

# THE LEGISLATURE

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## OVERVIEW

<i>Agency</i>	<i>Budget 1998-99 \$m</i>	<i>Budget 1999-2000 \$m</i>	<i>Variation %</i>
<b>The Legislature</b>			
Total Expenses .....	78.5	78.5	...
Asset Acquisitions .....	4.2	2.6	(-) 39.5

## Expenditure Trends and Recent Developments

Apart from a recent reduction in the size of the Legislative Assembly, there have been minimal changes to Parliament's functions, responsibility and operating environment over the past five years. Expenditure trends closely reflect the sittings of Parliament, provision of services to Members and the increasing activities of Parliamentary Committees. Employee related costs, including salaries of Members of Parliament, now represent approximately 80 percent of the total budget allocation. Technology initiatives have provided opportunities to minimise other operating expenditure, notably printing costs.

Asset acquisitions have predominantly involved information technology projects, including the establishment of an area network to Members' Electorate Offices and, more recently, the implementation of a fully integrated Management Information System. Rectification of Year 2000 non-compliant computer systems has also received priority to ensure all systems are compliant by October 1999.

## Strategic Directions

The Parliament's major clients are the Members of the NSW Parliament. Consequently, the primary strategies relate to maintaining and improving service delivery to assist Members with their parliamentary and constituency duties.

The Parliament will commence re-engineering corporate business processes to reflect change management requirements of the new Management Information System.

## **1999-2000 Budget**

### ***Total Expenses***

Total expenses in 1999-2000 are estimated to be \$78.5 million. Operating costs have remained largely static and include Members' salaries, entitlements and electoral office costs together with procedural and support services at Parliament House.

In addition to the ongoing operations of the Parliament, the following initiatives are planned for 1999-2000:

- ◆ review of the Legislative Assembly standing orders;
- ◆ providing information sessions for Members on ethics, the Code of Conduct and watchdog bodies;
- ◆ rationalisation of the Parliamentary Library collection with a view to disposing publications not required under the Library's Collection Development Policy; and
- ◆ undertaking cost savings opportunities to reduce the current cost of operations. This is likely to include changes in current sitting hours to reduce the overtime, travel and energy costs incurred when the House sits outside of normal business hours.

### ***Asset Acquisitions***

Funding of \$2.539 million has been allocated for asset acquisition in 1999-2000. Information technology projects comprise \$2.489 million and include the following:

- ◆ completion of work on Parliament's SAP Management Information System, which is scheduled to go live on 1 July 1999 (cost: \$244,000);
- ◆ completion of Parliament's Year 2000 rectification program, which includes the replacement of computers and the current word processing application software (cost: \$1.4 million);
- ◆ upgrading of the network infrastructure to improve performance and ensure a robust network service for use by Members and staff (cost: \$620,000);
- ◆ development and implementation of an Information Management policy and strategic plan (Cost: \$50,000); and
- ◆ replacement of the Parliamentary Library server (which was acquired in 1994). The server will run the Library's computer systems and provide Members with remote access to databases and other Library services (cost: \$175,000).

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	39,700	41,832	<b>39,588</b>
Other operating expenses	12,852	12,787	<b>12,383</b>
Maintenance	420	423	<b>410</b>
Depreciation and amortisation	2,480	3,260	<b>3,414</b>
Other expenses	23,020	48,096	<b>22,719</b>
<b>Total Expenses</b>	<b>78,472</b>	<b>106,398</b>	<b>78,514</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	990	1,002	<b>1,035</b>
Investment income	10	50	<b>20</b>
Other revenue	750	802	<b>1,565</b>
<b>Total Retained Revenue</b>	<b>1,750</b>	<b>1,854</b>	<b>2,620</b>
Gain/(loss) on disposal of non current assets	...	(5)	...
<b>NET COST OF SERVICES</b>	<b>76,722</b>	<b>104,549</b>	<b>75,894</b>

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	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	30,760	34,434	<b>30,933</b>
Other	36,292	33,872	<b>35,512</b>
<b>Total Payments</b>	<b>67,052</b>	<b>68,306</b>	<b>66,445</b>
<b>Receipts</b>			
Sale of goods and services	990	1,002	<b>1,035</b>
Other	770	1,142	<b>1,602</b>
<b>Total Receipts</b>	<b>1,760</b>	<b>2,144</b>	<b>2,637</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(65,292)</b>	<b>(66,162)</b>	<b>(63,808)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	3	...
Purchases of property, plant and equipment	(4,200)	(4,471)	<b>(2,639)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(4,200)</b>	<b>(4,468)</b>	<b>(2,639)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	64,452	65,090	<b>62,713</b>
Capital appropriation	4,200	4,665	<b>2,539</b>
Cash reimbursements from the Consolidated Fund Entity	870	1,068	<b>1,120</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>69,522</b>	<b>70,823</b>	<b>66,372</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>30</b>	<b>193</b>	<b>(75)</b>
Opening Cash and Cash Equivalents	(1,391)	254	<b>447</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>(1,361)</b>	<b>447</b>	<b>372</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(76,722)	(104,549)	<b>(75,894)</b>
Non cash items added back	11,230	38,615	<b>11,966</b>
Change in operating assets and liabilities	200	(228)	<b>120</b>
<b>Net cash flow from operating activities</b>	<b>(65,292)</b>	<b>(66,162)</b>	<b>(63,808)</b>

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	2	447	372
Receivables	380	276	259
Inventories	87	40	40
Other	283	294	294
<b>Total Current Assets</b>	<b>752</b>	<b>1,057</b>	<b>965</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Cost/valuation	150,629	123,387	125,926
Accumulated depreciation	(14,244)	(14,844)	(18,258)
<b>Total Non Current Assets</b>	<b>136,385</b>	<b>108,543</b>	<b>107,668</b>
<b>Total Assets</b>	<b>137,137</b>	<b>109,600</b>	<b>108,633</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	1,490	1,657	1,557
Borrowings	1,363	...	...
Employee entitlements	2,356	2,047	2,150
Other provisions	...	207	207
<b>Total Current Liabilities</b>	<b>5,209</b>	<b>3,911</b>	<b>3,914</b>
<b>Non Current Liabilities -</b>			
Employee entitlements	121	...	...
Other	...	157	157
<b>Total Non Current Liabilities</b>	<b>121</b>	<b>157</b>	<b>157</b>
<b>Total Liabilities</b>	<b>5,330</b>	<b>4,068</b>	<b>4,071</b>
<b>NET ASSETS</b>	<b>131,807</b>	<b>105,532</b>	<b>104,562</b>
<b>EQUITY</b>			
Accumulated funds	131,807	105,532	104,562
<b>TOTAL EQUITY</b>	<b>131,807</b>	<b>105,532</b>	<b>104,562</b>

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### 1.1 Parliamentary Government

#### 1.1.1 Legislative Council

Program Objective(s): To represent the people of New South Wales in the Upper House. To support the functions of the Legislative Council and its forty-two Members.

Program Description: Consideration, review and passing of legislation for good government by Members of the Legislative Council. Provision of procedural, administrative and Committee support services to assist Members in the performance of their parliamentary and constituency duties.

(EFT)	Average Staffing	
	1998-99	1999-
2000		
<u>Activities:</u>		
Secretarial services for Members	50	50
Procedural and administrative support	31	31
Committee advisory, research and administrative support	14	14
	<u>95</u>	<u>95</u>

1998-99		1999-2000
Budget	Revised	Budget
\$000	\$000	\$000

### **OPERATING STATEMENT**

#### **Expenses -**

Operating expenses -			
Employee related	7,649	7,726	<b>7,541</b>
Other operating expenses	2,137	2,625	<b>2,261</b>
Maintenance	11	26	<b>2</b>
Depreciation and amortisation	208	178	<b>197</b>
Other expenses			
Salaries and allowances of Members of the Legislative Council	3,605	3,450	<b>3,695</b>

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**1.1 Parliamentary Government**

**1.1.1 Legislative Council (cont)**

***OPERATING STATEMENT (cont)***

Salaries and allowances of the President of the Legislative Council and others	2,195	2,000	<b>2,250</b>
Salaries and allowances of Ministers of the Crown	1,127	717	<b>1,155</b>
Overseas delegation	3	...	<b>3</b>
<b>Total Expenses</b>	<b>16,935</b>	<b>16,722</b>	<b>17,104</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Minor sales of goods and services	16	16	<b>24</b>
Other revenue	37	57	<b>378</b>
<b>Total Retained Revenue</b>	<b>53</b>	<b>73</b>	<b>402</b>
Gain/(loss) on disposal of non current assets	...	(6)	...
<b>NET COST OF SERVICES</b>	<b>16,882</b>	<b>16,655</b>	<b>16,702</b>
<b>ASSET ACQUISITIONS</b>	<b>374</b>	<b>329</b>	<b>...</b>

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# THE LEGISLATURE

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### 1.1 Parliamentary Government

#### 1.1.2 Legislative Assembly

Program Objective(s): To represent the ninety-three electorates throughout New South Wales and support the functions of the Legislative Assembly.

Program Description: Consideration and passing of legislation for the good government of the State. Local electorate representation by Members of Parliament. Provision of secretarial, procedural, administrative and Committee support services both within the electorate and Parliament House, to assist Members in the performance of their parliamentary and constituency duties.

(EFT)	Average Staffing	
	1998-99	1999-
2000		
<u>Activities:</u>		
Secretarial and research services for Members	228	218
Procedural and administrative support	36	36
Committee advisory, research and administrative support	24	23
	<u>288</u>	<u>277</u>

1998-99		1999-2000
Budget	Revised	Budget
\$000	\$000	\$000

### **OPERATING STATEMENT**

#### **Expenses -**

Operating expenses -			
Employee related	20,093	21,497	<b>19,648</b>
Other operating expenses	8,298	7,923	<b>7,825</b>
Maintenance	188	80	<b>74</b>
Depreciation and amortisation	657	950	<b>951</b>
Other expenses			
Salaries and allowances of Members of Parliament	8,055	7,550	<b>7,383</b>
Salaries and allowances of the Speaker and others	4,197	3,550	<b>4,302</b>

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**1.1 Parliamentary Government**

**1.1.2 Legislative Assembly (cont)**

***OPERATING STATEMENT (cont)***

Salaries and allowances of Ministers of the Crown	3,473	3,533	<b>3,560</b>
Commonwealth Parliamentary Association	358	358	<b>364</b>
Overseas delegation	7	...	<b>7</b>
<b>Total Expenses</b>	<b>45,326</b>	<b>45,441</b>	<b>44,114</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Minor sales of goods and services	19	15	<b>36</b>
Other revenue	146	161	<b>499</b>
<b>Total Retained Revenue</b>	<b>165</b>	<b>176</b>	<b>535</b>
<b>NET COST OF SERVICES</b>	<b>45,161</b>	<b>45,265</b>	<b>43,579</b>
<b>ASSET ACQUISITIONS</b>	<b>1,622</b>	<b>1,444</b>	<b>...</b>

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### 1.2 Parliamentary Support Services

#### 1.2.1 Joint Services

Program Objective(s): To provide support services to both Houses of Parliament.

Program Description: Provision of support and ancillary services to Members. Operation of both Houses and the Parliament House Building.

(EFT)	Average Staffing	
	1998-99	1999-
2000		
<u>Activities:</u>		
Accounting and financial	10	11
Archives	2	2
Building	62	62
Catering	42	42
Education and Community Relations	1	1
Hansard	26	26
Information technology	16	16
Library	38	36
Security	14	14
	<hr/> 211	<hr/> 210

1998-99		1999-2000
Budget	Revised	Budget
\$000	\$000	\$000

### **OPERATING STATEMENT**

#### **Expenses -**

Operating expenses -			
Employee related	11,958	12,609	<b>12,399</b>
Other operating expenses	2,417	2,239	<b>2,297</b>
Maintenance	221	317	<b>334</b>
Depreciation and amortisation	1,615	2,132	<b>2,266</b>
Other expenses			
Property, plant and equipment revaluation – decrement	...	26,938	...
<b>Total Expenses</b>	<hr/> <b>16,211</b>	<hr/> <b>44,235</b>	<hr/> <b>17,296</b>

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**1.2 Parliamentary Support Services**

**1.2.1 Joint Services (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Energy recoupment	365	390	<b>400</b>
Functions	425	410	<b>400</b>
Minor sales of goods and services	165	171	<b>175</b>
Investment income	10	50	<b>20</b>
Other revenue	567	584	<b>688</b>
<b>Total Retained Revenue</b>	<b>1,532</b>	<b>1,605</b>	<b>1,683</b>
Gain/(loss) on disposal of non current assets	...	1	...
<b>NET COST OF SERVICES</b>	<b>14,679</b>	<b>42,629</b>	<b>15,613</b>
<b>ASSET ACQUISITIONS</b>	<b>2,204</b>	<b>2,892</b>	<b>2,539</b>

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# PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR CITIZENSHIP

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## OVERVIEW

<i>Agency</i>	<i>Budget 1998-99 \$m</i>	<i>Budget 1999-2000 \$m</i>	<i>Variation %</i>	
<b>Cabinet Office</b>				
Total Expenses .....	12.6	12.8		1.5
Asset Acquisitions .....	0.1	0.1		...
<b>Parliamentary Counsel's Office</b>				
Total Expenses .....	5.3	5.4		1.9
Asset Acquisitions .....	0.4	0.4		...
<b>Premier's Department</b>				
Total Expenses .....	73.6	73.7		0.1
Asset Acquisitions .....	1.3	1.6		18.7
<b>Independent Commission Against Corruption</b>				
Total Expenses .....	14.8	15.1		2.1
Asset Acquisitions .....	0.2	0.2		...
<b>Ombudsman's Office</b>				
Total Expenses .....	6.7	8.7		29.6
Asset Acquisitions .....	0.1	0.5		294.2
<b>State Electoral Office</b>				
Total Expenses .....	34.9	14.2	(-)	59.3
Asset Acquisitions .....	0.2	...	(-)	100.0
<b>Independent Pricing and Regulatory Tribunal</b>				
Total Expenses .....	4.9	5.7		15.8
Asset Acquisitions .....	0.1	0.1		...
<b>Centennial Park and Moore Park Trust</b>				
Total Expenses .....	11.1	11.7		5.2
Asset Acquisitions .....	19.5	14.5	(-)	25.6
<b>Commission for Children and Young People</b>				
Total Expenses .....	...	5.0		n.a.
Asset Acquisitions .....	...	0.5		n.a.
<b>Ministry for the Arts</b>				
Total Expenses .....	57.3	51.8	(-)	9.6
Asset Acquisitions .....	9.6	20.3		111.3
<b>State Library of New South Wales</b>				
Total Expenses .....	55.2	50.4	(-)	8.6
Asset Acquisitions .....	1.9	4.6		145.9
<b>Australian Museum</b>				
Total Expenses .....	23.1	29.2		26.1
Asset Acquisitions .....	8.5	8.4	(-)	0.4

<i>Agency</i>	<i>Budget 1998-99 \$m</i>	<i>Budget 1999-2000 \$m</i>	<i>Variation</i>	
				<i>%</i>
<b>Museum of Applied Arts and Sciences</b>				
Total Expenses .....	38.5	38.4	(-)	0.1
Asset Acquisitions .....	3.8	5.7		50.4
<b>Historic Houses Trust of New South Wales</b>				
Total Expenses .....	16.9	18.2		7.6
Asset Acquisitions .....	0.4	1.2		176.9
<b>Art Gallery of New South Wales</b>				
Total Expenses .....	26.7	26.0	(-)	2.6
Asset Acquisitions .....	2.1	3.8		85.6
<b>State Records Authority</b>				
Total Expenses .....	8.5	8.8		3.7
Asset Acquisitions .....	4.9	5.3		8.3
<b>New South Wales Film and Television Office</b>				
Total Expenses .....	7.6	7.0	(-)	7.8
Asset Acquisitions .....	0.0	0.0	(-)	33.3
<b>Ethnic Affairs Commission</b>				
Total Expenses .....	12.4	11.9	(-)	3.8
Asset Acquisitions .....	0.2	0.6		184.8
<b>Audit Office of New South Wales</b>				
Total Expenses .....	22.6	22.0	(-)	2.7
Asset Acquisitions .....	0.6	0.4	(-)	33.3
<b>Total, Premier, Minister for the Arts and Minister for Citizenship</b>				
Total Expenses .....	<b>432.7</b>	<b>416.0</b>	(-)	<b>3.9</b>
Asset Acquisitions .....	<b>53.9</b>	<b>67.7</b>		<b>25.6</b>

## CABINET OFFICE

The Cabinet Office provides support to the Premier and Cabinet through the development, co-ordination and implementation of Government policy. It co-ordinates New South Wales involvement in Commonwealth-State issues and advises the Premier on legal matters which arise within his administration. The Cabinet Office provides all secretarial services for the Cabinet including preparation of agendas, recording of decisions, circulation and presentation of Cabinet Minutes and Discussion Papers, and follow-up action required.

## **Expenditure Trends and Recent Developments**

Over the past five years, the core responsibilities of the Cabinet Office have remained unchanged. However, on occasions, the Office has been given responsibility for various strategic policy issues requiring the establishment of specialised units within the Office. Responsibility for the co-ordination and development of social policy, as well as policy in relation to children and young people was transferred to the Cabinet Office resulting in the creation of the Social Policy Development Unit in 1995 and the Office of Children and Young People in 1997. The Office of Children and Young People also provides secretarial support to the Youth Advisory Council that reports to the Premier. The Natural Resources Branch since 1997 has also absorbed responsibility for co-ordination of greenhouse policy.

### **1999-2000 Budget**

#### ***Total Expenses***

The Cabinet Office has estimated total expenses of \$12.8 million. This includes \$700,000 for the continuation of the Families First initiative involving the co-ordination of the establishment of a network of childcare experts and volunteers to assist with parenting skills.

#### ***Asset Acquisition***

The capital allocation of \$60,000 is primarily for the replacement of the high-speed photocopier used in the production of Cabinet material.

## **PARLIAMENTARY COUNSEL'S OFFICE**

The Parliamentary Counsel's Office develops and drafts Government legislation for presentation to Parliament or the Governor-in-Council. The Office provides legal and administrative advice to the Government, a legislative drafting service for non-Government Members of Parliament and undertakes research on legislative and related matters. It also provides a legislative publishing service to the Government, Parliament and the public including the production of Bills, new Acts and Regulations, updated reprints of legislation and information guides and compiles the New South Wales Legislation Database.

## **Expenditure Trends and Recent Developments**

Expenditure trends have not varied markedly over the past five years, apart from the general movements in salaries and operating costs affecting the public sector. This reflects the continuity of the Office's core functions and activities and its relatively stable staffing levels.

## **Strategic Directions**

As part of a three-year plan commencing in 1998, the Office is developing new Information Systems for legislative drafting and publishing that will enhance the portability and accessibility of legislation using new technologies, such as the Internet.

## **1999-2000 Budget**

### ***Total Expenses***

Total expenses of the Parliamentary Counsel's Office are estimated to be \$5.4 million with about 80 percent being allocated to employee related payments. Revenue from the sale of printed legislation and associated services is not expected to vary significantly from previous years.

### ***Asset Acquisitions***

The capital allocation of \$400,000 (\$1.5 million over three years) starting 1998-99 is for a major program to replace the existing Legislative Drafting, Publishing and Database System. This will streamline and enhance legislative drafting and publishing processes and facilitate the electronic dissemination of legislation using new technology such as Internet.

## **PREMIER'S DEPARTMENT**

Premier's Department supports the Premier as head of Government. It provides strategic advice and services to the Premier, manages issues and projects of significance to the State, provides direction and leadership to the NSW public sector, especially in relationship to the effective management of public sector staff and resources and ensures a whole-of-government approach to policy development and service provision within the public sector.

## **Expenditure Trends and Recent Developments**

### ***Corporate Services Reform Unit***

The Department continues to provide major employee related support to implement the Government's Corporate Services Reform initiative, augmented by staff seconded from other agencies. The Unit leads and co-ordinates efforts to achieve savings in corporate services across government, with major projects in the areas of shared services arrangements, workers compensation and injury management, property management and purchasing and procurement.

### ***Miscellaneous Grants Fund***

The Premier's Miscellaneous Grants Fund provides a facility whereby quick responses can be made to cases of pressing community needs. Natural disasters, such as bush fires and the Sydney hail storm place particular demands upon those funds available. A current community-based activity of the fund is contributing towards the completion of St. Mary's Cathedral's two stone spires.

### ***Office of Information Technology***

Following the transfer of the Office to the Department last year, the Government has further enhanced its role in more effectively managing information and technology resources across the public sector, by establishing a new Department of Information Technology and Management. The staff and resources of the Office were transferred to the new Department, in April 1999.

### ***Other Machinery of Government changes***

Core staff and resources of the Ministry of Urban Infrastructure Management were transferred to the Department in April 1999. The unit will give a greater whole-of-government co-ordination to service delivery and infrastructure planning expenditure.

## **Strategic Directions**

The Department will continue to provide services which focus on:

- ◆ Whole-of-government co-ordination of major business, investment, infrastructure and community proposals and initiatives;
- ◆ Improving the management of public sector resources to achieve greater equity, efficiency and effectiveness; and
- ◆ Improving opportunities and government service delivery in targeted metropolitan, regional and rural areas and towns.

## **1999-2000 Budget**

Total expenses are estimated at \$73.71 million.

### ***Strategic and Regional Projects***

Total expenses are estimated at \$11.81 million.

The Department will continue to undertake, on the Premier's behalf, the management of a range of special projects, such as initiatives to minimise the impact of the Newcastle BHP steel mill closure, attracting major events to Sydney and New South Wales, such as the Inaugural Australia/US Business Leaders' Forum in Sydney, and ongoing improvements in social development and community building in both urban and regional New South Wales.

### ***Public Sector Reform***

Total expenses are estimated at \$12.01 million.

An important part of the Department's operation in 1999-2000 will be the further development and implementation of a public sector management reform agenda that ensures that the New South Wales public sector is structured for and capable of meeting present and future community expectations.

To achieve this the Department will continue to meet executive and management development needs involving the conduct of a series of management development programs including the Public Sector Management Course. The reform process will include the development of a broad public sector pay policy, the formulation of employee relations policies, strategies and practices, the monitoring of sector wide industrial issues, and the co-ordination of redeployment for displaced staff.

### ***Administration Services***

Total expenses are estimated at \$24.58 million.

The management and co-ordination of services for the Premier in community events, official visits and executive and departmental administration continues to be of importance, especially in the immediate lead-up to the Olympic Games and the Centenary of Federation.

Departmental staff will play a pivotal role in the management of those community projects of direct concern to the Premier, and provide strategic advice and services on corporate planning and the co-ordination of State responses in times of natural disasters.

Staff will also be involved in logistical and management aspects of the Governor's constitutional, ceremonial and community roles, the operation of the Executive Council, liaison with the Historic Houses Trust on activities at Government House and the provision of actuarial services.

### ***Ministerial Services***

Total expenses are estimated at \$17.3 million.

The Department in 1999-2000 will continue to manage operational issues relating to office staffing and resources for the Premier's and Ministers' Offices, as well as the Offices of the Leaders of the Opposition and former Office holders' staff. Advice is provided on administration issues including finance, audit, employment, industrial relations and parliamentary entitlements.

### ***Asset Acquisitions***

The Department's allocation is \$1.625 million.

The allocated funds cover the cost of installing security gates at the ANZAC Memorial in Hyde Park which has been subject to increasing vandalism in recent years. Also funded are the set up costs of Telecentre pilot schemes in Gosford and Wollongong.

In addition, funds are required to enhance the management of information and technology within the Department consistent with both the Governor Macquarie Tower (GMT) network and the Government's sector wide strategies. Funds will also go to the programmed maintenance of the State Reception and conference facilities on level 41, GMT.

## **INDEPENDENT COMMISSION AGAINST CORRUPTION**

The Independent Commission Against Corruption is responsible for promoting integrity in public administration throughout New South Wales by exposing and minimising corruption.

## **Strategic Directions**

In 1999-2000 the Commission will maintain its focus on exposing and preventing corruption in the public sector through proactive investigations and corruption prevention advice while simultaneously promoting and enhancing its education and research activities. The Commission anticipates continuing its involvement in major Government infrastructure projects, including the Olympics.

## **1999-2000 Budget**

### ***Total Expenses***

Estimated total expenses of the Commission in 1999-2000 are \$15.139 million. It is expected the Commission will maintain its current level of investigation, corruption prevention and education activities while commencing activities relating to Internet fraud and corruption through continued effective and efficient allocation of resources.

### ***Asset Acquisitions***

In 1999-2000, \$240,000 will be spent on the upgrade of the Commission's computer facilities and the purchase of minor plant and equipment.

## **OMBUDSMAN'S OFFICE**

The Ombudsman's Office aims to improve public administration and ensure that maladministration and misconduct are appropriately addressed. The Office seeks to ensure that people and bodies within its jurisdiction deal effectively with complaints about their activities.

The Office attempts to resolve complaints in a prompt manner, focusing upon matters that raise systemic issues or are likely to be more intractable. The aim with such investigations is to improve policies and practices and to promote responsive and accountable public administration.

## **Expenditure Trends and Recent Developments**

The total expenses of the Ombudsman's Office have been increasing over the last five years as a consequence of additional funding being provided by the Government for:

- ◆ additional staff to investigate police as a result of recommendations made by the Royal Commission into the Police Service;

- ◆ monitoring of the Police Service's use of new powers under the *Crimes Legislation Amendment (Police and Public Safety) Act*; and
- ◆ the Ombudsman's new responsibilities in relation to the oversight of the investigation of child abuse allegations against employees of government and non-government agencies.

Improvements in efficiency have been made by the Ombudsman's Office as a result of specialisation, restructuring, streamlining procedures and resolving complaints by less formal means. These improvements have led to reduced turn around times, improved customer satisfaction and an increase in the number of matters satisfactorily finalised.

The jurisdiction of the Ombudsman has been expanded considerably in recent years. Relevant legislation includes the *Law Enforcement (Controlled Operations) Act*, the *Crimes Legislation Amendment (Police and Public Safety) Act*, the *Police Powers (Vehicles) Act*, the *Witness Protection Act*, and the *Ombudsman Amendment (Child Protection and Community Services) Act*.

## **Strategic Directions**

In 1999-2000, the major focus of the Office will be the implementation of the *Ombudsman Amendment (Child Protection and Community Services) Act*. This Act requires the Ombudsman to oversee the investigation of child abuse allegations against employees of designated government and non-government agencies. The Act extends jurisdiction of the Ombudsman to non-public sector agencies such as non-government schools and child-care centres.

Other priorities of the Ombudsman during 1999-2000 will be:

- ◆ more "own motion" and other formal investigations focusing on systemic or public interest issues;
- ◆ more Special Reports to Parliament on public interest issues;
- ◆ development of new guidelines on investigating complaints;
- ◆ amalgamating the Ombudsman's Freedom of Information (FOI) policies and guidelines with the Premier's Department's FOI procedure manual into a new FOI publication; and
- ◆ continuation of a customer service survey of agencies within the Ombudsman's jurisdiction.

## **1999-2000 Budget**

Total expenses of the Ombudsman's Office are projected to be \$8.74 million in Ombudsman's Office to meet the costs of relocation, and \$71,000 to meet costs expenditure in the 1999-2000 Budget will be the Child Protection related

### ***Asset Acquisitions***

1999-2000 totalling \$477,000. The program will include an IT network upgrade, acquisition of photocopiers, and works associated with the development of the

## **STATE ELECTORAL OFFICE**

of Parliamentary elections, by Election Funding Authority, the public funding of election campaigns. The Political Education Fund established in 1993.

such elections as local government, trade unions, statutory boards, registered commercial basis.

Trends in expenditure are directly related to the occurrence of General Elections,

The significant increase in expenditure in 1998-99 is a direct result of the conduct Council on 27 March 1999. This expenditure also includes claims received for

In recent years the Office has expended capital funds on developing software to enhance the efficiency of Returning Officers in the management of their functions and the development of a Legislative Council computerised program. Additional asset acquisition has included office computers and fitout associated with the relocation of the Office in mid 1998.

## **Strategic Directions**

The Office will examine the procedures and processes used at the 1999 State Election with a view to increased efficiencies and effectiveness at the Local Government General Election in September 1999.

Any improvements will be pursued through the training of Returning Officers in 1999-2000.

The Office is confident of addressing these issues without interfering with its ability to deliver its usual services, particularly in the areas of electoral education, election funding and research development.

## **1999-2000 Budget**

### ***Total Expenses***

The State Electoral Office has estimated total expenses of \$14.2 million. This includes residual costs of \$5.7 million for the March 1999 State Election and claims for payment by eligible candidates, groups and parties for funding assistance towards the costs of their election campaigns.

A General Election for the State's local councils will be held in September 1999. Whilst these elections are operated on a cost recovery basis there are areas, such as technological developments, which would properly be recovered over a two election period.

## **INDEPENDENT PRICING AND REGULATORY TRIBUNAL**

The Independent Pricing and Regulatory Tribunal carries out a wide range of price regulation of major NSW government utilities, mainly in electricity, urban and bulk water, and public transport, and regulates natural gas tariffs and third party access to gas networks. It also carries out reviews of industry, pricing and competition. It undertakes one-off projects under Section 9 of the *Independent Pricing and Regulatory Tribunal Act*, providing assistance to other agencies in areas within the Tribunal's expertise, both in New South Wales and interstate.

## Expenditure Trends and Recent Developments

The workload of the Tribunal increased substantially during 1998-99 due to role as regulation of electricity services and gas access transfers to the national electricity and gas codes in place of State legislation. The main features of the

- ◆ monitoring of medium term price paths and more extensive regulation of revenue requirements of regulated businesses; and

registries, currently through regulation under state legislation and and codes.

regulatory regimes, especially the Australian Consumer and Competition

At the same time the Tribunal is facing increased demands for its investigation agencies with one-off projects under Section 9.

The Tribunal will continue to ensure the best feasible pricing outcomes that stakeholders. It also seeks to achieve effective access to key public utility advice to the Government on industry issues.

Additional funding for operating expenses has been provided to cover the are estimated at \$5.7 million, an increase of nearly \$800,000 or 15.8 the 1998-99 budget.

Tribunal's technology equipment.

# CENTENNIAL PARK AND MOORE PARK TRUST

The Centennial Park and Moore Park Trust is responsible for managing and maintaining a highly used area of open space in Sydney, known as the Centennial Parklands. The Trust operates in a complex and changing environment and its current management responsibilities include the former Sydney Showgrounds site at Paddington.

## Expenditure Trends and Recent Developments

Over the past five years, the Trust's total expenses have increased significantly, from \$6.6 million in 1994-95 to around \$11 million in 1998-99. This reflects costs associated with a range of business activities aimed at improving the financial viability of the Parklands and the Trust's commitment to improving the maintenance of the Parklands, including addressing public safety issues. Capital expenditure has increased significantly during the past three years since the commencement of the ponds restoration project, the redevelopment of the Equestrian Centre, the Hordern Pavilion and Royal Hall of Industries and the rehabilitation of Moore Park.

## Strategic Directions

The Trust's corporate strategy aims to achieve the following outcomes in six key result areas:

- ◆ enhancing the integrity of Centennial Parklands;
- ◆ improving relationships with stakeholders;
- ◆ preserving the natural and cultural heritage of the Parklands;
- ◆ ensuring safe and equitable access to the Parklands;
- ◆ securing opportunities for diversity of cultural expression; and
- ◆ maintaining business viability.

The Trust will continue to implement financial strategies to increase and diversify its revenue base in order to improve the quality of services and increase contributions towards costs.

## **Total Expenses**

Total expenses in 1999-2000, estimated at \$11.7 million, will be directed to issues management, property management, marketing and business development and planning for the Centenary of Federation.

Total asset acquisitions in 1999-2000 estimated at \$14.5 million include:

- ◆ Centenary of Federation works, including the Avenue of Nations, Federation Drive and Federation Valley which are funded from Commonwealth
- ◆ the rehabilitation of Moore Park as the result of Eastern Distributor
- ◆ the restoration of Old Grand Drive in the Robertson Road precinct;

Industries at Moore Park; and

## **COMMISSION FOR CHILDREN AND**

The Commission for Children and Young People is a new agency established  
*Commission for Children and Young People Act 1998*

The Commission's responsibilities will include:

the community;

affect their lives;

with children; and

- ◆ advising the Government and the community on how to improve services for children.

The Commission will be empowered to undertake inquiries, conduct research and public education, provide information and advice to assist children and their families, and monitor the wellbeing of children in the community.

## **Expenditure Trends and Recent Developments**

The Commission began operations on 7 June 1999. The functions of the Child Protection Council and the Child Death Review Team, which were within the Department of Community Services, will be absorbed within the Commission.

## **Strategic Directions**

During its first full year of operation, one of the Commission's first tasks will be to undertake an inquiry into the needs of children who are isolated and at risk. The Commission will also play a key role in implementing the new employment screening system that will apply to staff positions that deal with children.

## **1999-2000 Budget**

### ***Total Expenses***

The Commission's total expenses budget for 1999-2000, its first full year of operation, is \$5 million.

### ***Asset Acquisitions***

The Commission's asset acquisition program of \$522,000 in 1999-2000 provides start-up capital for office fit-out and the purchase of computer and office equipment.

## **MINISTRY FOR THE ARTS**

The Ministry administers a cultural grants program which supports a range of arts and cultural organisations and activities across the State, provides a range of awards, fellowships and scholarships to individuals, monitors and provides policy advice on the State's cultural institutions and manages Government arts projects, properties and capital expenditures.

## **Expenditure Trends and Recent Developments**

Over the past five years total expenses have increased from \$52.2 million in 1994-95 to an expected \$107.9 million in 1998-99. This increase is primarily related to additional support provided to arts organisations via the cultural grants program and the transfer of the Sydney Entertainment Centre to the Darling Harbour Authority in 1998.

In 1998-99 the Ministry assisted more than 350 organisations through the distribution of \$17.6 million under the cultural grants program. In recent years the Government's cultural policy has focused on developing cultural activities and infrastructure in regional areas and encouraging co-operation and resource sharing within the portfolio.

## **Strategic Directions**

The Ministry's key strategic directions include:

- ◆ implementation of the Government's 1999 cultural development policy "Encouraging the Arts in Local Communities"; and
- ◆ consultation, refinement and implementation of the Government's Western Sydney Arts Strategy.

## **1999-2000 Budget**

### ***Total Expenses***

Total expenses are estimated at \$51.8 million, a decrease of 108.3 percent relative to the expected 1998-99 expenditure. This decrease is mainly attributable to a reduction in capital grant funding provided to the Sydney Opera House and the transfer of the Sydney Entertainment Centre to the Darling Harbour Authority.

The Ministry will also distribute \$17.4 million under the State's cultural grants program during 1999-2000. A primary focus will be ongoing funding for the regional infrastructure program, established as a pilot in 1998-99, which enables small cinemas, galleries, theatres and museums throughout the State to undergo renovations and expand operations.

An additional one-off grant of \$1 million will be made towards the 2000 Sydney Festival, bringing the State's total assistance during 1999-2000 to \$2.53 million. These funds will be used to enhance the program for the millennial festival.

## ***Asset Acquisitions***

Significant funding has been approved as part of the redevelopment of the Walsh Bay precinct. In particular, \$19.3 million will be provided towards the construction of a new theatre while \$523,000 has been provided for the ongoing upgrade of Wharf 4/5.

Other capital works to be continued into 1999-2000 include upgrade works at Garry Owen House, Rozelle (\$305,000) and facade repairs at The Gunnery, Woolloomooloo (\$100,000).

At the Sydney Opera House, 1999-2000 will see the completion of the Upgrade Program commenced in 1988 and enhancement of the 25-year Total Asset Management Program to ensure effective and timely maintenance of the building and site.

## **STATE LIBRARY OF NEW SOUTH WALES**

The State Library of New South Wales is the major public reference and research library and information service for the people of New South Wales. The Library fulfils a Statewide role by providing services to people who visit the Library or who seek information by contacting the Library by electronic or other means.

The Library maintains and ensures the security of the unique heritage Mitchell and Dixson collections of historical New South Wales and Australian resources. It also supports the network of public libraries throughout New South Wales by administering annual grants, providing policy advice and consultancies, backup reference services, loans and supply of documents and electronic resources.

### **Expenditure Trends and Recent Developments**

Over the past five years total expenses have increased from \$49.8 million in 1994-95 to an expected \$52.6 million in 1998-99. The increase mainly reflects a change in the accounting treatment related to the acquisition of collection material.

The State Library continues to experience growing demand for services from both onsite and offsite clients, including participation in the global economy via the Internet. Changes in the way in which clients seek information have seen increased demand for access to electronic resources. Strategies to improve client service include:

- ◆ redevelopment of the Library's website, with an increasing focus on providing content as well as access to a range of catalogues and databases, such as PICMAN, INFOKOORI, and INFOQUICK. Exhibition highlights are also featured, providing online access to some of the Library's great treasures;

- ◆ maintenance of a comprehensive collection of current and historical resources in a range of formats, including CD-ROM and electronic resources. Ongoing development and growth of the Library's collection ensure that the diverse range of client information needs can be met; and
- ◆ management of NSW.net which provides public libraries and local government with equitable Internet access and contributes to the Government's online initiative, Connect.nsw.

Implementation of an Energy Performance Management program will increase the Library's energy efficiency, ensuring cost savings and contributing to the reduction of greenhouse gas emissions, in line with Government policy.

## **Strategic Directions**

The State Library's mission is to inspire, educate, inform and entertain by providing quality library and information programs to support the cultural, research and educational needs of its clients.

The Library's commitment to improving client service, and to managing and preserving the documented cultural heritage of New South Wales includes:

- ◆ ongoing client research to ensure that Library services meet client needs, extend client reach and are cost effective;
- ◆ a program of exhibitions and public programs that focus on the Library's core collections;
- ◆ for the first time, a comprehensive plan for maintaining, conserving and restoring the historic Mitchell Wing, reaching its centenary year in 2010; and
- ◆ a total asset management strategy for capital investment and maintenance that will facilitate effective service delivery.

## **1999-2000 Budget**

### ***Total Expenses***

Total expenses are estimated at \$50.4 million, a decrease of 4.4 percent relative to the expected 1998-99 expenditure. This decrease is due to the change in accounting treatment for collection assets that are now included in the asset acquisition program.

Additional funding of \$8 million over the next four years for NSW.net will expand the network to public libraries in all local government areas in New South Wales and will facilitate the provision of high-speed Internet access to information and other online services by people throughout the State.

The Government will provide further additional funding for public library grants and subsidies of \$2.5 million over the next four years, to progressively increase this allocation to public libraries by \$1 million per annum by 2002-03. These additional funds will be used to update public library collections and improve access to electronic resources.

Accordingly, total State Government support for public libraries will rise from \$16.7 million in 1998-99 to \$19.7 million by 2002-03.

### ***Asset Acquisitions***

Work will continue on the programmed replacement of plant and equipment, including computer equipment, (\$500,000). Following the reclassification of collection purchases from recurrent to capital expenditure, the purchase of \$4.066 million in books, journals, pictures, maps, manuscripts, CD-ROMs and other print and electronic materials now forms part of the Library's asset acquisition program.

## **AUSTRALIAN MUSEUM**

The Museum is Australia's leading natural history museum. Its mission is to increase understanding, and influence public debate on, the natural environment, human societies and human interaction with the environment. Australian Museum activities take place at its main site at College Street Sydney, the Djamu Gallery at Customs House and throughout New South Wales through its Museum on the Road, Museum in a Box, Outreach and rural and regional support programs.

## **Expenditure Trends and Recent Developments**

Over the past five years total expenses have increased from \$22.7 million in 1994-95 to an expected \$35.2 million in 1998-99. The increase is attributable to activities that include the staging of public programs and exhibitions, undertaking scientific research and increased emphasis on commercial ventures that includes the Australian Museum Business Services.

## **Strategic Directions**

1999-2000 will see continued focus on the implementation of initiatives under the Corporate Strategic Plan (1998-2001). Within this framework, increasing attention will be turned to analysing and predicting impacts on the Australian environment and the means by which this information can be effectively communicated to the rural and industrial sectors. The Museum will actively develop research and development partnerships within the scientific, government and commercial sectors to better disseminate the information it gains through its research activities. Reaching a wider audience, through outreach, rural and regional programs, and electronic media, will remain a significant pursuit. The presentation of Indigenous and Pacific Rim cultures in innovative programs remains a key commitment of the Museum.

## **1999-2000 Budget**

### ***Total Expenses***

The Museum will continue to direct expenditure towards key corporate objectives identified in the Corporate Strategic Plan. Scientific research will be focussed through designated centres of excellence and new biodiversity projects, and the Museum will continue with implementing government policies in areas such as cultural development and natural history.

Major exhibitions planned for 1999-2000 include "Ancient Lives", "Bats", "Colour and Body Adornment". A wide range of smaller and community oriented exhibitions including "Captive Lives", "Picture Sydney" and "Day of the Dead" will also be staged at College Street.

The Djamu Gallery at Customs House will host a range of programs focusing on Aboriginal and Pacific Islander themes, including "Mapping Our Countries", "Menthen: Behind the Shields", "Papunya Tula" and "Fishing: the Spirit House".

## **Asset Acquisitions**

Expenditure on public programs through the Making a Difference program (\$12.125 million total; \$3.154 million in 1999-2000) has shown significant benefits. Admissions have grown and visitor evaluations are showing significant positive changes in attitudes, an extension of our reach into new markets, and an increasing trend in visitors returning to the Museum.

Funding has also been provided to complete work on the Biodiversity Research Program (\$1.046 million) and information technology improvements (\$597,000). Separate funding of \$383,000 will address Year-2000 compliance at the Museum, while \$750,000 has been provided to continue the upgrade of air-conditioning throughout the Museum.

Refurbishment of heritage and other buildings to meet the intent of the Building Code of Australia and to comply with occupational health and safety legislation will also continue during 1999-2000 (\$1.216 million). An amount of \$1.27 million has also been allocated to commence fire safety and evacuation upgrade works. Funds will be used to install a new early warning indication system, improved smoke detection and sprinkler systems and the installation of new hydrants and hose reels.

## **MUSEUM OF APPLIED ARTS AND SCIENCES**

The Museum of Applied Arts and Sciences consists of the Powerhouse Museum and Sydney Observatory. The Museum's focus is on promoting awareness and understanding of the past, present and future of Australian society through research, scholarship and the acquisition, conservation and integrated presentation of material in the fields of science, technology, industry, design, decorative arts and social history.

### **Expenditure Trends and Recent Developments**

Over the past five years, commencing 1994-95, total expenses have remained relatively stable in real terms. The Museum has directed its resources to activities that include the staging of major exhibitions, development of educational programs, undertaking research and conservation work on its collections.

## **Strategic Directions**

The Museum's key strategic directions include:

- ◆ a greater concentration on longer term exhibitions;
- ◆ enhancing access for visitors and users, including physical, conceptual, virtual, intellectual and offsite access, particularly to regional New South Wales; and
- ◆ a review and launch of the Museum's corporate identity and brand.

## **1999-2000 Budget**

### ***Total Expenses***

Total expenses by the Museum are budgeted at \$38.4 million. This includes an allocation for an ambitious program of internationally significant exhibitions for 2000, including a unique work by Leonardo da Vinci - The Codex Leicester, a collection of Greek antiquities on the Olympic theme and a priceless collection of Korean ceramics.

### ***Asset Acquisitions***

Funding of \$406,000 has been provided to enable the Museum to carry out Year-2000 rectification works. \$2.0 million is allocated for the continued construction of collection storage facilities at Castle Hill. Also, the permanent gallery replacement program enters the third year of a four-year program that commenced in 1997-98, with an allocation of \$1.49 million.

The capital works program includes the final year of a five-year program for the development of a digitised imaging system for recording the Museum's collections and records. The allocation of \$772,000 includes funding for the upgrade of network hardware and optic fibre cabling. In addition, an allocation of \$1.0 million will be expended on minor works and the replacement of plant and equipment.

## **HISTORIC HOUSES TRUST OF NEW SOUTH WALES**

The Historic Houses Trust of New South Wales is entrusted with the care of key heritage buildings in New South Wales. Its objectives are to conserve and manage these properties, their collections and surrounds to provide a range of public and school programs to increase awareness of the cultural heritage of the state.

## **Expenditure Trends and Recent Developments**

Recently the Trust assumed the control and management of two additional key heritage buildings, Government House in 1996 and the Mint building in 1997. Rouse Hill Estate was also opened to the public on a regular basis on 30 May 1999. In accordance with its increased role and responsibilities, the Trust's operating expenditure has grown from \$11.6 million in 1995-96 to \$17.9 million in 1998-99.

In 1998 the Trust finalised its Total Asset Management Plans (TAMS) which were developed in accordance with the Government's policy on heritage asset management and was accompanied by an increase of \$1.164 million in its annual allocation.

## **Strategic Directions**

The Trust aims to maintain, develop and conserve its properties and collections on an on-going basis so as to benefit public awareness and accessibility.

## **1999-2000 Budget**

### ***Total Expenses***

The Trust will continue its policy of regional involvement and collaboration with regional museums including internships, advice, touring exhibitions, dissemination of information and the development of exhibitions that have rural themes.

The Trust is developing a number of major exhibitions including:

- ◆ Art Deco, Unhinged - Yuendumu Doors, Harbour Metropolis and Lorrie Graham Photography at the Museum of Sydney;
- ◆ Convicts at the Hyde Park Barracks Museum;
- ◆ Doll Houses and Art Decorators at Elizabeth Bay House; and
- ◆ Forensic Photography at the Justice and Police Museum.

The Trust is also planning a busy program of activities including concert series, lectures, seminars, theme events and courses.

## **Asset Acquisitions**

Rouse Hill Estate, located in Sydney's north-west, has been the subject of an intensive capital works program over the past 12 months to construct a temporary visitor facility in preparation for its May 1999 opening. An interpretation centre will be progressively developed during 1999-2000 and funding of \$333,000 has been allocated for this purpose.

Also included in the Trust's capital program is an annual allocation of \$220,000 for the on-going replacement and upgrade of computers, plant and equipment, and acquisition of collections. In 1999-2000 an additional \$350,000 has been provided to upgrade computer systems.

In October 1999 the Historic Houses Trust of New South Wales will open a major exhibition Convicts as a semi-permanent installation at the Hyde Park Barracks Museum. An amount of \$260,000 has been allocated towards the construction of this exhibition.

## **ART GALLERY OF NEW SOUTH WALES**

The Art Gallery of New South Wales exhibits works of art from its own holdings, from pre-eminent international collections and other Australian sources. The Gallery also conducts both entertaining and educational public activities such as Aboriginal cultural performances, film screenings, lectures in art history, and free guided tours for school students and the public.

## **Expenditure Trends and Recent Developments**

Over the past five years, total expenses have increased from \$20.1 million in 1994-95 to an expected \$26.2 million in 1998-99. This is mainly attributed to the staging of significant art exhibitions and increased emphasis on commercial ventures that includes the bookshop.

## **Strategic Directions**

The Gallery's major strategic objectives are to develop and maintain a collection of works of art, and to propagate and increase knowledge, appreciation, and access to this art collection. The Gallery also aims to develop its profile as a national centre for Asian Art.

## **1999-2000 Budget**

### ***Total Expenses***

A number of major exhibitions are planned for 1999-2000. These include:

- ◆ Indonesian Gold: Featuring over 70 items of gold and silver from the National Museum in Jakarta with the works dating from the Seventh to the Twentieth Century;
- ◆ Treasures of Asian Art: This exhibition will comprise selected masterpieces from the Mr and Mrs John D Rockefeller III collection, a selection of paintings and sculptures from cultures stretching from Pakistan to Japan to Indonesia;
- ◆ Jeffrey Smart: One of Australia's most individual and independent artists;
- ◆ Drawing the Figure - from Leonardo da Vinci to Lucian Freud: This exhibition will be the outstanding event by the Gallery for the Year 2000; and
- ◆ Papunya Tula: Traces the evolution of the Western Desert Contemporary Aboriginal art movement from its genesis in the early 1970s to international acclaim.

The Gallery is currently developing its temporary exhibition program through to 2003 and is sourcing art works for these shows from its own collection and major international collections. Several individual exhibitions will be valued at more than \$200 million. This will provide the opportunity for visitors to view important works of art not otherwise available to the people of New South Wales.

### ***Asset Acquisitions***

Refurbishment of the Australian art display space has been made possible by a \$1 million private donation supported by \$500,000 in capital funding from the Government and funding of \$300,000 from the Gallery's own sources. As part of the Gallery's mission to increase and improve the collection, funding of at least \$1 million from its own resources will be allocated to the acquisition of works of art.

Also, funding of \$1.0 million has been provided over two years (\$500,000 in 1999-00 and \$500,000 in 2000-01) to enable the Gallery to carry out upgrade works to the building fabric and services.

# STATE RECORDS AUTHORITY

The State Records Authority of New South Wales (State Records) was established with the commencement of the *State Records Act 1998* on 1 January 1999, replacing the former Archives Authority of New South Wales and its operational arms. State Records' purpose is to ensure that the needs of people and government for records, as evidence of the business of the NSW public sector, are met now and in the future. State Records functions as a coordinating agency of Government, as a provider of services to the people and Government of NSW, and as the protector and preserver of the State's archives.

## Expenditure Trends and Recent Developments

Over the past five years, total expenses have increased from \$7.1 million in 1994-95 to an expected \$8.7 million in 1998-99. This increase mainly reflects the increased business activities from the Government Records Repository in the area of records storage and retrieval.

The *State Records Act 1998* gives State Records significant new responsibilities, notably to regulate and improve records management across the NSW public sector, particularly in the environment of electronic business and service delivery. With the Act's coverage of local government, the universities and the public hospital system from 1 January 2000, State Records' jurisdiction is doubled.

The Act also provides improved protection for the State's archives, which will result in between 60 and 80 linear kilometres of archival records being transferred to State Records' custody in the period to 2010. A storage facility is being built for completion in early 2000, at a total estimated cost of \$5.9 million over three years.

## Strategic Directions

In the next five years, State Records aims to complete all aspects of the implementation of the new State Records Act and to achieve measurable improvements in record keeping across the New South Wales public sector and in the accessibility and use of the State's archives throughout New South Wales. As key supporting strategies, State Records will continue to rationalise its accommodation for the archives, staff and specialised facilities, adopt better systems for the intellectual and physical control of the State's archives and implement new information systems for its business operations and electronic service delivery.

## **1999-2000 Budget**

### ***Total Expenses***

Total expenses by State Records are budgeted at \$8.8 million in 1999-2000. During the year the Authority's resources will be applied to the provision of core archives and records management services, improvements in the standard of record keeping across Government, the identification, preservation and documentation of the State's archives and the progressive implementation of the State Records Act. Among specific initiatives, State Records will commence a program to provide improved access to key State archives through community access points around New South Wales and will undertake a thorough review of arrangements for keeping State archives of regional significance in their communities.

### ***Asset Acquisitions***

A capital allocation of \$3.4 million has been made for two major works at the Western Sydney Records Centre at Kingswood. The construction of the Stage V building will be completed to provide suitable storage for the next ten years. Construction will commence of a new conservation laboratory at the Centre, along with accommodation for staff to be relocated from State Records' CBD site.

As part of a program to rationalise its accommodation, State Records will reduce its occupation of the rented State Archives Building in The Rocks. A first year allocation of \$1.5 million will enable the reduced area to be refurbished to provide improved facilities for public use of the archives, exhibitions and other outreach activities and training for public sector officers. The work will be completed in 2000-01.

## **NEW SOUTH WALES FILM AND TELEVISION OFFICE**

The New South Film and Television Office promotes, encourages and facilitates film and television production, assists in script development, provides a liaison service between filmmakers and property owners and co-ordinates and supervises the production of documentary and promotional films for government agencies.

Since 1995-1996, \$8.4 million has been invested in film and television production expenditure in New South Wales.

The \$5 million revolving Production Loan Fund has been instrumental in have been fully drawdown to “cashflow” productions in the State and are replenished when the loans are repaid.

productions, with a total investment of approximately \$820,000. The Fund continues to attract considerable interest and large numbers of applicants. An

1999; the initial round brought about an investment of \$187,500 in three projects that will screen on SBS in late 1999.

enhance career paths and provide developmental opportunities not otherwise available.

The promotion of employment, investment and export growth in the New South Wales film and television industry is a key priority of the Office, as is the

Creative development is an important part of the Office’s responsibilities and to assist the skills and experience of emerging and established talent in this regard.

### ***Total***

Total expenses by the Office are budgeted at \$7.0 million. This will enable the Office to continue to occupy its integral place within the film and television

screen culture grants, new media development programs and liaison with filmmakers and property owners.

## **Asset Acquisitions**

The Office has been allocated \$30,000 to improve and replace office equipment.

## **ETHNIC AFFAIRS COMMISSION**

The Ethnic Affairs Commission continues to promote the value of cultural diversity and the rights of individuals and groups from non-English speaking backgrounds. The Commission is responsible for promoting unity and harmony in the community and ensuring the full participation of all persons in the social, economic, public and cultural life of New South Wales.

In May 1999, the Government released the second *Ethnic Affairs Report*. The Report details the achievements and progress in implementing the *Building on Cultural Diversity Program* in New South Wales.

## **Strategic Directions**

The Government has taken a whole-of-government approach to ethnic affairs through its Ethnic Affairs Action Plan 2000. The Commission has the responsibility to provide leadership in the effective implementation of these issues into the core business of all government agencies focusing on the three identified key result areas namely Social Justice, Community Harmony and Economic and Cultural Opportunities.

During 1999-2000, the Government proposes to introduce legislation into Parliament to restructure the Commission into a Community Relations Commission. The existing leadership role of the Commission in the stated areas will continue, however, the Government proposes to further enhance its community relations role. A focus for the Commission in 1999-2000 will be the extension of interpreter services into rural and regional New South Wales.

## **1999-2000 Budget**

### ***Total Expenses***

Total expenses by the Commission in 1999-2000 are budgeted at \$11.9 million. This includes \$1.5 million for an effective and targeted community grants program.

In 1999-2000 the Commission's Community Partnership Scheme will continue to play an important part in addressing community needs. The Scheme provides funding for projects that the Commission believes are of high priority and which can serve as best practice models in the future.

The Commission will spend \$641,000 on the refurbishment of its Ashfield offices to ensure employee occupational health and safety, and compliance with council

## **AUDIT OFFICE OF NEW SOUTH WALES**

The New South Wales Auditor-General is responsible for audits and related *Public Finance and Audit Act 1983*, other New South Wales

accountability mechanism whereby the Parliament holds the Government accountable for fulfilling its responsibilities. The Audit Office assists the

The Audit Office's core businesses are:

- ◆ financial audits that provide an independent opinion (report) on the financial reports of government agencies;

compliance reviews, that involve the examination of compliance with, for

- ◆ selected government programs or activities in terms of their economy, efficiency, effectiveness and compliance with appropriate legislation; and

advising Parliament and the Government on substantial matters identified

### **Expenditure Trends and Recent Developments**

Current expenditure is \$22.6 million and is estimated to decrease slightly in -2000 to \$22.0 million. This is the result of a decision by the Office itself to target an overall cut of 3 percent from its salary-related expenditures in -2000 followed by a further 1 percent reduction in 2000-01.

productivity related savings reverse the trend of increasing salary related expenditures in the past few years resulting from major increases in salary rates.

the Office to achieve its identified savings. Additionally, provision is being made for the replacement of the existing practice management and office management

## **Strategic Directions**

The client base is regularly changing through departmental and portfolio restructuring, the establishment of Government Trading Enterprises and privatisation. There is a downward trend in the number and size of clients. This generally has the effect of reducing effort in financial audit. However, there is an increasing demand for other work.

The Office is committed to providing appropriate training and opportunities to all staff. It is committed to the development of an integrated information management and technology framework. It is also committed to using audit methodologies that add value to clients and stakeholders, focus on client and business risk, are cost effective and meet the requirements of the quality standard AS/NZ ISO 9001:94 and Australian Auditing Standards.

## **1999-2000 Budget**

### ***Total Expenses***

The Office will spend \$22.0 million during the year, of which expenditure on performance audits will be an estimated \$2.2 million.

### ***Asset Acquisitions***

Capital payments are estimated to decrease to \$400,000 in 1999-2000. Capital requirements in the next few years are expected to be negligible as the Office uses the recently established operating lease facility to fund its computer requirements.

The majority of the \$400,000 will be spent replacing the Office's practice management and other support systems.

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**2 CABINET OFFICE**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	7,178	7,413	<b>7,693</b>
Other operating expenses	3,692	3,524	<b>3,824</b>
Maintenance	12	50	<b>12</b>
Depreciation and amortisation	300	321	<b>301</b>
Other expenses	1,416	3,242	<b>1,016</b>
<b>Total Expenses</b>	<b>12,598</b>	<b>14,550</b>	<b>12,846</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	92	92	<b>94</b>
Other revenue	...	4	...
<b>Total Retained Revenue</b>	<b>92</b>	<b>96</b>	<b>94</b>
<b>NET COST OF SERVICES</b>	<b>12,506</b>	<b>14,454</b>	<b>12,752</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP  
2 CABINET OFFICE**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	6,773	7,029	7,247
Other	5,259	6,659	4,852
<b>Total Payments</b>	<b>12,032</b>	<b>13,688</b>	<b>12,099</b>
<b>Receipts</b>			
Sale of goods and services	...	146	...
Other	92	95	94
<b>Total Receipts</b>	<b>92</b>	<b>241</b>	<b>94</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(11,940)</b>	<b>(13,447)</b>	<b>(12,005)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(132)	(162)	(60)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(132)</b>	<b>(162)</b>	<b>(60)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	11,679	13,511	11,815
Capital appropriation	132	132	60
Cash reimbursements from the Consolidated Fund Entity	127	204	204
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>11,938</b>	<b>13,847</b>	<b>12,079</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(134)</b>	<b>238</b>	<b>14</b>
Opening Cash and Cash Equivalents	1,455	1,138	1,376
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>1,321</b>	<b>1,376</b>	<b>1,390</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(12,506)	(14,454)	(12,752)
Non cash items added back	725	766	745
Change in operating assets and liabilities	(159)	241	2
<b>Net cash flow from operating activities</b>	<b>(11,940)</b>	<b>(13,447)</b>	<b>(12,005)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**2 CABINET OFFICE**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	1,321	1,376	1,390
Receivables	145	32	32
<b>Total Current Assets</b>	<b>1,466</b>	<b>1,408</b>	<b>1,422</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Cost/valuation	3,484	3,420	3,480
Accumulated depreciation	(1,500)	(1,464)	(1,765)
<b>Total Non Current Assets</b>	<b>1,984</b>	<b>1,956</b>	<b>1,715</b>
<b>Total Assets</b>	<b>3,450</b>	<b>3,364</b>	<b>3,137</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	118	275	275
Employee entitlements	676	717	719
<b>Total Current Liabilities</b>	<b>794</b>	<b>992</b>	<b>994</b>
<b>Total Liabilities</b>	<b>794</b>	<b>992</b>	<b>994</b>
<b>NET ASSETS</b>	<b>2,656</b>	<b>2,372</b>	<b>2,143</b>
<b>EQUITY</b>			
Accumulated funds	2,656	2,372	2,143
<b>TOTAL EQUITY</b>	<b>2,656</b>	<b>2,372</b>	<b>2,143</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**2 CABINET OFFICE**

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**2.1 Services for the Premier and Cabinet**

**2.1.1 Services for the Premier and Cabinet**

Program Objective(s): To be the Premier's primary source of policy advice, assist the Cabinet in making decisions about Government policy and co-ordinate the development of Government policy.

Program Description: Provision of administrative support and advisory services for the Premier as Head of Government and Cabinet. Provision of advice to the Government.

<u>Activities</u> :	Average Staffing (EFT)	
	1998-99	1999-2000
Policy branches	84	80
Cabinet Secretariat	16	19
Intergovernmental and Regulatory Reform	11	8
Families First	6	6
	117	113

1998-99		1999-2000
Budget	Revised	Budget
\$000	\$000	\$000

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	7,178	7,413	<b>7,693</b>
Other operating expenses	3,692	3,524	<b>3,824</b>
Maintenance	12	50	<b>12</b>
Depreciation and amortisation	300	321	<b>301</b>
Other expenses			
Special projects	74	74	<b>980</b>
Sydney Catchment Authority - establishment costs	...	1,832	...
Special reports to Cabinet, Premier and unforeseen expenses approved by the Premier	36	36	<b>36</b>
New South Wales Government Youth Initiatives	1,306	1,300	...
<b>Total Expenses</b>	<b>12,598</b>	<b>14,550</b>	<b>12,846</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP  
2 CABINET OFFICE**

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**2.1 Services for the Premier and Cabinet**

**2.1.1 Services for the Premier and Cabinet (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Investment income	92	92	94
Other revenue	...	4	...

<b>Total Retained Revenue</b>	<b>92</b>	<b>96</b>	<b>94</b>
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<b>NET COST OF SERVICES</b>	<b>12,506</b>	<b>14,454</b>	<b>12,752</b>
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<b>ASSET ACQUISITIONS</b>	<b>132</b>	<b>162</b>	<b>60</b>
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**3 PARLIAMENTARY COUNSEL'S OFFICE**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	4,152	4,162	<b>4,341</b>
Other operating expenses	838	779	<b>740</b>
Maintenance	62	62	<b>63</b>
Depreciation and amortisation	260	260	<b>290</b>
<b>Total Expenses</b>	<b>5,312</b>	<b>5,263</b>	<b>5,434</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	215	215	<b>219</b>
Investment income	30	30	...
<b>Total Retained Revenue</b>	<b>245</b>	<b>245</b>	<b>219</b>
<b>NET COST OF SERVICES</b>	<b>5,067</b>	<b>5,018</b>	<b>5,215</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**3 PARLIAMENTARY COUNSEL'S OFFICE**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	4,078	3,789	4,035
Other	934	909	803
<b>Total Payments</b>	<b>5,012</b>	<b>4,698</b>	<b>4,838</b>
<b>Receipts</b>			
Sale of goods and services	215	243	204
Other	59	31	15
<b>Total Receipts</b>	<b>274</b>	<b>274</b>	<b>219</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(4,738)</b>	<b>(4,424)</b>	<b>(4,619)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(400)	(400)	(400)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(400)</b>	<b>(400)</b>	<b>(400)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	4,007	4,007	4,344
Capital appropriation	400	400	400
Cash reimbursements from the Consolidated Fund Entity	29	55	29
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>4,436</b>	<b>4,462</b>	<b>4,773</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(702)</b>	<b>(362)</b>	<b>(246)</b>
Opening Cash and Cash Equivalents	701	766	404
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>(1)</b>	<b>404</b>	<b>158</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(5,067)	(5,018)	(5,215)
Non cash items added back	449	566	596
Change in operating assets and liabilities	(120)	28	...
<b>Net cash flow from operating activities</b>	<b>(4,738)</b>	<b>(4,424)</b>	<b>(4,619)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**3 PARLIAMENTARY COUNSEL'S OFFICE**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	116	404	158
Receivables	49	37	37
Other	31	21	21
<b>Total Current Assets</b>	<b>196</b>	<b>462</b>	<b>216</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Cost/valuation	1,699	1,638	2,038
Accumulated depreciation	(1,253)	(1,069)	(1,359)
<b>Total Non Current Assets</b>	<b>446</b>	<b>569</b>	<b>679</b>
<b>Total Assets</b>	<b>642</b>	<b>1,031</b>	<b>895</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	15	204	204
Employee entitlements	333	343	343
<b>Total Current Liabilities</b>	<b>348</b>	<b>547</b>	<b>547</b>
<b>Total Liabilities</b>	<b>348</b>	<b>547</b>	<b>547</b>
<b>NET ASSETS</b>	<b>294</b>	<b>484</b>	<b>348</b>
<b>EQUITY</b>			
Accumulated funds	294	484	348
<b>TOTAL EQUITY</b>	<b>294</b>	<b>484</b>	<b>348</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**3 PARLIAMENTARY COUNSEL'S OFFICE**

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**3.1 Drafting and Publishing of Government Legislation**

**3.1.1 Drafting and Publishing of Government Legislation**

Program Objective(s): To provide a comprehensive legislative drafting and publishing service.

Program Description: Developing and drafting Government legislation for Parliament or the Governor-in-Council. Advising on and drafting or settling environmental planning instruments. Providing legal and administrative advice to the Government, a legislative drafting service for non- Government Members of Parliament and undertaking research on legislative and related matters. Publishing legislation including Bills, new Acts and Regulations, updated reprints of legislation and information guides. Compiling the New South Wales Legislation Database.

<u>Activities</u> :	Average Staffing (EFT)	
	1998-99	1999-2000
Drafting and publishing legislation	47	48

1998-99		1999-2000
Budget	Revised	Budget
\$000	\$000	\$000

**OPERATING STATEMENT**

<b>Expenses -</b>			
Operating expenses -			
Employee related	4,152	4,162	<b>4,341</b>
Other operating expenses	838	779	<b>740</b>
Maintenance	62	62	<b>63</b>
Depreciation and amortisation	260	260	<b>290</b>
<b>Total Expenses</b>	<b>5,312</b>	<b>5,263</b>	<b>5,434</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**3 PARLIAMENTARY COUNSEL'S OFFICE**

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**3.1 Drafting and Publishing of Government Legislation**

**3.1.1 Drafting and Publishing of Government Legislation (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Drafting and publication of legislation	215	215	<b>219</b>
Investment income	30	30	...
<b>Total Retained Revenue</b>	<b>245</b>	<b>245</b>	<b>219</b>
<b>NET COST OF SERVICES</b>	<b>5,067</b>	<b>5,018</b>	<b>5,215</b>

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<b>ASSET ACQUISITIONS</b>	<b>400</b>	<b>400</b>	<b>400</b>
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

	1998-99		1999-2000 <b>Budget</b> \$000
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	30,463	31,932	<b>31,767</b>
Other operating expenses	21,831	24,258	<b>25,747</b>
Maintenance	196	613	<b>604</b>
Depreciation and amortisation	1,207	2,650	<b>2,650</b>
Grants and subsidies	2,510	6,814	<b>4,621</b>
Other expenses	4,797	4,998	<b>8,318</b>
<b>Total Expenses</b>	<b>61,004</b>	<b>71,265</b>	<b>73,707</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	2,252	2,508	<b>2,918</b>
Investment income	103	248	<b>105</b>
Grants and contributions	3,846	6,030	<b>2,472</b>
Other revenue	777	3,044	<b>1,981</b>
<b>Total Retained Revenue</b>	<b>6,978</b>	<b>11,830</b>	<b>7,476</b>
<b>NET COST OF SERVICES</b>	<b>54,026</b>	<b>59,435</b>	<b>66,231</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	27,562	29,873	29,632
Grants and subsidies	2,510	6,814	4,621
Other	34,771	36,735	34,669
<b>Total Payments</b>	<b>64,843</b>	<b>73,422</b>	<b>68,922</b>
<b>Receipts</b>			
Sale of goods and services	2,752	2,521	2,918
Other	7,423	14,673	4,558
<b>Total Receipts</b>	<b>10,175</b>	<b>17,194</b>	<b>7,476</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(54,668)</b>	<b>(56,228)</b>	<b>(61,446)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(374)	(1,394)	(1,625)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(374)</b>	<b>(1,394)</b>	<b>(1,625)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	48,002	55,763	60,446
Capital appropriation	374	369	1,625
Cash reimbursements from the Consolidated Fund Entity	362	705	500
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>48,738</b>	<b>56,837</b>	<b>62,571</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(6,304)</b>	<b>(785)</b>	<b>(500)</b>
Opening Cash and Cash Equivalents	14,647	6,289	5,504
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>8,343</b>	<b>5,504</b>	<b>5,004</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(54,026)	(59,435)	(66,231)
Non cash items added back	3,897	4,648	4,785
Change in operating assets and liabilities	(4,539)	(1,441)	...
<b>Net cash flow from operating activities</b>	<b>(54,668)</b>	<b>(56,228)</b>	<b>(61,446)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	8,349	5,504	<b>5,004</b>
Receivables	280	1,523	<b>1,523</b>
Other	925	57	<b>57</b>
<b>Total Current Assets</b>	<b>9,554</b>	<b>7,084</b>	<b>6,584</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Cost/valuation	55,562	46,958	<b>48,583</b>
Accumulated depreciation	(13,159)	(9,830)	<b>(12,480)</b>
<b>Total Non Current Assets</b>	<b>42,403</b>	<b>37,128</b>	<b>36,103</b>
<b>Total Assets</b>	<b>51,957</b>	<b>44,212</b>	<b>42,687</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	4,590	3,420	<b>3,420</b>
Employee entitlements	2,770	2,800	<b>2,800</b>
Other	...	1,271	<b>1,271</b>
<b>Total Current Liabilities</b>	<b>7,360</b>	<b>7,491</b>	<b>7,491</b>
<b>Non Current Liabilities -</b>			
Other	137	28	<b>28</b>
<b>Total Non Current Liabilities</b>	<b>137</b>	<b>28</b>	<b>28</b>
<b>Total Liabilities</b>	<b>7,497</b>	<b>7,519</b>	<b>7,519</b>
<b>NET ASSETS</b>	<b>44,460</b>	<b>36,693</b>	<b>35,168</b>
<b>EQUITY</b>			
Accumulated funds	44,460	36,693	<b>35,168</b>
<b>TOTAL EQUITY</b>	<b>44,460</b>	<b>36,693</b>	<b>35,168</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

**4.1 Services for Administration of Government**

**4.1.1 Services for the Governor's Office**

Program Objective(s): To provide for the operation of the constitutional, ceremonial and community functions of the Governor.

