# 5. PREMIER AND CABINET CLUSTER

## Introduction

|  |  |  |
| --- | --- | --- |
| BP3 icons-V02-Expense | $1.8 billion | Recurrent Expenses  2019-20 |
| BP3 icons-V02-Capital Expenditure 03 | $840 million | Capital Expenditure 2019-20 |

The Premier and Cabinet cluster works for the people of New South Wales by supporting the Premier and the Cabinet to deliver the Government’s objectives. It brings the voice of Aboriginal people into policy making, develops arts and culture, protects and preserves the State’s heritage, coordinates policy and services, and facilitates stewardship of the public service.

### Contribution to the Government’s Priorities

The Premier and Cabinet cluster contributes to delivering the following Government priorities:

* Well-connected communities with quality local environments
* Breaking the cycle of intergenerational disadvantage by fixing problems that have been in the too-hard basket for too long.

### State Outcomes delivered by Premier and Cabinet cluster

|  |  |  |
| --- | --- | --- |
| **State Outcome** |  | **Description** |
|  |  |  |
| Effective and coordinated government |  | Coordinating government policy initiatives, overseeing infrastructure investment and facilitating the delivery of key urban renewal precincts. |
|  |  |  |
| Accountable and responsible government |  | Ensuring a robust democracy, upholding the integrity of Government, fighting corruption, enhancing public sector capability and improving service delivery. |
|  |  |  |
| Empowering Aboriginal communities |  | Transforming the relationship between Aboriginal people and the NSW Government through the delivery of Opportunity, Choice, Healing, Responsibility and Empowerment (OCHRE). |
|  |  |  |
| Excellence in arts, culture and heritage |  | Developing and supporting arts and culture, increasing attendance at cultural events, and sustaining cultural precincts and infrastructure. Protecting, preserving and enabling public access to our State’s heritage. |

## 2019-20 Budget Highlights

In 2019-20, the Premier and Cabinet cluster will spend $2.7 billion ($1.8 billion recurrent expenses and $839.5 million capital expenditure). Key initiatives are highlighted below.

### Effective and coordinated government

* $101 million for the development of major urban renewal projects to transform and unlock economic potential in growth centres that drive housing, employment and public benefits including Parramatta North and Redfern Waterloo District
* $99.2 million over four years (including $49.6 million contribution from the Australian Government) towards developing local community initiatives under the Western Parkland City Liveability Program, a joint initiative with the Australian Government and various local councils. Key projects include:
* development of three sport and recreation facilities in the Camden area
* upgrade of the Fairfield showgrounds
* rejuvenation of the town centres of Windsor, Richmond and South Windsor
* transform the Regatta Park precinct in Penrith
* delivery of the Campbelltown Billabong Parklands and a landmark and iconic swimming lagoon at Apex Park, Bradbury
* Continue working in 2019-20 to deliver a metropolis of three cities as outlined in the Greater Sydney Region Plan. This includes spending $8 million to deliver Growth Infrastructure Compacts as part of the Western Sydney City Deal, ensuring alignment of growth and infrastructure in the Parkland City.

### Excellence in arts, culture and heritage

* $167.2 million ($645 million total Government contribution) to relocate the Powerhouse Museum to Parramatta and expand storage at the Museum Discovery Centre
* $113.5 million ($187.8 million over two years) to rejuvenate the Walsh Bay Arts Precinct, providing a unique cultural and visitor experience
* $103.4 million ($244 million total Government contribution) for the Sydney Modern project, to transform the Art Gallery of New South Wales into one of the world’s great art museums
* $76.6 million ($205.5 million over four years) for the Sydney Opera House renewal program and security upgrades
* $61.3 million ($247.4 million over four years) for Arts and Cultural Development Program grants to support arts and cultural organisations, artists and workers
* $40.5 million ($50.5 million total Government contribution) to the Australian Museum to deliver a new touring exhibition hall, education and visitor facilities, which will enable Sydney to be one of ten cities worldwide to host the King Tutankhamun exhibition before it permanently returns to Egypt
* $28.9 million ($60.5 million over two years) from the Regional Cultural Fund to support the development of arts and cultural activities in the State’s regions
* $15 million ($55 million over four years) for the Made in NSW program to support screen production in New South Wales and generate employment in this sector
* $9.7 million ($39.4 million over four years) to enhance the Australian Museum’s outcomes based service delivery
* $2.3 million from the Regional Cultural Fund for a new mid-Western Regional Gallery and Cultural Centre in Mudgee
* $500,000 per annum ($2 million over four years) to the State Library for Vision Australia to enable the provision of expanded services and a greater selection of audio and braille books to the 126,000 people who are blind or have low vision in New South Wales.

## Machinery of Government

Under the *Administrative Arrangements (Administrative Changes – Public Service Agencies) Order 2019* the following changes to the Premier and Cabinet cluster are effective 1 July 2019:

* the following functions, agencies and groups transfer from the former Planning and Environment cluster to the Premier and Cabinet cluster:
* the Heritage Division and the Culture Policy Branch of the Office of Environment and Heritage
* Historic Houses Trust of New South Wales
* functions associated with the administration of legislation allocated to the Special Minister of State, Minister for Public Service and Employee Relations, Aboriginal Affairs and the Arts including the following agencies:
* Art Gallery of New South Wales
* Australian Museum
* Museum of Applied Arts and Sciences
* State Archives and Records Authority of New South Wales
* State Library of New South Wales
* Aboriginal Affairs NSW transfers from the Education cluster
* functions in Treasury associated with the administration of legislation allocated to the Special Minister of State, Minister for Public Service and Employee Relations, Aboriginal Affairs and the Arts transfer from the Treasury cluster
* Law Enforcement Conduct Commission transfers from the former Justice cluster
* persons employed in the UrbanGrowth NSW Staff Agency and the Barangaroo Delivery Authority Staff Agency transfer to the Infrastructure NSW Staff Agency
* the following functions, agencies and groups transfer out of the Premier and Cabinet cluster:
* to the Customer Service cluster:
* Office of the Customer Service Commissioner
* Behavioural Insights Unit
* Government Communications Branch
* functions undertaken by the Digital, Content and Sponsorship Branch to administer the nsw.gov.au website
* Independent Pricing and Regulatory Tribunal
* to the Treasury cluster:
* Western City and Aerotropolis Authority Staff Agency transfers to the Treasury cluster. Western City and Aerotropolis Authority was established as a Public Service executive agency related to the Department of Premier and Cabinet under the *Administrative Arrangements (Administrative Changes – Western City and Aerotropolis Authority) Order 2018*, effective 9 November 2018
* to the Planning, Industry and Environment cluster:
* the functions within the Premier and Cabinet cluster associated with the administration of legislation allocated to the Deputy Premier, Minister for Regional New South Wales, Industry and Trade transfer to the Planning, Industry and Environment cluster
* Natural Resources Commission.

The Greater Sydney Commission Staff Agency was established as a Public Service executive agency related to the Department of Premier and Cabinet under the *Administrative Arrangements (Administrative Changes - Greater Sydney Commission) Order 2018*, effective 1 July 2018. It forms part of the Premier and Cabinet cluster.

## Overview of cluster expenses by State Outcome

A summary of expenses by State Outcome is provided in the charts below.

Chart 5.1 Recurrent expenses by outcome 2019-20 (dollars and %)

Note: The sum of percentages does not equal one hundred due to rounding.

Chart 5.2 Capital expenditure by outcome 2019-20 (dollars and %)

1. Grouped for presentation purposes, “Other State Outcomes” comprises:

* Accountable and Responsible Government
* Empowering Aboriginal Communities

## Agency Expense Summary

The 2019-20 Budget for the Department of Premier and Cabinet (and other agencies within the cluster) is listed in the table below.

In 2019-20, the Department of Premier and Cabinet will spend $1.7 billion ($1.4 billion recurrent expenses and $295.4 million capital expenditure).

|  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| Premier and Cabinet cluster | Expenses(a) | | | | Capital Expenditure | | | | |
| 2018-19 | 2019-20 |  | | 2018-19 | | 2019-20 | |  |
| Revised | Budget | Change | | Revised | | Budget | | Change |
|  | $m | $m | % | | $m | | $m | | % |
| **Department of Premier and Cabinet (b)** | 375.8 | 703.1 | 87.1 | 6.7 | | 295.4 | | N/A | |
| Cluster Grants | 146.9 | 706.0 | 380.7 | … | | … | | … | |
| **Total Principal Agency** | **522.6** | **1,409.1** | **169.6** | **6.7** | | **295.4** | | **4,325.5** | |
| Audit Office of New South Wales | 59.5 | 62.1 | 4.5 | 4.8 | | 17.6 | | 264.5 | |
| Barangaroo Delivery Authority | 81.1 | 83.5 | 3.0 | 4.1 | | 27.8 | | 576.9 | |
| Greater Sydney Commission | 17.1 | 23.5 | 37.3 | 0.0 | | 0.0 | | 0.0 | |
| Independent Commission Against Corruption | 28.7 | 25.8 | (10.3)**(c)** | 0.9 | | 0.8 | | (15.3) | |
| Infrastructure NSW | 253.1 | 300.7 | 18.8 | 0.1 | | 237.0 | | N/A | |
| New South Wales Electoral Commission | 137.8 | 106.1 | (23.0)**(d)** | 9.1 | | 15.9 | | 74.2 | |
| Ombudsman's Office | 32.0 | 31.0 | (2.9) | 0.5 | | 0.3 | | (34.0) | |
| Parliamentary Counsel's Office | 10.3 | 12.3 | 19.3 | 0.2 | | 0.3 | | 77.8 | |
| Public Service Commission | 41.0 | 44.9 | 9.5 | 0.6 | | 0.2 | | (70.1)**(e)** | |
| UrbanGrowth NSW Development Corporation | 53.2 | 100.5 | 89.1 | 0.2 | | 4.3 | | N/A | |
| **Total Cluster Agencies** | **713.7** | **790.5** | **10.8** | **20.5** | | **304.3** | | **1,384.0** | |
| ***Agencies transferred from: Justice (GG) Cluster (f)*** |  |  |  |  | |  | |  | |
| Law Enforcement Conduct Commission | 22.8 | 24.7 | 8.2 | 1.3 | | 7.3 | | 460.2 | |
| ***Agencies transferred from: Planning and Environment (GG) Cluster (g)*** |  |  |  |  | |  | |  | |
| Art Gallery of New South Wales | 58.7 | 49.9 | (15.0) | 25.5 | | 147.9 | | 479.1 | |
| Australian Museum | 51.8 | 42.5 | (18.0) | 8.3 | | 52.8 | | 538.7 | |
| Historic Houses Trust of New South Wales | 26.8 | 29.0 | 8.2 | 9.3 | | 5.1 | | (45.8) | |
| Museum of Applied Arts and Sciences | 55.5 | 69.1 | 24.4 | 3.8 | | 2.0 | | (47.6) | |
| State Archives and Records Authority of  New South Wales | 32.6 | 33.7 | 3.5 | 6.3 | | 7.3 | | 15.3 | |
| State Library of New South Wales | 88.7 | 103.7 | 17.0 | 17.9 | | 17.6 | | (1.7) | |
| **Total Transferred In Agencies** | **336.9** | **352.6** | **4.6** | **72.4** | | **239.8** | | **231.3** | |

1. This table shows expenses on an uneliminated cluster basis.
2. For 2019-20, the Premier and Cabinet cluster transfers in several functions following machinery of government changes (see section 5.3), and thus comparisons between 2018-19 and 2019-20 Budget are not like for like comparisons.
3. The decrease in recurrent expenditure is due to additional complexity on specific investigations resulting in higher legal and transcription costs in 2018-19.
4. The decrease in recurrent expenditure reflects the cyclical budget with no major election to be held in 2019-20.
5. Capital reduction is due to successful completion in 2018-19 of job sharing application project.
6. The Law Enforcement Conduct Commission transfers from the former Justice cluster effective 1 July 2019.
7. The Art Gallery of New South Wales, Australian Museum, Historic Houses Trust of New South Wales, Museum of Applied Arts and Sciences, State Archives and Records Authority of New South Wales and State Library of New South Wales transfer from the former Planning and Environment cluster effective 1 July 2019.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

## Financial Statements

### Department of Premier and Cabinet

#### Operating Statement

|  |  |  |  |
| --- | --- | --- | --- |
|  | 2018-19 | | 2019-20 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Expenses Excluding Losses** |  |  |  |
| Operating Expenses - |  |  |  |
| Employee Related | 150,546 | 150,338 | 211,376 |
| Personnel Services Expenses | ... | ... | ... |
| Other Operating Expenses | 69,454 | 67,941 | 77,587 |
| Grants and Subsidies | 192,772 | 294,559 | 1,083,107 |
| Appropriation Expense | ... | ... | ... |
| Depreciation and Amortisation | 9,329 | 9,488 | 33,609 |
| Finance Costs | 39 | 189 | 3,407 |
| Other Expenses | ... | 100 | ... |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **422,140** | **522,615** | **1,409,085** |
| **Revenue** |  |  |  |
| Appropriation Revenue | 391,892 | 476,060 | 1,520,538 |
| Cluster Grant Revenue | ... | ... | ... |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 2,973 | 3,243 | 3,618 |
| Transfers to the Crown Entity | ... | ... | ... |
| Sales of Goods and Services | 10,225 | 3,343 | 44,791 |
| Grants and Contributions | 11,434 | 31,817 | 214,461 |
| Investment Revenue | ... | ... | ... |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Other Revenue | ... | ... | 15,272 |
| **Total Revenue** | **416,524** | **514,463** | **1,798,681** |
| Gain/(loss) on Disposal of Non Current Assets | ... | ... | ... |
| Other Gains/(Losses) | ... | 96 | ... |
| **Net Result** | **(5,616)** | **(8,056)** | **389,596** |

#### Balance Sheet

|  |  |  |  |
| --- | --- | --- | --- |
|  | 2018-19 | | 2019-20 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Assets** |  |  |  |
| **Current Assets** |  |  |  |
| Cash Assets | 4,994 | 5,156 | 20,894 |
| Taxes Receivable | ... | ... | ... |
| Receivables | 3,729 | 3,730 | 9,281 |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Other Financial Assets | ... | ... | ... |
| Other | ... | ... | ... |
| Assets Held For Sale | ... | ... | ... |
| **Total Current Assets** | **8,723** | **8,886** | **30,175** |
| **Non Current Assets** |  |  |  |
| Taxes Receivable | ... | ... | ... |
| Receivables | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Equity Investments | ... | ... | ... |
| Property, Plant and Equipment - |  |  |  |
| Land and Building | 136,325 | 138,119 | 1,091,931 |
| Plant and Equipment | 43,579 | 39,933 | 36,932 |
| Infrastructure Systems | ... | ... | ... |
| Investment Properties | ... | ... | ... |
| Intangibles | 4,794 | 4,251 | 8,639 |
| Other Assets | ... | ... | ... |
| **Total Non Current Assets** | **184,698** | **182,303** | **1,137,502** |
| **Total Assets** | **193,421** | **191,189** | **1,167,677** |
| **Liabilities** |  |  |  |
| **Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | 21,774 | 18,732 | 23,179 |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | ... | ... | 14,731 |
| Provisions | 12,967 | 12,967 | 17,188 |
| Other | 4,173 | 4,174 | 4,174 |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... |
| **Total Current Liabilities** | **38,914** | **35,873** | **59,272** |
| **Non Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | ... | ... | 100,630 |
| Provisions | 5,996 | 5,996 | 6,182 |
| Other | 23,394 | 23,394 | 20,262 |
| **Total Non Current Liabilities** | **29,389** | **29,390** | **127,074** |
| **Total Liabilities** | **68,304** | **65,263** | **186,346** |
| **Net Assets** | **125,117** | **125,926** | **981,330** |
| **Equity** |  |  |  |
| Accumulated Funds | 91,069 | 90,028 | 945,432 |
| Reserves | 34,048 | 35,899 | 35,899 |
| Capital Equity | ... | ... | ... |
| **Total Equity** | **125,117** | **125,926** | **981,330** |

