13,372,725	13,428,217	14,130,987
Personnel Services	...	...	...
Grants and Subsidies	1,337,063	1,390,081	1,428,963
Finance Costs	103,865	103,772	120,821
Equivalent Income Tax	...	...	...
Other Payments	8,147,298	8,106,538	8,162,884
<b>Total Payments</b>	<b>22,960,951</b>	<b>23,028,608</b>	<b>23,843,654</b>
<b>Receipts</b>			
Appropriation	13,514,974	13,272,795	14,601,021
Cluster Grant Revenue	...	...	...
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	2,796,900	2,903,457	2,813,594
Retained Taxes, Fees and Fines	(10,283)	...	...
Interest Received	29,448	37,376	25,421
Grants and Contributions	7,145,163	7,393,838	7,704,607
Other Receipts	1,577,358	1,582,065	1,578,089
<b>Total Receipts</b>	<b>25,053,560</b>	<b>25,189,530</b>	<b>26,722,731</b>
<b>Net Cash Flows From Operating Activities</b>	<b>2,092,609</b>	<b>2,160,922</b>	<b>2,879,077</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	15,000	59,216	48,718
Purchases of Property, Plant and Equipment	(2,064,609)	(2,124,460)	(2,597,359)
Proceeds from Sale of Investments	...	3,825	3,771
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	(98,126)	(97,192)	(64,648)
<b>Net Cash Flows From Investing Activities</b>	<b>(2,147,735)</b>	<b>(2,158,612)</b>	<b>(2,609,518)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	(20,482)	(20,441)	(157,558)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>(20,482)</b>	<b>(20,441)</b>	<b>(157,558)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(75,608)</b>	<b>(18,130)</b>	<b>112,001</b>
Opening Cash and Cash Equivalents	1,509,349	1,313,267	1,295,137
Reclassification of Cash Equivalents	3,825	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>1,437,566</b>	<b>1,295,137</b>	<b>1,407,138</b>

## Health Care Complaints Commission

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	13,741	13,182	15,241
Personnel Services Expenses	...	...	...
Other Operating Expenses	3,896	4,810	2,948
Grants and Subsidies	...	...	...
Appropriation Expense	...	...	...
Depreciation and Amortisation	276	137	1,347
Finance Costs	...	...	31
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>17,913</b>	<b>18,129</b>	<b>19,567</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	17,062	16,914	18,787
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	289	294	289
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	...
Grants and Contributions	...	...	...
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	500	1,563	500
<b>Total Revenue</b>	<b>17,851</b>	<b>18,771</b>	<b>19,576</b>
Gain/(loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>(62)</b>	<b>642</b>	<b>9</b>

## Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	408	302	352
Taxes Receivable	...	...	...
Receivables	331	446	446
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>739</b>	<b>748</b>	<b>798</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	137	140	140
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	452	1,127	1,836
Plant and Equipment	28	266	283
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	(85)	127	117
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>532</b>	<b>1,660</b>	<b>2,376</b>
<b>Total Assets</b>	<b>1,271</b>	<b>2,408</b>	<b>3,174</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	258	472	416
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	810
Provisions	820	1,340	1,340
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>1,078</b>	<b>1,812</b>	<b>2,566</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	354	367	370
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>354</b>	<b>367</b>	<b>370</b>
<b>Total Liabilities</b>	<b>1,432</b>	<b>2,179</b>	<b>2,936</b>
<b>Net Assets</b>	<b>(161)</b>	<b>229</b>	<b>238</b>
<b>Equity</b>			
Accumulated Funds	(161)	229	238
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>(161)</b>	<b>229</b>	<b>238</b>

## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	13,578	12,774	15,076
Personnel Services	...	...	...
Grants and Subsidies	...	...	...
Finance Costs	...	...	31
Equivalent Income Tax	...	...	...
Other Payments	4,335	4,785	3,318
<b>Total Payments</b>	<b>17,913</b>	<b>17,559</b>	<b>18,425</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	17,062	16,914	18,787
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	142	(84)	142
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	...	...	...
Other Receipts	799	1,563	799
<b>Total Receipts</b>	<b>18,003</b>	<b>18,393</b>	<b>19,728</b>
<b>Net Cash Flows From Operating Activities</b>	<b>90</b>	<b>834</b>	<b>1,303</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(386)	(837)	(325)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	...	...	...
<b>Net Cash Flows From Investing Activities</b>	<b>(386)</b>	<b>(837)</b>	<b>(325)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	(928)
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>(928)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>(296)</b>	<b>(3)</b>	<b>50</b>
Opening Cash and Cash Equivalents	704	305	302
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>408</b>	<b>302</b>	<b>352</b>