Program Description: Operation of the Governor's Office including His Excellency's activities at Government House and the Executive Council.

<u>Activities</u> :	Average Staffing (EFT)	
	1998-99	1999-2000
Operation of the Governor's Office	13	13

1998-99		1999-2000
Budget	Revised	Budget
\$000	\$000	\$000

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	769	770	<b>789</b>
Other operating expenses	597	640	<b>657</b>
Maintenance	5	4	<b>5</b>
Depreciation and amortisation	20	24	<b>20</b>
<b>Total Expenses</b>	<b>1,391</b>	<b>1,438</b>	<b>1,471</b>
<b>NET COST OF SERVICES</b>	<b>1,391</b>	<b>1,438</b>	<b>1,471</b>
<b>ASSET ACQUISITIONS</b>	<b>10</b>	<b>10</b>	<b>10</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

**4.1 Services for Administration of Government**

**4.1.2 Services for the Leaders of the Opposition**

Program Objective(s): To support the Leaders of the Opposition in performing their Parliamentary duties.

Program Description: Provision of media, research and administrative support to the Leaders of the Opposition.

(EFT)	Average Staffing	
	1998-99	1999-2000
<u>Activities</u> :		
Services for the Leaders of the Opposition in both Houses Of Parliament	17	17

1998-99		1999-2000
Budget	Revised	Budget
\$000	\$000	\$000

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	1,042	1,105	<b>1,060</b>
Other operating expenses	364	550	<b>370</b>
Maintenance	5	10	<b>5</b>
Depreciation and amortisation	15	11	<b>15</b>
<b>Total Expenses</b>	<b>1,426</b>	<b>1,676</b>	<b>1,450</b>
<b>NET COST OF SERVICES</b>	<b>1,426</b>	<b>1,676</b>	<b>1,450</b>

<b>ASSET ACQUISITIONS</b>	<b>14</b>	<b>14</b>	<b>14</b>
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

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**4.1 Services for Administration of Government**

**4.1.3 Council on the Cost of Government**

Program Objective(s): To review public sector management and operational effectiveness and efficiency, give advice on changes necessary to provide value for money and to develop and oversee implementation of reform initiatives with a view to achieving a cost effective public sector.

Program Description: Undertaking reviews, providing advice and recommendations, and developing and overseeing implementation of public sector reform initiatives.

		Average Staffing (EFT)	
		1998-99	1999-2000
<u>Activities</u> :	Support, conduct and manage the workplan of the Council on the Cost of Government	23	20

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	2,031	1,500	1,629
Other operating expenses	965	900	1,114
Maintenance	10	10	7
Depreciation and amortisation	50	20	20
<b>Total Expenses</b>	<b>3,056</b>	<b>2,430</b>	<b>2,770</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Publication sales	...	8	...
<b>Total Retained Revenue</b>	...	<b>8</b>	...
<b>NET COST OF SERVICES</b>	<b>3,056</b>	<b>2,422</b>	<b>2,770</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

**4.1 Services for Administration of Government**

**4.1.4 Equal Opportunity in Public Employment**

Program Objective(s): To eliminate discriminatory employment practices from the Public Sector.

Program Description: Promotion of equal employment within the Public Sector.

(EFT)	Average Staffing	
	1998-99	1999-
2000		
<u>Activities:</u>		
Program advice	14	14
Research and policy development	6	6
Project management	2	2
	22	22
	1998-99	1999-2000
	Budget	Revised
	\$000	\$000
		<b>Budget</b>
		<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	1,257	1,412	<b>1,332</b>
Other operating expenses	1,227	820	<b>584</b>
Maintenance	15	18	<b>20</b>
Depreciation and amortisation	10	13	<b>25</b>
Grants and subsidies			
Grants to agencies	...	387	<b>346</b>
<b>Total Expenses</b>	<b>2,509</b>	<b>2,650</b>	<b>2,307</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Publication sales	...	...	<b>20</b>
Fees for services from general government agencies	...	73	...
Grants and contributions	...	605	<b>23</b>
Other revenue	...	55	...
<b>Total Retained Revenue</b>	...	<b>733</b>	<b>43</b>
<b>NET COST OF SERVICES</b>	<b>2,509</b>	<b>1,917</b>	<b>2,264</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

**4.1 Services for Administration of Government**

**4.1.5 Ministerial and Parliamentary Services**

Program Objective(s): To manage functions relating to Ministerial offices and Parliamentary services for the Premier's administration.

Program Description: Provision of advice, policy and administrative support to the Premier, Ministers' offices and Remuneration Tribunals.

	Average Staffing (EFT)	
	1998-99	1999- 2000
<u>Activities:</u>		
Ministerial services	26	13
Premier's Office	32	31
Information services	18	17
Ministerial Offices	...	20
Transport services	44	45
	120	126

1998-99		1999-2000
Budget \$000	Revised \$000	Budget \$000

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	9,243	9,409	<b>9,838</b>
Other operating expenses	5,479	7,136	<b>6,955</b>
Maintenance	39	49	<b>38</b>
Depreciation and amortisation	222	115	<b>115</b>
Other expenses			
Parliamentary Remuneration Tribunal	91	91	<b>91</b>
Ministerial travel, special reports for the Premier, and unforeseen expenses approved by the Premier	263	263	<b>263</b>
<b>Total Expenses</b>	<b>15,337</b>	<b>17,063</b>	<b>17,300</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

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**4.1 Services for Administration of Government**

**4.1.5 Ministerial and Parliamentary Services (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services

Publication sales

Other revenue

...	60	<b>25</b>
640	1,895	<b>1,300</b>

**Total Retained Revenue**

<b>640</b>	<b>1,955</b>	<b>1,325</b>
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**NET COST OF SERVICES**

<b>14,697</b>	<b>15,108</b>	<b>15,975</b>
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

**4.1 Services for Administration of Government**

**4.1.6 Public Sector Management Office**

Program Objective(s): To support the Public Sector to deliver government objectives through leadership and provision of advice concerning reform and employee relations. To facilitate a whole-of-government approach, where appropriate, to the delivery of public sector services.

Program Description: Development and implementation of a public sector reform agenda having the capacity and most effective structure to meet present and future community expectations. Provision of strategic advice on public sector reform and assistance to agencies in resolving complex management and employee relations issues across the NSW public sector. Provision of advice to the Government in the Department's statutory role as employer of public servants for industrial purposes.

(EFT)	Average Staffing	
	1998-99	1999-
<u>2000 Activities:</u>		
Employee relations	37	37
Strategic policy and reform	43	42
	80	79
	1998-99	1999-2000
	Budget	Revised
	\$000	\$000
	Budget	Budget
	\$000	\$000

***OPERATING STATEMENT***

<b>Expenses -</b>			
Operating expenses -			
Employee related	5,497	5,708	<b>5,744</b>
Other operating expenses	4,675	4,233	<b>5,892</b>
Maintenance	38	14	<b>27</b>
Depreciation and amortisation	300	231	<b>247</b>
Grants and subsidies			
Grants to agencies	...	854	<b>105</b>
<b>Total Expenses</b>	<b>10,510</b>	<b>11,040</b>	<b>12,015</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

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**4.1 Services for Administration of Government**

**4.1.6 Public Sector Management Office (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Publication sales	170	...	25
Fees for services from general government agencies	...	200	341
Training charges from general government agencies	1,032	1,300	1,652
Grants and contributions	...	36	...
Other revenue	5	...	...
<b>Total Retained Revenue</b>	<b>1,207</b>	<b>1,536</b>	<b>2,018</b>
<b>NET COST OF SERVICES</b>	<b>9,303</b>	<b>9,504</b>	<b>9,997</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

**4.1 Services for Administration of Government**

**4.1.7 Strategic Projects**

Program Objective(s): To achieve a whole-of-government approach to projects of strategic importance both to regional communities and to the State as a whole, in order to maximise their economic, business and social benefits.

Program Description: Leadership, liaison and co-ordination across Government agencies in consultation with other levels of Government, and the private and community sectors, to ensure that the Government's strategic, economic, environmental and social and infrastructure planning, management and service provision objectives are met.

(EFT)	Average Staffing	
	1998-99	1999-
<u>2000 Activities:</u>		
State and Regional Strategic Projects	55	55
Infrastructure Co-ordination Unit	...	5
	55	60

1998-99		1999-2000
Budget	Revised	Budget
\$000	\$000	\$000

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	5,274	5,732	<b>5,958</b>
Other operating expenses	3,439	3,896	<b>3,010</b>
Maintenance	17	20	<b>33</b>
Depreciation and amortisation	217	242	<b>202</b>
Grants and subsidies			
Grants to agencies	...	663	<b>606</b>
Capital grants - Australian Technology Park - high speed computer	...	...	<b>2,000</b>
<b>Total Expenses</b>	<b>8,947</b>	<b>10,553</b>	<b>11,809</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

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**4.1 Services for Administration of Government**

**4.1.7 Strategic Projects (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services

    Publication sales

...           6           ...

    Investment income

...           18           ...

    Grants and contributions

3,846           3,637           **2,449**

    Other revenue

...           12           ...

**Total Retained Revenue**

**3,846           3,673           2,449**

**NET COST OF SERVICES**

**5,101           6,880           9,360**

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**ASSET ACQUISITIONS**

...           **35           380**

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

**4.1 Services for Administration of Government**

**4.1.8 State Administration Services**

Program Objective(s): To organise, plan and manage functions for the Premier's administration.

Program Description: Provision of management and co-ordination services for the Premier in community events, official visits and executive and departmental administration, including corporate service reform and actuarial services.

(EFT)	Average Staffing	
	1998-99	1999-
2000 <u>Activities</u> :		
Director General's Unit	9	9
Protocol	9	9
Community and management services	20	16
Corporate Services Reform	9	9
Government Actuary	9	8
	56	51

1998-99		1999-2000
Budget	Revised	Budget
\$000	\$000	\$000

**OPERATING STATEMENT**

<b>Expenses -</b>			
Operating expenses -			
Employee related	5,350	6,296	<b>5,417</b>
Other operating expenses	5,085	6,083	<b>7,165</b>
Maintenance	67	488	<b>469</b>
Depreciation and amortisation	373	1,994	<b>2,006</b>
Grants and subsidies			
Miscellaneous grants approved by the Premier	2,416	4,776	<b>1,470</b>
Constitutional Centenary Foundation Inc.	94	94	<b>94</b>
Grants to agencies	...	40	...
Other expenses			
Expenses involved in protocol	769	769	<b>769</b>
Australia Day Council	3,674	3,875	<b>695</b>
Centenary of Federation	...	...	<b>6,500</b>
<b>Total Expenses</b>	<b>17,828</b>	<b>24,415</b>	<b>24,585</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**4 PREMIER'S DEPARTMENT**

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**4.1 Services for Administration of Government**

**4.1.8 State Administration Services (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Publication sales	...	6	...
Fees for services	1,050	855	<b>855</b>
Investment income	103	230	<b>105</b>
Grants and contributions	...	1,752	...
Other revenue	132	1,082	<b>681</b>
<b>Total Retained Revenue</b>	<b>1,285</b>	<b>3,925</b>	<b>1,641</b>
<b>NET COST OF SERVICES</b>	<b>16,543</b>	<b>20,490</b>	<b>22,944</b>

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<b>ASSET ACQUISITIONS</b>	<b>315</b>	<b>1,335</b>	<b>1,221</b>
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**5 INDEPENDENT COMMISSION AGAINST CORRUPTION**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	9,506	10,062	<b>10,277</b>
Other operating expenses	4,541	4,419	<b>4,092</b>
Maintenance	285	248	<b>270</b>
Depreciation and amortisation	500	532	<b>500</b>
<b>Total Expenses</b>	<b>14,832</b>	<b>15,261</b>	<b>15,139</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	25	20	<b>25</b>
Investment income	20	13	<b>15</b>
Other revenue	5	45	<b>25</b>
<b>Total Retained Revenue</b>	<b>50</b>	<b>78</b>	<b>65</b>
Gain/(loss) on disposal of non current assets	...	13	...
<b>NET COST OF SERVICES</b>	<b>14,782</b>	<b>15,170</b>	<b>15,074</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**5 INDEPENDENT COMMISSION AGAINST CORRUPTION**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	8,755	9,173	9,506
Other	4,841	4,526	4,411
<b>Total Payments</b>	<b>13,596</b>	<b>13,699</b>	<b>13,917</b>
<b>Receipts</b>			
Sale of goods and services	25	18	24
Other	25	106	63
<b>Total Receipts</b>	<b>50</b>	<b>124</b>	<b>87</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(13,546)</b>	<b>(13,575)</b>	<b>(13,830)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	17	...
Purchases of property, plant and equipment	(240)	(307)	(240)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(240)</b>	<b>(290)</b>	<b>(240)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	13,377	13,377	13,569
Capital appropriation	240	240	240
Cash reimbursements from the Consolidated Fund Entity	200	260	250
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>13,817</b>	<b>13,877</b>	<b>14,059</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>31</b>	<b>12</b>	<b>(11)</b>
Opening Cash and Cash Equivalents	70	9	21
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>101</b>	<b>21</b>	<b>10</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(14,782)	(15,170)	(15,074)
Non cash items added back	1,205	1,392	1,255
Change in operating assets and liabilities	31	203	(11)
<b>Net cash flow from operating activities</b>	<b>(13,546)</b>	<b>(13,575)</b>	<b>(13,830)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**5 INDEPENDENT COMMISSION AGAINST CORRUPTION**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	101	21	10
Receivables	20	45	22
Other	100	150	125
<b>Total Current Assets</b>	<b>221</b>	<b>216</b>	<b>157</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Cost/valuation	10,694	8,511	8,751
Accumulated depreciation	(8,346)	(6,179)	(6,679)
<b>Total Non Current Assets</b>	<b>2,348</b>	<b>2,332</b>	<b>2,072</b>
<b>Total Assets</b>	<b>2,569</b>	<b>2,548</b>	<b>2,229</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	596	744	685
Employee entitlements	500	500	500
<b>Total Current Liabilities</b>	<b>1,096</b>	<b>1,244</b>	<b>1,185</b>
<b>Non Current Liabilities -</b>			
Employee entitlements	280	300	300
<b>Total Non Current Liabilities</b>	<b>280</b>	<b>300</b>	<b>300</b>
<b>Total Liabilities</b>	<b>1,376</b>	<b>1,544</b>	<b>1,485</b>
<b>NET ASSETS</b>	<b>1,193</b>	<b>1,004</b>	<b>744</b>
<b>EQUITY</b>			
Accumulated funds	1,193	1,004	744
<b>TOTAL EQUITY</b>	<b>1,193</b>	<b>1,004</b>	<b>744</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**5 INDEPENDENT COMMISSION AGAINST CORRUPTION**

**5.1 Investigation, Community Education and Prevention of Corruption**

**5.1.1 Investigation, Community Education and Prevention of  
Corruption**

Program Objective(s): To minimise corrupt activities and enhance the efficiency and integrity of government administration.

Program Description: Investigation of possible corrupt conduct, advice for public authorities on ways in which to prevent corrupt conduct and education of the community about the detrimental effects of corruption.

<u>Activities</u> :	Average Staffing (EFT)	
	1998-99	1999-2000
Regulatory program	80	80
Advisory program	25	28
Corporate services	25	26
	130	134

1998-99		1999-2000
Budget	Revised	Budget
\$000	\$000	\$000

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	9,506	10,062	<b>10,277</b>
Other operating expenses	4,541	4,419	<b>4,092</b>
Maintenance	285	248	<b>270</b>
Depreciation and amortisation	500	532	<b>500</b>

<b>Total Expenses</b>	<b>14,832</b>	<b>15,261</b>	<b>15,139</b>
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Less:

**Retained Revenue -**

Sales of goods and services	25	20	<b>25</b>
Investment income	20	13	<b>15</b>
Other revenue	5	45	<b>25</b>

<b>Total Retained Revenue</b>	<b>50</b>	<b>78</b>	<b>65</b>
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**5 INDEPENDENT COMMISSION AGAINST CORRUPTION**

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**5.1 Investigation, Community Education and Prevention of Corruption**

**5.1.1 Investigation, Community Education and Prevention of  
Corruption (cont)**

***OPERATING STATEMENT (cont)***

Gain/(loss) on disposal of non current assets	...	13	...
<b>NET COST OF SERVICES</b>	<b>14,782</b>	<b>15,170</b>	<b>15,074</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>240</b>	<b>257</b>	<b>240</b>
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**6 OMBUDSMAN'S OFFICE**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	5,303	5,574	<b>6,770</b>
Other operating expenses	1,084	1,298	<b>1,672</b>
Maintenance	60	61	<b>61</b>
Depreciation and amortisation	301	290	<b>240</b>
<b>Total Expenses</b>	<b>6,748</b>	<b>7,223</b>	<b>8,743</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	42	132	<b>65</b>
Investment income	9	15	<b>15</b>
Grants and contributions	...	125	<b>134</b>
Other revenue	11	19	...
<b>Total Retained Revenue</b>	<b>62</b>	<b>291</b>	<b>214</b>
Gain/(loss) on disposal of non current assets	...	(1)	...
<b>NET COST OF SERVICES</b>	<b>6,686</b>	<b>6,933</b>	<b>8,529</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**6 OMBUDSMAN'S OFFICE**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	5,032	5,075	6,442
Other	1,144	1,368	1,751
<b>Total Payments</b>	<b>6,176</b>	<b>6,443</b>	<b>8,193</b>
<b>Receipts</b>			
Sale of goods and services	42	123	66
Other	19	155	149
<b>Total Receipts</b>	<b>61</b>	<b>278</b>	<b>215</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(6,115)</b>	<b>(6,165)</b>	<b>(7,978)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(121)	(451)	(477)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(121)</b>	<b>(451)</b>	<b>(477)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	5,845	6,478	7,646
Capital appropriation	121	365	379
Cash reimbursements from the Consolidated Fund Entity	188	189	264
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>6,154</b>	<b>7,032</b>	<b>8,289</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(82)</b>	<b>416</b>	<b>(166)</b>
Opening Cash and Cash Equivalents	138	131	547
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>56</b>	<b>547</b>	<b>381</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(6,686)	(6,933)	(8,529)
Non cash items added back	538	598	506
Change in operating assets and liabilities	33	170	45
<b>Net cash flow from operating activities</b>	<b>(6,115)</b>	<b>(6,165)</b>	<b>(7,978)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**6 OMBUDSMAN'S OFFICE**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	56	547	381
Receivables	12	23	20
Other	90	117	135
<b>Total Current Assets</b>	<b>158</b>	<b>687</b>	<b>536</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Cost/valuation	2,032	2,352	1,777
Accumulated depreciation	(1,834)	(1,816)	(1,004)
<b>Total Non Current Assets</b>	<b>198</b>	<b>536</b>	<b>773</b>
<b>Total Assets</b>	<b>356</b>	<b>1,223</b>	<b>1,309</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	128	139	196
Employee entitlements	307	444	449
Other	...	2	...
<b>Total Current Liabilities</b>	<b>435</b>	<b>585</b>	<b>645</b>
<b>Total Liabilities</b>	<b>435</b>	<b>585</b>	<b>645</b>
<b>NET ASSETS</b>	<b>(79)</b>	<b>638</b>	<b>664</b>
<b>EQUITY</b>			
Accumulated funds	(79)	638	664
<b>TOTAL EQUITY</b>	<b>(79)</b>	<b>638</b>	<b>664</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**6 OMBUDSMAN'S OFFICE**

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**6.1 Resolution of Complaints Against Government Agencies, Officials and  
Certain Non-Government Organisations and Individuals**

**6.1.1 Resolution of Complaints About Police**

Program Objective(s): To provide for the redress of justified complaints and selectively investigate complaints that identify structural and procedural deficiencies in the Police Service. To promote fairness, integrity and practical reforms in the New South Wales Police Service.

Program Description: Civilian oversight of complaints about conduct of police, including the assessment of the results of internal police investigations. Keeping under scrutiny the Police Service systems for dealing with complaints, including monitoring of selected internal police investigations, oversight of informal resolution of complaints and direct investigations where appropriate.

	Units	1996-97	1997-98	1998-99	1999-2000
<u>Outputs:</u>					
Reports containing recommended changes to law, policy or procedures	%	n.a.	56	61	<b>60</b>
Written complaints -					
Received	no.	5,232	5,371	4,600	<b>4,650</b>
Finalised	no.	5,283	4,978	5,200	<b>4,650</b>
Complaints audited	no.	n.a.	340	500	<b>550</b>
Direct investigations	no.	15	13	8	<b>10</b>
Complaints assessed within 5 days	%	n.a.	70	85	<b>80</b>
Requests for review as a percent of total finalised	%	3.9	2.6	2.5	<b>5.0</b>

Note: In March 1999, amendments were made to the Police Service Act, affecting the way in which complaints about police are dealt with. The focus of these amendments was to improve the police complaint handling system, including giving the Ombudsman responsibility for keeping under scrutiny systems used by the Police Service for dealing with complaints. These changes will impact upon how complaints are handled, and as such, require changes to be made to the output indicators that accompany this program. New indicators will be developed for future budget papers.

<u>Average Staffing:</u>	EFT	47	45	44	<b>46</b>
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**6 OMBUDSMAN'S OFFICE**

**6.1 Resolution of Complaints Against Government Agencies, Officials and  
Certain Non-Government Organisations and Individuals**

**6.1.1 Resolution of Complaints About Police (cont)**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	2,945	2,989	3,121
Other operating expenses	606	646	738
Maintenance	33	32	29
Depreciation and amortisation	166	158	128
<b>Total Expenses</b>	<b>3,750</b>	<b>3,825</b>	<b>4,016</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Training charges	...	6	...
Minor sales of goods and services	6	16	7
Investment income	5	8	7
Grants and contributions	...	125	134
Other revenue	6	10	...
<b>Total Retained Revenue</b>	<b>17</b>	<b>165</b>	<b>148</b>
Gain/(loss) on disposal of non current assets	...	(1)	...
<b>NET COST OF SERVICES</b>	<b>3,733</b>	<b>3,661</b>	<b>3,868</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>67</b>	<b>225</b>	<b>276</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**6 OMBUDSMAN'S OFFICE**

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**6.1 Resolution of Complaints Against Government Agencies, Officials and  
Certain Non-Government Organisations and Individuals**

**6.1.2 Resolution of Local Government, Public Authority and Prison  
Complaints and Review of Freedom of Information Complaints**

Program Objective(s): To provide for the redress of justified complaints and selectively investigate complaints that identify structural and procedural deficiencies in public administration. To promote fairness, integrity and practical reforms in New South Wales public administration and maximise access to Government information subject only to such restrictions as are necessary for the proper administration of the Government.

Program Description: Investigation of complaints and protected disclosures about the administrative conduct of New South Wales public authorities and local councils, including external review of conduct relating to determinations made under the Freedom of Information Act. Inspection and reporting upon eligible authorities in relation to the issuing of warrants under complementary Commonwealth/State legislation authorising interceptions of telecommunications. Investigation of complaints and determining appeals relating to the Witness Protection program. Inspection and reporting upon eligible authorities in relation to the authorisation of controlled operations.

	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<u>Outputs:</u>					
Reports containing recommended changes to law, policy or procedures	%	77	80	57	<b>80</b>
Written complaints -					
Received	no.	2,879	3,211	2,895	<b>2,800</b>
Finalised	no.	2,899	3,143	2,940	<b>2,900</b>
Informal investigations	no.	1,416	1,520	1,460	<b>1,400</b>
Formal investigations	no.	32	23	16	<b>16</b>
Complaints assessed within 24 hours	%	90	88	90	<b>90</b>
Average completion time for complaints:					
General complaints (other than FOI)	Weeks	8.8	8.3	7.7	<b>7.8</b>
Freedom of Information	Weeks	26.0	21.0	22.0	<b>20.0</b>
Telephone complaints/inquiries:					
Total received	thous	15.7	20.1	22.0	<b>23.0</b>
Advice given	thous	10.3	11.7	12.0	<b>12.0</b>
<u>Average Staffing:</u>	EFT	34.0	35.0	37.0	<b>36.0</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**6 OMBUDSMAN'S OFFICE**

**6.1 Resolution of Complaints Against Government Agencies, Officials and  
Certain Non-Government Organisations and Individuals**

**6.1.2 Resolution of Local Government, Public Authority and Prison  
Complaints and Review of Freedom of Information Complaints  
(cont)**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	2,358	2,347	2,585
Other operating expenses	478	530	612
Maintenance	27	27	23
Depreciation and amortisation	135	129	80
<b>Total Expenses</b>	<b>2,998</b>	<b>3,033</b>	<b>3,300</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Fees for services	...	18	...
Training charges	...	79	50
Minor sales of goods and services	36	13	6
Investment income	4	7	6
Other revenue	5	9	...
<b>Total Retained Revenue</b>	<b>45</b>	<b>126</b>	<b>62</b>
<b>NET COST OF SERVICES</b>	<b>2,953</b>	<b>2,907</b>	<b>3,238</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>54</b>	<b>111</b>	<b>144</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**6 OMBUDSMAN'S OFFICE**

**6.1 Resolution of Complaints Against Government Agencies, Officials and  
Certain Non-Government Organisations and Individuals**

**6.1.3 Resolution of Child Protection Related Complaints**

Program Objective(s): To determine whether child abuse allegations or convictions against employees of government and certain non-government agencies have been dealt with properly.

Program Description: Oversight, monitoring and investigation of the handling of child abuse allegations against employees of government and certain non-government agencies, scrutiny of systems for the prevention of child abuse and the reporting of allegations.

Outputs: As this responsibility commenced in May 1999, the Ombudsman has not yet developed output indicators to accompany this program. New indicators will be developed for future Budget Papers.

	1998-99	1999-2000
Average Staffing (EFT):	3	14

	1998-99	1999-2000
	Budget \$000	Revised \$000
		Budget \$000

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -

Employee related	...	238	1,064
Other operating expenses	...	122	322
Maintenance	...	2	9
Depreciation and amortisation	...	3	32

<b>Total Expenses</b>	...	365	1,427
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Less:

**Retained Revenue -**

Sales of goods and services

Minor sales of goods and services	...	...	2
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Investment income	...	...	2
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<b>Total Retained Revenue</b>	...	...	4
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<b>NET COST OF SERVICES</b>	...	365	1,423
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<b>ASSET ACQUISITIONS</b>	...	115	57
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**7 STATE ELECTORAL OFFICE**

	1998-99		1999-2000 <b>Budget</b> <b>\$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	1,604	1,633	<b>1,655</b>
Other operating expenses	694	826	<b>1,293</b>
Maintenance	7	5	<b>7</b>
Depreciation and amortisation	401	408	<b>374</b>
Other expenses	32,171	42,589	<b>10,955</b>
<b>Total Expenses</b>	<b>34,877</b>	<b>45,461</b>	<b>14,284</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	157	375	<b>160</b>
Investment income	21	95	<b>21</b>
Grants and contributions	...	9	...
<b>Total Retained Revenue</b>	<b>178</b>	<b>479</b>	<b>181</b>
<b>NET COST OF SERVICES</b>	<b>34,699</b>	<b>44,982</b>	<b>14,103</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**7 STATE ELECTORAL OFFICE**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	1,442	1,425	1,514
Other	32,810	43,573	12,210
<b>Total Payments</b>	<b>34,252</b>	<b>44,998</b>	<b>13,724</b>
<b>Receipts</b>			
Sale of goods and services	157	375	147
Other	(6)	97	59
<b>Total Receipts</b>	<b>151</b>	<b>472</b>	<b>206</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(34,101)</b>	<b>(44,526)</b>	<b>(13,518)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(249)	(1,054)	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(249)</b>	<b>(1,054)</b>	...
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	34,073	45,198	13,511
Capital appropriation	249	312	...
Cash reimbursements from the Consolidated Fund Entity	21	29	21
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>34,343</b>	<b>45,539</b>	<b>13,532</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(7)</b>	<b>(41)</b>	<b>14</b>
Opening Cash and Cash Equivalents	1,352	1,484	1,443
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>1,345</b>	<b>1,443</b>	<b>1,457</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(34,699)	(44,982)	(14,103)
Non cash items added back	543	583	524
Change in operating assets and liabilities	55	(127)	61
<b>Net cash flow from operating activities</b>	<b>(34,101)</b>	<b>(44,526)</b>	<b>(13,518)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**7 STATE ELECTORAL OFFICE**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	1,345	1,443	1,457
Receivables	72	66	41
Other	15	55	50
<b>Total Current Assets</b>	<b>1,432</b>	<b>1,564</b>	<b>1,548</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Cost/valuation	738	1,801	1,801
Accumulated depreciation	(397)	(261)	(635)
<b>Total Non Current Assets</b>	<b>341</b>	<b>1,540</b>	<b>1,166</b>
<b>Total Assets</b>	<b>1,773</b>	<b>3,104</b>	<b>2,714</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Employee entitlements	140	178	169
Other	760	760	800
<b>Total Current Liabilities</b>	<b>900</b>	<b>938</b>	<b>969</b>
<b>Total Liabilities</b>	<b>900</b>	<b>938</b>	<b>969</b>
<b>NET ASSETS</b>	<b>873</b>	<b>2,166</b>	<b>1,745</b>
<b>EQUITY</b>			
Accumulated funds	873	2,166	1,745
<b>TOTAL EQUITY</b>	<b>873</b>	<b>2,166</b>	<b>1,745</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**7 STATE ELECTORAL OFFICE**

**7.1 Electoral Services**

**7.1.1 Management and Administration of Parliamentary Elections**

Program Objective(s): To provide for the independent conduct of elections of Parliamentary members and of referendums.

Program Description: Administration of elections and by-elections for the Legislative Assembly and the Legislative Council and referendums. Review of electoral procedures and submission of recommendations to the Government on electoral reform. Review of electoral administration procedures and development of computer techniques.

(EFT)	Average Staffing	
	1998-99	1999-
<u>2000 Activities:</u>		
Conduct of elections	16	13
Administration of elections	4	6
	20	19

1998-99		1999-2000
Budget \$000	Revised \$000	Budget \$000

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	1,450	1,472	<b>1,374</b>
Other operating expenses	625	743	<b>1,163</b>
Maintenance	6	4	<b>6</b>
Depreciation and amortisation	361	367	<b>310</b>
Other expenses			
By-election	356	18	<b>363</b>
General election	22,017	31,011	<b>2,563</b>
Redistribution	...	356	...
Payments to Commonwealth	2,808	2,819	<b>2,858</b>
<b>Total Expenses</b>	<b>27,623</b>	<b>36,790</b>	<b>8,637</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**7 STATE ELECTORAL OFFICE**

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**7.1 Electoral Services**

**7.1.1 Management and Administration of Parliamentary Elections (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Fees for services	111	300	<b>125</b>
Minor sales of goods and services	34	75	<b>35</b>
Investment income	19	89	<b>17</b>
Grants and contributions	...	9	...

<b>Total Retained Revenue</b>	<b>164</b>	<b>473</b>	<b>177</b>
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<b>NET COST OF SERVICES</b>	<b>27,459</b>	<b>36,317</b>	<b>8,460</b>
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<b>ASSET ACQUISITIONS</b>	<b>232</b>	<b>968</b>	...
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**7 STATE ELECTORAL OFFICE**

**7.1 Electoral Services**

**7.1.2 Funding of Parliamentary Election Campaigns**

Program Objective(s): To provide an independent source of funding of Parliamentary election campaigns and to require the disclosure by candidates and political parties of political contributions and expenditures.

Program Description: Administration of the public funding of election campaigns and the provision for the public disclosure of the sources of funds used and the expenditure incurred in an election campaign. Administration of the Political Education Fund.

(EFT)	Average Staffing	
<u>2000 Activities:</u>	1998-99	1999-
Registration of parties, groups and candidates, examination and research into claims and declarations, public reporting of sources of income and expenditure.	3	4

1998-99		1999-2000
Budget	Revised	Budget
\$000	\$000	\$000

***OPERATING STATEMENT***

<b>Expenses -</b>			
Operating expenses -			
Employee related	154	161	<b>281</b>
Other operating expenses	69	83	<b>130</b>
Maintenance	1	1	<b>1</b>
Depreciation and amortisation	40	41	<b>64</b>
Other expenses			
Payments to candidates, groups and parties	5,576	6,971	<b>3,757</b>
Political education	1,414	1,414	<b>1,414</b>
<b>Total Expenses</b>	<b>7,254</b>	<b>8,671</b>	<b>5,647</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**7 STATE ELECTORAL OFFICE**

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**7.1 Electoral Services**

**7.1.2 Funding of Parliamentary Election Campaigns (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services

Fees for services

12

...

...

Investment income

2

6

4

**Total Retained Revenue**

14

6

4

**NET COST OF SERVICES**

7,240

8,665

5,643

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**ASSET ACQUISITIONS**

17

...

...

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**8 INDEPENDENT PRICING AND REGULATORY TRIBUNAL**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	3,091	3,168	<b>3,556</b>
Other operating expenses	1,680	2,170	<b>1,983</b>
Maintenance	20	20	<b>20</b>
Depreciation and amortisation	105	105	<b>110</b>
<b>Total Expenses</b>	<b>4,896</b>	<b>5,463</b>	<b>5,669</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	...	269	<b>150</b>
Investment income	6	40	<b>15</b>
Other revenue	75	14	<b>47</b>
<b>Total Retained Revenue</b>	<b>81</b>	<b>323</b>	<b>212</b>
<b>NET COST OF SERVICES</b>	<b>4,815</b>	<b>5,140</b>	<b>5,457</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**8 INDEPENDENT PRICING AND REGULATORY TRIBUNAL**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	2,890	3,015	3,443
Other	1,700	2,229	2,049
<b>Total Payments</b>	<b>4,590</b>	<b>5,244</b>	<b>5,492</b>
<b>Receipts</b>			
Sale of goods and services	...	432	166
Other	81	54	62
<b>Total Receipts</b>	<b>81</b>	<b>486</b>	<b>228</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(4,509)</b>	<b>(4,758)</b>	<b>(5,264)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(75)	(75)	(75)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(75)</b>	<b>(75)</b>	<b>(75)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	4,149	4,258	5,134
Capital appropriation	75	75	75
Cash reimbursements from the Consolidated Fund Entity	47	75	85
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>4,271</b>	<b>4,408</b>	<b>5,294</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(313)</b>	<b>(425)</b>	<b>(45)</b>
Opening Cash and Cash Equivalents	371	630	205
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>58</b>	<b>205</b>	<b>160</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(4,815)	(5,140)	(5,457)
Non cash items added back	306	223	228
Change in operating assets and liabilities	...	159	(35)
<b>Net cash flow from operating activities</b>	<b>(4,509)</b>	<b>(4,758)</b>	<b>(5,264)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**8 INDEPENDENT PRICING AND REGULATORY TRIBUNAL**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	58	205	160
Receivables	252	49	33
Other	14	3	3
<b>Total Current Assets</b>	<b>324</b>	<b>257</b>	<b>196</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Cost/valuation	934	849	924
Accumulated depreciation	(499)	(448)	(558)
<b>Total Non Current Assets</b>	<b>435</b>	<b>401</b>	<b>366</b>
<b>Total Assets</b>	<b>759</b>	<b>658</b>	<b>562</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	253	311	301
Employee entitlements	201	263	268
Other	46	46	46
<b>Total Current Liabilities</b>	<b>500</b>	<b>620</b>	<b>615</b>
<b>Non Current Liabilities -</b>			
Other	167	75	29
<b>Total Non Current Liabilities</b>	<b>167</b>	<b>75</b>	<b>29</b>
<b>Total Liabilities</b>	<b>667</b>	<b>695</b>	<b>644</b>
<b>NET ASSETS</b>	<b>92</b>	<b>(37)</b>	<b>(82)</b>
<b>EQUITY</b>			
Accumulated funds	92	(37)	(82)
<b>TOTAL EQUITY</b>	<b>92</b>	<b>(37)</b>	<b>(82)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**8 INDEPENDENT PRICING AND REGULATORY TRIBUNAL**

**8.1 Pricing Regulation**

**8.1.1 Pricing Regulation**

Program Objective(s): To provide independent assessments of pricing and associated activities including setting maximum prices and undertaking pricing reviews of monopoly services supplied by government agencies. To regulate natural gas pricing and third party access to gas networks, undertake general reviews of industry, pricing or competition and to register agreements for access to infrastructure assets and to arbitrate in disputes arising from such agreements.

Program Description: Provision of research and advisory services to support price regulation and review activities. Conduct of public inquiries, seminars, establishment of working groups and other consultative mechanisms and dissemination of information to ensure public involvement in Tribunal processes. Provision of services to settle disputes on third party access to infrastructure assets.

(EFT)	Average Staffing	
	1998-99	1999-
<u>2000 Activities:</u>		
Administration	6	6
Research and analysis	27	32
	33	38
	1998-99	1999-2000
	Budget	Revised
	\$000	\$000
	4,896	5,463
	5,669	5,669

***OPERATING STATEMENT***

<b>Expenses -</b>			
Operating expenses -			
Employee related	3,091	3,168	<b>3,556</b>
Other operating expenses	1,680	2,170	<b>1,983</b>
Maintenance	20	20	<b>20</b>
Depreciation and amortisation	105	105	<b>110</b>
<b>Total Expenses</b>	<b>4,896</b>	<b>5,463</b>	<b>5,669</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**8 INDEPENDENT PRICING AND REGULATORY TRIBUNAL**

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**8.1 Pricing Regulation**

**8.1.1 Pricing Regulation (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	...	269	<b>150</b>
Investment income	6	40	<b>15</b>
Other revenue	75	14	<b>47</b>
<b>Total Retained Revenue</b>	<b>81</b>	<b>323</b>	<b>212</b>
<b>NET COST OF SERVICES</b>	<b>4,815</b>	<b>5,140</b>	<b>5,457</b>

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<b>ASSET ACQUISITIONS</b>	<b>75</b>	<b>75</b>	<b>75</b>
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**9 CENTENNIAL PARK AND MOORE PARK TRUST**

	1998-99		<b>1999-2000 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	4,158	3,593	<b>3,725</b>
Other operating expenses	3,373	3,600	<b>3,887</b>
Maintenance	1,440	1,436	<b>1,555</b>
Depreciation and amortisation	2,153	2,335	<b>2,530</b>
<b>Total Expenses</b>	<b>11,124</b>	<b>10,964</b>	<b>11,697</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	6,439	5,810	<b>9,236</b>
Investment income	265	475	<b>400</b>
Retained taxes, fees and fines	50	55	<b>60</b>
Grants and contributions	45	1,120	<b>6,090</b>
Other revenue	25	779	<b>748</b>
<b>Total Retained Revenue</b>	<b>6,824</b>	<b>8,239</b>	<b>16,534</b>
Gain/(loss) on disposal of non current assets	...	(100)	...
<b>NET COST OF SERVICES</b>	<b>4,300</b>	<b>2,825</b>	<b>(4,837)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**9 CENTENNIAL PARK AND MOORE PARK TRUST**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	4,001	3,418	3,555
Other	5,493	5,693	6,147
<b>Total Payments</b>	<b>9,494</b>	<b>9,111</b>	<b>9,702</b>
<b>Receipts</b>			
Sale of goods and services	6,439	5,787	9,360
Other	742	3,617	9,433
<b>Total Receipts</b>	<b>7,181</b>	<b>9,404</b>	<b>18,793</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(2,313)</b>	<b>293</b>	<b>9,091</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	1,668	6,150	2,240
Proceeds from sale of investments	999	...	6
Purchases of property, plant and equipment	(19,481)	(17,999)	(14,493)
Purchases of investments	(240)	(3,011)	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(17,054)</b>	<b>(14,860)</b>	<b>(12,247)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	3,905	3,905	2,384
Capital appropriation	15,481	14,481	2,531
Cash reimbursements from the Consolidated Fund Entity	123	126	144
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>19,509</b>	<b>18,512</b>	<b>5,059</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>142</b>	<b>3,945</b>	<b>1,903</b>
Opening Cash and Cash Equivalents	185	1,785	5,730
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>327</b>	<b>5,730</b>	<b>7,633</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**9 CENTENNIAL PARK AND MOORE PARK TRUST**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(4,300)	(2,825)	<b>4,837</b>
Non cash items added back	2,326	1,683	<b>2,563</b>
Change in operating assets and liabilities	(339)	1,435	<b>1,691</b>
<b>Net cash flow from operating activities</b>	<b>(2,313)</b>	<b>293</b>	<b>9,091</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**9 CENTENNIAL PARK AND MOORE PARK TRUST**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	327	5,730	7,633
Investments	3,988	3,136	3,280
Receivables	4,005	5,233	609
Other	30	32	32
<b>Total Current Assets</b>	<b>8,350</b>	<b>14,131</b>	<b>11,554</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Cost/valuation	417,051	445,399	459,866
Accumulated depreciation	(30,851)	(33,467)	(35,996)
Receivables	5,000	...	...
Other	97	204	228
<b>Total Non Current Assets</b>	<b>391,297</b>	<b>412,136</b>	<b>424,098</b>
<b>Total Assets</b>	<b>399,647</b>	<b>426,267</b>	<b>435,652</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	558	512	512
Employee entitlements	195	180	167
Other	712	726	288
<b>Total Current Liabilities</b>	<b>1,465</b>	<b>1,418</b>	<b>967</b>
<b>Non Current Liabilities -</b>			
Other	243	243	...
<b>Total Non Current Liabilities</b>	<b>243</b>	<b>243</b>	<b>...</b>
<b>Total Liabilities</b>	<b>1,708</b>	<b>1,661</b>	<b>967</b>
<b>NET ASSETS</b>	<b>397,939</b>	<b>424,606</b>	<b>434,685</b>
<b>EQUITY</b>			
Reserves	8,400	8,400	8,400
Accumulated funds	389,539	416,206	426,285
<b>TOTAL EQUITY</b>	<b>397,939</b>	<b>424,606</b>	<b>434,685</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**9 CENTENNIAL PARK AND MOORE PARK TRUST**

**9.1 Centennial Park and Moore Park Trust**

**9.1.1 Centennial Park and Moore Park Trust**

Program Objective(s): To manage the sustainable development of diverse urban parkland and leisure facilities on behalf of the community through the application of the principles of best practice management.

Program Description: Protection and enhancement of the Centennial Parklands. Provision of equitable high quality recreational and cultural opportunities for the enjoyment of Sydneysiders and visitors alike. Promotion of the recreational, historical, scientific, educational, cultural and environmental values of Trust lands.

(EFT)	Average Staffing	
	1998-99	1999-
<u>2000 Activities:</u>		
Administration and maintenance	70	65

1998-99		1999-2000
Budget	Revised	Budget
\$000	\$000	\$000

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	4,158	3,593	<b>3,725</b>
Other operating expenses	3,373	3,600	<b>3,887</b>
Maintenance	1,440	1,436	<b>1,555</b>
Depreciation and amortisation	2,153	2,335	<b>2,530</b>

<b>Total Expenses</b>	<b>11,124</b>	<b>10,964</b>	<b>11,697</b>
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Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases	4,199	3,500	<b>4,784</b>
Use of recreation facilities	2,230	2,300	<b>4,442</b>
Minor sales of goods and services	10	10	<b>10</b>
Investment income	265	475	<b>400</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**9 CENTENNIAL PARK AND MOORE PARK TRUST**

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**9.1 Centennial Park and Moore Park Trust**

**9.1.1 Centennial Park and Moore Park Trust (cont)**

***OPERATING STATEMENT (cont)***

Retained taxes, fees and fines	50	55	<b>60</b>
Grants and contributions	45	1,120	<b>6,090</b>
Other revenue	25	779	<b>748</b>
<b>Total Retained Revenue</b>	<b>6,824</b>	<b>8,239</b>	<b>16,534</b>
Gain/(loss) on disposal of non current assets	...	(100)	...
<b>NET COST OF SERVICES</b>	<b>4,300</b>	<b>2,825</b>	<b>(4,837)</b>
<b>ASSET ACQUISITIONS</b>	<b>19,481</b>	<b>17,999</b>	<b>14,493</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**10 COMMISSION FOR CHILDREN AND YOUNG PEOPLE**

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	1998-99		1999-2000
	Budget \$000	Revised <sup>1</sup> \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	...	...	<b>1,672</b>
Other operating expenses	...	...	<b>3,179</b>
Maintenance	...	...	<b>29</b>
Depreciation and amortisation	...	...	<b>127</b>
<b>Total Expenses</b>	...	...	<b>5,007</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	...	...	<b>12</b>
<b>Total Retained Revenue</b>	...	...	<b>12</b>
<b>NET COST OF SERVICES</b>	...	...	<b>4,995</b>

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<sup>1</sup> The Commission's expenditures for 1998-99 are included within the Department of Community Services.

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**10 COMMISSION FOR CHILDREN AND YOUNG PEOPLE**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	...	...	1,533
Other	...	...	3,139
<b>Total Payments</b>	...	...	<b>4,672</b>
<b>Receipts</b>			
Other	...	...	8
<b>Total Receipts</b>	...	...	<b>8</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	...	...	<b>(4,664)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	...	...	(522)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	...	...	<b>(522)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	...	...	4,611
Capital appropriation	...	...	522
Cash reimbursements from the Consolidated Fund Entity	...	...	61
<b>NET CASH FLOWS FROM GOVERNMENT</b>	...	...	<b>5,194</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	...	...	<b>8</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	...	...	<b>8</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	...	...	(4,995)
Non cash items added back	...	...	191
Change in operating assets and liabilities	...	...	140
<b>Net cash flow from operating activities</b>	...	...	<b>(4,664)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**10 COMMISSION FOR CHILDREN AND YOUNG PEOPLE**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	...	...	8
Receivables	...	...	4
Other	...	...	20
<b>Total Current Assets</b>	...	...	<b>32</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Cost/valuation	...	...	522
Accumulated depreciation	...	...	(127)
<b>Total Non Current Assets</b>	...	...	<b>395</b>
<b>Total Assets</b>	...	...	<b>427</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	...	...	164
<b>Total Current Liabilities</b>	...	...	<b>164</b>
<b>Total Liabilities</b>	...	...	<b>164</b>
<b>NET ASSETS</b>	...	...	<b>263</b>
<b>EQUITY</b>			
Accumulated funds	...	...	263
<b>TOTAL EQUITY</b>	...	...	<b>263</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**10 COMMISSION FOR CHILDREN AND YOUNG PEOPLE**

**10.1 Commission for Children and Young People**

**10.1.1 Commission for Children and Young People**

Program Objective(s): To promote and enhance the safety, welfare and well-being of children and young people in the community, and encourage their participation in decisions that affect their lives.

Program Description: Undertaking inquiries, conducting research and public education, providing information and advice to assist children, and monitoring the well-being of children. Participating in, and monitoring, new employment screening procedures for positions that deal with children.

	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<u>Outputs:</u>					
Enquiries received	no.	n.a.	n.a.	n.a.	<b>600</b>
Reports and guidelines published	no.	n.a.	n.a.	n.a.	<b>4</b>
Training courses and seminars conducted	no.	n.a.	n.a.	n.a.	<b>40</b>
Publications and resources distributed	no.	n.a.	n.a.	n.a.	<b>2,160</b>
Research projects completed	no.	n.a.	n.a.	n.a.	<b>2</b>
<u>Average Staffing:</u>	EFT	...	...	...	<b>28</b>

————1998-99————		<b>1999-2000</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	...	...	<b>1,672</b>
Other operating expenses	...	...	<b>3,179</b>
Maintenance	...	...	<b>29</b>
Depreciation and amortisation	...	...	<b>127</b>
<b>Total Expenses</b>	...	...	<b>5,007</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**10 COMMISSION FOR CHILDREN AND YOUNG PEOPLE**

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**10.1 Commission for Children and Young People**

**10.1.1 Commission for Children and Young People (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Investment income

...                      ...                      **12**

**Total Retained Revenue**

...                      ...                      **12**

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**NET COST OF SERVICES**

...                      **4,995**

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**ASSET ACQUISITIONS**

...                      ...                      **522**

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**11 MINISTRY FOR THE ARTS**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	2,061	2,255	<b>2,195</b>
Other operating expenses	2,008	2,570	<b>2,601</b>
Maintenance	290	250	<b>300</b>
Depreciation and amortisation	1,788	642	<b>562</b>
Grants and subsidies	51,202	102,231	<b>46,195</b>
<b>Total Expenses</b>	<b>57,349</b>	<b>107,948</b>	<b>51,853</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	2,633	2,126	<b>540</b>
Investment income	436	300	<b>139</b>
Grants and contributions	52	97	<b>33</b>
Other revenue	...	555	<b>420</b>
<b>Total Retained Revenue</b>	<b>3,121</b>	<b>3,078</b>	<b>1,132</b>
Gain/(loss) on disposal of non current assets	...	2	...
<b>NET COST OF SERVICES</b>	<b>54,228</b>	<b>104,868</b>	<b>50,721</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**11 MINISTRY FOR THE ARTS**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	1,909	2,113	<b>2,051</b>
Grants and subsidies	50,647	51,397	<b>45,640</b>
Other	2,845	2,941	<b>3,443</b>
<b>Total Payments</b>	<b>55,401</b>	<b>56,451</b>	<b>51,134</b>
<b>Receipts</b>			
Sale of goods and services	2,754	2,134	<b>609</b>
Other	488	972	<b>748</b>
<b>Total Receipts</b>	<b>3,242</b>	<b>3,106</b>	<b>1,357</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(52,159)</b>	<b>(53,345)</b>	<b>(49,777)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	2	...
Advance repayments received	...	1	...
Purchases of property, plant and equipment	(9,605)	(2,147)	<b>(20,296)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(9,605)</b>	<b>(2,144)</b>	<b>(20,296)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	52,244	52,804	<b>50,037</b>
Capital appropriation	9,605	2,115	<b>20,296</b>
Cash reimbursements from the Consolidated Fund Entity	22	65	<b>65</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>61,871</b>	<b>54,984</b>	<b>70,398</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>107</b>	<b>(505)</b>	<b>325</b>
Opening Cash and Cash Equivalents	4,500	3,547	<b>3,042</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>4,607</b>	<b>3,042</b>	<b>3,367</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**11 MINISTRY FOR THE ARTS**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<hr/>			
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(54,228)	(104,868)	<b>(50,721)</b>
Non cash items added back	1,926	51,050	<b>691</b>
Change in operating assets and liabilities	143	473	<b>253</b>
<b>Net cash flow from operating activities</b>	<b>(52,159)</b>	<b>(53,345)</b>	<b>(49,777)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**11 MINISTRY FOR THE ARTS**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	4,607	3,042	<b>3,367</b>
Investments	...	104	<b>104</b>
Receivables	74	236	<b>11</b>
<b>Total Current Assets</b>	<b>4,681</b>	<b>3,382</b>	<b>3,482</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Cost/valuation	98,821	25,057	<b>45,353</b>
Accumulated depreciation	(18,431)	(2,609)	<b>(3,171)</b>
Investments	...	120	<b>120</b>
<b>Total Non Current Assets</b>	<b>80,390</b>	<b>22,568</b>	<b>42,302</b>
<b>Total Assets</b>	<b>85,071</b>	<b>25,950</b>	<b>45,784</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	534	469	<b>482</b>
Employee entitlements	168	190	<b>205</b>
<b>Total Current Liabilities</b>	<b>702</b>	<b>659</b>	<b>687</b>
<b>Total Liabilities</b>	<b>702</b>	<b>659</b>	<b>687</b>
<b>NET ASSETS</b>	<b>84,369</b>	<b>25,291</b>	<b>45,097</b>
<b>EQUITY</b>			
Reserves	16,132	306	<b>306</b>
Accumulated funds	68,237	24,985	<b>44,791</b>
<b>TOTAL EQUITY</b>	<b>84,369</b>	<b>25,291</b>	<b>45,097</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**11 MINISTRY FOR THE ARTS**

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**11.1 Policy Formulation and Review, Cultural Grants Program and Other Arts Assistance**

**11.1.1 Policy Formulation and Review, Cultural Grants Program and Other Arts Assistance**

Program Objective(s): To advise the Government on arts and cultural matters, the management of the State's eight cultural institutions and agencies, the allocation of the Cultural Grants Program and other assistance to the arts, and to co-ordinate portfolio-wide issues and projects.

Program Description: Policy formulation, strategic review, industry and infrastructure support, management of grants and other support to non-profit arts organisations and awards and fellowships to individuals.

	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<u>Outputs:</u>					
Cultural Grants Program -					
Funds distributed	\$m	14.8	15.2	17.6	<b>17.5</b>
Organisations assisted	no.	381	375	360	<b>n.a.</b>
Applications approved	no.	627	678	650	<b>n.a.</b>
Applications processed	no.	1,146	1,168	1,200	<b>n.a.</b>
Distribution of funds -					
General running costs/salaries/annual programs	%	71	63	52	<b>n.a.</b>
Specific projects	%	29	37	48	<b>n.a.</b>
Fellowships, scholarships and awards -					
Funds distributed	\$000	287	279	339	<b>350</b>
Individuals assisted	no.	23	24	26	<b>30</b>
Applications processed	no.	1,041	1,074	1,100	<b>n.a.</b>
Sydney Opera House -					
Indoor events	no.	2,137	2,135	2,230	<b>2,350</b>
Participants	mill	1.33	1.42	1.42	<b>1.50</b>
Outdoor events	no.	126	150	155	<b>155</b>
Participants	mill	1.29	0.87	0.60	<b>0.80</b>
Guided tour participants	thous	293	290	284	<b>300</b>
<u>Average Staffing:</u>	EFT	25	26	27	<b>28</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**11 MINISTRY FOR THE ARTS**

**11.1 Policy Formulation and Review, Cultural Grants Program and Other Arts Assistance**

**11.1.1 Policy Formulation and Review, Cultural Grants Program and Other Arts Assistance (cont)**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	2,061	2,255	<b>2,195</b>
Other operating expenses	2,008	2,570	<b>2,601</b>
Maintenance	290	250	<b>300</b>
Depreciation and amortisation	1,788	642	<b>562</b>
Grants and subsidies			
Museum of Contemporary Art	1,147	1,147	<b>1,147</b>
Arts development initiatives	860	860	<b>400</b>
Cultural Grant Program	17,442	17,642	<b>17,464</b>
Annual endowment Sydney Opera House Trust	9,037	9,037	<b>9,127</b>
Carnivale	555	555	<b>555</b>
Sydney Festival Ltd	1,420	1,420	<b>2,530</b>
Sydney Opera House - maintenance	5,843	5,843	<b>5,902</b>
Sydney Opera House - capital grants	14,898	15,448	<b>9,070</b>
Transfer of Sydney Entertainment Centre to Darling Harbour Authority	...	50,279	...
<b>Total Expenses</b>	<b>57,349</b>	<b>107,948</b>	<b>51,853</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases - other	529	800	<b>540</b>
Sydney Entertainment Centre rent	2,104	1,326	...
Investment income	436	300	<b>139</b>
Grants and contributions	52	97	<b>33</b>
Other revenue	...	555	<b>420</b>
<b>Total Retained Revenue</b>	<b>3,121</b>	<b>3,078</b>	<b>1,132</b>

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PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP

11 MINISTRY FOR THE ARTS

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**11.1 Policy Formulation and Review, Cultural Grants Program and Other Arts Assistance**

**11.1.1 Policy Formulation and Review, Cultural Grants Program and Other Arts Assistance (cont)**

***OPERATING STATEMENT (cont)***

Gain/(loss) on disposal of non current assets	...	2	...
<b>NET COST OF SERVICES</b>	<b>54,228</b>	<b>104,868</b>	<b>50,721</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>9,605</b>	<b>2,147</b>	<b>20,296</b>
<hr/>			

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**12 STATE LIBRARY OF NEW SOUTH WALES**

	1998-99		1999-2000 <b>Budget</b> <b>\$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	21,328	22,358	<b>22,703</b>
Other operating expenses	9,658	6,924	<b>7,224</b>
Maintenance	1,200	1,200	<b>1,426</b>
Depreciation and amortisation	2,404	1,181	<b>1,161</b>
Grants and subsidies	16,670	16,670	<b>17,920</b>
Other expenses	3,946	4,300	...
<b>Total Expenses</b>	<b>55,206</b>	<b>52,633</b>	<b>50,434</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	4,691	3,714	<b>3,659</b>
Investment income	1,200	930	<b>1,006</b>
Grants and contributions	1,500	5,895	<b>2,224</b>
Other revenue	500	500	<b>510</b>
<b>Total Retained Revenue</b>	<b>7,891</b>	<b>11,039</b>	<b>7,399</b>
Gain/(loss) on disposal of non current assets	1,186	3	...
<b>NET COST OF SERVICES</b>	<b>46,129</b>	<b>41,591</b>	<b>43,035</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**12 STATE LIBRARY OF NEW SOUTH WALES**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	19,463	20,850	21,253
Grants and subsidies	16,670	16,670	17,920
Other	14,661	12,731	8,586
<b>Total Payments</b>	<b>50,794</b>	<b>50,251</b>	<b>47,759</b>
<b>Receipts</b>			
Sale of goods and services	4,826	3,679	3,808
Other	3,237	7,317	3,728
<b>Total Receipts</b>	<b>8,063</b>	<b>10,996</b>	<b>7,536</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(42,731)</b>	<b>(39,255)</b>	<b>(40,223)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of investments	1,476	6,182	1,320
Purchases of property, plant and equipment	(1,857)	(1,381)	(4,566)
Purchases of investments	(614)	(10,344)	(1,018)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(995)</b>	<b>(5,543)</b>	<b>(4,264)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	41,787	41,787	39,297
Capital appropriation	1,857	1,857	4,566
Cash reimbursements from the Consolidated Fund Entity	515	640	680
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>44,159</b>	<b>44,284</b>	<b>44,543</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>433</b>	<b>(514)</b>	<b>56</b>
Opening Cash and Cash Equivalents	2,106	886	372
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>2,539</b>	<b>372</b>	<b>428</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(46,129)	(41,591)	(43,035)
Non cash items added back	4,247	2,603	2,624
Change in operating assets and liabilities	(849)	(267)	188
<b>Net cash flow from operating activities</b>	<b>(42,731)</b>	<b>(39,255)</b>	<b>(40,223)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**12 STATE LIBRARY OF NEW SOUTH WALES**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	2,539	372	428
Investments	939	3,333	2,743
Receivables	638	878	690
Inventories	710	794	784
Other	...	3	...
<b>Total Current Assets</b>	<b>4,826</b>	<b>5,380</b>	<b>4,645</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Cost/valuation	125,587	123,593	128,159
Accumulated depreciation	(10,241)	(9,278)	(10,439)
Investments	9,116	13,414	13,702
Other	...	5	5
<b>Total Non Current Assets</b>	<b>124,462</b>	<b>127,734</b>	<b>131,427</b>
<b>Total Assets</b>	<b>129,288</b>	<b>133,114</b>	<b>136,072</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	943	793	863
Employee entitlements	1,237	1,540	1,457
<b>Total Current Liabilities</b>	<b>2,180</b>	<b>2,333</b>	<b>2,320</b>
<b>Total Liabilities</b>	<b>2,180</b>	<b>2,333</b>	<b>2,320</b>
<b>NET ASSETS</b>	<b>127,108</b>	<b>130,781</b>	<b>133,752</b>
<b>EQUITY</b>			
Reserves	2,000	...	...
Accumulated funds	125,108	130,781	133,752
<b>TOTAL EQUITY</b>	<b>127,108</b>	<b>130,781</b>	<b>133,752</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**12 STATE LIBRARY OF NEW SOUTH WALES**

**12.1 State Library**

**12.1.1 State Library**

Program Objective(s): To provide library and information services to the people of New South Wales through the State Library and the statewide network of public libraries and information agencies.

Program Description: Administration of Library Act 1939. Design and provision of a wide range of information services including the delivery of reference, research, exhibition and education services, and the preservation and maintenance of the documentary heritage of New South Wales.

	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<u>Outputs:</u>					
Onsite services -					
Visitors (including exhibitions)	mill	1.17	1.16	1.18	<b>1.18</b>
Use of services	mill	2.50	3.25	3.30	<b>3.50</b>
Attendance at public programs	thous	53	35	35	<b>35</b>
Offsite and regional services -					
Use of services	mill	0.6	0.7	0.8	<b>0.8</b>
Attendance at public programs	thous	35	27	28	<b>28</b>
Visitors to travelling exhibitions	thous	66	171	100	<b>100</b>
Public libraries receiving Library Development Grants	no.	72	71	61	<b>n.a.</b>
Local councils connected to NSW.net	no.	n.a.	35	51	<b>90</b>
Collections -					
Additions to the collection	thous	493	446	446	<b>n.a.</b>
<u>Average Staffing:</u>	EFT	436	436	436	<b>436</b>

1998-99		<b>1999-2000</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	21,328	22,358	<b>22,703</b>
Other operating expenses	9,658	6,924	<b>7,224</b>
Maintenance	1,200	1,200	<b>1,426</b>
Depreciation and amortisation	2,404	1,181	<b>1,161</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**12 STATE LIBRARY OF NEW SOUTH WALES**

**12.1 State Library**

**12.1.1 State Library (cont)**

**OPERATING STATEMENT (cont)**

Grants and subsidies			
Library services by Councils and other organisations	16,670	16,670	<b>17,920</b>
Other expenses			
Acquisition of books, manuscripts, paintings, pictures and films	3,946	4,300	...
<b>Total Expenses</b>	<b>55,206</b>	<b>52,633</b>	<b>50,434</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Publication sales	340	250	<b>204</b>
Fees for services	2,127	1,600	<b>1,600</b>
Retail sales	1,100	520	<b>520</b>
Subscriptions	544	544	<b>555</b>
Minor sales of goods and services	580	800	<b>780</b>
Investment income	1,200	930	<b>1,006</b>
Grants and contributions	1,500	5,895	<b>2,224</b>
Other revenue	500	500	<b>510</b>
<b>Total Retained Revenue</b>	<b>7,891</b>	<b>11,039</b>	<b>7,399</b>
Gain/(loss) on disposal of non current assets	1,186	3	...
<b>NET COST OF SERVICES</b>	<b>46,129</b>	<b>41,591</b>	<b>43,035</b>
<b>ASSET ACQUISITIONS</b>	<b>1,857</b>	<b>1,357</b>	<b>4,566</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**13 AUSTRALIAN MUSEUM**

	1998-99		<b>1999-2000 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	14,402	17,937	<b>17,310</b>
Other operating expenses	6,432	12,667	<b>7,497</b>
Maintenance	1,074	1,240	<b>1,000</b>
Depreciation and amortisation	1,190	3,324	<b>3,324</b>
Grants and subsidies	41	45	<b>45</b>
<b>Total Expenses</b>	<b>23,139</b>	<b>35,213</b>	<b>29,176</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	4,462	8,216	<b>7,172</b>
Investment income	...	58	<b>10</b>
Grants and contributions	937	1,750	<b>865</b>
Other revenue	49	...	...
<b>Total Retained Revenue</b>	<b>5,448</b>	<b>10,024</b>	<b>8,047</b>
<b>NET COST OF SERVICES</b>	<b>17,691</b>	<b>25,189</b>	<b>21,129</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**13 AUSTRALIAN MUSEUM**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	13,587	16,789	<b>16,157</b>
Grants and subsidies	41	45	<b>45</b>
Other	7,841	13,751	<b>8,401</b>
<b>Total Payments</b>	<b>21,469</b>	<b>30,585</b>	<b>24,603</b>
<b>Receipts</b>			
Sale of goods and services	4,334	8,209	<b>7,666</b>
Other	986	1,808	<b>875</b>
<b>Total Receipts</b>	<b>5,320</b>	<b>10,017</b>	<b>8,541</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(16,149)</b>	<b>(20,568)</b>	<b>(16,062)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of investments	31	2,280	...
Purchases of property, plant and equipment	(8,453)	(7,319)	<b>(8,416)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(8,422)</b>	<b>(5,039)</b>	<b>(8,416)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from borrowings and advances	...	100	...
Repayment of borrowings and advances	...	...	<b>(100)</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>...</b>	<b>100</b>	<b>(100)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	15,059	16,559	<b>15,498</b>
Capital appropriation	8,453	8,753	<b>8,416</b>
Cash reimbursements from the Consolidated Fund Entity	412	600	<b>600</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>23,924</b>	<b>25,912</b>	<b>24,514</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(647)</b>	<b>405</b>	<b>(64)</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**13 AUSTRALIAN MUSEUM**

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	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT (cont)</b>			
Opening Cash and Cash Equivalents	851	(301)	104
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>204</b>	<b>104</b>	<b>40</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(17,691)	(25,189)	<b>(21,129)</b>
Non cash items added back	2,308	4,472	<b>4,477</b>
Change in operating assets and liabilities	(766)	149	<b>590</b>
<b>Net cash flow from operating activities</b>	<b>(16,149)</b>	<b>(20,568)</b>	<b>(16,062)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**13 AUSTRALIAN MUSEUM**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	204	104	40
Investments	71	...	...
Receivables	359	899	400
Inventories	...	179	179
<b>Total Current Assets</b>	<b>634</b>	<b>1,182</b>	<b>619</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Cost/valuation	157,668	224,753	233,169
Accumulated depreciation	(8,716)	(11,679)	(15,003)
<b>Total Non Current Assets</b>	<b>148,952</b>	<b>213,074</b>	<b>218,166</b>
<b>Total Assets</b>	<b>149,586</b>	<b>214,256</b>	<b>218,785</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	912	209	300
Employee entitlements	962	1,382	1,382
<b>Total Current Liabilities</b>	<b>1,874</b>	<b>1,591</b>	<b>1,682</b>
<b>Non Current Liabilities -</b>			
Borrowings	...	100	...
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>100</b>	<b>...</b>
<b>Total Liabilities</b>	<b>1,874</b>	<b>1,691</b>	<b>1,682</b>
<b>NET ASSETS</b>	<b>147,712</b>	<b>212,565</b>	<b>217,103</b>
<b>EQUITY</b>			
Reserves	131,870	202,750	202,750
Accumulated funds	15,842	9,815	14,353
<b>TOTAL EQUITY</b>	<b>147,712</b>	<b>212,565</b>	<b>217,103</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**13 AUSTRALIAN MUSEUM**

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**13.1 Australian Museum**

**13.1.1 Australian Museum**

Program Objective(s): To increase and disseminate knowledge about, and encourage the understanding of our natural environment and cultural heritage, especially in the Australian region.

