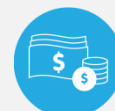


6. STRONGER COMMUNITIES CLUSTER

6.1 Introduction

The Stronger Communities cluster delivers community services that support a safe and just New South Wales. It supports safer, stronger communities through: the protection of children and families; building resilience to natural disasters and emergencies; promoting public safety; breaking the cycle of reoffending; and promoting physical activity and participation in organised sport, active recreation and sporting events.



\$16.4
billion

Recurrent
Expenses
2019-20



\$1.3
billion

Capital
Expenditure
2019-20

The police, courts, correctives, child protection and emergency services help keep citizens safe. Rule of law, affordable housing, assistance for people with disability and initiatives to reduce domestic and family violence, all help to build strong and supportive communities across New South Wales.

Contribution to the Government's Priorities

The Stronger Communities cluster contributes to delivering the following Government priorities:

- Well-connected communities with quality local environments
- Breaking the cycle of intergenerational disadvantage by fixing problems that have been in the too-hard basket for too long.

State Outcomes to be delivered by the Stronger Communities cluster

State Outcome	Description
Safer communities	Delivering law enforcement activities to prevent, detect and investigate crime, maintain social order, promote road safety and support emergency management.
Enable people with disability to live independently	Supporting the transition of clients to the National Disability Insurance Scheme and more inclusive communities.
Resilient to disasters and emergencies	Delivering emergency management to enhance response and recovery efforts and build community resilience.
Effective and efficient resolution of legal disputes	Supporting the administration of courts and tribunals and the delivery of legal services in New South Wales.
Maintain rights and records	Providing client services, including support for victims and vulnerable people.
Build inclusive communities	Delivering community support to increase community participation and promote social harmony and cohesion.
Foster a vibrant, valued and active sport and recreation sector	Improving participation in sport and recreation, supporting athletes, and delivering quality venues and facilities.
Breaking the cycle of reoffending	Supporting and managing adult and juvenile offenders in correctional centres, and in the community.
Protect children and families	Supporting the safety and wellbeing of vulnerable children, young people and families.
Provide a safe and affordable place to live	Providing assistance for people unable to access or maintain appropriate housing, including homelessness services.

6.2 2019-20 Budget Highlights

In 2019-20, the Stronger Communities cluster will spend \$17.7 billion (\$16.4 billion recurrent expenses and \$1.3 billion capital expenditure). Key initiatives are highlighted below.

Safer communities

- \$583.6 million over four years to deliver on the Government's commitment to invest in 1,500 new police to increase the State's crime fighting capability and keep the community safe
- \$4 million in 2019-20 (\$16.6 million over four years) to continue the preventative health and wellbeing initiatives for police officers as part of the Workforce Improvement Program
- \$1.6 million in 2019-20 for 800 additional MobiPol devices to expand on-the-field access to police systems and databases and to support the state-wide rollout of the Digital Driver Licence program.

Enable people with disability to live independently

- \$2.9 billion in 2019-20 for the NSW Government cash contribution to the National Disability Insurance Scheme (NDIS). In total, New South Wales will provide \$3.3 billion in 2019-20 to support people with disability in the NDIS, including an estimated \$453 million in-kind contribution through services provided by NSW Government agencies
- \$11.6 million in 2019-20 to continue the Ability Links NSW program which assists people with disability, their families and carers to connect with their community or with mainstream supports, while programs are rolled out under the NDIS.

Resilient to disasters and emergencies

- \$9.4 million in 2019-20 (\$37.6 million over four years) to support Marine Rescue NSW to expand its radio network and provide 38 new rescue vessels to improve safety on the State's waterways
- \$4.7 million in 2019-20 (\$18.8 million over four years) to support the Volunteer Rescue Association with 30 new rescue vehicles to provide lifesaving services
- \$4 million in 2019-20 (\$15 million over four years) to enable Surf Life Saving NSW to purchase new rescue vehicles, improve community engagement and install 10 new Emergency Response Beacons
- \$3.4 million in 2019-20 (\$6.6 million over four years) to ensure the ongoing operation of the Emergency Alert system, a warning system used by emergency services to send voice messages to landlines and text messages to mobile phones
- \$1 million over four years to expand the Surfers Rescue 24-7 course.

Effective and efficient resolution of legal disputes

- \$30.6 million in 2019-20 for more efficient resolution of legal matters through the District Court Backlog Program, which includes funding for five additional District Court judges, and support staff as well as additional funding to the Office of the Director of Public Prosecutions and Legal Aid NSW. This builds on last year's announcement of an additional seven District Court judges, with total funding of \$147.8 million over four years
- \$9 million in 2019-20 (\$18 million over two years) to refurbish and upgrade the Queanbeyan Courthouse
- \$5.7 million in 2019-20 to continue funding 40 Sheriff Officers, plus other intelligence and tactical training officers
- \$2.7 million in 2019-20 to establish the new Public Sector Prosecution Unit, comprising a team of senior lawyers to prosecute public officials for corruption. The Unit will sit within the Office of the Director of Public Prosecutions.

Maintain rights and records

- \$5 million from 2019-20 to provide community grants for small businesses and community organisations in Western and South-Western Sydney to install CCTV security
- \$3.3 million in 2019-20 to support the construction of Grace's Place, a world-first residential recovery centre, to help children and young people through the trauma of losing a loved one due to homicide
- \$2 million in 2019-20 to improve security at more than 30 Jewish places of worship, aged care facilities and schools.

Build inclusive communities

- \$8.4 million in 2019-20 (\$32.5 million over four years) to multicultural community organisations to support the construction and refurbishment of aged care facilities and senior support centres
- \$4.1 million in 2019-20 (\$13.9 million over four years) to establish the Ageing and Disability Commissioner to better protect the elderly and people with a disability from the risk of neglect and exploitation
- \$4.1 million for Women NSW to advance gender equity and improve economic opportunities for women and girls through women's policy
- \$3.5 million in 2019-20 (\$12.5 million over four years) to multicultural community organisations and associations to support multicultural festivals, events and community projects in New South Wales
- Introduce the new Senior Savers Card to all NSW residents over the age of 60, providing more people with access to discounts on products and services provided through the Seniors Card program.

Foster a vibrant, valued and active sport and recreation sector

- \$45.7 million in 2019-20 (\$98 million over the next three years) for the Greater Sydney Sport Facility Fund to increase the number and quality of sporting facilities in densely populated areas
- \$40.3 million in 2019-20 (\$291.1 million over the next four years) to expand the Active Kids program from one to two \$100 vouchers per child each year to encourage children's participation in organised sport and physical activity outside school hours

- \$37.4 million in 2019-20 (\$130.7 million over four years) to increase the number and quality of sporting facilities, including improving the use of existing facilities and meeting the needs of female participants. The facilities are situated in both regional and metropolitan areas
- \$25.4 million in 2019-20 (\$48.4 million over the next two years) to complete the National Rugby League Centres of Excellence program to support investment in the community and high-performance training facilities
- \$23.8 million in 2019-20 (\$55.5 million over the next two years) to complete the NSW Centres of Excellence program to enhance community engagement, meet facility needs of female participants and support talent development pathways.

Breaking the cycle of reoffending

- \$21.8 million in 2019-20 to strengthen community safety through enhanced electronic monitoring of sex offenders.

Protect children and families

- \$30 million in 2019-20 to help support the health and wellbeing of vulnerable children with complex needs in out-of-home care
- \$16.8 million in 2019-20 to support the delivery of child protection services through the continuation of funding for 45 Child Protection Helpline workers and for 66 case support workers
- \$5.6 million in 2019-20 to reduce domestic and family violence reoffending and support victim safety through the continuation of the Men's Behaviour Change programs in New South Wales.

Provide a safe and affordable place to live

- \$1.0 billion in 2019-20 in continued funding towards a range of homelessness and social and affordable housing programs.

6.3 Machinery of Government

The Department of Family and Community Services and Justice is established under the *Administrative Arrangements (Administrative Change – Public Service Agencies) Order 2019*, effective 1 July 2019. The Department of Family and Community Services and Justice is the principal agency of the newly established Stronger Communities cluster. The Stronger Communities cluster combines most of the functions and agencies of the former Family and Community Services cluster with the former Justice cluster with some exceptions.