#### Cash Flow Statement

|  |  |  |  |
| --- | --- | --- | --- |
|  | 2018-19 | | 2019-20 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Cash Flows From Operating Activities** |  |  |  |
| **Payments** |  |  |  |
| Employee Related | 148,037 | 149,185 | 205,276 |
| Personnel Services | ... | ... | ... |
| Grants and Subsidies | 192,772 | 294,559 | 1,083,107 |
| Finance Costs | ... | ... | 3,372 |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | 72,941 | 79,960 | 183,650 |
| **Total Payments** | **413,750** | **523,704** | **1,475,404** |
| **Receipts** |  |  |  |
| Appropriation | 391,892 | 474,545 | 1,520,538 |
| Cluster Grant Revenue | ... | ... | ... |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | ... | ... | ... |
| Sale of Goods and Services | 10,225 | 3,333 | 42,809 |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Interest Received | ... | ... | ... |
| Grants and Contributions | 10,840 | 31,217 | 213,868 |
| Other Receipts | 6,201 | 11,745 | 21,097 |
| **Total Receipts** | **419,158** | **520,840** | **1,798,313** |
| **Net Cash Flows From Operating Activities** | **5,408** | **(2,865)** | **322,909** |
| **Cash Flows From Investing Activities** |  |  |  |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | ... |
| Purchases of Property, Plant and Equipment | (5,575) | (3,852) | (291,798) |
| Proceeds from Sale of Investments | ... | ... | ... |
| Purchases of Investments | ... | ... | ... |
| Advances Repayments Received | ... | ... | ... |
| Advances made | ... | ... | ... |
| Other Investing | (4,000) | (2,823) | (3,530) |
| **Net Cash Flows From Investing Activities** | **(9,575)** | **(6,675)** | **(295,328)** |
| **Cash Flows From Financing Activities** |  |  |  |
| Proceeds from Borrowings and Advances | ... | ... | ... |
| Repayment of Borrowings and Advances | ... | ... | (13,815) |
| Dividends Paid | ... | ... | ... |
| Other Financing | ... | ... | ... |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| **Net Cash Flows From Financing Activities** | **…** | **…** | **(13,815)** |
| **Net Increase/(Decrease) in Cash** | **(4,167)** | **(9,540)** | **13,766** |
| Opening Cash and Cash Equivalents | 9,161 | 14,696 | 5,156 |
| Reclassification of Cash Equivalents | ... | ... | ... |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | 1,972 |
| **Closing Cash and Cash Equivalents** | **4,994** | **5,156** | **20,894** |

### Greater Sydney Commission

#### Operating Statement

|  |  |  |  |
| --- | --- | --- | --- |
|  | 2018-19 | | 2019-20 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Expenses Excluding Losses** |  |  |  |
| Operating Expenses - |  |  |  |
| Employee Related | ... | 7,341 | 13,694 |
| Personnel Services Expenses | 11,972 | ... | ... |
| Other Operating Expenses | 2,948 | 9,734 | 9,236 |
| Grants and Subsidies | 25,315 | ... | ... |
| Appropriation Expense | ... | ... | ... |
| Depreciation and Amortisation | 50 | 67 | 585 |
| Finance Costs | ... | ... | 20 |
| Other Expenses | ... | ... | ... |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **40,285** | **17,142** | **23,535** |
| **Revenue** |  |  |  |
| Appropriation Revenue | ... | ... | ... |
| Cluster Grant Revenue | 40,235 | 16,608 | 23,470 |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | ... | ... |
| Transfers to the Crown Entity | ... | ... | ... |
| Sales of Goods and Services | ... | ... | ... |
| Grants and Contributions | ... | 100 | ... |
| Investment Revenue | ... | ... | ... |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Other Revenue | ... | 384 | ... |
| **Total Revenue** | **40,235** | **17,092** | **23,470** |
| Gain/(loss) on Disposal of Non Current Assets | ... | ... | ... |
| Other Gains/(Losses) | ... | ... | ... |
| **Net Result** | **(50)** | **(50)** | **(65)** |

#### Balance Sheet

|  |  |  |  |
| --- | --- | --- | --- |
|  | 2018-19 | | 2019-20 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Assets** |  |  |  |
| **Current Assets** |  |  |  |
| Cash Assets | 230 | 524 | 524 |
| Taxes Receivable | ... | ... | ... |
| Receivables | 203 | 295 | 295 |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Other Financial Assets | ... | ... | ... |
| Other | ... | ... | ... |
| Assets Held For Sale | ... | ... | ... |
| **Total Current Assets** | **434** | **819** | **819** |
| **Non Current Assets** |  |  |  |
| Taxes Receivable | ... | ... | ... |
| Receivables | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Equity Investments | ... | ... | ... |
| Property, Plant and Equipment - |  |  |  |
| Land and Building | ... | ... | 535 |
| Plant and Equipment | (2) | 67 | 52 |
| Infrastructure Systems | ... | ... | ... |
| Investment Properties | ... | ... | ... |
| Intangibles | 119 | 79 | 44 |
| Other Assets | ... | ... | ... |
| **Total Non Current Assets** | **117** | **146** | **631** |
| **Total Assets** | **551** | **965** | **1,450** |
| **Liabilities** |  |  |  |
| **Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | 2,416 | 2,663 | 2,663 |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | ... | ... | 550 |
| Provisions | 193 | 561 | 561 |
| Other | ... | ... | ... |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... |
| **Total Current Liabilities** | **2,609** | **3,225** | **3,775** |
| **Non Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | ... | ... | ... |
| Provisions | ... | ... | ... |
| Other | ... | ... | ... |
| **Total Non Current Liabilities** | **…** | **…** | **…** |
| **Total Liabilities** | **2,608** | **3,224** | **3,774** |
| **Net Assets** | **(2,058)** | **(2,259)** | **(2,324)** |
| **Equity** |  |  |  |
| Accumulated Funds | (2,058) | (2,259) | (2,324) |
| Reserves | ... | ... | ... |
| Capital Equity | ... | ... | ... |
| **Total Equity** | **(2,058)** | **(2,259)** | **(2,324)** |

#### Cash Flow Statement

|  |  |  |  |
| --- | --- | --- | --- |
|  | 2018-19 | | 2019-20 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Cash Flows From Operating Activities** |  |  |  |
| **Payments** |  |  |  |
| Employee Related | ... | 6,780 | 13,694 |
| Personnel Services | 11,972 | ... | ... |
| Grants and Subsidies | 25,315 | ... | ... |
| Finance Costs | ... | ... | 20 |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | 2,948 | 10,271 | 9,236 |
| **Total Payments** | **40,235** | **17,051** | **22,950** |
| **Receipts** |  |  |  |
| Appropriation | ... | ... | ... |
| Cluster Grant Revenue | 40,235 | 16,608 | 23,470 |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | ... | ... | ... |
| Sale of Goods and Services | ... | ... | ... |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Interest Received | ... | ... | ... |
| Grants and Contributions | ... | 100 | ... |
| Other Receipts | ... | 343 | ... |
| **Total Receipts** | **40,235** | **17,051** | **23,470** |
| **Net Cash Flows From Operating Activities** | **…** | **…** | **520** |
| **Cash Flows From Investing Activities** |  |  |  |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | ... |
| Purchases of Property, Plant and Equipment | ... | ... | ... |
| Proceeds from Sale of Investments | ... | ... | ... |
| Purchases of Investments | ... | ... | ... |
| Advances Repayments Received | ... | ... | ... |
| Advances made | ... | ... | ... |
| Other Investing | ... | ... | ... |
| **Net Cash Flows From Investing Activities** | **…** | **…** | **…** |
| **Cash Flows From Financing Activities** |  |  |  |
| Proceeds from Borrowings and Advances | ... | ... | ... |
| Repayment of Borrowings and Advances | ... | ... | (520) |
| Dividends Paid | ... | ... | ... |
| Other Financing | ... | ... | ... |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| **Net Cash Flows From Financing Activities** | **…** | **…** | **(520)** |
| **Net Increase/(Decrease) in Cash** | **…** | **…** | **…** |
| Opening Cash and Cash Equivalents | 230 | 524 | 524 |
| Reclassification of Cash Equivalents | ... | ... | ... |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... |
| **Closing Cash and Cash Equivalents** | **230** | **524** | **524** |

### Infrastructure NSW

#### Operating Statement

|  |  |  |  |
| --- | --- | --- | --- |
|  | 2018-19 | | 2019-20 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Expenses Excluding Losses** |  |  |  |
| Operating Expenses - |  |  |  |
| Employee Related | 8,918 | 12,203 | 50,702 |
| Personnel Services Expenses | ... | ... | ... |
| Other Operating Expenses | 340,381 | 240,723 | 248,886 |
| Grants and Subsidies | ... | ... | ... |
| Appropriation Expense | ... | ... | ... |
| Depreciation and Amortisation | 37 | 177 | 1,060 |
| Finance Costs | ... | ... | 101 |
| Other Expenses | ... | ... | ... |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **349,336** | **253,103** | **300,748** |
| **Revenue** |  |  |  |
| Appropriation Revenue | ... | ... | ... |
| Cluster Grant Revenue | 11,781 | 11,619 | 247,969 |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 87 | 255 | 89 |
| Transfers to the Crown Entity | ... | ... | ... |
| Sales of Goods and Services | 306,243 | 207,226 | 266,868 |
| Grants and Contributions | 24,673 | 27,939 | 11,827 |
| Investment Revenue | ... | ... | ... |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Other Revenue | 4,235 | 4,235 | ... |
| **Total Revenue** | **347,019** | **251,274** | **526,754** |
| Gain/(loss) on Disposal of Non Current Assets | ... | (4) | ... |
| Other Gains/(Losses) | ... | ... | ... |
| **Net Result** | **(2,317)** | **(1,833)** | **226,005** |

#### Balance Sheet

|  |  |  |  |
| --- | --- | --- | --- |
|  | 2018-19 | | 2019-20 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Assets** |  |  |  |
| **Current Assets** |  |  |  |
| Cash Assets | 55,320 | 26,483 | 23,320 |
| Taxes Receivable | ... | ... | ... |
| Receivables | 4,187 | 4,187 | 687 |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Other Financial Assets | ... | ... | ... |
| Other | ... | ... | ... |
| Assets Held For Sale | ... | ... | ... |
| **Total Current Assets** | **59,507** | **30,670** | **24,007** |
| **Non Current Assets** |  |  |  |
| Taxes Receivable | ... | ... | ... |
| Receivables | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Equity Investments | ... | ... | ... |
| Property, Plant and Equipment - |  |  |  |
| Land and Building | ... | ... | 6,712 |
| Plant and Equipment | 332 | 278 | 107 |
| Infrastructure Systems | ... | ... | 229,798 |
| Investment Properties | ... | ... | ... |
| Intangibles | ... | 15 | 8 |
| Other Assets | ... | ... | ... |
| **Total Non Current Assets** | **333** | **293** | **236,625** |
| **Total Assets** | **59,840** | **30,962** | **260,632** |
| **Liabilities** |  |  |  |
| **Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | 31,902 | 11,294 | 8,193 |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | ... | ... | 876 |
| Provisions | 682 | 747 | 747 |
| Other | 22,257 | 9,348 | 9,348 |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... |
| **Total Current Liabilities** | **54,841** | **21,388** | **19,163** |
| **Non Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | ... | ... | 5,889 |
| Provisions | 165 | 170 | 170 |
| Other | ... | ... | ... |
| **Total Non Current Liabilities** | **165** | **170** | **6,059** |
| **Total Liabilities** | **55,005** | **21,558** | **25,222** |
| **Net Assets** | **4,834** | **9,404** | **235,409** |
| **Equity** |  |  |  |
| Accumulated Funds | 4,834 | 9,404 | 235,409 |
| Reserves | ... | ... | ... |
| Capital Equity | ... | ... | ... |
| **Total Equity** | **4,834** | **9,404** | **235,409** |

#### Cash Flow Statement

|  |  |  |  |
| --- | --- | --- | --- |
|  | 2018-19 | | 2019-20 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Cash Flows From Operating Activities** |  |  |  |
| **Payments** |  |  |  |
| Employee Related | 8,831 | 12,200 | 50,613 |
| Personnel Services | ... | ... | ... |
| Grants and Subsidies | ... | ... | ... |
| Finance Costs | ... | ... | 101 |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | 340,887 | 258,463 | 251,987 |
| **Total Payments** | **349,718** | **270,663** | **302,700** |
| **Receipts** |  |  |  |
| Appropriation | ... | ... | ... |
| Cluster Grant Revenue | 11,781 | 11,619 | 247,969 |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | ... | ... | ... |
| Sale of Goods and Services | 306,243 | 204,990 | 266,868 |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Interest Received | ... | ... | ... |
| Grants and Contributions | 24,673 | 27,939 | 11,827 |
| Other Receipts | 4,735 | 11,221 | 3,500 |
| **Total Receipts** | **347,432** | **255,769** | **530,164** |
| **Net Cash Flows From Operating Activities** | **(2,286)** | **(14,894)** | **227,464** |
| **Cash Flows From Investing Activities** |  |  |  |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | ... |
| Purchases of Property, Plant and Equipment | ... | (104) | (229,798) |
| Proceeds from Sale of Investments | ... | ... | ... |
| Purchases of Investments | ... | ... | ... |
| Advances Repayments Received | ... | ... | ... |
| Advances made | ... | ... | ... |
| Other Investing | ... | ... | ... |
| **Net Cash Flows From Investing Activities** | **…** | **(104)** | **(229,798)** |
| **Cash Flows From Financing Activities** |  |  |  |
| Proceeds from Borrowings and Advances | ... | ... | ... |
| Repayment of Borrowings and Advances | ... | ... | (828) |
| Dividends Paid | ... | ... | ... |
| Other Financing | ... | ... | ... |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| **Net Cash Flows From Financing Activities** | **…** | **…** | **(828)** |
| **Net Increase/(Decrease) in Cash** | **(2,286)** | **(14,998)** | **(3,162)** |
| Opening Cash and Cash Equivalents | 57,606 | 41,481 | 26,483 |
| Reclassification of Cash Equivalents | ... | ... | ... |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... |
| **Closing Cash and Cash Equivalents** | **55,320** | **26,483** | **23,321** |

### Parliamentary Counsel's Office

#### Operating Statement

|  |  |  |  |
| --- | --- | --- | --- |
|  | 2018-19 | | 2019-20 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Expenses Excluding Losses** |  |  |  |
| Operating Expenses - |  |  |  |
| Employee Related | 8,691 | 8,111 | 9,744 |
| Personnel Services Expenses | ... | ... | ... |
| Other Operating Expenses | 1,727 | 1,705 | 1,036 |
| Grants and Subsidies | ... | ... | ... |
| Appropriation Expense | ... | ... | ... |
| Depreciation and Amortisation | 478 | 478 | 1,233 |
| Finance Costs | 4 | 4 | 268 |
| Other Expenses | ... | ... | ... |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **10,900** | **10,298** | **12,282** |
| **Revenue** |  |  |  |
| Appropriation Revenue | ... | ... | ... |
| Cluster Grant Revenue | 10,027 | 9,389 | 11,237 |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 388 | 588 | 398 |
| Transfers to the Crown Entity | ... | ... | ... |
| Sales of Goods and Services | 98 | 97 | 97 |
| Grants and Contributions | ... | ... | ... |
| Investment Revenue | ... | ... | ... |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Other Revenue | ... | ... | ... |
| **Total Revenue** | **10,512** | **10,074** | **11,732** |
| Gain/(loss) on Disposal of Non Current Assets | ... | ... | ... |
| Other Gains/(Losses) | ... | ... | ... |
| **Net Result** | **(388)** | **(224)** | **(550)** |