Program Description: Administration of Australian Museum Trust Act 1975. Acquisition, preservation and research of collections. Provision of information to the public, industry and Government through exhibitions, education programs and research. Administration of the Australian Museum.

	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<u>Outputs:</u>					
College Street, Sydney -					
Total visitors/participants	thous	270	371	415	<b>402</b>
- paid	thous	174	267	309	<b>300</b>
- free	thous	69	73	62	<b>62</b>
- other users	thous	27	31	44	<b>40</b>
New exhibitions opened	no.	17	19	23	<b>15</b>
Exhibition days	no.	1,004	1,184	1,182	<b>1,200</b>
Public programs participants	thous	49	114	205	<b>190</b>
Regional New South Wales -					
Total visitors/participants	thous	316	274	200	<b>200</b>
Exhibitions/public programs	no.	502	420	368	<b>370</b>
Research and collections -					
Acquisitions	thous	9	10	82	<b>82</b>
Publications	no.	11	23	40	<b>34</b>
Research papers/abstracts	no.	155	168	140	<b>140</b>
Representation on scientific committees	no.	27	27	32	<b>32</b>
Information enquiries	mill	n.a.	2	11	<b>25</b>
<u>Average Staffing:</u>	EFT	245	282	294	<b>294</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**13 AUSTRALIAN MUSEUM**

**13.1 Australian Museum**

**13.1.1 Australian Museum (cont)**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	14,402	17,937	17,310
Other operating expenses	6,432	12,667	7,497
Maintenance	1,074	1,240	1,000
Depreciation and amortisation	1,190	3,324	3,324
Grants and subsidies			
Research grants	41	45	45
<b>Total Expenses</b>	<b>23,139</b>	<b>35,213</b>	<b>29,176</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases - other	51	175	60
Commissions	303	265	300
Publication sales	650	613	610
Fees for services	1,750	2,957	2,752
Retail sales	564	1,400	1,200
Functions	236	612	300
Entry fees	850	2,100	1,900
Minor sales of goods and services	58	94	50
Investment income	...	58	10
Grants and contributions	937	1,750	865
Other revenue	49	...	...
<b>Total Retained Revenue</b>	<b>5,448</b>	<b>10,024</b>	<b>8,047</b>
<b>NET COST OF SERVICES</b>	<b>17,691</b>	<b>25,189</b>	<b>21,129</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>8,453</b>	<b>7,319</b>	<b>8,416</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**14 MUSEUM OF APPLIED ARTS AND SCIENCES**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	20,300	20,442	<b>21,121</b>
Other operating expenses	8,976	9,583	<b>9,441</b>
Maintenance	2,850	2,850	<b>2,896</b>
Depreciation and amortisation	6,350	4,718	<b>4,964</b>
<b>Total Expenses</b>	<b>38,476</b>	<b>37,593</b>	<b>38,422</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	3,208	3,935	<b>3,750</b>
Investment income	125	175	<b>135</b>
Grants and contributions	2,369	2,605	<b>2,340</b>
Other revenue	100	80	<b>80</b>
<b>Total Retained Revenue</b>	<b>5,802</b>	<b>6,795</b>	<b>6,305</b>
Gain/(loss) on disposal of non current assets	...	68	...
<b>NET COST OF SERVICES</b>	<b>32,674</b>	<b>30,730</b>	<b>32,117</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**14 MUSEUM OF APPLIED ARTS AND SCIENCES**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	18,653	18,319	19,158
Other	10,626	11,103	10,830
<b>Total Payments</b>	<b>29,279</b>	<b>29,422</b>	<b>29,988</b>
<b>Receipts</b>			
Sale of goods and services	3,208	3,892	3,780
Other	994	965	952
<b>Total Receipts</b>	<b>4,202</b>	<b>4,857</b>	<b>4,732</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(25,077)</b>	<b>(24,565)</b>	<b>(25,256)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	120	...
Purchases of property, plant and equipment	(3,769)	(4,145)	(5,668)
Purchases of investments	...	(303)	(100)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(3,769)</b>	<b>(4,328)</b>	<b>(5,768)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	24,546	24,546	24,803
Capital appropriation	3,769	3,769	5,668
Cash reimbursements from the Consolidated Fund Entity	531	577	600
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>28,846</b>	<b>28,892</b>	<b>31,071</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>...</b>	<b>(1)</b>	<b>47</b>
Opening Cash and Cash Equivalents	35	39	38
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>35</b>	<b>38</b>	<b>85</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(32,674)	(30,730)	(32,117)
Non cash items added back	7,597	6,365	6,530
Change in operating assets and liabilities	...	(200)	331
<b>Net cash flow from operating activities</b>	<b>(25,077)</b>	<b>(24,565)</b>	<b>(25,256)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**14 MUSEUM OF APPLIED ARTS AND SCIENCES**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	35	38	85
Investments	2,209	2,350	2,450
Receivables	230	300	273
Inventories	197	240	230
Other	10	10	10
<b>Total Current Assets</b>	<b>2,681</b>	<b>2,938</b>	<b>3,048</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Cost/valuation	116,227	111,935	117,603
Accumulated depreciation	(25,768)	(23,251)	(28,215)
<b>Total Non Current Assets</b>	<b>90,459</b>	<b>88,684</b>	<b>89,388</b>
<b>Total Assets</b>	<b>93,140</b>	<b>91,622</b>	<b>92,436</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	2,396	1,889	2,184
Employee entitlements	1,494	1,549	1,548
<b>Total Current Liabilities</b>	<b>3,890</b>	<b>3,438</b>	<b>3,732</b>
<b>Total Liabilities</b>	<b>3,890</b>	<b>3,438</b>	<b>3,732</b>
<b>NET ASSETS</b>	<b>89,250</b>	<b>88,184</b>	<b>88,704</b>
<b>EQUITY</b>			
Reserves	72,883	69,278	69,278
Accumulated funds	16,367	18,906	19,426
<b>TOTAL EQUITY</b>	<b>89,250</b>	<b>88,184</b>	<b>88,704</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**14 MUSEUM OF APPLIED ARTS AND SCIENCES**

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**14.1 Museum of Applied Arts and Sciences**

**14.1.1 Museum of Applied Arts and Sciences**

Program Objective(s): To promote understanding and appreciation of society's evolution and our cultural heritage in the fields of science, technology, industry, design, decorative arts and history.

Program Description: Administration of the Powerhouse Museum and Sydney Observatory pursuant to the Museum of Applied Arts & Sciences Act 1945. Acquisition, conservation and research of artefacts and other materials relating to science, technology and the applied arts. Dissemination of information to the community, industry and government through a range services including exhibitions, educational programs, publications (including CD ROMs), website and the provision of specialist advice. Administration of the Powerhouse Museum and Sydney Observatory.

	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<u>Outputs:</u>					
Powerhouse; Observatory					
Total visitors/participants	thous	662	624	595	<b>625</b>
exhibitions visitors	thous	659	610	571	<b>605</b>
- paid	thous	508	468	426	<b>461</b>
- free	thous	151	142	145	<b>144</b>
Other users	thous	3	14	24	<b>20</b>
New exhibitions opened	no.	16	28	14	<b>12</b>
Exhibition days	no.	2,726	4,300	3,348	<b>2,949</b>
Public programs participants	thous	461	411	426	<b>450</b>
Public programs held	thous	7	6	6	<b>7</b>
Regional New South Wales -					
Total visitors/participants	thous	136	182	245	<b>300</b>
Exhibitions/public programs	no.	13	27	20	<b>19</b>
Research and collections -					
Acquisitions	no.	921	591	750	<b>600</b>
Publications	no.	27	39	27	<b>33</b>
Research papers/abstracts	no.	28	37	30	<b>35</b>
Information enquiries	thous	49	45	46	<b>46</b>
<u>Average Staffing:</u>	EFT	382	378	368	<b>362</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**14 MUSEUM OF APPLIED ARTS AND SCIENCES**

**14.1 Museum of Applied Arts and Sciences**

**14.1.1 Museum of Applied Arts and Sciences (cont)**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	20,300	20,442	21,121
Other operating expenses	8,976	9,583	9,441
Maintenance	2,850	2,850	2,896
Depreciation and amortisation	6,350	4,718	4,964
<b>Total Expenses</b>	<b>38,476</b>	<b>37,593</b>	<b>38,422</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases - other	180	171	180
Publication sales	83	183	120
Fees for services	168	616	600
Retail sales	551	691	650
Functions	300	371	350
Entry fees	1,722	1,688	1,650
Minor sales of goods and services	204	215	200
Investment income	125	175	135
Grants and contributions	2,369	2,605	2,340
Other revenue	100	80	80
<b>Total Retained Revenue</b>	<b>5,802</b>	<b>6,795</b>	<b>6,305</b>
Gain/(loss) on disposal of non current assets	...	68	...
<b>NET COST OF SERVICES</b>	<b>32,674</b>	<b>30,730</b>	<b>32,117</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>3,769</b>	<b>4,145</b>	<b>5,668</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**15 HISTORIC HOUSES TRUST OF NEW SOUTH WALES**

	1998-99		<b>1999-2000 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	8,421	9,123	<b>9,261</b>
Other operating expenses	4,773	6,072	<b>5,862</b>
Maintenance	2,815	1,705	<b>1,829</b>
Depreciation and amortisation	860	1,050	<b>1,200</b>
<b>Total Expenses</b>	<b>16,869</b>	<b>17,950</b>	<b>18,152</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	2,570	2,761	<b>2,805</b>
Investment income	280	265	<b>268</b>
Grants and contributions	320	270	<b>366</b>
<b>Total Retained Revenue</b>	<b>3,170</b>	<b>3,296</b>	<b>3,439</b>
Gain/(loss) on disposal of non current assets	...	...	<b>10</b>
<b>NET COST OF SERVICES</b>	<b>13,699</b>	<b>14,654</b>	<b>14,703</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**15 HISTORIC HOUSES TRUST OF NEW SOUTH WALES**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	8,021	8,742	<b>8,856</b>
Other	7,617	7,866	<b>7,763</b>
<b>Total Payments</b>	<b>15,638</b>	<b>16,608</b>	<b>16,619</b>
<b>Receipts</b>			
Sale of goods and services	2,569	2,774	<b>2,804</b>
Other	600	529	<b>634</b>
<b>Total Receipts</b>	<b>3,169</b>	<b>3,303</b>	<b>3,438</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(12,469)</b>	<b>(13,305)</b>	<b>(13,181)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	...	<b>50</b>
Purchases of property, plant and equipment	(420)	(785)	<b>(1,163)</b>
Purchases of investments	(26)	(12)	<b>(28)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(446)</b>	<b>(797)</b>	<b>(1,141)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	12,331	12,331	<b>11,968</b>
Capital appropriation	420	770	<b>1,163</b>
Cash reimbursements from the Consolidated Fund Entity	295	365	<b>365</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>13,046</b>	<b>13,466</b>	<b>13,496</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>131</b>	<b>(636)</b>	<b>(826)</b>
Opening Cash and Cash Equivalents	3,470	4,303	<b>3,667</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>3,601</b>	<b>3,667</b>	<b>2,841</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(13,699)	(14,654)	<b>(14,703)</b>
Non cash items added back	1,210	1,454	<b>1,605</b>
Change in operating assets and liabilities	20	(105)	<b>(83)</b>
<b>Net cash flow from operating activities</b>	<b>(12,469)</b>	<b>(13,305)</b>	<b>(13,181)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**15 HISTORIC HOUSES TRUST OF NEW SOUTH WALES**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	3,601	3,667	<b>2,841</b>
Investments	520	512	<b>540</b>
Receivables	85	94	<b>94</b>
Inventories	765	950	<b>1,023</b>
Other	47	47	<b>47</b>
<b>Total Current Assets</b>	<b>5,018</b>	<b>5,270</b>	<b>4,545</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Cost/valuation	49,510	67,038	<b>68,061</b>
Accumulated depreciation	(3,809)	(4,224)	<b>(5,324)</b>
Other	12,289	...	...
<b>Total Non Current Assets</b>	<b>57,990</b>	<b>62,814</b>	<b>62,737</b>
<b>Total Assets</b>	<b>63,008</b>	<b>68,084</b>	<b>67,282</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	910	905	<b>905</b>
Employee entitlements	381	550	<b>550</b>
<b>Total Current Liabilities</b>	<b>1,291</b>	<b>1,455</b>	<b>1,455</b>
<b>Non Current Liabilities -</b>			
Other	5	5	<b>5</b>
<b>Total Non Current Liabilities</b>	<b>5</b>	<b>5</b>	<b>5</b>
<b>Total Liabilities</b>	<b>1,296</b>	<b>1,460</b>	<b>1,460</b>
<b>NET ASSETS</b>	<b>61,712</b>	<b>66,624</b>	<b>65,822</b>
<b>EQUITY</b>			
Reserves	1,048	1,187	<b>1,187</b>
Accumulated funds	60,664	65,437	<b>64,635</b>
<b>TOTAL EQUITY</b>	<b>61,712</b>	<b>66,624</b>	<b>65,822</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**15 HISTORIC HOUSES TRUST OF NEW SOUTH WALES**

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**15.1 Historic Houses Trust**

**15.1.1 Historic Houses Trust**

Program Objective(s): To utilise and interpret historic properties related to the State's history and to promote public understanding and appreciation of the State's heritage.

Program Description: Administration of Historic Houses Act 1980. Conservation, management and maintenance of the properties under the Trust's control. The provision of facilities for visiting public, educational programs, exhibitions and specific advice.

	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<u>Outputs:</u>					
Properties managed	no.	13	13	13	<b>13</b>
Total visitors/participants	thous	378	436	424	<b>440</b>
exhibition visitors	thous	188	165	184	<b>230</b>
- paid	thous	132	119	130	<b>180</b>
- free	thous	56	46	54	<b>50</b>
other users	thous	123	204	170	<b>150</b>
New exhibitions opened	no.	12	16	10	<b>8</b>
Exhibition days	no.	1,183	1,433	1,200	<b>1,154</b>
Public programs participants	thous	67	67	70	<b>60</b>
Public programs held	no.	260	265	270	<b>240</b>
Regional New South Wales (non-Historic Houses Trust's sites)					
Total visitors/participants	no.	1,000	1,500	1,500	<b>1,500</b>
Exhibitions/public programs	no.	3	3	3	<b>3</b>
Research and collections					
Acquisitions	no.	608	175	350	<b>300</b>
Publications	no.	13	16	11	<b>13</b>
Research papers/abstracts	no.	68	74	70	<b>70</b>
Information enquiries	thous	5.4	8.7	10.6	<b>12.0</b>
<u>Average Staffing:</u>	EFT	135	148	159	<b>165</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**15 HISTORIC HOUSES TRUST OF NEW SOUTH WALES**

**15.1 Historic Houses Trust**

**15.1.1 Historic Houses Trust (cont)**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	8,421	9,123	9,261
Other operating expenses	4,773	6,072	5,862
Maintenance	2,815	1,705	1,829
Depreciation and amortisation	860	1,050	1,200
<b>Total Expenses</b>	<b>16,869</b>	<b>17,950</b>	<b>18,152</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases - other	286	286	327
Publication sales	85	130	200
Retail sales	658	735	675
Functions	380	350	320
Entry fees	805	825	830
Minor sales of goods and services	356	435	453
Investment income	280	265	268
Grants and contributions	320	270	366
<b>Total Retained Revenue</b>	<b>3,170</b>	<b>3,296</b>	<b>3,439</b>
Gain/(loss) on disposal of non current assets	...	...	10
<b>NET COST OF SERVICES</b>	<b>13,699</b>	<b>14,654</b>	<b>14,703</b>
<b>ASSET ACQUISITIONS</b>			
	420	785	1,163

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**16 ART GALLERY OF NEW SOUTH WALES**

	1998-99		<b>1999-2000 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	11,530	11,891	<b>12,150</b>
Other operating expenses	12,763	12,771	<b>12,179</b>
Maintenance	1,239	492	<b>500</b>
Depreciation and amortisation	1,200	1,100	<b>1,200</b>
<b>Total Expenses</b>	<b>26,732</b>	<b>26,254</b>	<b>26,029</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	9,476	9,476	<b>9,174</b>
Investment income	262	500	<b>267</b>
Grants and contributions	1,847	3,939	<b>2,331</b>
<b>Total Retained Revenue</b>	<b>11,585</b>	<b>13,915</b>	<b>11,772</b>
Gain/(loss) on disposal of non current assets	...	56	...
<b>NET COST OF SERVICES</b>	<b>15,147</b>	<b>12,283</b>	<b>14,257</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**16 ART GALLERY OF NEW SOUTH WALES**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	9,615	10,247	<b>10,257</b>
Other	11,794	13,417	<b>11,905</b>
<b>Total Payments</b>	<b>21,409</b>	<b>23,664</b>	<b>22,162</b>
<b>Receipts</b>			
Sale of goods and services	9,376	9,615	<b>9,174</b>
Other	262	2,627	<b>767</b>
<b>Total Receipts</b>	<b>9,638</b>	<b>12,242</b>	<b>9,941</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(11,771)</b>	<b>(11,422)</b>	<b>(12,221)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	94	...
Proceeds from sale of investments	...	3,380	<b>800</b>
Purchases of property, plant and equipment	(2,058)	(6,374)	<b>(5,355)</b>
Purchases of investments	(906)	...	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(2,964)</b>	<b>(2,900)</b>	<b>(4,555)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	13,577	13,577	<b>13,451</b>
Capital appropriation	1,058	1,058	<b>1,520</b>
Cash reimbursements from the Consolidated Fund Entity	280	345	<b>350</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>14,915</b>	<b>14,980</b>	<b>15,321</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>180</b>	<b>658</b>	<b>(1,455)</b>
Opening Cash and Cash Equivalents	1,180	1,475	<b>2,133</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>1,360</b>	<b>2,133</b>	<b>678</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**16 ART GALLERY OF NEW SOUTH WALES**

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	<del>1998-99</del>		<b>1999-2000</b>
	Budget	Revised	<b>Budget</b>
	\$000	\$000	<b>\$000</b>
<hr/>			
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(15,147)	(12,283)	<b>(14,257)</b>
Non cash items added back	1,961	1,922	<b>1,916</b>
Change in operating assets and liabilities	1,415	(1,061)	<b>120</b>
<b>Net cash flow from operating activities</b>	<b>(11,771)</b>	<b>(11,422)</b>	<b>(12,221)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**16 ART GALLERY OF NEW SOUTH WALES**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	1,360	2,133	<b>678</b>
Investments	5,064	5,064	<b>4,264</b>
Receivables	704	704	<b>704</b>
Inventories	852	852	<b>852</b>
Other	151	151	<b>77</b>
<b>Total Current Assets</b>	<b>8,131</b>	<b>8,904</b>	<b>6,575</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Cost/valuation	610,667	619,493	<b>623,313</b>
Accumulated depreciation	(7,330)	(7,845)	<b>(9,045)</b>
Investments	1,982	1,959	<b>1,959</b>
<b>Total Non Current Assets</b>	<b>605,319</b>	<b>613,607</b>	<b>616,227</b>
<b>Total Assets</b>	<b>613,450</b>	<b>622,511</b>	<b>622,802</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	2,657	2,305	<b>816</b>
Employee entitlements	515	515	<b>515</b>
Other	...	9	<b>9</b>
<b>Total Current Liabilities</b>	<b>3,172</b>	<b>2,829</b>	<b>1,340</b>
<b>Total Liabilities</b>	<b>3,172</b>	<b>2,829</b>	<b>1,340</b>
<b>NET ASSETS</b>	<b>610,278</b>	<b>619,682</b>	<b>621,462</b>
<b>EQUITY</b>			
Reserves	95,563	97,259	<b>97,259</b>
Accumulated funds	514,715	522,423	<b>524,203</b>
<b>TOTAL EQUITY</b>	<b>610,278</b>	<b>619,682</b>	<b>621,462</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**16 ART GALLERY OF NEW SOUTH WALES**

**16.1 Art Gallery of New South Wales**

**16.1.1 Art Gallery of New South Wales**

Program Objective(s): To develop and maintain collections of works of art for the benefit of the community. To increase knowledge and appreciation of art.

Program Description: Administration of the Art Gallery of New South Wales Trust Act 1980. Acquisition of art works for public exhibition, promotion of public appreciation of art through education programs and art competition awards. Administration of the Art Gallery of New South Wales.

<u>Outputs:</u>	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<b>AGNSW and Whiteley Studio</b>					
Total visitors	thous	1,014	931	1,150	<b>1,100</b>
Exhibition visitors	thous	968	922	985	<b>935</b>
- paid	thous	407	273	370	<b>300</b>
- free	thous	561	649	615	<b>635</b>
Public Programs Participants	thous	148	161	165	<b>160</b>
Other users (venue hire)	thous	54	41	45	<b>45</b>
New Exhibitions	no.	37	40	42	<b>40</b>
Exhibitions days	no.	1,845	2,274	2,739	<b>2,500</b>
<b>Regional New South Wales</b>					
Total Exhibition Visitors	thous	43	9	15	<b>10</b>
Exhibitions	no.	6	2	5	<b>3</b>
<b>Research and collections</b>					
Acquisitions	no.	813	544	300	<b>450</b>
Publications	no.	18	14	20	<b>20</b>
Research papers/abstracts	no.	40	68	40	<b>40</b>
Information enquiries (library)	thous	13	13	14	<b>15</b>
<u>Average Staffing:</u>	EFT	197	189	190	<b>190</b>

1998-99		<b>1999-2000</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	11,530	11,891	<b>12,150</b>
Other operating expenses	12,763	12,771	<b>12,179</b>
Maintenance	1,239	492	<b>500</b>
Depreciation and amortisation	1,200	1,100	<b>1,200</b>
<b>Total Expenses</b>	<b>26,732</b>	<b>26,254</b>	<b>26,029</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**16 ART GALLERY OF NEW SOUTH WALES**

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**16.1 Art Gallery of New South Wales**

**16.1.1 Art Gallery of New South Wales (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Publication sales	983	983	<b>900</b>
Fees for services	648	537	<b>500</b>
Retail sales	3,451	3,451	<b>3,400</b>
Functions	419	530	<b>427</b>
Entry fees	3,975	3,975	<b>3,947</b>
Investment income	262	500	<b>267</b>
Grants and contributions	1,847	3,939	<b>2,331</b>
<b>Total Retained Revenue</b>	<b>11,585</b>	<b>13,915</b>	<b>11,772</b>
Gain/(loss) on disposal of non current assets	...	56	...
<b>NET COST OF SERVICES</b>	<b>15,147</b>	<b>12,283</b>	<b>14,257</b>

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<b>ASSET ACQUISITIONS</b>	<b>2,058</b>	<b>4,375</b>	<b>3,820</b>
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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**17 STATE RECORDS AUTHORITY**

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	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	4,825	4,989	<b>5,048</b>
Other operating expenses	2,781	2,718	<b>2,759</b>
Maintenance	199	199	<b>202</b>
Depreciation and amortisation	531	580	<b>640</b>
Finance costs	180	180	<b>180</b>
<b>Total Expenses</b>	<b>8,516</b>	<b>8,666</b>	<b>8,829</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	4,294	4,770	<b>5,162</b>
Investment income	27	79	<b>28</b>
<b>Total Retained Revenue</b>	<b>4,321</b>	<b>4,849</b>	<b>5,190</b>
<b>NET COST OF SERVICES</b>	<b>4,195</b>	<b>3,817</b>	<b>3,639</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**17 STATE RECORDS AUTHORITY**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	4,680	4,733	4,860
Finance costs	180	180	180
Other	3,655	2,872	2,961
<b>Total Payments</b>	<b>8,515</b>	<b>7,785</b>	<b>8,001</b>
<b>Receipts</b>			
Sale of goods and services	4,868	4,750	5,162
Other	250	82	20
<b>Total Receipts</b>	<b>5,118</b>	<b>4,832</b>	<b>5,182</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(3,397)</b>	<b>(2,953)</b>	<b>(2,819)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(4,945)	(5,243)	(5,352)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(4,945)</b>	<b>(5,243)</b>	<b>(5,352)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Repayment of borrowings and advances	...	(18)	...
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>...</b>	<b>(18)</b>	<b>...</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	4,729	4,729	4,738
Capital appropriation	3,445	3,445	5,352
Cash reimbursements from the Consolidated Fund Entity	124	200	124
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>8,298</b>	<b>8,374</b>	<b>10,214</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(44)</b>	<b>160</b>	<b>2,043</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**17 STATE RECORDS AUTHORITY**

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	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT (cont)</b>			
Opening Cash and Cash Equivalents	845	1,748	1,908
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>801</b>	<b>1,908</b>	<b>3,951</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(4,195)	(3,817)	(3,639)
Non cash items added back	719	793	828
Change in operating assets and liabilities	79	71	(8)
<b>Net cash flow from operating activities</b>	<b>(3,397)</b>	<b>(2,953)</b>	<b>(2,819)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**17 STATE RECORDS AUTHORITY**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	801	1,908	3,951
Receivables	60	763	771
Inventories	57	70	70
Other	14	25	25
<b>Total Current Assets</b>	<b>932</b>	<b>2,766</b>	<b>4,817</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Cost/valuation	29,639	29,740	35,092
Accumulated depreciation	(2,332)	(2,403)	(3,043)
Receivables	...	225	225
<b>Total Non Current Assets</b>	<b>27,307</b>	<b>27,562</b>	<b>32,274</b>
<b>Total Assets</b>	<b>28,239</b>	<b>30,328</b>	<b>37,091</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	104	804	804
Borrowings	9	9	9
Employee entitlements	192	464	464
<b>Total Current Liabilities</b>	<b>305</b>	<b>1,277</b>	<b>1,277</b>
<b>Non Current Liabilities -</b>			
Borrowings	2,013	2,013	2,013
Other	...	202	202
<b>Total Non Current Liabilities</b>	<b>2,013</b>	<b>2,215</b>	<b>2,215</b>
<b>Total Liabilities</b>	<b>2,318</b>	<b>3,492</b>	<b>3,492</b>
<b>NET ASSETS</b>	<b>25,921</b>	<b>26,836</b>	<b>33,599</b>
<b>EQUITY</b>			
Reserves	4,417	4,267	4,267
Accumulated funds	21,504	22,569	29,332
<b>TOTAL EQUITY</b>	<b>25,921</b>	<b>26,836</b>	<b>33,599</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**17 STATE RECORDS AUTHORITY**

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**17.1 State Records Authority**

**17.1.1 State Records Authority**

Program Objective(s): To ensure that the needs of the people and government for records, as evidence of the business of the New South Wales Public Sector, are met now and in the future.

Program Description: Administration of the State Records Act 1998. Improving Public Sector record keeping through standards, monitoring, training and guidance. Preserving and documenting the State's archives and their contents. Making the State's archives accessible and promoting their use by the public and Government. Providing cost effective records storage services to the Public Sector.

	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<u>Outputs:</u>					
Total semi-active storage (metres)	thous	n.a.	180	280	<b>280</b>
Total semi-active records accessioned (metres)	thous	n.a.	27	32	<b>22</b>
Total retrieval operations performed	thous	n.a.	200	240	<b>250</b>
Total archival holdings (metres)	thous	55	56	57	<b>59</b>
Disposal recommendations/appraisal reports	no.	94	74	100	<b>90</b>
Series/Disposal classes covered in Disposal recommendations	no.	1,163	873	1,000	<b>1,500</b>
Records taken into archival control	no.	500	500	750	<b>2,000</b>
Reader visits	thous	16	17	15	<b>15</b>
Total items issued	thous	100	108	100	<b>100</b>
Written Research enquiries	no.	2,000	1,500	1,500	<b>1,300</b>
Public programs participants	no.	n.a.	1,200	1,500	<b>1,500</b>
Photocopy/reader prints supplied	thous	67	75	74	<b>75</b>
Publications produced	no.	15	22	39	<b>22</b>
Agency training programs participants	no.	240	280	300	<b>400</b>
Research papers/abstracts	no.	12	10	10	<b>10</b>
<u>Average Staffing:</u>	EFT	55	95	102	<b>102</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**17 STATE RECORDS AUTHORITY**

**17.1 State Records Authority**

**17.1.1 State Records Authority (cont)**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	4,825	4,989	<b>5,048</b>
Other operating expenses	2,781	2,718	<b>2,759</b>
Maintenance	199	199	<b>202</b>
Depreciation and amortisation	531	580	<b>640</b>
Finance costs			
Interest on T-Corp loans	180	179	<b>180</b>
Finance lease interest charges	...	1	...
<b>Total Expenses</b>	<b>8,516</b>	<b>8,666</b>	<b>8,829</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Publication sales	309	150	<b>160</b>
Fees for services	3,939	4,600	<b>4,955</b>
Minor sales of goods and services	46	20	<b>47</b>
Investment income	27	79	<b>28</b>
<b>Total Retained Revenue</b>	<b>4,321</b>	<b>4,849</b>	<b>5,190</b>
<b>NET COST OF SERVICES</b>	<b>4,195</b>	<b>3,817</b>	<b>3,639</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>4,945</b>	<b>5,243</b>	<b>5,352</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**18 NEW SOUTH WALES FILM AND TELEVISION OFFICE**

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	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	1,313	1,130	1,185
Other operating expenses	700	1,354	1,021
Maintenance	51	51	52
Depreciation and amortisation	42	42	143
Grants and subsidies	5,515	4,744	4,622
<b>Total Expenses</b>	<b>7,621</b>	<b>7,321</b>	<b>7,023</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	1,363	778	740
Investment income	70	313	250
Other revenue	...	6	...
<b>Total Retained Revenue</b>	<b>1,433</b>	<b>1,097</b>	<b>990</b>
<b>NET COST OF SERVICES</b>	<b>6,188</b>	<b>6,224</b>	<b>6,033</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**18 NEW SOUTH WALES FILM AND TELEVISION OFFICE**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	1,200	1,068	1,091
Grants and subsidies	5,515	4,744	4,622
Other	793	443	1,078
<b>Total Payments</b>	<b>7,508</b>	<b>6,255</b>	<b>6,791</b>
<b>Receipts</b>			
Sale of goods and services	1,363	778	740
Other	(1,430)	1,346	250
<b>Total Receipts</b>	<b>(67)</b>	<b>2,124</b>	<b>990</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(7,575)</b>	<b>(4,131)</b>	<b>(5,801)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(45)	(450)	(30)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(45)</b>	<b>(450)</b>	<b>(30)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	4,875	4,875	5,179
Capital appropriation	45	45	30
Cash reimbursements from the Consolidated Fund Entity	9	55	58
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>4,929</b>	<b>4,975</b>	<b>5,267</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(2,691)</b>	<b>394</b>	<b>(564)</b>
Opening Cash and Cash Equivalents	7,527	8,514	8,908
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>4,836</b>	<b>8,908</b>	<b>8,344</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(6,188)	(6,224)	(6,033)
Non cash items added back	114	89	193
Change in operating assets and liabilities	(1,501)	2,004	39
<b>Net cash flow from operating activities</b>	<b>(7,575)</b>	<b>(4,131)</b>	<b>(5,801)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**18 NEW SOUTH WALES FILM AND TELEVISION OFFICE**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	4,836	8,908	<b>8,344</b>
Receivables	292	1,441	<b>1,441</b>
Other	10	10	<b>10</b>
<b>Total Current Assets</b>	<b>5,138</b>	<b>10,359</b>	<b>9,795</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Cost/valuation	571	876	<b>806</b>
Accumulated depreciation	(247)	(290)	<b>(333)</b>
Investments	...	2,035	<b>2,035</b>
Receivables	5,000	...	...
<b>Total Non Current Assets</b>	<b>5,324</b>	<b>2,621</b>	<b>2,508</b>
<b>Total Assets</b>	<b>10,462</b>	<b>12,980</b>	<b>12,303</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	1,121	1,467	<b>1,463</b>
Employee entitlements	114	76	<b>120</b>
Other	1,488	829	<b>828</b>
<b>Total Current Liabilities</b>	<b>2,723</b>	<b>2,372</b>	<b>2,411</b>
<b>Non Current Liabilities -</b>			
Other	...	1,868	<b>1,868</b>
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>1,868</b>	<b>1,868</b>
<b>Total Liabilities</b>	<b>2,723</b>	<b>4,240</b>	<b>4,279</b>
<b>NET ASSETS</b>	<b>7,739</b>	<b>8,740</b>	<b>8,024</b>
<b>EQUITY</b>			
Accumulated funds	7,739	8,740	<b>8,024</b>
<b>TOTAL EQUITY</b>	<b>7,739</b>	<b>8,740</b>	<b>8,024</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**18 NEW SOUTH WALES FILM AND TELEVISION OFFICE**

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**18.1 New South Wales Film and Television Office**

**18.1.1 New South Wales Film and Television Office**

Program Objective(s): To promote and assist the New South Wales film and television industry.

Program Description: Administration of Film and Television Office Act 1988. The New South Wales Film and Television Office (FTO) promotes, encourages and facilitates film and television production, invests in script development, provides screen culture and new media grants, offers a liaison service between filmmakers and locations owners and provides executive producer services for documentary and promotional films for Government agencies.

<u>Outputs:</u>	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<b>Script and Project Development</b>					
Projects supported	no.	88	90	80	<b>80</b>
Projects which went into production	no.	8	8	10	<b>10</b>
Assistance provided	\$m	1.0	1.0	1.1	<b>1.1</b>
Return on assistance	\$000	275	211	215	<b>215</b>
<b>Production Investment</b>					
Production supported	no.	20	20	13	<b>14</b>
Investment provided	\$m	2.3	1.8	2.2	<b>2.3</b>
Return on investment	\$m	0.5	0.5	0.3	<b>0.3</b>
Aggregate budgets of invested productions	\$m	41.5	31	32	<b>32</b>
FTO investment as a proportion of aggregate budgets	%	5.4	5.7	7.7	<b>7.0</b>
<b>Film culture support -</b>					
Organisations and events assisted	no.	64	73	82	<b>55</b>
Funds provided	\$000	439	564	466	<b>330</b>
<b>Young Filmmakers -</b>					
Productions assisted	no.	18	17	15	<b>12</b>
Funds provided	\$000	350	382	356	<b>350</b>
<b>Production Loan Finance -</b>					
Productions assisted	no.	5	5	4	<b>4</b>
Loans provided	\$m	3.0	3.6	1.8	<b>1.8</b>
<b>Government productions -</b>					
Productions assisted	no.	34	30	30	<b>30</b>
Aggregate budgets	\$m	960	800	900	<b>900</b>
<b>Creative Initiatives -</b>					
Fellowships	no.	n.a.	12	10	<b>n.a.</b>
Funds Provided	\$000	n.a.	320	320	<b>n.a.</b>
New Media Funds provided	\$000	n.a.	74	167	<b>241</b>
<u>Average Staffing:</u>	EFT	13	16	16	<b>17</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**18 NEW SOUTH WALES FILM AND TELEVISION OFFICE**

**18.1 New South Wales Film and Television Office**

**18.1.1 New South Wales Film and Television Office (cont)**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	1,313	1,130	1,185
Other operating expenses	700	1,354	1,021
Maintenance	51	51	52
Depreciation and amortisation	42	42	143
Grants and subsidies			
Australian Children's Television Foundation	110	110	110
Promotion of the industry	5,405	4,634	4,512
<b>Total Expenses</b>	<b>7,621</b>	<b>7,321</b>	<b>7,023</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Minor sales of goods and services	1,363	778	740
Investment income	70	313	250
Other revenue	...	6	...
<b>Total Retained Revenue</b>	<b>1,433</b>	<b>1,097</b>	<b>990</b>
<b>NET COST OF SERVICES</b>	<b>6,188</b>	<b>6,224</b>	<b>6,033</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>45</b>	<b>450</b>	<b>30</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**19 ETHNIC AFFAIRS COMMISSION**

	1998-99		<b>1999-2000 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	9,011	8,965	<b>8,518</b>
Other operating expenses	1,521	1,814	<b>1,496</b>
Maintenance	39	60	<b>34</b>
Depreciation and amortisation	293	196	<b>342</b>
Grants and subsidies	1,546	1,508	<b>1,548</b>
<b>Total Expenses</b>	<b>12,410</b>	<b>12,543</b>	<b>11,938</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	2,273	2,059	<b>2,059</b>
Investment income	40	54	<b>40</b>
Other revenue	59	74	...
<b>Total Retained Revenue</b>	<b>2,372</b>	<b>2,187</b>	<b>2,099</b>
Gain/(loss) on disposal of non current assets	...	2	...
<b>NET COST OF SERVICES</b>	<b>10,038</b>	<b>10,354</b>	<b>9,839</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**19 ETHNIC AFFAIRS COMMISSION**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	7,895	8,056	7,932
Grants and subsidies	1,546	1,508	1,548
Other	1,485	2,324	1,533
<b>Total Payments</b>	<b>10,926</b>	<b>11,888</b>	<b>11,013</b>
<b>Receipts</b>			
Sale of goods and services	2,124	2,052	2,060
Other	386	210	40
<b>Total Receipts</b>	<b>2,510</b>	<b>2,262</b>	<b>2,100</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(8,416)</b>	<b>(9,626)</b>	<b>(8,913)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	2	...
Purchases of property, plant and equipment	(225)	(262)	(641)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(225)</b>	<b>(260)</b>	<b>(641)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	8,955	8,955	9,027
Capital appropriation	225	225	641
Cash reimbursements from the Consolidated Fund Entity	278	278	240
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>9,458</b>	<b>9,458</b>	<b>9,908</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>817</b>	<b>(428)</b>	<b>354</b>
Opening Cash and Cash Equivalents	769	1,560	1,132
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>1,586</b>	<b>1,132</b>	<b>1,486</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(10,038)	(10,354)	(9,839)
Non cash items added back	1,141	1,092	899
Change in operating assets and liabilities	481	(364)	27
<b>Net cash flow from operating activities</b>	<b>(8,416)</b>	<b>(9,626)</b>	<b>(8,913)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**19 ETHNIC AFFAIRS COMMISSION**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	1,586	1,132	1,486
Receivables	461	336	335
Other	20	87	87
<b>Total Current Assets</b>	<b>2,067</b>	<b>1,555</b>	<b>1,908</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Cost/valuation	1,481	1,417	2,058
Accumulated depreciation	(1,078)	(948)	(1,290)
<b>Total Non Current Assets</b>	<b>403</b>	<b>469</b>	<b>768</b>
<b>Total Assets</b>	<b>2,470</b>	<b>2,024</b>	<b>2,676</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	1,116	569	573
Employee entitlements	460	448	470
<b>Total Current Liabilities</b>	<b>1,576</b>	<b>1,017</b>	<b>1,043</b>
<b>Total Liabilities</b>	<b>1,576</b>	<b>1,017</b>	<b>1,043</b>
<b>NET ASSETS</b>	<b>894</b>	<b>1,007</b>	<b>1,633</b>
<b>EQUITY</b>			
Accumulated funds	894	1,007	1,633
<b>TOTAL EQUITY</b>	<b>894</b>	<b>1,007</b>	<b>1,633</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**19 ETHNIC AFFAIRS COMMISSION**

**19.1 Services for Ethnic Communities**

**19.1.1 Community Support Services**

Program Objective(s): To promote the full participation of people of ethnic background in community life. To encourage the proper utilisation of the cultural diversity of the State.

Program Description: Provision of ethnic affairs policy advice to the Government. Implementation of the "NSW Charter of Principles for a Culturally Diverse Society" by all Government agencies and administration of the Community Development Grants program.

		Average Staffing (EFT)	
		1998-99	1999-
2000			
<u>Activities:</u>			
	Research and policy advice	27	27
	Administration of grants	2	2
	Administration	36	36
		65	65

1998-99		1999-2000
Budget	Revised	Budget
\$000	\$000	\$000

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	4,180	4,230	<b>4,075</b>
Other operating expenses	1,127	1,487	<b>1,179</b>
Maintenance	35	56	<b>30</b>
Depreciation and amortisation	194	142	<b>288</b>
Grants and subsidies			
Grants and community outreach	1,546	1,508	<b>1,548</b>
<b>Total Expenses</b>	<b>7,082</b>	<b>7,423</b>	<b>7,120</b>

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	73	59	<b>59</b>
Investment income	40	54	<b>40</b>
Other revenue	59	74	...
<b>Total Retained Revenue</b>	<b>172</b>	<b>187</b>	<b>99</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**19 ETHNIC AFFAIRS COMMISSION**

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**19.1 Services for Ethnic Communities**

**19.1.1 Community Support Services (cont)**

**OPERATING STATEMENT (cont)**

Gain/(loss) on disposal of non current assets	...	2	...
<b>NET COST OF SERVICES</b>	<b>6,910</b>	<b>7,234</b>	<b>7,021</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>151</b>	<b>262</b>	<b>641</b>
<hr/>			

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**19 ETHNIC AFFAIRS COMMISSION**

**19.1 Services for Ethnic Communities**

**19.1.2 Interpreting and Translation Services**

Program Objective(s): To promote the full participation of people of ethnic background in community life. To ensure the quality and efficient use of interpreting and translation services within the State.

Program Description: Provision of efficient and reliable interpreting and translating services of a professional standard in community languages (particularly small communities) in a form relevant to client needs by appropriately trained interpreters and translators.

<u>Outputs</u> :	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
Interpreting services booked (including cancellations)	thous	30	26	23	<b>23</b>
Interpreting assignments performed on a fee for service basis	thous	16.0	8.8	8.6	<b>10.0</b>
Interpreting assignments performed without charge	thous	13.9	11.6	10.1	<b>10.0</b>
Words booked for translation (including cancellations)	thous	1,829	1,730	1,835	<b>1,870</b>
Words translated on a fee for service basis	thous	1,693	1,398	1,600	<b>1,650</b>
Words translated without charge	thous	135	127.0	181	<b>170</b>
Words translated within 24 hours	thous	82	110	213	<b>200</b>
Languages provided by the Interpreting and Translation Unit Service	no.	90	77	77	<b>77</b>
Multi-lingual documents translated	no.	745	616	510	<b>450</b>
<u>Average Staffing</u> :	EFT	40	70	72	<b>72</b>

—————1998-99—————		<b>1999-2000</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	4,831	4,735	<b>4,443</b>
Other operating expenses	394	327	<b>317</b>
Maintenance	4	4	<b>4</b>
Depreciation and amortisation	99	54	<b>54</b>
<b>Total Expenses</b>	<b>5,328</b>	<b>5,120</b>	<b>4,818</b>

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**19 ETHNIC AFFAIRS COMMISSION**

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**19.1 Services for Ethnic Communities**

**19.1.2 Interpreting and Translation Services (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services

Language services

2,200

2,000

**2,000**

**Total Retained Revenue**

**2,200**

**2,000**

**2,000**

**NET COST OF SERVICES**

**3,128**

**3,120**

**2,818**

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**ASSET ACQUISITIONS**

**74**

**...**

**...**

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**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**AUDIT OFFICE OF NEW SOUTH WALES**

	1998-99		<b>1999-2000 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	19,783	21,418	<b>21,458</b>
Investment income	120	96	<b>96</b>
Grants and contributions	1,475	...	...
Other revenue	113	124	<b>62</b>
<b>Total Retained Revenue</b>	<b>21,491</b>	<b>21,638</b>	<b>21,616</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee Related	18,906	19,518	<b>18,947</b>
Other operating expenses	2,705	2,571	<b>2,589</b>
Maintenance	143	100	<b>102</b>
Depreciation and amortisation	804	459	<b>281</b>
Finance costs	44	41	<b>77</b>
<b>Total Expenses</b>	<b>22,602</b>	<b>22,689</b>	<b>21,996</b>
Gain/(loss) on disposal of non current assets	...	205	...
<b>SURPLUS/(DEFICIT)</b>	<b>(1,111)</b>	<b>(846)</b>	<b>(380)</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**AUDIT OFFICE OF NEW SOUTH WALES**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	19,683	20,600	<b>21,458</b>
Other	1,713	226	<b>158</b>
<b>Total Receipts</b>	<b>21,396</b>	<b>20,826</b>	<b>21,616</b>
<b>Payments</b>			
Employee Related	18,905	19,290	<b>18,447</b>
Finance costs	44	41	<b>77</b>
Other	2,943	2,664	<b>2,837</b>
<b>Total Payments</b>	<b>21,892</b>	<b>21,995</b>	<b>21,361</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(496)</b>	<b>(1,169)</b>	<b>255</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	1,000	...
Purchases of property, plant and equipment	(630)	(904)	<b>(400)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(630)</b>	<b>96</b>	<b>(400)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Repayment of borrowings and advances	(148)	(148)	<b>(147)</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(148)</b>	<b>(148)</b>	<b>(147)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(1,274)</b>	<b>(1,221)</b>	<b>(292)</b>
Opening Cash and Cash Equivalents	2,922	1,861	<b>640</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>1,648</b>	<b>640</b>	<b>348</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	(1,111)	(846)	<b>(380)</b>
Non cash items added back	804	459	<b>281</b>
Change in operating assets and liabilities	(189)	(782)	<b>354</b>
<b>Net cash flow from operating activities</b>	<b>(496)</b>	<b>(1,169)</b>	<b>255</b>

**PREMIER, MINISTER FOR THE ARTS AND MINISTER FOR  
CITIZENSHIP**

**AUDIT OFFICE OF NEW SOUTH WALES**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	1,648	640	348
Receivables	4,409	5,442	5,442
Other	144	107	107
<b>Total Current Assets</b>	<b>6,201</b>	<b>6,189</b>	<b>5,897</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Cost/valuation	4,192	2,377	2,777
Accumulated depreciation	(2,727)	(1,287)	(1,568)
Other	6,093	9,411	8,911
<b>Total Non Current Assets</b>	<b>7,558</b>	<b>10,501</b>	<b>10,120</b>
<b>Total Assets</b>	<b>13,759</b>	<b>16,690</b>	<b>16,017</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	667	684	684
Borrowings	147	147	148
Employee entitlements	1,433	1,610	1,610
Other	530	607	511
<b>Total Current Liabilities</b>	<b>2,777</b>	<b>3,048</b>	<b>2,953</b>
<b>Non Current Liabilities -</b>			
Borrowings	148	148	...
Employee entitlements	4,460	4,896	4,896
Other	32	313	263
<b>Total Non Current Liabilities</b>	<b>4,640</b>	<b>5,357</b>	<b>5,159</b>
<b>Total Liabilities</b>	<b>7,417</b>	<b>8,405</b>	<b>8,112</b>
<b>NET ASSETS</b>	<b>6,342</b>	<b>8,285</b>	<b>7,905</b>
<b>EQUITY</b>			
Accumulated funds	6,342	8,285	7,905
<b>TOTAL EQUITY</b>	<b>6,342</b>	<b>8,285</b>	<b>7,905</b>



# MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND WATER CONSERVATION

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## OVERVIEW

<i>Agency</i>	<i>Budget 1998-1999 \$m</i>	<i>Budget 1999-2000 \$m</i>	<i>Variation</i>	
				%
<b>Department of Agriculture</b>				
Total Expenses .....	218.8	238.9		9.2
Asset Acquisitions .....	9.3	9.9		6.9
<b>Rural Assistance Authority</b>				
Total Expenses .....	27.5	27.1	(-)	1.4
Asset Acquisitions .....	0.1	0.1		...
<b>Department of Land and Water Conservation</b>				
Total Expenses .....	495.4	515.6		4.1
Asset Acquisitions .....	25.1	24.9	(-)	0.9
<b>Luna Park Reserve Trust</b>				
Total Expenses .....	0.7	1.4		100.0
Asset Acquisitions .....	...	...		...
<b>Safe Food Production New South Wales</b>				
Total Expenses .....	357.5	351.7	(-)	1.6
Asset Acquisitions .....	1.5	0.8	(-)	44.6
<b>New South Wales Meat Industry Authority</b>				
Total Expenses .....	3.1	3.3		5.8
Asset Acquisitions .....	0.4	0.5		19.8
<b>Upper Parramatta River Catchment Trust</b>				
Total Expenses .....	2.5	3.7		51.3
Asset Acquisitions .....	...	...		...
<b>Total, Minister for Agriculture and Minister for Land and Water Conservation</b>				
Total Expenses .....	<b>1,105.5</b>	<b>1,141.7</b>		<b>3.3</b>
Asset Acquisitions .....	<b>36.4</b>	<b>36.2</b>	(-)	<b>0.5</b>

Total expenses in 1999-2000 for this portfolio are budgeted to increase by 3.3 percent, compared to budgeted expenses for 1998-99. The increased budgeted expenditure is mainly attributable to increases for the Departments of Agriculture and Land and Water Conservation.

The increase for the Department of Agriculture mainly reflects additional expenditure for the finalisation of the Newcastle Disease eradication program in chickens (\$10 million), Ovine Johne's Disease control program (\$2.5 million), funding for Safe Food Production (\$3.5 million) and the Commonwealth funded Farming for the Future program (\$2 million). Additional budgeted expenditure for the Department of Land and Water Conservation includes the Native Vegetation Management Fund and vegetation mapping (\$6 million), the Country Towns Water Supply and Sewerage scheme (2.8 million) and Year 2000 rectification works (\$4.4 million).

There is little change in the budgeted asset acquisition programs for this portfolio between the two years, with a minor decrease of 0.5 percent.

## **DEPARTMENT OF AGRICULTURE**

The Department of Agriculture's key role is to assist the New South Wales food and fibre industries to be economically and environmentally sustainable and viable.

### **Expenditure Trends and Recent Developments**

NSW Agriculture's primary aim of "profitable, sustainable food and fibre industries and a viable New South Wales rural community" assumes new importance in 1999-2000.

The Department's Corporate Plan and the Government's budget allocation include a number of initiatives to stimulate the sustainable development of high quality, residue-free food and fibre products specifically designed to capture a greater share of Asian markets.

These initiatives are in keeping with the Government's policy document "Government and Agriculture – a partnership for the future" released by the Premier in March 1996 and a public progress report released by the Minister in November last year. This action plan is based on a co-ordinated network of regionalised "Centres of Excellence" and decentralised but specially targeted and integrated research, extension, education and regulatory services. Closer cooperation and partnerships with universities, CSIRO, other agencies, industry research funding bodies and other providers has helped to make services more relevant and cost effective.

The Government's achievements in improving the productivity and commercial relevance of NSW Agriculture's services have already resulted in a 39 percent increase in industry funding over the past three years. Frontline extension and education staff numbers have been increased by 32 percent (including the redirection of a number of technical specialists from management duties to frontline extension work) since June 1995 while the number of internal administrative centres has been streamlined from 23 to only four.

## **Strategic Directions**

The Department's Corporate Goals to assist the NSW food and fibre industries and rural communities to be economically viable and environmentally sustainable are:

- ◆ Innovation – to have more farmers and other members of the food and fibre supply chain adopting innovative practices that enhance international competitiveness and maximise profitability while ensuring environmental resources are protected;
- ◆ Sustainability – to have more farmers and community groups adopting whole farm and catchment wide solutions that improve the sustainability of agriculture and minimise any adverse impacts of agriculture on the environment;
- ◆ Quality Assurance – to have more NSW food and fibre industries adopting adequate quality assurance systems that ensure quality, food safety and other requirements of consumers;
- ◆ Agricultural Protection – to minimise the impacts of exotic and endemic pests, weeds, diseases and natural disasters on rural industries, the agricultural resource base and the community;
- ◆ Farm Business Management – to have more farmers adopting business practices that enable them to be better finance and natural resource managers, more self-reliant and better able to manage risk; and
- ◆ Needs of Government – to meet legislative, information and policy needs of government regarding the agricultural industries as well as other special activities, such as the welfare of animals.

The Department's key strategies to achieve the above corporate goals are to:

- ◆ Maintain a strong research and extension commitment to all aspects of plant and animal production systems to ensure NSW industries have the advantage of the most productivity enhancing technologies possible;

- ◆ Develop and promote new technologies to improve soil health and remediate chemical and pesticide contamination of soils and whole-of-farm and catchment wide water use;
- ◆ Develop, communicate and encourage adoption by industry of quality assurance systems and coordinate plant and animal health diagnostic services;
- ◆ Encourage farmers, other sectors of industry and service organisations to adopt integrated pest management, biological control, disaster preparedness and other practices to counter pest and disease incursions and natural disasters; and
- ◆ Encourage the development and use of farm business and risk management skills that assist NSW primary producers to be economically viable and self-reliant.

To support the above initiatives and at the same time achieve improvements in productivity and efficiency, the Department has continued to modernise and rationalise its internal corporate support services.

## **1999-2000 Budget**

### ***Total Expenses***

The components of the Department's \$239 million total expenses for 1999-2000 are:

- ◆ \$83.7 million for the Food & Fibre Products programs to encourage food and fibre industries to be internationally competitive, self-reliant and meet customer requirements from efficient and environmentally sustainable production systems;
- ◆ \$59.0 million for Quality Assurance programs to ensure that the producers and processors of food and fibre products meet the plant and animal product quality standards of local and overseas markets; ensure that agricultural exports meet the requirements of overseas markets for pests, disease, residue and weed status; reduce the threat of exotic pests, disease and weeds to New South Wales; and minimise the impact of existing and future pests, diseases, residues and weeds in New South Wales;

- ◆ \$65.3 million for Resource Management programs to encourage agricultural systems and practices that are environmentally sustainable; increase the ability of the agricultural sector to recover from natural disasters and drought; minimise the impacts of vertebrate pests and noxious insects; encourage the implementation of environment and resource management plans and policies which also take account of the needs of competitive and market-driven agricultural industries; and encourage sustainable management of pastures and rangelands for the production of marketable food and fibre products; and
- ◆ \$30.9 million for agricultural education, animal welfare and rural support to assist farming enterprises achieve a high level of physical and financial planning skills; to improve the skills, knowledge and attitudes of the Department's agricultural clients through education programs; to ensure compliance with community standards and expectations; and to promote the welfare of animals.

Major allocations in the 1999-2000 Budget include:

- ◆ Funding of \$2.4 million for the Acid Soil Action program addressing the serious problem of soil acidity across New South Wales. These funds will be used to further the work already undertaken in 1997-98 and 1998-99 on this program involving joint action by the NSW Government, industry and the community. The program focuses on the appropriate management of acidity in agricultural soils and acid sulfate soils. Soil acidity in both agricultural and acid sulfate soils is a significant environmental hazard faced by the State of New South Wales and the level of funding reflects the Government's recognition of this problem;
- ◆ Funding of \$6.5 million for the control of noxious weeds. This will improve the delivery of noxious weed control across New South Wales, by increasing funding to local authorities. Weeds have been estimated to cost New South Wales more than \$600 million annually in lost agricultural production and control costs and also cause substantial environmental impacts and health effects such as allergic reactions in susceptible people contributing to such problems as asthma;
- ◆ Funding of \$2.7 million for 1999-2000 to NSW Agriculture as part of the Government's Water Reform Package. This is the third year of the five year \$117 million program that involves a number of Government departments. The Department of Agriculture will utilise this funding for assessment of various water flow and quality action plans and their socio-economic impacts, as input to consideration of future water flow regimes; and

- ◆ Funding of \$2.5 million towards the control of Ovine Johne's Disease. These funds will be used in conjunction with funding from the industry, the Commonwealth and other States to continue the National Ovine Johne's Disease Control Eradication Program that has been endorsed by the Agricultural and Resource Management Council of Australia and New Zealand.

These initiatives are evidence of the Government's continuing commitment to improving the environment and protecting the future of the State's Rural Industries.

### ***Asset Acquisitions***

NSW Agriculture has a significant asset infrastructure for research, advisory, regulatory and educational purposes valued at \$200 million. The asset base is critical to NSW Agriculture's ability to be the premier public provider of information and services for the food and fibre industries of New South Wales.

The Commonwealth Government and Industry Corporations have continued to provide substantial support to the Department's Major Capital Works Program. Commonwealth funding through the Department of Education and Training has seen substantial building developments at Tocal and Yanco Agricultural Colleges to enhance adult education and rural trainee programs. This funding has also allowed the Department to establish valuable linkages with other educational institutions to enhance agricultural education.

Major items of NSW Agriculture's \$9.9 million asset acquisition program for 1999-2000 include:

- ◆ \$1 million for construction of a National Food Processing Facility at Murrumbidgee College of Agriculture at Yanco;
- ◆ \$1 million for construction of a genetic plant research laboratory at Wagga Wagga;
- ◆ \$0.7 million to correct occupational health and safety related problems at various locations;
- ◆ \$1.6 million for the purchase of plant and equipment; and
- ◆ \$0.7 million to enhance and provide information technology infrastructure.

# RURAL ASSISTANCE AUTHORITY

The Authority administers:

- ◆ the provision of assistance to primary producers under the Advancing Australian Agriculture Package;
- ◆ the State's Special Conservation Scheme, which provides concessional rate loans to assist farmers to implement improved land management practices;
- ◆ the State's Natural Disaster Relief Scheme, which provides assistance to both producers and small businesses suffering from the effects of natural disasters;
- ◆ the provision of financial support for water use efficiency schemes under the Water Reform Structural Adjustment Package;
- ◆ the provision of financial support for farmers' attendance at FarmBis training programs;
- ◆ the State's Farm Debt Mediation Act, which requires financiers to offer farmers mediation prior to commencement of any legal recovery action in regard to secured debts; and
- ◆ other initiatives, such as the Drought Regional Initiatives Program, WEST 2000 and Sunraysia.

## Expenditure Trends and Recent Developments

The Rural Adjustment Scheme (RAS 92) ceased on 30 June 1998. However the "exceptional circumstances" provisions of RAS 92 will continue. These allow for special arrangements for assistance in "exceptional circumstances" (such as severe drought) when interest subsidies of up to 100 percent may be made available. Exceptional circumstances commitments under RAS 92 will exist for the next few years.

FarmBis is an assistance scheme for farmers to undertake farm business management training. FarmBis commenced in New South Wales on 1 December 1998. It largely replaces group training grants and individual advice provided for under RAS 92. FarmBis is administered by the Authority and is jointly funded by the NSW Government and the Commonwealth Governments. Funding of \$21 million over three years has been allocated to FarmBis.

The Authority is managing the Water Use Efficiency Scheme as part of the NSW Government's Water Reform Structural Adjustment Package. A total of \$25 million is being spent on this scheme over a five-year period from 1998-99. The scheme is designed to encourage irrigators to make optimal use of irrigation water by provision of financial assistance to undertake capital improvements to increase on-farm water use efficiency and to increase the adoption of water use monitoring technologies.

## **Strategic Directions**

In providing financial assistance to farmers via the various programs discussed above, the Authority will continue to place emphasis on measures which improve productivity, profitability, sustainability and the financial management skills of primary producers.

## **1999-2000 Budget**

### ***Total Expenses***

In 1999-2000, expenditure by the Authority is budgeted to be \$27.1 million. Key areas of expenditure include:

- ◆ \$12.7 million for the Advancing Australian Agriculture program, which includes FarmBis and "Exceptional Circumstances" provisions;
- ◆ \$1.6 million for the Drought Regional Initiatives program, where grants are provided to encourage farmers to undertake on-farm drought preparedness works;
- ◆ \$4.5 million for the Water Use Efficiency scheme; and
- ◆ \$3 million for the West 2000 program, which is designed to achieve profitable and self-reliant rural industries that can adapt to changing market, economic and resource conditions.

### ***Special Conservation and Natural Disaster Schemes***

The Authority manages the State's Special Conservation Scheme, which provides concessional interest loans for works such as soil conservation, irrigation and water supply. Loans are provided on the basis that the proposed works have a beneficial impact on the land, the community and the environment. In 1999-2000 \$7 million is being made available for this scheme.

The Authority also manages Natural Disaster Relief to primary producers and small businesses. Under this scheme, concessional rate loans are made available to assist eligible primary producers and small businesses to recover from the effects of natural disasters, such as storms, floods or bushfires. In 1999-2000, a notional amount of \$2 million has been provided for this scheme. Additional funding will be provided if required and will depend on the extent and severity of natural disasters.

### ***Asset Acquisitions***

The Authority receives a minor allocation of \$50,000 for the replacement and upgrade of computer facilities.

## **DEPARTMENT OF LAND AND WATER CONSERVATION**

The Department of Land and Water Conservation is the State's primary land, vegetation and water resource manager. The Department works in partnership with local communities, other State and Local Governments and the Commonwealth to achieve the optimal mix of social, economic and environmental outcomes in the management of natural resources.

### **Expenditure Trends and Recent Developments**

The Department was created in 1995 and has been subject to major structural changes since its formation through a range of corporatisation, privatisation and Government administrative initiatives. Significant ongoing expenditure savings have been achieved through the elimination of duplication of technical and administrative services, through the rationalisation of infrastructure and equipment and through streamlining of administrative processes. Expenditure increases appearing in the financial comparisons reflect the Government's current priorities through enhanced funding provided to the Department for the development and implementation of major reform priorities in water and vegetation management. There has also been major internal reprioritisation of resources available to the Department to meet reform priorities.

Recent major developments include:

- ◆ continued implementation of Hawkesbury-Nepean Floodplain Management Strategy, due to be completed in 2002-03, at a total cost of \$58.3 million;
- ◆ finalisation of the implementation of a \$11.4 million socioeconomic package to support the World Heritage listing of the Willandra Lakes Area;

- ◆ transfer of the Murrumbidgee Irrigation Scheme to local ownership in 1998-99;
- ◆ completion of the Department's major organisational realignment in 1998-99;
- ◆ completion of the Crown Land Information Database, which will significantly increase the Department's ability to service clients, in 1998-99; and
- ◆ implementation in 1998-99 of the Independent Pricing and Regulation Tribunal's (IPART) bulk water pricing determination.

## **Strategic Directions**

As the State's primary land and water resource manager, the Department's purpose is to sustain ecosystems which support and enhance the quality of life for the citizens of New South Wales. The role of the Department, as a leader in natural resource management, is to help the community obtain the maximum benefit from the State's limited, and sometimes fragile, natural resources. To deliver the required outcomes the Department's strategies focus on four key result areas:

- ◆ sustainable ecosystems;
- ◆ customer and community satisfaction;
- ◆ better-informed natural resource management decisions; and
- ◆ equitable sharing of natural resources.

The major priorities of the Department in 1999-2000 are the continued delivery of the Government's reforms for the management and use of water, conservation of native vegetation and the management of the coastal environment.

The Department's efforts in water reforms will focus on consolidating community involvement in the reform process through management committees, preparation of water quality and river flow action plans and developing mechanisms to regulate the sharing of water. The Department will continue as a participating agency in the implementation of the Water Reform Structural Adjustment Package. This package will provide financial assistance to irrigators to introduce more efficient water use, minimise the environmental impacts of irrigation and provide improved access to information and training.

In native vegetation, the Department will focus on delivering community-based regional vegetation management plans, developing codes of practice and entering into voluntary property agreements with land-holders to enhance the management of native vegetation on individual properties. Land-holders entering into property agreements are eligible for financial assistance from the \$15 million Native Vegetation Management Fund. Considerable attention will be directed to streamlining the clearing consent process to meet the Department's guarantee of service obligations.

Under the Government's coastal policy, services will be directed at assisting local councils to develop and implement coastal and estuarine management plans; monitoring and reporting the quality of coastal river systems, estuaries and marine waters; addressing acid sulfate soils; managing coastal Crown land and minor ports; control or eradication of Bitou Bush and the coordination of natural resource data activities.

All of these reforms are being implemented in partnership with the community to achieve ecologically sustainable development of the State's natural resources.

## **1999-2000 Budget**

### ***Total Expenses***

Total expenses in 1999-2000 are estimated at \$515.6 million. Major expenditures include:

- ◆ \$4 million, as part of an additional \$16 million over four years (excluding Commonwealth Government contributions) for flood mitigation projects;
- ◆ \$1.5 million, as part of an additional \$5.9 million over four years, for the remediation of Lake Macquarie and the employment of a Lake Coordinator;
- ◆ \$0.7 million, as part of \$1.3 million over two years, to contribute to the restoration of the Terrigal sea wall;
- ◆ \$1 million, as part of \$4 million over four years, to map native vegetation in New South Wales;
- ◆ \$0.9 million, as part of \$2.7 million over three years matched dollar for dollar by the Commonwealth Government, to contribute to the remediation of Hexham Swamp;
- ◆ \$3.8 million to continue the relocation of 251 positions to rural and regional New South Wales;

- ◆ \$51.8 million to meet commitments in delivering projects in backlog water supply and sewerage schemes in country towns;
- ◆ \$10.9 million towards implementing Water Reforms;
- ◆ \$10 million for the Native Vegetation Management fund (part of a total program of \$15 million) to protect, maintain and rehabilitate native vegetation across New South Wales;
- ◆ \$5 million ongoing funding for the Total Catchment Management program;
- ◆ \$3 million funding for the Salt Action program to investigate and ameliorate the impact of salinity across New South Wales;
- ◆ \$3.9 million for the Rivercare program to ensure the sustainable management of rivers and riparian lands;
- ◆ \$16.5 million as the New South Wales contribution to the operating costs and works program of the Murray Darling Basin Commission; and
- ◆ \$7.4 million contribution to the Irrigation Areas and Districts and \$16.3 million for works including the implementation of Land and Water Management Plans.

### ***Asset Acquisitions***

Total asset acquisitions in 1999-2000 are estimated at \$24.9 million. Major acquisitions include:

- ◆ \$0.8 million for Blowering Dam structural integrity;
- ◆ \$1 million for river structures;
- ◆ \$1.2 million for Macquarie river re-regulation capability;
- ◆ \$4.6 million for flood security and upgrade works at Chaffey, Glenbawn, Pindari, Burrendong, Copeton and Keepit dams; and
- ◆ \$1.3 million for works at Wellington, Bethungra and Wyangala Dams.

## **LUNA PARK RESERVE TRUST**

The role of the Luna Park Reserve Trust is to manage the land and other assets of Luna Park Reserve. An administrator was appointed to manage the affairs of the Trust in May 1995 and, subsequently, Luna Park closed to the public in February 1996.

## **Expenditure Trends and Recent Developments**

The Trust has reopened the site to private and corporate functions since April 1998. Functions have been used to generate additional revenue while maintaining a positive public profile. The only expenditure incurred by the Trust has been for functions, the general maintenance of the site and a contribution towards the studies undertaken to determine an acceptable future use for the Reserve. Expenditure in 1998-99 is estimated at \$2.43 million.