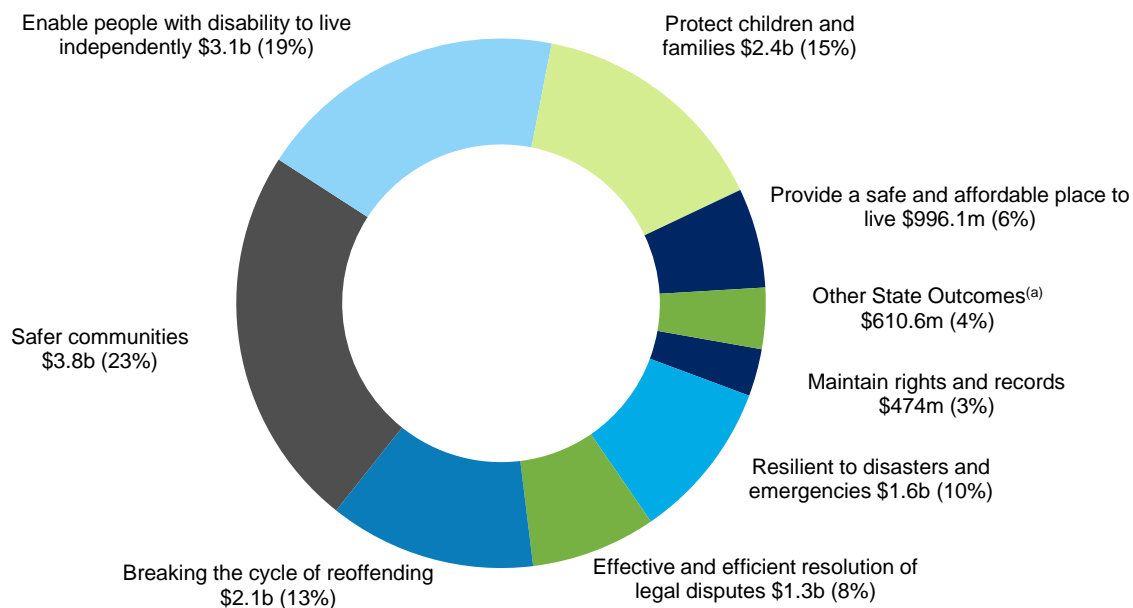
Under the *Administrative Arrangements (Administrative Change – Public Service Agencies) Order 2019*, the following changes are effective 1 July 2019:

- most of the functions from the former Justice cluster transfer into the Stronger Communities cluster, including:
 - Crown Solicitor's Office
 - Fire and Rescue NSW
 - Judicial Commission of New South Wales
 - Legal Aid Commission of New South Wales
 - New South Wales Crime Commission
 - NSW Police Force
 - NSW Trustee and Guardian
 - Office of the Director of Public Prosecutions
 - Office of the NSW Rural Fire Service
 - Office of the NSW State Emergency Service
- most of the functions from the former Family and Community Services cluster transfer into the Stronger Communities cluster, including:
 - Home Purchase Assistance Fund
 - Multicultural NSW
 - Office of the Children's Guardian
- Office of Sport transfers from the former Industry cluster.

6.4 Overview of cluster expenses by State Outcome

A summary of expenses by State Outcome is provided in the charts below.

Chart 6.1: Recurrent expenses by outcome 2019-20 (dollars and %)

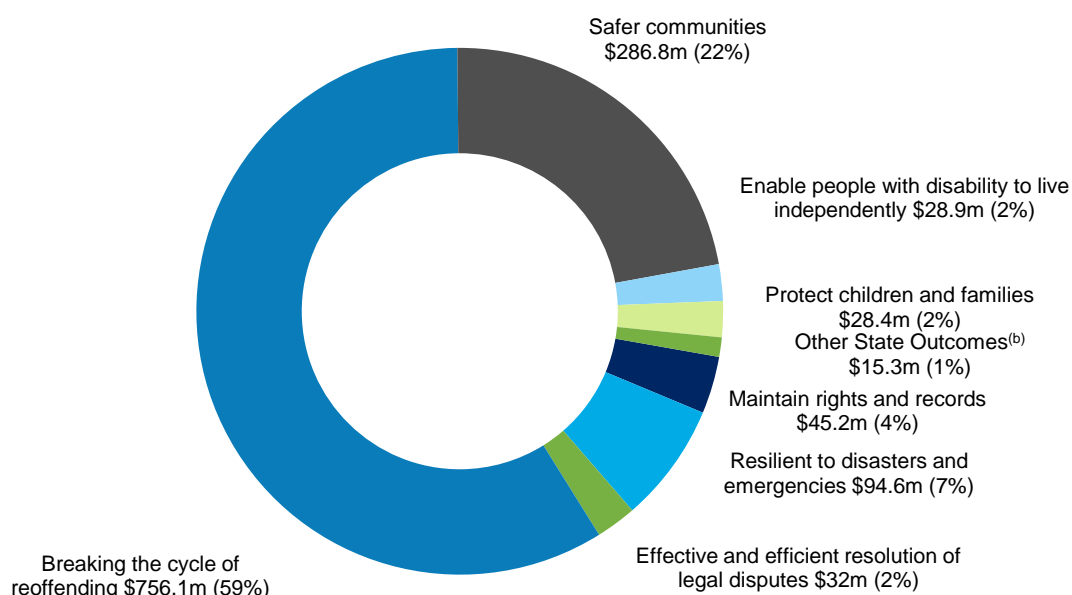


(a) Grouped for presentation purposes, "Other State Outcomes" comprises:

- Build inclusive communities
- Foster a vibrant, valued and active sport and recreation sector

Note: The sum of percentages does not equal one hundred due to rounding.

Chart 6.2: Capital expenditure by outcome 2019-20 (dollars and %)



(b) Grouped for presentation purposes, "Other State Outcomes" comprises:

- Build Inclusive Communities
- Provide a Safe and Affordable Place to Live
- Foster a Vibrant, Valued and Active Sport and Recreation Sector.

Note: The sum of percentages does not equal one hundred due to rounding.

6.5 Agency Expense Summary

The 2019-20 Budget for the Department of Family and Community Services and Justice (and other agencies within the cluster) is listed in the table below.

In 2019-20, the Department of Family and Community Services and Justice will spend \$16.3 billion (\$15.5 billion recurrent expenses and \$870.1 million capital expenditure).

Stronger Communities cluster	Expenses ^(a)			Capital Expenditure		
	2018-19 Revised	2019-20 Budget	Change	2018-19 Revised	2019-20 Budget	Change
	\$m	\$m	%	\$m	\$m	%
Department of Family and Community Services and Justice^(b)	N/A ^(b)	9,839.6	N/A ^(b)	N/A ^(b)	870.1	N/A ^(b)
Cluster Grants	N/A ^(b)	5,635.2	N/A ^(b)
Total Principal Agency	N/A^(b)	15,474.8	N/A^(b)	N/A^(b)	870.1	N/A^(b)
Agencies transferred from: Justice (GG) Cluster^(c)						
Crown Solicitor's Office	66.5	60.3	(9.2)	18.6	0.7	(96.4)
Fire and Rescue NSW	787.2	774.3	(1.6)	80.4	51.9	(35.4)
Judicial Commission of New South Wales	8.2	6.7	(18.0) ^(d)	0.1	0.2	N/A
Legal Aid Commission of New South Wales ..	365.7	356.0	(2.6)	13.6	6.1	(55.4)
New South Wales Crime Commission	26.2	27.7	5.7	0.7	0.9	38.9
NSW Police Force	3,666.2	3,807.2	3.8	219.3	285.9	30.4
NSW Trustee and Guardian	88.4	89.0	0.7	9.7	14.0	44.4
Office of the Director of Public Prosecutions ..	163.5	173.7	6.3	2.9	3.3	13.6
Office of the NSW Rural Fire Service	551.0	524.3	(4.8)	66.3	16.4	(75.2)
Office of the NSW State Emergency Service .	104.8	122.3	16.7	10.3	26.0	151.7
Agencies transferred from: Family and Community Services (GG) Cluster^(e)						
Home Purchase Assistance Fund	19.3	19.2	(0.9)	0.0	0.0	0.0
Multicultural NSW	24.7	32.6	32.1	0.6	0.3	N/A
Office of the Children's Guardian	39.2	52.8	34.7	1.0	5.4	N/A
Agencies transferred from: Industry (GG) Cluster^(f)						
Office of Sport	321.7	479.3	49.0	6.8	6.5	(3.9)
Total Transferred In Agencies	6,232.5	6,525.5	4.7	430.2	417.4	(3.0)
Principal Agency abolished and absorbed from: Family and Community Services (GG) Cluster						
Department of Family and Community Services	6,591.7	N/A	N/A	82.6	N/A	N/A
Cluster Grants	16.6	N/A	N/A	N/A	N/A	N/A
Principal Agency abolished and absorbed from: Justice (GG) Cluster						
Department of Justice	3,215.4	N/A	N/A	894.3	N/A	N/A
Cluster Grants	4,861.3	N/A	N/A
Total Abolished Principal Departments	14,685.1	N/A	N/A	976.9	N/A	N/A

- (a) This table shows expenses on an uneliminated cluster basis.
- (b) The Department of Family and Community Services and Justice is a newly established entity effective 1 July 2019, following machinery of government changes (see section 6.3). As such, 2018-19 financial data are not available, and comparisons between 2018-19 and 2019-20 are not possible.
- (c) The Crown Solicitor's Office, Fire and Rescue NSW, Judicial Commission of New South Wales, Legal Aid Commission of New South Wales, New South Wales Crime Commission, NSW Police Force, NSW Trustee and Guardian, Office of the Director of Public Prosecutions, Office of the NSW Rural Fire Service and Office of the NSW State Emergency Service transfer from the former Justice cluster effective 1 July 2019.
- (d) Recurrent reduction due to completion of concurrent Conduct Division Inquiries in 2018-19.
- (e) The Home Purchase Assistance Fund, Multicultural NSW and Office of the Children's Guardian transfer from the former Family and Community Services cluster effective 1 July 2019.
- (f) Office of Sport transfers from the former Industry cluster effective 1 July 2019.