#### Balance Sheet

|  |  |  |  |
| --- | --- | --- | --- |
|  | 2018-19 | | 2019-20 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Assets** |  |  |  |
| **Current Assets** |  |  |  |
| Cash Assets | 459 | 685 | 689 |
| Taxes Receivable | ... | ... | ... |
| Receivables | 70 | 320 | 320 |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Other Financial Assets | ... | ... | ... |
| Other | ... | ... | ... |
| Assets Held For Sale | ... | ... | ... |
| **Total Current Assets** | **529** | **1,005** | **1,009** |
| **Non Current Assets** |  |  |  |
| Taxes Receivable | ... | ... | ... |
| Receivables | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Equity Investments | ... | ... | ... |
| Property, Plant and Equipment - |  |  |  |
| Land and Building | ... | ... | 6,736 |
| Plant and Equipment | 1,478 | 1,532 | 1,131 |
| Infrastructure Systems | ... | ... | ... |
| Investment Properties | ... | ... | ... |
| Intangibles | 464 | 359 | 602 |
| Other Assets | ... | ... | ... |
| **Total Non Current Assets** | **1,942** | **1,891** | **8,469** |
| **Total Assets** | **2,471** | **2,896** | **9,478** |
| **Liabilities** |  |  |  |
| **Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | 356 | 356 | 527 |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | ... | ... | 574 |
| Provisions | 837 | 837 | 837 |
| Other | ... | ... | ... |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... |
| **Total Current Liabilities** | **1,193** | **1,193** | **1,938** |
| **Non Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | ... | ... | 6,387 |
| Provisions | 317 | 317 | 317 |
| Other | ... | ... | ... |
| **Total Non Current Liabilities** | **317** | **317** | **6,704** |
| **Total Liabilities** | **1,510** | **1,510** | **8,642** |
| **Net Assets** | **961** | **1,386** | **836** |
| **Equity** |  |  |  |
| Accumulated Funds | 961 | 1,386 | 836 |
| Reserves | ... | ... | ... |
| Capital Equity | ... | ... | ... |
| **Total Equity** | **961** | **1,386** | **836** |

#### Cash Flow Statement

|  |  |  |  |
| --- | --- | --- | --- |
|  | 2018-19 | | 2019-20 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Cash Flows From Operating Activities** |  |  |  |
| **Payments** |  |  |  |
| Employee Related | 8,303 | 7,538 | 9,347 |
| Personnel Services | ... | ... | ... |
| Grants and Subsidies | ... | ... | ... |
| Finance Costs | ... | ... | 264 |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | 1,754 | 1,674 | 1,069 |
| **Total Payments** | **10,057** | **9,213** | **10,680** |
| **Receipts** |  |  |  |
| Appropriation | ... | ... | ... |
| Cluster Grant Revenue | 10,027 | 9,389 | 11,237 |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | ... | ... | ... |
| Sale of Goods and Services | 98 | 97 | 97 |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Interest Received | ... | ... | ... |
| Grants and Contributions | ... | ... | ... |
| Other Receipts | 189 | (164) | 200 |
| **Total Receipts** | **10,313** | **9,322** | **11,534** |
| **Net Cash Flows From Operating Activities** | **256** | **110** | **854** |
| **Cash Flows From Investing Activities** |  |  |  |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | ... |
| Purchases of Property, Plant and Equipment | (30) | (50) | (30) |
| Proceeds from Sale of Investments | ... | ... | ... |
| Purchases of Investments | ... | ... | ... |
| Advances Repayments Received | ... | ... | ... |
| Advances made | ... | ... | ... |
| Other Investing | (220) | (130) | (290) |
| **Net Cash Flows From Investing Activities** | **(250)** | **(180)** | **(320)** |
| **Cash Flows From Financing Activities** |  |  |  |
| Proceeds from Borrowings and Advances | ... | ... | ... |
| Repayment of Borrowings and Advances | ... | ... | (530) |
| Dividends Paid | ... | ... | ... |
| Other Financing | ... | ... | ... |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| **Net Cash Flows From Financing Activities** | **…** | **…** | **(530)** |
| **Net Increase/(Decrease) in Cash** | **6** | **(70)** | **4** |
| Opening Cash and Cash Equivalents | 453 | 756 | 685 |
| Reclassification of Cash Equivalents | ... | ... | ... |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... |
| **Closing Cash and Cash Equivalents** | **459** | **685** | **689** |

### Art Gallery of New South Wales

#### Operating Statement

|  |  |  |  |
| --- | --- | --- | --- |
|  | 2018-19 | | 2019-20 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Expenses Excluding Losses** |  |  |  |
| Operating Expenses - |  |  |  |
| Employee Related | 23,248 | 23,248 | 24,809 |
| Personnel Services Expenses | ... | ... | ... |
| Other Operating Expenses | 23,087 | 31,279 | 21,965 |
| Grants and Subsidies | ... | ... | ... |
| Appropriation Expense | ... | ... | ... |
| Depreciation and Amortisation | 3,000 | 4,200 | 3,129 |
| Finance Costs | ... | ... | 2 |
| Other Expenses | ... | ... | ... |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **49,335** | **58,727** | **49,905** |
| **Revenue** |  |  |  |
| Appropriation Revenue | ... | ... | ... |
| Cluster Grant Revenue | 29,791 | 29,100 | 32,378 |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 723 | 723 | 728 |
| Transfers to the Crown Entity | ... | ... | ... |
| Sales of Goods and Services | 16,097 | 16,267 | 16,040 |
| Grants and Contributions | 62,748 | 48,548 | 129,684 |
| Investment Revenue | 2,493 | 2,494 | 2,487 |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Other Revenue | 16 | 450 | 15 |
| **Total Revenue** | **111,868** | **97,582** | **181,332** |
| Gain/(loss) on Disposal of Non Current Assets | ... | ... | ... |
| Other Gains/(Losses) | ... | ... | ... |
| **Net Result** | **62,533** | **38,855** | **131,427** |

#### Balance Sheet

|  |  |  |  |
| --- | --- | --- | --- |
|  | 2018-19 | | 2019-20 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Assets** |  |  |  |
| **Current Assets** |  |  |  |
| Cash Assets | 24,752 | 44,151 | 27,128 |
| Taxes Receivable | ... | ... | ... |
| Receivables | 2,446 | 2,743 | 2,872 |
| Inventories | 1,223 | 1,223 | 1,223 |
| Financial Assets at Fair Value | ... | ... | ... |
| Other Financial Assets | ... | ... | ... |
| Other | ... | ... | ... |
| Assets Held For Sale | ... | ... | ... |
| **Total Current Assets** | **28,421** | **48,117** | **31,223** |
| **Non Current Assets** |  |  |  |
| Taxes Receivable | ... | ... | ... |
| Receivables | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | 36,027 | 36,013 | 37,613 |
| Equity Investments | ... | ... | ... |
| Property, Plant and Equipment - |  |  |  |
| Land and Building | 326,589 | 280,869 | 423,545 |
| Plant and Equipment | 1,386,615 | 1,390,767 | 1,394,683 |
| Infrastructure Systems | ... | ... | ... |
| Investment Properties | ... | ... | ... |
| Intangibles | 551 | 2,358 | 2,358 |
| Other Assets | ... | ... | ... |
| **Total Non Current Assets** | **1,749,782** | **1,710,007** | **1,858,199** |
| **Total Assets** | **1,778,203** | **1,758,124** | **1,889,422** |
| **Liabilities** |  |  |  |
| **Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | 8,417 | 8,417 | 8,417 |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | ... | ... | ... |
| Provisions | 1,924 | 1,924 | 1,924 |
| Other | 2,181 | 2,181 | 2,181 |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... |
| **Total Current Liabilities** | **12,522** | **12,522** | **12,522** |
| **Non Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | ... | ... | (129) |
| Provisions | ... | ... | ... |
| Other | ... | ... | ... |
| **Total Non Current Liabilities** | **...** | **...** | **(129)** |
| **Total Liabilities** | **12,522** | **12,522** | **12,393** |
| **Net Assets** | **1,765,681** | **1,745,602** | **1,877,029** |
| **Equity** |  |  |  |
| Accumulated Funds | 976,538 | 956,459 | 1,087,886 |
| Reserves | 789,143 | 789,143 | 789,143 |
| Capital Equity | ... | ... | ... |
| **Total Equity** | **1,765,681** | **1,745,602** | **1,877,029** |

#### Cash Flow Statement

|  |  |  |  |
| --- | --- | --- | --- |
|  | 2018-19 | | 2019-20 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Cash Flows From Operating Activities** |  |  |  |
| **Payments** |  |  |  |
| Employee Related | 22,525 | 23,602 | 24,081 |
| Personnel Services | ... | ... | ... |
| Grants and Subsidies | ... | ... | ... |
| Finance Costs | ... | ... | 2 |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | 25,087 | 24,158 | 23,965 |
| **Total Payments** | **47,612** | **47,760** | **48,048** |
| **Receipts** |  |  |  |
| Appropriation | ... | ... | ... |
| Cluster Grant Revenue | 29,791 | 29,100 | 32,378 |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | ... | ... | ... |
| Sale of Goods and Services | 16,097 | 15,557 | 15,911 |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Interest Received | 893 | 897 | 87 |
| Grants and Contributions | 58,748 | 43,548 | 125,684 |
| Other Receipts | 4,816 | 635 | 4,815 |
| **Total Receipts** | **110,345** | **89,737** | **178,875** |
| **Net Cash Flows From Operating Activities** | **62,733** | **41,977** | **130,827** |
| **Cash Flows From Investing Activities** |  |  |  |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | ... |
| Purchases of Property, Plant and Equipment | (61,863) | (24,961) | (147,850) |
| Proceeds from Sale of Investments | ... | ... | ... |
| Purchases of Investments | (800) | 1,000 | ... |
| Advances Repayments Received | ... | ... | ... |
| Advances made | ... | ... | ... |
| Other Investing | ... | (568) | ... |
| **Net Cash Flows From Investing Activities** | **(62,663)** | **(24,529)** | **(147,850)** |
| **Cash Flows From Financing Activities** |  |  |  |
| Proceeds from Borrowings and Advances | ... | ... | ... |
| Repayment of Borrowings and Advances | ... | ... | ... |
| Dividends Paid | ... | ... | ... |
| Other Financing | ... | ... | ... |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| **Net Cash Flows From Financing Activities** | **…** | **…** | **…** |
| **Net Increase/(Decrease) in Cash** | **70** | **17,448** | **(17,023)** |
| Opening Cash and Cash Equivalents | 24,682 | 26,703 | 44,151 |
| Reclassification of Cash Equivalents | ... | ... | ... |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... |
| **Closing Cash and Cash Equivalents** | **24,752** | **44,151** | **27,128** |

### Australian Museum

#### Operating Statement

|  |  |  |  |
| --- | --- | --- | --- |
|  | 2018-19 | | 2019-20 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Expenses Excluding Losses** |  |  |  |
| Operating Expenses - |  |  |  |
| Employee Related | 25,683 | 23,999 | 27,044 |
| Personnel Services Expenses | ... | ... | ... |
| Other Operating Expenses | 13,565 | 17,145 | 9,318 |
| Grants and Subsidies | 229 | ... | ... |
| Appropriation Expense | ... | ... | ... |
| Depreciation and Amortisation | 5,800 | 10,666 | 6,136 |
| Finance Costs | ... | 3 | 7 |
| Other Expenses | 5 | 5 | 5 |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **45,282** | **51,818** | **42,510** |
| **Revenue** |  |  |  |
| Appropriation Revenue | ... | ... | ... |
| Cluster Grant Revenue | 31,726 | 35,686 | 79,267 |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 1,053 | 543 | 1,090 |
| Transfers to the Crown Entity | ... | ... | ... |
| Sales of Goods and Services | 8,045 | 11,135 | 3,001 |
| Grants and Contributions | 6,574 | 6,262 | 6,800 |
| Investment Revenue | 253 | 20 | 257 |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Other Revenue | 83 | 101 | ... |
| **Total Revenue** | **47,735** | **53,747** | **90,415** |
| Gain/(loss) on Disposal of Non Current Assets | ... | ... | ... |
| Other Gains/(Losses) | ... | 82 | ... |
| **Net Result** | **2,453** | **2,011** | **47,905** |

#### Balance Sheet

|  |  |  |  |
| --- | --- | --- | --- |
|  | 2018-19 | | 2019-20 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Assets** |  |  |  |
| **Current Assets** |  |  |  |
| Cash Assets | 2,774 | 10,092 | 8,497 |
| Taxes Receivable | ... | ... | ... |
| Receivables | 1,299 | 2,003 | 2,003 |
| Inventories | 261 | 190 | 185 |
| Financial Assets at Fair Value | ... | ... | ... |
| Other Financial Assets | (1,023) | ... | ... |
| Other | ... | ... | ... |
| Assets Held For Sale | ... | ... | ... |
| **Total Current Assets** | **3,311** | **12,285** | **10,685** |
| **Non Current Assets** |  |  |  |
| Taxes Receivable | ... | ... | ... |
| Receivables | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Equity Investments | ... | ... | ... |
| Property, Plant and Equipment - |  |  |  |
| Land and Building | 194,030 | 218,785 | 269,345 |
| Plant and Equipment | 525,760 | 811,213 | 812,871 |
| Infrastructure Systems | ... | ... | ... |
| Investment Properties | ... | ... | ... |
| Intangibles | 509 | 3,130 | 2,180 |
| Other Assets | ... | ... | ... |
| **Total Non Current Assets** | **720,299** | **1,033,128** | **1,084,396** |
| **Total Assets** | **723,610** | **1,045,413** | **1,095,081** |
| **Liabilities** |  |  |  |
| **Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | 6,955 | 3,154 | 3,154 |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | ... | 39 | 39 |
| Provisions | 2,428 | 2,639 | 2,639 |
| Other | ... | 5,062 | 5,676 |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... |
| **Total Current Liabilities** | **9,383** | **10,894** | **11,508** |
| **Non Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | ... | 122 | 4,179 |
| Provisions | ... | 60 | 60 |
| Other | 50 | ... | ... |
| **Total Non Current Liabilities** | **50** | **182** | **4,239** |
| **Total Liabilities** | **9,433** | **11,076** | **15,747** |
| **Net Assets** | **714,177** | **1,034,337** | **1,079,334** |
| **Equity** |  |  |  |
| Accumulated Funds | 546,637 | 594,065 | 639,062 |
| Reserves | 167,540 | 440,272 | 440,272 |
| Capital Equity | ... | ... | ... |
| **Total Equity** | **714,177** | **1,034,337** | **1,079,334** |