## **Strategic Directions**

In response to public support, the Government has demonstrated a commitment to re-opening Luna Park as a commercially viable amusement park by amending the Luna Park Site Act to permit a wider range of uses on the Luna Park Reserve.

Accordingly, the Luna Park Reserve Trust is presently seeking development proposals from the private sector. A 40-year lease will be offered to the successful proponent.

It is anticipated that the Minister for Land and Water Conservation will be in a position to announce shortly a Preferred Proponent to lease the site.

The Luna Park Reserve Trust is continuing to operate the site to cater for corporate and private functions. The Luna Park Reserve Trust expects to be in a position to meet its operational commitments without the need to seek assistance from the Government.

## **1999-2000 Budget**

### ***Total Expenses***

Total expenses in 1999-2000 are estimated to be \$1.364 million. This is principally related to a depreciation charge of \$1.0 million and expenditure to meet the costs of the Trust. The Trust will make no asset acquisitions in 1999-2000.

## **SAFE FOOD PRODUCTION NEW SOUTH WALES**

Safe Food Production New South Wales (Safe Food) was established in December 1998 to ensure NSW food production industries are ready to comply with the National Food Safety Standard signed by all Commonwealth and State Health Ministers in December 1998.

Once Safe Food is fully operational, it will be responsible for ensuring the safe production, processing, wholesale and transport of foods for human consumption from the paddock or ocean to the back door of the retail shop.

During 1999-2000, the New South Wales Dairy Corporation will be fully integrated into Safe Food. Within Safe Food, a new division called Dairy Division will continue to be responsible for all health and safety aspects of milk and dairy foods. A new Seafood Division has already been established with the primary role of designing and deploying a Seafood Safety Scheme across industry.

## **Expenditure Trends and Recent Developments**

As Safe Food is a new entity no past trends are available. However, the former Dairy Corporation which comprises the majority of the new entity's expenditure has had a relatively stable expenditure pattern over recent years.

## **Strategic Directions**

The strategic direction of Safe Food is to implement new standards in the production and processing sectors of NSW food production industries in an integrated way which maximises food safety for consumers and the food industry and minimises compliance costs for individual food businesses.

## **1999-2000 Budget**

### ***Total Expenses***

Total expenses for Safe Food during 1999-2000 are budgeted to be \$351.7 million, with the majority of this expenditure (\$308.5 million) being on milk accepted from dairy farmers. Expenditure in the Seafood Division is expected to be \$3.5 million, which is being funded through the Department of Agriculture during the development phase.

### ***Asset Acquisitions***

Total asset acquisitions for Safe Food during 1999-2000 are budgeted to be \$0.8 million for a supply management system, vehicle replacement and office refurbishment.

# **NEW SOUTH WALES MEAT INDUSTRY AUTHORITY**

The principal activity of the New South Wales Meat Industry Authority is the regulation of food safety of various meat industries from the farm through to the retail level. The Authority also has a role in operating the Market Reporting Service that provides market livestock prices.

## **Expenditure Trends and Recent Developments**

The Authority's annual expenditure of approximately \$3 million per annum is sourced directly from industry.

In 1998, the Meat Industry Amendment Act 1998 was passed, increasing the responsibilities of the Authority to include retail meat outlets, poultry processing and poultry vans and all game meat harvesting and processing facilities. The Act also required a hygiene audit system to be implemented.

## **Strategic Directions**

The Authority aims to implement the additional functions required under the Meat Industry Amendment Act 1998 including the hygiene audit system.

## **1999-2000 Budget**

### ***Total Expenses and Asset Acquisitions***

Total expenses in 1999-2000 are budgeted to be \$3.3 million. This is principally to meet the salaries and operating costs of the Authority. Total asset acquisitions in 1999-2000 are estimated at \$0.5 million for the replacement of miscellaneous plant and equipment, including motor vehicles.

# **UPPER PARRAMATTA RIVER CATCHMENT TRUST**

The Upper Parramatta Catchment Trust is a statutory authority established in 1989 to accelerate the provision of flood mitigation works and measures and improve water quality in the upper Parramatta River catchment area. The Trust meets regularly to set policy, review progress and provide broad directions for the Trust's overall activities.

## **Expenditure Trends and Recent Developments**

The most significant activity undertaken by the Trust in the past 5 years has been the Darling Mills Creek project. The Darling Mills Creek project comprises a major flood retarding basin and ancillary environmental measures to mitigate any adverse impacts of the basin and remedy existing degradation of the Excelsior Reserve bushland. It is designed to protect the Parramatta Central Business District, North Rocks, Northmead, much of Rosehill and most flood liable areas in North Parramatta.

## **Strategic Directions**

The Trust has identified six key objectives as part of its Catchment Management Strategy. These objectives reflect both existing and envisaged priorities and are to:

- ◆ solve existing flooding problems by coordinating, providing technical advice and funding half the cost of approved projects to encourage flood mitigation and drainage activities by four local councils and undertaking projects in its own right;
- ◆ contain future flood potential by limiting the stormwater discharge of new housing developments through appropriate design;
- ◆ improve water quality by monitoring and remedial action where appropriate;
- ◆ management of vegetation involving the removal of noxious weeds; and
- ◆ involve the community through education and the encouragement of participation in decision making.

## **1999-2000 Budget**

### ***Total Expenses and Asset Acquisitions***

Total expenses in 1999-2000 are budgeted to be \$3.7 million. Total asset acquisitions in 1999-2000 are estimated at \$39,000.

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**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
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**20 DEPARTMENT OF AGRICULTURE**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	132,548	133,088	<b>133,095</b>
Other operating expenses	61,572	73,541	<b>74,737</b>
Maintenance	2,817	2,817	<b>2,862</b>
Depreciation and amortisation	9,500	8,900	<b>8,600</b>
Grants and subsidies	8,258	11,256	<b>13,682</b>
Other expenses	4,066	6,402	<b>5,881</b>
<b>Total Expenses</b>	<b>218,761</b>	<b>236,004</b>	<b>238,857</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	17,218	17,218	<b>22,718</b>
Investment income	1,970	1,600	<b>1,651</b>
Grants and contributions	33,174	44,143	<b>47,273</b>
<b>Total Retained Revenue</b>	<b>52,362</b>	<b>62,961</b>	<b>71,642</b>
<b>NET COST OF SERVICES</b>	<b>166,399</b>	<b>173,043</b>	<b>167,215</b>

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	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	119,679	120,219	119,726
Grants and subsidies	8,258	11,256	13,682
Other	68,508	83,013	83,331
<b>Total Payments</b>	<b>196,445</b>	<b>214,488</b>	<b>216,739</b>
<b>Receipts</b>			
Sale of goods and services	17,293	17,243	22,669
Other	34,866	46,434	49,315
<b>Total Receipts</b>	<b>52,159</b>	<b>63,677</b>	<b>71,984</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(144,286)</b>	<b>(150,811)</b>	<b>(144,755)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	5,250	2,101	2,147
Purchases of property, plant and equipment	(9,280)	(8,750)	(9,920)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(4,030)</b>	<b>(6,649)</b>	<b>(7,773)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	141,327	148,726	143,688
Capital appropriation	5,530	5,259	5,870
Asset sale proceeds transferred to the Consolidated Fund Entity	(5,250)	(2,700)	(4,100)
Cash reimbursements from the Consolidated Fund Entity	1,500	1,500	1,600
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>143,107</b>	<b>152,785</b>	<b>147,058</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(5,209)</b>	<b>(4,675)</b>	<b>(5,470)</b>
Opening Cash and Cash Equivalents	32,108	35,942	31,267
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>26,899</b>	<b>31,267</b>	<b>25,797</b>

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**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
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	<del>1998-99</del>		<b>1999-2000</b>
	Budget	Revised	<b>Budget</b>
	\$000	\$000	<b>\$000</b>
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<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(166,399)	(173,043)	<b>(167,215)</b>
Non cash items added back	21,210	20,610	<b>20,440</b>
Change in operating assets and liabilities	903	1,622	<b>2,020</b>
<b>Net cash flow from operating activities</b>	<b>(144,286)</b>	<b>(150,811)</b>	<b>(144,755)</b>

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
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**20 DEPARTMENT OF AGRICULTURE**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	26,899	31,267	<b>25,797</b>
Receivables	4,777	7,563	<b>10,295</b>
Inventories	5,867	5,541	<b>5,612</b>
Other	1,675	1,629	<b>1,456</b>
<b>Total Current Assets</b>	<b>39,218</b>	<b>46,000</b>	<b>43,160</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Cost/valuation	214,491	207,957	<b>216,877</b>
Accumulated depreciation	(40,801)	(38,718)	<b>(47,318)</b>
Investments	293	343	<b>405</b>
Receivables	...	4,330	...
<b>Total Non Current Assets</b>	<b>173,983</b>	<b>173,912</b>	<b>169,964</b>
<b>Total Assets</b>	<b>213,201</b>	<b>219,912</b>	<b>213,124</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	4,607	4,690	<b>5,621</b>
Employee entitlements	9,891	10,748	<b>11,234</b>
Other	...	1,600	<b>4,330</b>
<b>Total Current Liabilities</b>	<b>14,498</b>	<b>17,038</b>	<b>21,185</b>
<b>Non Current Liabilities -</b>			
Other	...	4,330	...
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>4,330</b>	<b>...</b>
<b>Total Liabilities</b>	<b>14,498</b>	<b>21,368</b>	<b>21,185</b>
<b>NET ASSETS</b>	<b>198,703</b>	<b>198,544</b>	<b>191,939</b>
<b>EQUITY</b>			
Reserves	24,602	24,602	<b>24,602</b>
Accumulated funds	174,101	173,942	<b>167,337</b>
<b>TOTAL EQUITY</b>	<b>198,703</b>	<b>198,544</b>	<b>191,939</b>

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**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
WATER CONSERVATION**

**20 DEPARTMENT OF AGRICULTURE**

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**20.1 Agricultural Services**

**20.1.1 Food and Fibre Products**

Program Objective(s): To encourage food and fibre industries to be internationally competitive, self reliant and meet customer requirements through efficient and economically sustainable production systems.

Program Description: Provision of research, advisory, regulatory and diagnostic services for the New South Wales plant and animal product industries.

	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<u>Outputs:</u>					
Livestock and crop producers involved in adopting new technology developed or enhanced by the Department	no.	7,270	8,074	8,250	<b>8,280</b>
Number of quality assurance based production supply systems developed or enhanced by the Department	no.	n.a.	5	7	<b>8</b>
New cultivars (crop and pasture types) released	no.	12	30	37	<b>30</b>
Number of beef cattle herds involved in breed plan genetic evaluation program	no.	540	550	560	<b>560</b>
Number of dairy farms benchmarked for profit	no.	45	110	120	<b>125</b>
Number of varieties evaluated for product development in vegetables and ornamentals	no.	65	100	120	<b>130</b>
State Forests where floral resources have been assessed	%	31	66	70	<b>75</b>
Cotton growers receiving advice on insecticide use	%	100	100	100	<b>100</b>
<u>Average Staffing:</u>	EFT	912	1,077	1,070	<b>1,068</b>

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**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
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**20 DEPARTMENT OF AGRICULTURE**

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**20.1 Agricultural Services**

**20.1.1 Food and Fibre Products (cont)**

	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	59,603	56,053	<b>56,417</b>
Other operating expenses	20,753	22,425	<b>23,172</b>
Maintenance	646	323	<b>328</b>
Depreciation and amortisation	58	3,096	<b>2,992</b>
Other expenses			
Beekeepers Compensation	25	50	<b>25</b>
Australian Standing Committee on Agriculture	830	830	<b>740</b>
<b>Total Expenses</b>	<b>81,915</b>	<b>82,777</b>	<b>83,674</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Sale of farm produce	595	1,969	<b>1,964</b>
Miscellaneous services	488	2,413	<b>2,408</b>
Publication sales	130	285	<b>284</b>
Fees for services	1,909	2,873	<b>5,136</b>
Training charges	492	909	<b>906</b>
Investment income	...	400	<b>413</b>
Grants and contributions	16,958	19,616	<b>20,856</b>
<b>Total Retained Revenue</b>	<b>20,572</b>	<b>28,465</b>	<b>31,967</b>
<b>NET COST OF SERVICES</b>	<b>61,343</b>	<b>54,312</b>	<b>51,707</b>
<b>ASSET ACQUISITIONS</b>	<b>3,054</b>	<b>4,280</b>	<b>4,280</b>

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**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
WATER CONSERVATION**

**20 DEPARTMENT OF AGRICULTURE**

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**20.1 Agricultural Services**

**20.1.2 Quality Assurance**

Program Objective(s): To ensure that producers and processors of food and fibre products meet the plant and animal product quality standards of local and overseas markets. To reduce the threat of exotic pests, diseases and residues to New South Wales. To minimise the impact of existing and future pests, diseases, residues and weeds to New South Wales.

Program Description: Provision of research, advisory, regulatory and diagnostic services for the New South Wales plant and animal product industries, specifically regarding quality assurance issues.

	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<u>Outputs:</u>					
Number of exotic pest and disease outbreaks managed	no.	12	9	5	<b>5</b>
Inspections carried out for the control of noxious weeds	no.	38,000	30,000	30,000	<b>30,000</b>
Active noxious weed control programs	no.	700	900	900	<b>900</b>
Organisations participating in regionally coordinated weed programs	no.	147	200	200	<b>200</b>
Releases of biological (non-chemical) control agents for the control of pests, diseases and weeds	no.	539	636	180	<b>180</b>
Schemes guaranteeing the quality of crop and pasture seeds	no.	36	34	35	<b>35</b>
Participants in the agricultural industry trained in quality assurance methodology	no.	100	130	140	<b>140</b>
Animal health investigations used to support market access claims	no.	34,180	31,430	31,000	<b>31,000</b>
Cattle herds inspected for cattle tick control	no.	4,000	1,300	1,300	<b>1,300</b>
Livestock producer groups involved in addressing flock health issues	no.	349	376	375	<b>380</b>
Samples taken for chemical residue monitoring	no.	9,913	26,620	26,000	<b>26,000</b>
<u>Average Staffing:</u>	EFT	644	447	443	<b>442</b>

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
WATER CONSERVATION**

**20 DEPARTMENT OF AGRICULTURE**

**20.1 Agricultural Services**

**20.1.2 Quality Assurance (cont)**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	24,932	29,574	<b>28,909</b>
Other operating expenses	14,631	25,729	<b>24,340</b>
Maintenance	777	1,819	<b>1,848</b>
Depreciation and amortisation	9	1,866	<b>1,803</b>
Grants and subsidies			
Noxious weeds control	6,408	...	...
Other expenses			
Australian Standing Committee on Agriculture	45	2,356	<b>2,100</b>
<b>Total Expenses</b>	<b>46,802</b>	<b>61,344</b>	<b>59,000</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Sale of farm produce	1,338	821	<b>1,019</b>
Miscellaneous services	1,096	1,007	<b>1,249</b>
Publication sales	292	119	<b>148</b>
Fees for services	4,292	1,198	<b>2,664</b>
Training charges	1,105	379	<b>470</b>
Investment income	120	388	<b>400</b>
Grants and contributions	944	9,096	<b>10,527</b>
<b>Total Retained Revenue</b>	<b>9,187</b>	<b>13,008</b>	<b>16,477</b>
<b>NET COST OF SERVICES</b>	<b>37,615</b>	<b>48,336</b>	<b>42,523</b>
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<b>ASSET ACQUISITIONS</b>	<b>2,678</b>	<b>1,560</b>	<b>1,940</b>

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**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
WATER CONSERVATION**

**20 DEPARTMENT OF AGRICULTURE**

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**20.1 Agricultural Services**

**20.1.3 Resource Management**

Program Objective(s): To encourage agricultural systems that are ecologically sustainable. To increase the ability of the agricultural sector to recover from natural disasters including drought. To minimise the impact of vertebrate pests and noxious insects. To encourage the implementation of environment and resource management plans which also take account of the needs of competitive and market driven agricultural industries. To encourage the sustainable management of pastures and rangelands for the production of marketable food and fibre products.

Program Description: Provision of resource information, land use and resource planning services and agricultural systems to improve the management of the State's agricultural resources.

	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<u>Outputs:</u>					
Resource management services provided to clients, including environmental plans, technical publications, farming system and decision support reports, water management plans	no.	705	865	800	<b>800</b>
Environmental Impact Statement, Development Applications and Local Government Environment Plans	no.	686	769	700	<b>700</b>
Rural Assistance Authority loans provided for farmers to implement more sustainable irrigation systems	no.	80	52	62	<b>60</b>
Rural Lands Protection Boards implementing vertebrate pest control programs	%	85	87	88	<b>90</b>
Rural Lands Protection Boards implementing travelling stock route management plans	%	60	80	90	<b>90</b>
Improved pasture varieties released	no.	30	30	31	<b>28</b>
Technical pasture publications produced	no.	95	80	85	<b>85</b>
Farmers participating in the Prime Pastures program to improve pasture establishment and management	no.	3,800	4,000	4,000	<b>4,000</b>
Tonnes of lime used to counter soil acidity in New South Wales	thous	395	435	500	<b>500</b>

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**20 DEPARTMENT OF AGRICULTURE**

**20.1 Agricultural Services**

**20.1.3 Resource Management (cont)**

Salt Action incentive grants provided to farmers for the control of irrigation salinity	no.	n.a.	150	268	<b>200</b>
<u>Average Staffing:</u>	EFT	475	591	589	<b>595</b>

1998-99		1999-2000
Budget \$000	Revised \$000	Budget \$000

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	32,768	35,241	<b>35,470</b>
Other operating expenses	15,760	17,748	<b>18,206</b>
Maintenance	37	242	<b>246</b>
Depreciation and amortisation	49	2,237	<b>2,162</b>
Grants and subsidies			
Noxious weeds control	...	6,408	<b>6,536</b>
Wild Dog Destruction Board	60	60	<b>60</b>
Rural Lands Protection Boards	280	280	<b>280</b>
Other expenses			
Australian Standing Committee on Agriculture	16	16	<b>16</b>
Acid soil action	2,500	2,500	<b>2,350</b>
<b>Total Expenses</b>	<b>51,470</b>	<b>64,732</b>	<b>65,326</b>

Less:

**Retained Revenue -**

Sales of goods and services			
Sale of farm produce	219	580	<b>515</b>
Miscellaneous services	178	711	<b>632</b>
Publication sales	48	84	<b>75</b>
Fees for services	701	846	<b>1,345</b>
Training charges	181	267	<b>237</b>
Investment income	1,850	614	<b>634</b>
Grants and contributions	10,995	10,149	<b>10,791</b>
<b>Total Retained Revenue</b>	<b>14,172</b>	<b>13,251</b>	<b>14,229</b>
<b>NET COST OF SERVICES</b>	<b>37,298</b>	<b>51,481</b>	<b>51,097</b>

<b>ASSET ACQUISITIONS</b>	<b>1,306</b>	<b>390</b>	<b>390</b>
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**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
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**20 DEPARTMENT OF AGRICULTURE**

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**20.1 Agricultural Services**

**20.1.4 Agricultural Education, Animal Welfare and Rural Support**

Program Objective(s): To assist farming enterprises achieve a high level of physical and financial planning skills. To improve the skills, knowledge and attitudes of the Department's agricultural clients through full-time and part-time youth and adult education programs. To promote the welfare of animals. To ensure compliance with community standards and expectations for animal welfare.

Program Description: Development and delivery of economic and marketing research and advisory services. Provision of full and part-time education courses and specialist training. Development of animal welfare standards. Provision of other specialist support services to the rural community.

	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<u>Outputs:</u>					
Farmers attending Departmental skills workshops	no.	11,928	12,992	12,000	<b>12,000</b>
Competition policy reviews undertaken with significant involvement	no.	6	11	10	<b>12</b>
Full or part-time enrolments in youth and adult education programs	no.	345	298	300	<b>300</b>
Home study course enrolments	no.	7,993	7,917	5,843	<b>6,000</b>
Aboriginal rural training enrolments	no.	73	38	40	<b>40</b>
Number of licenses issued to keep exotic animals under Non-Indigenous Animals Act	no.	n.a.	443	450	<b>450</b>
<u>Average Staffing:</u>	EFT	209	275	273	<b>272</b>

	1998-99		<b>1999-2000</b>
	Budget	Revised	<b>Budget</b>
	\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -					
Employee related		15,245	12,220		<b>12,299</b>
Other operating expenses		10,428	7,639		<b>9,019</b>
Maintenance		1,357	433		<b>440</b>
Depreciation and amortisation		9,384	1,701		<b>1,643</b>

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**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
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**20 DEPARTMENT OF AGRICULTURE**

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**20.1 Agricultural Services**

**20.1.4 Agricultural Education, Animal Welfare and Rural Support (cont)**

**OPERATING STATEMENT (cont)**

Grants and subsidies			
Animal welfare organisations	300	340	<b>300</b>
Rural financial counsellors	930	930	<b>945</b>
Grants to non profit organisations	280	280	<b>284</b>
Farming for the Future	...	1,124	<b>820</b>
Drought transport subsidies	...	450	...
Safe Food Production	...	384	<b>3,457</b>
Sydney Markets Limited - promotion levy	...	1,000	<b>1,000</b>
Other expenses			
Support of agricultural courses	650	650	<b>650</b>
<b>Total Expenses</b>	<b>38,574</b>	<b>27,151</b>	<b>30,857</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Sale of farm produce	684	642	<b>673</b>
Miscellaneous services	561	787	<b>825</b>
Publication sales	149	93	<b>97</b>
Fees for services	2,195	938	<b>1,761</b>
Training charges	565	297	<b>310</b>
Investment income	...	198	<b>204</b>
Grants and contributions	4,277	5,282	<b>5,099</b>
<b>Total Retained Revenue</b>	<b>8,431</b>	<b>8,237</b>	<b>8,969</b>
<b>NET COST OF SERVICES</b>	<b>30,143</b>	<b>18,914</b>	<b>21,888</b>
<b>ASSET ACQUISITIONS</b>	<b>2,242</b>	<b>2,520</b>	<b>3,310</b>

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**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
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**21 RURAL ASSISTANCE AUTHORITY**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	2,837	2,544	<b>2,379</b>
Other operating expenses	1,600	1,737	<b>1,511</b>
Maintenance	60	60	<b>61</b>
Depreciation and amortisation	85	85	<b>85</b>
Grants and subsidies	9,549	5,960	<b>10,353</b>
Other expenses	13,334	14,750	<b>12,701</b>
<b>Total Expenses</b>	<b>27,465</b>	<b>25,136</b>	<b>27,090</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	4,928	5,079	<b>4,485</b>
Grants and contributions	880	...	...
Other revenue	81	31	<b>50</b>
<b>Total Retained Revenue</b>	<b>5,889</b>	<b>5,110</b>	<b>4,535</b>
<b>NET COST OF SERVICES</b>	<b>21,576</b>	<b>20,026</b>	<b>22,555</b>

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
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**21 RURAL ASSISTANCE AUTHORITY**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	2,647	2,354	2,200
Grants and subsidies	9,549	5,960	10,353
Other	15,356	16,910	14,273
<b>Total Payments</b>	<b>27,552</b>	<b>25,224</b>	<b>26,826</b>
<b>Receipts</b>			
Other	1,405	43	268
<b>Total Receipts</b>	<b>1,405</b>	<b>43</b>	<b>268</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(26,147)</b>	<b>(25,181)</b>	<b>(26,558)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Advance repayments received	19,300	19,300	18,400
Purchases of property, plant and equipment	(50)	(50)	(50)
Advances made	(9,000)	(15,600)	(9,000)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>10,250</b>	<b>3,650</b>	<b>9,350</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from borrowings and advances	9,000	15,600	9,000
Repayment of borrowings and advances	(19,300)	(19,300)	(18,400)
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(10,300)</b>	<b>(3,700)</b>	<b>(9,400)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	26,450	21,926	26,830
Capital appropriation	50	50	50
Cash reimbursements from the Consolidated Fund Entity	80	87	82
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>26,580</b>	<b>22,063</b>	<b>26,962</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>383</b>	<b>(3,168)</b>	<b>354</b>
Opening Cash and Cash Equivalents	8,790	12,178	9,010
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>9,173</b>	<b>9,010</b>	<b>9,364</b>

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**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
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**21 RURAL ASSISTANCE AUTHORITY**

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	<del>1998-99</del>		<b>1999-2000</b>
	Budget	Revised	<b>Budget</b>
	\$000	\$000	<b>\$000</b>
<hr/>			
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(21,576)	(20,026)	<b>(22,555)</b>
Non cash items added back	(4,488)	(4,488)	<b>(4,038)</b>
Change in operating assets and liabilities	(83)	(667)	<b>35</b>
<b>Net cash flow from operating activities</b>	<b>(26,147)</b>	<b>(25,181)</b>	<b>(26,558)</b>

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
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**21 RURAL ASSISTANCE AUTHORITY**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	9,173	9,010	9,364
Investments	16,298	16,524	16,024
Receivables	1,100	1,200	1,165
Other	82	64	64
<b>Total Current Assets</b>	<b>26,653</b>	<b>26,798</b>	<b>26,617</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Cost/valuation	1,251	1,255	1,305
Accumulated depreciation	(1,090)	(1,087)	(1,172)
Investments	46,783	56,830	52,232
<b>Total Non Current Assets</b>	<b>46,944</b>	<b>56,998</b>	<b>52,365</b>
<b>Total Assets</b>	<b>73,597</b>	<b>83,796</b>	<b>78,982</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	3,260	3,614	3,614
Borrowings	16,008	15,625	14,725
Employee entitlements	164	202	202
<b>Total Current Liabilities</b>	<b>19,432</b>	<b>19,441</b>	<b>18,541</b>
<b>Non Current Liabilities -</b>			
Borrowings	23,216	29,014	20,514
<b>Total Non Current Liabilities</b>	<b>23,216</b>	<b>29,014</b>	<b>20,514</b>
<b>Total Liabilities</b>	<b>42,648</b>	<b>48,455</b>	<b>39,055</b>
<b>NET ASSETS</b>	<b>30,949</b>	<b>35,341</b>	<b>39,927</b>
<b>EQUITY</b>			
Accumulated funds	30,949	35,341	39,927
<b>TOTAL EQUITY</b>	<b>30,949</b>	<b>35,341</b>	<b>39,927</b>

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**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
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**21 RURAL ASSISTANCE AUTHORITY**

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**21.1 Assistance to Farmers**

**21.1.1 Assistance to Farmers**

Program Objective(s): To assist the rural industry in ways which help rural people become independent of ongoing assistance from government. To promote an efficient and competitive rural sector.

Program Description: Provision of interest subsidies, loans and grants to farmers under various schemes for the purpose of assisting potentially viable farmers to remain in farming. Assistance to farmers with works which will have a beneficial impact on the land, the community and the environment. Provision of assistance to farmers and small businesses affected by natural disasters.

Units    1996-97    1997-98    1998-99    **1999-2000**

Outputs:

Applications for assistance processed -					
Rural Adjustment Scheme	no.	4,600	3,010	330	<b>210</b>
Special Conservation Scheme	no.	400	400	360	<b>380</b>
Natural Disaster Relief Scheme	no.	180	25	240	<b>200</b>
Drought Regional Initiatives Program	no.	180	920	1,560	<b>100</b>
West 2000 Program	no.	n.a.	110	80	<b>60</b>
Sunraysia Program	no.	n.a.	190	190	<b>50</b>
FarmBis Program	no.	n.a.	n.a.	1,000	<b>2,400</b>
Other Schemes of Assistance	no.	11	5	25	<b>245</b>
Field trips and meetings in rural areas to promote available assistance measures	no.	45	90	53	<b>55</b>
<u>Average Staffing:</u>	EFT	67	55	50	<b>45</b>

1998-99		1999-2000
Budget	Revised	Budget
\$000	\$000	\$000

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	2,837	2,544	<b>2,379</b>
Other operating expenses	1,600	1,737	<b>1,511</b>
Maintenance	60	60	<b>61</b>
Depreciation and amortisation	85	85	<b>85</b>

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**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
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**21 RURAL ASSISTANCE AUTHORITY**

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**21.1 Assistance to Farmers**

**21.1.1 Assistance to Farmers (cont)**

**OPERATING STATEMENT (cont)**

Grants and subsidies			
Sunrise 21 Program	250	1,236	<b>230</b>
Murrumbidgee Rural Partnership Program	...	...	<b>1,000</b>
Drought Regional Initiatives Program	3,124	2,624	<b>1,578</b>
Water Use Efficiency Scheme	2,250	100	<b>4,500</b>
West 2000 Program	3,925	2,000	<b>3,045</b>
Other expenses			
Advancing Australian Agriculture	13,334	14,750	<b>12,701</b>
<b>Total Expenses</b>	<b>27,465</b>	<b>25,136</b>	<b>27,090</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	4,928	5,079	<b>4,485</b>
Grants and contributions	880	...	...
Other revenue	81	31	<b>50</b>
<b>Total Retained Revenue</b>	<b>5,889</b>	<b>5,110</b>	<b>4,535</b>
<b>NET COST OF SERVICES</b>	<b>21,576</b>	<b>20,026</b>	<b>22,555</b>
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<b>ASSET ACQUISITIONS</b>	<b>50</b>	<b>50</b>	<b>50</b>

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**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
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**22 DEPARTMENT OF LAND AND WATER CONSERVATION**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	140,217	169,625	<b>166,985</b>
Other operating expenses	116,669	102,546	<b>100,078</b>
Maintenance	12,504	12,504	<b>12,504</b>
Depreciation and amortisation	26,655	23,347	<b>26,874</b>
Grants and subsidies	145,630	169,756	<b>145,251</b>
Other expenses	53,675	47,536	<b>63,923</b>
<b>Total Expenses</b>	<b>495,350</b>	<b>525,314</b>	<b>515,615</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	86,759	90,859	<b>99,174</b>
Investment income	4,529	4,411	<b>4,746</b>
Retained taxes, fees and fines	2,158	2,158	<b>2,201</b>
Grants and contributions	7,375	18,399	<b>15,820</b>
Other revenue	1,962	1,962	<b>2,040</b>
<b>Total Retained Revenue</b>	<b>102,783</b>	<b>117,789</b>	<b>123,981</b>
Gain/(loss) on disposal of non current assets	(1,185)	500	<b>(500)</b>
<b>NET COST OF SERVICES</b>	<b>393,752</b>	<b>407,025</b>	<b>392,134</b>

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
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**22 DEPARTMENT OF LAND AND WATER CONSERVATION**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	122,732	150,805	<b>149,035</b>
Grants and subsidies	138,400	162,526	<b>145,251</b>
Other	189,158	168,394	<b>176,003</b>
<b>Total Payments</b>	<b>450,290</b>	<b>481,725</b>	<b>470,289</b>
<b>Receipts</b>			
Sale of goods and services	86,759	90,359	<b>98,672</b>
Other	16,024	26,928	<b>24,807</b>
<b>Total Receipts</b>	<b>102,783</b>	<b>117,287</b>	<b>123,479</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(347,507)</b>	<b>(364,438)</b>	<b>(346,810)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	9,455	4,125	<b>2,000</b>
Proceeds from sale of investments	490	490	<b>490</b>
Advance repayments received	1,510	1,510	<b>1,510</b>
Purchases of property, plant and equipment	(25,146)	(18,157)	<b>(24,920)</b>
Advances made	(2,000)	(2,000)	<b>(2,000)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(15,691)</b>	<b>(14,032)</b>	<b>(22,920)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	344,039	352,995	<b>341,458</b>
Capital appropriation	15,691	13,916	<b>20,080</b>
Cash reimbursements from the Consolidated Fund Entity	2,100	2,800	<b>3,000</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>361,830</b>	<b>369,711</b>	<b>364,538</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(1,368)</b>	<b>(8,759)</b>	<b>(5,192)</b>
Opening Cash and Cash Equivalents	95,898	87,443	<b>78,684</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>94,530</b>	<b>78,684</b>	<b>73,492</b>

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**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
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**22 DEPARTMENT OF LAND AND WATER CONSERVATION**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(393,752)	(407,025)	<b>(392,134)</b>
Non cash items added back	45,060	42,717	<b>44,824</b>
Change in operating assets and liabilities	1,185	(130)	<b>500</b>
<b>Net cash flow from operating activities</b>	<b>(347,507)</b>	<b>(364,438)</b>	<b>(346,810)</b>

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
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**22 DEPARTMENT OF LAND AND WATER CONSERVATION**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	94,530	78,684	<b>73,492</b>
Investments	2,372	...	...
Receivables	53,079	43,428	<b>43,428</b>
Inventories	1,365	582	<b>582</b>
Other	2,453	3,241	<b>3,241</b>
<b>Total Current Assets</b>	<b>153,799</b>	<b>125,935</b>	<b>120,743</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Cost/valuation	2,361,699	2,350,277	<b>2,372,697</b>
Accumulated depreciation	(102,860)	(89,102)	<b>(115,976)</b>
Investments	16,141	17,522	<b>17,522</b>
Receivables	1,814	...	...
Other	...	1,991	<b>1,991</b>
<b>Total Non Current Assets</b>	<b>2,276,794</b>	<b>2,280,688</b>	<b>2,276,234</b>
<b>Total Assets</b>	<b>2,430,593</b>	<b>2,406,623</b>	<b>2,396,977</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	51,682	28,134	<b>28,134</b>
Borrowings	136	53	<b>53</b>
Employee entitlements	13,030	15,599	<b>15,599</b>
Other	23,872	17,219	<b>17,219</b>
<b>Total Current Liabilities</b>	<b>88,720</b>	<b>61,005</b>	<b>61,005</b>
<b>Non Current Liabilities -</b>			
Borrowings	11,006	10,975	<b>10,975</b>
Employee entitlements	1,324	1,995	<b>1,995</b>
<b>Total Non Current Liabilities</b>	<b>12,330</b>	<b>12,970</b>	<b>12,970</b>
<b>Total Liabilities</b>	<b>101,050</b>	<b>73,975</b>	<b>73,975</b>
<b>NET ASSETS</b>	<b>2,329,543</b>	<b>2,332,648</b>	<b>2,323,002</b>

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**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
WATER CONSERVATION**

**22 DEPARTMENT OF LAND AND WATER CONSERVATION**

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	<del>1998-99</del>		<b>1999-2000</b>
	Budget	Revised	<b>Budget</b>
	\$000	\$000	<b>\$000</b>
<hr/>			
<b>STATEMENT OF FINANCIAL POSITION (cont)</b>			
<b>EQUITY</b>			
Reserves	20,286	16,720	<b>16,720</b>
Accumulated funds	2,309,257	2,315,928	<b>2,306,282</b>
<b>TOTAL EQUITY</b>	<b>2,329,543</b>	<b>2,332,648</b>	<b>2,323,002</b>

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**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
WATER CONSERVATION**

**22 DEPARTMENT OF LAND AND WATER CONSERVATION**

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**22.1 Natural Resource Management**

**22.1.1 Rivers and Groundwater**

Program Objective(s): To work with the community in managing the State's water resources to achieve the optimal mix of social, economic and environmental outcomes.

Program Description: Assessment of the condition and status of the State's rivers, groundwater and related resources. Allocating water between competing interests. Operation of river systems to supply water and sustain healthy water environments. Financial and technical assistance for country town and rural water supply and sewerage services. Development, with the community, of strategies for river, riverine, groundwater and wetland ecosystems management.

	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<u>Outputs:</u>					
Water management plans in place for -					
Surface water	no.	9	9	n.a.	<b>10</b>
Groundwater	no.	11	15	n.a.	<b>5</b>
Wetlands	no.	8	8	9	<b>9</b>
Coastal and estuary	no.	12	22	25	<b>27</b>
Riverine corridors	no.	31	55	80	<b>105</b>
Water licences managed	thous	60	61	66	<b>84</b>
Dam maintenance audits completed	no.	36	36	10	<b>18</b>
Gated weir maintenance audits completed	no.	22	10	15	<b>17</b>
Water supply and sewerage projects -					
Completed	no.	25	17	17	<b>20</b>
Under construction	no.	75	67	70	<b>80</b>
Water amnesty registrations processed	no.	n.a.	n.a.	n.a.	<b>1,500</b>
Bores capped and piped	no.	n.a.	n.a.	11	<b>15</b>
Area of state mapped for wetlands	%	n.a.	n.a.	n.a.	<b>30</b>
Unregulated water licences converted to volumetric	%	n.a.	n.a.	n.a.	<b>30</b>
<u>Average Staffing:</u>	EFT	887	934	887	<b>873</b>

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**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
WATER CONSERVATION**

**22 DEPARTMENT OF LAND AND WATER CONSERVATION**

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**22.1 Natural Resource Management**

**22.1.1 Rivers and Groundwater (cont)**

	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	44,770	58,674	<b>57,768</b>
Other operating expenses	50,118	45,403	<b>43,292</b>
Maintenance	12,504	12,504	<b>12,504</b>
Depreciation and amortisation	18,310	19,677	<b>22,337</b>
Grants and subsidies			
Contribution to Irrigation Areas	12,865	29,380	<b>7,421</b>
Alternative funding (interest) subsidy	5,500	5,000	<b>4,500</b>
Pensioner rate rebates - Broken Hill Water Board	288	288	<b>288</b>
Grants to non profit organisations	1,203	1,203	<b>1,203</b>
Country Towns Water Supply and Sewerage Scheme	50,000	49,000	<b>51,800</b>
Other expenses			
NSW - Queensland Border Rivers Commission	500	500	<b>600</b>
Murray Darling Basin Commission	17,341	16,350	<b>16,500</b>
Research, monitoring and investigation of salinity and drainage problems	1,955	1,955	<b>1,955</b>
Blue green algae and river care management	3,477	3,477	<b>3,477</b>
Flood warning systems	200	200	<b>200</b>
Valley strategic planning	943	943	<b>943</b>
<b>Total Expenses</b>	<b>219,974</b>	<b>244,554</b>	<b>224,788</b>

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**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
WATER CONSERVATION**

**22 DEPARTMENT OF LAND AND WATER CONSERVATION**

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**22.1 Natural Resource Management**

**22.1.1 Rivers and Groundwater (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Miscellaneous services	2,691	3,971	<b>4,051</b>
Fees for services	1,033	1,033	<b>1,054</b>
Rental of cottages	457	457	<b>457</b>
Consulting services	3,345	3,345	<b>3,412</b>
Solicitors' enquiry fees	215	285	<b>285</b>
Murray Darling Basin Commission	16,600	19,680	<b>19,992</b>
River management agreements	1,227	1,227	<b>1,252</b>
Services provided to Departmental commercial activities	183	183	<b>187</b>
Income from water operations	25,896	25,896	<b>33,400</b>
Dams business account	3,431	3,431	<b>3,500</b>
Minor sales of goods and services	4,165	4,165	<b>4,244</b>
Investment income	1,086	1,963	<b>2,113</b>
Grants and contributions	2,573	9,265	<b>7,617</b>
Other revenue	569	450	<b>467</b>
<b>Total Retained Revenue</b>	<b>63,471</b>	<b>75,351</b>	<b>82,031</b>
Gain/(loss) on disposal of non current assets	(344)	(343)	<b>(123)</b>
<b>NET COST OF SERVICES</b>	<b>156,847</b>	<b>169,546</b>	<b>142,880</b>
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<b>ASSET ACQUISITIONS</b>	<b>12,258</b>	<b>10,335</b>	<b>16,558</b>

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**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
WATER CONSERVATION**

**22 DEPARTMENT OF LAND AND WATER CONSERVATION**

**22.1 Natural Resource Management**

**22.1.2 Land and Vegetation**

Program Objective(s): To work with the community in managing the State's soil, land and vegetation resources to achieve the optimal mix of social, economic and environmental outcomes.

Program Description: Assessment of the State's land, soil and vegetation resources. Management and control of the removal of vegetation and land use practices likely to result in land degradation. Development, with the community, of strategies for soil, land and vegetation ecosystems management.

<u>Outputs:</u>	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
Land assessed in the Western and Central Divisions	'000ha	500	300	2,500	<b>1,600</b>
Soil landscape maps completed of the Eastern and Central Divisions - Maps	no.	4	3	5	<b>5</b>
Cumulative total mapped	%	25	28	38	<b>43</b>
Vegetation Management Plans finalised	no.	n.a.	n.a.	1	<b>4</b>
Rural landholders with voluntary native vegetation management contracts and property agreements	no.	n.a.	n.a.	50	<b>500</b>
<u>Average Staffing:</u>	EFT	632	665	736	<b>723</b>

—————1998-99—————		<b>1999-2000</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	35,474	48,067	<b>47,309</b>
Other operating expenses	23,368	27,174	<b>28,275</b>
Depreciation and amortisation	3,363	2,381	<b>3,074</b>
Grants and subsidies			
Grants to non profit organisations	50	50	<b>50</b>
Other expenses			
Rehabilitation of artesian bores	2,015	2,015	<b>2,015</b>
Native vegetation management fund	5,000	2,000	<b>10,000</b>
<b>Total Expenses</b>	<b>69,270</b>	<b>81,687</b>	<b>90,723</b>

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**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
WATER CONSERVATION**

**22 DEPARTMENT OF LAND AND WATER CONSERVATION**

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**22.1 Natural Resource Management**

**22.1.2 Land and Vegetation (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Miscellaneous services	2,202	1,579	<b>1,610</b>
Recoupment of administration costs	372	372	...
Soil Business Operations	18,364	18,364	<b>18,364</b>
Investment income	973	801	<b>875</b>
Grants and contributions	1,411	2,589	<b>2,387</b>
Other revenue	510	1,217	<b>1,266</b>
<b>Total Retained Revenue</b>	<b>23,832</b>	<b>24,922</b>	<b>24,502</b>
Gain/(loss) on disposal of non current assets	(308)	(557)	<b>(295)</b>
<b>NET COST OF SERVICES</b>	<b>45,746</b>	<b>57,322</b>	<b>66,516</b>

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<b>ASSET ACQUISITIONS</b>	<b>5,550</b>	<b>1,592</b>	<b>4,680</b>
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**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
WATER CONSERVATION**

**22 DEPARTMENT OF LAND AND WATER CONSERVATION**

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**22.1 Natural Resource Management**

**22.1.3 Catchment, Coastal and Floodplain Communities**

Program Objective(s): To work with the community in planning the integrated management of land and water resources to achieve the optimal mix of social, economic and environmental outcomes.

Program Description: Development of databases and policies for integrated natural resource planning and decision-making. Conduct of programs to raise community awareness of natural resource problems and their resolution. Assistance to Total Catchment Management groups and councils in resource planning and management. Development, with the community, of strategies to manage land and water resources.

<u>Outputs</u> :	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
Floodplain management plans adopted by councils	no.	50	58	64	<b>58</b>
Land and water management plans completed	no.	7	8	8	<b>8</b>
Catchment Management Committees/Trusts' strategies published	no.	18	26	26	<b>28</b>
Workshops transferring sustainable natural resource management skills to landholders	no.	600	600	600	<b>600</b>
<u>Average Staffing</u> :	EFT	554	583	551	<b>543</b>

1998-99		<b>1999-2000</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	29,329	34,987	<b>34,444</b>
Other operating expenses	27,694	20,951	<b>19,497</b>
Depreciation and amortisation	2,865	768	<b>872</b>
Grants and subsidies			
Natural Heritage Trust Program	13,735	5,600	<b>8,700</b>
Construction, repair and restoration of storm and flood damage	357	357	<b>357</b>

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**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
WATER CONSERVATION**

**22 DEPARTMENT OF LAND AND WATER CONSERVATION**

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**22.1 Natural Resource Management**

**22.1.3 Catchment, Coastal and Floodplain Communities (cont)**

**OPERATING STATEMENT (cont)**

Soil conservation grants	17,581	32,419	<b>32,729</b>
National Landcare Program	345	...	...
Hawkesbury Nepean Catchment Trust	3,588	3,688	<b>3,588</b>
Local Government - capital grants	25,822	25,912	<b>34,063</b>
Capital grants	5,150	5,150	...
Grants to organisations	1,350	1,350	<b>2,100</b>
Other expenses			
Fishing port maintenance	1,800	1,800	<b>1,800</b>
Research, monitoring and investigation of salinity and drainage problems	165	165	<b>165</b>
Blue green algae and river care management	1,372	1,372	<b>1,372</b>
West 2000 Program	900	242	<b>1,203</b>
Irrigation Areas - Land and Water Management Plans	18,007	12,517	<b>16,272</b>
<b>Total Expenses</b>	<b>150,060</b>	<b>147,278</b>	<b>157,162</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Miscellaneous services	1,876	1,816	<b>1,852</b>
Minor sales of goods and services	1,302	1,302	<b>1,326</b>
Investment income	824	744	<b>813</b>
Grants and contributions	2,143	5,853	<b>5,253</b>
Other revenue	432	206	<b>214</b>
<b>Total Retained Revenue</b>	<b>6,577</b>	<b>9,921</b>	<b>9,458</b>
Gain/(loss) on disposal of non current assets	(260)	(157)	<b>(57)</b>
<b>NET COST OF SERVICES</b>	<b>143,743</b>	<b>137,514</b>	<b>147,761</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>2,099</b>	<b>1,592</b>	<b>1,842</b>

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**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
WATER CONSERVATION**

**22 DEPARTMENT OF LAND AND WATER CONSERVATION**

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**22.2 State Land Assets**

**22.2.1 State Land Assets**

Program Objective(s): To manage the Crown Estate of New South Wales for the benefit of the community ensuring proper land stewardship and sustainable land use.

Program Description: Assessment and allocation of Crown Land. Maintenance of the system of Crown reserves (recreational areas, walking tracks, showgrounds, and caravan parks). Administration of Crown Land tenures, Crown roads, Aboriginal Land Claims and Native Title Applications. Development and marketing of Crown Land.

<u>Outputs</u> :	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
Community involvement in Crown Land facilitated through -					
Community trusts serviced	no.	889	900	914	<b>893</b>
Local government trusts serviced	no.	4,667	4,800	4,712	<b>4,782</b>
Commons serviced	no.	213	213	249	<b>210</b>
State Recreation Area trusts serviced	no.	8	8	8	<b>8</b>
Incorporated community organisations serviced	no.	671	680	676	<b>684</b>
Administration of Crown Land -					
Crown Land dealings processed	thous	27	25	25	<b>25</b>
Crown Tenures administered	thous	94	94	94	<b>94</b>
Allotments of Crown Land developed and sold	no.	350	400	500	<b>450</b>
Aboriginal land claims finalised	no.	300	400	500	<b>400</b>
<u>Average Staffing</u> :	EFT	546	575	493	<b>485</b>

—————1998-99—————		<b>1999-2000</b>
Budget	Revised	Budget
\$000	\$000	\$000

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	30,644	27,897	<b>27,464</b>
Other operating expenses	15,489	9,018	<b>9,014</b>
Depreciation and amortisation	2,117	521	<b>591</b>

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**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
WATER CONSERVATION**

**22 DEPARTMENT OF LAND AND WATER CONSERVATION**

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**22.2 State Land Assets**

**22.2.1 State Land Assets (cont)**

**OPERATING STATEMENT (cont)**

Grants and subsidies			
Wild Dog Destruction Board	200	200	<b>200</b>
Grant by Department of Land and Water Conservation to National Parks and Wildlife Service	1,420	1,420	...
State Recreation Area Trusts	934	934	<b>953</b>
Grants to organisations	1,007	2,024	<b>1,007</b>
Grants for capital purposes	2,815	4,361	<b>2,641</b>
Public Reserves	1,420	1,420	<b>1,072</b>
Other expenses			
Willandra Lakes World Heritage Area	...	4,000	...
<b>Total Expenses</b>	<b>56,046</b>	<b>51,795</b>	<b>42,942</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Miscellaneous services	1,386	789	<b>805</b>
Stock agistment on dam foreshores	952	952	<b>971</b>
Recoupment of administration costs	772	772	<b>1,167</b>
Minor sales of goods and services	290	290	<b>295</b>
Investment income	1,646	903	<b>945</b>
Retained taxes, fees and fines	2,158	2,158	<b>2,201</b>
Grants and contributions	1,248	1,642	<b>1,513</b>
Other revenue	451	89	<b>93</b>
<b>Total Retained Revenue</b>	<b>8,903</b>	<b>7,595</b>	<b>7,990</b>
Gain/(loss) on disposal of non current assets	(273)	1,557	<b>(25)</b>
<b>NET COST OF SERVICES</b>	<b>47,416</b>	<b>42,643</b>	<b>34,977</b>
<b>ASSET ACQUISITIONS</b>	<b>5,239</b>	<b>4,638</b>	<b>1,840</b>

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**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
WATER CONSERVATION**

**LUNA PARK RESERVE TRUST**

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	1998-99		1999-2000
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	...	1,260	101
Other revenue	...	56	...
<b>Total Retained Revenue</b>	...	<b>1,316</b>	<b>101</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Other operating expenses	635	1,252	364
Maintenance	102	178	...
Depreciation and amortisation	...	1,000	1,000
<b>Total Expenses</b>	<b>737</b>	<b>2,430</b>	<b>1,364</b>
Gain/(loss) on disposal of non current assets	(1,200)	...	62
<b>SURPLUS/(DEFICIT)</b>	<b>(1,937)</b>	<b>(1,114)</b>	<b>(1,201)</b>

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
WATER CONSERVATION  
LUNA PARK RESERVE TRUST**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	...	1,260	101
Other	...	55	...
<b>Total Receipts</b>	<b>...</b>	<b>1,315</b>	<b>101</b>
<b>Payments</b>			
Other	799	1,309	619
<b>Total Payments</b>	<b>799</b>	<b>1,309</b>	<b>619</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(799)</b>	<b>6</b>	<b>(518)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	1,200	...	2,000
Purchases of property, plant and equipment	...	(1)	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>1,200</b>	<b>(1)</b>	<b>2,000</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from borrowings and advances	...	80	...
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>...</b>	<b>80</b>	<b>...</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>401</b>	<b>85</b>	<b>1,482</b>
Opening Cash and Cash Equivalents	72	89	174
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>473</b>	<b>174</b>	<b>1,656</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	(1,937)	(1,114)	(1,201)
Non cash items added back	...	1,000	1,000
Change in operating assets and liabilities	1,138	120	(317)
<b>Net cash flow from operating activities</b>	<b>(799)</b>	<b>6</b>	<b>(518)</b>

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
WATER CONSERVATION  
LUNA PARK RESERVE TRUST**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	473	174	1,656
Receivables	...	4	4
Inventories	24	24	24
Other	65	95	...
<b>Total Current Assets</b>	<b>562</b>	<b>297</b>	<b>1,684</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Cost/valuation	28,574	30,990	28,790
Accumulated depreciation	(1)	(3,314)	(4,052)
<b>Total Non Current Assets</b>	<b>28,573</b>	<b>27,676</b>	<b>24,738</b>
<b>Total Assets</b>	<b>29,135</b>	<b>27,973</b>	<b>26,422</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	998	1,349	999
<b>Total Current Liabilities</b>	<b>998</b>	<b>1,349</b>	<b>999</b>
<b>Non Current Liabilities -</b>			
Borrowings	5,470	5,550	5,550
<b>Total Non Current Liabilities</b>	<b>5,470</b>	<b>5,550</b>	<b>5,550</b>
<b>Total Liabilities</b>	<b>6,468</b>	<b>6,899</b>	<b>6,549</b>
<b>NET ASSETS</b>	<b>22,667</b>	<b>21,074</b>	<b>19,873</b>
<b>EQUITY</b>			
Reserves	...	11,047	11,047
Accumulated funds	22,667	10,027	8,826
<b>TOTAL EQUITY</b>	<b>22,667</b>	<b>21,074</b>	<b>19,873</b>

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**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
WATER CONSERVATION**

**SAFE FOOD PRODUCTION NEW SOUTH WALES**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	352,663	338,408	<b>343,575</b>
Investment income	1,054	1,232	<b>1,246</b>
Grants and contributions	...	384	<b>3,457</b>
Other revenue	293	92	<b>717</b>
<b>Total Retained Revenue</b>	<b>354,010</b>	<b>340,116</b>	<b>348,995</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee Related	7,105	6,768	<b>7,373</b>
Other operating expenses	349,251	336,625	<b>343,210</b>
Maintenance	41	154	<b>173</b>
Depreciation and amortisation	1,067	900	<b>900</b>
<b>Total Expenses</b>	<b>357,464</b>	<b>344,447</b>	<b>351,656</b>
<b>SURPLUS/(DEFICIT)</b>	<b>(3,454)</b>	<b>(4,331)</b>	<b>(2,661)</b>

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
WATER CONSERVATION**

**SAFE FOOD PRODUCTION NEW SOUTH WALES**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	352,663	338,408	<b>343,575</b>
Other	1,347	4,599	<b>1,831</b>
<b>Total Receipts</b>	<b>354,010</b>	<b>343,007</b>	<b>345,406</b>
<b>Payments</b>			
Employee Related	6,915	7,487	<b>6,331</b>
Other	349,292	340,226	<b>341,159</b>
<b>Total Payments</b>	<b>356,207</b>	<b>347,713</b>	<b>347,490</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(2,197)</b>	<b>(4,706)</b>	<b>(2,084)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of investments	2,585	...	...
Purchases of property, plant and equipment	(1,500)	(1,554)	<b>(831)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>1,085</b>	<b>(1,554)</b>	<b>(831)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Repayment of borrowings and advances	...	(64)	...
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	...	<b>(64)</b>	...
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(1,112)</b>	<b>(6,324)</b>	<b>(2,915)</b>
Opening Cash and Cash Equivalents	3,353	24,071	<b>17,747</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>2,241</b>	<b>17,747</b>	<b>14,832</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	(3,454)	(4,331)	<b>(2,661)</b>
Non cash items added back	1,067	900	<b>900</b>
Change in operating assets and liabilities	190	(1,275)	<b>(323)</b>
<b>Net cash flow from operating activities</b>	<b>(2,197)</b>	<b>(4,706)</b>	<b>(2,084)</b>

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
WATER CONSERVATION**

**SAFE FOOD PRODUCTION NEW SOUTH WALES**

	1998-99		1999-2000 Budget \$000
	Budget \$000	Revised \$000	
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	2,241	17,747	14,832
Investments	16,305	...	...
Receivables	19,697	19,789	23,378
Inventories	98	...	...
Other	1,431	3,558	3,083
<b>Total Current Assets</b>	<b>39,772</b>	<b>41,094</b>	<b>41,293</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Cost/valuation	10,727	9,335	9,414
Accumulated depreciation	(4,277)	(2,935)	(3,083)
<b>Total Non Current Assets</b>	<b>6,450</b>	<b>6,400</b>	<b>6,331</b>
<b>Total Assets</b>	<b>46,222</b>	<b>47,494</b>	<b>47,624</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	21,597	21,719	23,388
Employee entitlements	654	971	1,394
Other	...	1,200	2,952
<b>Total Current Liabilities</b>	<b>22,251</b>	<b>23,890</b>	<b>27,734</b>
<b>Non Current Liabilities -</b>			
Borrowings	300	300	300
Employee entitlements	1,904	1,904	2,048
Other	2,016	1,197	...
<b>Total Non Current Liabilities</b>	<b>4,220</b>	<b>3,401</b>	<b>2,348</b>
<b>Total Liabilities</b>	<b>26,471</b>	<b>27,291</b>	<b>30,082</b>
<b>NET ASSETS</b>	<b>19,751</b>	<b>20,203</b>	<b>17,542</b>
<b>EQUITY</b>			
Accumulated funds	19,751	20,203	17,542
<b>TOTAL EQUITY</b>	<b>19,751</b>	<b>20,203</b>	<b>17,542</b>

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**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
WATER CONSERVATION**

**NEW SOUTH WALES MEAT INDUSTRY AUTHORITY**

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	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	...	579	...
Investment income	60	40	<b>54</b>
Retained taxes, fees and fines	2,433	1,956	<b>2,433</b>
Other revenue	526	526	<b>546</b>
<b>Total Retained Revenue</b>	<b>3,019</b>	<b>3,101</b>	<b>3,033</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee Related	1,881	2,018	<b>1,992</b>
Other operating expenses	1,071	1,042	<b>1,139</b>
Maintenance	9	9	<b>10</b>
Depreciation and amortisation	142	142	<b>142</b>
<b>Total Expenses</b>	<b>3,103</b>	<b>3,211</b>	<b>3,283</b>
Gain/(loss) on disposal of non current assets	84	(140)	<b>84</b>
<b>SURPLUS/(DEFICIT)</b>	<b>...</b>	<b>(250)</b>	<b>(166)</b>

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
WATER CONSERVATION**

**NEW SOUTH WALES MEAT INDUSTRY AUTHORITY**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	...	579	...
Other	3,014	2,520	<b>3,028</b>
<b>Total Receipts</b>	<b>3,014</b>	<b>3,099</b>	<b>3,028</b>
<b>Payments</b>			
Employee Related	1,810	1,956	<b>1,912</b>
Other	1,075	1,049	<b>1,144</b>
<b>Total Payments</b>	<b>2,885</b>	<b>3,005</b>	<b>3,056</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>129</b>	<b>94</b>	<b>(28)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	323	308	<b>323</b>
Purchases of property, plant and equipment	(409)	(590)	<b>(490)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(86)</b>	<b>(282)</b>	<b>(167)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>43</b>	<b>(188)</b>	<b>(195)</b>
Opening Cash and Cash Equivalents	625	1,012	<b>824</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>668</b>	<b>824</b>	<b>629</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	...	(250)	<b>(166)</b>
Non cash items added back	142	142	<b>142</b>
Change in operating assets and liabilities	(13)	202	<b>(4)</b>
<b>Net cash flow from operating activities</b>	<b>129</b>	<b>94</b>	<b>(28)</b>

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
WATER CONSERVATION**

**NEW SOUTH WALES MEAT INDUSTRY AUTHORITY**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	668	824	<b>629</b>
Investments	300	...	...
Receivables	282	396	<b>396</b>
Other	1,142	1,544	<b>1,554</b>
<b>Total Current Assets</b>	<b>2,392</b>	<b>2,764</b>	<b>2,579</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Cost/valuation	977	981	<b>1,021</b>
Accumulated depreciation	(422)	(486)	<b>(417)</b>
<b>Total Non Current Assets</b>	<b>555</b>	<b>495</b>	<b>604</b>
<b>Total Assets</b>	<b>2,947</b>	<b>3,259</b>	<b>3,183</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	70	89	<b>89</b>
Employee entitlements	335	588	<b>600</b>
Other	670	620	<b>620</b>
<b>Total Current Liabilities</b>	<b>1,075</b>	<b>1,297</b>	<b>1,309</b>
<b>Non Current Liabilities -</b>			
Employee entitlements	236	98	<b>176</b>
<b>Total Non Current Liabilities</b>	<b>236</b>	<b>98</b>	<b>176</b>
<b>Total Liabilities</b>	<b>1,311</b>	<b>1,395</b>	<b>1,485</b>
<b>NET ASSETS</b>	<b>1,636</b>	<b>1,864</b>	<b>1,698</b>
<b>EQUITY</b>			
Accumulated funds	1,636	1,864	<b>1,698</b>
<b>TOTAL EQUITY</b>	<b>1,636</b>	<b>1,864</b>	<b>1,698</b>

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**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
WATER CONSERVATION**

**UPPER PARRAMATTA RIVER CATCHMENT TRUST**

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	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	...	14	14
Investment income	50	153	50
Retained taxes, fees and fines	2,266	2,103	2,178
Grants and contributions	...	221	75
Other revenue	120	...	...
<b>Total Retained Revenue</b>	<b>2,436</b>	<b>2,491</b>	<b>2,317</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee Related	503	120	120
Other operating expenses	1,832	3,526	3,556
Maintenance	71	...	...
Depreciation and amortisation	70	70	70
<b>Total Expenses</b>	<b>2,476</b>	<b>3,716</b>	<b>3,746</b>
<b>SURPLUS/(DEFICIT)</b>	<b>(40)</b>	<b>(1,225)</b>	<b>(1,429)</b>

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
WATER CONSERVATION**

**UPPER PARRAMATTA RIVER CATCHMENT TRUST**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	...	67	14
Other	2,436	2,475	2,303
<b>Total Receipts</b>	<b>2,436</b>	<b>2,542</b>	<b>2,317</b>
<b>Payments</b>			
Employee Related	503	122	115
Other	1,903	3,579	3,556
<b>Total Payments</b>	<b>2,406</b>	<b>3,701</b>	<b>3,671</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>30</b>	<b>(1,159)</b>	<b>(1,354)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(30)	(21)	(39)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(30)</b>	<b>(21)</b>	<b>(39)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>...</b>	<b>(1,180)</b>	<b>(1,393)</b>
Opening Cash and Cash Equivalents	21	2,660	1,480
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>21</b>	<b>1,480</b>	<b>87</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	(40)	(1,225)	(1,429)
Non cash items added back	70	70	70
Change in operating assets and liabilities	...	(4)	5
<b>Net cash flow from operating activities</b>	<b>30</b>	<b>(1,159)</b>	<b>(1,354)</b>

**MINISTER FOR AGRICULTURE AND MINISTER FOR LAND AND  
WATER CONSERVATION**

**UPPER PARRAMATTA RIVER CATCHMENT TRUST**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	21	1,480	<b>87</b>
Investments	500	...	...
Receivables	22	20	<b>20</b>
Other	15	15	<b>15</b>
<b>Total Current Assets</b>	<b>558</b>	<b>1,515</b>	<b>122</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Cost/valuation	8,987	8,983	<b>9,022</b>
Accumulated depreciation	(201)	(197)	<b>(267)</b>
<b>Total Non Current Assets</b>	<b>8,786</b>	<b>8,786</b>	<b>8,755</b>
<b>Total Assets</b>	<b>9,344</b>	<b>10,301</b>	<b>8,877</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	20	15	<b>15</b>
Employee entitlements	25	5	<b>10</b>
<b>Total Current Liabilities</b>	<b>45</b>	<b>20</b>	<b>25</b>
<b>Total Liabilities</b>	<b>45</b>	<b>20</b>	<b>25</b>
<b>NET ASSETS</b>	<b>9,299</b>	<b>10,281</b>	<b>8,852</b>
<b>EQUITY</b>			
Accumulated funds	9,299	10,281	<b>8,852</b>
<b>TOTAL EQUITY</b>	<b>9,299</b>	<b>10,281</b>	<b>8,852</b>

# ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL RELATIONS

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## OVERVIEW

Agency	Budget 1998-99 \$m	Budget 1999-2000 \$m	Variation %
<b>Attorney General's Department</b>			
Total Expenses .....	429.6	461.8	7.6
Asset Acquisitions .....	26.4	24.7	(-) 6.4
<b>Judicial Commission of New South Wales</b>			
Total Expenses .....	2.7	3.0	10.5
Asset Acquisitions .....	0.2	0.2	(-) 2.5
<b>Legal Aid Commission of New South Wales</b>			
Total Expenses .....	84.8	84.5	(-) 0.4
Asset Acquisitions .....	1.5	2.6	72.8
<b>Office of the Director of Public Prosecutions</b>			
Total Expenses .....	52.8	54.4	3.0
Asset Acquisitions .....	0.9	0.9	...
<b>Department of Industrial Relations</b>			
Total Expenses .....	20.6	28.8	39.9
Asset Acquisitions .....	0.5	0.5	(-) 5.7
<b>Public Trust Office – Administration</b>			
Total Expenses .....	23.3	25.9	11.2
Asset Acquisitions .....	3.0	7.8	160.2
<b>WorkCover NSW</b>			
Total Expenses .....	169.1	172.0	1.7
Asset Acquisitions .....	5.2	12.9	148.1
<b>Registry of Births, Deaths and Marriages</b>			
Total Expenses .....	10.2	11.2	10.7
Asset Acquisitions .....	3.1	4.5	45.2
<b>Workers' Compensation (Dust Diseases) Board</b>			
Total Expenses .....	...	73.1	...*
Asset Acquisitions .....	...	0.2	...*
<b>Building and Construction Industry Long Service Payments Corporation</b>			
Total Expenses .....	39.3	47.4	20.4
Asset Acquisitions .....	0.1	0.4	1.6
<b>Total, Attorney General and Minister for Industrial Relations</b>			
Total Expenses .....	<b>832.4</b>	<b>962.1</b>	<b>15.6</b>
Asset Acquisitions .....	<b>40.9</b>	<b>54.7</b>	<b>33.7</b>

\* Workers' Compensation (Dust Diseases) Board was not in 1998-99 Budget.

# ATTORNEY GENERAL'S DEPARTMENT

The role of the Attorney General's Department is to provide a just and equitable legal system for the people of New South Wales.

The Attorney General's Department provides the legal and administrative framework to facilitate the conduct of the Attorney General's role as the first Law Officer of the Crown, as well as providing the services to support the Attorney's legislative and advisory responsibilities to Parliament and Cabinet. The Department is also responsible for courts administration and the operation of the Community Justice Centre Scheme.

## Expenditure Trends and Recent Developments

To improve client service and provide better access to court services a number of strategies have been trialled/implemented, as follows:

- ◆ trials of extended hours services at Burwood, Liverpool and Parramatta Local Courts;
- ◆ implementation of a Disability Strategic Plan, ensuring optimum service and access to clients with disabilities;
- ◆ implementation of remote witness facilities in the State's courts. This facility greatly reduces the risk of witnesses being unduly distressed or intimidated;
- ◆ provision of supplementary rooms for parties to domestic violence disputes and enhanced perimeter security of buildings to prevent unauthorised goods being brought into court complexes; and
- ◆ refurbishment of heritage buildings to create more secure zones within the court house and improve comfort for staff and visitors.

Additionally, in recognition of the amount of time spent by Police at court houses, a number of initiatives have been introduced at Fairfield Court House that are specifically aimed at reducing this time. It is planned that these initiatives will be extended to other court houses.

The introduction of technology across the Department is a critical strategy to provide quality service to the people of New South Wales.

During 1998-99 the Department has:

- ◆ continued to “rollout” information technology infrastructure (personal computers, networks and communications) to court houses and undertaken a tender for a new Court Administration System, which should streamline and standardise processes across various jurisdictions and levels of Courts;
- ◆ launched and continued to develop an internet site, “LawLink NSW”, which is designed to provide a central access point for the people of New South Wales to legal resources and services from across the NSW Government;
- ◆ continued the Justice Sector Automation and Data Exchange project, including finalisation of the Law Codes database which provides a common way of classifying offences. This delivers a critical tool for document exchange across the justice sector; and
- ◆ implemented a Judgement System. This system stores judgements electronically to the Internet and via e-mail to publishers and/or subscribers.

In 1998-99, the Department completed the construction of Campbelltown Children’s Court, commenced building a two court complex at Toronto and improved court facilities at Bega. In addition major refurbishment has been undertaken at Windsor, Wollongong, Cootamundra, Darlinghurst, King Street, Walgett and Dungog.

The program to equip court houses with closed circuit television continued during 1998-99. This allows vulnerable child witnesses to give evidence in a secure, non-threatening environment.

The Department has also focussed on improving court security throughout the State during the year.

## **Strategic Directions**

The Attorney General’s Department has continued to provide quality services to its clients, whilst still concentrating on the efficiency and effectiveness of these services.

The Department attempts to cater for client needs by analysing feedback received. Implementation of Court User Forums is one method adopted to improve client service.

The reduction of court delays is one of the Department's main priorities. Projects to achieve this are continuing. These include improved case management, the appointment of acting judicial officers and the continuation of alternative dispute resolution programs.