Note: Some sub-totals in this table may not be exactly equal to the sum of agency totals due to rounding.

6.6 Financial Statements

Department of Family and Community Services and Justice

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	2,806,135
Personnel Services Expenses
Other Operating Expenses	1,042,210
Grants and Subsidies	11,079,567
Appropriation Expense
Depreciation and Amortisation	480,155
Finance Costs	32,367
Other Expenses	34,374
TOTAL EXPENSES EXCLUDING LOSSES	15,474,808
Revenue			
Appropriation Revenue	15,420,782
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	141,261
Transfers to the Crown Entity
Sales of Goods and Services	271,006
Grants and Contributions	121,609
Investment Revenue	29,222
Retained Taxes, Fees and Fines	11,900
Other Revenue	38,072
Total Revenue	16,033,852
Gain/(loss) on Disposal of Non Current Assets	(223)
Other Gains/(Losses)	(1,389)
Net Result	557,432

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	147,769
Taxes Receivable
Receivables	192,419
Inventories	18,821
Financial Assets at Fair Value
Other Financial Assets
Other	18,006
Assets Held For Sale
Total Current Assets	377,015
Non Current Assets			
Taxes Receivable
Receivables	23,026
Inventories
Financial Assets at Fair Value	50
Equity Investments
Property, Plant and Equipment -
Land and Building	7,869,543
Plant and Equipment	322,340
Infrastructure Systems
Investment Properties
Intangibles	280,646
Other Assets	1,566
Total Non Current Assets	8,497,171
Total Assets	8,874,186
Liabilities			
Current Liabilities			
Taxes Payable
Payables	318,337
Other Financial Liabilities at Fair Value
Borrowings	102,488
Provisions	400,434
Other	11,595
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	832,854
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	684,748
Provisions	121,555
Other	637
Total Non Current Liabilities	806,940
Total Liabilities	1,639,794
Net Assets	7,234,392
Equity			
Accumulated Funds	7,234,392
Reserves
Capital Equity
Total Equity	7,234,392

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	2,694,713
Personnel Services
Grants and Subsidies	11,131,813
Finance Costs	32,348
Equivalent Income Tax
Other Payments	1,406,822
Total Payments	15,265,696
Receipts			
Appropriation	15,420,782
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	270,481
Retained Taxes, Fees and Fines
Interest Received	26,423
Grants and Contributions	121,609
Other Receipts	422,121
Total Receipts	16,261,416
Net Cash Flows From Operating Activities	995,719
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	2
Purchases of Property, Plant and Equipment	(810,403)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(13,935)
Net Cash Flows From Investing Activities	(824,336)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(96,949)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(96,949)
Net Increase/(Decrease) in Cash	74,435
Opening Cash and Cash Equivalents	10,411
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring	62,923
Closing Cash and Cash Equivalents	147,769

Crown Solicitor's Office

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	42,578	47,608	45,642
Personnel Services Expenses
Other Operating Expenses	13,190	16,672	6,750
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	2,103	2,025	7,006
Finance Costs	49	160	931
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	57,920	66,465	60,329
Revenue			
Appropriation Revenue
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	715	385	733
Transfers to the Crown Entity
Sales of Goods and Services	58,200	72,056	60,532
Grants and Contributions
Investment Revenue	376	400	382
Retained Taxes, Fees and Fines
Other Revenue	58	148	59
Total Revenue	59,349	72,989	61,707
Gain/(loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	1,429	6,524	1,378

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	20,962	14,104	12,987
Taxes Receivable
Receivables	21,334	24,976	25,842
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other	6,139	7,360	7,523
Assets Held For Sale
Total Current Assets	48,435	46,440	46,352
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	35,518
Plant and Equipment	14,551	17,661	16,252
Infrastructure Systems
Investment Properties
Intangibles	3,972	6,521	6,150
Other Assets	520	640	640
Total Non Current Assets	19,043	24,821	58,559
Total Assets	67,478	71,261	104,912
Liabilities			
Current Liabilities			
Taxes Payable
Payables	6,648	8,148	8,148
Other Financial Liabilities at Fair Value
Borrowings	3,842
Provisions	18,297	18,308	15,072
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	24,945	26,456	27,061
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	32,621
Provisions	627	744	744
Other
Total Non Current Liabilities	627	744	33,365
Total Liabilities	25,572	27,200	60,426
Net Assets	41,906	44,062	44,486
Equity			
Accumulated Funds	41,906	44,062	44,486
Reserves
Capital Equity
Total Equity	41,906	44,062	44,486

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	41,722	47,823	44,789
Personnel Services
Grants and Subsidies
Finance Costs	931
Equivalent Income Tax
Other Payments	14,368	16,443	6,236
Total Payments	56,090	64,267	51,956
Receipts			
Appropriation
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity	(964)	(5,826)	(4,553)
Sale of Goods and Services	57,367	67,800	59,666
Retained Taxes, Fees and Fines
Interest Received	376	402	382
Grants and Contributions
Other Receipts	493	(33)	(376)
Total Receipts	57,272	62,343	55,120
Net Cash Flows From Operating Activities	1,182	(1,923)	3,164
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(9,526)	(13,261)	(365)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(2,021)	(4,513)	(300)
Net Cash Flows From Investing Activities	(11,547)	(17,774)	(665)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(3,615)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(3,615)
Net Increase/(Decrease) in Cash	(10,365)	(19,697)	(1,116)
Opening Cash and Cash Equivalents	31,326	33,801	14,104
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	20,962	14,104	12,987

Fire and Rescue NSW

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	579,596	628,876	615,708
Personnel Services Expenses
Other Operating Expenses	93,422	102,615	92,366
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	56,029	55,704	64,420
Finance Costs	1,762
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	729,047	787,195	774,256
Revenue			
Appropriation Revenue
Cluster Grant Revenue	683,669	723,029	699,612
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	13,116	16,126	13,344
Grants and Contributions	...	286	...
Investment Revenue	3,068	4,775	3,122
Retained Taxes, Fees and Fines	34,764	36,301	35,366
Other Revenue	2,213	22,739	2,236
Total Revenue	736,830	803,256	753,679
Gain/(loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	7,783	16,061	(20,577)

Balance Sheet

	2018-19 Budget \$000	Revised \$000	2019-20 Budget \$000
Assets			
Current Assets			
Cash Assets	217,126	212,899	211,670
Taxes Receivable
Receivables	18,377	15,010	17,430
Inventories	2,066	2,020	2,020
Financial Assets at Fair Value
Other Financial Assets
Other	31
Assets Held For Sale	...	263	263
Total Current Assets	237,600	230,192	231,383
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	607,063	679,848	722,858
Plant and Equipment	230,512	243,228	241,489
Infrastructure Systems
Investment Properties
Intangibles	30,185	29,999	28,572
Other Assets
Total Non Current Assets	867,760	953,075	992,919
Total Assets	1,105,360	1,183,268	1,224,303
Liabilities			
Current Liabilities			
Taxes Payable
Payables	31,956	31,093	31,098
Other Financial Liabilities at Fair Value
Borrowings	3,163
Provisions	95,334	151,241	151,216
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	127,290	182,334	185,477
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	46,294
Provisions	218,130	166,909	169,329
Other	125
Total Non Current Liabilities	218,255	166,909	215,623
Total Liabilities	345,545	349,243	401,100
Net Assets	759,815	834,025	823,203
Equity			
Accumulated Funds	251,219	254,217	243,395
Reserves	508,596	579,808	579,808
Capital Equity
Total Equity	759,815	834,025	823,203

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	575,171	621,881	605,973
Personnel Services
Grants and Subsidies
Finance Costs	1,762
Equivalent Income Tax
Other Payments	93,102	96,295	92,046
Total Payments	668,273	718,176	699,781
Receipts			
Appropriation
Cluster Grant Revenue	683,669	723,029	699,612
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	12,796	15,863	13,024
Retained Taxes, Fees and Fines
Interest Received	3,068	4,815	3,122
Grants and Contributions	...	286	...
Other Receipts	36,978	62,348	37,601
Total Receipts	736,510	806,341	753,359
Net Cash Flows From Operating Activities	68,237	88,165	53,578
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(71,225)	(83,370)	(46,522)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(3,666)	(4,949)	(5,347)
Net Cash Flows From Investing Activities	(74,891)	(88,319)	(51,869)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances	358	...	358
Repayment of Borrowings and Advances	(358)	...	(3,296)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(2,938)
Net Increase/(Decrease) in Cash	(6,654)	(155)	(1,229)
Opening Cash and Cash Equivalents	223,780	213,054	212,899
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	217,126	212,899	211,670