#### Cash Flow Statement

|  |  |  |  |
| --- | --- | --- | --- |
|  | 2018-19 | | 2019-20 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Cash Flows From Operating Activities** |  |  |  |
| **Payments** |  |  |  |
| Employee Related | 24,630 | 23,456 | 25,954 |
| Personnel Services | ... | ... | ... |
| Grants and Subsidies | 229 | ... | ... |
| Finance Costs | ... | 3 | 7 |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | 17,624 | 17,453 | 13,318 |
| **Total Payments** | **42,483** | **40,912** | **39,279** |
| **Receipts** |  |  |  |
| Appropriation | ... | ... | ... |
| Cluster Grant Revenue | 31,726 | 35,686 | 79,267 |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | ... | ... | ... |
| Sale of Goods and Services | 8,045 | 7,197 | 698 |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Interest Received | 253 | 20 | 257 |
| Grants and Contributions | 6,574 | 6,182 | 6,809 |
| Other Receipts | 4,083 | 407 | 4,000 |
| **Total Receipts** | **50,682** | **49,492** | **91,031** |
| **Net Cash Flows From Operating Activities** | **8,199** | **8,580** | **51,752** |
| **Cash Flows From Investing Activities** |  |  |  |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | ... |
| Purchases of Property, Plant and Equipment | (9,147) | (7,289) | (52,801) |
| Proceeds from Sale of Investments | ... | ... | ... |
| Purchases of Investments | ... | ... | ... |
| Advances Repayments Received | 1,023 | ... | ... |
| Advances made | ... | ... | ... |
| Other Investing | ... | (978) | ... |
| **Net Cash Flows From Investing Activities** | **(8,124)** | **(8,267)** | **(52,801)** |
| **Cash Flows From Financing Activities** |  |  |  |
| Proceeds from Borrowings and Advances | ... | ... | ... |
| Repayment of Borrowings and Advances | ... | (38) | (546) |
| Dividends Paid | ... | ... | ... |
| Other Financing | ... | ... | ... |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| **Net Cash Flows From Financing Activities** | **…** | **(38)** | **(546)** |
| **Net Increase/(Decrease) in Cash** | **75** | **275** | **(1,595)** |
| Opening Cash and Cash Equivalents | 2,699 | 9,817 | 10,092 |
| Reclassification of Cash Equivalents | ... | ... | ... |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... |
| **Closing Cash and Cash Equivalents** | **2,774** | **10,092** | **8,497** |

### Barangaroo Delivery Authority

#### Operating Statement

|  |  |  |  |
| --- | --- | --- | --- |
|  | 2018-19 | | 2019-20 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Expenses Excluding Losses** |  |  |  |
| Operating Expenses - |  |  |  |
| Employee Related | 13,991 | 12,618 | ... |
| Personnel Services Expenses | ... | ... | 14,075 |
| Other Operating Expenses | 37,244 | 44,580 | 28,540 |
| Grants and Subsidies | ... | ... | ... |
| Appropriation Expense | ... | ... | ... |
| Depreciation and Amortisation | 8,866 | 8,762 | 10,271 |
| Finance Costs | 25,594 | 15,158 | 30,640 |
| Other Expenses | ... | ... | ... |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **85,695** | **81,118** | **83,527** |
| **Revenue** |  |  |  |
| Appropriation Revenue | ... | ... | ... |
| Cluster Grant Revenue | ... | ... | ... |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | ... | ... |
| Transfers to the Crown Entity | ... | ... | ... |
| Sales of Goods and Services | ... | ... | ... |
| Grants and Contributions | 10,332 | 10,931 | 7,658 |
| Investment Revenue | 17,525 | 18,295 | 18,500 |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Other Revenue | 4,437 | 3,933 | 4,858 |
| **Total Revenue** | **32,294** | **33,159** | **31,016** |
| Gain/(loss) on Disposal of Non Current Assets | ... | ... | ... |
| Other Gains/(Losses) | ... | ... | ... |
| **Net Result** | **(53,401)** | **(47,959)** | **(52,511)** |

#### Balance Sheet

|  |  |  |  |
| --- | --- | --- | --- |
|  | 2018-19 | | 2019-20 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Assets** |  |  |  |
| **Current Assets** |  |  |  |
| Cash Assets | 1,768 | 1,000 | 1,126 |
| Taxes Receivable | ... | ... | ... |
| Receivables | 22,076 | 8,008 | 489,600 |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Other Financial Assets | ... | ... | ... |
| Other | ... | ... | ... |
| Assets Held For Sale | 234,889 | 71,100 | 206,713 |
| **Total Current Assets** | **258,733** | **80,108** | **697,439** |
| **Non Current Assets** |  |  |  |
| Taxes Receivable | ... | ... | ... |
| Receivables | 420,866 | 438,526 | 6,335 |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Equity Investments | ... | ... | ... |
| Property, Plant and Equipment - |  |  |  |
| Land and Building | 136,586 | 295,176 | 168,029 |
| Plant and Equipment | 2,400 | 2,855 | 2,583 |
| Infrastructure Systems | 333,845 | 316,131 | 306,657 |
| Investment Properties | ... | ... | ... |
| Intangibles | ... | ... | ... |
| Other Assets | ... | ... | ... |
| **Total Non Current Assets** | **893,697** | **1,052,689** | **483,604** |
| **Total Assets** | **1,152,429** | **1,132,796** | **1,181,043** |
| **Liabilities** |  |  |  |
| **Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | 23,950 | 51,537 | 51,537 |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | 42,000 | 21,543 | 1,573 |
| Provisions | 50,296 | 79,189 | 72,289 |
| Other | 429,837 | 79,568 | 79,568 |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... |
| **Total Current Liabilities** | **546,083** | **231,837** | **204,967** |
| **Non Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | 466,064 | 522,478 | 650,106 |
| Provisions | 31,673 | 7,931 | 7,931 |
| Other | 10,761 | 263,727 | 263,727 |
| **Total Non Current Liabilities** | **508,498** | **794,136** | **921,764** |
| **Total Liabilities** | **1,054,580** | **1,025,973** | **1,126,731** |
| **Net Assets** | **97,849** | **106,823** | **54,313** |
| **Equity** |  |  |  |
| Accumulated Funds | 69,065 | 77,887 | 25,376 |
| Reserves | 28,784 | 28,936 | 28,936 |
| Capital Equity | ... | ... | ... |
| **Total Equity** | **97,849** | **106,823** | **54,313** |

#### Cash Flow Statement

|  |  |  |  |
| --- | --- | --- | --- |
|  | 2018-19 | | 2019-20 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Cash Flows From Operating Activities** |  |  |  |
| **Payments** |  |  |  |
| Employee Related | 13,779 | 12,371 | ... |
| Personnel Services | ... | ... | 14,075 |
| Grants and Subsidies | ... | ... | ... |
| Finance Costs | 23,630 | 13,957 | 30,398 |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | 201,912 | 207,201 | 45,682 |
| **Total Payments** | **239,321** | **233,529** | **90,155** |
| **Receipts** |  |  |  |
| Appropriation | ... | ... | ... |
| Cluster Grant Revenue | ... | ... | ... |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | ... | ... | ... |
| Sale of Goods and Services | ... | (100,000) | ... |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Interest Received | 50 | 820 | 50 |
| Grants and Contributions | 10,332 | 10,931 | 7,658 |
| Other Receipts | 14,437 | 13,933 | 14,858 |
| **Total Receipts** | **24,819** | **(74,316)** | **22,566** |
| **Net Cash Flows From Operating Activities** | **(214,502)** | **(307,845)** | **(67,589)** |
| **Cash Flows From Investing Activities** |  |  |  |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | 24,601 |
| Purchases of Property, Plant and Equipment | (26,652) | (4,113) | (27,839) |
| Proceeds from Sale of Investments | ... | ... | ... |
| Purchases of Investments | (3,029) | 95,893 | (30,951) |
| Advances Repayments Received | ... | ... | ... |
| Advances made | ... | ... | ... |
| Other Investing | ... | ... | ... |
| **Net Cash Flows From Investing Activities** | **(29,681)** | **91,780** | **(34,189)** |
| **Cash Flows From Financing Activities** |  |  |  |
| Proceeds from Borrowings and Advances | 134,183 | 171,696 | 187,037 |
| Repayment of Borrowings and Advances | ... | ... | (85,132) |
| Dividends Paid | ... | ... | ... |
| Other Financing | ... | ... | ... |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| **Net Cash Flows From Financing Activities** | **134,183** | **171,696** | **101,905** |
| **Net Increase/(Decrease) in Cash** | **(110,000)** | **(44,368)** | **126** |
| Opening Cash and Cash Equivalents | 111,768 | 45,368 | 1,000 |
| Reclassification of Cash Equivalents | ... | ... | ... |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... |
| **Closing Cash and Cash Equivalents** | **1,768** | **1,000** | **1,126** |

### Historic Houses Trust of New South Wales

#### Operating Statement

|  |  |  |  |
| --- | --- | --- | --- |
|  | 2018-19 | | 2019-20 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Expenses Excluding Losses** |  |  |  |
| Operating Expenses - |  |  |  |
| Employee Related | ... | ... | ... |
| Personnel Services Expenses | 20,002 | 18,736 | 20,545 |
| Other Operating Expenses | 6,864 | 6,947 | 6,877 |
| Grants and Subsidies | ... | ... | ... |
| Appropriation Expense | ... | ... | ... |
| Depreciation and Amortisation | 1,027 | 1,106 | 1,496 |
| Finance Costs | ... | (18) | 54 |
| Other Expenses | ... | ... | ... |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **27,893** | **26,772** | **28,972** |
| **Revenue** |  |  |  |
| Appropriation Revenue | ... | ... | ... |
| Cluster Grant Revenue | 22,452 | 22,504 | 24,359 |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | ... | ... |
| Transfers to the Crown Entity | ... | ... | ... |
| Sales of Goods and Services | 6,410 | 5,989 | 7,422 |
| Grants and Contributions | 3,425 | 1,097 | 3,479 |
| Investment Revenue | 157 | 157 | 159 |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Other Revenue | 16 | 19,862 | 17 |
| **Total Revenue** | **32,460** | **49,608** | **35,436** |
| Gain/(loss) on Disposal of Non Current Assets | ... | 7 | ... |
| Other Gains/(Losses) | ... | (73) | ... |
| **Net Result** | **4,567** | **22,770** | **6,464** |

#### Balance Sheet

|  |  |  |  |
| --- | --- | --- | --- |
|  | 2018-19 | | 2019-20 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Assets** |  |  |  |
| **Current Assets** |  |  |  |
| Cash Assets | 5,745 | 10,678 | 14,138 |
| Taxes Receivable | ... | ... | ... |
| Receivables | 830 | 1,005 | 1,005 |
| Inventories | 135 | 130 | 130 |
| Financial Assets at Fair Value | ... | ... | ... |
| Other Financial Assets | ... | 11,200 | 10,200 |
| Other | ... | ... | ... |
| Assets Held For Sale | ... | ... | ... |
| **Total Current Assets** | **6,710** | **23,013** | **25,473** |
| **Non Current Assets** |  |  |  |
| Taxes Receivable | ... | ... | ... |
| Receivables | 581 | 581 | 581 |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Equity Investments | ... | ... | ... |
| Property, Plant and Equipment - |  |  |  |
| Land and Building | 264,584 | 257,936 | 261,269 |
| Plant and Equipment | 34,912 | 35,106 | 35,689 |
| Infrastructure Systems | ... | ... | ... |
| Investment Properties | ... | ... | ... |
| Intangibles | 1,463 | 1,253 | 1,122 |
| Other Assets | ... | ... | ... |
| **Total Non Current Assets** | **301,540** | **294,876** | **298,661** |
| **Total Assets** | **308,250** | **317,889** | **324,134** |
| **Liabilities** |  |  |  |
| **Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | 3,390 | 3,077 | 2,666 |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | ... | ... | ... |
| Provisions | 1,759 | 1,759 | 1,800 |
| Other | ... | ... | ... |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... |
| **Total Current Liabilities** | **5,149** | **4,836** | **4,466** |
| **Non Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | ... | ... | 150 |
| Provisions | 620 | 620 | 621 |
| Other | ... | ... | ... |
| **Total Non Current Liabilities** | **620** | **620** | **771** |
| **Total Liabilities** | **5,769** | **5,456** | **5,237** |
| **Net Assets** | **302,481** | **312,433** | **318,897** |
| **Equity** |  |  |  |
| Accumulated Funds | 133,099 | 151,549 | 158,013 |
| Reserves | 169,382 | 160,884 | 160,884 |
| Capital Equity | ... | ... | ... |
| **Total Equity** | **302,481** | **312,433** | **318,897** |

#### Cash Flow Statement

|  |  |  |  |
| --- | --- | --- | --- |
|  | 2018-19 | | 2019-20 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Cash Flows From Operating Activities** |  |  |  |
| **Payments** |  |  |  |
| Employee Related | ... | ... | ... |
| Personnel Services | 20,002 | 18,736 | 20,545 |
| Grants and Subsidies | ... | ... | ... |
| Finance Costs | ... | ... | 54 |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | 8,671 | 8,085 | 10,737 |
| **Total Payments** | **28,673** | **26,821** | **31,336** |
| **Receipts** |  |  |  |
| Appropriation | ... | ... | ... |
| Cluster Grant Revenue | 22,452 | 22,504 | 24,359 |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | ... | ... | ... |
| Sale of Goods and Services | 6,586 | 5,986 | 7,601 |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Interest Received | 157 | 87 | 159 |
| Grants and Contributions | 3,400 | 1,017 | 3,454 |
| Other Receipts | 1,694 | 1,370 | 1,695 |
| **Total Receipts** | **34,289** | **30,964** | **37,267** |
| **Net Cash Flows From Operating Activities** | **5,616** | **4,143** | **5,932** |
| **Cash Flows From Investing Activities** |  |  |  |
| Proceeds from Sale of Property, Plant and Equipment | ... | 9 | ... |
| Purchases of Property, Plant and Equipment | (6,362) | (9,089) | (3,180) |
| Proceeds from Sale of Investments | ... | 2,216 | ... |
| Purchases of Investments | ... | (11,200) | ... |
| Advances Repayments Received | ... | ... | ... |
| Advances made | ... | ... | ... |
| Other Investing | (200) | 19,461 | (200) |
| **Net Cash Flows From Investing Activities** | **(6,562)** | **1,397** | **(3,380)** |
| **Cash Flows From Financing Activities** |  |  |  |
| Proceeds from Borrowings and Advances | ... | ... | ... |
| Repayment of Borrowings and Advances | ... | ... | (92) |
| Dividends Paid | ... | ... | ... |
| Other Financing | ... | ... | ... |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| **Net Cash Flows From Financing Activities** | **…** | **…** | **(92)** |
| **Net Increase/(Decrease) in Cash** | **(946)** | **5,540** | **2,460** |
| Opening Cash and Cash Equivalents | 6,691 | 5,138 | 10,678 |
| Reclassification of Cash Equivalents | ... | ... | 1,000 |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... |
| **Closing Cash and Cash Equivalents** | **5,745** | **10,678** | **14,138** |