The role of the Attorney General's Department has been enhanced by being assigned lead responsibility for a number of strategic programs. Examples include:

- ◆ the Crime Prevention Division is the Government's key agency for providing advice on crime prevention policy and programs in New South Wales;
- ◆ the Violence Against Women Specialist Unit has been established to provide support and assistance to 17 regional violence prevention specialists and program co-ordination;
- ◆ the State Debt Recovery Office offers a debt management service to all government agencies;
- ◆ the Aboriginal Justice Advisory Committee has been re-established to provide ongoing and consistent monitoring of compliance with the recommendations of the Royal Commission Into Aboriginal Deaths in Custody;
- ◆ the Victims' Services Bureau provides advice and referrals to victims of crime;
- ◆ the Standing Interagency Advisory Committee on Court Security has been established as a peak inter-agency co-ordinating body for court security issues; and
- ◆ the establishment of a Capital Works Co-ordination Committee between the Criminal Justice System agencies provides a framework for better operational and service standards through improved asset planning and management.

## **1999-2000 Budget**

### ***Total Expenses***

The Department continues to concentrate on initiatives to improve access to justice.

In 1999-2000 it is estimated that the total expenses of the Attorney General's Department will amount to \$461.8 million.

Major expenses that will be incurred by the Department include estimated expenditure in relation to the Victims' Compensation Scheme (\$93.6 million) and Crown Solicitor's Office fees (\$13.3 million).

The Land and Environment Court will acquire new jurisdiction as a result of the new *Protection of the Environment Operation Act*. To maintain time standards and avoid court delays, particularly given the number of matters received, additional recurrent funding of \$561,000 per annum has been provided for an additional Judge, associated staff and flow on costs.

The passing and proclamation of the *Children and Young Persons Legislation (Repeal and Amendment) Act* will result in substantial changes to the operation of the Children's Court. The overall aim is to develop the Children's Court as a special jurisdiction, with both Magistrates and Children's Registrars possessing expert knowledge in this area. To achieve the requirements of the new legislation, \$2.2 million has been provided in 1999-2000.

Funding of \$2 million has been provided to the Department in 1999-2000 to meet both current and increased workloads arising from increased policing activity and the progressive appointment of additional Police. Other initiatives that will be undertaken in 1999-2000 include "Graffiti Abatement" and increased support for victims of crimes and jurors.

## **Asset Acquisitions**

The Attorney General's Department asset acquisition program provides for the construction of new court houses, expansion/modification of existing court houses, development of major computing facilities, and the purchase/replacement of plant and equipment.

The major components of the 1999-2000 program of \$24.7 million are:

- ◆ continued work to ensure the Department's systems are Year 2000 compliant (\$2.1 million);
- ◆ further implementation of the recommendations of the Department's Court Security Review (\$2.0 million);
- ◆ the Courts Administration System (\$1.9 million) which provides a new generation of computer applications to support the Local, District and Supreme Courts. The system will assist in improving court registry operations and the services offered by the courts to the community;
- ◆ Department and progressive statewide access to key applications such as the Courts Administration System and the Financial Management System;

- ◆ completion of a new Court House at Toronto (\$2.3 million);
- ◆ undertake backlog maintenance of court premises (\$3.6 million); and
- ◆ extension of Orange Court House (\$1.8 million).

## **JUDICIAL COMMISSION OF NEW SOUTH WALES**

The Commission is principally concerned with the provision of assistance to the courts in order to achieve consistency in imposing sentences, the organisation and supervision of an appropriate scheme of continuing education and training of judicial officers, and the examination of complaints against judicial officers.

### **Expenditure Trends and Recent Developments**

During 1998-99 the membership of the Commission was increased from eight to ten with the appointment of two additional community members in January 1999. The Commission examined 126 complaints against judicial officers and five matters were referred to two separate Conduct Divisions.

The Commission continued to enhance the Judicial Information Research Systems (JIRS), which included the replacement of 41 obsolete personal computers used by magistrates to access the system. Usage of JIRS increased to over 12,000 enquiries by judicial officers and other users of the justice system. The Commission also continued its involvement with the Justice Agencies Data Exchange project by the ongoing development of the Lawcodes database. This database will facilitate the usage and analysis of justice information in New South Wales and enable more efficient exchange, by major criminal justice agencies, of standardised electronic information regarding civil and criminal offences.

### **Strategic Directions**

To ensure the most efficient use of judicial resources, the Commission will continue to expand and enhance the services provided to judicial officers and the courts through the provision of high quality and relevant programmes. The Commission will offer extensive conference and seminar programmes for judicial officers in each court, ranging from induction courses for new appointees to specialist conferences on specific aspects of law, procedure, judicial skills and techniques.

The Commission will also continue its initiatives to ensure that judicial officers are aware of social context issues involving children, women, sexual offences, domestic violence and ethnic minorities.

## **1999-2000 Budget**

### ***Total Expenses***

The Commission will spend a total of \$2.952 million in 1999-2000 to cover its staffing and operational costs. This includes an amount of \$120,000 to develop and implement education programs on issues affecting women who are victims of domestic violence.

### ***Asset Acquisitions***

An amount of \$195,000 will be spent by the Commission to upgrade the hardware to run the Judicial Information Research System and to provide a communication network to a level sufficient to cope with demand for access to the database and for the ongoing plant and equipment needs of the Commission.

## **LEGAL AID COMMISSION OF NEW SOUTH WALES**

The Legal Aid Commission assists disadvantaged people to understand, protect and enforce their legal rights and interests by promoting access to the legal system and encouraging the use of appropriate alternative dispute resolution. The Commission is established under the *Legal Aid Commission Act 1979*, and provides legal assistance in matters arising under New South Wales and Commonwealth law.

### **Expenditure Trends and Recent Developments**

The primary sources of funds for the Legal Aid Commission are the State Government and the Public Purposes Fund (formerly the Solicitors' Trust Account Fund). The Commission also operates under an agency agreement with the Commonwealth Government to provide legal assistance in matters arising under Commonwealth law in line with the priorities and guidelines set by the Commonwealth. Funding from the Commonwealth is managed over the three years of the agreement. The current agreement will conclude at the end of 1999-2000.

The activity levels for the first two years of the current agreement have exceeded expectations and consequently significant reductions to the Commonwealth funded legal aid program are required in 1999-2000 in order to contain expenditures within available funds. Negotiations for a new agreement with the Commonwealth will commence this year.

## ***Strategic Directions***

Since April 1998, the Commission has participated in a centralised committals pilot scheme at the Downing Centre, with funding provided by the Public Purposes Fund. The objective of centralised committals is to reduce court delays and increase efficiency in the Court system. Preliminary results of this pilot have been favourable, with the number of matters being committed to the District Court for trial reducing. The pilot has also resulted in more matters proceeding to the District Court solely for sentencing and a higher percentage of matters being finalised in the Local Court than was previously the case.

A new case management system, known as LA Office, will be introduced by the Commission in 1999-2000. This represents an important milestone in the upgrade of the Commission's management information systems. The new system will not only provide data that are more consistent with other States and Territories, but will also result in substantial efficiency savings over the next 12 to 18 months.

## **1999-2000 Budget**

### ***Total Expenses***

Total expenses of the Commission are projected to be \$84.5 million in 1999-2000.

The Government has committed an additional \$3 million over four years for the Women's Domestic Violence Court Assistance Program. This will facilitate an enhancement of existing schemes and an expansion of the program. In 1999-2000, \$500,000 will be provided for this purpose.

Due to the favourable results of the centralised committals pilot, the Government has provided \$1.865 million in 1999-2000 to expand the committals pilot to courts in Western Sydney and regional New South Wales. In addition, \$100,000 has been allocated for the evaluation of the committals pilot, so as to ascertain whether funding should continue to be provided for this initiative in the future.

An additional \$4.8 million will be provided to the Commission for the State Criminal Law program. This will provide for the anticipated impact of an increase in arrest rates arising from the appointment of additional police during 1999-2000, and the increase in matters heard in the District Court as a consequence of the Court Delay Reduction Program. Funding for the centralised committals pilot will be utilised within the State Criminal Law program.

Finally, in 1999-2000 the Government will allocate an additional \$224,000 to better resource Community Legal Centres, and \$165,000 for the continuation of the Juvenile Justice Telephone advice line, which commenced in December 1998.

## **Asset Acquisitions**

A total of \$2.562 million will be spent by the Commission on the continuation of the management information system upgrade, the replacement of older computer equipment and to improve security and facilities at regional offices.

## **OFFICE OF THE DIRECTOR OF PUBLIC PROSECUTIONS**

The Office of the Director of Public Prosecutions is responsible for the prosecution of all indictable and certain criminal matters and the conduct of appeals in the Local, District, Supreme and High Courts.

### **Expenditure Trends and Recent Developments**

The Council on the Cost of Government conducted a detailed review of the Office during 1998, which identified the need for additional short-term funding pending the achievement of improvements in the management of the Office and the criminal justice system generally. Subsequently, additional recurrent funding of \$2.2 million in 1998-99 and \$2.15 million for 1999-2000 was provided to the Office to assist in alleviating this shortage. Additional funding was mainly directed towards the recruitment of 19 additional staff (Crown Prosecutors and Lawyers) and the briefing of barristers from the private bar.

### **Strategic Directions**

The Office has continued its commitment to improving the criminal justice system, in accordance with the corporate plan.

A Sydney pilot of electronic interchange of information between the Office and the NSW Police Service is being planned. Additionally, the Office is supporting an integrated proposal for video conferencing throughout the criminal justice system.

The Office will continue its upgrade of Information Technology during 1999-2000 to ensure the network is year 2000 compliant. Prosecutors will benefit from improved technology including electronic access to legal precedents, case law and legislation. Office policies and guidelines and other reference material will also be available via the Intranet. Through dial up facilities on lap top computers, electronic mail and remote access to CASES (the Office's case management system) will also be provided.

These improvements will significantly enhance productivity and service quality, enabling the Office to communicate more effectively with other criminal justice agencies.

## **1999-2000 Budget**

### ***Total Expenses***

In 1999-2000 total expenses will amount to \$54.4 million, including \$2.7 million for cost reimbursements to witnesses.

The Office will pursue its objective of providing the people of New South Wales with an independent, fair and just prosecution service.

In 1999-2000 the Office will continue to give high priority to increased co-operation with other criminal justice agencies to improve the performance of the criminal justice system, particularly in relation to centralised committals. Additionally, emphasis will continue to be placed on the provision of services to victims and witnesses.

Funding has also been provided to meet both current and increased workloads arising from the progressive appointment of additional Police.

### ***Asset Acquisitions***

The Office's estimated asset acquisition program will amount to \$900,000 in 1999-2000 and will be used for ongoing plant and equipment replacement (including the continued acquisition of litigation support hardware and software) and the fitout of accommodation.

## **DEPARTMENT OF INDUSTRIAL RELATIONS**

The Department of Industrial Relations works with employers, employees and their representatives to facilitate equitable, innovative and productive workplace relations. The Department has a leadership role in influencing industrial relations issues, and is committed to ensuring that employers and employees are informed of their rights and obligations under NSW industrial laws.

The Department also administers the Workers' Compensation Resolution Service (WCRS), which is directed at resolving disputed workers' compensation claims, and the Government and Related Employees Appeals Tribunal and Transport Appeals Board, which handle appeals against promotion and disciplinary decisions in the public sector.

### **Expenditure Trends and Recent Developments**

Apart from its industry advisory service, the Department has developed a range of publications, seminars and workshops. An emphasis of the education program is the delivery of these services to regional New South Wales. After a successful pilot, the WCRS was expanded in 1998 from 19 staff to 66 to allow the conciliation of workers compensation matters across New South Wales.

### ***Strategic Directions***

A major area of the Department's compliance activities involves the clothing industry, in particular the use of outworkers, with steps being taken to improve the working lives of these employees. These activities are based upon a cooperative approach, involving the relevant industrial parties, retailers and designers, with the goal of encouraging and promoting self-regulation in the industry. This targeted campaign will continue, with \$680,000 allocated to the Department for this program over the next three years.

In the coming years, the Department's advisory, education and compliance services will make greater use of technology. For instance, the rollout of the Compliance Information Management System will enable more specific targeting of compliance activities. Similarly, new telephonic technology (including the Internet) will assist in enhancing the quality and reach of advisory services.

The ongoing development of partnerships with industry and other service providers will also augment the Department's core activities. Apart from working with industries of strategic importance, the Department will also focus on contributing to whole-of-government strategies designed to encourage business investment in NSW workplaces.

The Policy and Equity Division will continue to provide the Minister for Industrial Relations and the Department with policy advice on current and emerging industrial relations issues. The Division hopes to further its objectives by:

- ◆ developing alliances with organisations representing customers and stakeholders;
- ◆ increasing the relevance and evaluating the impact of legislation and policies; and
- ◆ participating in test cases and reviews addressing industrial relations matters.

## **1999-2000 Budget**

### ***Total Expenses***

In 1999-2000, total expenses are projected to be \$28.8 million, which is a very significant increase on the 1998-99 Budget. This is largely due to the expansion of the Workers' Compensation Resolution Service. Expenses in 1999-2000 also include provision for expenditure of \$350,000 on the outworker campaign. The Department will continue to respond to individual complaints about employment practices, and will target specific industries, if necessary, to raise the levels of compliance.

Consolidation of the WCRS will continue, enabling timely and acceptable outcomes for workers with injuries or illnesses engendered within the workplace.

### ***Asset Acquisitions***

The asset acquisition program of the Department of Industrial Relations will amount to \$500,000 in 1999-2000. A significant proportion of the program will be dedicated to internal systems improvements and the implementation of new electronically delivered services.

## **PUBLIC TRUST OFFICE – ADMINISTRATION**

The Public Trust Office:

- ◆ administers estates, trusts and agency related matters;
- ◆ prepares wills; and
- ◆ manages client funds through the operation of a Common Fund.

The Public Trust Office is financially independent of the Consolidated Fund. All expenditure and capital works are funded through revenue generated from clients and other corporate income. The Public Trustee is obliged to accept all estates regardless of their value.

## **Expenditure Trends and Recent Developments**

During the past five years expenditure has been maintained as far as possible in line with general inflationary trends, with a high proportion being salary related. In terms of annual variations, the most significant item is a regular adjustment to provisions for superannuation in respect of the State Superannuation Scheme based on actuarial assessments. All superannuation liabilities are fully funded by the Public Trustee.

In addition to the above, there will be an increase in computer systems maintenance and depreciation due to the asset acquisitions referred to below.

## **Strategic Directions**

The Public Trustee's Regulations come up for review in September 1999 under the *Subordinate Legislation Act*. Significant changes to the Public Trustee's pricing structure are being sought under National Competition Policy to enable comparability within the Trustee industry.

The changes to the *Trustee Act* in March 1998 require trustees to manage client portfolios under prudent person principles. This will require the development of financial plans for clients of the Office, and determination of an appropriate asset diversification strategy. To implement the changes to the Act requires a significant investment in resources and new systems, as well as changes in work practices. The project to manage this is well under way.

## **1999-2000 Budget**

### ***Total Expenses***

The 1999-2000 Budget provides for total expenditure of \$25.9 million. Salaries and related items account for approximately 68 percent of total expenditure, while operating expenses (32 percent) are used to maintain agency structures and branch networks, as well as plant and equipment items. Included in the Budget are special projects recurrent expenses relating to the Estate and Trust Administration System, Prudent Person, Year 2000, and Records Management totalling \$0.87 million. The full expenditure is funded by the Public Trustee.

The prime sources of revenue are the commission and fees levied against clients for the administration of estates and trusts. These are fixed by regulation. The ability to generate this revenue is being eroded by changes in society with more common joint holdings of assets and superannuation passing directly to nominated beneficiaries. Increased competition in the market will also affect revenue.

### ***Asset Acquisitions***

At present there is a program underway to replace the Public Trustee's estate and trust management system. The first phase will cost \$2.8 million, and is due to be completed by September 1999 to comply with Year 2000 requirements. Pricing for the second phase is yet to be negotiated. The Public Trust Office has also budgeted \$5.032 million for other systems upgrades.

## **WORKCOVER AUTHORITY**

In undertaking its statutory role, the WorkCover Authority:

- ◆ promotes the prevention of injuries and diseases at the workplace and the development of healthy and safe workplaces;
- ◆ promotes the prompt, efficient and effective management of injuries to persons injured at work;
- ◆ ensures efficient operation of workers' compensation insurance arrangements, having regard to policies of the Workers Compensation Advisory Council; and
- ◆ ensures co-ordination of arrangements for the administration of schemes governed by workers' compensation and occupational health and safety legislation.

While the operations of the WorkCover Authority are included in the State Budget, the Budget does not include the underwriting and investment activities of the WorkCover Scheme Statutory Funds which are managed by licensed insurers on behalf of WorkCover.

## **Expenditure Trends and Recent Developments**

A key initiative in 1998-99 was the implementation of new legislation, the *Workplace Injury Management and Workers Compensation Act, 1998*. The legislation is designed to promote an integrated approach to injury management and claims management and also to foster participation by both employers and employees in return to work programs. The Act also provides for the introduction of private underwriting of workers' compensation insurance from 1 October 1999.

In 1998-99 the WorkCover Authority commenced a major campaign to raise community awareness of the benefits of workplace safety. The campaign will continue in 1999-2000.

## **Strategic Directions**

Consistent with its statutory responsibilities, WorkCover is continuing to pursue key corporate objectives to enable stakeholders to achieve safe workplaces, effective return to work and security for injured workers.

## **1999-2000 Budget**

### ***Total Expenses***

Total expenses for 1999-2000 are estimated at \$172 million, including:

- ◆ \$54.0 million to promote the prevention of injuries and diseases at workplaces;
- ◆ \$17.5 million to maintain a workers' compensation insurance and injury management service to employers and workers;
- ◆ \$32.5 million for resolution of workers' compensation disputes including funding of the Compensation Court of New South Wales;
- ◆ \$7.0 million for the occupational health and safety social awareness and education program; and
- ◆ \$25.4 million to meet the cost of workers' compensation related claims made to uninsured employers, failed insurers and those arising from bush fire fighting and emergency services activities.

## **Asset Acquisitions**

The capital program of \$12.9 million in 1999-2000 provides for a range of technology applications necessary to support the business of WorkCover. It also supports WorkCover's occupational health and safety testing objectives by upgrading a range of safety related scientific and engineering equipment.

Provision has been made for the on-going implementation of the revised information technology strategic plan, the contents of which are consistent with the Government's blueprint on information management and technology.

## **REGISTRY OF BIRTHS, DEATHS AND MARRIAGES**

The Registry of Births, Deaths and Marriages records in perpetuity all births, deaths and marriages occurring in New South Wales and provides documentation on these events to individuals to help establish a range of legal entitlements. The Registry also collects statistical data for Government and other organisations, performs civil marriages and undertakes searches of the records. The Registry generates sufficient revenue from its commercial activities to fund both its regulatory and commercial activities.

### **Expenditure Trends and Recent Developments**

The Registry has been operating commercially since 1992 and returns dividends to Government. The dividend for 1998-99 is anticipated to be \$2.01 million.

The Registry has focused on expanding its services and products over the past five years and has developed successful products such as genealogical indexes and commemorative certificates. Further initiatives are being undertaken to develop new business products and develop partnerships with other agencies.

### **Strategic Directions**

The Registry's strategic priorities are to ensure its commercial viability and overall performance. These include development of information technology systems to support management and staff, and human resource strategies to enhance skills and flexibility. Measures have also been introduced to re-engineer processes with the object of achieving quality-driven operational efficiencies.

## **1999-2000 Budget**

### ***Total Expenses***

Total expenses are estimated at \$11.24 million, an increase of 10.7 percent over the 1998-99 Budget. The Registry's major items of expenditure are production costs and employee-related expenses. The increases in expenses are due to business consultancies connected with new product and technology development, an increase in total depreciation of assets, and the full impact of the recent award salary increase.

### ***Asset Acquisitions***

The Registry's asset acquisition program in 1999-2000 will be \$4.45 million. The Registry is undertaking a major data conversion project to convert its older (prior to 1951) paper records to a digitised format. This project will reduce production costs and improve service delivery to the Registry's clients and ensure the preservation of the Registry's data. Total projected expenditure is \$4.79 million, with \$3.0 million to be expended in 1999-2000.

The Registry will also spend:

- ◆ \$100,000 in 1999-2000 on development of a smaller data conversion project to capture electronically the deaths and marriages records from 1952-1991;
- ◆ \$162,000 on new product development;
- ◆ \$1.08 million on technological upgrades and systems development; and
- ◆ \$108,000 on other minor works.

All expenditure is internally funded from the Registry's retained earnings.

## **WORKERS' COMPENSATION (DUST DISEASES) BOARD**

The Workers' Compensation (Dust Diseases) Board is a statutory authority established under the *Workers' Compensation (Dust Diseases) Act 1942*. Under the Act, the Board is required to determine eligibility and award compensation to workers and dependents of deceased workers. The Board is also responsible for administering the Workers' Compensation (Dust Diseases) Fund, the Dust Diseases Reserve Fund, and the payment of monies for compensation, awards, research grants, fees, salaries and all other costs of administration of the Act, including the operating expenses of the Dust Diseases Tribunal.

## **Expenditure Trends and Recent Developments**

In May 1999, the Australian Bureau of Statistics classified the Board as being part of the General Government Sector. Due to this reclassification, the Board is included in the State Budget for the first time in 1999-2000. Prior to this reclassification, the Board was classified as a Public Financial Enterprise. The reasons for this change are twofold. One, the compensation payments made by the Board are deemed as being personal benefit payments, with such payments being exclusively General Government Sector transactions. And two, the Board is funded by a levy imposed upon workers' compensation policies, with those individuals and organisations paying the levy deriving no direct benefit from the payment.

Due to an increase in outstanding claims over the previous four years, total expenses, which encompass the cost of claims and other expenditure of the Board, have grown from \$50.2 million in 1996-97 to a projected \$73.1 million in 1999-2000. This expenditure projection for 1999-2000 includes an actuarial estimate of an increase of \$37.2 million in the total liabilities of the Dust Diseases Fund.

### ***Strategic Directions***

Investment income of the Board has been increasing in recent years, growing from \$12.8 million in 1994-95 to a projected \$26 million in 1999-2000. The Dust Diseases workers' compensation levy rate for 1999-2000 has been set to meet compensation liabilities arising from total reported compensation claims as at 30 June 1999, and projected claims forecast by the Board's actuaries for 1999-2000. The Board's policy is to maintain the levy at a level that meets the liabilities associated with reported and forecast claims for the relevant financial year.

### **1999-2000 Budget**

#### ***Total Expenses***

Total expenses, encompassing the projected cost of claims and other expenditure, are projected to be \$73.1 million in 1999-2000. This represents a decrease of 5.9 percent from total expenses projected for 1998-99. This decrease in expenditure is due to an anticipated \$5.2 million reduction in liabilities associated with the increase in outstanding claims.

## **Asset Acquisitions**

Asset acquisitions by the Board are projected to be \$241,000 in 1999-2000. This expenditure will meet the information technology needs of the Board, including Year 2000 problem compliance, upgrade of file servers and electronic filing system, and the purchase of a digital photocopier.

## **BUILDING AND CONSTRUCTION INDUSTRY LONG SERVICE PAYMENTS CORPORATION**

The Corporation administers the Building and Construction Industry Long Service Payments Act 1986. The Act provides workers in the building and construction industry an industry-based, portable long-service benefit scheme. Funds are obtained from a levy on prescribed building and construction work in New South Wales and from investment earnings.

### **Expenditure Trends and Recent Developments**

The Corporation administers long-service benefits that are required to be readily available when members decide to claim them. The Corporation does not directly control the numbers of claims made and therefore cash flows may vary significantly from year to year. Over recent years, the amounts paid have been gradually rising and substantial funds are held which are available to claimants. Actuarial assumptions are used to calculate forward projections of scheme liabilities, investments and levy earnings. There is risk of significant variation to projected results due to the demonstrated uncertainty and volatility of these assumptions, and in particular as the current levy rate is less than the actuarially estimated long-term rate.

The levy on building and construction work was suspended during the period 29 March 1993 to 30 June 1997 due to the adequacy of funds to meet long-service payments. Following payment of two dividends to the Government in 1996 and 1997, the levy has been re-introduced to meet future long-term financial commitments at a rate of 0.2 percent on the cost of building and construction work.

A number of legislative changes came into effect in July 1998, mainly aimed at more effectively aligning long service benefits with the pay standards and work conditions now prevalent across the building industry. This has resulted in a once-off increase in the accrued liabilities of the scheme and an increase in the actuarially determined long-term levy rate from 0.24 percent to 0.28 percent. The current applied rate remains at 0.2 percent.

## **Strategic Directions**

The Corporation has initiated strategic plans to remain competitive, as there are a number of private organisations that provide similar services to the building and construction industry. These plans include the provision of customer focussed services which are timely and of high quality, and ensuring that its overall operations are both effective and efficient. In order to meet these objectives the Corporation is heavily dependent on, and aims to improve, its information technology systems.

The Corporation has entered into arrangements with a majority of local governments to act as levy collection agents.

The Corporation has implemented a Year 2000 Rectification Plan to minimise any disruption to provision of services arising from the millennium date problem. This plan is consistent with Premier's Memoranda and compliant with requirements of the Office of Information Technology.

## **1999-2000 Budget**

### ***Total Expenses***

Total expenses are estimated to be \$47.4 million, of which \$38.2 million relates to long-service expenses for registered building and construction industry workers.

Total income is estimated to be \$52 million, of which \$24.6 million is attributed to income from the long-service levy. \$27.4 million is attributed to investment earnings from funds invested through NSW Treasury Corporation.

### ***Asset Acquisitions***

An amount of \$0.4 million has been budgeted for the Corporation's Year 2000 compliance project and annual provisions.

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**23 ATTORNEY GENERAL'S DEPARTMENT**

	1998-99		<b>1999-2000 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	223,985	225,120	<b>232,822</b>
Other operating expenses	59,972	63,163	<b>64,364</b>
Maintenance	8,909	7,675	<b>8,596</b>
Depreciation and amortisation	16,531	17,492	<b>18,990</b>
Grants and subsidies	1,740	1,891	<b>2,648</b>
Other expenses	118,032	143,458	<b>134,395</b>
<b>Total Expenses</b>	<b>429,169</b>	<b>458,799</b>	<b>461,815</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	73,584	68,098	<b>72,613</b>
Investment income	240	424	<b>240</b>
Retained taxes, fees and fines	3,400	5,576	<b>3,400</b>
Grants and contributions	31,352	27,980	<b>29,941</b>
Other revenue	6,478	10,551	<b>6,767</b>
<b>Total Retained Revenue</b>	<b>115,054</b>	<b>112,629</b>	<b>112,961</b>
Gain/(loss) on disposal of non current assets	...	(20)	...
<b>NET COST OF SERVICES</b>	<b>314,115</b>	<b>346,190</b>	<b>348,854</b>

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**23 ATTORNEY GENERAL'S DEPARTMENT**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	194,460	197,387	<b>202,975</b>
Grants and subsidies	(1,915)	(1,029)	<b>(352)</b>
Other	185,536	210,684	<b>207,978</b>
<b>Total Payments</b>	<b>378,081</b>	<b>407,042</b>	<b>410,601</b>
<b>Receipts</b>			
Sale of goods and services	74,961	66,698	<b>71,820</b>
Retained taxes	(1,377)	...	...
Other	37,815	41,767	<b>37,192</b>
<b>Total Receipts</b>	<b>111,399</b>	<b>108,465</b>	<b>109,012</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(266,682)</b>	<b>(298,577)</b>	<b>(301,589)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(26,394)	(23,057)	<b>(24,679)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(26,394)</b>	<b>(23,057)</b>	<b>(24,679)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Repayment of borrowings and advances	(946)	(947)	<b>(1,012)</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(946)</b>	<b>(947)</b>	<b>(1,012)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	263,672	300,172	<b>295,075</b>
Capital appropriation	26,369	22,915	<b>24,679</b>
Cash reimbursements from the Consolidated Fund Entity	3,010	3,681	<b>3,815</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>293,051</b>	<b>326,768</b>	<b>323,569</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(971)</b>	<b>4,187</b>	<b>(3,711)</b>

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**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL  
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**23 ATTORNEY GENERAL'S DEPARTMENT**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<hr/>			
<b>CASH FLOW STATEMENT (cont)</b>			
Opening Cash and Cash Equivalents	13,505	8,331	<b>12,518</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>12,534</b>	<b>12,518</b>	<b>8,807</b>
<hr/>			
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(314,115)	(346,190)	<b>(348,854)</b>
Non cash items added back	46,056	45,187	<b>48,087</b>
Change in operating assets and liabilities	1,377	2,426	<b>(822)</b>
<b>Net cash flow from operating activities</b>	<b>(266,682)</b>	<b>(298,577)</b>	<b>(301,589)</b>

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**23 ATTORNEY GENERAL'S DEPARTMENT**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	12,534	12,518	<b>8,807</b>
Receivables	9,459	15,798	<b>15,370</b>
<b>Total Current Assets</b>	<b>21,993</b>	<b>28,316</b>	<b>24,177</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Cost/valuation	499,542	478,849	<b>501,528</b>
Accumulated depreciation	(60,481)	(67,657)	<b>(84,647)</b>
Receivables	8,753	27,161	<b>27,161</b>
<b>Total Non Current Assets</b>	<b>447,814</b>	<b>438,353</b>	<b>444,042</b>
<b>Total Assets</b>	<b>469,807</b>	<b>466,669</b>	<b>468,219</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	56	142	<b>142</b>
Employee entitlements	535	13,500	<b>14,250</b>
Other provisions	11,849	112	<b>112</b>
Other	25,535	31,200	<b>29,200</b>
<b>Total Current Liabilities</b>	<b>37,975</b>	<b>44,954</b>	<b>43,704</b>
<b>Non Current Liabilities -</b>			
Borrowings	45,219	45,219	<b>44,207</b>
<b>Total Non Current Liabilities</b>	<b>45,219</b>	<b>45,219</b>	<b>44,207</b>
<b>Total Liabilities</b>	<b>83,194</b>	<b>90,173</b>	<b>87,911</b>
<b>NET ASSETS</b>	<b>386,613</b>	<b>376,496</b>	<b>380,308</b>
<b>EQUITY</b>			
Reserves	57,989	36,645	<b>36,645</b>
Accumulated funds	328,624	339,851	<b>343,663</b>
<b>TOTAL EQUITY</b>	<b>386,613</b>	<b>376,496</b>	<b>380,308</b>

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# ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL RELATIONS

## 23 ATTORNEY GENERAL'S DEPARTMENT

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### 23.1 Justice Services

#### **23.1.1 Justice Policy and Planning**

Program Objective(s): To provide an equitable and just legal system for the community.

Program Description: Research and provision of legal policy and information to assist the Government in formulating and initiating new policies and developing legislation. Review of laws and services in consultation with the community, to ensure they are relevant to contemporary needs. Development of initiatives to promote a safer community.

(EFT)	Average Staffing	
	1998-99	1999-
2000 <u>Activities</u> :		
Aboriginal Justice Advisory Council	4	4
Bureau of Crime Statistics and Research	29	29
Crime Prevention Division	27	31
Criminal Law Review Division	5	5
Law Reform Commission	16	17
Legislation and Policy Division	25	22
	106	108

1998-99		1999-2000
Budget	Revised	Budget
\$000	\$000	\$000

### **OPERATING STATEMENT**

#### **Expenses -**

Operating expenses -			
Employee related	7,394	6,812	<b>7,300</b>
Other operating expenses	2,578	2,065	<b>2,100</b>
Maintenance	279	240	<b>272</b>
Depreciation and amortisation	366	303	<b>329</b>
Grants and subsidies			
Grants to non profit organisations	1,433	1,584	<b>1,841</b>
<b>Total Expenses</b>	<b>12,050</b>	<b>11,004</b>	<b>11,842</b>

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**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL  
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**23 ATTORNEY GENERAL'S DEPARTMENT**

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**23.1 Justice Services**

**23.1.1 Justice Policy and Planning (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases - other	...	23	...
Services provided to departmental commercial activities	321	50	<b>46</b>
Minor sales of goods and services	302	405	<b>300</b>
Investment income	9	15	<b>8</b>
Grants and contributions	2,096	1,724	<b>2,327</b>
Other revenue	54	914	<b>1,158</b>
<b>Total Retained Revenue</b>	<b>2,782</b>	<b>3,131</b>	<b>3,839</b>
<b>NET COST OF SERVICES</b>	<b>9,268</b>	<b>7,873</b>	<b>8,003</b>

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<b>ASSET ACQUISITIONS</b>	<b>72</b>	<b>160</b>	<b>140</b>
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**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**23 ATTORNEY GENERAL'S DEPARTMENT**

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**23.1 Justice Services**

**23.1.2 Regulatory Services**

Program Objective(s): To assist the community in New South Wales to receive professional services that are affordable, accountable and of a high standard.

Program Description: Regulation and education of professionals and members of occupational associations to improve service standards. Hearing and determination of complaints against legal practitioners, law clerks and licensed conveyancers in New South Wales. Promotion of educational awareness of social issues for the legal profession. Assistance to and promotion of the self regulation of professional associations.

(EFT)	Average Staffing	
2000 <u>Activities:</u>	1998-99	1999-
Legal Profession Advisory Council	1	1
Office of the Legal Services Commissioner	14	15
Professional Standards Council	1	1
	16	17

1998-99		1999-2000
Budget	Revised	Budget
\$000	\$000	\$000

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	1,081	1,184	<b>1,258</b>
Other operating expenses	812	1,068	<b>1,100</b>
Maintenance	9	2	<b>9</b>
Depreciation and amortisation	2,151	98	<b>106</b>
<b>Total Expenses</b>	<b>4,053</b>	<b>2,352</b>	<b>2,473</b>

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**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL  
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**23 ATTORNEY GENERAL'S DEPARTMENT**

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**23.1 Justice Services**

**23.1.2 Regulatory Services (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services	166	17	...
Other revenue	1,721	2,235	<b>2,177</b>

<b>Total Retained Revenue</b>	<b>1,887</b>	<b>2,252</b>	<b>2,177</b>
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<b>NET COST OF SERVICES</b>	<b>2,166</b>	<b>100</b>	<b>296</b>
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<b>ASSET ACQUISITIONS</b>	<b>34</b>	<b>53</b>	<b>49</b>
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# ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL RELATIONS

## 23 ATTORNEY GENERAL'S DEPARTMENT

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### 23.1 Justice Services

#### **23.1.3 Legal and Support Services**

Program Objective(s): To provide a range of legal and support services to Government and the community, including legal representation, debt recovery and legal practice management services. To provide information about the Department, the Attorney General and the NSW justice system and act as a point of contact for members of the public who wish to raise questions with the Attorney General.

Program Description: Representation of and advice to members of the public granted legal aid. Provision of relevant policy submissions to Government. Provision of an impartial dispute resolution service to all sections of the community. The recovery of debt to New South Wales Government Departments and other Government agencies.

	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<u>Outputs:</u>					
Community Justice Centres -					
Number of Centres	no.	7	7	7	<b>7</b>
Number of files opened	no.	5,462	5,587	5,600	<b>5,880</b>
Percentage resolved	%	40	38	38	<b>38</b>
Number of mediation sessions	no.	1,959	1,630	2,050	<b>2,160</b>
Percentage agreement	%	86	85	80	<b>80</b>
Public Defenders -					
Supreme Court Trials	no.	15	45	80	<b>80</b>
Supreme Court Sentences	no.	6	11	8	<b>8</b>
District Court Trials	no.	302	283	380	<b>385</b>
District Court Sentences	no.	200	188	220	<b>220</b>
District Court Appeals	no.	25	28	45	<b>45</b>
Court of Criminal Appeal appearances	no.	50	89	70	<b>100</b>
State Debt Recovery -					
Number of time to pay arrangements	no.	525	720	1,200	<b>1,500</b>
Value of time to pay arrangements	\$m	3.9	6.1	9.8	<b>12.0</b>
Number of Victims Compensation Tribunal cases fully paid	no.	89	110	150	<b>150</b>
<u>Average Staffing:</u>	EFT	118	131	130	<b>129</b>

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**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL  
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**23 ATTORNEY GENERAL'S DEPARTMENT**

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**23.1 Justice Services**

**23.1.3 Legal and Support Services (cont)**

	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	8,812	10,268	<b>10,189</b>
Other operating expenses	3,734	6,541	<b>6,491</b>
Maintenance	631	340	<b>622</b>
Depreciation and amortisation	331	504	<b>547</b>
Other expenses			
Compensation for legal costs	...	5	...
Costs in Criminal Cases Act	262	962	<b>262</b>
Costs awarded against the Crown in criminal matters	1,779	1,070	<b>1,815</b>
Legal Representation Office	...	2,345	<b>2,345</b>
Witnesses expenses	500	26	<b>500</b>
<b>Total Expenses</b>	<b>16,049</b>	<b>22,061</b>	<b>22,771</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases - other	...	28	...
Legal Aid services	2,798	3,015	...
Services provided to departmental commercial activities	50	62	<b>77</b>
Minor sales of goods and services	859	447	<b>862</b>

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**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL  
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**23 ATTORNEY GENERAL'S DEPARTMENT**

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**23.1 Justice Services**

**23.1.3 Legal and Support Services (cont)**

**OPERATING STATEMENT**

Investment income	12	18	11
Grants and contributions	4	315	404
Other revenue	49	88	25
<b>Total Retained Revenue</b>	<b>3,772</b>	<b>3,973</b>	<b>1,379</b>
<b>NET COST OF SERVICES</b>	<b>12,277</b>	<b>18,088</b>	<b>21,392</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>194</b>	<b>302</b>	<b>678</b>

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Note: From 1 July 1999 funding for Public Defenders has been transferred from the Legal Aid Commission to the Attorney General's Department.

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**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL  
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**23 ATTORNEY GENERAL'S DEPARTMENT**

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**23.1 Justice Services**

**23.1.4 Information and Management Services**

Program Objective(s): To provide professional and specialist advice and cost effective information and management services.

Program Description: Provision and co-ordination of information and management services.

(EFT)	Average Staffing	
	1998-99	1999-
2000		
<u>Activities:</u>		
Minister's Office	11	12
Corporate Communications	2	3
	13	15
	1998-99	1999-2000
	Budget	Revised
	\$000	\$000
		<b>Budget</b>
		<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	1,286	1,393	<b>1,607</b>
Other operating expenses	516	498	<b>575</b>
Maintenance	44	41	<b>47</b>
Depreciation and amortisation	40	41	<b>44</b>
Grants and subsidies			
Commercial Disputes Centre	168	168	<b>88</b>
Criminology Research	71	71	<b>71</b>
Australian Institute of Judicial Administration	68	68	<b>68</b>
Other expenses			
Compensation for legal costs	533	533	<b>533</b>
Compensation - Crimes Act inquiries	300	...	<b>300</b>
Ex gratia payments	...	3	...
Legal assistance claims	400	...	<b>400</b>
Dormant Funds on Public Trust	24	24	<b>24</b>
Crown Solicitor's Office fees	7,055	28,206	<b>13,300</b>
<b>Total Expenses</b>	<b>10,505</b>	<b>31,046</b>	<b>17,057</b>

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**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL  
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**23 ATTORNEY GENERAL'S DEPARTMENT**

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**23.1 Justice Services**

**23.1.4 Information and Management Services (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases - other	...	4	...
Services provided to departmental commercial activities	5	8	7
Minor sales of goods and services	6	...	7
Investment income	1	2	1
Grants and contributions	1	...	1
Other revenue	3	30	2
<b>Total Retained Revenue</b>	<b>16</b>	<b>44</b>	<b>18</b>
<b>NET COST OF SERVICES</b>	<b>10,489</b>	<b>31,002</b>	<b>17,039</b>

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<b>ASSET ACQUISITIONS</b>	<b>21</b>	<b>33</b>	<b>32</b>
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**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**23 ATTORNEY GENERAL'S DEPARTMENT**

**23.1 Justice Services**

**23.1.5 Justice Support Services**

Program Objective(s): To provide services which support the integrity of the justice system.

Program Description: Provision of a range of services to the Judiciary, court staff, departmental officers and people who use or are involved in the court system. These services include library services, independent recording and transcript of court proceedings, jury management, building and in-court security and enforcement of court orders.

(EFT)	Average Staffing	
	1998-99	1999-
<u>2000 Activities:</u>		
Attorney General's Library	9	9
New South Wales Law Libraries	10	10
Law Courts Library	18	18
Office of the Sheriff	344	370
Reporting Services Bureau	353	344
	734	751

1998-99		1999-2000
Budget	Revised	Budget
\$000	\$000	\$000

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	38,040	38,033	<b>43,452</b>
Other operating expenses	8,047	11,721	<b>12,292</b>
Maintenance	1,947	1,856	<b>1,957</b>
Depreciation and amortisation	...	2,396	<b>2,604</b>
Other expenses			
Jury costs	6,199	7,215	<b>6,339</b>
Ex gratia payments	...	2	...
<b>Total Expenses</b>	<b>54,233</b>	<b>61,223</b>	<b>66,644</b>

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**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL  
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**23 ATTORNEY GENERAL'S DEPARTMENT**

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**23.1 Justice Services**

**23.1.5 Justice Support Services (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases - other	...	167	...
Transcription services	157	...	...
Sheriff's fees	4,869	4,369	<b>4,869</b>
Services provided to departmental commercial activities	292	458	<b>487</b>
Minor sales of goods and services	1,116	814	<b>1,431</b>
Investment income	58	107	<b>60</b>
Grants and contributions	23	4	<b>147</b>
Other revenue	360	583	<b>225</b>
<b>Total Retained Revenue</b>	<b>6,875</b>	<b>6,502</b>	<b>7,219</b>
<b>NET COST OF SERVICES</b>	<b>47,358</b>	<b>54,721</b>	<b>59,425</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>1,092</b>	<b>1,705</b>	<b>1,588</b>

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## ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL RELATIONS

### 23 ATTORNEY GENERAL'S DEPARTMENT

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#### 23.1 Justice Services

##### **23.1.6 Human Rights Services**

Program Objective(s): To ensure the individual rights of the people of New South Wales are understood, respected and supported.

Program Description: Provision of advice and education to the community about discrimination and privacy to assist in the minimisation of human rights abuses. Provision of redress when violation of human rights has occurred. Making substitute decisions for people with decision making disabilities. Provision of assistance to victims of violent crime. Provision of avenues for appeals.

	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<u>Outputs:</u>					
Administrative Decisions Tribunal -					
Total matters	no.	n.a.	126	250	<b>1,110</b>
Anti-Discrimination Board -					
Request for legal advice	no.	164	164	192	<b>211</b>
Complaints lodged	no.	1,649	1,312	1,200	<b>1,200</b>
Complaints finalised	no.	1,762	1,520	1,450	<b>1,520</b>
Complaints referred to the Equal Opportunity Tribunal	no.	212	149	170	<b>170</b>
Privacy Committee -					
Complaints resolved	no.	142	160	170	<b>200</b>
Advice provided	no.	224	215	166	<b>200</b>
Victims Compensation Tribunal -					
Applications registered	no.	10,932	11,200	9,505	<b>12,000</b>
Awards made	no.	5,365	4,918	3,429	<b>940</b>
Dismissals	no.	938	1,275	1,303	<b>250</b>
Total amount of awards paid	\$m	91.3	91.6	87.9	<b>93.6</b>
<u>Average Staffing:</u>	EFT	89	97	125	<b>135</b>

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**23 ATTORNEY GENERAL'S DEPARTMENT**

**23.1 Justice Services**

**23.1.6 Human Rights Services (cont)**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	4,147	4,433	<b>6,188</b>
Other operating expenses	4,896	3,866	<b>4,230</b>
Maintenance	268	316	<b>332</b>
Depreciation and amortisation	491	480	<b>521</b>
Grants and subsidies			
Grants to non profit organisations	...	...	<b>500</b>
Other expenses			
Office of the Public Guardian	4,954	4,954	<b>4,954</b>
Compensation to victims of crimes	85,623	87,858	<b>93,623</b>
<b>Total Expenses</b>	<b>100,379</b>	<b>101,907</b>	<b>110,348</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases - other	...	29	...
Services provided to departmental commercial activities	32	66	<b>59</b>
Minor sales of goods and services	176	754	<b>187</b>
Investment income	8	19	<b>11</b>
Retained taxes, fees and fines	3,400	5,571	<b>3,400</b>
Grants and contributions	3	17	<b>4</b>
Other revenue	1,131	106	<b>31</b>
<b>Total Retained Revenue</b>	<b>4,750</b>	<b>6,562</b>	<b>3,692</b>
<b>NET COST OF SERVICES</b>	<b>95,629</b>	<b>95,345</b>	<b>106,656</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>145</b>	<b>226</b>	<b>232</b>

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**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**23 ATTORNEY GENERAL'S DEPARTMENT**

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**23.2 Court Services**

**23.2.1 Supreme Court**

Program Objective(s): To provide a range of appropriate and accessible civil and criminal dispute resolution services which meet the demands of all clients.

Program Description: The provision of courts, judges, masters, registry services and support staff to hear appeals and criminal and civil trials. The administration of deceased estates by the Probate Division of the Supreme Court.

	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<u>Outputs:</u>					
Civil cases resolved -					
At hearing	no.	1,474	1,615	1,306	<b>1,306</b>
Arbitration	no.	613	353	30	<b>30</b>
Other disposals (includes settlements, transfers, etc)	no.	2,855	9,130	6,900	<b>6,900</b>
Appeals	no.	922	795	815	<b>815</b>
Criminal cases resolved -					
Bail applications	no.	2,370	2,661	2,900	<b>2,900</b>
Trials	no.	44	43	80	<b>80</b>
Other (Pleas, no bills, etc)	no.	38	67	55	<b>55</b>
Appeals	no.	813	709	600	<b>600</b>
Probate grants made	no.	20,144	21,936	22,000	<b>22,000</b>
Enforcement orders issued -					
Civil writs	no.	1,392	1,224	1,140	<b>1,140</b>
Criminal warrants	no.	68	60	36	<b>36</b>
<u>Average Staffing:</u>	EFT	319	310	310	<b>314</b>

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**23 ATTORNEY GENERAL'S DEPARTMENT**

**23.2 Court Services**

**23.2.1 Supreme Court (cont)**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	27,217	27,219	<b>27,970</b>
Other operating expenses	3,530	3,153	<b>3,537</b>
Maintenance	823	711	<b>767</b>
Depreciation and amortisation	1,263	1,383	<b>1,501</b>
Other expenses			
Law Courts Limited	3,770	3,667	<b>3,367</b>
Fees for the arbitration of civil claims	327	327	<b>327</b>
<b>Total Expenses</b>	<b>36,930</b>	<b>36,460</b>	<b>37,469</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases - other	...	68	...
Sale of transcripts	1,546	1,277	<b>1,560</b>
Supreme Court fees	18,069	16,100	<b>20,936</b>
Services provided to departmental commercial activities	102	152	<b>137</b>
Minor sales of goods and services	146	...	<b>254</b>
Investment income	26	44	<b>25</b>
Retained taxes, fees and fines	...	5	...
Grants and contributions	33	...	<b>10</b>
Other revenue	416	437	<b>415</b>
<b>Total Retained Revenue</b>	<b>20,338</b>	<b>18,083</b>	<b>23,337</b>
<b>NET COST OF SERVICES</b>	<b>16,592</b>	<b>18,377</b>	<b>14,132</b>
<b>ASSET ACQUISITIONS</b>	<b>2,332</b>	<b>2,038</b>	<b>1,912</b>

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**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL  
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**23 ATTORNEY GENERAL'S DEPARTMENT**

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**23.2 Court Services**

**23.2.2 District Court**

Program Objective(s): To provide statewide intermediate court services in the State justice system. To provide an independent centralised listing service for criminal proceedings in higher courts.

Program Description: The provision of courts, judges, registry services and support staff to hear non-capital indictable offences and civil matters up to a limit of \$250,000. The provision of an appeal mechanism for decisions handed down in Local Courts and various Tribunals. The listing of criminal proceedings for hearing in the Supreme and District Courts.

	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<u>Outputs:</u>					
Civil disputes resolved -					
Trial/hearing	no.	5,450	3,350	3,500	<b>3,500</b>
Arbitration	no.	3,450	2,550	2,600	<b>2,600</b>
Settled	no.	8,500	7,500	6,900	<b>6,900</b>
Supreme Court Transfers	no.	n.a.	1,050	2,200	...
Total	no.	17,400	14,450	15,200	<b>13,000</b>
Criminal disputes resolved -					
Trials	no.	2,550	2,900	3,800	<b>3,900</b>
Sentences	no.	900	850	1,000	<b>1,000</b>
Appeals	no.	5,900	6,100	7,000	<b>7,000</b>
Total	no.	9,350	9,850	11,800	<b>11,900</b>
Total disputes resolved					
Enforcement orders issued -					
Civil	no.	350	300	150	<b>150</b>
Criminal -					
Breach submission prepared	no.	1,061	850	850	<b>750</b>
Victims Compensation Levy warrants issued	no.	488	3	3	...
<u>Average Staffing:</u>	EFT	283	276	276	<b>261</b>

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**23 ATTORNEY GENERAL'S DEPARTMENT**

**23.2 Court Services**

**23.2.2 District Court (cont)**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	28,312	30,789	<b>30,171</b>
Other operating expenses	4,589	4,486	<b>4,242</b>
Maintenance	754	627	<b>698</b>
Depreciation and amortisation	2,821	2,884	<b>2,994</b>
Other expenses			
Fees for the arbitration of civil claims	891	930	<b>891</b>
Ex gratia payments	...	29	...
Contingent expenses - financing leases	63	63	<b>63</b>
Interest expenses - financing leases	931	932	<b>932</b>
<b>Total Expenses</b>	<b>38,361</b>	<b>40,740</b>	<b>39,991</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases - other	...	57	...
Sale of transcripts	1,209	848	<b>1,132</b>
District Court fees	10,800	9,624	<b>11,268</b>
Sheriff's fees	...	1	...
Services provided to departmental commercial activities	85	127	<b>114</b>
Minor sales of goods and services	231	2,251	<b>296</b>
Investment income	22	37	<b>21</b>
Grants and contributions	43	...	<b>8</b>
Other revenue	1,111	722	<b>1,109</b>
<b>Total Retained Revenue</b>	<b>13,501</b>	<b>13,667</b>	<b>13,948</b>
<b>NET COST OF SERVICES</b>	<b>24,860</b>	<b>27,073</b>	<b>26,043</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>2,076</b>	<b>1,814</b>	<b>1,643</b>

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**23 ATTORNEY GENERAL'S DEPARTMENT**

**23.2 Court Services**

**23.2.3 Local Courts**

Program Objective(s): To provide lower or magistrate court services in the State justice system.

Program Description: The provision of courts, magistrates, registry services and support staff to hear summary matters in criminal and civil areas. The provision of a range of other specialist justice functions including Children's Court (juvenile prosecutions and care proceedings), family law and coronial matters.

	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<u>Outputs:</u>					
Disputes resolved -					
Civil -					
Trial/hearing	no.	3,742	3,842	3,500	<b>3,500</b>
Arbitration	no.	1,862	1,784	2,000	<b>2,000</b>
Settled	no.	6,968	6,113	6,500	<b>6,500</b>
Total	no.	12,572	11,739	12,000	<b>12,000</b>
Criminal	no.	229,528	232,303	230,000	<b>230,000</b>
Other matters (Family Law and Children's Court)	no.	38,718	38,745	38,500	<b>38,500</b>
Total disputes resolved	no.	280,818	282,787	280,500	<b>280,500</b>
Enforcement orders issued -					
Civil	no.	82,564	81,056	82,000	<b>82,000</b>
<u>Average Staffing:</u>	EFT	1,126	1,172	1,164	<b>1,137</b>

—————1998-99—————		<b>1999-2000</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

<b>Expenses -</b>			
Operating expenses -			
Employee related	74,885	73,476	<b>72,671</b>
Other operating expenses	15,924	16,245	<b>15,841</b>
Maintenance	3,237	2,921	<b>3,169</b>

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**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**23 ATTORNEY GENERAL'S DEPARTMENT**

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**23.2 Court Services**

**23.2.3 Local Courts (cont)**

**OPERATING STATEMENT (cont)**

Depreciation and amortisation	7,434	7,860	<b>8,534</b>
Grants and subsidies			
Grants to non profit organisations	...	...	<b>80</b>
Other expenses			
Fees for the arbitration of civil claims	721	522	<b>621</b>
Fees for inquests and post mortems	1,391	1,387	<b>1,491</b>
Ex gratia payments	...	33	...
<b>Total Expenses</b>	<b>103,592</b>	<b>102,444</b>	<b>102,407</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases - other	...	248	...
Family Law Court	2,158	1,857	<b>2,158</b>
Sale of transcripts	784	1,019	<b>892</b>
Local Court fees	22,409	18,910	<b>20,012</b>
Services provided to departmental commercial activities	360	552	<b>498</b>
Birth, death and marriage fees - other	293	357	<b>293</b>
Minor sales of goods and services	885	20	<b>1,018</b>
Investment income	91	159	<b>89</b>
Grants and contributions	102	...	<b>35</b>
Other revenue	1,409	4,738	<b>1,403</b>
<b>Total Retained Revenue</b>	<b>28,491</b>	<b>27,860</b>	<b>26,398</b>
Gain/(loss) on disposal of non current assets	...	(20)	...
<b>NET COST OF SERVICES</b>	<b>75,101</b>	<b>74,604</b>	<b>76,009</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>18,167</b>	<b>14,554</b>	<b>15,949</b>

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**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**23 ATTORNEY GENERAL'S DEPARTMENT**

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**23.2 Court Services**

**23.2.4 Land and Environment Court**

Program Objective(s): To provide superior court services in the State justice system in respect of local government appeals, land valuation and environment matters.

Program Description: The provision of courts, judges, assessors, registry services and support staff to deal with development, building and environmental matters.

	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<u>Outputs:</u>					
Disputes resolved -					
Trial/hearing	no.	1,090	1,347	1,258	<b>1,270</b>
Section 34 conference	no.	51	58	55	<b>55</b>
Mediation	no.	25	10	20	<b>25</b>
Settled	no.	623	526	575	<b>580</b>
Total	no.	1,789	1,941	1,908	<b>1,930</b>
<u>Average Staffing:</u>	EFT	51	48	46	<b>46</b>

1998-99		<b>1999-2000</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

<b>Expenses -</b>			
Operating expenses -			
Employee related	4,935	4,854	<b>4,912</b>
Other operating expenses	727	702	<b>732</b>
Maintenance	119	119	<b>172</b>
Depreciation and amortisation	607	592	<b>643</b>
<b>Total Expenses</b>	<b>6,388</b>	<b>6,267</b>	<b>6,459</b>

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**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**23 ATTORNEY GENERAL'S DEPARTMENT**

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**23.2 Court Services**

**23.2.4 Land and Environment Court (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases - other	...	10	...
Sale of transcripts	91	75	<b>85</b>
Land and Environment Court fees	1,236	1,518	<b>1,304</b>
Services provided to departmental commercial activities	15	22	<b>20</b>
Minor sales of goods and services	15	7	<b>19</b>
Investment income	4	6	<b>4</b>
Grants and contributions	1	...	<b>1</b>
Other revenue	62	105	<b>60</b>
<b>Total Retained Revenue</b>	<b>1,424</b>	<b>1,743</b>	<b>1,493</b>
<b>NET COST OF SERVICES</b>	<b>4,964</b>	<b>4,524</b>	<b>4,966</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>302</b>	<b>271</b>	<b>538</b>

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**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**23 ATTORNEY GENERAL'S DEPARTMENT**

**23.2 Court Services**

**23.2.5 Industrial Relations Commission**

Program Objective(s): To provide court and dispute resolution services concerning industrial matters and to make and vary industrial awards upon application.

Program Description: The conduct of compulsory conferences in an endeavour to settle industrial disputes. The fixing of conditions of employment by either the making of industrial awards or approving enterprise agreements. The hearing of certain criminal prosecutions for offences under industrial laws.

	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<u>Outputs:</u>					
Cases resolved (Industrial Relations Commission)-					
Disputes	no.	n.a.	838	840	<b>800</b>
Unfair dismissals	no.	n.a.	2,847	3,009	<b>2,000</b>
Enterprise Agreements	no.	n.a.	309	280	<b>250</b>
Unfair Contracts	no.	n.a.	145	95	<b>90</b>
Appeals	no.	n.a.	94	69	<b>70</b>
Criminal Prosecutions	no.	n.a.	216	87	<b>90</b>
<b>Total</b>	<b>no.</b>	<b>n.a.</b>	<b>4,449</b>	<b>4,380</b>	<b>3,300</b>
<u>Average Staffing:</u>	EFT	45	119	119	<b>123</b>

1998-99		<b>1999-2000</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	10,943	10,626	<b>11,051</b>
Other operating expenses	4,068	3,756	<b>4,116</b>
Maintenance	318	304	<b>317</b>
Depreciation and amortisation	296	369	<b>400</b>
<b>Total Expenses</b>	<b>15,625</b>	<b>15,055</b>	<b>15,884</b>

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**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**23 ATTORNEY GENERAL'S DEPARTMENT**

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**23.2 Court Services**

**23.2.5 Industrial Relations Commission (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases - other	...	27	...
Sale of transcripts	588	498	<b>580</b>
Services provided to departmental commercial activities	37	60	<b>54</b>
Minor sales of goods and services	175	224	<b>211</b>
Investment income	9	17	<b>10</b>
Grants and contributions	4	...	<b>4</b>
Other revenue	132	341	<b>132</b>
<b>Total Retained Revenue</b>	<b>945</b>	<b>1,167</b>	<b>991</b>
<b>NET COST OF SERVICES</b>	<b>14,680</b>	<b>13,888</b>	<b>14,893</b>

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<b>ASSET ACQUISITIONS</b>	<b>750</b>	<b>673</b>	<b>742</b>
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**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**23 ATTORNEY GENERAL'S DEPARTMENT**

**23.2 Court Services**

**23.2.6 Compensation Court**

Program Objective(s): To achieve the earliest possible resolution of disputes through the provision of appropriate services in the Compensation Court. To facilitate the prompt resolution of dust diseases claims.

Program Description: The provision of courts, judges, registry services and support staff to hear claims and appeals concerning compensation matters.

	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<u>Outputs:</u>					
Disputes resolved -					
At hearing	no.	12,461	12,463	15,040	<b>13,500</b>
Before hearing	no.	7,200	5,533	3,760	<b>4,500</b>
Total	no.	19,661	17,996	18,800	<b>18,000</b>
Dust Diseases Tribunal -					
Disputes resolved	no.	222	219	230	<b>230</b>
<u>Average Staffing:</u>	EFT	189	192	192	<b>192</b>

1998-99		<b>1999-2000</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

<b>Expenses -</b>			
Operating expenses -			
Employee related	16,933	16,033	<b>16,053</b>
Other operating expenses	10,551	9,062	<b>9,108</b>
Maintenance	480	198	<b>234</b>
Depreciation and amortisation	731	582	<b>767</b>
Other expenses			
Contingent expenses - financing leases	146	170	<b>146</b>
Interest expenses - financing leases	2,163	2,195	<b>2,162</b>
<b>Total Expenses</b>	<b>31,004</b>	<b>28,240</b>	<b>28,470</b>

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**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**23 ATTORNEY GENERAL'S DEPARTMENT**

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**23.2 Court Services**

**23.2.6 Compensation Court (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Sale of transcripts	671	510	<b>470</b>
Compensation Court fees	...	258	<b>270</b>
Minor sales of goods and services	530	705	<b>700</b>
Grants and contributions	29,042	25,920	<b>27,000</b>
Other revenue	30	252	<b>30</b>
<b>Total Retained Revenue</b>	<b>30,273</b>	<b>27,645</b>	<b>28,470</b>
<b>NET COST OF SERVICES</b>	<b>731</b>	<b>595</b>	<b>...</b>

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<b>ASSET ACQUISITIONS</b>	<b>1,209</b>	<b>1,086</b>	<b>1,176</b>
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**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**24 JUDICIAL COMMISSION OF NEW SOUTH WALES**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	1,712	1,855	1,910
Other operating expenses	720	855	830
Maintenance	40	45	40
Depreciation and amortisation	200	210	172
Other expenses	...	70	...
<b>Total Expenses</b>	<b>2,672</b>	<b>3,035</b>	<b>2,952</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	45	100	20
Investment income	2	5	2
Other revenue	...	18	15
<b>Total Retained Revenue</b>	<b>47</b>	<b>123</b>	<b>37</b>
<b>NET COST OF SERVICES</b>	<b>2,625</b>	<b>2,912</b>	<b>2,915</b>
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	1,624	1,696	1,807
Other	760	967	885
<b>Total Payments</b>	<b>2,384</b>	<b>2,663</b>	<b>2,692</b>
<b>Receipts</b>			
Sale of goods and services	45	84	20
Other	2	24	17
<b>Total Receipts</b>	<b>47</b>	<b>108</b>	<b>37</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(2,337)</b>	<b>(2,555)</b>	<b>(2,655)</b>

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**24 JUDICIAL COMMISSION OF NEW SOUTH WALES**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT (cont)</b>			
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(200)	(200)	<b>(195)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(200)</b>	<b>(200)</b>	<b>(195)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	2,297	2,442	<b>2,596</b>
Capital appropriation	200	200	<b>195</b>
Cash reimbursements from the Consolidated Fund Entity	40	55	<b>55</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>2,537</b>	<b>2,697</b>	<b>2,846</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>...</b>	<b>(58)</b>	<b>(4)</b>
Opening Cash and Cash Equivalents	...	63	<b>5</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>...</b>	<b>5</b>	<b>1</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(2,625)	(2,912)	<b>(2,915)</b>
Non cash items added back	288	309	<b>275</b>
Change in operating assets and liabilities	...	48	<b>(15)</b>
<b>Net cash flow from operating activities</b>	<b>(2,337)</b>	<b>(2,555)</b>	<b>(2,655)</b>

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**24 JUDICIAL COMMISSION OF NEW SOUTH WALES**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	...	5	1
Receivables	3	1	1
Other	34	17	13
<b>Total Current Assets</b>	<b>37</b>	<b>23</b>	<b>15</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Cost/valuation	3,578	3,578	3,773
Accumulated depreciation	(3,285)	(3,283)	(3,455)
<b>Total Non Current Assets</b>	<b>293</b>	<b>295</b>	<b>318</b>
<b>Total Assets</b>	<b>330</b>	<b>318</b>	<b>333</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	54	60	41
Employee entitlements	110	200	200
Other provisions	9	...	...
Other	...	5	5
<b>Total Current Liabilities</b>	<b>173</b>	<b>265</b>	<b>246</b>
<b>Non Current Liabilities -</b>			
Employee entitlements	...	30	30
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>30</b>	<b>30</b>
<b>Total Liabilities</b>	<b>173</b>	<b>295</b>	<b>276</b>
<b>NET ASSETS</b>	<b>157</b>	<b>23</b>	<b>57</b>
<b>EQUITY</b>			
Accumulated funds	157	23	57
<b>TOTAL EQUITY</b>	<b>157</b>	<b>23</b>	<b>57</b>

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**24 JUDICIAL COMMISSION OF NEW SOUTH WALES**

**24.1 Judicial Commission of New South Wales**

**24.1.1 Judicial Commission of New South Wales**

Program Objective(s): To monitor sentencing consistency, provide judicial education and training, and examine complaints against judicial officers.

Program Description: Collation, examination and dissemination of data to assist Courts in achieving consistency in imposing sentences. Development and delivery of continuing education and training programs to assist judicial officers. Examination of complaints concerning the ability or behaviour of judicial officers.

(EFT)	Average Staffing	
	1998-99	1999-
<u>2000 Activities:</u>		
Sentencing consistency and judicial education/training	20	21
Complaints	3	2
Administration, management support and stenographic services	4	4
	27	27

1998-99		1999-2000
Budget	Revised	Budget
\$000	\$000	\$000

***OPERATING STATEMENT***

<b>Expenses -</b>			
Operating expenses -			
Employee related	1,712	1,855	<b>1,910</b>
Other operating expenses	720	855	<b>830</b>
Maintenance	40	45	<b>40</b>
Depreciation and amortisation	200	210	<b>172</b>
Other expenses			
Conduct Division	...	70	...
<b>Total Expenses</b>	<b>2,672</b>	<b>3,035</b>	<b>2,952</b>

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**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**24 JUDICIAL COMMISSION OF NEW SOUTH WALES**

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**24.1 Judicial Commission of New South Wales**

**24.1.1 Judicial Commission of New South Wales (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	45	100	20
Investment income	2	5	2
Other revenue	...	18	15
<b>Total Retained Revenue</b>	<b>47</b>	<b>123</b>	<b>37</b>
<b>NET COST OF SERVICES</b>	<b>2,625</b>	<b>2,912</b>	<b>2,915</b>

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<b>ASSET ACQUISITIONS</b>	<b>200</b>	<b>200</b>	<b>195</b>
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**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**25 LEGAL AID COMMISSION OF NEW SOUTH WALES**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	32,505	35,492	<b>38,410</b>
Other operating expenses	6,791	6,623	<b>6,897</b>
Maintenance	557	630	<b>658</b>
Depreciation and amortisation	1,200	1,600	<b>1,600</b>
Grants and subsidies	7,183	9,350	<b>9,525</b>
Other expenses	36,611	37,503	<b>27,415</b>
<b>Total Expenses</b>	<b>84,847</b>	<b>91,198</b>	<b>84,505</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	37,196	36,726	<b>36,696</b>
Investment income	1,000	764	<b>520</b>
Grants and contributions	16,624	18,035	<b>16,947</b>
Other revenue	350	76	<b>180</b>
<b>Total Retained Revenue</b>	<b>55,170</b>	<b>55,601</b>	<b>54,343</b>
Gain/(loss) on disposal of non current assets	80	(170)	...
<b>NET COST OF SERVICES</b>	<b>29,597</b>	<b>35,767</b>	<b>30,162</b>

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**25 LEGAL AID COMMISSION OF NEW SOUTH WALES**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	32,505	34,610	<b>38,259</b>
Grants and subsidies	7,183	9,350	<b>9,525</b>
Other	43,709	47,825	<b>34,697</b>
<b>Total Payments</b>	<b>83,397</b>	<b>91,785</b>	<b>82,481</b>
<b>Receipts</b>			
Sale of goods and services	36,946	36,680	<b>37,006</b>
Other	17,974	18,875	<b>17,647</b>
<b>Total Receipts</b>	<b>54,920</b>	<b>55,555</b>	<b>54,653</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(28,477)</b>	<b>(36,230)</b>	<b>(27,828)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	80	450	<b>550</b>
Purchases of property, plant and equipment	(1,483)	(2,611)	<b>(2,562)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(1,403)</b>	<b>(2,161)</b>	<b>(2,012)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Repayment of borrowings and advances	(350)	...	<b>(2,450)</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(350)</b>	...	<b>(2,450)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	29,677	31,898	<b>35,187</b>
Capital appropriation	1,483	1,483	<b>2,562</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>31,160</b>	<b>33,381</b>	<b>37,749</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>930</b>	<b>(5,010)</b>	<b>5,459</b>

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**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**25 LEGAL AID COMMISSION OF NEW SOUTH WALES**

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	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT (cont)</b>			
Opening Cash and Cash Equivalents	7,603	8,179	<b>3,169</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>8,533</b>	<b>3,169</b>	<b>8,628</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(29,597)	(35,767)	<b>(30,162)</b>
Non cash items added back	1,200	1,600	<b>1,600</b>
Change in operating assets and liabilities	(80)	(2,063)	<b>734</b>
<b>Net cash flow from operating activities</b>	<b>(28,477)</b>	<b>(36,230)</b>	<b>(27,828)</b>

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**25 LEGAL AID COMMISSION OF NEW SOUTH WALES**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	8,533	3,169	<b>8,628</b>
Receivables	3,414	2,200	<b>2,190</b>
Other	...	3,369	<b>3,369</b>
<b>Total Current Assets</b>	<b>11,947</b>	<b>8,738</b>	<b>14,187</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Cost/valuation	13,187	13,187	<b>15,749</b>
Accumulated depreciation	(7,815)	(7,815)	<b>(9,965)</b>
Receivables	10,421	9,650	<b>9,150</b>
<b>Total Non Current Assets</b>	<b>15,793</b>	<b>15,022</b>	<b>14,934</b>
<b>Total Assets</b>	<b>27,740</b>	<b>23,760</b>	<b>29,121</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	10,597	12,531	<b>12,531</b>
Borrowings	350	2,450	...
Employee entitlements	1,985	2,210	<b>2,219</b>
<b>Total Current Liabilities</b>	<b>12,932</b>	<b>17,191</b>	<b>14,750</b>
<b>Non Current Liabilities -</b>			
Borrowings	1,750	...	...
Employee entitlements	4,550	4,651	<b>4,793</b>
Other	3,344	1,700	<b>1,773</b>
<b>Total Non Current Liabilities</b>	<b>9,644</b>	<b>6,351</b>	<b>6,566</b>
<b>Total Liabilities</b>	<b>22,576</b>	<b>23,542</b>	<b>21,316</b>
<b>NET ASSETS</b>	<b>5,164</b>	<b>218</b>	<b>7,805</b>
<b>EQUITY</b>			
Accumulated funds	5,164	218	<b>7,805</b>
<b>TOTAL EQUITY</b>	<b>5,164</b>	<b>218</b>	<b>7,805</b>

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## ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL RELATIONS

### 25 LEGAL AID COMMISSION OF NEW SOUTH WALES

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#### 25.1 Legal Aid and Other Legal Services

##### 25.1.1 Legal Aid and Other Legal Services for Eligible Persons in Disputes Arising from Family Relationships

Program Objective(s): To provide legal services for eligible persons under legislation relating to family law, de facto relationships, adoption of children, child support, matters coming under the Children (Care and Protection) Act 1987 and in disputes arising from family relationships. To promote the role of alternative dispute resolution in family law matters through conferencing and mediation.