Legal Aid Commission of New South Wales

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	131,614	137,593	138,573
Personnel Services Expenses
Other Operating Expenses	140,020	147,025	144,804
Grants and Subsidies	79,562	75,669	55,882
Appropriation Expense
Depreciation and Amortisation	6,000	4,410	15,024
Finance Costs	...	67	835
Other Expenses	901	901	917
TOTAL EXPENSES EXCLUDING LOSSES	358,096	365,665	356,035
Revenue			
Appropriation Revenue
Cluster Grant Revenue	255,015	265,682	274,311
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	3,482	4,248	3,539
Transfers to the Crown Entity
Sales of Goods and Services	4,500	7,489	5,586
Grants and Contributions	66,728	70,642	70,110
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	344	618	405
Total Revenue	330,069	348,679	353,951
Gain/(loss) on Disposal of Non Current Assets	35	15	35
Other Gains/(Losses)	(200)	(250)	(200)
Net Result	(28,192)	(17,221)	(2,249)

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	36,519	32,472	32,048
Taxes Receivable
Receivables	4,684	11,211	11,211
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	41,203	43,683	43,259
Non Current Assets			
Taxes Receivable
Receivables	3,238	3,834	3,834
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	29,211
Plant and Equipment	7,308	17,936	17,358
Infrastructure Systems
Investment Properties
Intangibles	6,156	4,678	4,942
Other Assets
Total Non Current Assets	16,702	26,448	55,345
Total Assets	57,905	70,131	98,604
Liabilities			
Current Liabilities			
Taxes Payable
Payables	14,364	15,926	16,252
Other Financial Liabilities at Fair Value
Borrowings	8,769
Provisions	13,421	13,474	13,474
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	27,785	29,400	38,495
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	21,627
Provisions	5,796	4,652	4,652
Other	356	1,495	1,495
Total Non Current Liabilities	6,152	6,148	27,775
Total Liabilities	33,937	35,547	66,269
Net Assets	23,968	34,584	32,335
Equity			
Accumulated Funds	23,968	34,584	32,335
Reserves
Capital Equity
Total Equity	23,968	34,584	32,335

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	127,809	133,345	134,708
Personnel Services
Grants and Subsidies	79,562	75,669	55,882
Finance Costs	835
Equivalent Income Tax
Other Payments	155,496	165,440	131,145
Total Payments	362,867	374,455	322,570
Receipts			
Appropriation
Cluster Grant Revenue	255,015	265,682	274,311
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	4,300	7,239	5,386
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	66,728	70,642	70,110
Other Receipts	14,920	18,234	(14,171)
Total Receipts	340,963	361,798	335,636
Net Cash Flows From Operating Activities	(21,904)	(12,657)	13,066
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	35	35	35
Purchases of Property, Plant and Equipment	(3,774)	(11,675)	(3,895)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(1,870)	(1,925)	(1,300)
Net Cash Flows From Investing Activities	(5,609)	(13,565)	(5,160)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(8,330)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(8,330)
Net Increase/(Decrease) in Cash	(27,513)	(26,222)	(424)
Opening Cash and Cash Equivalents	64,032	58,694	32,472
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	36,519	32,472	32,048

New South Wales Crime Commission

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	17,924	17,374	17,612
Personnel Services Expenses
Other Operating Expenses	8,041	7,575	5,867
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	1,280	1,280	3,997
Finance Costs	239
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	27,245	26,229	27,716
Revenue			
Appropriation Revenue
Cluster Grant Revenue	25,796	23,003	26,455
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	690	690	708
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	55	23	56
Total Revenue	26,541	23,716	27,219
Gain/(loss) on Disposal of Non Current Assets	...	(128)	...
Other Gains/(Losses)
Net Result	(704)	(2,641)	(497)

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	543	516	518
Taxes Receivable
Receivables	605	605	605
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale	111	111	111
Total Current Assets	1,258	1,232	1,234
Non Current Assets			
Taxes Receivable
Receivables	10	10	10
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	8,151
Plant and Equipment	1,508	1,347	1,298
Infrastructure Systems
Investment Properties
Intangibles	1,881	1,781	1,482
Other Assets
Total Non Current Assets	3,399	3,138	10,941
Total Assets	4,657	4,370	12,175
Liabilities			
Current Liabilities			
Taxes Payable
Payables	461	461	461
Other Financial Liabilities at Fair Value
Borrowings	2,705
Provisions	1,716	1,716	1,716
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	2,177	2,177	4,882
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	5,597
Provisions	65	65	65
Other
Total Non Current Liabilities	65	65	5,662
Total Liabilities	2,242	2,242	10,544
Net Assets	2,415	2,128	1,631
Equity			
Accumulated Funds	2,415	2,128	1,631
Reserves
Capital Equity
Total Equity	2,415	2,128	1,631

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	17,174	16,566	16,782
Personnel Services
Grants and Subsidies
Finance Costs	239
Equivalent Income Tax
Other Payments	8,701	8,396	6,590
Total Payments	25,875	24,962	23,611
Receipts			
Appropriation
Cluster Grant Revenue	25,796	23,003	26,455
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions
Other Receipts	655	912	656
Total Receipts	26,451	23,915	27,111
Net Cash Flows From Operating Activities	576	(1,047)	3,500
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(591)	(617)	(591)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(341)	(54)	(341)
Net Cash Flows From Investing Activities	(932)	(671)	(932)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(2,566)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(2,566)
Net Increase/(Decrease) in Cash	(356)	(1,718)	2
Opening Cash and Cash Equivalents	899	2,234	516
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	542	516	518

NSW Police Force

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	2,940,322	2,940,322	3,127,239
Personnel Services Expenses
Other Operating Expenses	524,782	524,782	431,663
Grants and Subsidies	6,141	26,780	25,766
Appropriation Expense
Depreciation and Amortisation	161,025	161,025	202,044
Finance Costs	10,701	10,701	16,345
Other Expenses	2,594	2,594	4,128
TOTAL EXPENSES EXCLUDING LOSSES	3,645,564	3,666,203	3,807,184
Revenue			
Appropriation Revenue
Cluster Grant Revenue	3,390,057	3,258,164	3,626,963
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	174,429	174,429	180,738
Transfers to the Crown Entity
Sales of Goods and Services	35,988	48,878	38,975
Grants and Contributions	62,675	53,065	40,496
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	29,743	83,524	37,645
Total Revenue	3,692,892	3,618,059	3,924,817
Gain/(loss) on Disposal of Non Current Assets	(918)	(514)	(918)
Other Gains/(Losses)	(10)	(314)	(10)
Net Result	46,400	(48,972)	116,705

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	68,806	92,081	138,876
Taxes Receivable
Receivables	87,816	90,864	97,164
Inventories
Financial Assets at Fair Value	100
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	156,722	182,945	236,040
Non Current Assets			
Taxes Receivable
Receivables	3,900	4,200	6,100
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	1,345,402	1,386,224	1,619,122
Plant and Equipment	272,803	310,091	355,898
Infrastructure Systems
Investment Properties
Intangibles	231,340	195,221	204,583
Other Assets
Total Non Current Assets	1,853,445	1,895,736	2,185,703
Total Assets	2,010,167	2,078,681	2,421,743
Liabilities			
Current Liabilities			
Taxes Payable
Payables	107,971	95,321	114,220
Other Financial Liabilities at Fair Value
Borrowings	16,282	16,281	54,385
Provisions	477,832	480,032	494,358
Other	470	470	5,270
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	602,555	592,105	668,234
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	79,856	84,857	238,295
Provisions	58,040	59,540	57,630
Other	2,382	2,382	2,382
Total Non Current Liabilities	140,278	146,779	298,307
Total Liabilities	742,833	738,883	966,540
Net Assets	1,267,334	1,339,798	1,455,203
Equity			
Accumulated Funds	661,494	756,761	869,166
Reserves	605,839	583,036	586,036
Capital Equity
Total Equity	1,267,334	1,339,798	1,455,203

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	2,760,383	2,806,629	2,940,322
Personnel Services
Grants and Subsidies	6,141	26,780	25,766
Finance Costs	10,701	10,701	16,345
Equivalent Income Tax
Other Payments	568,778	579,151	466,846
Total Payments	3,346,002	3,423,261	3,449,279
Receipts			
Appropriation
Cluster Grant Revenue	3,390,057	3,258,164	3,626,963
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	31,988	52,089	32,675
Retained Taxes, Fees and Fines	(10)	...	(10)
Interest Received
Grants and Contributions	62,675	53,040	40,996
Other Receipts	87,835	129,911	91,938
Total Receipts	3,572,545	3,493,203	3,792,562
Net Cash Flows From Operating Activities	226,543	69,942	343,283
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	1,734	1,634	1,734
Purchases of Property, Plant and Equipment	(176,793)	(124,427)	(215,743)
Proceeds from Sale of Investments	...	100	...
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(83,659)	(95,604)	(30,339)
Net Cash Flows From Investing Activities	(258,718)	(218,297)	(244,348)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(14,847)	(9,842)	(52,140)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(14,847)	(9,842)	(52,140)
Net Increase/(Decrease) in Cash	(47,022)	(158,197)	46,795
Opening Cash and Cash Equivalents	115,828	250,277	92,081
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	68,806	92,081	138,876