### Museum of Applied Arts and Sciences

#### Operating Statement

|  |  |  |  |
| --- | --- | --- | --- |
|  | 2018-19 | | 2019-20 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Expenses Excluding Losses** |  |  |  |
| Operating Expenses - |  |  |  |
| Employee Related | 26,675 | 27,069 | 27,714 |
| Personnel Services Expenses | ... | ... | ... |
| Other Operating Expenses | 16,317 | 20,745 | 8,020 |
| Grants and Subsidies | ... | ... | 24,878 |
| Appropriation Expense | ... | ... | ... |
| Depreciation and Amortisation | 6,047 | 7,728 | 8,460 |
| Finance Costs | ... | ... | 2 |
| Other Expenses | ... | ... | ... |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **49,039** | **55,542** | **69,074** |
| **Revenue** |  |  |  |
| Appropriation Revenue | ... | ... | ... |
| Cluster Grant Revenue | 31,509 | 31,232 | 36,829 |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 879 | 879 | 890 |
| Transfers to the Crown Entity | ... | ... | ... |
| Sales of Goods and Services | 9,245 | 9,791 | 5,514 |
| Grants and Contributions | 4,000 | 4,200 | 28,056 |
| Investment Revenue | 165 | 180 | 164 |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Other Revenue | 248 | 2,389 | 309 |
| **Total Revenue** | **46,045** | **48,671** | **71,763** |
| Gain/(loss) on Disposal of Non Current Assets | ... | 74 | ... |
| Other Gains/(Losses) | ... | ... | ... |
| **Net Result** | **(2,993)** | **(6,797)** | **2,689** |

#### Balance Sheet

|  |  |  |  |
| --- | --- | --- | --- |
|  | 2018-19 | | 2019-20 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Assets** |  |  |  |
| **Current Assets** |  |  |  |
| Cash Assets | 1,074 | (2,147) | 6,208 |
| Taxes Receivable | ... | ... | ... |
| Receivables | 2,213 | 2,213 | 2,213 |
| Inventories | 200 | 200 | 200 |
| Financial Assets at Fair Value | ... | ... | ... |
| Other Financial Assets | ... | ... | ... |
| Other | ... | ... | ... |
| Assets Held For Sale | ... | ... | ... |
| **Total Current Assets** | **3,487** | **266** | **8,621** |
| **Non Current Assets** |  |  |  |
| Taxes Receivable | ... | ... | ... |
| Receivables | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | 3,756 | 3,756 | 3,781 |
| Equity Investments | ... | ... | ... |
| Property, Plant and Equipment - |  |  |  |
| Land and Building | 155,774 | 385,464 | 380,693 |
| Plant and Equipment | 327,857 | 326,822 | 326,107 |
| Infrastructure Systems | ... | ... | ... |
| Investment Properties | ... | ... | ... |
| Intangibles | ... | ... | ... |
| Other Assets | ... | ... | ... |
| **Total Non Current Assets** | **487,387** | **716,042** | **710,581** |
| **Total Assets** | **490,874** | **716,308** | **719,202** |
| **Liabilities** |  |  |  |
| **Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | 4,260 | 4,260 | 4,335 |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | ... | ... | 24 |
| Provisions | 2,550 | 2,550 | 2,550 |
| Other | 20 | 20 | 20 |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... |
| **Total Current Liabilities** | **6,830** | **6,830** | **6,929** |
| **Non Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | ... | ... | 106 |
| Provisions | ... | ... | ... |
| Other | ... | ... | ... |
| **Total Non Current Liabilities** | **...** | **...** | **106** |
| **Total Liabilities** | **6,830** | **6,830** | **7,035** |
| **Net Assets** | **484,044** | **709,478** | **712,167** |
| **Equity** |  |  |  |
| Accumulated Funds | 317,244 | 312,760 | 315,449 |
| Reserves | 166,800 | 396,718 | 396,718 |
| Capital Equity | ... | ... | ... |
| **Total Equity** | **484,044** | **709,478** | **712,167** |

#### Cash Flow Statement

|  |  |  |  |
| --- | --- | --- | --- |
|  | 2018-19 | | 2019-20 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Cash Flows From Operating Activities** |  |  |  |
| **Payments** |  |  |  |
| Employee Related | 25,646 | 26,950 | 26,749 |
| Personnel Services | ... | ... | ... |
| Grants and Subsidies | ... | ... | 24,878 |
| Finance Costs | ... | ... | 2 |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | 17,117 | 18,642 | 8,820 |
| **Total Payments** | **42,763** | **45,592** | **60,449** |
| **Receipts** |  |  |  |
| Appropriation | ... | ... | ... |
| Cluster Grant Revenue | 31,509 | 31,232 | 36,829 |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | ... | ... | ... |
| Sale of Goods and Services | 9,245 | 9,786 | 5,514 |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Interest Received | 40 | 15 | 39 |
| Grants and Contributions | 1,500 | 1,300 | 25,556 |
| Other Receipts | 2,648 | 2,165 | 2,709 |
| **Total Receipts** | **44,941** | **44,498** | **70,648** |
| **Net Cash Flows From Operating Activities** | **2,179** | **(1,094)** | **10,199** |
| **Cash Flows From Investing Activities** |  |  |  |
| Proceeds from Sale of Property, Plant and Equipment | ... | 74 | ... |
| Purchases of Property, Plant and Equipment | (1,968) | (3,769) | (1,968) |
| Proceeds from Sale of Investments | ... | ... | ... |
| Purchases of Investments | ... | (40) | ... |
| Advances Repayments Received | ... | ... | ... |
| Advances made | ... | ... | ... |
| Other Investing | ... | ... | ... |
| **Net Cash Flows From Investing Activities** | **(1,968)** | **(3,735)** | **(1,968)** |
| **Cash Flows From Financing Activities** |  |  |  |
| Proceeds from Borrowings and Advances | ... | ... | ... |
| Repayment of Borrowings and Advances | ... | ... | 24 |
| Dividends Paid | ... | ... | ... |
| Other Financing | ... | ... | ... |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| **Net Cash Flows From Financing Activities** | **…** | **…** | **24** |
| **Net Increase/(Decrease) in Cash** | **211** | **(4,829)** | **8,255** |
| Opening Cash and Cash Equivalents | 763 | 2,682 | (2,147) |
| Reclassification of Cash Equivalents | 100 | ... | 100 |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... |
| **Closing Cash and Cash Equivalents** | **1,074** | **(2,147)** | **6,208** |

### State Archives and Records Authority of New South Wales

#### Operating Statement

|  |  |  |  |
| --- | --- | --- | --- |
|  | 2018-19 | | 2019-20 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Expenses Excluding Losses** |  |  |  |
| Operating Expenses - |  |  |  |
| Employee Related | ... | 150 | ... |
| Personnel Services Expenses | 16,128 | 14,376 | 17,032 |
| Other Operating Expenses | 10,724 | 14,041 | 9,124 |
| Grants and Subsidies | ... | ... | ... |
| Appropriation Expense | ... | ... | ... |
| Depreciation and Amortisation | 4,239 | 3,994 | 7,381 |
| Finance Costs | ... | ... | 164 |
| Other Expenses | ... | ... | ... |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **31,091** | **32,561** | **33,701** |
| **Revenue** |  |  |  |
| Appropriation Revenue | ... | ... | ... |
| Cluster Grant Revenue | 9,282 | 8,871 | 13,628 |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | 150 | ... |
| Transfers to the Crown Entity | ... | ... | ... |
| Sales of Goods and Services | 22,009 | 23,999 | 22,559 |
| Grants and Contributions | ... | ... | ... |
| Investment Revenue | ... | ... | ... |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Other Revenue | 5,989 | 36,381 | 6,139 |
| **Total Revenue** | **37,280** | **69,401** | **42,326** |
| Gain/(loss) on Disposal of Non Current Assets | ... | ... | ... |
| Other Gains/(Losses) | ... | ... | ... |
| **Net Result** | **6,189** | **36,840** | **8,624** |

#### Balance Sheet

|  |  |  |  |
| --- | --- | --- | --- |
|  | 2018-19 | | 2019-20 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Assets** |  |  |  |
| **Current Assets** |  |  |  |
| Cash Assets | 651 | 4,759 | 5,754 |
| Taxes Receivable | ... | ... | ... |
| Receivables | 3,361 | 3,361 | 3,361 |
| Inventories | 16 | 16 | 15 |
| Financial Assets at Fair Value | ... | ... | ... |
| Other Financial Assets | ... | ... | ... |
| Other | ... | ... | ... |
| Assets Held For Sale | ... | ... | ... |
| **Total Current Assets** | **4,028** | **8,136** | **9,130** |
| **Non Current Assets** |  |  |  |
| Taxes Receivable | ... | ... | ... |
| Receivables | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Equity Investments | ... | ... | ... |
| Property, Plant and Equipment - |  |  |  |
| Land and Building | 54,630 | 54,642 | 58,083 |
| Plant and Equipment | 959,645 | 1,004,406 | 1,012,370 |
| Infrastructure Systems | ... | ... | ... |
| Investment Properties | ... | ... | ... |
| Intangibles | 3,301 | 3,300 | 3,285 |
| Other Assets | ... | ... | ... |
| **Total Non Current Assets** | **1,017,576** | **1,062,348** | **1,073,738** |
| **Total Assets** | **1,021,604** | **1,070,484** | **1,082,868** |
| **Liabilities** |  |  |  |
| **Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | 4,732 | 8,291 | 8,291 |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | ... | ... | 366 |
| Provisions | ... | ... | ... |
| Other | ... | ... | ... |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... |
| **Total Current Liabilities** | **4,732** | **8,291** | **8,657** |
| **Non Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | ... | ... | 3,394 |
| Provisions | ... | ... | ... |
| Other | 96 | 96 | 96 |
| **Total Non Current Liabilities** | **96** | **96** | **3,490** |
| **Total Liabilities** | **4,828** | **8,387** | **12,147** |
| **Net Assets** | **1,016,775** | **1,062,097** | **1,070,721** |
| **Equity** |  |  |  |
| Accumulated Funds | 249,987 | 296,194 | 304,818 |
| Reserves | 766,788 | 765,903 | 765,903 |
| Capital Equity | ... | ... | ... |
| **Total Equity** | **1,016,775** | **1,062,097** | **1,070,721** |

#### Cash Flow Statement

|  |  |  |  |
| --- | --- | --- | --- |
|  | 2018-19 | | 2019-20 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Cash Flows From Operating Activities** |  |  |  |
| **Payments** |  |  |  |
| Employee Related | ... | ... | ... |
| Personnel Services | 16,128 | 14,376 | 17,032 |
| Grants and Subsidies | ... | ... | ... |
| Finance Costs | ... | ... | 164 |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | 11,106 | 18,605 | 8,740 |
| **Total Payments** | **27,234** | **32,981** | **25,936** |
| **Receipts** |  |  |  |
| Appropriation | ... | ... | ... |
| Cluster Grant Revenue | 9,282 | 8,871 | 13,628 |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | ... | ... | ... |
| Sale of Goods and Services | 21,490 | 24,506 | 22,559 |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Interest Received | ... | ... | ... |
| Grants and Contributions | ... | ... | ... |
| Other Receipts | 383 | 3,281 | (383) |
| **Total Receipts** | **31,155** | **36,658** | **35,804** |
| **Net Cash Flows From Operating Activities** | **3,921** | **3,677** | **9,867** |
| **Cash Flows From Investing Activities** |  |  |  |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | ... |
| Purchases of Property, Plant and Equipment | (5,726) | (5,526) | (6,542) |
| Proceeds from Sale of Investments | ... | ... | ... |
| Purchases of Investments | ... | ... | ... |
| Advances Repayments Received | ... | ... | ... |
| Advances made | ... | ... | ... |
| Other Investing | (840) | (815) | (417) |
| **Net Cash Flows From Investing Activities** | **(6,566)** | **(6,341)** | **(6,959)** |
| **Cash Flows From Financing Activities** |  |  |  |
| Proceeds from Borrowings and Advances | ... | ... | ... |
| Repayment of Borrowings and Advances | ... | ... | (1,913) |
| Dividends Paid | ... | ... | ... |
| Other Financing | ... | ... | ... |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| **Net Cash Flows From Financing Activities** | **…** | **…** | **(1,913)** |
| **Net Increase/(Decrease) in Cash** | **(2,645)** | **(2,664)** | **995** |
| Opening Cash and Cash Equivalents | 3,296 | 7,423 | 4,759 |
| Reclassification of Cash Equivalents | ... | ... | ... |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... |
| **Closing Cash and Cash Equivalents** | **651** | **4,759** | **5,754** |

### State Library of New South Wales

#### Operating Statement

|  |  |  |  |
| --- | --- | --- | --- |
|  | 2018-19 | | 2019-20 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Expenses Excluding Losses** |  |  |  |
| Operating Expenses - |  |  |  |
| Employee Related | 33,165 | 31,114 | 34,083 |
| Personnel Services Expenses | ... | ... | ... |
| Other Operating Expenses | 17,392 | 19,404 | 17,701 |
| Grants and Subsidies | 23,528 | 24,528 | 36,478 |
| Appropriation Expense | ... | ... | ... |
| Depreciation and Amortisation | 16,677 | 13,638 | 15,477 |
| Finance Costs | ... | ... | ... |
| Other Expenses | ... | ... | ... |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **90,762** | **88,684** | **103,739** |
| **Revenue** |  |  |  |
| Appropriation Revenue | ... | ... | ... |
| Cluster Grant Revenue | 82,268 | 81,854 | 96,049 |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 2,428 | 1,889 | 2,339 |
| Transfers to the Crown Entity | ... | ... | ... |
| Sales of Goods and Services | 1,976 | 1,705 | 1,969 |
| Grants and Contributions | 3,835 | 8,292 | 3,831 |
| Investment Revenue | 1,298 | 2,116 | 1,296 |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Other Revenue | 10 | 336 | 10 |
| **Total Revenue** | **91,816** | **96,192** | **105,493** |
| Gain/(loss) on Disposal of Non Current Assets | ... | ... | ... |
| Other Gains/(Losses) | (22) | ... | (21) |
| **Net Result** | **1,032** | **7,508** | **1,733** |

#### Balance Sheet

|  |  |  |  |
| --- | --- | --- | --- |
|  | 2018-19 | | 2019-20 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Assets** |  |  |  |
| **Current Assets** |  |  |  |
| Cash Assets | 2,150 | 1,556 | 2,707 |
| Taxes Receivable | ... | ... | ... |
| Receivables | 1,349 | 1,304 | 1,301 |
| Inventories | 262 | 262 | 262 |
| Financial Assets at Fair Value | 20 | 5,000 | 4,959 |
| Other Financial Assets | ... | ... | ... |
| Other | ... | ... | ... |
| Assets Held For Sale | ... | ... | ... |
| **Total Current Assets** | **3,781** | **8,122** | **9,229** |
| **Non Current Assets** |  |  |  |
| Taxes Receivable | ... | ... | ... |
| Receivables | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | 24,088 | 25,000 | 23,403 |
| Equity Investments | ... | ... | ... |
| Property, Plant and Equipment - |  |  |  |
| Land and Building | 270,873 | 282,345 | 274,429 |
| Plant and Equipment | 2,062,874 | 1,935,976 | 1,940,716 |
| Infrastructure Systems | ... | ... | ... |
| Investment Properties | ... | ... | ... |
| Intangibles | 58,779 | 61,191 | 66,459 |
| Other Assets | ... | ... | ... |
| **Total Non Current Assets** | **2,416,614** | **2,304,512** | **2,305,007** |
| **Total Assets** | **2,420,395** | **2,312,634** | **2,314,236** |
| **Liabilities** |  |  |  |
| **Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | 9,165 | 8,125 | 7,994 |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | ... | ... | ... |
| Provisions | 4,006 | 4,006 | 4,006 |
| Other | 586 | ... | ... |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... |
| **Total Current Liabilities** | **13,757** | **12,131** | **12,000** |
| **Non Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | ... | ... | ... |
| Provisions | 101 | 101 | 101 |
| Other | ... | ... | ... |
| **Total Non Current Liabilities** | **101** | **101** | **101** |
| **Total Liabilities** | **13,858** | **12,232** | **12,101** |
| **Net Assets** | **2,406,537** | **2,300,402** | **2,302,135** |
| **Equity** |  |  |  |
| Accumulated Funds | 1,658,419 | 1,672,200 | 1,673,933 |
| Reserves | 748,118 | 628,202 | 628,202 |
| Capital Equity | ... | ... | ... |
| **Total Equity** | **2,406,537** | **2,300,402** | **2,302,135** |