## Mental Health Commission of New South Wales

### Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Expenses Excluding Losses</b>			
Operating Expenses -			
Employee Related	5,156	4,610	5,527
Personnel Services Expenses	...	...	...
Other Operating Expenses	2,091	2,743	3,761
Grants and Subsidies	4,093	4,034	4,084
Appropriation Expense	...	...	...
Depreciation and Amortisation	50	76	40
Finance Costs	...	...	...
Other Expenses	...	...	...
<b>TOTAL EXPENSES EXCLUDING LOSSES</b>	<b>11,390</b>	<b>11,463</b>	<b>13,412</b>
<b>Revenue</b>			
Appropriation Revenue	...	...	...
Cluster Grant Revenue	11,315	11,315	11,822
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	50	150	69
Transfers to the Crown Entity	...	...	...
Sales of Goods and Services	...	...	...
Grants and Contributions	...	...	1,360
Investment Revenue	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Other Revenue	...	78	...
<b>Total Revenue</b>	<b>11,365</b>	<b>11,543</b>	<b>13,251</b>
Gain/(loss) on Disposal of Non Current Assets	...	...	...
Other Gains/(Losses)	...	...	...
<b>Net Result</b>	<b>(25)</b>	<b>80</b>	<b>(161)</b>

**Balance Sheet**

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Assets</b>			
<b>Current Assets</b>			
Cash Assets	274	372	373
Taxes Receivable	...	...	...
Receivables	278	304	304
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Other Financial Assets	...	...	...
Other	...	...	...
Assets Held For Sale	...	...	...
<b>Total Current Assets</b>	<b>552</b>	<b>676</b>	<b>677</b>
<b>Non Current Assets</b>			
Taxes Receivable	...	...	...
Receivables	...	...	...
Inventories	...	...	...
Financial Assets at Fair Value	...	...	...
Equity Investments	...	...	...
Property, Plant and Equipment -			
Land and Building	4	24	23
Plant and Equipment	32	(6)	(6)
Infrastructure Systems	...	...	...
Investment Properties	...	...	...
Intangibles	58	63	48
Other Assets	...	...	...
<b>Total Non Current Assets</b>	<b>94</b>	<b>81</b>	<b>65</b>
<b>Total Assets</b>	<b>646</b>	<b>757</b>	<b>742</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	653	446	592
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	157	157	157
Other	...	...	...
Liabilities Associated with Assets Held for Sale	...	...	...
<b>Total Current Liabilities</b>	<b>810</b>	<b>603</b>	<b>749</b>
<b>Non Current Liabilities</b>			
Taxes Payable	...	...	...
Payables	...	...	...
Other Financial Liabilities at Fair Value	...	...	...
Borrowings	...	...	...
Provisions	280	280	280
Other	...	...	...
<b>Total Non Current Liabilities</b>	<b>280</b>	<b>280</b>	<b>280</b>
<b>Total Liabilities</b>	<b>1,090</b>	<b>883</b>	<b>1,029</b>
<b>Net Assets</b>	<b>(444)</b>	<b>(126)</b>	<b>(287)</b>
<b>Equity</b>			
Accumulated Funds	(444)	(126)	(287)
Reserves	...	...	...
Capital Equity	...	...	...
<b>Total Equity</b>	<b>(444)</b>	<b>(126)</b>	<b>(287)</b>

## Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>Cash Flows From Operating Activities</b>			
<b>Payments</b>			
Employee Related	5,106	4,505	5,458
Personnel Services	...	...	...
Grants and Subsidies	4,093	4,034	4,084
Finance Costs	...	...	...
Equivalent Income Tax	...	...	...
Other Payments	2,091	3,360	3,615
<b>Total Payments</b>	<b>11,290</b>	<b>11,899</b>	<b>13,157</b>
<b>Receipts</b>			
Appropriation	...	...	...
Cluster Grant Revenue	11,315	11,315	11,822
Cash reimbursements from the Crown Entity	...	...	...
Sale Proceeds Transfers to the Crown Entity	...	...	...
Cash transfers to the Crown Entity	...	...	...
Sale of Goods and Services	...	...	...
Retained Taxes, Fees and Fines	...	...	...
Interest Received	...	...	...
Grants and Contributions	...	...	1,360
Other Receipts	...	88	...
<b>Total Receipts</b>	<b>11,315</b>	<b>11,403</b>	<b>13,182</b>
<b>Net Cash Flows From Operating Activities</b>	<b>25</b>	<b>(496)</b>	<b>25</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from Sale of Property, Plant and Equipment	...	...	...
Purchases of Property, Plant and Equipment	(25)	(18)	(25)
Proceeds from Sale of Investments	...	...	...
Purchases of Investments	...	...	...
Advances Repayments Received	...	...	...
Advances made	...	...	...
Other Investing	1	(7)	1
<b>Net Cash Flows From Investing Activities</b>	<b>(24)</b>	<b>(25)</b>	<b>(24)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from Borrowings and Advances	...	...	...
Repayment of Borrowings and Advances	...	...	...
Dividends Paid	...	...	...
Other Financing	...	...	...
Capital Appropriation - Equity Appropriation	...	...	...
Cash Equity Injection to For-Profit Entities	...	...	...
<b>Net Cash Flows From Financing Activities</b>	<b>...</b>	<b>...</b>	<b>...</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>1</b>	<b>(521)</b>	<b>1</b>
Opening Cash and Cash Equivalents	274	893	372
Reclassification of Cash Equivalents	...	...	...
Cash transferred in (out) as a Result of Administrative Restructuring	...	...	...
<b>Closing Cash and Cash Equivalents</b>	<b>275</b>	<b>372</b>	<b>373</b>