Office of Sport

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	84,531	89,159	69,295
Personnel Services Expenses
Other Operating Expenses	69,758	64,776	53,156
Grants and Subsidies	236,847	158,987	345,432
Appropriation Expense
Depreciation and Amortisation	8,743	8,787	11,199
Finance Costs	192
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	399,879	321,709	479,274
Revenue			
Appropriation Revenue
Cluster Grant Revenue	311,890	223,033	406,957
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	3,293	3,593	2,539
Transfers to the Crown Entity
Sales of Goods and Services	69,835	78,270	50,122
Grants and Contributions	27,358	13,834	12,741
Investment Revenue
Retained Taxes, Fees and Fines	...	5	...
Other Revenue	391	1,598	1,526
Total Revenue	412,768	320,333	473,885
Gain/(loss) on Disposal of Non Current Assets	...	(9)	...
Other Gains/(Losses)	64	(179)	64
Net Result	12,953	(1,564)	(5,325)

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	12,437	13,251	10,715
Taxes Receivable
Receivables	8,149	16,632	17,425
Inventories
Financial Assets at Fair Value
Other Financial Assets	170	170	50
Other
Assets Held For Sale
Total Current Assets	20,756	30,052	28,189
Non Current Assets			
Taxes Receivable
Receivables	110
Inventories
Financial Assets at Fair Value	323	323	400
Equity Investments
Property, Plant and Equipment -			
Land and Building	191,427	175,343	178,957
Plant and Equipment	13,286	14,029	14,579
Infrastructure Systems
Investment Properties
Intangibles	...	574	486
Other Assets
Total Non Current Assets	205,146	190,269	194,422
Total Assets	225,902	220,321	222,611
Liabilities			
Current Liabilities			
Taxes Payable
Payables	6,914	6,914	7,664
Other Financial Liabilities at Fair Value
Borrowings	2,230
Provisions	7,295	7,295	7,295
Other	2,534	2,534	2,534
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	16,743	16,743	19,723
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	4,635
Provisions	1,030	1,030	1,030
Other
Total Non Current Liabilities	1,030	1,030	5,665
Total Liabilities	17,773	17,773	25,388
Net Assets	208,129	202,548	197,223
Equity			
Accumulated Funds	158,707	156,895	151,570
Reserves	49,422	45,653	45,653
Capital Equity
Total Equity	208,129	202,548	197,223

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	81,238	87,354	66,756
Personnel Services
Grants and Subsidies	236,847	158,987	345,432
Finance Costs	192
Equivalent Income Tax
Other Payments	74,940	134,804	58,576
Total Payments	393,025	381,145	470,956
Receipts			
Appropriation
Cluster Grant Revenue	311,890	223,033	406,957
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	69,835	78,858	49,139
Retained Taxes, Fees and Fines	64	(179)	64
Interest Received
Grants and Contributions	20,315	6,791	5,698
Other Receipts	12,674	71,859	14,929
Total Receipts	414,779	380,362	476,787
Net Cash Flows From Operating Activities	21,754	(783)	5,831
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	...	27	...
Purchases of Property, Plant and Equipment	(17,572)	(6,184)	(6,218)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made	...	(393)	43
Other Investing	...	(600)	...
Net Cash Flows From Investing Activities	(17,572)	(7,150)	(6,175)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(2,192)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(2,192)
Net Increase/(Decrease) in Cash	4,182	(7,933)	(2,536)
Opening Cash and Cash Equivalents	8,255	21,184	13,251
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	12,437	13,251	10,715

Office of the NSW Rural Fire Service

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	118,755	120,511	127,713
Personnel Services Expenses
Other Operating Expenses	113,364	123,397	105,987
Grants and Subsidies	180,152	260,128	243,192
Appropriation Expense
Depreciation and Amortisation	11,355	11,355	21,013
Finance Costs	3,552
Other Expenses	20,866	35,612	22,849
TOTAL EXPENSES EXCLUDING LOSSES	444,492	551,002	524,306
Revenue			
Appropriation Revenue
Cluster Grant Revenue	381,072	458,462	453,665
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	741	741	759
Transfers to the Crown Entity
Sales of Goods and Services	640	3,232	652
Grants and Contributions	4,562	33,918	4,562
Investment Revenue	755	2,600	755
Retained Taxes, Fees and Fines
Other Revenue	8,411	13,552	14,878
Total Revenue	396,181	512,505	475,272
Gain/(loss) on Disposal of Non Current Assets
Other Gains/(Losses)	...	(5)	...
Net Result	(48,311)	(38,502)	(49,034)

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	78,978	97,071	48,911
Taxes Receivable
Receivables	20,923	27,460	27,460
Inventories	...	13,913	13,913
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	99,901	138,444	90,284
Non Current Assets
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	20,624	21,196	115,184
Plant and Equipment	36,551	62,832	63,876
Infrastructure Systems	5,460	8,361	10,275
Investment Properties
Intangibles	5,958	5,009	2,914
Other Assets
Total Non Current Assets	68,593	97,399	192,250
Total Assets	168,494	235,843	282,533
Liabilities			
Current Liabilities			
Taxes Payable
Payables	19,100	29,303	26,987
Other Financial Liabilities at Fair Value
Borrowings	2,839
Provisions	41,900	42,315	43,093
Other	(80)
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	60,920	71,618	72,919
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	95,975
Provisions	1,475	2,685	1,240
Other	(258)	107	...
Total Non Current Liabilities	1,217	2,791	97,215
Total Liabilities	62,137	74,410	170,134
Net Assets	106,357	161,434	112,400
Equity			
Accumulated Funds	106,357	161,434	112,400
Reserves
Capital Equity
Total Equity	106,357	161,434	112,400

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	114,515	116,313	124,491
Personnel Services
Grants and Subsidies	180,152	260,128	243,192
Finance Costs	3,552
Equivalent Income Tax
Other Payments	153,729	185,879	140,832
Total Payments	448,396	562,320	512,066
Receipts			
Appropriation
Cluster Grant Revenue	381,072	458,462	453,665
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	640	38,412	652
Retained Taxes, Fees and Fines
Interest Received	755	2,600	755
Grants and Contributions	4,562	33,918	4,562
Other Receipts	27,391	29,278	21,322
Total Receipts	414,420	562,670	480,956
Net Cash Flows From Operating Activities	(33,976)	351	(31,111)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	2,000	2,000	2,000
Purchases of Property, Plant and Equipment	(31,257)	(64,861)	(16,419)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(3,033)	(3,613)	...
Net Cash Flows From Investing Activities	(32,290)	(66,474)	(14,419)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(2,631)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(2,631)
Net Increase/(Decrease) in Cash	(66,266)	(66,123)	(48,161)
Opening Cash and Cash Equivalents	145,244	163,194	97,071
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	78,977	97,071	48,911

Office of the NSW State Emergency Service

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	41,315	39,708	43,662
Personnel Services Expenses
Other Operating Expenses	49,731	43,264	47,805
Grants and Subsidies	16,563	10,137	13,930
Appropriation Expense
Depreciation and Amortisation	8,445	11,682	15,034
Finance Costs	1,886
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	116,053	104,791	122,317
Revenue			
Appropriation Revenue
Cluster Grant Revenue	124,786	124,786	117,751
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	149	167	153
Transfers to the Crown Entity
Sales of Goods and Services	41	41	41
Grants and Contributions	340	2,438	...
Investment Revenue	445	620	453
Retained Taxes, Fees and Fines
Other Revenue	335	1,410	341
Total Revenue	126,096	129,462	118,739
Gain/(loss) on Disposal of Non Current Assets	(149)	(79)	(149)
Other Gains/(Losses)
Net Result	9,894	24,591	(3,727)

Balance Sheet

	2018-19 Budget \$000	Revised \$000	2019-20 Budget \$000
Assets			
Current Assets			
Cash Assets	18,642	55,024	38,135
Taxes Receivable
Receivables	2,605	2,605	2,605
Inventories	5,649	5,649	5,649
Financial Assets at Fair Value
Other Financial Assets
Other	5	5	5
Assets Held For Sale
Total Current Assets	26,901	63,283	46,394
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	11,784	10,101	58,827
Plant and Equipment	81,233	67,503	84,008
Infrastructure Systems
Investment Properties
Intangibles
Other Assets
Total Non Current Assets	93,017	77,604	142,835
Total Assets	119,917	140,887	189,229
Liabilities			
Current Liabilities			
Taxes Payable
Payables	7,456	7,456	7,456
Other Financial Liabilities at Fair Value
Borrowings	2,125
Provisions	4,019	4,019	4,019
Other	29	29	29
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	11,504	11,504	13,629
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	49,944
Provisions	69	351	351
Other	3,637	3,637	3,637
Total Non Current Liabilities	3,706	3,988	53,932
Total Liabilities	15,210	15,492	67,561
Net Assets	104,707	125,395	121,668
Equity			
Accumulated Funds	104,707	125,395	121,668
Reserves
Capital Equity
Total Equity	104,707	125,395	121,668