#### Cash Flow Statement

|  |  |  |  |
| --- | --- | --- | --- |
|  | 2018-19 | | 2019-20 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Cash Flows From Operating Activities** |  |  |  |
| **Payments** |  |  |  |
| Employee Related | 30,737 | 28,542 | 31,744 |
| Personnel Services | ... | ... | ... |
| Grants and Subsidies | 23,528 | 24,528 | 36,478 |
| Finance Costs | ... | ... | ... |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | 22,832 | 22,598 | 12,373 |
| **Total Payments** | **77,097** | **75,668** | **80,595** |
| **Receipts** |  |  |  |
| Appropriation | ... | ... | ... |
| Cluster Grant Revenue | 82,268 | 81,854 | 96,049 |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | ... | ... | ... |
| Sale of Goods and Services | 1,976 | 1,426 | 1,969 |
| Retained Taxes, Fees and Fines | (22) | ... | (21) |
| Interest Received | 298 | 416 | 296 |
| Grants and Contributions | 3,835 | 7,092 | 3,831 |
| Other Receipts | 6,166 | 1,943 | (4,746) |
| **Total Receipts** | **94,522** | **92,731** | **97,377** |
| **Net Cash Flows From Operating Activities** | **17,425** | **17,063** | **16,782** |
| **Cash Flows From Investing Activities** |  |  |  |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | ... |
| Purchases of Property, Plant and Equipment | (17,027) | (11,897) | (10,858) |
| Proceeds from Sale of Investments | 720 | ... | ... |
| Purchases of Investments | (1,692) | (917) | 1,939 |
| Advances Repayments Received | ... | ... | ... |
| Advances made | ... | ... | ... |
| Other Investing | (300) | (5,969) | (6,711) |
| **Net Cash Flows From Investing Activities** | **(18,299)** | **(18,783)** | **(15,631)** |
| **Cash Flows From Financing Activities** |  |  |  |
| Proceeds from Borrowings and Advances | ... | ... | ... |
| Repayment of Borrowings and Advances | ... | ... | ... |
| Dividends Paid | ... | ... | ... |
| Other Financing | ... | ... | ... |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| **Net Cash Flows From Financing Activities** | **…** | **…** | **…** |
| **Net Increase/(Decrease) in Cash** | **(874)** | **(1,720)** | **1,151** |
| Opening Cash and Cash Equivalents | 2,929 | 3,276 | 1,556 |
| Reclassification of Cash Equivalents | ... | ... | ... |
| Cash transferred in (out) as a Result of Administrative Restructuring | 95 | ... | ... |
| **Closing Cash and Cash Equivalents** | **2,150** | **1,556** | **2,707** |

### UrbanGrowth NSW Development Corporation

#### Operating Statement

|  |  |  |  |
| --- | --- | --- | --- |
|  | 2018-19 | | 2019-20 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Expenses Excluding Losses** |  |  |  |
| Operating Expenses - |  |  |  |
| Employee Related | 25,711 | 16,181 | ... |
| Personnel Services Expenses | ... | ... | 27,517 |
| Other Operating Expenses | 64,171 | 34,985 | 66,187 |
| Grants and Subsidies | 27,078 | 950 | 4,209 |
| Appropriation Expense | ... | ... | ... |
| Depreciation and Amortisation | 1,040 | 1,039 | 2,355 |
| Finance Costs | ... | ... | 244 |
| Other Expenses | ... | ... | ... |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **118,000** | **53,154** | **100,512** |
| **Revenue** |  |  |  |
| Appropriation Revenue | ... | ... | ... |
| Cluster Grant Revenue | 137,683 | 100,510 | 138,441 |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | ... | ... |
| Transfers to the Crown Entity | ... | ... | ... |
| Sales of Goods and Services | ... | 104 | ... |
| Grants and Contributions | 2,370 | 3,516 | 2,863 |
| Investment Revenue | 2,261 | 3,279 | 2,042 |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Other Revenue | ... | ... | ... |
| **Total Revenue** | **142,314** | **107,410** | **143,346** |
| Gain/(loss) on Disposal of Non Current Assets | ... | ... | ... |
| Other Gains/(Losses) | ... | (270) | ... |
| **Net Result** | **24,314** | **53,986** | **42,834** |

#### Balance Sheet

|  |  |  |  |
| --- | --- | --- | --- |
|  | 2018-19 | | 2019-20 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Assets** |  |  |  |
| **Current Assets** |  |  |  |
| Cash Assets | 189,850 | 211,859 | 193,160 |
| Taxes Receivable | ... | ... | ... |
| Receivables | 991 | 2,067 | 2,067 |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Other Financial Assets | ... | ... | ... |
| Other | ... | ... | ... |
| Assets Held For Sale | ... | ... | ... |
| **Total Current Assets** | **190,841** | **213,926** | **195,227** |
| **Non Current Assets** |  |  |  |
| Taxes Receivable | ... | ... | ... |
| Receivables | ... | ... | ... |
| Inventories | ... | 10,136 | 10,136 |
| Financial Assets at Fair Value | 50,000 | 50,000 | 100,000 |
| Equity Investments | ... | ... | ... |
| Property, Plant and Equipment - |  |  |  |
| Land and Building | ... | 3,666 | 14,145 |
| Plant and Equipment | 12,027 | 1,231 | 6,675 |
| Infrastructure Systems | ... | ... | ... |
| Investment Properties | ... | ... | ... |
| Intangibles | ... | ... | 137 |
| Other Assets | ... | ... | ... |
| **Total Non Current Assets** | **62,027** | **65,033** | **131,093** |
| **Total Assets** | **252,868** | **278,958** | **326,319** |
| **Liabilities** |  |  |  |
| **Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | 3,663 | 3,366 | 3,366 |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | ... | 11 | 701 |
| Provisions | 7,232 | 3,317 | 1,558 |
| Other | ... | ... | ... |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... |
| **Total Current Liabilities** | **10,895** | **6,694** | **5,625** |
| **Non Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | ... | 74 | 5,670 |
| Provisions | ... | 1,158 | 1,158 |
| Other | ... | ... | ... |
| **Total Non Current Liabilities** | **...** | **1,233** | **6,829** |
| **Total Liabilities** | **10,895** | **7,927** | **12,454** |
| **Net Assets** | **241,973** | **271,032** | **313,866** |
| **Equity** |  |  |  |
| Accumulated Funds | 241,217 | 270,243 | 313,077 |
| Reserves | 756 | 789 | 789 |
| Capital Equity | ... | ... | ... |
| **Total Equity** | **241,973** | **271,032** | **313,866** |

#### Cash Flow Statement

|  |  |  |  |
| --- | --- | --- | --- |
|  | 2018-19 | | 2019-20 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Cash Flows From Operating Activities** |  |  |  |
| **Payments** |  |  |  |
| Employee Related | 25,711 | 14,120 | ... |
| Personnel Services | ... | ... | 27,517 |
| Grants and Subsidies | 27,078 | 950 | 4,209 |
| Finance Costs | ... | ... | 244 |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | 52,994 | 34,827 | 67,385 |
| **Total Payments** | **105,783** | **49,897** | **99,355** |
| **Receipts** |  |  |  |
| Appropriation | ... | ... | ... |
| Cluster Grant Revenue | 137,683 | 100,510 | 138,441 |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | ... | ... | ... |
| Sale of Goods and Services | ... | 104 | ... |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Interest Received | 2,261 | 3,660 | 2,042 |
| Grants and Contributions | 2,370 | 3,516 | 2,863 |
| Other Receipts | 1,198 | 1,355 | 1,198 |
| **Total Receipts** | **143,512** | **109,145** | **144,544** |
| **Net Cash Flows From Operating Activities** | **37,729** | **59,248** | **45,189** |
| **Cash Flows From Investing Activities** |  |  |  |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | ... |
| Purchases of Property, Plant and Equipment | 141 | (164) | (12,565) |
| Proceeds from Sale of Investments | ... | ... | ... |
| Purchases of Investments | ... | ... | ... |
| Advances Repayments Received | ... | ... | ... |
| Advances made | (47,956) | (50,000) | (50,000) |
| Other Investing | (141) | ... | (141) |
| **Net Cash Flows From Investing Activities** | **(47,956)** | **(50,164)** | **(62,706)** |
| **Cash Flows From Financing Activities** |  |  |  |
| Proceeds from Borrowings and Advances | ... | ... | ... |
| Repayment of Borrowings and Advances | ... | ... | (1,182) |
| Dividends Paid | ... | ... | ... |
| Other Financing | ... | ... | ... |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| **Net Cash Flows From Financing Activities** | **…** | **...** | **(1,182)** |
| **Net Increase/(Decrease) in Cash** | **(10,227)** | **9,084** | **(18,699)** |
| Opening Cash and Cash Equivalents | 200,077 | 202,774 | 211,859 |
| Reclassification of Cash Equivalents | ... | ... | ... |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... |
| **Closing Cash and Cash Equivalents** | **189,850** | **211,859** | **193,160** |

### Audit Office of New South Wales

#### Operating Statement

|  |  |  |  |
| --- | --- | --- | --- |
|  | 2018-19 | | 2019-20 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Expenses Excluding Losses** |  |  |  |
| Operating Expenses - |  |  |  |
| Employee Related | 38,749 | 38,390 | 40,088 |
| Personnel Services Expenses | ... | ... | ... |
| Other Operating Expenses | 20,667 | 20,071 | 18,829 |
| Grants and Subsidies | ... | ... | ... |
| Appropriation Expense | ... | ... | ... |
| Depreciation and Amortisation | 1,308 | 999 | 2,858 |
| Finance Costs | 19 | ... | 352 |
| Other Expenses | ... | ... | ... |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **60,743** | **59,460** | **62,127** |
| **Revenue** |  |  |  |
| Appropriation Revenue | ... | ... | ... |
| Cluster Grant Revenue | ... | ... | ... |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | ... | ... | ... |
| Transfers to the Crown Entity | ... | ... | ... |
| Sales of Goods and Services | 60,030 | 58,434 | 60,168 |
| Grants and Contributions | ... | ... | ... |
| Investment Revenue | 150 | 174 | 149 |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Other Revenue | 212 | 657 | 211 |
| **Total Revenue** | **60,392** | **59,265** | **60,527** |
| Gain/(loss) on Disposal of Non Current Assets | ... | ... | ... |
| Other Gains/(Losses) | ... | ... | ... |
| **Net Result** | **(351)** | **(195)** | **(1,600)** |

#### Balance Sheet

|  |  |  |  |
| --- | --- | --- | --- |
|  | 2018-19 | | 2019-20 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Assets** |  |  |  |
| **Current Assets** |  |  |  |
| Cash Assets | 5,423 | 9,816 | 8,022 |
| Taxes Receivable | ... | ... | ... |
| Receivables | 4,756 | 5,699 | 5,699 |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Other Financial Assets | ... | ... | ... |
| Other | 7,570 | 9,500 | 10,500 |
| Assets Held For Sale | ... | ... | ... |
| **Total Current Assets** | **17,749** | **25,015** | **24,221** |
| **Non Current Assets** |  |  |  |
| Taxes Receivable | ... | ... | ... |
| Receivables | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Equity Investments | ... | ... | ... |
| Property, Plant and Equipment - |  |  |  |
| Land and Building | 5,000 | 3,200 | 16,661 |
| Plant and Equipment | 1,903 | 1,712 | 2,280 |
| Infrastructure Systems | ... | ... | ... |
| Investment Properties | ... | ... | ... |
| Intangibles | 2,422 | 1,585 | 2,322 |
| Other Assets | 571 | 620 | 620 |
| **Total Non Current Assets** | **9,897** | **7,116** | **21,882** |
| **Total Assets** | **27,646** | **32,132** | **46,104** |
| **Liabilities** |  |  |  |
| **Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | 1,778 | 2,877 | 3,503 |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | ... | ... | 1,137 |
| Provisions | 9,446 | 11,190 | 12,190 |
| Other | ... | ... | ... |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... |
| **Total Current Liabilities** | **11,224** | **14,067** | **16,830** |
| **Non Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | ... | ... | 12,799 |
| Provisions | 45,458 | 43,036 | 43,046 |
| Other | ... | ... | ... |
| **Total Non Current Liabilities** | **45,458** | **43,036** | **55,845** |
| **Total Liabilities** | **56,683** | **57,103** | **72,675** |
| **Net Assets** | **(29,037)** | **(24,971)** | **(26,571)** |
| **Equity** |  |  |  |
| Accumulated Funds | (29,037) | (24,971) | (26,571) |
| Reserves | ... | ... | ... |
| Capital Equity | ... | ... | ... |
| **Total Equity** | **(29,037)** | **(24,971)** | **(26,571)** |

#### Cash Flow Statement

|  |  |  |  |
| --- | --- | --- | --- |
|  | 2018-19 | | 2019-20 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Cash Flows From Operating Activities** |  |  |  |
| **Payments** |  |  |  |
| Employee Related | 38,749 | 35,746 | 40,088 |
| Personnel Services | ... | ... | ... |
| Grants and Subsidies | ... | ... | ... |
| Finance Costs | ... | ... | 333 |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | 20,686 | 20,529 | 18,212 |
| **Total Payments** | **59,435** | **56,276** | **58,633** |
| **Receipts** |  |  |  |
| Appropriation | ... | ... | ... |
| Cluster Grant Revenue | ... | ... | ... |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | ... | ... | ... |
| Sale of Goods and Services | 60,030 | 58,418 | 60,168 |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Interest Received | 150 | 174 | 149 |
| Grants and Contributions | ... | ... | ... |
| Other Receipts | 212 | 1,321 | 211 |
| **Total Receipts** | **60,392** | **59,913** | **60,527** |
| **Net Cash Flows From Operating Activities** | **957** | **3,637** | **1,894** |
| **Cash Flows From Investing Activities** |  |  |  |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | ... |
| Purchases of Property, Plant and Equipment | (6,470) | (4,735) | (1,470) |
| Proceeds from Sale of Investments | ... | ... | ... |
| Purchases of Investments | ... | ... | ... |
| Advances Repayments Received | ... | ... | ... |
| Advances made | ... | ... | ... |
| Other Investing | (1,000) | (100) | (1,280) |
| **Net Cash Flows From Investing Activities** | **(7,470)** | **(4,835)** | **(2,750)** |
| **Cash Flows From Financing Activities** |  |  |  |
| Proceeds from Borrowings and Advances | ... | ... | ... |
| Repayment of Borrowings and Advances | ... | ... | (938) |
| Dividends Paid | ... | ... | ... |
| Other Financing | ... | ... | ... |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| **Net Cash Flows From Financing Activities** | **…** | **…** | **(938)** |
| **Net Increase/(Decrease) in Cash** | **(6,513)** | **(1,198)** | **(1,794)** |
| Opening Cash and Cash Equivalents | 11,936 | 11,014 | 9,816 |
| Reclassification of Cash Equivalents | ... | ... | ... |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... |
| **Closing Cash and Cash Equivalents** | **5,423** | **9,816** | **8,022** |