Program Description: Provision of legal services for persons by the Commission or private legal practitioners in matters under the Family Law Act, the De Facto Relationships Act and the Adoption of Children Act in disputes arising from family relationships, including domestic violence and in child maintenance matters under the Child Support Scheme. All legal assistance is subject to guidelines, discretions, means and merit tests.

<u>Outcomes:</u>	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
Percent of Grants to Access and Equity					
Target Group clients -					
Female	%	65.9	71.5	72.8	<b>70.1</b>
Non-English Speaking Background	%	5.9	6.3	7.0	<b>6.4</b>
Aboriginal & Torres Strait Islander	%	3.1	3.1	2.2	<b>2.8</b>
Non-Urban	%	46.6	43.4	43.6	<b>44.5</b>
Receiving Commonwealth benefits	%	78.3	77.4	79.1	<b>78.3</b>
Approval rate of applications for Legal Aid	%	64.5	68.7	57.0	<b>60.0</b>

#### Outputs:

Number of Services Provided -					
Advice, minor assistance and telephone information	no.	34,811	36,188	37,000	<b>38,572</b>
Primary Dispute Resolution	no.	n.a.	n.a.	n.a.	<b>980</b>
Case Approvals	no.	7,849	8,828	7,353	<b>6,988</b>
Duty Appearances	no.	2,424	2,321	1,746	<b>1,572</b>
Section 33 approvals to investigate merits of an application	no.	598	491	397	<b>326</b>
<u>Average Staffing:</u>	EFT	164	165	164	<b>158</b>

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**25 LEGAL AID COMMISSION OF NEW SOUTH WALES**

**25.1 Legal Aid and Other Legal Services**

**25.1.1 Legal Aid and Other Legal Services for Eligible Persons in  
Disputes Arising from Family Relationships (cont)**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	9,216	10,058	<b>10,344</b>
Other operating expenses	1,870	1,900	<b>1,869</b>
Maintenance	150	181	<b>181</b>
Depreciation and amortisation	324	459	<b>440</b>
Grants and subsidies			
Domestic Violence Advocacy Service	202	257	<b>262</b>
Other expenses			
Payments to private practitioners	9,537	9,983	<b>5,147</b>
<b>Total Expenses</b>	<b>21,299</b>	<b>22,838</b>	<b>18,243</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Contributions by legally assisted persons	884	860	<b>855</b>
Legal aid services - Commonwealth matters	17,030	17,030	<b>15,152</b>
Investment income	359	464	<b>316</b>
Grants and contributions	3,092	3,139	<b>922</b>
Other revenue	60	22	<b>52</b>
<b>Total Retained Revenue</b>	<b>21,425</b>	<b>21,515</b>	<b>17,297</b>
Gain/(loss) on disposal of non current assets	23	(49)	...
<b>NET COST OF SERVICES</b>	<b>(149)</b>	<b>1,372</b>	<b>946</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>406</b>	<b>749</b>	<b>735</b>

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**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**25 LEGAL AID COMMISSION OF NEW SOUTH WALES**

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**25.1 Legal Aid and Other Legal Services**

**25.1.2 Legal Aid and Other Legal Services for Eligible Persons in  
Criminal Law Matters**

Program Objective(s): To provide legal services for eligible persons in relation to criminal charges, including domestic violence.

Program Description: Provision of legal services for persons by the Commission or private legal practitioners or by instructing Public Defenders in relation to criminal offences subject to guidelines and means tests. Legal representation in appeals in respect of such matters is subject to a merit test.

<u>Outcomes:</u>	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
Percent of Grants to Access and Equity					
Target Group clients -					
Female	%	18.8	18.7	18.5	<b>18.7</b>
Non-English Speaking Background	%	9.5	9.2	9.7	<b>9.5</b>
Aboriginal & Torres Strait Islander	%	4.9	4.7	3.5	<b>3.5</b>
Non-Urban	%	36.6	38.0	34.9	<b>36.5</b>
Receiving Commonwealth benefits	%	69.7	70.1	70.5	<b>70.1</b>
Approval rate of applications for					
Legal Aid	%	90.9	90.6	91.1	<b>90.9</b>
 <u>Outputs:</u>					
Advice, minor assistance and telephone					
information	no.	15,465	17,600	19,121	<b>20,775</b>
Case Approvals	no.	6,827	7,050	7,275	<b>7,347</b>
Duty Appearances	no.	85,270	83,187	85,208	<b>86,912</b>
Section 33 approvals to investigate					
merits of an application	no.	571	492	538	<b>532</b>
 <u>Average Staffing:</u>	 EFT	 257	 273	 275	 <b>289</b>

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**25 LEGAL AID COMMISSION OF NEW SOUTH WALES**

**25.1 Legal Aid and Other Legal Services**

**25.1.2 Legal Aid and Other Legal Services for Eligible Persons in  
Criminal Law Matters (cont)**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	14,549	17,172	<b>18,808</b>
Other operating expenses	3,068	2,970	<b>3,042</b>
Maintenance	257	282	<b>295</b>
Depreciation and amortisation	555	718	<b>718</b>
Other expenses			
Payments to private practitioners	18,356	18,695	<b>20,666</b>
Payments to Public Defenders *	3,015	3,015	...
<b>Total Expenses</b>	<b>39,800</b>	<b>42,852</b>	<b>43,529</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Contributions by legally assisted persons	522	625	<b>622</b>
Legal aid services - Commonwealth matters	6,543	6,543	<b>11,589</b>
Investment income	425	18	<b>12</b>
Grants and contributions	5,273	5,756	<b>7,399</b>
Other revenue	100	34	<b>81</b>
<b>Total Retained Revenue</b>	<b>12,863</b>	<b>12,976</b>	<b>19,703</b>
Gain/(loss) on disposal of non current assets	35	(76)	...
<b>NET COST OF SERVICES</b>	<b>26,902</b>	<b>29,952</b>	<b>23,826</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>755</b>	<b>1,171</b>	<b>1,149</b>

\* From 1 July 1999, funding for Public Defenders has been transferred from the Legal Aid Commission to the Attorney General's Department.

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**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**25 LEGAL AID COMMISSION OF NEW SOUTH WALES**

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**25.1 Legal Aid and Other Legal Services**

**25.1.3 Legal Aid and Other Legal Services for Eligible Persons in  
General Law Matters**

Program Objective(s): To provide legal services for eligible persons in civil matters that fall within Commission guidelines.

Program Description: Provision of legal services for persons by the Commission or private practitioners in civil matters subject to policy guidelines, discretions, means and merit tests.

<u>Outcomes:</u>	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
Percent of Grants to Access and Equity					
Target Group clients -					
Female	%	37.7	40.5	42.6	<b>40.3</b>
Non-English Speaking Background	%	15.5	16.8	12.1	<b>14.8</b>
Aboriginal & Torres Strait Islander	%	1.0	1.6	1.5	<b>1.4</b>
Non-Urban	%	27.7	27.5	26.6	<b>27.3</b>
Receiving Commonwealth benefits	%	76.3	74.8	74.0	<b>75.0</b>
Approval rate of applications for Legal Aid	%	87.8	88.0	92.8	<b>89.5</b>

Outputs:

Advice, minor assistance and information	no.	33,743	37,154	37,151	<b>37,347</b>
Case Approvals	no.	12,058	10,931	11,635	<b>10,000</b>
Section 33 approvals to investigate merits of an application	no.	1,864	992	1,128	<b>950</b>
<u>Average Staffing:</u>	EFT	146	146	145	<b>145</b>

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**25 LEGAL AID COMMISSION OF NEW SOUTH WALES**

**25.1 Legal Aid and Other Legal Services**

**25.1.3 Legal Aid and Other Legal Services for Eligible Persons in  
General Law Matters (cont)**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	8,336	7,752	<b>8,133</b>
Other operating expenses	1,787	1,681	<b>1,720</b>
Maintenance	144	160	<b>167</b>
Depreciation and amortisation	309	405	<b>405</b>
Other expenses			
Payments to private practitioners	3,924	5,580	<b>1,452</b>
<b>Total Expenses</b>	<b>14,500</b>	<b>15,578</b>	<b>11,877</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Contributions by legally assisted persons	4,690	4,141	<b>4,119</b>
Legal aid services - Commonwealth matters	6,914	6,914	<b>3,150</b>
Investment income	212	282	<b>192</b>
Grants and contributions	1,909	2,143	<b>2,109</b>
Other revenue	189	20	<b>47</b>
<b>Total Retained Revenue</b>	<b>13,914</b>	<b>13,500</b>	<b>9,617</b>
Gain/(loss) on disposal of non current assets	22	(43)	...
<b>NET COST OF SERVICES</b>	<b>564</b>	<b>2,121</b>	<b>2,260</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>322</b>	<b>662</b>	<b>649</b>

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**25 LEGAL AID COMMISSION OF NEW SOUTH WALES**

**25.1 Legal Aid and Other Legal Services**

**25.1.4 Community Legal Centre Funding**

Program Objective(s): To provide accessible community based legal services in generalist and specialised legal areas. To provide court assistance and other support to female victims of domestic violence. To undertake community legal education, and take part in law reform activities to redress social and legal injustices. To provide information, advice and casework for the socially and economically disadvantaged.

Program Description: Provision of funds and assistance, under a joint Commonwealth/State funding program, to Community Legal Centres and Domestic Violence Court Assistance Schemes, and the implementation of accountability measures for participating organisations.

<u>Activities:</u>	Average Staffing (EFT)	
	1998-99	1999-2000
Administration	4	4

1998-99		1999-2000
Budget	Revised	Budget
\$000	\$000	\$000

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	206	254	<b>270</b>
Other operating expenses	41	50	<b>166</b>
Maintenance	4	5	<b>5</b>
Depreciation and amortisation	8	13	<b>13</b>
Grants and subsidies			
Grants to community legal centres	6,850	7,196	<b>6,961</b>
Women's court support services *	...	1,762	<b>2,168</b>
Community Legal Centres Secretariat - NSW	131	135	<b>134</b>
Other expenses			
Women's court support services	1,604	...	...
<b>Total Expenses</b>	<b>8,844</b>	<b>9,415</b>	<b>9,717</b>

\*Women's court support services has been reclassified from Other expenses to Grants and subsidies.

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**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL  
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**25 LEGAL AID COMMISSION OF NEW SOUTH WALES**

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**25.1 Legal Aid and Other Legal Services**

**25.1.4 Community Legal Centre Funding (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Legal aid services - Commonwealth matters	221	221	70
Grants and contributions	6,303	6,997	6,517
<b>Total Retained Revenue</b>	<b>6,524</b>	<b>7,218</b>	<b>6,587</b>
Gain/(loss) on disposal of non current assets	...	(2)	...
<b>NET COST OF SERVICES</b>	<b>2,320</b>	<b>2,199</b>	<b>3,130</b>

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<b>ASSET ACQUISITIONS</b>	...	20	20
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**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**25 LEGAL AID COMMISSION OF NEW SOUTH WALES**

**25.1 Legal Aid and Other Legal Services**

**25.1.5 Alternative Dispute Resolution Funding**

Program Objective(s): To provide timely, inexpensive, informal and accessible resolution of disputes, and to minimise the need to resort to litigation.

Program Description: Provision of forums where family and civil law matters that meet certain criteria may be discussed between the parties and the facilitators, with the view of resolving, or at least narrowing, the issues in dispute.

	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<u>Outputs:</u>					
Number of Services Provided					
Family Law Conferencing -					
Meetings held	no.	152	186	198	<b>960</b>
Agreements reached	no.	93	94	138	<b>672</b>
Agreement rate	%	61	51	70	<b>70</b>
Family Law mediation -					
Meetings held	no.	193	159	170	<b>20</b>
Agreements reached	no.	128	76	102	<b>12</b>
Agreement rate	%	66	48	60	<b>60</b>
Civil Law Pro Bono mediation -					
Meetings held	no.	16	10	12	<b>20</b>
Agreements reached	no.	8	8	8	<b>14</b>
Agreement rate	%	50	80	67	<b>70</b>
<u>Average Staffing:</u>	EFT	3	3	3	<b>9</b>

1998-99		<b>1999-2000</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	198	256	<b>855</b>
Other operating expenses	25	22	<b>100</b>

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**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**25 LEGAL AID COMMISSION OF NEW SOUTH WALES**

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**25.1 Legal Aid and Other Legal Services**

**25.1.5 Alternative Dispute Resolution Funding (cont)**

**OPERATING STATEMENT (cont)**

Maintenance	2	2	<b>10</b>
Depreciation and amortisation	4	5	<b>24</b>
Other expenses			
Payments to private practitioners	175	230	<b>150</b>
<b>Total Expenses</b>	<b>404</b>	<b>515</b>	<b>1,139</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Legal aid services - Commonwealth matters	392	392	<b>1,139</b>
Investment income	4	...	...
Grants and contributions	47	...	...
Other revenue	1	...	...
<b>Total Retained Revenue</b>	<b>444</b>	<b>392</b>	<b>1,139</b>
<b>NET COST OF SERVICES</b>	<b>(40)</b>	<b>123</b>	...
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<b>ASSET ACQUISITIONS</b>	...	<b>9</b>	<b>9</b>

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**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**26 OFFICE OF THE DIRECTOR OF PUBLIC PROSECUTIONS**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	39,602	41,356	<b>41,390</b>
Other operating expenses	8,655	8,501	<b>8,501</b>
Maintenance	...	556	...
Depreciation and amortisation	1,800	1,800	<b>1,700</b>
Other expenses	2,800	2,740	<b>2,843</b>
<b>Total Expenses</b>	<b>52,857</b>	<b>54,953</b>	<b>54,434</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	82	62	<b>84</b>
Investment income	123	86	<b>125</b>
Other revenue	21	132	<b>21</b>
<b>Total Retained Revenue</b>	<b>226</b>	<b>280</b>	<b>230</b>
Gain/(loss) on disposal of non current assets	5	5	<b>5</b>
<b>NET COST OF SERVICES</b>	<b>52,626</b>	<b>54,668</b>	<b>54,199</b>

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**26 OFFICE OF THE DIRECTOR OF PUBLIC PROSECUTIONS**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	34,677	36,378	<b>36,657</b>
Other	11,349	11,532	<b>11,334</b>
<b>Total Payments</b>	<b>46,026</b>	<b>47,910</b>	<b>47,991</b>
<b>Receipts</b>			
Sale of goods and services	85	105	<b>64</b>
Other	141	219	<b>168</b>
<b>Total Receipts</b>	<b>226</b>	<b>324</b>	<b>232</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(45,800)</b>	<b>(47,586)</b>	<b>(47,759)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	5	5	<b>5</b>
Purchases of property, plant and equipment	(900)	(1,429)	<b>(900)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(895)</b>	<b>(1,424)</b>	<b>(895)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	43,679	46,202	<b>47,460</b>
Capital appropriation	900	1,349	<b>900</b>
Cash reimbursements from the Consolidated Fund Entity	556	756	<b>587</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>45,135</b>	<b>48,307</b>	<b>48,947</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(1,560)</b>	<b>(703)</b>	<b>293</b>
Opening Cash and Cash Equivalents	1,760	2,061	<b>1,358</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>200</b>	<b>1,358</b>	<b>1,651</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(52,626)	(54,668)	<b>(54,199)</b>
Non cash items added back	6,119	5,831	<b>5,735</b>
Change in operating assets and liabilities	707	1,251	<b>705</b>
<b>Net cash flow from operating activities</b>	<b>(45,800)</b>	<b>(47,586)</b>	<b>(47,759)</b>

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**26 OFFICE OF THE DIRECTOR OF PUBLIC PROSECUTIONS**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	200	1,358	1,651
Receivables	95	50	48
Other	528	172	186
<b>Total Current Assets</b>	<b>823</b>	<b>1,580</b>	<b>1,885</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Cost/valuation	21,468	22,215	23,115
Accumulated depreciation	(16,378)	(16,256)	(17,956)
<b>Total Non Current Assets</b>	<b>5,090</b>	<b>5,959</b>	<b>5,159</b>
<b>Total Assets</b>	<b>5,913</b>	<b>7,539</b>	<b>7,044</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	1,049	2,723	2,749
Employee entitlements	3,535	2,657	3,353
<b>Total Current Liabilities</b>	<b>4,584</b>	<b>5,380</b>	<b>6,102</b>
<b>Non Current Liabilities -</b>			
<b>Total Liabilities</b>	<b>4,584</b>	<b>5,380</b>	<b>6,102</b>
<b>NET ASSETS</b>	<b>1,329</b>	<b>2,159</b>	<b>942</b>
<b>EQUITY</b>			
Reserves	1,563	1,563	1,563
Accumulated funds	(234)	596	(621)
<b>TOTAL EQUITY</b>	<b>1,329</b>	<b>2,159</b>	<b>942</b>

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**26 OFFICE OF THE DIRECTOR OF PUBLIC PROSECUTIONS**

**26.1 Crown Representation in Criminal Prosecutions**

**26.1.1 Crown Representation in Criminal Prosecutions**

Program Objective(s): To provide the people of New South Wales with an independent, fair and just prosecution service.

Program Description: The prosecution of indictable criminal matters and the conduct of appeals in the Local, District, Supreme and High Courts.

	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<u>Outputs:</u>					
Supreme Court -					
Trials registered	no.	98	100	100	<b>100</b>
Trials completed	no.	68	80	80	<b>90</b>
District Court -					
Trials registered	no.	2,856	3,200	3,300	<b>3,300</b>
Trials completed	no.	2,350	2,400	2,400	<b>3,000</b>
Sentences registered	no.	818	900	900	<b>1,000</b>
Sentences completed	no.	891	900	900	<b>1,000</b>
All grounds appeals registered	no.	1,353	1,500	1,500	<b>1,500</b>
All grounds appeals completed	no.	1,808	2,000	2,000	<b>2,000</b>
Local Courts -					
Committals registered	no.	5,081	5,000	5,000	<b>5,200</b>
Committals completed	no.	5,274	5,300	5,300	<b>5,300</b>
<u>Average Staffing:</u>	EFT	490	506	506	<b>530</b>

1998-99		<b>1999-2000</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	39,602	41,356	<b>41,390</b>
Other operating expenses	8,655	8,501	<b>8,501</b>
Maintenance	...	556	...

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**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**26 OFFICE OF THE DIRECTOR OF PUBLIC PROSECUTIONS**

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**26.1 Crown Representation in Criminal Prosecutions**

**26.1.1 Crown Representation in Criminal Prosecutions (cont)**

**OPERATING STATEMENT (cont)**

Depreciation and amortisation	1,800	1,800	<b>1,700</b>
Other expenses			
Allowances to witnesses	2,660	2,600	<b>2,703</b>
Ex gratia payments	50	50	<b>50</b>
Living expenses of non-Australian citizen defendants	90	90	<b>90</b>
<b>Total Expenses</b>	<b>52,857</b>	<b>54,953</b>	<b>54,434</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Minor sales of goods and services	82	62	<b>84</b>
Investment income	123	86	<b>125</b>
Other revenue	21	132	<b>21</b>
<b>Total Retained Revenue</b>	<b>226</b>	<b>280</b>	<b>230</b>
Gain/(loss) on disposal of non current assets	5	5	<b>5</b>
<b>NET COST OF SERVICES</b>	<b>52,626</b>	<b>54,668</b>	<b>54,199</b>
<b>ASSET ACQUISITIONS</b>	<b>900</b>	<b>1,443</b>	<b>900</b>

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**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**27 DEPARTMENT OF INDUSTRIAL RELATIONS**

	1998-99		1999-2000 <b>Budget</b> \$000
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	13,547	16,032	<b>18,589</b>
Other operating expenses	6,305	7,017	<b>8,916</b>
Maintenance	...	130	<b>165</b>
Depreciation and amortisation	584	709	<b>967</b>
Grants and subsidies	120	100	<b>120</b>
<b>Total Expenses</b>	<b>20,556</b>	<b>23,988</b>	<b>28,757</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	3,514	1,306	<b>1,460</b>
Investment income	30	48	<b>45</b>
Grants and contributions	...	8,098	<b>8,486</b>
Other revenue	...	58	...
<b>Total Retained Revenue</b>	<b>3,544</b>	<b>9,510</b>	<b>9,991</b>
Gain/(loss) on disposal of non current assets	...	83	...
<b>NET COST OF SERVICES</b>	<b>17,012</b>	<b>14,395</b>	<b>18,766</b>

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**27 DEPARTMENT OF INDUSTRIAL RELATIONS**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	12,890	14,050	17,268
Grants and subsidies	120	100	120
Other	6,250	8,554	9,141
<b>Total Payments</b>	<b>19,260</b>	<b>22,704</b>	<b>26,529</b>
<b>Receipts</b>			
Sale of goods and services	3,514	1,620	1,351
Other	30	8,322	8,531
<b>Total Receipts</b>	<b>3,544</b>	<b>9,942</b>	<b>9,882</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(15,716)</b>	<b>(12,762)</b>	<b>(16,647)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	83	...
Purchases of property, plant and equipment	(530)	(3,679)	(500)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(530)</b>	<b>(3,596)</b>	<b>(500)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	15,754	15,754	15,930
Capital appropriation	530	674	400
Cash reimbursements from the Consolidated Fund Entity	251	400	412
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>16,535</b>	<b>16,828</b>	<b>16,742</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>289</b>	<b>470</b>	<b>(405)</b>
Opening Cash and Cash Equivalents	770	731	1,201
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>1,059</b>	<b>1,201</b>	<b>796</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(17,012)	(14,395)	(18,766)
Non cash items added back	1,188	1,833	2,121
Change in operating assets and liabilities	108	(200)	(2)
<b>Net cash flow from operating activities</b>	<b>(15,716)</b>	<b>(12,762)</b>	<b>(16,647)</b>

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**27 DEPARTMENT OF INDUSTRIAL RELATIONS**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	1,059	1,201	796
Receivables	450	711	820
Other	211	340	410
<b>Total Current Assets</b>	<b>1,720</b>	<b>2,252</b>	<b>2,026</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Cost/valuation	4,802	7,715	8,215
Accumulated depreciation	(2,552)	(2,430)	(3,397)
<b>Total Non Current Assets</b>	<b>2,250</b>	<b>5,285</b>	<b>4,818</b>
<b>Total Assets</b>	<b>3,970</b>	<b>7,537</b>	<b>6,844</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	425	650	777
Employee entitlements	1,700	1,815	1,865
Other	1,447	70	70
<b>Total Current Liabilities</b>	<b>3,572</b>	<b>2,535</b>	<b>2,712</b>
<b>Non Current Liabilities -</b>			
Other	75	75	75
<b>Total Non Current Liabilities</b>	<b>75</b>	<b>75</b>	<b>75</b>
<b>Total Liabilities</b>	<b>3,647</b>	<b>2,610</b>	<b>2,787</b>
<b>NET ASSETS</b>	<b>323</b>	<b>4,927</b>	<b>4,057</b>
<b>EQUITY</b>			
Accumulated funds	323	4,927	4,057
<b>TOTAL EQUITY</b>	<b>323</b>	<b>4,927</b>	<b>4,057</b>

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**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**27 DEPARTMENT OF INDUSTRIAL RELATIONS**

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**27.1 Industrial Relations**

**27.1.1 Private Sector Industrial Relations**

Program Objective(s): To develop and promote workplace changes and to assist the community and industry to understand and comply with the industrial laws of New South Wales.

Program Description: Provision of policy advice on industrial relations and workplace equity, provision of award information, and the inspection, regulation and licensing of certain occupations.

(EFT)	Average Staffing	
2000 <u>Activities</u> :	1998-99	1999-
Industrial compliance	98	96
Industrial information	79	79
Policy advice	32	36
Workplace change	9	9
	218	220

1998-99		1999-2000
Budget \$000	Revised \$000	Budget \$000

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	11,516	11,582	<b>12,075</b>
Other operating expenses	4,097	4,882	<b>5,940</b>
Maintenance	...	117	<b>147</b>
Depreciation and amortisation	548	522	<b>621</b>
Grants and subsidies			
Grants to non profit organisations	120	100	<b>120</b>
<b>Total Expenses</b>	<b>16,281</b>	<b>17,203</b>	<b>18,903</b>

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**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**27 DEPARTMENT OF INDUSTRIAL RELATIONS**

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**27.1 Industrial Relations**

**27.1.1 Private Sector Industrial Relations (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Publication sales	623	656	<b>650</b>
Fees for services	154	58	<b>65</b>
Recoupment of administration costs	261	344	<b>472</b>
Minor sales of goods and services	57	170	<b>178</b>
Investment income	28	43	<b>40</b>
Grants and contributions	...	498	<b>498</b>
Other revenue	...	52	...
<b>Total Retained Revenue</b>	<b>1,123</b>	<b>1,821</b>	<b>1,903</b>
Gain/(loss) on disposal of non current assets	...	74	...
<b>NET COST OF SERVICES</b>	<b>15,158</b>	<b>15,308</b>	<b>17,000</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>483</b>	<b>974</b>	<b>350</b>

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**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**27 DEPARTMENT OF INDUSTRIAL RELATIONS**

**27.1 Industrial Relations**

**27.1.2 Dispute Resolution**

Program Objective(s): To permit an independent inquiry into promotion and disciplinary decisions affecting staff in Government Departments and agencies and the provision of a conciliation service that resolves workers' compensation claims in an effective and economic manner.

Program Description: Hearing and adjudication of appeals against promotion and disciplinary decisions in the public sector and most authorities, and the provision of a cost effective mechanism for the resolution of disputed workers' compensation claims.

(EFT)	Average Staffing	
	1998-99	1999-
2000 <u>Activities:</u>		
Public sector appeals	15	15
Conciliation services	58	66
	73	81

1998-99		1999-2000
Budget	Revised	Budget
\$000	\$000	\$000

***OPERATING STATEMENT***

<b>Expenses -</b>			
Operating expenses -			
Employee related	2,031	4,450	<b>6,514</b>
Other operating expenses	2,208	2,135	<b>2,976</b>
Maintenance	...	13	<b>18</b>
Depreciation and amortisation	36	187	<b>346</b>
<b>Total Expenses</b>	<b>4,275</b>	<b>6,785</b>	<b>9,854</b>

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**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**27 DEPARTMENT OF INDUSTRIAL RELATIONS**

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**27.1 Industrial Relations**

**27.1.2 Dispute Resolution (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Fees for services	10	...	...
Sale of transcripts	10	15	<b>15</b>
Recoupment of administration costs	2,395	43	<b>58</b>
Minor sales of goods and services	4	20	<b>22</b>
Investment income	2	5	<b>5</b>
Grants and contributions	...	7,600	<b>7,988</b>
Other revenue	...	6	...
<b>Total Retained Revenue</b>	<b>2,421</b>	<b>7,689</b>	<b>8,088</b>
Gain/(loss) on disposal of non current assets	...	9	...
<b>NET COST OF SERVICES</b>	<b>1,854</b>	<b>(913)</b>	<b>1,766</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>47</b>	<b>2,705</b>	<b>150</b>

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**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**PUBLIC TRUST OFFICE - ADMINISTRATION**

	1998-99		1999-2000 <b>Budget</b> \$000
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	20,857	20,057	<b>21,296</b>
Investment income	2,315	2,315	<b>2,040</b>
Other revenue	255	1,054	<b>1,184</b>
<b>Total Retained Revenue</b>	<b>23,427</b>	<b>23,426</b>	<b>24,520</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee Related	17,169	17,233	<b>17,573</b>
Other operating expenses	3,472	3,561	<b>5,811</b>
Maintenance	709	709	<b>307</b>
Depreciation and amortisation	1,942	1,688	<b>2,199</b>
<b>Total Expenses</b>	<b>23,292</b>	<b>23,191</b>	<b>25,890</b>
Gain/(loss) on disposal of non current assets	100	120	<b>(20)</b>
<b>SURPLUS/(DEFICIT)</b>	<b>235</b>	<b>355</b>	<b>(1,390)</b>

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**PUBLIC TRUST OFFICE - ADMINISTRATION**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	20,857	21,599	<b>21,296</b>
Other	3,026	3,676	<b>3,582</b>
<b>Total Receipts</b>	<b>23,883</b>	<b>25,275</b>	<b>24,878</b>
<b>Payments</b>			
Employee Related	18,069	14,211	<b>16,255</b>
Other	4,151	3,889	<b>6,173</b>
<b>Total Payments</b>	<b>22,220</b>	<b>18,100</b>	<b>22,428</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>1,663</b>	<b>7,175</b>	<b>2,450</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	320	320	<b>400</b>
Proceeds from sale of investments	...	1,349	<b>4,868</b>
Purchases of property, plant and equipment	(3,010)	(4,251)	<b>(7,832)</b>
Purchases of investments	(2,000)	(3,218)	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(4,690)</b>	<b>(5,800)</b>	<b>(2,564)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(3,027)</b>	<b>1,375</b>	<b>(114)</b>
Opening Cash and Cash Equivalents	5,078	1,719	<b>3,094</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>2,051</b>	<b>3,094</b>	<b>2,980</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	235	355	<b>(1,390)</b>
Non cash items added back	2,428	2,174	<b>3,092</b>
Change in operating assets and liabilities	(1,000)	4,646	<b>748</b>
<b>Net cash flow from operating activities</b>	<b>1,663</b>	<b>7,175</b>	<b>2,450</b>

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**PUBLIC TRUST OFFICE - ADMINISTRATION**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	2,051	3,094	<b>2,980</b>
Investments	8,000	7,117	<b>7,117</b>
Receivables	1,295	202	<b>737</b>
Other	1,500	1,982	<b>2,255</b>
<b>Total Current Assets</b>	<b>12,846</b>	<b>12,395</b>	<b>13,089</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Cost/valuation	23,926	23,096	<b>30,508</b>
Accumulated depreciation	(8,372)	(6,760)	<b>(8,959)</b>
Investments	20,634	23,852	<b>18,091</b>
<b>Total Non Current Assets</b>	<b>36,188</b>	<b>40,188</b>	<b>39,640</b>
<b>Total Assets</b>	<b>49,034</b>	<b>52,583</b>	<b>52,729</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	930	930	<b>1,117</b>
Employee entitlements	1,750	1,750	<b>2,199</b>
<b>Total Current Liabilities</b>	<b>2,680</b>	<b>2,680</b>	<b>3,316</b>
<b>Non Current Liabilities -</b>			
Employee entitlements	16,490	16,490	<b>17,390</b>
<b>Total Non Current Liabilities</b>	<b>16,490</b>	<b>16,490</b>	<b>17,390</b>
<b>Total Liabilities</b>	<b>19,170</b>	<b>19,170</b>	<b>20,706</b>
<b>NET ASSETS</b>	<b>29,864</b>	<b>33,413</b>	<b>32,023</b>
<b>EQUITY</b>			
Accumulated funds	29,864	33,413	<b>32,023</b>
<b>TOTAL EQUITY</b>	<b>29,864</b>	<b>33,413</b>	<b>32,023</b>

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**WORKCOVER AUTHORITY**

	1998-99		<b>1999-2000 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	12,997	16,352	<b>19,170</b>
Investment income	12,900	9,957	<b>8,870</b>
Other revenue	129,691	135,382	<b>138,560</b>
<b>Total Retained Revenue</b>	<b>155,588</b>	<b>161,691</b>	<b>166,600</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee Related	62,418	63,826	<b>63,749</b>
Other operating expenses	68,043	66,070	<b>67,720</b>
Depreciation and amortisation	7,217	6,970	<b>7,050</b>
Grants and subsidies	29,444	32,236	<b>33,486</b>
<b>Total Expenses</b>	<b>167,122</b>	<b>169,102</b>	<b>172,005</b>
<b>SURPLUS/(DEFICIT)</b>	<b>(11,534)</b>	<b>(7,411)</b>	<b>(5,405)</b>

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**WORKCOVER AUTHORITY**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	12,997	62,122	<b>20,411</b>
Retained taxes	123,499	113,422	<b>136,660</b>
Other	6,871	(27,284)	<b>6,611</b>
<b>Total Receipts</b>	<b>143,367</b>	<b>148,260</b>	<b>163,682</b>
<b>Payments</b>			
Employee Related	61,271	63,151	<b>62,598</b>
Grants and subsidies	29,444	32,236	<b>33,486</b>
Other	68,886	97,674	<b>68,066</b>
<b>Total Payments</b>	<b>159,601</b>	<b>193,061</b>	<b>164,150</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(16,234)</b>	<b>(44,801)</b>	<b>(468)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of investments	25,686	25,781	<b>28,988</b>
Purchases of property, plant and equipment	(7,626)	(5,220)	<b>(12,938)</b>
Purchases of investments	...	(11,294)	<b>(15,077)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>18,060</b>	<b>9,267</b>	<b>973</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>1,826</b>	<b>(35,534)</b>	<b>505</b>
Opening Cash and Cash Equivalents	8,317	38,015	<b>2,481</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>10,143</b>	<b>2,481</b>	<b>2,986</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	(11,534)	(7,411)	<b>(5,405)</b>
Non cash items added back	767	1,992	<b>2,615</b>
Change in operating assets and liabilities	(5,467)	(39,382)	<b>2,322</b>
<b>Net cash flow from operating activities</b>	<b>(16,234)</b>	<b>(44,801)</b>	<b>(468)</b>

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**WORKCOVER AUTHORITY**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	10,143	2,481	2,986
Investments	48,194	64,407	61,280
Receivables	38,260	24,217	24,145
Other	6,809	13,523	13,523
<b>Total Current Assets</b>	<b>103,406</b>	<b>104,628</b>	<b>101,934</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Cost/valuation	52,730	52,558	65,496
Accumulated depreciation	(32,867)	(29,420)	(36,470)
Investments	130,301	130,766	124,417
Receivables	90,223	34,468	33,302
<b>Total Non Current Assets</b>	<b>240,387</b>	<b>188,372</b>	<b>186,745</b>
<b>Total Assets</b>	<b>343,793</b>	<b>293,000</b>	<b>288,679</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	12,824	7,079	7,072
Employee entitlements	7,933	6,614	7,765
Other provisions	39	21	21
Other	35,937	82,464	82,635
<b>Total Current Liabilities</b>	<b>56,733</b>	<b>96,178</b>	<b>97,493</b>
<b>Non Current Liabilities -</b>			
Employee entitlements	12,656	9,283	9,283
Other	251,847	142,340	142,109
<b>Total Non Current Liabilities</b>	<b>264,503</b>	<b>151,623</b>	<b>151,392</b>
<b>Total Liabilities</b>	<b>321,236</b>	<b>247,801</b>	<b>248,885</b>
<b>NET ASSETS</b>	<b>22,557</b>	<b>45,199</b>	<b>39,794</b>

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**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**WORKCOVER AUTHORITY**

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	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<hr/>			
<b>STATEMENT OF FINANCIAL POSITION (cont)</b>			
<b>EQUITY</b>			
Reserves	3,000	...	...
Accumulated funds	19,557	45,199	<b>39,794</b>
<b>TOTAL EQUITY</b>	<b>22,557</b>	<b>45,199</b>	<b>39,794</b>

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**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**REGISTRY OF BIRTHS, DEATHS AND MARRIAGES**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	12,465	12,315	<b>12,567</b>
Investment income	160	297	<b>135</b>
Other revenue	35	40	<b>17</b>
<b>Total Retained Revenue</b>	<b>12,660</b>	<b>12,652</b>	<b>12,719</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee Related	5,209	5,698	<b>6,055</b>
Other operating expenses	3,943	3,630	<b>3,979</b>
Maintenance	145	34	<b>194</b>
Depreciation and amortisation	861	791	<b>1,015</b>
<b>Total Expenses</b>	<b>10,158</b>	<b>10,153</b>	<b>11,243</b>
<b>SURPLUS/(DEFICIT) BEFORE DISTRIBUTIONS</b>	<b>2,502</b>	<b>2,499</b>	<b>1,476</b>
<b>Distributions -</b>			
Dividends	1,752	2,124	<b>1,033</b>

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**REGISTRY OF BIRTHS, DEATHS AND MARRIAGES**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	12,465	12,315	<b>12,567</b>
Other	190	391	<b>224</b>
<b>Total Receipts</b>	<b>12,655</b>	<b>12,706</b>	<b>12,791</b>
<b>Payments</b>			
Employee Related	5,209	5,749	<b>6,195</b>
Other	4,088	3,702	<b>4,005</b>
<b>Total Payments</b>	<b>9,297</b>	<b>9,451</b>	<b>10,200</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>3,358</b>	<b>3,255</b>	<b>2,591</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(3,065)	(1,255)	<b>(4,500)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(3,065)</b>	<b>(1,255)</b>	<b>(4,500)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Dividends paid	(2,185)	(2,100)	<b>(2,124)</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(2,185)</b>	<b>(2,100)</b>	<b>(2,124)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(1,892)</b>	<b>(100)</b>	<b>(4,033)</b>
Opening Cash and Cash Equivalents	4,837	5,560	<b>5,460</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>2,945</b>	<b>5,460</b>	<b>1,427</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	2,502	2,499	<b>1,476</b>
Non cash items added back	861	791	<b>1,015</b>
Change in operating assets and liabilities	(5)	(35)	<b>100</b>
<b>Net cash flow from operating activities</b>	<b>3,358</b>	<b>3,255</b>	<b>2,591</b>

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**REGISTRY OF BIRTHS, DEATHS AND MARRIAGES**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	2,945	5,460	1,427
Receivables	130	115	43
Other	1,649	2,955	1,900
<b>Total Current Assets</b>	<b>4,724</b>	<b>8,530</b>	<b>3,370</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Cost/valuation	7,414	4,968	9,396
Accumulated depreciation	(3,173)	(3,006)	(3,999)
Other	...	148	...
<b>Total Non Current Assets</b>	<b>4,241</b>	<b>2,110</b>	<b>5,397</b>
<b>Total Assets</b>	<b>8,965</b>	<b>10,640</b>	<b>8,767</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	236	185	240
Employee entitlements	250	1,417	285
Other provisions	1,752	2,124	1,033
<b>Total Current Liabilities</b>	<b>2,238</b>	<b>3,726</b>	<b>1,558</b>
<b>Non Current Liabilities -</b>			
Employee entitlements	...	148	...
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>148</b>	<b>...</b>
<b>Total Liabilities</b>	<b>2,238</b>	<b>3,874</b>	<b>1,558</b>
<b>NET ASSETS</b>	<b>6,727</b>	<b>6,766</b>	<b>7,209</b>
<b>EQUITY</b>			
Accumulated funds	6,727	6,766	7,209
<b>TOTAL EQUITY</b>	<b>6,727</b>	<b>6,766</b>	<b>7,209</b>

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**WORKERS' COMPENSATION (DUST DISEASES) BOARD**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	...	62	81
Investment income	...	29,394	<b>26,048</b>
Other revenue	...	48,232	<b>46,988</b>
<b>Total Retained Revenue</b>	...	<b>77,688</b>	<b>73,117</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee Related	...	1,002	<b>1,005</b>
Other operating expenses	...	73,097	<b>68,385</b>
Maintenance	...	43	<b>44</b>
Depreciation and amortisation	...	129	<b>106</b>
Grants and subsidies	...	3,445	<b>3,600</b>
<b>Total Expenses</b>	...	<b>77,716</b>	<b>73,140</b>
Gain/(loss) on disposal of non current assets	...	28	<b>23</b>
<b>SURPLUS/(DEFICIT)</b>	...	...	...

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**WORKERS' COMPENSATION (DUST DISEASES) BOARD**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	...	62	81
Retained taxes	...	56,000	57,000
Other	...	5,582	1,248
<b>Total Receipts</b>	...	<b>61,644</b>	<b>58,329</b>
<b>Payments</b>			
Employee Related	...	821	922
Grants and subsidies	...	3,445	3,600
Other	...	36,486	36,441
<b>Total Payments</b>	...	<b>40,752</b>	<b>40,963</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	...	<b>20,892</b>	<b>17,366</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	52	53
Proceeds from sale of investments	...	101,070	...
Purchases of property, plant and equipment	...	(114)	(241)
Purchases of investments	...	(101,070)	(15,000)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	...	<b>(62)</b>	<b>(15,188)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	...	<b>20,830</b>	<b>2,178</b>
Opening Cash and Cash Equivalents	...	2,246	23,076
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	...	<b>23,076</b>	<b>25,254</b>
<b>CASH FLOW RECONCILIATION</b>			
Non cash items added back	...	(23,682)	(24,693)
Change in operating assets and liabilities	...	44,574	42,059
<b>Net cash flow from operating activities</b>	...	<b>20,892</b>	<b>17,366</b>

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**WORKERS' COMPENSATION (DUST DISEASES) BOARD**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	...	23,076	25,254
Investments	...	51,936	54,190
Receivables	...	4,373	4,373
Other	...	69	82
<b>Total Current Assets</b>	...	<b>79,454</b>	<b>83,899</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Cost/valuation	...	2,559	2,770
Accumulated depreciation	...	(208)	(314)
Investments	...	246,265	283,810
Receivables	...	(20,158)	(30,170)
<b>Total Non Current Assets</b>	...	<b>228,458</b>	<b>256,096</b>
<b>Total Assets</b>	...	<b>307,912</b>	<b>339,995</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	...	40,672	41,672
Employee entitlements	...	433	513
<b>Total Current Liabilities</b>	...	<b>41,105</b>	<b>42,185</b>
<b>Non Current Liabilities -</b>			
Employee entitlements	...	28	31
Other	...	266,779	297,779
<b>Total Non Current Liabilities</b>	...	<b>266,807</b>	<b>297,810</b>
<b>Total Liabilities</b>	...	<b>307,912</b>	<b>339,995</b>
<b>NET ASSETS</b>	...	...	...
<b>EQUITY</b>			
Accumulated Funds	...	...	...
<b>TOTAL EQUITY</b>	...	...	...

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**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**BUILDING AND CONSTRUCTION INDUSTRY LONG SERVICE  
PAYMENTS CORPORATION**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Investment income	25,630	30,137	<b>27,360</b>
Retained taxes, fees and fines	24,000	28,760	<b>24,600</b>
Other revenue	1	32	<b>31</b>
<b>Total Retained Revenue</b>	<b>49,631</b>	<b>58,929</b>	<b>51,991</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee Related	3,752	3,501	<b>4,396</b>
Other operating expenses	3,498	3,369	<b>4,151</b>
Maintenance	184	79	<b>88</b>
Depreciation and amortisation	259	299	<b>534</b>
Other expenses	31,640	37,530	<b>38,200</b>
<b>Total Expenses</b>	<b>39,333</b>	<b>44,778</b>	<b>47,369</b>
Gain/(loss) on disposal of non current assets	...	25	...
<b>SURPLUS/(DEFICIT)</b>	<b>10,298</b>	<b>14,176</b>	<b>4,622</b>

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**BUILDING AND CONSTRUCTION INDUSTRY LONG SERVICE  
PAYMENTS CORPORATION**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Retained taxes	23,750	27,496	24,600
Other	26	153	186
<b>Total Receipts</b>	<b>23,776</b>	<b>27,649</b>	<b>24,786</b>
<b>Payments</b>			
Employee Related	3,659	3,382	4,292
Other	38,681	27,622	31,312
<b>Total Payments</b>	<b>42,340</b>	<b>31,004</b>	<b>35,604</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(18,564)</b>	<b>(3,355)</b>	<b>(10,818)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	101	...
Proceeds from sale of investments	18,707	3,266	11,188
Purchases of property, plant and equipment	(140)	(1,518)	(370)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>18,567</b>	<b>1,849</b>	<b>10,818</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>3</b>	<b>(1,506)</b>	<b>...</b>
Opening Cash and Cash Equivalents	183	4,507	3,001
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>186</b>	<b>3,001</b>	<b>3,001</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	10,298	14,176	4,622
Non cash items added back	(25,345)	(29,701)	(26,666)
Change in operating assets and liabilities	(3,517)	12,170	11,226
<b>Net cash flow from operating activities</b>	<b>(18,564)</b>	<b>(3,355)</b>	<b>(10,818)</b>

**ATTORNEY GENERAL AND MINISTER FOR INDUSTRIAL  
RELATIONS**

**BUILDING AND CONSTRUCTION INDUSTRY LONG SERVICE  
PAYMENTS CORPORATION**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	186	3,001	<b>3,001</b>
Investments	1,891	...	...
Receivables	2,819	4,036	<b>4,036</b>
Other	47	78	<b>78</b>
<b>Total Current Assets</b>	<b>4,943</b>	<b>7,115</b>	<b>7,115</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Cost/valuation	2,378	2,161	<b>2,531</b>
Accumulated depreciation	(1,824)	(670)	<b>(1,204)</b>
Investments	314,328	341,545	<b>357,557</b>
<b>Total Non Current Assets</b>	<b>314,882</b>	<b>343,036</b>	<b>358,884</b>
<b>Total Assets</b>	<b>319,825</b>	<b>350,151</b>	<b>365,999</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	228	886	<b>610</b>
Employee entitlements	963	231	<b>280</b>
Other provisions	32,000	26,800	<b>29,480</b>
<b>Total Current Liabilities</b>	<b>33,191</b>	<b>27,917</b>	<b>30,370</b>
<b>Non Current Liabilities -</b>			
Employee entitlements	...	971	<b>1,024</b>
Other	178,000	244,819	<b>253,539</b>
<b>Total Non Current Liabilities</b>	<b>178,000</b>	<b>245,790</b>	<b>254,563</b>
<b>Total Liabilities</b>	<b>211,191</b>	<b>273,707</b>	<b>284,933</b>
<b>NET ASSETS</b>	<b>108,634</b>	<b>76,444</b>	<b>81,066</b>
<b>EQUITY</b>			
Accumulated funds	108,634	76,444	<b>81,066</b>
<b>TOTAL EQUITY</b>	<b>108,634</b>	<b>76,444</b>	<b>81,066</b>

**MINISTER FOR COMMUNITY SERVICES,  
MINISTER FOR AGEING,  
MINISTER FOR DISABILITY SERVICES AND  
MINISTER FOR WOMEN**

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## OVERVIEW

<i>Agency</i>	<i>Budget 1998-99 \$m</i>	<i>Budget 1999-2000 \$m</i>	<i>Variation %</i>	
<b>Department of Community Services</b>				
Total Expenses .....	895.0	920.7		2.9
Asset Acquisitions .....	19.9	29.3		47.2
<b>Community Services Commission</b>				
Total Expenses .....	3.5	4.0		14.2
Asset Acquisitions .....	...	0.1		...
<b>Ageing and Disability Department</b>				
Total Expenses .....	705.2	741.6		5.2
Asset Acquisitions .....	0.3	0.3		...
<b>Home Care Service of New South Wales</b>				
Total Expenses .....	133.6	132.3	(-)	1.0
Asset Acquisitions .....	2.0	2.0		...
<b>Department for Women</b>				
Total Expenses .....	5.2	4.9	(-)	5.1
Asset Acquisitions .....	0.2	...		...
<b>Total, Minister for Community Services, Minister for Ageing, Minister for Disability Services, and Minister for Women <sup>(a)</sup></b>				
Total Expenses .....	<b>1,385.4</b>	<b>1,438.3</b>		<b>3.8</b>
Asset Acquisitions .....	<b>22.4</b>	<b>31.7</b>		<b>41.7</b>

<sup>(a)</sup> The Ministerial totals have been reduced to exclude recurrent payments made by the Ageing and Disability Department to the Department of Community Services and the Home Care Service.

## DEPARTMENT OF COMMUNITY SERVICES

The Department of Community Services' primary focus is the funding and provision of child and family welfare services and the provision of services to people with disabilities.

### Expenditure Trends and Recent Developments

During 1998-99, the Department has continued to improve its service provision. Significant areas of activity have been:

- ◆ the whole-of-Government response to child protection;
- ◆ improving the quality of care provided to children and people with disabilities;
- ◆ collaborative work with community partners in an effort to streamline services;
- ◆ the establishment of the Office of Child Care; and
- ◆ continuing support for families and people in need of supported accommodation.

In 1998-99 changes to the Department's management structure have led to a refocus on outcomes for clients and quality systems. The Department now operates three streams: Child and Family Services, Community Partners, and Disability Services.

Demand for Child and Family Support Services has increased significantly over recent years, partially driven by heightened community awareness of societal problems in this area. This has had a major impact on the Department's operations, as all reports concerning child welfare require an intake risk assessment. The number of children receiving initial assessment, which has risen from 39,500 in 1996-97 to an estimated 64,500 in 1999-2000, illustrates this trend.

In the Disability Services area, the Department's priority is to define its role within the parameters of the purchaser-provider arrangement it has in place with the Ageing and Disability Department, funder of disability services. In 1998-99 the two Departments entered into a service provision agreement to facilitate this process. The Department of Community Services currently cares for around 2,600 people with disabilities in large and mini residential facilities and group homes.

## **Strategic Directions**

Over the next year the Department will concentrate on the achievement of the Government's commitments towards the delivery of community services.

### ***Child and Family Support Services***

Major initiatives in child and family support services include:

- ◆ implementation of *Children and Young Persons (Care and Protection) Act 1998*;

- ◆ refocussing of Adoption Services;
- ◆ redevelopment of Child Protection Services;
- ◆ extension of the Families First initiative; and
- ◆ greater flexibility in Child Care Services.

For Children's Services, the establishment of the Office of Child Care in 1998 provided a specialist focus on the policy, planning, funding and licensing of children's services in New South Wales. A new approach in monitoring compliance of licensing requirements based on assessment of risks has been introduced in conjunction with a new information system. An additional 2,200 childcare placements were established, mostly in rural areas.

Initiatives in Children's Services include: the development of transition to school guidelines; the development of a framework for curriculum; review of regulations governing licensing following the introduction of the new legislation; and improving access to services for children with special needs.

### ***Community Partners***

Within the Community Partners area, the focus will be on:

- ◆ supporting homeless people;
- ◆ strengthening partnerships;
- ◆ community development;
- ◆ across-government participation; and
- ◆ increased transparency in the funding process.

### ***Disability Services***

Major initiatives in this area include:

- ◆ assisting in the transfer of group home management to non-government organisations, where appropriate;
- ◆ better management of the process of accessing Department disability services;
- ◆ improving the assessment of clients' support needs, planning and review;

- ◆ strengthening the delivery of services;
- ◆ creating greater diversity in the range of service models; and
- ◆ improving external relationships in disability services.

## **1999-2000 Budget**

### ***Total Expenses***

Total 1999-2000 expenses for the Department are estimated at \$920.7 million, an increase of \$25.7 million or 2.9 percent on the 1998-99 Budget. This increase in expenditure reflects the net impact of:

- ◆ demand-driven increases for the various services provided by the Department;
- ◆ movement of aspects of disability service provision to the non-government sector;
- ◆ establishment of the Children's Guardian function within the Department; and
- ◆ transfer of the functions of the Child Protection Council and the Child Death Review Team to the newly established Commission for Children and Young People.

### ***Child and Family Support***

A total of \$334.8 million will be made available in 1999-2000 to provide support and assistance to children, adolescents and families under stress or in crisis. This represents an increase of \$18.9 million over the 1998-99 budgeted level of expenditure.

Included within this program is an amount of \$93.9 million to fund projects associated with the protection of children from abuse and neglect.

The Supported Accommodation Assistance Program is a joint Commonwealth-State program providing assistance to community organisations that operate accommodation or other support services for people in need. The program assists people who are in crisis, homeless, are moving towards independent living, or who are returning to their own families. Total payments under this program for 1999-2000 are estimated at \$87.9 million.

Other projects and program assisting children and families include family and individual support (\$23.1 million) and financial assistance for vulnerable families (\$2.7 million).

### *Children's Services*

Funding of \$101.1 million has been allocated to assist the community in the provision of childcare. Programs funded include \$81.3 million for pre-schools and day care centres, \$2.3 million for vacation care and \$4.5 million for early childhood resource and support services.

The 1999-2000 funding includes capital grant funding of \$2.6 million to assist in the establishment or expansion of childcare centres.

The function of the Children's Guardian, established under the *Children and Young Persons (Care and Protection) Act 1998* will be undertaken by the Department, with funding of \$2.4 million being provided in 1999-2000.

### *Community Resources*

An amount of \$109.5 million is being provided for support services and concessions to assist in reducing the effects of social disadvantage of local groups and increase community self-sufficiency.

Funding includes \$18.3 million for community development projects, such as the provision of neighbourhood houses and playgroups, and \$15.2 million for community youth and adolescent support.

Funding of \$61.5 million is provided towards electricity rebates for pensioners and financially disadvantaged people. The State's corporatised electricity distributors provide these rebates, with the Government meeting the cost.

### *Disability Services*

Of the total expenses of \$375.3 million in this area, \$250.6 million will be made available by the Ageing and Disability Department to enable the Department to assist, accommodate and support persons with a disability.

Plans to increase the contracting out of current Departmental services to the non-government sector are expected to improve access to services for people with disabilities. The Ageing and Disability Department will be responsible for administering the transition of clients to the non-government sector and will be working closely with the Department of Community Services to ensure that the process is efficiently and effectively managed.

## **Asset Acquisitions**

The Department's 1999-2000 Asset Acquisition program of \$29.3 million will fund the following major projects:

- ◆ \$5 million for essential corrective and preventative maintenance of the Department's large residential and other facilities;
- ◆ \$8.3 million for the continued upgrading of residential accommodation, including the removal of material containing asbestos, essential refurbishment, and essential capital maintenance;
- ◆ \$8.3 million for minor projects, including replacement of furniture and equipment, costs associated with design and preliminary planning and the establishment of the Office of the Children's Guardian;
- ◆ \$4.7 million to develop and implement a centralised Call Centre. The introduction of a customer service focused Call Centre will increase the level of service delivery by freeing case workers to concentrate on the long-term needs of families and communities rather than handling telephone calls; and
- ◆ \$2.3 million for the final stages of the development and implementation of a new Client System, Funded Services System Database and Year 2000 rectification projects.

## **COMMUNITY SERVICES COMMISSION**

The Community Services Commission is an independent government body operating under the *Community Services (Complaints, Appeals and Monitoring) Act 1993*. It investigates and mediates complaints concerning unreasonable conduct by Government and non-government community service providers in New South Wales as well as monitoring service quality. It also coordinates the Community Visitor Scheme to aid in the independent monitoring of facilities for disabled people.

### **Expenditure Trends and Recent Developments**

In October 1998, the Community Services Appeals Tribunal, formerly part of the Commission, became part of the new Administrative Decisions Tribunal, under the Attorney General's Department. Consequently, its budget allocation (\$420,000 annually) was also transferred to the Attorney General's Department.

In November 1998, the Minister for Community Services announced the establishment of the Disability Deaths Review Team, to be based within the Community Services Commission. The Team is to review all deaths of people with disabilities in care and recommend preventative strategies to improve safety and reduce deaths in care.

## **Strategic Directions**

Consistent with the Government's social justice strategy and the provision of the *Community Services (Complaints, Appeals and Monitoring) Act 1993*, the Commission's strategic goals are to:

- ◆ promote and encourage high quality community services;
- ◆ promote and protect the interests, needs and rights of consumers of community services, especially those most vulnerable; and
- ◆ foster community attitudes which are informed and vigilant about consumer rights and needs.

## **1999-2000 Budget**

### ***Total Expenses***

The Commission's total expenses budget for 1999-2000 is \$4.0 million, an increase of 14.2 percent over the Budget for 1998-99. Additional recurrent budget support is to be provided in the 1999-2000 financial year for:

- ◆ the ongoing functioning of the Disability Deaths Review Team;
- ◆ an audit of children's substitute care facilities; and
- ◆ the migration of the Commission's complaints database to the standard Government IT platform to improve information exchange with other Government agencies and ensure year 2000 compliance.

### ***Asset Acquisitions***

The Commission's asset acquisitions program of \$76,000 in 1999-2000 provides for the purchase of computer and office equipment.

## **AGEING AND DISABILITY DEPARTMENT**

The Ageing and Disability Department has responsibility for providing Government with strategic policy and planning advice on matters relating to older people and people with disabilities. The Department also provides funds to other government and non-government agencies on a contract basis for the delivery of services to frail older people, people with disabilities and their carers.

## **Expenditure Trends and Recent Developments**

Allocations to the Ageing and Disability Department have been increased substantially over recent years in response to growing demands for services. Total Departmental expenses are estimated at \$708.1 million in 1998-99, or an increase of \$139.1 million since 1995-96.

The major component of this increase is the additional funding of \$81.3 million provided for a range of services for disabled people, including additional supported accommodation placements, funding to meet the needs of school leavers with a disability and the provision of a specific children's program. Funding for the Home and Community Care program has also been increased by \$19.5 million during this period.

## **Strategic Directions**

Over the next four years the Department will continue to work collaboratively with other agencies to maximise the use of available resources. Increased contracting of services to the non-government sector is also expected to improve access to services for people with disabilities.

The Department will continue to work towards maximising the independence and community participation of older people and people with disabilities through:

- ◆ improving access to services;
- ◆ funding support for families and carers;
- ◆ improving the efficiency, effectiveness and equity of the system of specialist services and the quality of the services provided; and
- ◆ supporting programs targeted at the prevention of abuse of vulnerable older people and people with disabilities.

## **1999-2000 Budget**

### ***Total Expenses***

The Department's total expenses budget for 1999-2000 is \$741.6 million, of which \$714.7 million or 96 percent is administered under three major programs – the Disability Services Program, the Home and Community Care Program and the Ageing Program.

The budgets for both the Disability Council and the Guardianship Tribunal are also included within the allocations provided to the Ageing and Disability Department.

## *Disability Services Program*

Total expenditure on the Disability Services Program in 1999-2000 will be \$491.8 million. This includes an additional \$9 million, increasing to \$32.4 million over four years, to provide for supported accommodation, in-home support, respite services, equipment to assist people with a disability and support for young carers. An amount of \$17.7 million will be spent by the Department in 1999-2000 for the relocation of high-need boarding house residents and the provision of increased support services to those residents remaining in boarding houses.

The allocation for Disability Services in 1999-2000 includes \$123.5 million for a range of services funded under the Commonwealth/State Disability Agreement (CSDA), including accommodation, attendant care, respite and therapy services, day programs and community support programs. The CSDA incorporates a requirement for the development of standards and clear guidelines on the future delivery of services to facilitate ongoing improvements in service quality. Funding is also provided under this agreement to assist community organisations in upgrading facilities for clients with disabilities.

An amount of \$267.7 million will be provided to both government and non-government organisations in 1999-2000 to accommodate and support people with a disability through direct accommodation services and in-home support. The Department also plans to contract some accommodation and support services currently provided by Government to the non-government sector. The Ageing and Disability Department will manage this process in conjunction with the Department of Community Services.

In addition, funding of \$68.2 million will be provided to government and non-government organisations to provide a range of services to support families and reduce the cost of disability. These services include respite care, day programs, early intervention, therapy and the provision of services under the Brain Injury Action Plan. A specific children's program will also be operated within this allocation.

An amount of \$32.5 million has been provided for the Post School Options program, which provides a planned transition from school to training and community access opportunities for people with disabilities.

## *Home and Community Care Program*

The Home and Community Care Program (HACC) is a joint Commonwealth/State program which has operated since 1986. The program is targeted at frail older people and people with disabilities who are not residing in supported accommodation.

HACC provides funds for an extensive range of support services to assist people to continue to live independently and minimise premature or inappropriate admission to permanent residential care. The Ageing and Disability Department administers the program with assistance from the Departments of Health, Housing and Transport.

One of the main HACC service providers is the Home Care Service, which is shown as a separate agency in the Budget Papers.

Total estimated expenditure on the HACC program for 1999-2000, including funding allocated direct to the Department of Health and a contribution from local government, is \$272.9 million - an increase in base program funding of \$10.4 million over 1998-99. The NSW Government contribution will be \$109.5 million.

Growth in HACC funding will enable services to be maintained as well as expanded in areas such as home help and personal care, home maintenance, food services, community respite care, community paramedical services and community nursing.

## *Ageing Program*

In addition to funding provided under the Home and Community Care Program for services to older people, a further \$7.7 million has been allocated over the next four years for a number of initiatives under the Department's Ageing Program. Key areas of focus in 1999-2000 will be the NSW Action Plan on Dementia, transport demonstration projects, community care projects and a new initiative targeted at encouraging the participation of older people in volunteer activities.

Funding for 1999-2000 also includes \$350,000 to continue support of activities associated with the International Year of Older Persons.

## *Disability Council*

The Disability Council is a statutory authority that provides advice to the NSW Government on issues affecting people with disabilities, their families and carers. The budget for the Council, which is included within allocations provided to the Ageing and Disability Department, is administered on a day-to-day basis by the Executive Officer of the Council.

## *Guardianship Tribunal*

The Guardianship Tribunal is an autonomous body that provides guardianship and advocacy services on behalf of people with disabilities and the aged. The budget for the Tribunal is included within the allocation to the Ageing and Disability Department.

## **Asset Acquisitions**

The Department's approved program of \$300,000 for 1999-2000 provides for asset acquisitions associated with the upgrading of computer facilities and the purchase of minor plant and equipment.

## **HOME CARE SERVICE OF NEW SOUTH WALES**

The Home Care Service is mainly funded through the Home and Community Care Program (HACC). The Service's objective is to provide high quality, cost effective household support services to people with disabilities and/or the frail aged and their carers.

### **Expenditure Trends and Recent Developments**

Over the past five years there has been an increase in demand for the services provided by the Home Care Service to HACC target customers. This has resulted from the ageing of the population and from people with mental and physical disabilities now requiring home support.

Consistent with the HACC objective of assisting people to avoid inappropriate residential care, the Home Care Service has been increasingly responding to people with complex care needs.

The Home Care Service has achieved dramatic improvement in its workers compensation performance through its occupational health and safety program called *Safecare*. This has allowed the Home Care Service to direct resources towards service hours.

Three major business process re-engineering projects have commenced and will have significant impact on improving service delivery and reducing overhead costs, although these will not be realised until 2001-02. These projects also include investment in technology in accordance with Government policies and guidelines.

During the 1998-99 financial year, the Hostel and Care Program was transferred to the Office of Community Housing.

## **Strategic Directions**

As a result of the Independent Review of the Home Care Service, the NSW Cabinet endorsed a three-year action plan in 1997, which will result in improved services, increased cost effectiveness and more appropriate accountability and reporting requirements.

Home Care will continue to strive for efficiency savings to be direct towards service provision in order to maintain the service mix between people with complex care needs and people with lower care needs.

## **1999-2000 Budget**

### ***Total Expenses***

The Home Care Service total expenses budget for 1999-2000 is \$132.3 million, a decrease of \$1.3 million, or 1 percent, over last year's budget, reflecting, in the main, the transfer of the Hostel and Care Program to the Office of Community Housing.

The Home Care Service will receive \$114.5 million (before indexation) from the Home and Community Care Program through the Ageing and Disability Department. The Service will continue to provide household support services to help people to live independently.

Total expenses of the Home Care Service are expected to increase once the Ageing and Disability Department finalises contracts for the provision of personal care services to residents in licensed boarding houses and the Home and Community Care Program growth funding has been allocated. The net result of these two factors is likely to be an additional 70,000 hours of services being provided compared with 1998-99.

### ***Asset Acquisitions***

The Service's \$2 million asset acquisitions program provides for the replacement of plant and equipment.

## **DEPARTMENT FOR WOMEN**

The Department for Women was established in April 1995. The Department's purpose is to act as a key agent in improving the opportunities for, and the economic and social well-being of, the women of New South Wales.

The Department makes a significant contribution to raising the profile of women in the Government's decision making process by providing direction in shaping whole-of-Government policy, programs and services for women. The work is complemented by the Department's role in community education, provision of information services and administration of the Women's Grants Program.

### **Expenditure Trends and Recent Developments**

The Department has undergone several changes in recent years, including the expansion of the Women's Information and Referral Service, the development of the Aboriginal and Torres Strait Islander Career Development and Employment Strategy, and the establishment of a Premier's Council for Women Policy Unit.

### **1999-2000 Budget**

#### ***Total Expenses***

The Department will continue to implement the whole-of-Government framework in the areas which impact on women. The emphasis will be on working with the Premier's Council for Women, other agencies and the community to support the Government's social justice objectives. The Department has estimated total expenses of \$4.9 million in 1999-2000, which includes funding of \$1 million for the Women's Grant Program.

#### ***Asset Acquisitions***

The Department for Women's capital program of \$38,000 in 1999-2000 provides for upgrading of general office equipment.