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	41,165	39,868	43,509
Personnel Services
Grants and Subsidies	16,563	10,137	13,930
Finance Costs	1,886
Equivalent Income Tax
Other Payments	51,031	49,784	49,105
Total Payments	108,759	99,789	108,430
Receipts			
Appropriation
Cluster Grant Revenue	124,786	124,786	117,751
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	41	409	41
Retained Taxes, Fees and Fines
Interest Received	445	341	453
Grants and Contributions	340	570	...
Other Receipts	1,635	4,408	1,641
Total Receipts	127,247	130,514	119,886
Net Cash Flows From Operating Activities	18,488	30,725	11,456
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	71	(79)	71
Purchases of Property, Plant and Equipment	(24,885)	(10,329)	(25,997)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(24,814)	(10,408)	(25,926)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(2,419)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(2,419)
Net Increase/(Decrease) in Cash	(6,326)	20,317	(16,889)
Opening Cash and Cash Equivalents	24,968	34,706	55,024
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	18,642	55,024	38,135

Home Purchase Assistance Fund

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses
Other Operating Expenses	724	724	1,052
Grants and Subsidies	7,500	7,500	7,500
Appropriation Expense
Depreciation and Amortisation
Finance Costs	10,985	10,985	10,415
Other Expenses	14	140	200
TOTAL EXPENSES EXCLUDING LOSSES	19,223	19,349	19,167
Revenue			
Appropriation Revenue
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services
Grants and Contributions
Investment Revenue	8,765	5,238	4,185
Retained Taxes, Fees and Fines
Other Revenue	9	9	9
Total Revenue	8,774	5,247	4,194
Gain/(loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	(10,449)	(14,102)	(14,974)

Balance Sheet

	2018-19 Budget \$000	Revised \$000	2019-20 Budget \$000
Assets			
Current Assets			
Cash Assets	158,067	207,329	186,274
Taxes Receivable
Receivables	2,018	3	3
Inventories
Financial Assets at Fair Value	1,848	1,848	1,848
Other Financial Assets	50,905	5	5
Other
Assets Held For Sale
Total Current Assets	212,838	209,185	188,130
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value	4,174	4,174	2,919
Equity Investments
Property, Plant and Equipment -			
Land and Building
Plant and Equipment
Infrastructure Systems
Investment Properties
Intangibles
Other Assets
Total Non Current Assets	4,174	4,174	2,919
Total Assets	217,012	213,359	191,049
Liabilities			
Current Liabilities			
Taxes Payable
Payables	37	37	37
Other Financial Liabilities at Fair Value
Borrowings	7,282	7,282	7,275
Provisions	49	49	49
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	7,368	7,368	7,361
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	92,070	92,070	84,741
Provisions
Other
Total Non Current Liabilities	92,070	92,070	84,741
Total Liabilities	99,438	99,438	92,102
Net Assets	117,574	113,921	98,947
Equity			
Accumulated Funds	117,574	113,921	98,947
Reserves
Capital Equity
Total Equity	117,574	113,921	98,947

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services
Grants and Subsidies	8,025	8,025	7,839
Finance Costs	6,793	6,793	6,269
Equivalent Income Tax
Other Payments	211	392	913
Total Payments	15,029	15,210	15,021
Receipts			
Appropriation
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services
Retained Taxes, Fees and Fines
Interest Received	8,865	7,143	4,185
Grants and Contributions
Other Receipts	9	412	9
Total Receipts	8,874	7,555	4,194
Net Cash Flows From Operating Activities	(6,155)	(7,654)	(10,828)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment
Proceeds from Sale of Investments	250,000	500,000	250,000
Purchases of Investments	(248,750)	(468,344)	(248,750)
Advances Repayments Received	5	5	5
Advances made
Other Investing
Net Cash Flows From Investing Activities	1,255	31,661	1,255
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances	(22,964)
Repayment of Borrowings and Advances	(11,482)	(11,482)	11,482
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(11,482)	(11,482)	(11,482)
Net Increase/(Decrease) in Cash	(16,382)	12,524	(21,055)
Opening Cash and Cash Equivalents	174,449	194,805	207,329
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	158,067	207,329	186,274

Multicultural NSW

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	15,980	15,158	15,357
Personnel Services Expenses
Other Operating Expenses	2,952	3,792	2,305
Grants and Subsidies	2,977	4,929	13,893
Appropriation Expense
Depreciation and Amortisation	524	834	1,033
Finance Costs	61
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	22,433	24,713	32,649
Revenue			
Appropriation Revenue
Cluster Grant Revenue	15,840	16,643	29,504
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	711	236	729
Transfers to the Crown Entity
Sales of Goods and Services	5,632	5,130	5,833
Grants and Contributions	200	2,052	199
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	26	70	26
Total Revenue	22,409	24,131	36,291
Gain/(loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	(24)	(582)	3,642

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	376	376	777
Taxes Receivable
Receivables	1,091	1,091	1,241
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	1,467	1,467	2,018
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	1,439	922	3,127
Plant and Equipment	436	161	165
Infrastructure Systems
Investment Properties
Intangibles	1,069	1,451	1,225
Other Assets
Total Non Current Assets	2,944	2,534	4,517
Total Assets	4,411	4,001	6,535
Liabilities			
Current Liabilities			
Taxes Payable
Payables	2,585	3,636	252
Other Financial Liabilities at Fair Value
Borrowings	471
Provisions	1,171	1,171	1,187
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	3,756	4,807	1,910
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	1,805
Provisions	178	178	162
Other
Total Non Current Liabilities	178	178	1,967
Total Liabilities	3,934	4,985	3,877
Net Assets	477	(984)	2,658
Equity			
Accumulated Funds	477	(984)	2,658
Reserves
Capital Equity
Total Equity	477	(984)	2,658

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	15,269	15,267	14,628
Personnel Services
Grants and Subsidies	2,977	4,929	13,893
Finance Costs	61
Equivalent Income Tax
Other Payments	3,402	3,974	6,289
Total Payments	21,648	24,170	34,871
Receipts			
Appropriation
Cluster Grant Revenue	15,840	16,643	29,504
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	5,632	4,841	5,833
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	200	2,052	199
Other Receipts	476	504	476
Total Receipts	22,148	24,040	36,012
Net Cash Flows From Operating Activities	500	(130)	1,141
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(315)	(56)	(50)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(385)	(545)	(250)
Net Cash Flows From Investing Activities	(700)	(601)	(300)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(440)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(440)
Net Increase/(Decrease) in Cash	(200)	(731)	401
Opening Cash and Cash Equivalents	576	1,107	376
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	376	376	777

NSW Trustee and Guardian

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related
Personnel Services Expenses	65,828	56,694	65,869
Other Operating Expenses	19,579	27,217	17,473
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	4,924	4,455	5,517
Finance Costs	134
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	90,331	88,366	88,993
Revenue			
Appropriation Revenue
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities
Transfers to the Crown Entity
Sales of Goods and Services	67,843	63,839	66,952
Grants and Contributions	19,456	21,291	15,803
Investment Revenue	2,826	6,436	5,181
Retained Taxes, Fees and Fines
Other Revenue	349	477	391
Total Revenue	90,474	92,043	88,328
Gain/(loss) on Disposal of Non Current Assets	...	1,269	...
Other Gains/(Losses)	...	(520)	(2)
Net Result	143	4,426	(667)

Balance Sheet

	2018-19 Budget \$000	Revised \$000	2019-20 Budget \$000
Assets			
Current Assets			
Cash Assets	8,804	4,078	5,971
Taxes Receivable
Receivables	24,277	23,396	23,396
Inventories
Financial Assets at Fair Value	...	26,220	10,000
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	33,081	53,694	39,367
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value	65,868	68,782	73,390
Equity Investments
Property, Plant and Equipment -			
Land and Building	29,942	25,793	28,870
Plant and Equipment	19,002	11,367	18,778
Infrastructure Systems
Investment Properties
Intangibles	17,460	12,117	14,794
Other Assets
Total Non Current Assets	132,272	118,059	135,832
Total Assets	165,353	171,753	175,200
Liabilities			
Current Liabilities			
Taxes Payable
Payables	23,152	21,730	21,730
Other Financial Liabilities at Fair Value
Borrowings	646
Provisions	6,859	8,111	8,111
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	30,011	29,841	30,487
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	3,468
Provisions	388	861	861
Other
Total Non Current Liabilities	388	861	4,329
Total Liabilities	30,399	30,702	34,816
Net Assets	134,954	141,051	140,384
Equity			
Accumulated Funds	120,563	127,997	127,330
Reserves	14,391	13,054	13,054
Capital Equity
Total Equity	134,954	141,051	140,384