### Independent Commission Against Corruption

#### Operating Statement

|  |  |  |  |
| --- | --- | --- | --- |
|  | 2018-19 | | 2019-20 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Expenses Excluding Losses** |  |  |  |
| Operating Expenses - |  |  |  |
| Employee Related | 19,042 | 19,331 | 19,558 |
| Personnel Services Expenses | ... | ... | ... |
| Other Operating Expenses | 5,658 | 7,205 | 2,343 |
| Grants and Subsidies | ... | ... | ... |
| Appropriation Expense | ... | ... | ... |
| Depreciation and Amortisation | 2,310 | 2,180 | 3,522 |
| Finance Costs | ... | ... | 342 |
| Other Expenses | ... | ... | ... |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **27,010** | **28,716** | **25,765** |
| **Revenue** |  |  |  |
| Appropriation Revenue | 25,617 | 25,407 | 24,899 |
| Cluster Grant Revenue | ... | ... | ... |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 294 | 521 | 302 |
| Transfers to the Crown Entity | ... | ... | ... |
| Sales of Goods and Services | ... | 47 | ... |
| Grants and Contributions | ... | 2,466 | ... |
| Investment Revenue | ... | ... | ... |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Other Revenue | 26 | 29 | 26 |
| **Total Revenue** | **25,937** | **28,470** | **25,228** |
| Gain/(loss) on Disposal of Non Current Assets | ... | ... | ... |
| Other Gains/(Losses) | ... | ... | ... |
| **Net Result** | **(1,073)** | **(246)** | **(537)** |

#### Balance Sheet

|  |  |  |  |
| --- | --- | --- | --- |
|  | 2018-19 | | 2019-20 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Assets** |  |  |  |
| **Current Assets** |  |  |  |
| Cash Assets | 510 | 8 | 8 |
| Taxes Receivable | ... | ... | ... |
| Receivables | 273 | 1,073 | 990 |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Other Financial Assets | ... | ... | ... |
| Other | ... | ... | ... |
| Assets Held For Sale | ... | ... | ... |
| **Total Current Assets** | **783** | **1,081** | **998** |
| **Non Current Assets** |  |  |  |
| Taxes Receivable | ... | ... | ... |
| Receivables | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Equity Investments | ... | ... | ... |
| Property, Plant and Equipment - |  |  |  |
| Land and Building | 1,904 | 1,939 | 14,033 |
| Plant and Equipment | 554 | 535 | 804 |
| Infrastructure Systems | ... | ... | ... |
| Investment Properties | ... | ... | ... |
| Intangibles | 657 | 1,251 | 1,269 |
| Other Assets | ... | ... | ... |
| **Total Non Current Assets** | **3,116** | **3,724** | **16,105** |
| **Total Assets** | **3,899** | **4,805** | **17,103** |
| **Liabilities** |  |  |  |
| **Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | 638 | 522 | 522 |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | ... | ... | 2,004 |
| Provisions | 3,496 | 1,770 | 1,687 |
| Other | ... | ... | ... |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... |
| **Total Current Liabilities** | **4,133** | **2,291** | **4,212** |
| **Non Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | ... | ... | 11,191 |
| Provisions | 819 | 1,871 | 1,594 |
| Other | ... | ... | ... |
| **Total Non Current Liabilities** | **819** | **1,871** | **12,785** |
| **Total Liabilities** | **4,952** | **4,162** | **16,997** |
| **Net Assets** | **(1,054)** | **643** | **106** |
| **Equity** |  |  |  |
| Accumulated Funds | (1,054) | 643 | 106 |
| Reserves | ... | ... | ... |
| Capital Equity | ... | ... | ... |
| **Total Equity** | **(1,054)** | **643** | **106** |

#### Cash Flow Statement

|  |  |  |  |
| --- | --- | --- | --- |
|  | 2018-19 | | 2019-20 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Cash Flows From Operating Activities** |  |  |  |
| **Payments** |  |  |  |
| Employee Related | 17,994 | 18,752 | 19,256 |
| Personnel Services | ... | ... | ... |
| Grants and Subsidies | ... | ... | ... |
| Finance Costs | ... | ... | 342 |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | 6,864 | 8,160 | 2,817 |
| **Total Payments** | **24,858** | **26,912** | **22,415** |
| **Receipts** |  |  |  |
| Appropriation | 25,617 | 25,407 | 24,899 |
| Cluster Grant Revenue | ... | ... | ... |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | ... | ... | ... |
| Sale of Goods and Services | ... | 47 | ... |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Interest Received | ... | ... | ... |
| Grants and Contributions | ... | 2,383 | ... |
| Other Receipts | 682 | 51 | 222 |
| **Total Receipts** | **26,299** | **27,887** | **25,122** |
| **Net Cash Flows From Operating Activities** | **1,441** | **975** | **2,707** |
| **Cash Flows From Investing Activities** |  |  |  |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | ... |
| Purchases of Property, Plant and Equipment | (719) | (552) | (575) |
| Proceeds from Sale of Investments | ... | ... | ... |
| Purchases of Investments | ... | ... | ... |
| Advances Repayments Received | ... | ... | ... |
| Advances made | ... | ... | ... |
| Other Investing | (225) | (500) | (225) |
| **Net Cash Flows From Investing Activities** | **(944)** | **(1,052)** | **(800)** |
| **Cash Flows From Financing Activities** |  |  |  |
| Proceeds from Borrowings and Advances | ... | ... | ... |
| Repayment of Borrowings and Advances | ... | ... | (1,907) |
| Dividends Paid | ... | ... | ... |
| Other Financing | ... | ... | ... |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| **Net Cash Flows From Financing Activities** | **…** | **…** | **(1,907)** |
| **Net Increase/(Decrease) in Cash** | **497** | **(76)** | **…** |
| Opening Cash and Cash Equivalents | 13 | 84 | 8 |
| Reclassification of Cash Equivalents | ... | ... | ... |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... |
| **Closing Cash and Cash Equivalents** | **510** | **8** | **8** |

### Law Enforcement Conduct Commission

#### Operating Statement

|  |  |  |  |
| --- | --- | --- | --- |
|  | 2018-19 | | 2019-20 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Expenses Excluding Losses** |  |  |  |
| Operating Expenses - |  |  |  |
| Employee Related | 18,842 | 16,974 | 18,507 |
| Personnel Services Expenses | ... | ... | ... |
| Other Operating Expenses | 5,346 | 4,723 | 2,896 |
| Grants and Subsidies | ... | 92 | ... |
| Appropriation Expense | ... | ... | ... |
| Depreciation and Amortisation | 1,146 | 1,057 | 3,176 |
| Finance Costs | ... | ... | 127 |
| Other Expenses | ... | ... | ... |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **25,334** | **22,846** | **24,706** |
| **Revenue** |  |  |  |
| Appropriation Revenue | 23,554 | 21,568 | 24,199 |
| Cluster Grant Revenue | ... | ... | ... |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 911 | 570 | 634 |
| Transfers to the Crown Entity | ... | ... | ... |
| Sales of Goods and Services | ... | ... | ... |
| Grants and Contributions | ... | ... | ... |
| Investment Revenue | ... | ... | ... |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Other Revenue | 100 | 144 | 99 |
| **Total Revenue** | **24,565** | **22,282** | **24,932** |
| Gain/(loss) on Disposal of Non Current Assets | 15 | 48 | 15 |
| Other Gains/(Losses) | ... | ... | ... |
| **Net Result** | **(754)** | **(516)** | **241** |

#### Balance Sheet

|  |  |  |  |
| --- | --- | --- | --- |
|  | 2018-19 | | 2019-20 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Assets** |  |  |  |
| **Current Assets** |  |  |  |
| Cash Assets | 581 | 498 | 484 |
| Taxes Receivable | ... | ... | ... |
| Receivables | 611 | 770 | 1,127 |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Other Financial Assets | ... | ... | ... |
| Other | ... | ... | ... |
| Assets Held For Sale | ... | ... | ... |
| **Total Current Assets** | **1,192** | **1,268** | **1,611** |
| **Non Current Assets** |  |  |  |
| Taxes Receivable | ... | ... | ... |
| Receivables | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Equity Investments | ... | ... | ... |
| Property, Plant and Equipment - |  |  |  |
| Land and Building | 664 | 978 | 4,933 |
| Plant and Equipment | 1,479 | 2,039 | 2,190 |
| Infrastructure Systems | ... | ... | ... |
| Investment Properties | ... | ... | ... |
| Intangibles | 1,390 | 732 | 732 |
| Other Assets | (75) | ... | ... |
| **Total Non Current Assets** | **3,457** | **3,750** | **7,856** |
| **Total Assets** | **4,649** | **5,018** | **9,467** |
| **Liabilities** |  |  |  |
| **Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | 194 | 169 | 169 |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | ... | ... | 1,655 |
| Provisions | 941 | 1,249 | 1,249 |
| Other | ... | ... | ... |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... |
| **Total Current Liabilities** | **1,134** | **1,418** | **3,073** |
| **Non Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | ... | ... | 2,553 |
| Provisions | 532 | 532 | 532 |
| Other | ... | ... | ... |
| **Total Non Current Liabilities** | **532** | **532** | **3,085** |
| **Total Liabilities** | **1,666** | **1,950** | **6,158** |
| **Net Assets** | **2,983** | **3,068** | **3,309** |
| **Equity** |  |  |  |
| Accumulated Funds | 2,983 | 3,068 | 3,309 |
| Reserves | ... | ... | ... |
| Capital Equity | ... | ... | ... |
| **Total Equity** | **2,983** | **3,068** | **3,309** |

#### Cash Flow Statement

|  |  |  |  |
| --- | --- | --- | --- |
|  | 2018-19 | | 2019-20 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Cash Flows From Operating Activities** |  |  |  |
| **Payments** |  |  |  |
| Employee Related | 17,931 | 16,506 | 17,873 |
| Personnel Services | ... | ... | ... |
| Grants and Subsidies | ... | 92 | ... |
| Finance Costs | ... | ... | 127 |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | 5,271 | 5,001 | 3,253 |
| **Total Payments** | **23,202** | **21,598** | **21,253** |
| **Receipts** |  |  |  |
| Appropriation | 23,554 | 21,568 | 24,199 |
| Cluster Grant Revenue | ... | ... | ... |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | ... | ... | ... |
| Sale of Goods and Services | ... | ... | ... |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Interest Received | ... | ... | ... |
| Grants and Contributions | ... | ... | ... |
| Other Receipts | 100 | 751 | 99 |
| **Total Receipts** | **23,654** | **22,319** | **24,298** |
| **Net Cash Flows From Operating Activities** | **452** | **720** | **3,045** |
| **Cash Flows From Investing Activities** |  |  |  |
| Proceeds from Sale of Property, Plant and Equipment | 15 | 48 | 15 |
| Purchases of Property, Plant and Equipment | (500) | (800) | (1,100) |
| Proceeds from Sale of Investments | ... | ... | ... |
| Purchases of Investments | ... | ... | ... |
| Advances Repayments Received | ... | ... | ... |
| Advances made | ... | ... | ... |
| Other Investing | (700) | (500) | (100) |
| **Net Cash Flows From Investing Activities** | **(1,185)** | **(1,252)** | **(1,185)** |
| **Cash Flows From Financing Activities** |  |  |  |
| Proceeds from Borrowings and Advances | ... | ... | ... |
| Repayment of Borrowings and Advances | ... | ... | (1,874) |
| Dividends Paid | ... | ... | ... |
| Other Financing | ... | ... | ... |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| **Net Cash Flows From Financing Activities** | **…** | **…** | **(1,874)** |
| **Net Increase/(Decrease) in Cash** | **(733)** | **(532)** | **(14)** |
| Opening Cash and Cash Equivalents | 1,314 | 1,030 | 498 |
| Reclassification of Cash Equivalents | ... | ... | ... |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... |
| **Closing Cash and Cash Equivalents** | **581** | **498** | **484** |

### New South Wales Electoral Commission

#### Operating Statement

|  |  |  |  |
| --- | --- | --- | --- |
|  | 2018-19 | | 2019-20 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Expenses Excluding Losses** |  |  |  |
| Operating Expenses - |  |  |  |
| Employee Related | 67,607 | 64,697 | 30,862 |
| Personnel Services Expenses | ... | ... | ... |
| Other Operating Expenses | 10,332 | 9,113 | 10,185 |
| Grants and Subsidies | ... | ... | ... |
| Appropriation Expense | ... | ... | ... |
| Depreciation and Amortisation | 3,757 | 3,065 | 8,100 |
| Finance Costs | ... | ... | 291 |
| Other Expenses | 61,017 | 60,967 | 56,637 |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **142,713** | **137,842** | **106,075** |
| **Revenue** |  |  |  |
| Appropriation Revenue | 158,699 | 142,882 | 114,356 |
| Cluster Grant Revenue | ... | ... | ... |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 500 | 502 | 513 |
| Transfers to the Crown Entity | ... | ... | (8,600) |
| Sales of Goods and Services | 1,311 | 1,306 | 1,340 |
| Grants and Contributions | ... | ... | ... |
| Investment Revenue | ... | ... | ... |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Other Revenue | ... | 5 | 8,579 |
| **Total Revenue** | **160,510** | **144,695** | **116,188** |
| Gain/(loss) on Disposal of Non Current Assets | ... | ... | ... |
| Other Gains/(Losses) | ... | ... | ... |
| **Net Result** | **17,797** | **6,853** | **10,113** |

#### Balance Sheet

|  |  |  |  |
| --- | --- | --- | --- |
|  | 2018-19 | | 2019-20 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Assets** |  |  |  |
| **Current Assets** |  |  |  |
| Cash Assets | 2,965 | 2,965 | 2,807 |
| Taxes Receivable | ... | ... | ... |
| Receivables | 5,105 | 604 | 9,204 |
| Inventories | 100 | 100 | 100 |
| Financial Assets at Fair Value | ... | ... | ... |
| Other Financial Assets | ... | ... | ... |
| Other | 27 | 27 | 27 |
| Assets Held For Sale | ... | ... | ... |
| **Total Current Assets** | **8,197** | **3,696** | **12,138** |
| **Non Current Assets** |  |  |  |
| Taxes Receivable | ... | ... | ... |
| Receivables | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Equity Investments | ... | ... | ... |
| Property, Plant and Equipment - |  |  |  |
| Land and Building | 680 | 850 | 10,978 |
| Plant and Equipment | 1,705 | 296 | 300 |
| Infrastructure Systems | ... | ... | ... |
| Investment Properties | ... | ... | ... |
| Intangibles | 28,338 | 19,136 | 29,917 |
| Other Assets | ... | ... | ... |
| **Total Non Current Assets** | **30,723** | **20,282** | **41,195** |
| **Total Assets** | **38,920** | **23,978** | **53,333** |
| **Liabilities** |  |  |  |
| **Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | 1,919 | 2,169 | 2,169 |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | ... | ... | 2,645 |
| Provisions | 1,441 | 1,727 | 1,727 |
| Other | 1 | 1 | 8,601 |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... |
| **Total Current Liabilities** | **3,361** | **3,897** | **15,142** |
| **Non Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | ... | ... | 7,997 |
| Provisions | ... | ... | ... |
| Other | 546 | 546 | 546 |
| **Total Non Current Liabilities** | **546** | **546** | **8,543** |
| **Total Liabilities** | **3,907** | **4,443** | **23,685** |
| **Net Assets** | **35,013** | **19,535** | **29,648** |
| **Equity** |  |  |  |
| Accumulated Funds | 35,013 | 19,535 | 29,648 |
| Reserves | ... | ... | ... |
| Capital Equity | ... | ... | ... |
| **Total Equity** | **35,013** | **19,535** | **29,648** |