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR  
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**28 DEPARTMENT OF COMMUNITY SERVICES**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	422,763	456,728	<b>437,481</b>
Other operating expenses	78,163	85,910	<b>77,245</b>
Maintenance	5,813	11,813	<b>7,004</b>
Depreciation and amortisation	8,000	8,000	<b>8,000</b>
Grants and subsidies	331,982	328,626	<b>337,462</b>
Other expenses	48,273	60,439	<b>53,517</b>
<b>Total Expenses</b>	<b>894,994</b>	<b>951,516</b>	<b>920,709</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	16,264	16,264	<b>16,533</b>
Investment income	1,500	1,823	<b>1,544</b>
Grants and contributions	249,423	261,601	<b>254,982</b>
Other revenue	450	450	<b>450</b>
<b>Total Retained Revenue</b>	<b>267,637</b>	<b>280,138</b>	<b>273,509</b>
Gain/(loss) on disposal of non current assets	500	500	<b>500</b>
<b>NET COST OF SERVICES</b>	<b>626,857</b>	<b>670,878</b>	<b>646,700</b>

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**28 DEPARTMENT OF COMMUNITY SERVICES**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	392,963	423,028	<b>399,457</b>
Grants and subsidies	331,982	328,626	<b>337,462</b>
Other	132,249	158,162	<b>137,766</b>
<b>Total Payments</b>	<b>857,194</b>	<b>909,816</b>	<b>874,685</b>
<b>Receipts</b>			
Sale of goods and services	16,264	16,264	<b>16,533</b>
Other	251,373	263,413	<b>256,976</b>
<b>Total Receipts</b>	<b>267,637</b>	<b>279,677</b>	<b>273,509</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(589,557)</b>	<b>(630,139)</b>	<b>(601,176)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	29,070	27,908	<b>3,490</b>
Purchases of property, plant and equipment	(19,900)	(26,913)	<b>(29,284)</b>
Purchases of investments	...	(14)	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>9,170</b>	<b>981</b>	<b>(25,794)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	575,022	589,022	<b>588,210</b>
Capital appropriation	19,900	26,386	<b>29,284</b>
Asset sale proceeds transferred to the Consolidated Fund Entity	(60)	(60)	...
Cash reimbursements from the Consolidated Fund Entity	14,000	15,000	<b>15,750</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>608,862</b>	<b>630,348</b>	<b>633,244</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>28,475</b>	<b>1,190</b>	<b>6,274</b>

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**28 DEPARTMENT OF COMMUNITY SERVICES**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT (cont)</b>			
Opening Cash and Cash Equivalents	13,729	27,054	<b>28,244</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>42,204</b>	<b>28,244</b>	<b>34,518</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(626,857)	(670,878)	<b>(646,700)</b>
Non cash items added back	35,600	39,500	<b>39,500</b>
Change in operating assets and liabilities	1,700	1,239	<b>6,024</b>
<b>Net cash flow from operating activities</b>	<b>(589,557)</b>	<b>(630,139)</b>	<b>(601,176)</b>

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR  
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**28 DEPARTMENT OF COMMUNITY SERVICES**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	42,204	28,244	<b>34,518</b>
Investments	...	35	<b>35</b>
Receivables	3,041	3,713	<b>3,713</b>
Inventories	258	210	<b>210</b>
Other	1,147	443	<b>443</b>
<b>Total Current Assets</b>	<b>46,650</b>	<b>32,645</b>	<b>38,919</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Cost/valuation	267,767	310,974	<b>336,768</b>
Accumulated depreciation	(44,961)	(27,125)	<b>(34,625)</b>
Receivables	200	...	...
<b>Total Non Current Assets</b>	<b>223,006</b>	<b>283,849</b>	<b>302,143</b>
<b>Total Assets</b>	<b>269,656</b>	<b>316,494</b>	<b>341,062</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	15,261	17,336	<b>20,120</b>
Employee entitlements	25,947	29,577	<b>33,317</b>
<b>Total Current Liabilities</b>	<b>41,208</b>	<b>46,913</b>	<b>53,437</b>
<b>Total Liabilities</b>	<b>41,208</b>	<b>46,913</b>	<b>53,437</b>
<b>NET ASSETS</b>	<b>228,448</b>	<b>269,581</b>	<b>287,625</b>
<b>EQUITY</b>			
Reserves	13,990	55,401	<b>55,401</b>
Accumulated funds	214,458	214,180	<b>232,224</b>
<b>TOTAL EQUITY</b>	<b>228,448</b>	<b>269,581</b>	<b>287,625</b>

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**28 DEPARTMENT OF COMMUNITY SERVICES**

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**28.1 Child and Family Services**

**28.1.1 Child and Family Support**

Program Objective(s): To provide support and assistance to children, adolescents and families under stress or in crisis. To assist in the protection of children from abuse and neglect. To reconcile and strengthen family relationship except where the child's safety is at risk. To provide transitional support and accommodation services to children, young people, women and men.

Program Description: Notification, investigation and intervention in respect of children in need of protection. Provision of a range of care options for children separated from parents, including placement providing care at home and out of home (foster care and residential care). Monitoring and review of placements. Licensing and management of carers. Provision of adoption services and related information. Provision of support for organisations that assist vulnerable children, young people, women and men.

	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<u>Outputs:</u>					
Children receiving protective services	thous	25.4	28.0	30.0	<b>30.2</b>
Children receiving substitute care					
Services during year	thous	11.1	11.6	12.2	<b>12.5</b>
Children in substitute care at year end	thous	5.6	5.6	6.7	<b>6.7</b>
Total number of children receiving assessment	thous	39.5	42.5	58.1	<b>64.5</b>
Children at point of intake	thous	58.0	64.6	72.8	<b>73.9</b>
Clients receiving services under the Supported Accommodation Assistance Program	thous	28.6	31.5	33.0	<b>34.7</b>
<u>Average Staffing:</u>	EFT	1,666	1,650	1,608	<b>1,627</b>

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**28 DEPARTMENT OF COMMUNITY SERVICES**

**28.1 Child and Family Services**

**28.1.1 Child and Family Support (cont)**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	94,304	101,625	<b>101,008</b>
Other operating expenses	35,046	35,133	<b>35,592</b>
Maintenance	1,706	1,312	<b>1,334</b>
Depreciation and amortisation	3,544	3,483	<b>3,483</b>
Grants and subsidies			
Refuges for men, women, youth, children and intoxicated persons	83,329	81,531	<b>81,746</b>
Family and individual support	18,799	19,800	<b>23,099</b>
Community based residential care	38,186	32,549	<b>39,642</b>
Child protection	2,720	2,890	<b>3,910</b>
Grants to agencies	...	13	...
Disaster welfare relief	1,400	3,400	<b>1,400</b>
Other expenses			
Financial assistance for vulnerable families	1,069	2,805	<b>2,738</b>
Child sexual assault program	776	706	<b>115</b>
Child support allowances and associated expenses for foster care	34,551	46,551	<b>40,264</b>
Family group homes	519	480	<b>488</b>
<b>Total Expenses</b>	<b>315,949</b>	<b>332,278</b>	<b>334,819</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Accommodation and meals	129	...	...
Minor sales of goods and services	331	187	<b>354</b>
Investment income	300	426	<b>320</b>
Grants and contributions	2,554	5,668	<b>2,554</b>

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**28 DEPARTMENT OF COMMUNITY SERVICES**

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**28.1 Child and Family Services**

**28.1.1 Child and Family Support (cont)**

***OPERATING STATEMENT (cont)***

Other revenue	90	56	56
<b>Total Retained Revenue</b>	<b>3,404</b>	<b>6,337</b>	<b>3,284</b>
Gain/(loss) on disposal of non current assets	...	2,341	500
<b>NET COST OF SERVICES</b>	<b>312,545</b>	<b>323,600</b>	<b>331,035</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>4,691</b>	<b>4,691</b>	<b>10,951</b>

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**28 DEPARTMENT OF COMMUNITY SERVICES**

**28.1 Child and Family Services**

**28.1.2 Children's Services**

Program Objective(s): To assist in the provision of child care and other services to meet the physical, cognitive and emotional needs of children aged 0-12 years. To ensure that child care and related services meet minimum standards and deliver agreed outcomes.

Program Description: Planning and provision of funds toward the provision of child care and related services for children. Monitoring and evaluation of compliance with legislation and standards covering child care services.

	Units	1996-97	1997-98	1998-99	1999-2000
<u>Outputs:</u>					
Total licensed places	thous	114.0	117.0	120.0	<b>124.0</b>
Total funded child care places (excluding vacation care)	thous	47.0	48.0	50.0	<b>50.0</b>
Total vacation care places	thous	14.6	15.0	15.2	<b>15.8</b>
<u>Average Staffing:</u>	EFT	108	107	109	<b>109</b>

1998-99		1999-2000
Budget	Revised	Budget
\$000	\$000	\$000

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	6,529	6,741	<b>6,926</b>
Other operating expenses	2,560	3,141	<b>2,983</b>
Maintenance	131	94	<b>96</b>
Depreciation and amortisation	338	307	<b>307</b>
Grants and subsidies			
Pre-schools and day care centres	79,934	81,623	<b>81,329</b>
Vacation care	3,386	2,220	<b>2,266</b>
Early childhood projects	4,134	4,390	<b>4,478</b>
Assistance for establishment of child care places	5,600	5,600	<b>2,553</b>

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**28 DEPARTMENT OF COMMUNITY SERVICES**

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**28.1 Child and Family Services**

**28.1.2 Children's Services (cont)**

**OPERATING STATEMENT (cont)**

Other expenses			
Financial assistance for vulnerable families	675	152	<b>148</b>
<b>Total Expenses</b>	<b>103,287</b>	<b>104,268</b>	<b>101,086</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Minor sales of goods and services	...	7	...
Investment income	19	71	<b>19</b>
Grants and contributions	15	9	<b>9</b>
Other revenue	6	3	<b>3</b>
<b>Total Retained Revenue</b>	<b>40</b>	<b>90</b>	<b>31</b>
<b>NET COST OF SERVICES</b>	<b>103,247</b>	<b>104,178</b>	<b>101,055</b>
<b>ASSET ACQUISITIONS</b>	<b>93</b>	<b>93</b>	<b>93</b>

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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR  
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**28 DEPARTMENT OF COMMUNITY SERVICES**

**28.1 Child and Family Services**

**28.1.3 Community Resources**

Program Objective(s): To provide support services and concessions which assist in reducing the effects of social disadvantage of local groups and communities and increase community self sufficiency.

Program Description: Provision of support services to significantly disadvantaged groups and communities to minimise social disadvantages. Funding of concession programs for people with special needs. State-wide coordination and provision of disaster welfare assistance to people who experience disadvantage due to disasters.

	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<u>Outputs:</u>					
Spectacles provided under the NSW Spectacle Program	thous	79.0	78.0	83.0	<b>83.0</b>
Energy Accounts Payment Assistance Scheme -					
Number of customers assisted	thous	81.0	84.0	90.0	<b>90.0</b>
Number of vouchers issued	thous	236.9	239.1	252.0	<b>252.0</b>
<u>Average Staffing:</u>	EFT	85	93	60	<b>60</b>

1998-99		<b>1999-2000</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	5,987	5,712	<b>5,708</b>
Other operating expenses	2,771	3,234	<b>3,046</b>
Maintenance	187	105	<b>107</b>
Depreciation and amortisation	303	274	<b>274</b>
Grants and subsidies			
Charitable Goods Transport Scheme	2,000	2,870	<b>2,000</b>
Pensioner electricity subsidy	53,159	52,000	<b>54,010</b>
Community development	18,377	17,790	<b>18,327</b>

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**28 DEPARTMENT OF COMMUNITY SERVICES**

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**28.1 Child and Family Services**

**28.1.3 Community Resources (cont)**

**OPERATING STATEMENT (cont)**

Community youth projects and adolescent support programs	13,622	13,765	<b>15,149</b>
Energy accounts payment assistance	7,336	7,140	<b>7,453</b>
Grants to agencies	...	6	<b>100</b>
Grants for capital purposes - non budget dependent general government agencies	...	450	...
Other expenses			
Financial assistance for vulnerable families	4,346	3,408	<b>3,326</b>
<b>Total Expenses</b>	<b>108,088</b>	<b>106,754</b>	<b>109,500</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Minor sales of goods and services	153	171	<b>200</b>
Investment income	38	91	<b>39</b>
Grants and contributions	85	134	<b>111</b>
Other revenue	11	7	<b>7</b>
<b>Total Retained Revenue</b>	<b>287</b>	<b>403</b>	<b>357</b>
<b>NET COST OF SERVICES</b>	<b>107,801</b>	<b>106,351</b>	<b>109,143</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>53</b>	<b>53</b>	<b>53</b>

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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR  
AGEING, MINISTER FOR DISABILITY SERVICES AND MINISTER  
FOR WOMEN**

**28 DEPARTMENT OF COMMUNITY SERVICES**

**28.2 Disability Services**

**28.2.1 Disability Services**

Program Objective(s): To assist people with disabilities and their carers.

Program Description: Coordination and provision of support services to children and adults with intellectual or multiple disabilities and their carers. These include: day activity programs, respite care, diagnostic and assessment services, early intervention and therapy services, counselling and behaviour management services. Provision of accommodation and support services to children and adults with an intellectual disability who are unable to live independently in the community. These are provided in a range of settings including: the person's own home, group homes and medium to large residential centres.

	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<u>Outputs:</u>					
Clients in large and mini residential institutions	no.	1,678	1,652	1,570	<b>1,558</b>
Clients in group homes operated by the Department	no.	1,091	1,076	1,105	<b>1,017</b>
Number of group homes	no.	228	238	256	<b>237</b>
<u>Average Staffing:</u>	EFT	5,523	5,454	5,773	<b>5,630</b>

1998-99		<b>1999-2000</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	315,943	342,650	<b>323,839</b>
Other operating expenses	37,786	44,402	<b>35,624</b>
Maintenance	3,789	10,302	<b>5,467</b>
Depreciation and amortisation	3,815	3,936	<b>3,936</b>
Grants and subsidies			
Grants to agencies	...	589	...

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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR  
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FOR WOMEN**

**28 DEPARTMENT OF COMMUNITY SERVICES**

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**28.2 Disability Services**

**28.2.1 Disability Services (cont)**

**OPERATING STATEMENT (cont)**

Other expenses			
Expenses for child support and departmental residential care	6,337	6,337	<b>6,438</b>
<b>Total Expenses</b>	<b>367,670</b>	<b>408,216</b>	<b>375,304</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Accommodation and meals	2,615	2,744	<b>2,672</b>
Residential client fees	12,876	12,876	<b>13,133</b>
Minor sales of goods and services	160	279	<b>174</b>
Investment income	1,143	1,235	<b>1,166</b>
Grants and contributions	246,769	255,790	<b>252,308</b>
Other revenue	343	384	<b>384</b>
<b>Total Retained Revenue</b>	<b>263,906</b>	<b>273,308</b>	<b>269,837</b>
Gain/(loss) on disposal of non current assets	500	(1,841)	...
<b>NET COST OF SERVICES</b>	<b>103,264</b>	<b>136,749</b>	<b>105,467</b>
<b>ASSET ACQUISITIONS</b>	<b>15,063</b>	<b>22,076</b>	<b>18,187</b>

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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR  
AGEING, MINISTER FOR DISABILITY SERVICES AND MINISTER  
FOR WOMEN**

**29 COMMUNITY SERVICES COMMISSION**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	2,605	2,754	<b>3,016</b>
Other operating expenses	725	745	<b>839</b>
Maintenance	17	21	<b>17</b>
Depreciation and amortisation	120	120	<b>89</b>
<b>Total Expenses</b>	<b>3,467</b>	<b>3,640</b>	<b>3,961</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	19	21	<b>10</b>
Investment income	7	7	<b>10</b>
Grants and contributions	...	157	...
<b>Total Retained Revenue</b>	<b>26</b>	<b>185</b>	<b>20</b>
<b>NET COST OF SERVICES</b>	<b>3,441</b>	<b>3,455</b>	<b>3,941</b>

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR  
AGEING, MINISTER FOR DISABILITY SERVICES AND MINISTER  
FOR WOMEN**

**29 COMMUNITY SERVICES COMMISSION**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	2,487	2,615	2,873
Other	752	778	856
<b>Total Payments</b>	<b>3,239</b>	<b>3,393</b>	<b>3,729</b>
<b>Receipts</b>			
Sale of goods and services	19	21	10
Other	22	164	10
<b>Total Receipts</b>	<b>41</b>	<b>185</b>	<b>20</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(3,198)</b>	<b>(3,208)</b>	<b>(3,709)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(18)	(18)	(76)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(18)</b>	<b>(18)</b>	<b>(76)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	3,136	3,136	3,603
Capital appropriation	18	18	76
Cash reimbursements from the Consolidated Fund Entity	69	95	102
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>3,223</b>	<b>3,249</b>	<b>3,781</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>7</b>	<b>23</b>	<b>(4)</b>
Opening Cash and Cash Equivalents	67	99	122
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>74</b>	<b>122</b>	<b>118</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(3,441)	(3,455)	(3,941)
Non cash items added back	208	221	197
Change in operating assets and liabilities	35	26	35
<b>Net cash flow from operating activities</b>	<b>(3,198)</b>	<b>(3,208)</b>	<b>(3,709)</b>

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR  
AGEING, MINISTER FOR DISABILITY SERVICES AND MINISTER  
FOR WOMEN**

**29 COMMUNITY SERVICES COMMISSION**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	74	122	118
Receivables	4	13	13
Other	9	17	17
<b>Total Current Assets</b>	<b>87</b>	<b>152</b>	<b>148</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Cost/valuation	826	775	851
Accumulated depreciation	(554)	(499)	(588)
<b>Total Non Current Assets</b>	<b>272</b>	<b>276</b>	<b>263</b>
<b>Total Assets</b>	<b>359</b>	<b>428</b>	<b>411</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	97	112	112
Employee entitlements	232	258	293
<b>Total Current Liabilities</b>	<b>329</b>	<b>370</b>	<b>405</b>
<b>Total Liabilities</b>	<b>329</b>	<b>370</b>	<b>405</b>
<b>NET ASSETS</b>	<b>30</b>	<b>58</b>	<b>6</b>
<b>EQUITY</b>			
Accumulated funds	30	58	6
<b>TOTAL EQUITY</b>	<b>30</b>	<b>58</b>	<b>6</b>

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR  
AGEING, MINISTER FOR DISABILITY SERVICES AND MINISTER  
FOR WOMEN**

**29 COMMUNITY SERVICES COMMISSION**

**29.1 Community Services Commission**

**29.1.1 Community Services Commission**

Program Objective(s): To provide an independent complaints handling, review, and monitoring mechanism for community services provided within the Minister's portfolio or funded by the Minister.

Program Description: Investigation and mediation of complaints, review of the situation of children and disabled people who are in care, co-ordination of the community visitors scheme, monitoring the quality of community services, inquiring into key community services issues, provision of consumer and service provider education and training, and review of the circumstances surrounding the deaths of people with disabilities in care.

	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<u>Outputs:</u>					
Enquiries received	no.	1,224	1,380	1,800	<b>2,000</b>
Complaints handled	no.	968	583	600	<b>650</b>
Community visits undertaken	days	1,642	2,243	2,400	<b>2,400</b>
<u>Average Staffing:</u>	EFT	37	39	38	<b>42</b>

—————1998-99—————		<b>1999-2000</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	2,605	2,754	<b>3,016</b>
Other operating expenses	725	745	<b>839</b>
Maintenance	17	21	<b>17</b>
Depreciation and amortisation	120	120	<b>89</b>
<b>Total Expenses</b>	<b>3,467</b>	<b>3,640</b>	<b>3,961</b>

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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR  
AGEING, MINISTER FOR DISABILITY SERVICES AND MINISTER  
FOR WOMEN**

**29 COMMUNITY SERVICES COMMISSION**

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**29.1 Community Services Commission**

**29.1.1 Community Services Commission (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services	19	21	<b>10</b>
Investment income	7	7	<b>10</b>
Grants and contributions	...	157	...

<b>Total Retained Revenue</b>	<b>26</b>	<b>185</b>	<b>20</b>
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<b>NET COST OF SERVICES</b>	<b>3,441</b>	<b>3,455</b>	<b>3,941</b>
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<b>ASSET ACQUISITIONS</b>	<b>18</b>	<b>18</b>	<b>76</b>
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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR  
AGEING, MINISTER FOR DISABILITY SERVICES AND MINISTER  
FOR WOMEN**

**30 AGEING AND DISABILITY DEPARTMENT**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	16,858	18,895	17,204
Other operating expenses	9,999	13,683	9,109
Maintenance	92	100	94
Depreciation and amortisation	450	477	480
Grants and subsidies	677,795	674,936	714,699
<b>Total Expenses</b>	<b>705,194</b>	<b>708,091</b>	<b>741,586</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	35	35	40
Investment income	523	1,500	1,000
Grants and contributions	...	362	...
Other revenue	978	3,438	860
<b>Total Retained Revenue</b>	<b>1,536</b>	<b>5,335</b>	<b>1,900</b>
Gain/(loss) on disposal of non current assets	...	(2)	...
<b>NET COST OF SERVICES</b>	<b>703,658</b>	<b>702,758</b>	<b>739,686</b>

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR  
AGEING, MINISTER FOR DISABILITY SERVICES AND MINISTER  
FOR WOMEN**

**30 AGEING AND DISABILITY DEPARTMENT**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	15,440	17,995	<b>16,398</b>
Grants and subsidies	677,795	674,936	<b>714,699</b>
Other	10,154	13,989	<b>9,256</b>
<b>Total Payments</b>	<b>703,389</b>	<b>706,920</b>	<b>740,353</b>
<b>Receipts</b>			
Sale of goods and services	35	35	<b>40</b>
Other	1,723	5,178	<b>2,110</b>
<b>Total Receipts</b>	<b>1,758</b>	<b>5,213</b>	<b>2,150</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(701,631)</b>	<b>(701,707)</b>	<b>(738,203)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(300)	(300)	<b>(300)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(300)</b>	<b>(300)</b>	<b>(300)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	683,180	689,044	<b>727,361</b>
Capital appropriation	300	300	<b>300</b>
Cash reimbursements from the Consolidated Fund Entity	523	740	<b>850</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>684,003</b>	<b>690,084</b>	<b>728,511</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(17,928)</b>	<b>(11,923)</b>	<b>(9,992)</b>
Opening Cash and Cash Equivalents	22,213	24,544	<b>12,621</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>4,285</b>	<b>12,621</b>	<b>2,629</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(703,658)	(702,758)	<b>(739,686)</b>
Non cash items added back	1,553	1,469	<b>1,475</b>
Change in operating assets and liabilities	474	(418)	<b>8</b>
<b>Net cash flow from operating activities</b>	<b>(701,631)</b>	<b>(701,707)</b>	<b>(738,203)</b>

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR  
AGEING, MINISTER FOR DISABILITY SERVICES AND MINISTER  
FOR WOMEN**

**30 AGEING AND DISABILITY DEPARTMENT**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	4,285	12,621	2,629
Receivables	260	750	500
<b>Total Current Assets</b>	<b>4,545</b>	<b>13,371</b>	<b>3,129</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Cost/valuation	3,479	3,417	3,717
Accumulated depreciation	(1,914)	(1,914)	(2,394)
<b>Total Non Current Assets</b>	<b>1,565</b>	<b>1,503</b>	<b>1,323</b>
<b>Total Assets</b>	<b>6,110</b>	<b>14,874</b>	<b>4,452</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	354	354	385
Employee entitlements	1,068	1,200	1,000
Other	75	75	75
<b>Total Current Liabilities</b>	<b>1,497</b>	<b>1,629</b>	<b>1,460</b>
<b>Non Current Liabilities -</b>			
Other	213	213	140
<b>Total Non Current Liabilities</b>	<b>213</b>	<b>213</b>	<b>140</b>
<b>Total Liabilities</b>	<b>1,710</b>	<b>1,842</b>	<b>1,600</b>
<b>NET ASSETS</b>	<b>4,400</b>	<b>13,032</b>	<b>2,852</b>
<b>EQUITY</b>			
Accumulated funds	4,400	13,032	2,852
<b>TOTAL EQUITY</b>	<b>4,400</b>	<b>13,032</b>	<b>2,852</b>

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR  
AGEING, MINISTER FOR DISABILITY SERVICES AND MINISTER  
FOR WOMEN**

**30 AGEING AND DISABILITY DEPARTMENT**

**30.1 Ageing and Disability**

**30.1.1 Ageing and Disability**

Program Objective(s): To provide strategic policy advice to the Government on ageing and disability matters with emphasis on improving the quality of services and opportunities available to older people and people with disabilities. To provide support for services that assist frail older people, people with a disability and their carers to maximise their independence and participation in the community.

Program Description: Provision of strategic policy and planning advice on ageing and disability issues to the Minister. Provision of funding to government and non-government agencies (including the Department of Community Services and the Home Care Service) that deliver services to the aged and people with a disability and their carers. Monitoring the effectiveness of services provided to older people, people with disabilities and their carers.

	Average Staffing (EFT)		
	1997-98	1998-99	1999-2000
<u>Activities:</u>			
Strategic policy and planning	35	49	<b>30</b>
Program policy, planning and operations	50	44	<b>30</b>
Licensing	10	8	<b>8</b>
Guardianship Tribunal	50	52	<b>57</b>
Disability Council	5	6	<b>5</b>
Program support	41	49	<b>41</b>
Service support and delivery	56	62	<b>62</b>
	247	270	<b>233</b>

	1998-99	1999-2000
	Budget	Budget
	\$000	\$000

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	16,858	18,895	<b>17,204</b>
Other operating expenses	9,999	13,683	<b>9,109</b>

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR  
AGEING, MINISTER FOR DISABILITY SERVICES AND MINISTER  
FOR WOMEN**

**30 AGEING AND DISABILITY DEPARTMENT**

**30.1 Ageing and Disability**

**30.1.1 Ageing and Disability (cont)**

**OPERATING STATEMENT (cont)**

Maintenance	92	100	<b>94</b>
Depreciation and amortisation	450	477	<b>480</b>
Grants and subsidies			
Disability Services program – payments to Department of Community Services	245,006	254,050	<b>250,631</b>
Disability Services program – other	216,206	207,035	<b>241,210</b>
Ageing program	1,646	2,688	<b>2,049</b>
Home and Community Care program – payments to Home Care Service	112,030	114,746	<b>114,504</b>
Home and Community Care program – other	102,907	96,417	<b>106,305</b>
<b>Total Expenses</b>	<b>705,194</b>	<b>708,091</b>	<b>741,586</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	35	35	<b>40</b>
Investment income	523	1,500	<b>1,000</b>
Grants and contributions	...	362	...
Other revenue	978	3,438	<b>860</b>
<b>Total Retained Revenue</b>	<b>1,536</b>	<b>5,335</b>	<b>1,900</b>
Gain/(loss) on disposal of non current assets	...	(2)	...
<b>NET COST OF SERVICES</b>	<b>703,658</b>	<b>702,758</b>	<b>739,686</b>
<b>ASSET ACQUISITIONS</b>	<b>300</b>	<b>300</b>	<b>300</b>

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR  
AGEING, MINISTER FOR DISABILITY SERVICES AND MINISTER  
FOR WOMEN**

**31 HOME CARE SERVICE OF NEW SOUTH WALES**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	111,199	115,920	<b>112,700</b>
Other operating expenses	18,726	18,018	<b>17,308</b>
Maintenance	185	306	<b>306</b>
Depreciation and amortisation	3,500	1,500	<b>2,000</b>
Grants and subsidies	...	601	...
<b>Total Expenses</b>	<b>133,610</b>	<b>136,345</b>	<b>132,314</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	14,700	14,824	<b>14,824</b>
Investment income	800	690	<b>935</b>
Grants and contributions	115,634	116,933	<b>116,184</b>
Other revenue	150	358	<b>358</b>
<b>Total Retained Revenue</b>	<b>131,284</b>	<b>132,805</b>	<b>132,301</b>
<b>NET COST OF SERVICES</b>	<b>2,326</b>	<b>3,540</b>	<b>13</b>

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR  
AGEING, MINISTER FOR DISABILITY SERVICES AND MINISTER  
FOR WOMEN**

**31 HOME CARE SERVICE OF NEW SOUTH WALES**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	110,783	113,672	<b>112,700</b>
Grants and subsidies	...	601	...
Other	20,556	18,367	<b>17,312</b>
<b>Total Payments</b>	<b>131,339</b>	<b>132,640</b>	<b>130,012</b>
<b>Receipts</b>			
Sale of goods and services	14,436	14,264	<b>14,522</b>
Other	117,984	117,981	<b>117,477</b>
<b>Total Receipts</b>	<b>132,420</b>	<b>132,245</b>	<b>131,999</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>1,081</b>	<b>(395)</b>	<b>1,987</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of investments	519	...	...
Purchases of property, plant and equipment	(2,000)	(2,000)	<b>(2,000)</b>
Purchases of investments	...	(400)	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(1,481)</b>	<b>(2,400)</b>	<b>(2,000)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(400)</b>	<b>(2,795)</b>	<b>(13)</b>
Opening Cash and Cash Equivalents	2,571	13,920	<b>11,125</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>2,171</b>	<b>11,125</b>	<b>11,112</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(2,326)	(3,540)	<b>(13)</b>
Non cash items added back	3,500	1,500	<b>2,000</b>
Change in operating assets and liabilities	(93)	1,645	...
<b>Net cash flow from operating activities</b>	<b>1,081</b>	<b>(395)</b>	<b>1,987</b>

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR  
AGEING, MINISTER FOR DISABILITY SERVICES AND MINISTER  
FOR WOMEN**

**31 HOME CARE SERVICE OF NEW SOUTH WALES**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	2,171	11,125	11,112
Investments	11,920	...	...
Receivables	4,760	4,215	4,215
Other	200	102	102
<b>Total Current Assets</b>	<b>19,051</b>	<b>15,442</b>	<b>15,429</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Cost/valuation	20,371	20,141	22,141
Accumulated depreciation	(19,523)	(15,788)	(17,788)
Investments	6,586	7,148	7,148
Other	8,847	8,697	8,697
<b>Total Non Current Assets</b>	<b>16,281</b>	<b>20,198</b>	<b>20,198</b>
<b>Total Assets</b>	<b>35,332</b>	<b>35,640</b>	<b>35,627</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	3,900	8,075	8,075
Employee entitlements	7,800	8,947	8,947
Other	3,800	...	...
<b>Total Current Liabilities</b>	<b>15,500</b>	<b>17,022</b>	<b>17,022</b>
<b>Non Current Liabilities -</b>			
Employee entitlements	8,220	9,070	9,070
<b>Total Non Current Liabilities</b>	<b>8,220</b>	<b>9,070</b>	<b>9,070</b>
<b>Total Liabilities</b>	<b>23,720</b>	<b>26,092</b>	<b>26,092</b>
<b>NET ASSETS</b>	<b>11,612</b>	<b>9,548</b>	<b>9,535</b>

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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR  
AGEING, MINISTER FOR DISABILITY SERVICES AND MINISTER  
FOR WOMEN**

**31 HOME CARE SERVICE OF NEW SOUTH WALES**

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	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION (cont)</b>			
<b>EQUITY</b>			
Reserves	2,875	3,037	<b>3,037</b>
Accumulated funds	8,737	6,511	<b>6,498</b>
<b>TOTAL EQUITY</b>	<b>11,612</b>	<b>9,548</b>	<b>9,535</b>

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR  
AGEING, MINISTER FOR DISABILITY SERVICES AND MINISTER  
FOR WOMEN**

**31 HOME CARE SERVICE OF NEW SOUTH WALES**

**31.1 Home Care Service**

**31.1.1 Home Care Service**

Program Objective(s): To assist frail older people and younger people with a disability, who, without assistance, would be unable to remain living at home.

Program Description: Provision of home care services including personal care, general housework, respite care, live-in/overnight care, shopping, meal preparation and home maintenance.

	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<u>Outputs:</u>					
Total hours of service provided	thous	3,144	3,221	3,388	<b>3,458</b>
General housework hours	%	44.6	45.2	48.8	<b>47.4</b>
Personal care hours	%	41.4	40.7	39.1	<b>40.8</b>
Respite care hours	%	10.9	10.8	9.4	<b>9.1</b>
Other care hours	%	3.1	3.3	2.7	<b>2.7</b>
Total number of customers serviced per year	thous	45.6	50.1	50.5	<b>51.0</b>
Average hours per customer per year	no.	68.9	64.3	67.1	<b>67.8</b>
<u>Average Staffing:</u>	EFT	3,009	2,806	2,926	<b>2,976</b>

—————1998-99—————		<b>1999-2000</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	111,199	115,920	<b>112,700</b>
Other operating expenses	18,726	18,018	<b>17,308</b>
Maintenance	185	306	<b>306</b>
Depreciation and amortisation	3,500	1,500	<b>2,000</b>
Grants and subsidies			
Capital grants to non profit organisations	...	601	...
<b>Total Expenses</b>	<b>133,610</b>	<b>136,345</b>	<b>132,314</b>

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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR  
AGEING, MINISTER FOR DISABILITY SERVICES AND MINISTER  
FOR WOMEN**

**31 HOME CARE SERVICE OF NEW SOUTH WALES**

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**31.1 Home Care Service**

**31.1.1 Home Care Service (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Home Care Service fees	14,700	14,824	<b>14,824</b>
Investment income	800	690	<b>935</b>
Grants and contributions	115,634	116,933	<b>116,184</b>
Other revenue	150	358	<b>358</b>
<b>Total Retained Revenue</b>	<b>131,284</b>	<b>132,805</b>	<b>132,301</b>
<b>NET COST OF SERVICES</b>	<b>2,326</b>	<b>3,540</b>	<b>13</b>

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<b>ASSET ACQUISITIONS</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>
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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR  
AGEING, MINISTER FOR DISABILITY SERVICES AND MINISTER  
FOR WOMEN**

**32 DEPARTMENT FOR WOMEN**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	2,770	2,919	2,600
Other operating expenses	905	769	740
Maintenance	9	11	9
Depreciation and amortisation	80	80	80
Grants and subsidies	1,000	950	1,000
Other expenses	392	382	462
<b>Total Expenses</b>	<b>5,156</b>	<b>5,111</b>	<b>4,891</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	18	25	18
Grants and contributions	57	70	70
Other revenue	...	1	1
<b>Total Retained Revenue</b>	<b>75</b>	<b>96</b>	<b>89</b>
<b>NET COST OF SERVICES</b>	<b>5,081</b>	<b>5,015</b>	<b>4,802</b>

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR  
AGEING, MINISTER FOR DISABILITY SERVICES AND MINISTER  
FOR WOMEN**

**32 DEPARTMENT FOR WOMEN**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	2,675	2,760	2,499
Grants and subsidies	1,000	950	1,000
Other	1,306	1,046	1,279
<b>Total Payments</b>	<b>4,981</b>	<b>4,756</b>	<b>4,778</b>
<b>Receipts</b>			
Other	75	89	84
<b>Total Receipts</b>	<b>75</b>	<b>89</b>	<b>84</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(4,906)</b>	<b>(4,667)</b>	<b>(4,694)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(151)	(151)	(38)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(151)</b>	<b>(151)</b>	<b>(38)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	4,837	4,837	4,533
Capital appropriation	151	151	38
Cash reimbursements from the Consolidated Fund Entity	78	129	128
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>5,066</b>	<b>5,117</b>	<b>4,699</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>9</b>	<b>299</b>	<b>(33)</b>
Opening Cash and Cash Equivalents	141	171	470
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>150</b>	<b>470</b>	<b>437</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(5,081)	(5,015)	(4,802)
Non cash items added back	176	272	179
Change in operating assets and liabilities	(1)	76	(71)
<b>Net cash flow from operating activities</b>	<b>(4,906)</b>	<b>(4,667)</b>	<b>(4,694)</b>

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR  
AGEING, MINISTER FOR DISABILITY SERVICES AND MINISTER  
FOR WOMEN**

**32 DEPARTMENT FOR WOMEN**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	150	470	437
Receivables	15	16	21
<b>Total Current Assets</b>	<b>165</b>	<b>486</b>	<b>458</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Cost/valuation	701	631	669
Accumulated depreciation	(441)	(404)	(484)
<b>Total Non Current Assets</b>	<b>260</b>	<b>227</b>	<b>185</b>
<b>Total Assets</b>	<b>425</b>	<b>713</b>	<b>643</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	66	60	69
Employee entitlements	129	150	145
Other	...	70	...
<b>Total Current Liabilities</b>	<b>195</b>	<b>280</b>	<b>214</b>
<b>Non Current Liabilities -</b>			
Other	9	...	...
<b>Total Non Current Liabilities</b>	<b>9</b>	<b>...</b>	<b>...</b>
<b>Total Liabilities</b>	<b>204</b>	<b>280</b>	<b>214</b>
<b>NET ASSETS</b>	<b>221</b>	<b>433</b>	<b>429</b>
<b>EQUITY</b>			
Accumulated funds	221	433	429
<b>TOTAL EQUITY</b>	<b>221</b>	<b>433</b>	<b>429</b>

**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR  
AGEING, MINISTER FOR DISABILITY SERVICES AND MINISTER  
FOR WOMEN**

**32 DEPARTMENT FOR WOMEN**

**32.1 Policy Development and Projects Affecting the Status of Women**

**32.1.1 Policy Development and Projects Affecting the Status of Women**

Program Objective(s): To improve the economic and social well-being of women in New South Wales.

Program Description: Provision of leadership and direction in shaping whole-of-government policy, programs and services for women. Provision of policy advice to the Government on issues affecting women. Participation in community education, provision of information and government support for initiatives for women.

	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<u>Outputs:</u>					
Women's Information and Referral Service - total calls	no.	7,852	9,179	9,751	<b>9,300</b>
Women's Information and Referral Service - total referrals	no.	11,825	13,517	13,600	<b>13,100</b>
Major publications issued	no.	20	22	28	<b>30</b>
Participation in community events	no.	52	41	45	<b>50</b>
<u>Average Staffing:</u>	EFT	52	54	50	<b>48</b>

1998-99		<b>1999-2000</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	2,770	2,919	<b>2,600</b>
Other operating expenses	905	769	<b>740</b>
Maintenance	9	11	<b>9</b>
Depreciation and amortisation	80	80	<b>80</b>
Grants and subsidies			
Women's Services Grants Program	1,000	950	<b>1,000</b>
Other expenses			
Special projects	392	382	<b>462</b>
<b>Total Expenses</b>	<b>5,156</b>	<b>5,111</b>	<b>4,891</b>

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**MINISTER FOR COMMUNITY SERVICES, MINISTER FOR  
AGEING, MINISTER FOR DISABILITY SERVICES AND MINISTER  
FOR WOMEN**

**32 DEPARTMENT FOR WOMEN**

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**32.1 Policy Development and Projects Affecting the Status of Women**

**32.1.1 Policy Development and Projects Affecting the Status of Women  
(cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Investment income	18	25	<b>18</b>
Grants and contributions	57	70	<b>70</b>
Other revenue	...	1	<b>1</b>

<b>Total Retained Revenue</b>	<b>75</b>	<b>96</b>	<b>89</b>
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<b>NET COST OF SERVICES</b>	<b>5,081</b>	<b>5,015</b>	<b>4,802</b>
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<b>ASSET ACQUISITIONS</b>	<b>151</b>	<b>151</b>	<b>38</b>
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# MINISTER FOR EDUCATION AND TRAINING

## OVERVIEW

<i>Agency</i>	<i>Budget 1998-99 \$m</i>	<i>Budget 1999-2000 \$m</i>	<i>Variation</i>	
			(-)	%
<b>Department of Education and Training</b>				
Total Expenses .....	6,442.1	6,551.3		1.7
Asset Acquisitions .....	255.7	287.9		12.6
<b>Office of the Board of Studies</b>				
Total Expenses .....	73.0	67.1	(-)	8.1
Asset Acquisitions .....	1.9	1.2	(-)	35.1
<b>New South Wales Adult Migrant English Service</b>				
Total Expenses .....	35.0	21.3	(-)	39.2
Asset Acquisitions .....	...	...		...
<b>Vocational Education and Training Accreditation Board</b>				
Total Expenses .....	1.0	1.1		4.9
Asset Acquisitions .....	...	...		...
<b>Total, Minister for Education and Training</b>				
Total Expenses .....	<b>6,551.2</b>	<b>6,640.8</b>		<b>1.4</b>
Asset Acquisitions .....	<b>257.6</b>	<b>289.1</b>		<b>12.2</b>

## DEPARTMENT OF EDUCATION AND TRAINING

The Department of Education and Training provides quality general and vocational education and training to more than 1,560,000 students each year through an extensive network of government schools, TAFE campuses and adult and community evening colleges. The Department also provides assistance to non-Government schools and funds specialist training, employment and youth programs.

Since 1996, the number of students attending New South Wales Government schools increased by 8,161 to 769,198. Despite these growing enrolments, Commonwealth funding to Government schools has been reduced in recent years as a result of the Enrolment Benchmark Adjustment (EBA).

In the vocational education sector, TAFE NSW enrolments in 1999-2000 are projected to grow to more than 445,000, while Adult and Community Education student numbers are likely to exceed 350,000. The capacity for TAFE NSW to expand will be constrained by changes incorporated in the 1998 Australian National Training Authority (ANTA) Agreement, specifically the cessation of Commonwealth growth funding.

Enrolments in Adult Migrant English Programs declined by almost 45 percent from 1997 to 1998 following the reduction in Commonwealth Government funding as a result of changed tendering arrangements. The impact of these cuts will continue to be felt in 1999-2000.

The Department is also responsible for formulating and co-ordinating education and training policy and for planning and allocating resources across the state-funded sectors of schools, TAFE NSW and vocational education and training.

The key priorities in Education and Training for the past four years have focussed on:

- ◆ improving literacy and numeracy skills;
- ◆ increasing teachers' and students' access to, and skills in using, the latest technology to enhance teaching and learning;
- ◆ reforming the School Certificate and Higher School Certificate; and
- ◆ creating better opportunities for quality employment-related training.

These remain the strategic directions to meet the needs of students and the general community for the new millennium.

## **SCHOOL EDUCATION SERVICES**

### **Expenditure Trends and Recent Developments**

The Department has a legislative responsibility to provide education services to public school students of New South Wales. This encompasses core, equity and strategic education services for both primary and secondary education. These services reflect general education provision, as well as services which address the range of identified equity groups.

Expenses on Government pre-school, primary and secondary education programs are estimated at \$4,760.6 million in 1999-2000.

Non Government School Services reflect financial support of \$415 million in 1999-2000 to non-Government schools. This allocation takes into account recent changes to funding for non-Government schools announced in the 1999-2000 Commonwealth Budget and the impact of the Commonwealth Enrolment Benchmark Adjustment (EBA) on Government schools.

Total expenses by the Department on School Education related services are estimated at some \$5,175.6 million in 1999-2000, an increase of \$148.4 million or 3.0 percent on 1998-99.

## ***The Basics – The State Literacy and Numeracy Plan***

The Department, in conjunction with the Office of the Board of Studies, will continue to build on the achievements and experience of the past four years by expanding the \$200 million State Literacy Strategy and introducing a Numeracy Plan. Elements will include new syllabuses and resources, regular statewide and individual assessment including a new numeracy test for Year 7 students, intensive remedial and extension programs, new programs to better link primary and secondary schools, teacher training and information workshops for parents.

The highly successful Reading Recovery Program will be available to more schools as additional teachers are trained in specialist Reading Recovery techniques. By the end of 1999, more than 900 teachers will have been trained to use the techniques in their general classroom teaching. The Department has committed an additional \$47.2 million over the next four years to expand the State Literacy and Numeracy Plan.

### ***Computers in Schools***

Over the past four years, the equivalent of 90,000 multi-media computers have been provided to schools, reducing the computer to student ratio in Government schools to around 1:8. An additional 25,000 computers will be provided to schools over the next four years. The regular replacement of these computers through leasing arrangements ensures that schools have the use of the most up to date technology available on the market.

A further \$10 million will be provided over four years, including \$2 million in 1999-2000, to enable all Government schools to be cabled with local networking infrastructure. This will give schools the flexibility to use computer equipment in ways that best suit their individual needs.

Around 15,000 teachers have been trained in the Technology in Learning and Teaching (TILT) Program. Training for a further 25,000 teachers will be offered over the next four years, with some training linked to a TAFE credential. In 1999-2000, \$3.2 million will be allocated to expanding the TILT Program as part of a \$16.4 million program over four years.

## ***Vocational education in schools***

There are a range of initiatives under the Ready for Work Plan which include:

- ◆ developing seven new vocational subjects for the New Higher School Certificate;
- ◆ introducing individual School-to-Work plans for Years 9-12 students to help them direct their study and career paths; and
- ◆ expanding the Work Education Program to improve the knowledge of young people on how to get a job, where the jobs are and the personal qualities needed to succeed.

Other strategies include scholarships to encourage school students to continue their studies full-time at TAFE NSW, expanded programs for young people at risk and stronger links between schools, TAFE NSW and employers.

## ***Better Teachers – Better Training***

The Department is providing extensive training and development programs to ensure that teachers have the skills and expertise to meet the needs of the classrooms of the future. In 1998-99 more than \$114 million was allocated to training and development. A similar amount will also be spent in 1999-2000. Priority areas included the introduction of the New School Certificate and New Higher School Certificate, use of technology in the classroom, literacy and drug education.

## **1999-2000 Budget**

### ***Total Expenses***

Total expenses on school education services for 1999-2000 are estimated at \$5,175.6 million. The allocations include additional funding of \$23 million, as part of a four-year program of \$171 million, to enable the introduction of a number of key initiatives. These include:

- ◆ further expansion of the State literacy and numeracy plan;
- ◆ additional funding to enable teachers to identify and work with students with potential difficulties in achieving basic literacy and numeracy standards;
- ◆ an additional 25,000 computers in Government schools over four years;
- ◆ additional funding to enable all Government schools to be cabled with local network infrastructure;

- ◆ additional teacher training in the use of new technology in the classroom;
- ◆ funding to prepare young people for work through the development of individual school to work plans for all students in Years 9 to 12; and
- ◆ an additional \$60 million over the next four years, including \$15 million in 1999-2000, as a boost to the school maintenance program, which will provide a total of \$162 million for school maintenance in 1999-2000.

## ***Asset Acquisitions***

### ***Schools***

The school education component of the Department's asset acquisition program provides for the construction of new and replacement schools and upgrading of and additions to existing facilities. The cost of sites for new schools, furniture and equipment and major computer projects are also met from the capital allocation.

The asset acquisition program for 1999-2000 is \$156.9 million, an increase of over \$27 million on last year's allocation. The program will provide for the commencement of 24 new building projects including six new or replacement primary schools at Harrington Park, Wattle Grove, Kellyville, Wadalba, Marayong Heights and Hoxton Park and a new high school at Banora Point. Work will also commence on a new high school at Tuncurry incorporating TAFE facilities. Two new multi campus secondary facilities will be commenced at Dubbo and Mt Druitt.

Funding is also provided for the Stage 2 completion of new schools at Currans Hill, Camden Haven, Callala Bay, Lake Munmorah and Wadalba. Replacement facilities will also be provided for the Sydney Secondary Distance Education Centre and St George School for Specific Purposes.

A total of \$59 million will also be expended on a wide range of minor capital works projects, including \$10 million for air-conditioning in schools and demountable classrooms.

### ***Sydney Conservatorium of Music***

Ongoing funding has been provided to enable the continuation of the redevelopment of the Sydney Conservatorium of Music and the Conservatorium High School. The project is due for completion in 2000-01.

## **TAFE AND RELATED SERVICES**

### **Expenditure Trends and Recent Developments**

TAFE NSW is the largest supplier of workforce training in Australia. Significant structural and technological changes are taking place in business, industry and government enterprises. TAFE NSW continues to develop and implement a number of strategies to ensure courses are responsive to industry needs, provide more flexible delivery patterns and workplace learning and promote new educational technologies.

Total expenses on TAFE and related services are estimated at \$1,376 million in 1999-2000. The TAFE Budget takes into account reductions in Commonwealth growth funding and the need for greater efficiencies in an increasingly competitive training market. Grants for external education and training services will amount to some \$174.7 million in 1999-2000.

### **Strategic Directions**

#### ***1998-2000 NSW Strategic VET Plan***

The Vocational Education and Training (VET) Plan, prepared by the Department, outlines the key strategic components of the New South Wales approach to addressing VET priorities and the allocation of State and Commonwealth funding. The 1998-2000 NSW Strategic VET Plan identifies the following priorities:

- ◆ equity in vocational education and training;
- ◆ quality in the New South Wales VET system;
- ◆ addressing the training needs of the existing workforce;
- ◆ strategic interface between schools, VET and higher education;
- ◆ small business and regional development;
- ◆ ensuring that New South Wales has the skilled workforce required for the 2000 Olympic and Paralympic Games; and
- ◆ strategic developments targeted to industry.

The development and implementation of the new Vocational Education and Training Resources Model will continue in 1999-2000. This reflects changes in funding arrangements including the cessation of Commonwealth growth funding under the 1998 ANTA Agreement, the introduction of the New Apprenticeship Scheme and resolving resource allocation priorities between entry level training and retraining of the existing workforce.

## **1999-2000 Budget**

### ***Total Expenses***

Major initiatives to be undertaken during 1999-2000 include:

- ◆ An additional \$5.6 million over four years, including \$700,000 in 1999-2000, for a joint TAFE and schools initiative through TAFE Outreach, school substitute care and Juvenile Justice Centres to target youth at high risk and expand their access to vocational education and training;
- ◆ targeted assistance to students from rural and low socio-economic areas who have successfully completed vocational education training courses as part of the Higher School Certificate to obtain a guaranteed full-time place in TAFE to continue studies. An additional \$9 million over four years, including \$1.7 million in 1999-2000, will be provided for this initiative. The Department will also provide an additional 100 TAFE places for students in Juvenile Justice Centres;
- ◆ the number of first year apprentices eligible for payroll tax concessions will increase by 250 in each year. An additional \$16 million will be provided over four years for payroll tax rebates which will benefit the employers of more than 10,000 young people across NSW;
- ◆ provision of up to \$15 million over a three year period for the training of displaced workers and re-skilling of the existing workforce within the native (hardwood) forest industry; and
- ◆ the development of strategies to ensure the appropriate and timely provision of industry training for the Sydney 2000 Olympic and Paralympic Games.

## ***Asset Acquisitions***

The asset acquisition program for 1999-2000 is \$81.7 million. The program will provide for the commencement of 19 new projects in 1999-2000 including new facilities at Belmont, Kingswood, Moree, Queanbeyan, Taree, Wollongong and Yallah as well as major refurbishment at Loftus and Mt Druitt.

Construction will continue on major developments at Campbelltown, Granville, Hornsby, Mt Druitt and Wollongong colleges. Completion of major works is programmed for a number of colleges including Bankstown, Baulkham Hills, Griffith, Nirimba, Nowra, Ourimbah, Queanbeyan, Thurgoona and Wetherill Park.

## **OFFICE OF THE BOARD OF STUDIES**

The Office of the Board of Studies provides professional and administrative support to the Board of Studies which is responsible for development of curriculum and curriculum support materials for all schools from Kindergarten to Year 12, registration and accreditation of non-Government schools and homeschooling and the development and conduct of the School Certificate (SC) and Higher School Certificate (HSC) examinations. The Office of the Board of Studies also encompasses the Australian Music Examinations Board (NSW) and the Aboriginal Education Consultative Group.

## **Expenditure Trends and Recent Developments**

### ***New School Certificate***

The New School Certificate was successfully introduced in 1998 to replace reference tests. The School Certificate encompasses compulsory Statewide external tests in English literacy and Mathematics and trials in Australian History, Geography, Science and Civics and Citizenship. The arrangements include a new framework for reporting student achievement. Teachers in Government and non-Government schools have been provided with training and development to support the introduction of the School Certificate.

### ***New Higher School Certificate***

The Office will complete redevelopment of the New HSC syllabuses for distribution to schools in July 1999 in line with the Government's reforms to the HSC. Training sessions are being conducted for teachers from Government and non-Government schools on the new framework.

In 1995 a phone-in service, the Higher School Certificate Advice Line, was established to provide HSC students access to last-minute advice on selected subjects for the cost of a local call. In 1998 the Advice Line received more than 35,000 calls, an increase of more than 44 percent since its inception in 1995. The Advice Line will again operate for the 1999 HSC examination.

In 1998 the Office:

- ◆ produced over 345 examination papers in 131 HSC courses and 4 papers for the School Certificate;
- ◆ supervised candidates at over 800 examination centres, including centres at Newcastle, Wollongong, Bathurst, Coffs Harbour, Wagga Wagga and Armidale;
- ◆ marked over 325,000 HSC papers and 245,000 SC papers at 12 marking venues; and
- ◆ released results and credentials to over 65,000 HSC candidates and nearly 82,000 SC candidates.

Since 1995 the Office has successfully reduced the time between the start of the HSC and the release of results to candidates. In 1998, for the first time, HSC results were available to students via a secure optional Internet service supplemented by the Telephone Results Line, three days before results were received in the mail. In 1999 student results will be available almost three weeks earlier, with the telephone and Internet services operating from 16 December and results arriving by post on 21 December.

## **Strategic Directions**

### ***Reform of the HSC***

An additional \$26 million has been allocated to the Office and the Department of Education and Training over the years 1997-98 to 2000-01 to support reforms of the School and Higher School Certificates. These funds will provide for the development of revised syllabuses and teaching support materials, revised assessment and reporting of student achievement, training and development programs for teachers and assistance to the non-Government schools sector for training and development and curriculum support.

## ***Use of Technology***

The Office is also pursuing a strategy of increasing the electronic distribution and exchange of student information. In 1999-2000 the Office will commence the staged implementation of an electronic service delivery system which will eliminate various manual or paper based processes and replace these with a secure on-line link between the Office and schools to facilitate the exchange of student entry and assessment information.

## **1999-2000 Budget**

### ***Total Expenses***

Total expenses for 1999-2000 are estimated at \$67.1 million. Additional temporary expenses have been incurred in the last two years to ensure that the timeframe for the Government's reform of the School Certificate and Higher School Certificate will be met.

Key expenditure initiatives in 1999-2000 include:

- ◆ \$1.5 million for the further development of the standards referenced model of assessment and reporting of student achievement;
- ◆ the continued release of new Kindergarten–Year 6 syllabuses and the review of Mathematics and English syllabuses for Years 7-10; and
- ◆ \$200,000 for research into the areas of computers and learning. The project will examine the method by which computers and technology can be appropriately utilised to support teaching, learning and assessment functions in schools.

### ***Asset Acquisitions***

An amount of \$1.2 million will be provided to the Office in 1999-2000 for capital projects. This includes \$750,000 to commence a \$1.6 million project for electronic service delivery to schools to facilitate the exchange of course and candidate information. A further \$240,000 will be available for an annual program for the replacement of examination furniture.

# NEW SOUTH WALES ADULT MIGRANT ENGLISH SERVICE

The New South Wales Adult Migrant English Service (AMES) provides English training to adult migrants to maximise their English competence and enhance their settlement success and labour market productivity. The AMES is primarily funded by the Commonwealth Government, as part of the Adult Migrant English Program (AMEP). Funding is also derived from providing training programs for skilled migrants, job seekers, industry and youth.

## Expenditure Trends and Recent Developments

The expenditure of the AMES is driven by the level of funding provided by the Commonwealth Government to undertake the AMEP and other programs. This is reflected in the rapid decline in expenditure of the AMES over the previous five years, from a high of \$52.2 million in 1995-1996 to an estimated expenditure in 1999-2000 of \$21.1 million, a decline of almost 60 percent.

The major factor contributing to this reduction in expenditure is the Commonwealth Government tendering out the provision of the AMEP in New South Wales in July 1998.

## Strategic Directions

The following key result areas have been selected as priorities in the AMES 1999 business plan:

- ◆ conduct of the Adult Migrant English Program;
- ◆ increase level of cost recovery projects and other business ventures;
- ◆ registration and quality endorsement; and
- ◆ contributing to the priorities of the Department of Education and Training.

## 1999-2000 Budget

### *Total Expenses*

Total expenses are projected at \$21.3 million in 1999-2000. While the major focus of the AMES will continue to be on the delivery of high quality educational programs, a particular emphasis will be placed on consolidating the transition to the new AMEP delivery arrangements and effective management of contractual requirements. AMES will also explore opportunities for new business and will be promoting programs and services to potential clients.

# VOCATIONAL EDUCATION AND TRAINING ACCREDITATION BOARD

The Vocational Education and Training Accreditation Board (VETAB) was established in July 1991. Its role is to promote consistency of standards in vocational education and training, to provide accreditation of vocational courses and the registration of training providers in New South Wales and to encourage the recognition of vocational courses it has accredited. It also contributes to the maintenance of a national database on the provision of courses for overseas students.

## **Expenditure Trends and Recent Developments**

The Board is currently completing registration procedures for training organisations under the Australian Recognition Framework. During 1999-2000 it is anticipated that additional short-term support will be required to meet the timetable established by the Australian National Training Authority.

## **Strategic Directions**

The following are key objectives for 1999-2000:

- ◆ registration and compliance assessment of training organisations;
- ◆ quality endorsement of registered training organisations;
- ◆ accreditation of courses and the implementation of training package qualifications;
- ◆ further improve cost effectiveness of data management and collection; and
- ◆ implement new structures for fees and services.

## **1999-2000 Budget**

Total expenses in 1999-2000 are projected to be about \$1.1 million. Expenses will meet the costs of ten staff, the administration and support of the Vocational Education and Training Accreditation Board and associated support to training organisations.

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**MINISTER FOR EDUCATION AND TRAINING**  
**33 DEPARTMENT OF EDUCATION AND TRAINING**

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	1998-99		<b>1999-2000 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	4,569,552	4,567,705	<b>4,645,429</b>
Other operating expenses	637,001	615,858	<b>637,518</b>
Maintenance	140,568	155,568	<b>162,000</b>
Depreciation and amortisation	228,854	228,854	<b>229,822</b>
Grants and subsidies	632,794	647,372	<b>637,858</b>
Finance costs	...	10	<b>10</b>
Other expenses	233,341	233,585	<b>238,711</b>
<b>Total Expenses</b>	<b>6,442,110</b>	<b>6,448,952</b>	<b>6,551,348</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	142,343	145,591	<b>150,342</b>
Investment income	15,015	16,215	<b>15,009</b>
Grants and contributions	26,362	27,148	<b>25,728</b>
Other revenue	3,960	22,372	<b>5,826</b>
<b>Total Retained Revenue</b>	<b>187,680</b>	<b>211,326</b>	<b>196,905</b>
Gain/(loss) on disposal of non current assets	(20)	2,838	...
<b>NET COST OF SERVICES</b>	<b>6,254,450</b>	<b>6,234,788</b>	<b>6,354,443</b>

**MINISTER FOR EDUCATION AND TRAINING**  
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	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	4,183,740	4,184,543	4,245,748
Grants and subsidies	632,794	647,372	637,858
Finance costs	...	10	10
Other	1,011,740	1,004,416	1,037,914
<b>Total Payments</b>	<b>5,828,274</b>	<b>5,836,341</b>	<b>5,921,530</b>
<b>Receipts</b>			
Sale of goods and services	142,403	146,391	150,342
Other	45,999	64,326	45,343
<b>Total Receipts</b>	<b>188,402</b>	<b>210,717</b>	<b>195,685</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(5,639,872)</b>	<b>(5,625,624)</b>	<b>(5,725,845)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	17,620	20,478	20,065
Purchases of property, plant and equipment	(255,747)	(248,122)	(287,913)
Purchases of investments	(6)	...	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(238,133)</b>	<b>(227,644)</b>	<b>(267,848)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	5,507,117	5,519,237	5,594,640
Capital appropriation	251,547	249,447	280,265
Cash reimbursements from the Consolidated Fund Entity	101,000	100,873	105,282
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>5,859,664</b>	<b>5,869,557</b>	<b>5,980,187</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(18,341)</b>	<b>16,289</b>	<b>(13,506)</b>
Opening Cash and Cash Equivalents	315,047	362,761	379,050
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>296,706</b>	<b>379,050</b>	<b>365,544</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(6,254,450)	(6,234,788)	(6,354,443)
Non cash items added back	610,565	610,331	614,799
Change in operating assets and liabilities	4,013	(1,167)	3,799
<b>Net cash flow from operating activities</b>	<b>(5,639,872)</b>	<b>(5,625,624)</b>	<b>(5,725,845)</b>

**MINISTER FOR EDUCATION AND TRAINING**  
**33 DEPARTMENT OF EDUCATION AND TRAINING**

	1998-99		<b>1999-2000 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	296,706	379,050	<b>365,544</b>
Investments	142	59	<b>59</b>
Receivables	47,528	63,992	<b>63,040</b>
Other	18,278	5,580	<b>5,665</b>
<b>Total Current Assets</b>	<b>362,654</b>	<b>448,681</b>	<b>434,308</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Cost/valuation	16,811,623	20,388,990	<b>20,658,610</b>
Accumulated depreciation	(4,835,293)	(5,181,611)	<b>(5,411,433)</b>
Investments	664	589	<b>589</b>
Receivables	135	...	...
Other	96	4,882	<b>4,882</b>
<b>Total Non Current Assets</b>	<b>11,977,225</b>	<b>15,212,850</b>	<b>15,252,648</b>
<b>Total Assets</b>	<b>12,339,879</b>	<b>15,661,531</b>	<b>15,686,956</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	166,894	175,942	<b>187,096</b>
Employee entitlements	46,375	44,758	<b>46,536</b>
Other provisions	...	1,842	<b>1,842</b>
Other	25,412	24,816	<b>24,816</b>
<b>Total Current Liabilities</b>	<b>238,681</b>	<b>247,358</b>	<b>260,290</b>
<b>Non Current Liabilities -</b>			
Borrowings	199	192	<b>192</b>
Employee entitlements	...	36,333	<b>36,333</b>
Other	40,420	7,465	<b>7,465</b>
<b>Total Non Current Liabilities</b>	<b>40,619</b>	<b>43,990</b>	<b>43,990</b>
<b>Total Liabilities</b>	<b>279,300</b>	<b>291,348</b>	<b>304,280</b>
<b>NET ASSETS</b>	<b>12,060,579</b>	<b>15,370,183</b>	<b>15,382,676</b>

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**MINISTER FOR EDUCATION AND TRAINING**  
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	———1998-99———		<b>1999-2000</b>
	Budget	Revised	<b>Budget</b>
	\$000	\$000	<b>\$000</b>

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**STATEMENT OF FINANCIAL POSITION (cont)**

**EQUITY**

Reserves	...	3,243,417	<b>3,243,417</b>
Accumulated funds	12,060,579	12,126,766	<b>12,139,259</b>
<b>TOTAL EQUITY</b>	<b>12,060,579</b>	<b>15,370,183</b>	<b>15,382,676</b>

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**MINISTER FOR EDUCATION AND TRAINING**  
**33 DEPARTMENT OF EDUCATION AND TRAINING**

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**33.1 Pre-School and Primary Education Services**

**33.1.1 Pre-School Education Services in Government Schools**

Program Objective(s): To improve student learning outcomes by implementing programs for intellectual, personal and social development in Government pre-schools administered by the Department of Education and Training.

Program Description: Meeting the needs of students attending Government pre-schools through the implementation of curriculum in the key learning areas and the provision of student welfare. The provision of suitably staffed, equipped and constructed Government pre-schools for the teaching of students.

<u>Outputs:</u>	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
Pre-school students	no.	2,156	2,228	2,185	<b>2,235</b>
Pre-school classes	no.	108	109	110	<b>111</b>
<u>Average Staffing:</u>	EFT	246	254	258	<b>259</b>

—————1998-99—————		<b>1999-2000</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -				
Employee related	11,006	11,016	<b>11,947</b>	
Other operating expenses	1,150	1,089	<b>1,154</b>	
Maintenance	265	302	<b>305</b>	
Depreciation and amortisation	311	311	<b>313</b>	
Other expenses				
Funding towards school expenses	549	549	<b>576</b>	
<b>Total Expenses</b>	<b>13,281</b>	<b>13,267</b>	<b>14,295</b>	

Less:

**Retained Revenue -**

Sales of goods and services				
Commissions	5	5	<b>4</b>	
Fees for services	3	3	<b>4</b>	
Pre-school fees	307	307	<b>307</b>	
Investment income	34	34	<b>39</b>	
Other revenue	...	33	...	
<b>Total Retained Revenue</b>	<b>349</b>	<b>382</b>	<b>354</b>	
<b>NET COST OF SERVICES</b>	<b>12,932</b>	<b>12,885</b>	<b>13,941</b>	

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**MINISTER FOR EDUCATION AND TRAINING**  
**33 DEPARTMENT OF EDUCATION AND TRAINING**

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**33.1 Pre-School and Primary Education Services**

**33.1.2 Primary Education Services in Government Schools**

Program Objective(s): To improve student learning outcomes by implementing programs for intellectual, personal and social development in Kindergarten to Year 6 for core, equity and strategic education services in Government schools.

Program Description: Meeting the needs of students attending primary schools through the implementation of curriculum in the key learning areas and the provision of student welfare. The provision of suitably staffed, equipped and constructed Government schools for teaching of students in Kindergarten to Year 6. Assistance to families in meeting costs of students attending school. Provision of targeted programs and activities to promote improved participation, access, educational outcomes and equity.

	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<u>Outputs:</u>					
Government students in programs provided through Distance Education Centres	no.	866	853	833	<b>842</b>
Aboriginal students	no.	15,961	16,721	17,580	<b>18,472</b>
Students of non-English speaking background at Government schools	no.	86,587	92,853	96,765	<b>103,621</b>
Students receiving support through the English as a Second Language program	no.	54,456	54,262	57,903	<b>58,911</b>
Total students in support classes and special schools	no.	7,603	7,341	7,131	<b>7,096</b>
Students in Government schools receiving special education support in integrated settings	no.	3,380	4,106	7,905	<b>8,313</b>
Students in Early Intervention programs	no.	1,345	1,350	1,390	<b>1,430</b>
Students	no.	452,117	453,142	454,101	<b>456,836</b>
<u>Average Staffing:</u>	EFT	33,409	34,309	34,757	<b>34,920</b>

**MINISTER FOR EDUCATION AND TRAINING**  
**33 DEPARTMENT OF EDUCATION AND TRAINING**

**33.1 Pre-School and Primary Education Services**

**33.1.2 Primary Education Services in Government Schools (cont)**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	1,835,644	1,833,823	1,904,407
Other operating expenses	211,188	205,247	211,465
Maintenance	53,071	60,506	63,475
Depreciation and amortisation	73,732	73,732	74,286
Grants and subsidies			
Conveyance of school children	17,491	18,188	17,850
Grants to non profit organisations	14,219	14,219	14,918
Contribution to Teacher Housing Authority	980	980	1,004
Back to School Allowance	23,000	23,000	23,000
State schools - capital grants - minor works	940	940	940
Teacher Housing Authority -capital payment for School Education owned buildings	212	212	102
Other expenses			
Funding towards school expenses	114,468	114,468	117,112
<b>Total Expenses</b>	<b>2,344,945</b>	<b>2,345,315</b>	<b>2,428,559</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases - other	9	9	9
Commissions	689	689	600
Publication sales	1,127	1,462	3,885
Fees for services	402	402	526
Correspondence school fees	12	12	12
Investment income	4,852	5,452	5,244
Grants and contributions	1,323	1,687	2,374
Other revenue	1,686	9,578	2,425
<b>Total Retained Revenue</b>	<b>10,100</b>	<b>19,291</b>	<b>15,075</b>
Gain/(loss) on disposal of non current assets	...	420	...
<b>NET COST OF SERVICES</b>	<b>2,334,845</b>	<b>2,325,604</b>	<b>2,413,484</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>76,097</b>	<b>86,843</b>	<b>95,578</b>

**MINISTER FOR EDUCATION AND TRAINING**  
**33 DEPARTMENT OF EDUCATION AND TRAINING**

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**33.2 Secondary Education Services**

**33.2.1 Secondary Education Services in Government Schools**

Program Objective(s): To improve student learning outcomes by implementing programs for intellectual, personal and social development in Years 7 to 12 for core, equity and strategic education services in Government schools.