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related
Personnel Services	65,828	56,694	65,869
Grants and Subsidies
Finance Costs	134
Equivalent Income Tax
Other Payments	25,020	30,248	22,914
Total Payments	90,848	86,942	88,917
Receipts			
Appropriation
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	67,843	64,823	66,952
Retained Taxes, Fees and Fines
Interest Received	474	575	573
Grants and Contributions	19,456	21,291	15,803
Other Receipts	7,368	8,960	7,408
Total Receipts	95,141	95,649	90,737
Net Cash Flows From Operating Activities	4,293	8,707	1,820
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	...	5,816	...
Purchases of Property, Plant and Equipment	(15,649)	(8,939)	(9,100)
Proceeds from Sale of Investments	16,220
Purchases of Investments	(1,578)	(27,798)	(1,578)
Advances Repayments Received
Advances made
Other Investing	(1,900)	(752)	(4,861)
Net Cash Flows From Investing Activities	(19,127)	(31,673)	681
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(608)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(608)
Net Increase/(Decrease) in Cash	(14,834)	(22,966)	1,893
Opening Cash and Cash Equivalents	23,639	27,044	4,078
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	8,805	4,078	5,971

Department of Family and Community Services (Discontinued)

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	1,031,046	1,052,728	...
Personnel Services Expenses
Other Operating Expenses	326,053	356,349	...
Grants and Subsidies	5,068,975	5,116,700	...
Appropriation Expense
Depreciation and Amortisation	95,808	77,539	...
Finance Costs
Other Expenses	...	5,031	...
TOTAL EXPENSES EXCLUDING LOSSES	6,521,882	6,608,349	...
Revenue			
Appropriation Revenue	6,147,395	6,190,635	...
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	36,391	37,160	...
Transfers to the Crown Entity
Sales of Goods and Services	233,432	228,915	...
Grants and Contributions	72,735	89,438	...
Investment Revenue	25,708	44,470	...
Retained Taxes, Fees and Fines
Other Revenue	25,430	27,722	...
Total Revenue	6,541,092	6,618,339	...
Gain/(loss) on Disposal of Non Current Assets	(225)	131	...
Other Gains/(Losses)	(862)	(5,697)	...
Net Result	18,122	4,425	...

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	83,418	63,523	...
Taxes Receivable
Receivables	81,175	118,641	...
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	164,593	182,164	...
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value	50	50	...
Equity Investments
Property, Plant and Equipment -			...
Land and Building	1,355,365	1,323,029	...
Plant and Equipment	69,579	74,353	...
Infrastructure Systems
Investment Properties
Intangibles	148,802	171,520	...
Other Assets
Total Non Current Assets	1,573,796	1,568,952	...
Total Assets	1,738,389	1,751,116	...
Liabilities			
Current Liabilities			
Taxes Payable
Payables	84,294	71,294	...
Other Financial Liabilities at Fair Value
Borrowings
Provisions	84,092	131,842	...
Other	228	228	...
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	168,614	203,364	...
Non Current Liabilities			
Taxes Payable
Payables
Other financial liabilities at fair value
Borrowings
Provisions	44,248	44,248	...
Other	160	160	...
Total Non Current Liabilities	44,408	44,408	...
Total Liabilities	213,022	247,772	...
Net Assets	1,525,367	1,503,344	...
Equity			
Accumulated Funds	1,276,376	1,300,145	...
Reserves	248,991	203,199	...
Capital Equity
Total Equity	1,525,367	1,503,344	...

Cash Flow Statement

	2018-19 Budget \$000	Revised \$000	2019-20 Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	1,007,684	1,078,552	...
Personnel Services
Grants and Subsidies	5,068,975	5,116,700	...
Finance Costs
Equivalent Income Tax
Other Payments	633,525	920,700	...
Total Payments	6,710,184	7,115,953	...
Receipts			
Appropriation	6,147,395	6,190,635	...
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	234,160	228,677	...
Retained Taxes, Fees and Fines
Interest Received	25,708	44,470	...
Grants and Contributions	72,735	89,438	...
Other Receipts	313,496	251,610	...
Total Receipts	6,793,495	6,804,831	...
Net Cash Flows From Operating Activities	83,310	(311,122)	...
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	35	50,789	...
Purchases of Property, Plant and Equipment	(39,660)	28,535	...
Proceeds from Sale of Investments
Purchases of Investments	...	(50)	...
Advances Repayments Received
Advances Made
Other Investing	7,167	(41,119)	...
Net Cash Flows From Investing Activities	(32,458)	38,155	...
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities
Net Increase/(Decrease) in Cash	50,852	(272,967)	...
Opening Cash and Cash Equivalents	32,566	336,490	63,523
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring	(63,523)
Closing Cash and Cash Equivalents	83,418	63,523	...

Department of Justice (Discontinued)

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	1,894,633	1,827,942	...
Personnel Services Expenses
Other Operating Expenses	680,048	772,960	...
Grants and Subsidies	5,149,185	5,190,907	...
Appropriation Expense
Depreciation and Amortisation	252,727	240,230	...
Finance Costs	9,665	7,341	...
Other Expenses	43,762	37,328	...
TOTAL EXPENSES EXCLUDING LOSSES	8,030,020	8,076,708	...
Revenue			
Appropriation Revenue	8,030,175	7,988,093	...
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	102,643	98,598	...
Transfers to the Crown Entity
Sales of Goods and Services	291,240	320,764	...
Grants and Contributions	139,351	138,319	...
Investment Revenue	4,737	3,302	...
Retained Taxes, Fees and Fines	11,900	25,745	...
Other Revenue	22,215	20,472	...
Total Revenue	8,602,262	8,595,293	...
Gain/(loss) on Disposal of Non Current Assets	14	(3,592)	...
Other Gains/(Losses)	(527)	(13,162)	...
Net Result	571,728	501,831	...

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	76,230	10,411	...
Taxes Receivable
Receivables	114,856	95,039	...
Inventories	17,158	18,821	...
Financial Assets at Fair Value
Other Financial Assets
Other	23,089	20,672	...
Assets Held For Sale
Total Current Assets	231,333	144,943	...
Non Current Assets			
Taxes Receivable
Receivables	19,816	23,026	...
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			...
Land and Building	5,287,291	5,332,583	...
Plant and Equipment	204,393	252,556	...
Infrastructure Systems
Investment Properties
Intangibles	187,753	168,290	...
Other Assets	466	1,798	...
Total Non Current Assets	5,699,719	5,778,253	...
Total Assets	5,931,052	5,923,196	...
Liabilities			
Current Liabilities			
Taxes Payable
Payables	223,471	249,658	...
Other Financial Liabilities at Fair Value
Borrowings	3,649	5,492	...
Provisions	239,498	320,607	...
Other	8,633	11,367	...
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	475,251	587,124	...
Non Current Liabilities			
Taxes Payable
Payables
Other financial liabilities at fair value
Borrowings	60,114	56,299	...
Provisions	141,781	87,937	...
Other	(3,290)	548	...
Total Non Current Liabilities	198,605	144,784	...
Total Liabilities	673,856	731,908	...
Net Assets	5,257,196	5,191,288	...
Equity			
Accumulated Funds	4,296,318	4,115,258	...
Reserves	960,878	1,076,030	...
Capital Equity
Total Equity	5,257,196	5,191,288	...

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	1,791,990	1,724,013	...
Personnel Services
Grants and Subsidies	5,201,268	5,242,424	...
Finance Costs	9,646	7,263	...
Equivalent Income Tax
Other Payments	758,310	1,115,629	...
Total Payments	7,761,215	8,089,329	...
Receipts			
Appropriation	8,030,175	7,988,093	...
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity	...	(4,000)	...
Sale of Goods and Services	290,713	349,350	...
Retained Taxes, Fees and Fines
Interest Received	42	140	...
Grants and Contributions	139,351	138,319	...
Other Receipts	118,479	277,986	...
Total Receipts	8,578,760	8,749,888	...
Net Cash Flows From Operating Activities	817,545	660,559	...
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	14	562	...
Purchases of Property, Plant and Equipment	(929,768)	(860,106)	...
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances Made
Other Investing	(9,937)	(11,874)	...
Net Cash Flows From Investing Activities	(939,691)	(871,418)	...
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(5,019)	(6,278)	...
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(5,019)	(6,278)	...
Net Increase/(Decrease) in Cash	(127,165)	(217,137)	...
Opening Cash and Cash Equivalents	203,395	227,548	10,411
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring	(10,411)
Closing Cash and Cash Equivalents	76,230	10,411	...