#### Cash Flow Statement

|  |  |  |  |
| --- | --- | --- | --- |
|  | 2018-19 | | 2019-20 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Cash Flows From Operating Activities** |  |  |  |
| **Payments** |  |  |  |
| Employee Related | 67,106 | 64,381 | 30,350 |
| Personnel Services | ... | ... | ... |
| Grants and Subsidies | ... | ... | ... |
| Finance Costs | ... | ... | 291 |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | 76,349 | 69,522 | 63,222 |
| **Total Payments** | **143,456** | **133,903** | **93,862** |
| **Receipts** |  |  |  |
| Appropriation | 158,699 | 142,882 | 114,356 |
| Cluster Grant Revenue | ... | ... | ... |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | ... | ... | (8,600) |
| Sale of Goods and Services | 1,311 | 1,178 | (7,260) |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Interest Received | ... | ... | ... |
| Grants and Contributions | ... | ... | ... |
| Other Receipts | 5,000 | 5 | 13,579 |
| **Total Receipts** | **165,010** | **144,065** | **112,075** |
| **Net Cash Flows From Operating Activities** | **21,554** | **10,162** | **18,213** |
| **Cash Flows From Investing Activities** |  |  |  |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | ... |
| Purchases of Property, Plant and Equipment | (2,519) | (1,619) | (1,000) |
| Proceeds from Sale of Investments | ... | ... | ... |
| Purchases of Investments | ... | ... | ... |
| Advances Repayments Received | ... | ... | ... |
| Advances made | ... | ... | ... |
| Other Investing | (18,247) | (7,510) | (14,905) |
| **Net Cash Flows From Investing Activities** | **(20,766)** | **(9,130)** | **(15,905)** |
| **Cash Flows From Financing Activities** |  |  |  |
| Proceeds from Borrowings and Advances | ... | ... | ... |
| Repayment of Borrowings and Advances | ... | ... | (2,466) |
| Dividends Paid | ... | ... | ... |
| Other Financing | ... | ... | ... |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| **Net Cash Flows From Financing Activities** | **…** | **…** | **(2,466)** |
| **Net Increase/(Decrease) in Cash** | **788** | **1,033** | **(158)** |
| Opening Cash and Cash Equivalents | 2,177 | 1,933 | 2,965 |
| Reclassification of Cash Equivalents | ... | ... | ... |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... |
| **Closing Cash and Cash Equivalents** | **2,965** | **2,965** | **2,807** |

### Ombudsman's Office

#### Operating Statement

|  |  |  |  |
| --- | --- | --- | --- |
|  | 2018-19 | | 2019-20 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Expenses Excluding Losses** |  |  |  |
| Operating Expenses - |  |  |  |
| Employee Related | 25,711 | 24,857 | 24,384 |
| Personnel Services Expenses | ... | ... | ... |
| Other Operating Expenses | 4,220 | 5,049 | 2,706 |
| Grants and Subsidies | ... | ... | ... |
| Appropriation Expense | ... | ... | ... |
| Depreciation and Amortisation | 2,187 | 2,071 | 3,625 |
| Finance Costs | 13 | 13 | 332 |
| Other Expenses | ... | ... | ... |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **32,131** | **31,990** | **31,048** |
| **Revenue** |  |  |  |
| Appropriation Revenue | 27,113 | 27,099 | 29,045 |
| Cluster Grant Revenue | ... | ... | ... |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 908 | 908 | 913 |
| Transfers to the Crown Entity | ... | ... | ... |
| Sales of Goods and Services | 1,018 | 797 | 599 |
| Grants and Contributions | ... | 505 | ... |
| Investment Revenue | ... | ... | ... |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Other Revenue | ... | 73 | ... |
| **Total Revenue** | **29,039** | **29,382** | **30,557** |
| Gain/(loss) on Disposal of Non Current Assets | ... | (1) | ... |
| Other Gains/(Losses) | ... | ... | ... |
| **Net Result** | **(3,092)** | **(2,609)** | **(491)** |

#### Balance Sheet

|  |  |  |  |
| --- | --- | --- | --- |
|  | 2018-19 | | 2019-20 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Assets** |  |  |  |
| **Current Assets** |  |  |  |
| Cash Assets | 906 | 1,088 | 1,353 |
| Taxes Receivable | ... | ... | ... |
| Receivables | 971 | 971 | 971 |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Other Financial Assets | ... | ... | ... |
| Other | ... | ... | ... |
| Assets Held For Sale | ... | ... | ... |
| **Total Current Assets** | **1,877** | **2,059** | **2,324** |
| **Non Current Assets** |  |  |  |
| Taxes Receivable | ... | ... | ... |
| Receivables | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Equity Investments | ... | ... | ... |
| Property, Plant and Equipment - |  |  |  |
| Land and Building | ... | ... | 11,356 |
| Plant and Equipment | 1,363 | 974 | 719 |
| Infrastructure Systems | ... | ... | ... |
| Investment Properties | ... | ... | ... |
| Intangibles | 861 | 1,018 | 910 |
| Other Assets | ... | ... | ... |
| **Total Non Current Assets** | **2,224** | **1,992** | **12,985** |
| **Total Assets** | **4,101** | **4,051** | **15,309** |
| **Liabilities** |  |  |  |
| **Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | 316 | 316 | 506 |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | ... | ... | 2,653 |
| Provisions | 2,705 | 2,705 | 2,705 |
| Other | 737 | 341 | 99 |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... |
| **Total Current Liabilities** | **3,758** | **3,362** | **5,963** |
| **Non Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | ... | ... | 8,838 |
| Provisions | 739 | 739 | 1,049 |
| Other | ... | ... | ... |
| **Total Non Current Liabilities** | **739** | **739** | **9,887** |
| **Total Liabilities** | **4,497** | **4,101** | **15,850** |
| **Net Assets** | **(396)** | **(50)** | **(541)** |
| **Equity** |  |  |  |
| Accumulated Funds | (396) | (50) | (541) |
| Reserves | ... | ... | ... |
| Capital Equity | ... | ... | ... |
| **Total Equity** | **(396)** | **(50)** | **(541)** |

#### Cash Flow Statement

|  |  |  |  |
| --- | --- | --- | --- |
|  | 2018-19 | | 2019-20 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Cash Flows From Operating Activities** |  |  |  |
| **Payments** |  |  |  |
| Employee Related | 24,817 | 23,890 | 23,281 |
| Personnel Services | ... | ... | ... |
| Grants and Subsidies | ... | ... | ... |
| Finance Costs | ... | ... | 309 |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | 5,846 | 8,009 | 3,505 |
| **Total Payments** | **30,663** | **31,899** | **27,095** |
| **Receipts** |  |  |  |
| Appropriation | 27,113 | 27,099 | 29,045 |
| Cluster Grant Revenue | ... | ... | ... |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | ... | ... | ... |
| Sale of Goods and Services | 1,018 | 845 | 599 |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Interest Received | ... | ... | ... |
| Grants and Contributions | ... | 505 | ... |
| Other Receipts | 910 | 1,883 | 544 |
| **Total Receipts** | **29,041** | **30,332** | **30,187** |
| **Net Cash Flows From Operating Activities** | **(1,622)** | **(1,567)** | **3,092** |
| **Cash Flows From Investing Activities** |  |  |  |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | ... |
| Purchases of Property, Plant and Equipment | (576) | (51) | (210) |
| Proceeds from Sale of Investments | ... | ... | ... |
| Purchases of Investments | ... | ... | ... |
| Advances Repayments Received | ... | ... | ... |
| Advances made | ... | ... | ... |
| Other Investing | (230) | (403) | (90) |
| **Net Cash Flows From Investing Activities** | **(806)** | **(454)** | **(300)** |
| **Cash Flows From Financing Activities** |  |  |  |
| Proceeds from Borrowings and Advances | ... | ... | ... |
| Repayment of Borrowings and Advances | ... | ... | (2,527) |
| Dividends Paid | ... | ... | ... |
| Other Financing | ... | ... | ... |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| **Net Cash Flows From Financing Activities** | **…** | **…** | **(2,527)** |
| **Net Increase/(Decrease) in Cash** | **(2,428)** | **(2,021)** | **265** |
| Opening Cash and Cash Equivalents | 3,334 | 3,109 | 1,088 |
| Reclassification of Cash Equivalents | ... | ... | ... |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... |
| **Closing Cash and Cash Equivalents** | **906** | **1,088** | **1,353** |

### Public Service Commission

#### Operating Statement

|  |  |  |  |
| --- | --- | --- | --- |
|  | 2018-19 | | 2019-20 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Expenses Excluding Losses** |  |  |  |
| Operating Expenses - |  |  |  |
| Employee Related | 18,991 | 18,064 | 20,171 |
| Personnel Services Expenses | ... | ... | ... |
| Other Operating Expenses | 21,427 | 21,619 | 22,050 |
| Grants and Subsidies | ... | 126 | 122 |
| Appropriation Expense | ... | ... | ... |
| Depreciation and Amortisation | 1,122 | 1,141 | 2,403 |
| Finance Costs | ... | ... | 108 |
| Other Expenses | ... | ... | ... |
| **TOTAL EXPENSES EXCLUDING LOSSES** | **41,540** | **40,950** | **44,854** |
| **Revenue** |  |  |  |
| Appropriation Revenue | 29,050 | 26,737 | 28,287 |
| Cluster Grant Revenue | ... | ... | ... |
| Acceptance by Crown Entity of Employee Benefits and Other Liabilities | 432 | 532 | 443 |
| Transfers to the Crown Entity | ... | ... | ... |
| Sales of Goods and Services | ... | ... | ... |
| Grants and Contributions | 9,056 | 9,591 | 9,355 |
| Investment Revenue | ... | ... | ... |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Other Revenue | 3,012 | 4,291 | 5,695 |
| **Total Revenue** | **41,550** | **41,151** | **43,780** |
| Gain/(loss) on Disposal of Non Current Assets | ... | ... | ... |
| Other Gains/(Losses) | ... | ... | ... |
| **Net Result** | **10** | **201** | **(1,074)** |

#### Balance Sheet

|  |  |  |  |
| --- | --- | --- | --- |
|  | 2018-19 | | 2019-20 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Assets** |  |  |  |
| **Current Assets** |  |  |  |
| Cash Assets | 800 | 2,168 | 2,113 |
| Taxes Receivable | ... | ... | ... |
| Receivables | 240 | 240 | 240 |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Other Financial Assets | ... | ... | ... |
| Other | ... | ... | ... |
| Assets Held For Sale | ... | ... | ... |
| **Total Current Assets** | **1,040** | **2,408** | **2,353** |
| **Non Current Assets** |  |  |  |
| Taxes Receivable | ... | ... | ... |
| Receivables | ... | ... | ... |
| Inventories | ... | ... | ... |
| Financial Assets at Fair Value | ... | ... | ... |
| Equity Investments | ... | ... | ... |
| Property, Plant and Equipment - |  |  |  |
| Land and Building | ... | ... | 3,713 |
| Plant and Equipment | 3,193 | 3,399 | 2,562 |
| Infrastructure Systems | ... | ... | ... |
| Investment Properties | ... | ... | ... |
| Intangibles | 666 | 270 | 114 |
| Other Assets | ... | ... | ... |
| **Total Non Current Assets** | **3,859** | **3,668** | **6,389** |
| **Total Assets** | **4,899** | **6,077** | **8,743** |
| **Liabilities** |  |  |  |
| **Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | 1,592 | 1,224 | 1,224 |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | ... | ... | 1,195 |
| Provisions | 1,974 | 1,785 | 1,785 |
| Other | ... | 92 | 92 |
| Liabilities Associated with Assets Held for Sale | ... | ... | ... |
| **Total Current Liabilities** | **3,565** | **3,101** | **4,296** |
| **Non Current Liabilities** |  |  |  |
| Taxes Payable | ... | ... | ... |
| Payables | ... | ... | ... |
| Other Financial Liabilities at Fair Value | ... | ... | ... |
| Borrowings | ... | ... | 2,637 |
| Provisions | 31 | 333 | 333 |
| Other | ... | 276 | 184 |
| **Total Non Current Liabilities** | **31** | **609** | **3,154** |
| **Total Liabilities** | **3,596** | **3,710** | **7,450** |
| **Net Assets** | **1,303** | **2,367** | **1,293** |
| **Equity** |  |  |  |
| Accumulated Funds | 1,303 | 2,367 | 1,293 |
| Reserves | ... | ... | ... |
| Capital Equity | ... | ... | ... |
| **Total Equity** | **1,303** | **2,367** | **1,293** |

#### Cash Flow Statement

|  |  |  |  |
| --- | --- | --- | --- |
|  | 2018-19 | | 2019-20 |
|  | Budget | Revised | Budget |
|  | $000 | $000 | $000 |
| **Cash Flows From Operating Activities** |  |  |  |
| **Payments** |  |  |  |
| Employee Related | 18,595 | 17,414 | 19,728 |
| Personnel Services | ... | ... | ... |
| Grants and Subsidies | ... | 126 | 122 |
| Finance Costs | ... | ... | 108 |
| Equivalent Income Tax | ... | ... | ... |
| Other Payments | 22,996 | 26,550 | 20,421 |
| **Total Payments** | **41,591** | **44,091** | **40,379** |
| **Receipts** |  |  |  |
| Appropriation | 29,050 | 26,737 | 28,287 |
| Cluster Grant Revenue | ... | ... | ... |
| Cash reimbursements from the Crown Entity | ... | ... | ... |
| Sale Proceeds Transfers to the Crown Entity | ... | ... | ... |
| Cash transfers to the Crown Entity | ... | ... | ... |
| Sale of Goods and Services | ... | ... | ... |
| Retained Taxes, Fees and Fines | ... | ... | ... |
| Interest Received | ... | ... | ... |
| Grants and Contributions | 9,056 | 9,591 | 9,355 |
| Other Receipts | 4,641 | 5,652 | 3,975 |
| **Total Receipts** | **42,747** | **41,979** | **41,617** |
| **Net Cash Flows From Operating Activities** | **1,156** | **(2,111)** | **1,237** |
| **Cash Flows From Investing Activities** |  |  |  |
| Proceeds from Sale of Property, Plant and Equipment | ... | ... | ... |
| Purchases of Property, Plant and Equipment | (287) | (492) | (174) |
| Proceeds from Sale of Investments | ... | ... | ... |
| Purchases of Investments | ... | ... | ... |
| Advances Repayments Received | ... | ... | ... |
| Advances made | ... | ... | ... |
| Other Investing | (300) | (90) | ... |
| **Net Cash Flows From Investing Activities** | **(587)** | **(582)** | **(174)** |
| **Cash Flows From Financing Activities** |  |  |  |
| Proceeds from Borrowings and Advances | ... | ... | ... |
| Repayment of Borrowings and Advances | ... | ... | (1,118) |
| Dividends Paid | ... | ... | ... |
| Other Financing | ... | ... | ... |
| Capital Appropriation - Equity Appropriation | ... | ... | ... |
| Cash Equity Injection to For-Profit Entities | ... | ... | ... |
| **Net Cash Flows From Financing Activities** | **…** | **…** | **(1,118)** |
| **Net Increase/(Decrease) in Cash** | **569** | **(2,693)** | **(55)** |
| Opening Cash and Cash Equivalents | 231 | 4,862 | 2,168 |
| Reclassification of Cash Equivalents | ... | ... | ... |
| Cash transferred in (out) as a Result of Administrative Restructuring | ... | ... | ... |
| **Closing Cash and Cash Equivalents** | **800** | **2,168** | **2,114** |