Judicial Commission of New South Wales

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	4,800	4,531	4,883
Personnel Services Expenses
Other Operating Expenses	1,718	3,392	897
Grants and Subsidies	6	...	6
Appropriation Expense
Depreciation and Amortisation	265	235	850
Finance Costs	98
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	6,789	8,158	6,734
Revenue			
Appropriation Revenue	5,503	7,026	5,385
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	155	24	159
Transfers to the Crown Entity
Sales of Goods and Services	877	931	892
Grants and Contributions
Investment Revenue	1	...	1
Retained Taxes, Fees and Fines
Other Revenue	59	75	60
Total Revenue	6,596	8,056	6,498
Gain/(loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	(193)	(102)	(236)

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	161	163	162
Taxes Receivable
Receivables	75	75	75
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	236	238	237
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	3,754
Plant and Equipment	1,639	1,570	1,455
Infrastructure Systems
Investment Properties
Intangibles	3
Other Assets
Total Non Current Assets	1,642	1,570	5,209
Total Assets	1,878	1,808	5,446
Liabilities			
Current Liabilities			
Taxes Payable
Payables	559	396	463
Other Financial Liabilities at Fair Value
Borrowings	569
Provisions	530	520	530
Other	60	60	60
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	1,149	976	1,622
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	3,228
Provisions	188	188	188
Other
Total Non Current Liabilities	188	188	3,416
Total Liabilities	1,337	1,164	5,038
Net Assets	541	644	408
Equity			
Accumulated Funds	541	644	408
Reserves
Capital Equity
Total Equity	541	644	408

Cash Flow Statement

	2018-19 Budget \$000	Revised \$000	2019-20 Budget \$000
Cash Flows From Operating Activities			
Payments			
Employee Related	4,635	4,614	4,714
Personnel Services
Grants and Subsidies	6	...	6
Finance Costs	98
Equivalent Income Tax
Other Payments	1,831	3,242	1,009
Total Payments	6,471	7,856	5,827
Receipts			
Appropriation	5,503	7,026	5,385
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	877	963	892
Retained Taxes, Fees and Fines
Interest Received	1	...	1
Grants and Contributions
Other Receipts	238	75	239
Total Receipts	6,619	8,064	6,518
Net Cash Flows From Operating Activities	148	208	691
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(150)	(50)	(150)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing
Net Cash Flows From Investing Activities	(150)	(50)	(150)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(542)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(542)
Net Increase/(Decrease) in Cash	(2)	158	(1)
Opening Cash and Cash Equivalents	163	5	163
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	161	163	162

Office of the Children's Guardian

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	19,470	18,567	23,766
Personnel Services Expenses
Other Operating Expenses	20,583	19,132	23,445
Grants and Subsidies	550	753	2,786
Appropriation Expense
Depreciation and Amortisation	455	713	2,701
Finance Costs	68
Other Expenses
TOTAL EXPENSES EXCLUDING LOSSES	41,058	39,165	52,766
Revenue			
Appropriation Revenue	19,710	16,881	28,407
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	767	886	805
Transfers to the Crown Entity
Sales of Goods and Services	17,300	21,300	19,253
Grants and Contributions	291	6,791	237
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	...	32	...
Total Revenue	38,068	45,890	48,702
Gain/(loss) on Disposal of Non Current Assets
Other Gains/(Losses)
Net Result	(2,990)	6,725	(4,064)

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	764	10,960	4,609
Taxes Receivable
Receivables	2,093	1,093	1,093
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	2,857	12,053	5,702
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	2,270
Plant and Equipment	2,515	1,744	2,196
Infrastructure Systems
Investment Properties
Intangibles	412	911	4,126
Other Assets	-
Total Non Current Assets	2,927	2,655	8,592
Total Assets	5,784	14,708	14,294
Liabilities			
Current Liabilities			
Taxes Payable
Payables	2,578	3,077	3,091
Other Financial Liabilities at Fair Value
Borrowings	1,025
Provisions	1,625	1,625	1,625
Other
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	4,203	4,702	5,741
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	1,273
Provisions	97	117	117
Other
Total Non Current Liabilities	97	117	1,390
Total Liabilities	4,300	4,819	7,131
Net Assets	1,484	9,889	7,163
Equity			
Accumulated Funds	1,484	9,889	7,163
Reserves
Capital Equity
Total Equity	1,484	9,889	7,163

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	18,702	17,678	22,961
Personnel Services
Grants and Subsidies	550	753	2,786
Finance Costs	68
Equivalent Income Tax
Other Payments	21,477	19,410	24,381
Total Payments	40,730	37,841	50,196
Receipts			
Appropriation	19,710	16,881	28,407
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	17,300	21,300	19,253
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	291	6,791	237
Other Receipts	950	1,301	950
Total Receipts	38,250	46,273	48,847
Net Cash Flows From Operating Activities	(2,479)	8,432	(1,349)
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment
Purchases of Property, Plant and Equipment	(189)	(490)	(689)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	610	(525)	(3,337)
Net Cash Flows From Investing Activities	421	(1,015)	(4,026)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(976)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(976)
Net Increase/(Decrease) in Cash	(2,058)	7,417	(6,351)
Opening Cash and Cash Equivalents	2,822	3,543	10,960
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	764	10,960	4,609

Office of the Director of Public Prosecutions

Operating Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Expenses Excluding Losses			
Operating Expenses -			
Employee Related	128,358	128,682	138,121
Personnel Services Expenses
Other Operating Expenses	25,049	26,623	17,328
Grants and Subsidies
Appropriation Expense
Depreciation and Amortisation	4,568	3,988	12,967
Finance Costs	1,241
Other Expenses	3,535	4,170	4,084
TOTAL EXPENSES EXCLUDING LOSSES	161,510	163,463	173,740
Revenue			
Appropriation Revenue	125,546	129,095	147,337
Cluster Grant Revenue
Acceptance by Crown Entity of Employee Benefits and Other Liabilities	6,508	6,142	7,035
Transfers to the Crown Entity
Sales of Goods and Services	85	...	87
Grants and Contributions	31,217	29,274	19,740
Investment Revenue
Retained Taxes, Fees and Fines
Other Revenue	36	178	37
Total Revenue	163,392	164,688	174,236
Gain/(loss) on Disposal of Non Current Assets	5	(5)	5
Other Gains/(Losses)
Net Result	1,887	1,221	501

Balance Sheet

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Assets			
Current Assets			
Cash Assets	3,047	1,272	3,095
Taxes Receivable
Receivables	3,070	4,927	4,927
Inventories
Financial Assets at Fair Value
Other Financial Assets
Other
Assets Held For Sale
Total Current Assets	6,117	6,199	8,022
Non Current Assets			
Taxes Receivable
Receivables
Inventories
Financial Assets at Fair Value
Equity Investments
Property, Plant and Equipment -			
Land and Building	34,310
Plant and Equipment	6,938	8,268	7,464
Infrastructure Systems
Investment Properties
Intangibles	4,876	2,622	3,082
Other Assets
Total Non Current Assets	11,814	10,891	44,857
Total Assets	17,930	17,089	52,878
Liabilities			
Current Liabilities			
Taxes Payable
Payables	1,929	1,832	1,869
Other Financial Liabilities at Fair Value
Borrowings	8,716
Provisions	12,692	12,896	12,496
Other	155	177	177
Liabilities Associated with Assets Held for Sale
Total Current Liabilities	14,776	14,905	23,257
Non Current Liabilities			
Taxes Payable
Payables
Other Financial Liabilities at Fair Value
Borrowings	26,935
Provisions	2,768	2,978	2,978
Other	520	294	294
Total Non Current Liabilities	3,288	3,272	30,207
Total Liabilities	18,064	18,177	53,464
Net Assets	(134)	(1,087)	(586)
Equity			
Accumulated Funds	(134)	(1,087)	(586)
Reserves
Capital Equity
Total Equity	(134)	(1,087)	(586)

Cash Flow Statement

	2018-19		2019-20
	Budget	Revised	Budget
	\$000	\$000	\$000
Cash Flows From Operating Activities			
Payments			
Employee Related	121,897	122,711	131,449
Personnel Services
Grants and Subsidies
Finance Costs	1,241
Equivalent Income Tax
Other Payments	30,463	35,027	23,742
Total Payments	152,360	157,738	156,431
Receipts			
Appropriation	125,546	129,095	147,337
Cluster Grant Revenue
Cash reimbursements from the Crown Entity
Sale Proceeds Transfers to the Crown Entity
Cash transfers to the Crown Entity
Sale of Goods and Services	85	(138)	87
Retained Taxes, Fees and Fines
Interest Received
Grants and Contributions	31,217	27,964	19,740
Other Receipts	2,366	3,780	2,367
Total Receipts	159,214	160,702	169,531
Net Cash Flows From Operating Activities	6,854	2,963	13,100
Cash Flows From Investing Activities			
Proceeds from Sale of Property, Plant and Equipment	5	...	5
Purchases of Property, Plant and Equipment	(1,898)	(2,066)	(2,075)
Proceeds from Sale of Investments
Purchases of Investments
Advances Repayments Received
Advances made
Other Investing	(3,380)	(882)	(983)
Net Cash Flows From Investing Activities	(5,273)	(2,948)	(3,053)
Cash Flows From Financing Activities			
Proceeds from Borrowings and Advances
Repayment of Borrowings and Advances	(8,224)
Dividends Paid
Other Financing
Capital Appropriation - Equity Appropriation
Cash Equity Injection to For-Profit Entities
Net Cash Flows From Financing Activities	(8,224)
Net Increase/(Decrease) in Cash	1,581	15	1,823
Opening Cash and Cash Equivalents	1,466	1,256	1,272
Reclassification of Cash Equivalents
Cash transferred in (out) as a Result of Administrative Restructuring
Closing Cash and Cash Equivalents	3,047	1,272	3,095