Program Description: Meeting the needs of junior and senior secondary students through the implementation of curriculum in the key learning areas and the provision of student welfare. The provision of suitably staffed, equipped and constructed Government schools for the teaching of students in Years 7 to 12. Assistance to families in meeting costs of students attending school. Provision of targeted programs and activities to promote improved participation, access, educational outcomes and equity.

	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<u>Outputs:</u>					
Government students in programs provided through Distance Education Centres	no.	2,013	1,893	2,146	<b>2,196</b>
Students attending Disadvantaged Schools Program schools	no.	48,984	55,659	55,582	<b>55,582</b>
Aboriginal students	no.	7,966	8,406	9,120	<b>9,578</b>
Students of non-English speaking background at Government schools	no.	65,681	71,294	74,303	<b>79,119</b>
Students receiving support through the English as a Second Language program	no.	21,178	21,102	22,502	<b>23,102</b>
Students attending selective schools	no.	16,682	16,841	17,021	<b>17,195</b>
Total students in support classes and special schools	no.	6,155	6,289	8,265	<b>8,274</b>
Students in Government schools receiving special education support in integrated settings	no.	596	1,027	3,995	<b>4,267</b>
Students	no.	308,920	309,354	311,273	<b>312,362</b>
<u>Average Staffing:</u>	EFT	32,994	32,998	33,442	<b>33,376</b>

**MINISTER FOR EDUCATION AND TRAINING**  
**33 DEPARTMENT OF EDUCATION AND TRAINING**

**33.2 Secondary Education Services**

**33.2.1 Secondary Education Services in Government Schools (cont)**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	1,774,377	1,772,624	1,821,721
Other operating expenses	198,089	191,761	196,638
Maintenance	53,732	61,260	64,184
Depreciation and amortisation	68,431	68,431	68,945
Grants and subsidies			
Conveyance of school children	6,469	6,702	6,493
Grants to non profit organisations	15,260	15,260	15,979
Contribution to Teacher Housing Authority	4,520	4,520	4,896
Living away from home allowances	279	279	279
Back to School Allowance	16,000	16,000	16,000
State schools - capital grants - minor works	1,060	1,060	1,060
Teacher Housing Authority -capital payment for School Education owned buildings	988	988	498
Finance costs			
Interest on public sector borrowings and advances	...	10	10
Other expenses			
Funding towards school expenses	118,324	118,324	121,023
<b>Total Expenses</b>	<b>2,257,529</b>	<b>2,257,219</b>	<b>2,317,726</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases - other	9	9	9
Commissions	661	661	564
Publication sales	1,402	1,738	4,295
Fees for services	384	384	496
Correspondence school fees	53	53	56
Agricultural high school hostel fees	4,830	4,830	5,053
Overseas student fees	4,053	5,000	4,284
Investment income	4,653	5,253	4,917
Grants and contributions	1,646	2,032	2,579
Other revenue	2,264	9,956	2,860
<b>Total Retained Revenue</b>	<b>19,955</b>	<b>29,916</b>	<b>25,113</b>

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**MINISTER FOR EDUCATION AND TRAINING**  
**33 DEPARTMENT OF EDUCATION AND TRAINING**

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**33.2 Secondary Education Services**

**33.2.1 Secondary Education Services in Government Schools (cont)**

**OPERATING STATEMENT (cont)**

Gain/(loss) on disposal of non current assets	...	280	...
<b>NET COST OF SERVICES</b>	<b>2,237,574</b>	<b>2,227,023</b>	<b>2,292,613</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>93,003</b>	<b>83,239</b>	<b>110,601</b>
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**MINISTER FOR EDUCATION AND TRAINING**  
**33 DEPARTMENT OF EDUCATION AND TRAINING**

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**33.3 Non-Government Schools Assistance**

**33.3.1 Non-Government Schools Assistance**

Program Objective(s): To provide assistance to non-Government schools.

Program Description: Provision of per capita grants, interest rate subsidies, textbook allowances and other forms of support to non-Government schools. Assistance to families in meeting costs of students attending school.

<u>Outputs:</u>	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
Students	no.	305,383	311,460	316,132	<b>325,403</b>
Number of schools -					
Primary	no.	525	536	538	<b>540</b>
Secondary	no.	153	152	148	<b>150</b>
Combined primary/secondary	no.	158	163	168	<b>173</b>
Special	no.	31	31	34	<b>34</b>
<u>Average Staffing:</u>	EFT	2	2	2	<b>2</b>

—————1998-99—————		<b>1999-2000</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -				
Employee related		142	142	<b>142</b>
Other operating expenses		1,147	1,147	<b>1,220</b>
Grants and subsidies				
Interest subsidies on loans for approved building projects		32,900	33,200	<b>34,000</b>
Conveyance of school children		1,926	1,926	<b>1,957</b>
Grants to non profit organisations		4,284	4,284	<b>4,353</b>
Per capita pupil allowances to non government primary schools		147,677	150,050	<b>152,062</b>
Textbook allowances to non government schools		6,765	7,022	<b>7,293</b>
Living away from home allowances		557	557	<b>557</b>
Per capita pupil allowances to non government secondary schools		195,275	197,050	<b>197,426</b>
Back to School Allowance		16,000	16,000	<b>16,000</b>
<b>Total Expenses</b>		<b>406,673</b>	<b>411,378</b>	<b>415,010</b>
<b>NET COST OF SERVICES</b>		<b>406,673</b>	<b>411,378</b>	<b>415,010</b>

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**MINISTER FOR EDUCATION AND TRAINING**  
**33 DEPARTMENT OF EDUCATION AND TRAINING**

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**33.4 TAFE and Related Services**

**33.4.1 TAFE Education Services**

Program Objective(s): To enable students to achieve greater educational standards and vocational competence. To increase opportunities for mobility in employment and to improve the performance and productivity of industry.

Program Description: Provision of courses for full-time and part-time students to enable them to meet legislative and industrial requirements.

<u>Outputs:</u>	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
Enrolments	thous	421.2	424.9	434.9	<b>445.6</b>
Equivalent full-time students (EFTS)	thous	120.9	121.3	117.5	<b>118.2</b>
<u>Average Staffing:</u>	EFT	17,950	17,730	17,470	<b>16,840</b>

———1998-99———		<b>1999-2000</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -				
Employee related	921,531	923,248	<b>880,024</b>	
Other operating expenses	204,595	195,782	<b>204,291</b>	
Maintenance	33,500	33,500	<b>34,036</b>	
Depreciation and amortisation	82,750	82,750	<b>82,750</b>	
Other expenses				
Property, plant and equipment revaluation - decrement	...	244	...	

<b>Total Expenses</b>	<b>1,242,376</b>	<b>1,235,524</b>	<b>1,201,101</b>	
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Less:

**Retained Revenue -**

Sales of goods and services				
Miscellaneous services	33,000	33,000	<b>33,660</b>	
Administration charge	36,500	36,500	<b>37,230</b>	
Course fees - other	42,000	42,000	<b>42,841</b>	
Course fees - other	4,900	5,500	<b>5,054</b>	
Commonwealth Aboriginal Programs	3,700	3,700	<b>3,774</b>	

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**MINISTER FOR EDUCATION AND TRAINING**  
**33 DEPARTMENT OF EDUCATION AND TRAINING**

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**33.4 TAFE and Related Services**

**33.4.1 TAFE Education Services (cont)**

***OPERATING STATEMENT (cont)***

Commonwealth Labour Market Programs	3,000	3,000	<b>3,060</b>
Adult Literacy Program	1,500	1,500	...
Minor sales of goods and services	2,600	3,630	<b>2,652</b>
Investment income	4,663	4,663	<b>4,095</b>
Grants and contributions	761	797	<b>768</b>
Other revenue	...	2,795	...
<b>Total Retained Revenue</b>	<b>132,624</b>	<b>137,085</b>	<b>133,134</b>
Gain/(loss) on disposal of non current assets	...	2,178	...
<b>NET COST OF SERVICES</b>	<b>1,109,752</b>	<b>1,096,261</b>	<b>1,067,967</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>85,447</b>	<b>76,840</b>	<b>81,734</b>

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**MINISTER FOR EDUCATION AND TRAINING**  
**33 DEPARTMENT OF EDUCATION AND TRAINING**

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**33.4 TAFE and Related Services**

**33.4.2 Grants for Education and Training Services**

Program Objective(s): To assist individuals, the community and industry to achieve high quality and equitable outcomes from education and training. To arrange training programs and provide assistance in career planning with particular emphasis on disadvantaged groups and young persons.

Program Description: Implementation of targeted programs to promote equitable access to training opportunities. Administration of State and Commonwealth funding for education and training programs undertaken by community groups, private providers and public sector organisations. Provision of accreditation and registration services.

	Units	1996-97	1997-98	1998-99	1999-2000
Average Staffing:	EFT	390	326	389	<b>389</b>

1998-99		1999-2000
Budget	Revised	Budget
\$000	\$000	\$000

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	26,852	26,852	<b>27,188</b>
Other operating expenses	20,832	20,832	<b>22,750</b>
Depreciation and amortisation	3,630	3,630	<b>3,528</b>
Grants and subsidies			
Adult Migrant English Services - redundancies	16,417	19,725	...
Infrastructure facilities - capital grant	3,600	3,600	<b>3,600</b>
Industry Training Services	49,061	54,061	<b>56,811</b>
Education Access Services	21,959	22,309	<b>22,309</b>
Adult and Community Education Services	17,862	18,147	<b>18,147</b>
Policy and Planning Projects	13,054	13,054	<b>16,285</b>
Recognition Services	4,039	4,039	<b>4,039</b>
<b>Total Expenses</b>	<b>177,306</b>	<b>186,249</b>	<b>174,657</b>

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**MINISTER FOR EDUCATION AND TRAINING**  
**33 DEPARTMENT OF EDUCATION AND TRAINING**

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**33.4 TAFE and Related Services**

**33.4.2 Grants for Education and Training Services (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Fees for services	727	727	<b>1,236</b>
Minor sales of goods and services	470	470	<b>731</b>
Investment income	813	813	<b>714</b>
Grants and contributions	22,632	22,632	<b>20,007</b>
Other revenue	10	10	<b>541</b>
<b>Total Retained Revenue</b>	<b>24,652</b>	<b>24,652</b>	<b>23,229</b>
Gain/(loss) on disposal of non current assets	(20)	(40)	...
<b>NET COST OF SERVICES</b>	<b>152,674</b>	<b>161,637</b>	<b>151,428</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>1,200</b>	<b>1,200</b>	...

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**MINISTER FOR EDUCATION AND TRAINING**  
**34 OFFICE OF THE BOARD OF STUDIES**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	52,180	55,293	<b>51,378</b>
Other operating expenses	19,627	21,185	<b>14,200</b>
Depreciation and amortisation	1,218	1,418	<b>1,534</b>
<b>Total Expenses</b>	<b>73,025</b>	<b>77,896</b>	<b>67,112</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	3,868	3,868	<b>4,005</b>
Investment income	140	110	<b>143</b>
Grants and contributions	617	1,198	<b>476</b>
Other revenue	211	250	<b>215</b>
<b>Total Retained Revenue</b>	<b>4,836</b>	<b>5,426</b>	<b>4,839</b>
Gain/(loss) on disposal of non current assets	50	19	<b>50</b>
<b>NET COST OF SERVICES</b>	<b>68,139</b>	<b>72,451</b>	<b>62,223</b>

**MINISTER FOR EDUCATION AND TRAINING**  
**34 OFFICE OF THE BOARD OF STUDIES**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	50,878	53,916	<b>50,092</b>
Other	19,805	21,363	<b>15,360</b>
<b>Total Payments</b>	<b>70,683</b>	<b>75,279</b>	<b>65,452</b>
<b>Receipts</b>			
Sale of goods and services	3,868	3,854	<b>3,981</b>
Other	968	1,602	<b>836</b>
<b>Total Receipts</b>	<b>4,836</b>	<b>5,456</b>	<b>4,817</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(65,847)</b>	<b>(69,823)</b>	<b>(60,635)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	250	250	<b>250</b>
Purchases of property, plant and equipment	(1,850)	(1,850)	<b>(1,200)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(1,600)</b>	<b>(1,600)</b>	<b>(950)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	63,491	66,931	<b>58,752</b>
Capital appropriation	1,850	1,850	<b>1,200</b>
Cash reimbursements from the Consolidated Fund Entity	1,958	2,152	<b>2,250</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>67,299</b>	<b>70,933</b>	<b>62,202</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(148)</b>	<b>(490)</b>	<b>617</b>
Opening Cash and Cash Equivalents	1,938	1,771	<b>1,281</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>1,790</b>	<b>1,281</b>	<b>1,898</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(68,139)	(72,451)	<b>(62,223)</b>
Non cash items added back	2,468	2,743	<b>2,720</b>
Change in operating assets and liabilities	(176)	(115)	<b>(1,132)</b>
<b>Net cash flow from operating activities</b>	<b>(65,847)</b>	<b>(69,823)</b>	<b>(60,635)</b>

**MINISTER FOR EDUCATION AND TRAINING**  
**34 OFFICE OF THE BOARD OF STUDIES**

	1998-99		1999-2000 Budget \$000
	Budget \$000	Revised \$000	
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	1,790	1,281	1,898
Receivables	354	273	295
Inventories	1,890	1,670	1,670
<b>Total Current Assets</b>	<b>4,034</b>	<b>3,224</b>	<b>3,863</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Cost/valuation	12,636	12,361	12,281
Accumulated depreciation	(6,273)	(5,865)	(6,319)
<b>Total Non Current Assets</b>	<b>6,363</b>	<b>6,496</b>	<b>5,962</b>
<b>Total Assets</b>	<b>10,397</b>	<b>9,720</b>	<b>9,825</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	880	3,133	1,973
Employee entitlements	1,067	1,120	1,220
<b>Total Current Liabilities</b>	<b>1,947</b>	<b>4,253</b>	<b>3,193</b>
<b>Total Liabilities</b>	<b>1,947</b>	<b>4,253</b>	<b>3,193</b>
<b>NET ASSETS</b>	<b>8,450</b>	<b>5,467</b>	<b>6,632</b>
<b>EQUITY</b>			
Accumulated funds	8,450	5,467	6,632
<b>TOTAL EQUITY</b>	<b>8,450</b>	<b>5,467</b>	<b>6,632</b>

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## MINISTER FOR EDUCATION AND TRAINING

### 34 OFFICE OF THE BOARD OF STUDIES

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#### 34.1 Office of the Board of Studies

##### **34.1.1 Office of the Board of Studies**

Program Objective(s): To provide leadership in curriculum development and promote the achievement of excellence and equity in education for students from Kindergarten to Year 12 in all New South Wales schools, both Government and non-Government.

Program Description: Provision of guidance to schools in curriculum and assessment, professional leadership in developing quality education, implementation of registration and accreditation procedures for non-Government schools. Management of public examinations - School Certificate and Higher School Certificate. Administration of music examinations in the State on behalf of the Australian Music Examinations Board.

<u>Outcomes:</u>	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
School Certificate candidature (first half of financial year denotes relevant examination year)	no.	78,500	80,334	80,922	<b>81,600</b>
Higher School Certificate candidature (first half of financial year denotes relevant examination year)	no.	61,791	63,038	65,667	<b>67,500</b>
<u>Average Staffing:</u>	EFT	811	828	837	<b>833</b>

1998-99		<b>1999-2000</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

#### **OPERATING STATEMENT**

##### **Expenses -**

Operating expenses -			
Employee related	52,180	55,293	<b>51,378</b>
Other operating expenses	19,627	21,185	<b>14,200</b>
Depreciation and amortisation	1,218	1,418	<b>1,534</b>
<b>Total Expenses</b>	<b>73,025</b>	<b>77,896</b>	<b>67,112</b>

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**MINISTER FOR EDUCATION AND TRAINING**  
**34 OFFICE OF THE BOARD OF STUDIES**

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**34.1 Office of the Board of Studies**

**34.1.1 Office of the Board of Studies (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Examination fees	2,140	2,140	<b>2,268</b>
Minor sales of goods and services	1,728	1,728	<b>1,737</b>
Investment income	140	110	<b>143</b>
Grants and contributions	617	1,198	<b>476</b>
Other revenue	211	250	<b>215</b>
<b>Total Retained Revenue</b>	<b>4,836</b>	<b>5,426</b>	<b>4,839</b>
Gain/(loss) on disposal of non current assets	50	19	<b>50</b>
<b>NET COST OF SERVICES</b>	<b>68,139</b>	<b>72,451</b>	<b>62,223</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>1,850</b>	<b>1,850</b>	<b>1,200</b>

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**MINISTER FOR EDUCATION AND TRAINING**  
**NEW SOUTH WALES ADULT MIGRANT ENGLISH SERVICE**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	16,808	16,550	<b>17,582</b>
Investment income	120	170	<b>120</b>
Grants and contributions	18,725	2,758	<b>3,605</b>
<b>Total Retained Revenue</b>	<b>35,653</b>	<b>19,478</b>	<b>21,307</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee Related	28,839	13,203	<b>14,979</b>
Other operating expenses	5,652	5,709	<b>5,794</b>
Maintenance	490	466	<b>476</b>
Depreciation and amortisation	64	90	<b>45</b>
<b>Total Expenses</b>	<b>35,045</b>	<b>19,468</b>	<b>21,294</b>
Gain/(loss) on disposal of non current assets	...	12	...
<b>SURPLUS/(DEFICIT)</b>	<b>608</b>	<b>22</b>	<b>13</b>

**MINISTER FOR EDUCATION AND TRAINING**  
**NEW SOUTH WALES ADULT MIGRANT ENGLISH SERVICE**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	17,315	14,497	17,638
Other	18,858	22,753	3,761
<b>Total Receipts</b>	<b>36,173</b>	<b>37,250</b>	<b>21,399</b>
<b>Payments</b>			
Employee Related	29,824	35,042	15,716
Other	6,440	6,821	5,806
<b>Total Payments</b>	<b>36,264</b>	<b>41,863</b>	<b>21,522</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(91)</b>	<b>(4,613)</b>	<b>(123)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	66	...
Purchases of property, plant and equipment	(5)	(5)	(11)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(5)</b>	<b>61</b>	<b>(11)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(96)</b>	<b>(4,552)</b>	<b>(134)</b>
Opening Cash and Cash Equivalents	5,812	8,875	4,323
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>5,716</b>	<b>4,323</b>	<b>4,189</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	608	22	13
Non cash items added back	64	90	45
Change in operating assets and liabilities	(763)	(4,725)	(181)
<b>Net cash flow from operating activities</b>	<b>(91)</b>	<b>(4,613)</b>	<b>(123)</b>

**MINISTER FOR EDUCATION AND TRAINING**  
**NEW SOUTH WALES ADULT MIGRANT ENGLISH SERVICE**

	1998-99		1999-2000 Budget \$000
	Budget \$000	Revised \$000	
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	5,716	4,323	4,189
Receivables	475	1,613	1,238
Other	7,229	11,885	11,967
<b>Total Current Assets</b>	<b>13,420</b>	<b>17,821</b>	<b>17,394</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Cost/valuation	774	914	545
Accumulated depreciation	(584)	(811)	(476)
Other	1,144	3,666	3,750
<b>Total Non Current Assets</b>	<b>1,334</b>	<b>3,769</b>	<b>3,819</b>
<b>Total Assets</b>	<b>14,754</b>	<b>21,590</b>	<b>21,213</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	800	385	926
Employee entitlements	1,606	1,497	1,538
Other provisions	552	900	...
Other	205	380	102
<b>Total Current Liabilities</b>	<b>3,163</b>	<b>3,162</b>	<b>2,566</b>
<b>Non Current Liabilities -</b>			
Employee entitlements	1,144	3,666	3,750
Other	...	230	352
<b>Total Non Current Liabilities</b>	<b>1,144</b>	<b>3,896</b>	<b>4,102</b>
<b>Total Liabilities</b>	<b>4,307</b>	<b>7,058</b>	<b>6,668</b>
<b>NET ASSETS</b>	<b>10,447</b>	<b>14,532</b>	<b>14,545</b>
<b>EQUITY</b>			
Accumulated funds	10,447	14,532	14,545
<b>TOTAL EQUITY</b>	<b>10,447</b>	<b>14,532</b>	<b>14,545</b>

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**MINISTER FOR EDUCATION AND TRAINING**  
**VOCATIONAL EDUCATION AND TRAINING ACCREDITATION BOARD**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	934	900	1,075
Investment income	...	30	16
<b>Total Retained Revenue</b>	<b>934</b>	<b>930</b>	<b>1,091</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee Related	608	572	586
Other operating expenses	416	473	483
Maintenance	...	4	4
Depreciation and amortisation	...	1	1
Other expenses	...	14	...
<b>Total Expenses</b>	<b>1,024</b>	<b>1,064</b>	<b>1,074</b>
<b>SURPLUS/(DEFICIT)</b>	<b>(90)</b>	<b>(134)</b>	<b>17</b>

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**MINISTER FOR EDUCATION AND TRAINING**  
**VOCATIONAL EDUCATION AND TRAINING ACCREDITATION BOARD**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	934	868	1,075
Other	...	30	16
<b>Total Receipts</b>	<b>934</b>	<b>898</b>	<b>1,091</b>
<b>Payments</b>			
Employee Related	608	572	586
Other	416	477	487
<b>Total Payments</b>	<b>1,024</b>	<b>1,049</b>	<b>1,073</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(90)</b>	<b>(151)</b>	<b>18</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(90)</b>	<b>(151)</b>	<b>18</b>
Opening Cash and Cash Equivalents	532	578	426
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>442</b>	<b>427</b>	<b>444</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	(90)	(134)	17
Non cash items added back	...	15	1
Change in operating assets and liabilities	...	(32)	...
<b>Net cash flow from operating activities</b>	<b>(90)</b>	<b>(151)</b>	<b>18</b>

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**MINISTER FOR EDUCATION AND TRAINING**  
**VOCATIONAL EDUCATION AND TRAINING ACCREDITATION BOARD**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	442	426	444
Receivables	...	2	2
Other	47	131	131
<b>Total Current Assets</b>	<b>489</b>	<b>559</b>	<b>577</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Cost/valuation	127	18	18
Accumulated depreciation	(127)	(16)	(17)
Other	150	137	147
<b>Total Non Current Assets</b>	<b>150</b>	<b>139</b>	<b>148</b>
<b>Total Assets</b>	<b>639</b>	<b>698</b>	<b>725</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	...	13	13
Employee entitlements	100	54	54
<b>Total Current Liabilities</b>	<b>100</b>	<b>67</b>	<b>67</b>
<b>Non Current Liabilities -</b>			
Employee entitlements	151	137	147
<b>Total Non Current Liabilities</b>	<b>151</b>	<b>137</b>	<b>147</b>
<b>Total Liabilities</b>	<b>251</b>	<b>204</b>	<b>214</b>
<b>NET ASSETS</b>	<b>388</b>	<b>494</b>	<b>511</b>
<b>EQUITY</b>			
Accumulated funds	388	494	511
<b>TOTAL EQUITY</b>	<b>388</b>	<b>494</b>	<b>511</b>



**MINISTER FOR ENVIRONMENT,  
MINISTER FOR EMERGENCY SERVICES AND  
MINISTER FOR CORRECTIVE SERVICES**

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**OVERVIEW**

<i>Agency</i>	<i>Budget 1998-99 \$m</i>	<i>Budget 1999-2000 \$m</i>	<i>Variation</i>	
				<i>%</i>
<b>Environment Protection Authority</b>				
Total Expenses .....	130.2	124.3	(-)	4.5
Asset Acquisitions .....	3.6	8.6		138.9
<b>Environmental Trust</b>				
Total Expenses .....	30.7*	44.0		43.4
Asset Acquisitions .....	...	...		...
<b>National Parks and Wildlife Service</b>				
Total Expenses .....	208.4	232.6		11.7
Asset Acquisitions .....	64.1	57.3	(-)	10.6
<b>Royal Botanic Gardens and Domain Trust</b>				
Total Expenses .....	25.8	26.1		1.3
Asset Acquisitions .....	5.3	7.6		42.6
<b>Bicentennial Park Trust</b>				
Total Expenses .....	3.6	4.3		18.1
Asset Acquisitions .....	5.6	7.5		32.1
<b>Stormwater Trust</b>				
Total Expenses .....	15.2	25.1		65.2
Asset Acquisitions .....	...	...		...
<b>Waste Planning and Management Fund</b>				
Total Expenses .....	23.0	17.7	(-)	22.9
Asset Acquisitions .....	...	...		...
<b>New South Wales Fire Brigades</b>				
Total Expenses .....	286.8	293.0		2.2
Asset Acquisitions .....	31.0	37.7		21.5
<b>Department of Rural Fire Service</b>				
Total Expenses .....	75.0	85.8		14.5
Asset Acquisitions .....	0.7	0.8		14.3
<b>State Emergency Service</b>				
Total Expenses .....	16.2	19.6		21.1
Asset Acquisitions .....	1.8	2.4		33.1
<b>Department of Corrective Services</b>				
Total Expenses .....	421.0	466.0		10.7
Asset Acquisitions .....	38.0	65.2		71.6
<b>Total, Minister for Environment, Minister for Emergency Services and Minister for Corrective Services</b>				
Total Expenses .....	<b>1,235.7</b>	<b>1,338.6</b>		<b>8.3</b>
Asset Acquisitions .....	<b>150.2</b>	<b>186.9</b>		<b>24.5</b>

\* Being the expenses of the Environmental Education, Research and Restoration & Rehabilitation Trusts which were merged during 1998-99 to form a single Environmental Trust.

Major factors contributing to the increase in 1999-2000 budgeted expenditure are growth in the number of inmates in the Department of Corrective Services.

Budgeted expenditure for the National Parks and Wildlife Service has increased due to funding for new parks and additions in the north east and south east forest of New South Wales, legal costs arising from the Coroner's inquiry into the Thredbo landslip, additional amounts for the deferred maintenance of park infrastructure, threatened species recovery plans and land acquisitions.

Reimbursement of the Consolidated Fund by the Environmental Trust is projected to increase and delays in projects from the previous year are expected to increase expenditure by the Stormwater Trust.

Budgeted expenses of the Environment Protection Authority will decrease largely because of a reduced grant to the Waste Planning and Management Fund. Expenditure for the Waste Planning and Management Fund has also decreased due to funds being brought forward from 1999-2000 to 1998-99 for the development and implementation of Waste Board programs.

Major contributing factors to the increase in asset acquisitions in 1999-2000 are the commencement or construction of three new gaols at Parklea, South Windsor and the mid North Coast for the Department of Corrective Services; additional funding for fire pumpers and the construction of new fire stations in the Greater Sydney, Central Coast, Illawarra and Lower Hunter areas for the New South Wales Fire Brigades; and additional funding for the relocation and amalgamation of head office accommodation for the Environment Protection Authority.

The decrease in asset acquisitions by the National Parks and Wildlife Service is due to a decrease in Budgeted amounts for major works in progress.

## **ENVIRONMENT PROTECTION AUTHORITY**

The Environment Protection Authority's (EPA's) objectives are to protect, maintain and restore the quality of the environment, having regard to the need to maintain ecologically sustainable development, to reduce the risks to human health and to prevent degradation of the environment.

The EPA's 1998 to 2003 Corporate Plan sets its mission as that of "guiding the community to achieve and maintain a healthy environment in a productive New South Wales."

## **Expenditure Trends and Recent Developments**

Since the EPA commenced operations in March 1992 there has been a steady increase in budget support reflecting the Government's commitment to the environment as well as increased awareness by the community of environmental issues.

EPA data demonstrate a growth in demand for EPA services that has exceeded the growth in the EPA's original budget. The EPA has serviced this demand by reallocating resources and introducing efficiencies.

In 1998-99 EPA expenses included a Government contribution of \$25.1 million to the Waste Planning and Management Fund as part of the Government's overall waste reduction program. In 1999-2000 the grant will be \$12.1 million, a major contributing factor to the decline in budgeted total expenses between 1998-99 and 1999-2000. In 1999-2000 the grant to the Stormwater Trust will be \$20 million.

The EPA appropriation also included a contribution of \$15.2 million to the Stormwater Trust as part of the Government's commitment to improved urban stormwater management.

## **Strategic Directions**

The EPA continues to develop strategies involving innovative and targeted monitoring, regulation and enforcement as well as the use of economic mechanisms, education and the planning process.

These strategies will assist the EPA in addressing:

- ◆ issues of waste generation, transport, disposal and management;
- ◆ increased pressures on the environment as a result of increased urban population and development;
- ◆ problems of maintaining and improving the health and sustainability of marine and freshwater environments; and
- ◆ the minimisation of adverse impacts on the environment and public health of chemicals, hazardous substances and other contaminants.

The introduction of a system of "load based" licensing is one such strategy. The new system directly links the level of licence fee to the total load of pollutants discharged into the environment.

The *Protection of the Environment Operations (POEO) Act (1997)* is to commence operation on 1 July 1999. The Act consolidates the key pollution statutes under a single Act and will enable the Government to set out explicit Protection of the Environment Policies (PEPs) and adopt more innovative approaches to reducing pollution.

As a result of the *POEO Act* and other strategies, significant new responsibilities have been acquired by the EPA in environmental education, pesticides management and waste management. Of these, waste management has the greatest implications for EPA's resource management and strategic focus.

## **1999-2000 Budget**

### ***Total Expenses***

Total expenses in 1999-2000 are estimated at \$124.3 million. Major expenditures include:

- ◆ \$36.3 million on improving the health and sustainability of NSW waterways, including programs to plan for and control stormwater discharges and reduce the impact from sewerage systems;
- ◆ \$25.5 million on environmental compliance, including the one-off transitional costs associated with implementing the new *Protection of the Environment (Operations) Act* and other new legislation;
- ◆ \$19.6 million on waste minimisation and management initiatives including an amount of \$12.1 million to support the Waste Planning and Management Fund;
- ◆ \$13.5 million to reduce air and noise emissions and to minimise their impact on the community;
- ◆ \$8.3 million on minimising the adverse impact of chemicals and other hazardous substances on the environment and public health; and
- ◆ a contribution of \$11.7 million to the Zoological Parks Board for non-commercial purposes, including research, public education and upgrades to exhibits.

### ***Asset Acquisitions***

Funding of \$8.6 million will be provided to the EPA during 1999-2000 to allow it to continue to improve facilities for computer supported scientific, technical and administrative facilities.

It is expected that up to \$5 million will be spent to relocate and amalgamate head office accommodation from Bankstown and Chatswood to the Southern Sydney central business district.

Expenditure of \$2.6 million will be incurred for the initiation, on-going upgrade and installation of projects that will increase and improve the EPA's ability to undertake monitoring of all environmental indicators, with specific emphasis on air and water quality, chemical contamination, waste management, laboratory processing and land contamination. Significant funding will be devoted to the upgrading and extension of computer facilities and networks.

Expenditure of \$1.0 million will also be incurred in purchasing equipment to support the Metropolitan Air Quality Study.

## **ENVIRONMENTAL TRUST**

Legislation was enacted during 1998 to create the Environmental Trust, a single body to replace the Environmental Education Trust, the Environmental Research Trust and the Environmental Restoration and Rehabilitation Trust.

In summary, the objectives of the Environmental Trust are:

- ◆ to promote environmental education, to encourage the development of education programs and to increase the awareness of environmental issues;
- ◆ to promote research into environmental problems;
- ◆ to encourage and support restoration and rehabilitation projects that are likely to reduce pollution, the waste stream or environmental degradation within New South Wales; and
- ◆ to fund acquisition of land for national parks.

During 1995-96 the *Forestry Restructuring and Nature Conservation Act 1995* was enacted. This Act provides access to the Trust's funds until the year 2001 to meet various costs associated with:

- ◆ restructuring the timber industry for the purpose of conserving New South Wales forests;
- ◆ reserving and conserving new national parks; and
- ◆ implementing a range of high priority environment projects.

The Act provides for the Environmental Trust to reimburse the Consolidated Fund for authorised expenditure originally made from the Consolidated Fund.

## **Expenditure Trends and Recent Developments**

Expenditure from the Trust and its predecessor bodies rose steadily from 1995-96 reflecting refunds to the Consolidated Fund for initiatives under the *Forestry and Restructuring and Nature Conservation Act 1995*.

## **Strategic Directions**

The new Environmental Trust will continue to promote the aims of the previous three trusts.

Under the terms of the *Forestry Restructuring and Nature Conservation Act 1995*, grants programs of the Trust, other than those specified in that Act, have been suspended until the year 2000. After that time, the Trust will publish an annual program of expenditure that will include a minimum \$2 million allocation to community groups for environmental education, restoration and research projects.

## **1999-2000 Budget**

### ***Total Expenses***

Major expenditure in 1999-2000 and prior years funded from the Consolidated Fund for subsequent reimbursement from the Environmental Trust in 1999-2000 include:

- ◆ Forest industry restructuring expenditure under section 4 (1) (a) of the *Forestry Restructuring and Nature Conservation Act 1995*. It may be necessary to carry over some claims for reimbursement currently budgeted to be incurred in 1998-99 to 1999-2000;
- ◆ Nature conservation expenditure incurred under the National Parks and Wildlife Act 1974 or the Marine Parks Act 1997 for the purposes of implementing a program for obtaining land for reservation or dedication under those Acts and implementing related conservation strategies under section 4 (1) (b) of the *Forestry Restructuring and Nature Conservation Act 1995*. It may be necessary to carry over some claims for reimbursement currently budgeted to be incurred in 1998-99 to 1999-2000; and
- ◆ Additional commitments for the purpose of implementing other schemes and programs for environment protection and nature conservation under section 4 (1) (c) of the *Forestry Restructuring and Nature Conservation Act 1995* as follows:
  - Department of Land and Water Conservation - contribution to New South Wales and Commonwealth financial package for the Willandra Lakes Region World Heritage Property;

- Department of Health - lead remediation program at North Lake Macquarie;
- Department of Urban Affairs and Planning - comprehensive assessment of forested land in the State; and
- National Parks and Wildlife Service:
  - ◇ establishment of initial capital infrastructure to enhance foreshores at Green Point, in connection with development of Lake Macquarie Regional Park;
  - ◇ development of inventories of urban bushland to assist with future planning for the protection of remnant urban vegetation;
  - ◇ management across government agencies of biodiversity surveys;
  - ◇ acquisition of land to extend Bongil Bongil National Park;
  - ◇ acquisition of land at Bouddi-Killcare;
  - ◇ implementation of a solid waste strategy on Lord Howe Island; and
  - ◇ acquisition, and subsequent management, of land for national parks and other categories of dedicated or reserved land at Beulah, Bolivia Hill, Maclean Wetland, Mulgoa and Peery Station.

### ***Asset Acquisitions***

No asset acquisitions are anticipated.

## **NATIONAL PARKS AND WILDLIFE SERVICE**

The objectives of the National Parks and Wildlife Service (NPWS) are to conserve, protect and manage the State's natural and cultural heritage and to provide opportunities for members of the public to enjoy, appreciate and support national parks, regional parks and the conservation of the State's heritage.

## **Expenditure Trends and Recent Developments**

Since 1995-96 the Government has declared over 150 new national parks and reserves, including additions. More than 700,000 hectares of state forest in the north east and south east of New South Wales has been transferred to the Service as a result of the Government's forestry reform process.

In continuing the Government's commitment to the environment, an amount of \$15.0 million will have been spent in 1998-99 as part of a \$50 million initiative over four years for the creation and management of new national parks. In addition, funding of \$2.3 million have been provided for on-going management costs of other additions to the park estate during 1997-98.

Other commitments include the establishment and maintenance of new and existing Regional Parks, as well as the establishment of programs aimed at the conservation of historical assets of State and National significance.

During 1996-97, the Threatened Species Conservation legislation was enacted. The Service was allocated \$6 million in 1998-99 to implement strategies for the conservation of the State's threatened plant and animal species (\$4 million per annum in 1996-97 and 1997-98).

## **Strategic Directions**

The Service has adopted four key strategies to meet its objectives of conserving, protecting and managing the State's natural and cultural heritage. These are integrated landscape management, managing the public reserve system, enhancing the public protected area system and organisational renewal.

Within this framework, specific initiatives focus on new and recently established national and regional parks, implementing Aboriginal Ownership and endangered species legislation and upgrading of the Service's financial and human resource management systems. Ongoing activities encompass improved park and reserve management initiatives, as well as continued improvement in fire management strategies and pest species management.

## **1999 - 2000 Budget**

### ***Total Expenses***

Total expenses in 1999-2000 are estimated at \$232.6 million. Major new areas of expenditure include:

- ◆ \$1 million to establish three new regional parks at Wolli Creek, Blue Gum Hill and Yellomundee;

- ◆ \$9.1 million for the protection of former State forests in national parks and various other reserves as a result of the Government's decision on forests in Eden and the upper and lower north east forests in late 1998;
- ◆ \$2.5 million to enable NPWS to discharge its obligations under the *Threatened Species Conservation Act* and Aboriginal Ownership legislation; and
- ◆ \$3.5 million for the ongoing maintenance and management of additions to the park estate, including an additional \$2.5 million for deferred park infrastructure maintenance.

## **Asset Acquisitions**

Total asset acquisitions in 1999-2000 are estimated at \$57.3 million. The Service's capital program enhances the community's appreciation of the environmental significance of areas and minimises environmental degradation. The program encompasses acquisition of land, construction or reconstruction of facilities and minor works.

Historically, the Service's strategy has been to give priority to the restoration and maintenance of park infrastructure assets particularly where there are health and safety issues, environmental damage and a high level of use by the public. A portion of the Service's capital program is allocated to the acquisition of land with outstanding environmental significance. The balance of the program is directed towards replacement of the Service's major plant and equipment and information technology requirements.

In 1999-2000, major new works totalling \$6.85 million planned for commencement include:

- ◆ \$4.0 million for the newly established North East Forest parks;
- ◆ \$1.5 million for the filling and landscaping of the disused canal from Prospect Reservoir to Guildford to make the area safe for public use;
- ◆ \$0.8 million for new regional parks; and
- ◆ \$0.6 million for various works at Mutawintji National Park.

The program also provides nearly \$13 million for minor works and \$38.1 million for major works in progress including:

- ◆ an additional \$11 million for the reconstruction and remediation of the Alpine Way above Thredbo Village as part of the \$24 million project following the Thredbo landslide;

- ◆ \$3.0 million for the Perisher Valley sewerage works in Kosciuszko National Park;
- ◆ \$3.4 million for ongoing works at Western Sydney and Rouse Hill Regional Parks;
- ◆ \$2.7 million for ongoing road works in the Kosciuszko National Park;
- ◆ \$1.6 million for fire management and pest species management initiatives; and
- ◆ \$4.7 million for land acquisitions (\$1.0 million land acquisition - open spaces and \$3.7 million in minor works).

## **ROYAL BOTANIC GARDENS AND DOMAIN TRUST**

The Royal Botanic Gardens and Domain Trust maintains the Sydney Gardens and Government House Grounds, the National Herbarium of New South Wales, the Domain and the Mount Tomah and Mount Annan Botanic Gardens. It also provides research, advice, education and extension services in botanical and horticultural areas.

### **Expenditure Trends and Recent Developments**

Recurrent payments over the last five years have increased gradually in line with wage increases and inflation.

Capital expenditure over the last five years has been dominated by Stage 1 and 2 additions to the National Herbarium of NSW building. Completion of Stage 1 occurred in 1994-95 and Stage 2 in 1997-98. The Capital Program for 1998-1999 includes the commencement of a number of major capital works and specific minor works. The major capital works include:

- ◆ conversion of toilet blocks near the Gardens Restaurant in the Sydney Gardens to a new retail/amenities facility;
- ◆ replacement of a portion of the Farm Cove Seawall footings;
- ◆ documentation and design of a new main Depot for the Sydney Gardens;
- ◆ an integrated comprehensive database for both the Trust's living and preserved plant collections; and
- ◆ conversion of Victoria Lodge in the Sydney Gardens to a cafe and retail facility.

## **Strategic Directions**

The major priorities to be addressed by the Trust during the coming year include:

- ◆ a continued focus on the development of opportunities to increase and diversify the Trust's revenue base;
- ◆ development of plans of management for all three botanic gardens and the Domain;
- ◆ implementation of recommendations from a review of the Trust's plant research program; and
- ◆ further adoption of a more strategic approach to asset maintenance.

## **1999-2000 Budget**

### ***Total Expenses***

In addition to ongoing management of the Sydney Gardens and Government House Grounds, the National Herbarium of New South Wales, the Domain and the Mount Tomah and Mount Annan Botanic Gardens the Budget provides for:

- ◆ an additional \$200,000 per annum to meet annual asset maintenance costs. This additional funding will allow the Trust to take a programmed approach to maintenance ensuring better performance from its assets; and
- ◆ the development of plans of management for all three botanic gardens and the Domain.

### ***Asset Acquisitions***

Funding has been allocated for the following major works projects:

- ◆ an amount of \$2.6 million in 1999-2000 (\$1.1 million in 1998-99) to replace the footings of a portion of the Farm Cove Seawall that have currently sunk and to develop a long term maintenance plan for both the Farm Cove and Woolloomooloo Seawalls;
- ◆ new horticultural depot facilities in the Domain as part of a program to replace old buildings in the Sydney Gardens and Domain that have significant safety risks;

- ◆ completion of an integrated comprehensive database for both the Trust's living and preserved plant collections to allow a wider and more consistent collection of data and to ensure that both internal and external customers' information requirements are better served;
- ◆ continuation of the conversion of toilet blocks near the Gardens Restaurant in the Sydney Gardens and of Victoria Lodge in the Sydney Gardens to cafe and retail facilities; and
- ◆ investigation of alternative irrigation and water supply systems for the Sydney Gardens and Domain with the purpose of devising an on-going plan to replace the current aged infrastructure with a more cost effective, efficient and reliable system of water delivery. Urgent works will also be undertaken to improve irrigation and drainage within the Phillip and Crescent Precincts of the Domain to allow better management of these areas in preparation for the Olympics.

## **BICENTENNIAL PARK TRUST**

The Bicentennial Park Trust is responsible for the maintenance and management of Bicentennial Park, a highly used area of Parklands in Western Sydney. The Trust operates in a dynamic and increasingly complex business environment. Bicentennial Park forms a gateway to Sydney Olympic Park and part of the emerging Millennium Parklands.

### **Expenditure Trends and Recent Developments**

Over the last three years, the Trust's total expenditure has increased significantly, from \$1.2 million in 1995-96 to an estimated \$3.7 million in 1998-99. This reflects the Trust's commitment to improving the maintenance of parklands, enhancing the protection strategies for the wetlands and improving customer service standards. Capital expenditure too has increased significantly since 1995-96 with the commencement of the Olympic access corridor upgrade, Bicentennial water feature restoration and the installation of environmental pollution control works to address landfill contamination issues.

In the coming years, recurrent and capital expenditure will be impacted by five main issues continuing to influence operations of the Trust – landfill settlement and contamination, the infrastructure development at Homebush Bay, the Olympic and Paralympic Games, residential developments adjoining the Park and the growth in visitation to the Park.

## Strategic Directions

The Trust's strategic plan focuses on achieving the following outcomes in four key result areas:

- ◆ financial effectiveness;
- ◆ customer service;
- ◆ process excellence; and
- ◆ innovation and learning.

The development of Homebush Bay has created new business opportunities for the Trust. Growth in tourism, specialised event and conferencing support services, innovative business partnerships combined with growth in current recreation and education markets will enable the Trust to increase revenue as infrastructure is developed in the Park. The Park will continue to diversify its revenue base, improving its quality of services, infrastructure and business re-engineering and a higher level of cost recovery.

## 1999-2000 Budget

### ***Total Expenses***

Total expenses of the Trust in 1999-2000, estimated at \$4.3 million, will provide for the maintenance of educational, recreational and cultural services and facilities located in the Parklands. This includes the Field Studies Centre, Visitor and Environment Centre, recreation and tourism management services, horticultural and wetlands management programs and marketing and business development programs.

### ***Asset Acquisitions***

Total asset acquisitions in 1999-2000 are estimated at \$7.5 million for:

- ◆ completing the upgrade of the Concord West Access corridor linking Sydney Olympic Park with the eastern perimeter of Bicentennial Park including an upgrade of the Bicentennial Treillage Tower;
- ◆ a Tidal Flushing Pilot Project in the Homebush Bay Wetlands;
- ◆ upgrading and rectification of the Village Green pathway and road; and
- ◆ landscape development and stormwater infrastructure.

# STORMWATER TRUST

In May 1997, the New South Wales Government released the Waterways Package, which contained a range of initiatives to improve the quality of the State's waterways. A key initiative of the package is improved management of stormwater. This is to be achieved by requiring Councils to prepare Stormwater Management Plans, trialing innovative treatment measures and implementing remedial works linked to these plans. Educating the community about essential changes in behaviour is another critical component of this initiative.

## Strategic Directions

The Government has committed up to \$60 million over the years 1997-98 to 2000-01 for the Stormwater Trust Fund. The Fund is intended to assist with the implementation of stormwater commitments in the Waterways Package. Establishing the Fund was also a response to the recommendations of the report prepared by the Waterways Advisory Panel on Sydney Water's proposal for sewage overflow abatement in Sydney Harbour.

This funding has been allocated for:

- ◆ assisting Councils, and certain State government agencies either individually or in groups, to pilot innovation in stormwater management or to undertake remedial activities;
- ◆ providing assistance to Councils for the preparation of Stormwater Management Plans; and
- ◆ a statewide education program to be coordinated by the Environment Protection Authority.

## 1999-2000 Budget

### ***Total Expenses and Asset Acquisitions***

Total expenses of the Fund are estimated to be \$25.1 million in 1999-2000, including funding for Stage 2 of the grants program and for the stormwater education campaign.

The increase in expenditure compared to the previous year is due to a portion of the initial tranche which will also be spent in 1999-2000 due to delays in applications being received and projects being implemented.

An evaluation of the results of the Stage 1 and 2 grants program and the Management Plans will ensure that the remainder of the program in 2000-01 is directed to projects which have the greatest potential for tackling the State's stormwater management problems in the most cost effective manner.

No asset acquisitions are planned for 1999-2000.

## **WASTE PLANNING AND MANAGEMENT FUND**

The Waste Planning and Management Fund was established in 1995-96 with an initial allocation of \$60 million over five years to 1999-00. Funding has been provided for the establishment and initial operating expenses of Regional Waste Boards, for waste reduction programs of the Boards and for a community grants program.

### **Expenditure Trends and Recent Developments**

Funding provided over 1995-96 to 1998-99 has been \$57.65 million. Major expenditures include:

- ◆ \$34.3 million to support Regional Waste Boards. This includes establishment, recurrent and program funding as well as allocations to each Board to develop its regional waste plan;
- ◆ \$6 million over 1996-97 and 1997-98 for the annual Community Waste Reduction Grants program;
- ◆ \$6.9 million to provide support for the kerbside recycling, including emergency support and structural improvement programs; and
- ◆ \$4.7 million to develop the "Waste Challenge" education program, to conduct the first census of commercial and industrial waste, to support four rural regional pilots and to run the State Waste Advisory Council (SWAC).

### **Strategic Directions**

The Government is committed to a target of reducing waste disposed to landfill by 60 percent on 1990 levels by the year 2000. It is intended to achieve the target through a range of measures such as Regional Waste Board Waste Plans and reduction programs, Industry Waste Reduction Plans, Community Waste Reduction Grants and Action Plans which have been developed for key components of the waste stream such as green waste and building and demolition waste.

Eight Regional Waste Boards, comprising groups of local councils, were established in 1996 to plan and manage waste on a regional level. Boards cover all councils in the Sydney, Central Coast, Hunter and Illawarra regions. Membership of a Waste Board is mandatory for these councils unless it can be demonstrated that the Government's waste policy objectives can be met on their own account.

Four rural pilot programs have also been established to trial a number of less formal approaches to regional cooperation in rural New South Wales. A regional approach to waste management is intended to allow councils to achieve economies of scale and to contract with public or private sector providers for waste management and waste recovery services.

Green waste, comprising garden, food and wood waste is 30 percent of the total waste stream. The Green Waste Action Plan proposes a ban on garden waste to landfill, subject to confirmation by the State Waste Advisory Council (SWAC) that there is a sufficient collection, reprocessing and market capacity. At this stage, it is unlikely that the ban will be introduced before late 1999.

Around 30 percent of the community grants to date have been used to support green waste reduction initiatives including education, reprocessing systems, collection trials and local market development. Waste Boards have also identified green waste as a priority for their programs.

Other programs directed at particular industry segments include the Construction and Demolition Waste Action Plan and Industry Waste Reduction Plans for the tyre, dairy and beer and soft drink industries. Voluntary initiatives have been developed with the computer and electrical goods sector, particularly in relation to the disposal of mobile phone batteries.

The Government increased the waste levy under Section 72 of the *Waste Minimisation and Management Act 1995* from \$8 per tonne in the Sydney metropolitan area (and \$4 per tonne in the greater metropolitan area) to \$17 (\$8 per tonne in the greater metropolitan area) per tonne, effective from 1 July 1998. This provides a stronger disincentive to disposing of waste to landfill. Rebates and exemptions from the levy for re-use and recycling will encourage all sectors of the community to increase these activities. Further, from 1 July 2000, 55 percent of the revenue from the levy will be available for waste management and reduction initiatives through the Waste Planning and Management Fund. The estimated contribution to the Fund is \$32.6 million in 2000-01.

## **1999-2000 Budget**

### ***Total Expenses and Asset Acquisitions***

The Waste Planning and Management Fund will spend \$17.7 million in 1999-2000. Expenditure was higher in 1998-99 (\$23.0 million) due to the bringing forward of funds from 1999-2000. Major expenditures include:

- ◆ \$9.7 million for Regional Waste Boards (programs and operation) and rural pilots;
- ◆ \$1.2 million for community grants; and
- ◆ up to \$6.6 million for kerbside recycling systems support.

No asset acquisitions are planned for 1999-2000.

## **NEW SOUTH WALES FIRE BRIGADES**

The NSW Fire Brigades serves and works with the community to prevent fire and to respond to fires, hazardous material incidents and rescue operations in order to protect and preserve life, property and the environment. The Brigades is responsible for providing fire protection to developed centres throughout the State, covering over 90 percent of the population. In times of emergency, such as a bush fire crisis, it also supports the NSW Rural Fire Service in non-urban areas.

### **Expenditure Trends and Recent Developments**

The NSW Fire Brigades is funded 73.7 percent by the insurance industry and 12.3 percent by Local Government with a net cost to the State of 14 percent.

Between 1993-94 and 1997-98 there was a 38.6 percent growth in incidents attended by the Brigades. In 1997-98 the Brigades was required to respond on 145,268 occasions of which there were 111,678 primary incidents.

Since 1995, the Government has injected more than \$1 billion into the Brigades including more than \$25 million for state-of-the-art fire engines.

More than 100 additional firefighters in Western Sydney and 78 in country areas have been recruited as a result of fire station building program.

In 1997, the Government embarked on the first major fire station building program in 75 years. An \$18 million Greater Sydney Area Strategic Program will see 12 new fire stations built in Western Sydney to provide improved and equitable urban fire protection. Five of these stations are already operational (St Andrews, Blacktown, Kellyville, Rosemeadow and Narellan). Remaining stations will become operational during 1999-2000 and 2000-01.

The Brigades' other initiatives include successful smoke alarm campaigns in partnership with the Department of Housing, Rural Fire Service, local Area Health Services, local government and insurance industry. As a result of this, the number of homes fitted with smoke alarms has increased from 20 percent in 1995 to more than 53 percent at present.

Funds to the extent of \$14 million will be allocated to recruit an additional 120 permanent and 60 retained firefighters over the next four year period.

The Brigades has provided more than \$500,000 to establish 60 operational Community Fire Units for residential areas with a high level of bushland. The Brigades has also introduced a computer aided dispatch system (FireCAD) which is used to send the most suitable equipment to emergencies and to manage resources efficiently.

The Government Radio Network has also been upgraded to better meet the needs of emergency services at a cost of some \$22 million.

## **Strategic Directions**

The NSW Fire Brigades aims to minimise the impact of emergency incidents on the community. The Brigades has taken a number of strategic initiatives to improve decision making required for better planning, evaluation and operational service delivery throughout the organisation. Many of these involve improved consultation with local government. Improved decision making capability will maximise the effectiveness and efficiency of the Brigades' core business: fire prevention, fire suppression, management of hazardous material incidents, provision of rescue services and response to natural hazards.

## **Building Program**

An amount of \$25.4 million is being allocated to build 25 new or upgraded fire stations and training facilities in Sydney, the Illawarra, the Central Coast, the Hunter region and country areas and to undertake major refurbishment of a further seven stations.

Under the greater Sydney Area program, establishing or relocating fire stations at Glenhaven, Baulkham Hills, Yennora and Arncliffe will commence. Stage one of the Central Coast program will see new fire stations built at Bateau Bay, Berkeley Vale, Warnervale, Umina, Doyalson and Kincumber subject to consultations with local groups.

In the Illawarra, a new fire station will be built at Albion Park commencing in 2000-01. Stage one of a program to build or upgrade stations in the Hunter Valley will commence. Under this program fire stations will be built at Toronto, Wangi Wangi, Tingira Heights, Kotara, Wallsend, West Wallsend, Stockton and East Maitland, subject to consultations with local groups. New fire stations will also be built at Dubbo and Kelso.

Additionally, training facilities will be provided in Penrith, Newcastle and Lismore. Refurbishment of the fire stations at a number of country locations will also be carried out.

## **Equipment**

The metropolitan equipment program will be continued over the next four years by allocating \$30 million for new fire fighting equipment, including 70 new fire engines and multi-storey aerial fire units to better equip firefighters and to improve their response in fire rescue and other emergency situations. An additional \$27 million will also be allocated to boost the country equipment program to \$42 million. This will enable the purchase of 168 new and upgraded fire engines in country New South Wales as part of the Brigades' forward program.

## **1999-2000 Budget**

### ***Total Expenses***

Total expenses in 1999-2000 are estimated at \$293 million.

The Brigades will continue its repair and maintenance programs for the firefighting fleet and fire stations. The continuance of the Greater Sydney Area strategic plan and opening a number of new fire stations will involve the allocation of \$5.5 million for staffing of these new stations. This will meet the expanding demands of growth areas and community needs.

Some of the key issues that will be addressed are:

- ◆ dealing with the Y2K issue both internally and externally, particularly to ensure that the Brigades has the necessary contingency plans and resources in place to ensure obligations are met; and
- ◆ preparing for the 2000 Olympic Games and its impact.

## **Asset Acquisitions**

The NSW Fire Brigades' 1999-2000 asset acquisition program of \$37.7 million includes provision for the following projects:

- ◆ communications - continued Government Radio Network development (\$4.0 million);
- ◆ continuation of the new fire stations program in the Greater Sydney Area (\$6.5 million) as well as the commencement of new fire stations at Central Coast, Dubbo, Kelso and in the Hunter (\$3.2 million);
- ◆ the commencement of a purpose-built fire station at No 1 Fire Station, Sydney (ETC of \$9.5 million and \$1.9 million in 1999-2000);
- ◆ refurbishment of a number of fire stations including Broken Hill, Portland, Morpeth, Cobar and Byron Bay (\$1.1 million);
- ◆ continuation of a program to acquire and replace fire fighting appliances and pumpers (\$13 million);
- ◆ continuation of a program to replace special appliances such as breathing apparatus, Hazmat (Hazardous Material responses) and salvage vehicles (\$2 million);
- ◆ purchase of specialised aerial fire fighting appliances (\$3 million);
- ◆ information systems and Y2K program (\$2 million); and
- ◆ various other minor works (\$1 million).

These asset acquisitions will be of particular benefit to both city and rural areas of New South Wales and will continue in addressing the needs for additional facilities required in growth areas.

## **DEPARTMENT OF RURAL FIRE SERVICE**

The Department of Rural Fire Service is responsible for the promotion of effective rural fire fighting services within the State, including the co-ordination of bush fire fighting and bushfire prevention activities. The Office for Emergency Services is included under the Service's administration and is responsible for policy advice to the Minister and for rescue services and emergency management throughout the State.

The prevention and containment of bush fires would not be possible without the unpaid work of some 70,000 unpaid volunteers, who operate through 2,400 community-based bush fire brigades attached to 142 local councils.

Under the *Rural Fires Act*, expenditure by the Service on fire fighting activities is financed from the State (14 percent), Local Government (12.3 percent) and the insurance industry (73.7 percent).

## **Expenditure Trends and Recent Developments**

The State's contribution towards fire fighting services is paid into the Rural Fire Fighting Fund (RFFF), along with the fire levies from insurance companies and councils. These funds are then dispersed in accordance with the advice of the Rural Fire Service Advisory Committee.

The RFFF (including under its previous name of the Bush Fire Fighting Fund) has received significant funding increases over the past five financial years. The total amount provided to the RFFF in 1994-95 was \$50.7 million, as compared to \$80.4 million that will be provided in 1999-2000, an increase of 58.6 percent over the five years.

## **1999-2000 Budget**

### ***Total Expenses***

The level of funding provided in 1999-2000 is a record high, providing \$80.4 million for rural fire fighting activities, including the co-ordination and administration of the services. A total of \$43 million will be provided to local councils for purchase of capital equipment and for the construction and upgrade of rural fire stations. A further \$17.8 million will be provided to councils to meet recurrent costs associated with bush fire fighting and prevention.

The high level of funding will enable the continuation of the equipment replacement program at the accelerated level, with a record \$25 million allocated for the replacement of aged tankers and replacing petrol-driven tankers with safer diesel-powered tankers. It is estimated that 185 new tankers will be funded during the year, and, depending on acquisition costs, 100 to 150 replacement and second hand tankers.

Funding of \$300,000 per annum has also been provided for additional staff to enable the Service to meet its expanding and changing role, and to assist Fire Management Committees.

The Office of Emergency Services, which is funded through the Budget of the Department of Rural Fire Service but separately from fire fighting services, has been provided with a one-off additional amount of \$100,000 to develop training material and programs to improve the capability of volunteer organisations whose members may be involved with “no warning” emergency situations relating to chemical, biological and radiological agents.

## **STATE EMERGENCY SERVICE**

The State Emergency Service (SES) is a volunteer-based organisation dedicated to providing timely assistance in times of natural or man made incidents or emergencies. While its main responsibilities reflect its role as the lead agency for floods and storms, the Service is also the major provider of land and inland water search and rescue throughout the State. Additionally, the Service provides significant support to Police and other emergency services in a widespread range of emergency situations.

### **Expenditure Trends and Recent Developments**

The Service received substantial enhancements in 1998-99 and this enabled the Service to address its needs particularly in the area of protective clothing and safety equipment, competency based training, maintenance of radio equipment and the employment of permanent Division Controllers.

Capital funding provided during 1998-99 enabled the Service to replace 12 floodboats and purchase rescue equipment and new radio systems in one Division as well as the construction of a purpose built Headquarters at Taree for the Oxley Division, replacing unsuitable leased premises.

Throughout the year the volunteer members of the SES attended numerous floods including the prolonged North West area flooding, provided assistance during bushfires, carried out road rescues, search and rescue, responded to two windstorms as well as the major hailstorm operation in Sydney. It was the 2,400 volunteers who participated in this hailstorm operation that demonstrated the commitment and skill of the volunteers on which the community relies so heavily.

The Government’s initiative in 1998-99 to improve and update the Hawkesbury-Nepean flood management planning and response capabilities has seen the commencement of the upgrade of flood warning and improved public education. This program will be accelerated in 1999-2000.

## **1999-2000 Budget**

### ***Total Expenses***

The State Emergency Service's estimated expenditure in 1999-2000 of \$19.6 million will ensure that the already high level of support provided by the Government to volunteers for equipment, insurance, training and equipment repairs is increased.

In addressing the recognised need for additional resources in 1999-2000, the Government has allocated the Service an additional \$823,000. This includes \$500,000 for SES vehicle grants to assist Councils with the purchase of more modern and reliable vehicles for the volunteer units, \$100,000 for the employment of additional permanent Divisional Controllers and \$63,000 for radio repeater site maintenance which will ensure communications equipment remains operationally effective.

### ***Asset Acquisitions***

The Government is committed to providing the State Emergency Service volunteers with the equipment and facilities necessary to undertake their invaluable community function. In 1999-2000, the State Emergency Service will acquire assets of \$2.388 million.

These assets will include \$1.505 million for rescue and communications equipment, \$400,000 for the construction of a new Headquarters for the Far West Division, \$100,000 for up to five sandbagging machines and \$250,000 for a State-wide call-out system. The Service also will continue work associated with the Y2K rectification project for which additional funding (\$83,000) has been provided.

Equipment acquisitions will include flood rescue boats, emergency lighting sets, road rescue equipment, rescue from heights equipment as well as general storm and flood rescue gear.

Modern radio equipment will also be provided to the Sydney Western and Namoi Divisions to ensure appropriate access to the Government Radio Network.

## **DEPARTMENT OF CORRECTIVE SERVICES**

The Department of Corrective Services is responsible for carrying out both custodial and non-custodial orders of the criminal courts for both sentenced and unsentenced adult inmates. The Department is responsible for the management of offenders who have been sentenced to imprisonment, are on remand or appeal, or have been required to adhere to an order involving supervision by the Probation and Parole Service.

### **Expenditure Trends and Recent Developments**

The (full time) inmate population of correctional centres averaged 5,002 in 1990-91 and rose to 6,342 in 1997-98. The population was 6,482 at the beginning of 1998-99 and it has risen rapidly to reach 7,214 by end May 1999 (an 11 percent increase over 11 months).

The increase is reflective of a combination of factors including police response to crime patterns, rates of conviction, sentencing outcomes and bail decisions. Demand for custodial correctional services is expected to continue to increase in the immediately foreseeable future.

### **Strategic Directions**

In 1999-2000 the Department's focus will be upon responding to the increased demand for services whilst consolidating improvements to correctional management commenced earlier. The Department aims to:

- ◆ bring on line correctional beds in response to the rising inmate population;
- ◆ consolidate and improve case management of offenders in correctional centres;
- ◆ respond to offending behaviour through newly developed specialised therapeutic and cognitive behaviour programs addressing substance addiction, violence, sexual offending and the needs of inmates with intellectual disabilities; and
- ◆ provide for the needs of offenders in regional New South Wales, particularly indigenous people from the far west, by the establishment of an additional mobile work camp based at Ivanhoe and a young offenders program on a property acquired near Brewarrina.

## **1999-2000 Budget**

### ***Total Expenses***

Estimated total expenses for 1999-2000 are \$466.0 million which includes expenditure on the core functions of the Department which include offender management and containment, delivery of developmental programs and the provision of pre sentence reports to the Courts. Provision has been made in 1999-2000 for the following items.

### ***Increased Inmate Numbers***

Funding has been provided for expansion of the Department's correctional bed capacity to cope with the increase in inmate numbers arising from the increase in frontline police numbers. This is estimated to cost the Department \$8.4 million in 1999-2000, raising the number of beds to 7,700 by June 2000 and increasing by June 2003 to 8,400 beds.

### ***Court Security and Regional Inmate Transport***

Transfer of court security and regional inmate transport from the Police Service to the Department has been provided for at a cost of \$4 million in 1999-2000 rising to \$8 million in succeeding years. This is an expansion of the Department's current involvement in this program and will free up more police in regional areas for frontline duties.

### ***Restorative Justice Program***

Funding of \$400,000 in 1999-2000 has been provided for implementation of a restorative justice program, being an expansion of offender management techniques that will provide an enhanced role for victims in the management of offenders. The Restorative Justice Program will provide a forum for reaching agreement about ways of repairing harm caused by crime and provide the offender with an understanding of the effects of crime.

### ***Electronic Monitoring***

Electronic monitoring of offenders on work release and day leave will enhance the security of inmates and expand the numbers who are permitted into society towards the end of their sentence in order to promote rehabilitation and restoration to the community. Funding of \$250,000 has been provided in 1999-2000.

## ***Asset Acquisition***

Highlights of the 1999-2000 program, which totals \$65.2 million, are as follows.

### ***Parklea Metropolitan Remand Centre***

A new remand centre will be built as an expansion to Parklea Correctional Centre. The Centre will provide 200 new beds in order to address the accommodation requirements of an increasing inmate remand population. The estimated total cost of the project is \$29.7 million, with completion anticipated in August 2001.

### ***Mid North Coast Correctional Centre***

A new multi-classification correctional facility will be built on the Mid North Coast. The Centre will provide 300 new beds in order to address the accommodation needs of an increasing inmate population, and a deficiency in accommodation in the region. The estimated total cost of the project is \$42.8 million, with completion anticipated in August 2002.

### ***Metropolitan Women's Correctional Centre***

A new Correctional Centre for female inmates will be constructed at South Windsor. The Centre will provide 300 new beds and operate as a multi-classification Centre, enabling Mulawa Correctional Centre to cater for remand and special needs female inmates in the short term. The estimated total cost of the project is \$42 million, with completion anticipated in December 2001.

### ***Emu Plains Stage 2 Development***

The project will provide accommodation for 70 minimum security female inmates and six children and will cater for non English speaking background, Aboriginal and special needs inmates. The work includes staged construction of seven new accommodation blocks as well as a new administration block for general reception, operations, administration and inmate development staff.

The estimated total cost is \$6.3 million, with 1999-2000 expenditure of \$992,000. Completion is scheduled for August 1999.

## *John Morony Stage 2 Correctional Centre - Minimum Security Development*

The new stand-alone facility will provide domestic style accommodation for 300 minimum security inmates, but will share management, central kitchens, stores, parking and staff amenities with the existing Centre. Completion is scheduled for September 1999 at a total cost of \$21 million, with expenditure in 1999-2000 of \$2.1 million.

## *Goulburn Redevelopment - Stage One*

Stage One of the redevelopment of Goulburn Correctional Centre involves the refurbishment of four wings, the restoration of the historically significant chapel and the demolition of the old kitchen block. Work completed to date includes upgrade of the Multi-Purpose Unit, additional catwalk, modifications to X-Wing and demolition of the kitchen and front yards. Refurbishment of G-Block for programs is continuing.

The estimated total cost is \$6.25 million and Stage One is scheduled for completion in November 1999.

## *Goulburn Redevelopment - Stage Two*

Stage Two of the redevelopment of Goulburn Correctional Centre will include construction of a new Intensive Case Management Facility for seventy five inmates within an extension of the secure perimeter wall. A new visiting facility, new gatehouse, control room, administration building and accommodation for the Emergency Unit are also planned.

The estimated total cost of the Stage Two redevelopment is \$32 million (\$17 million in 1999-2000) and completion is scheduled for November 2001.

## *Long Bay Redevelopment*

The redevelopment will cater for therapeutic special needs programs such as those for sex offenders, violent offenders, developmentally delayed, special care, medical transients and drug and alcohol dependants.

The estimated total cost of the project is \$37 million (\$6 million in 1999-2000) and the redevelopment is scheduled for completion in early 2002.

### *Mulawa Redevelopment*

The redevelopment includes upgrading offices for Inmate Development Services staff, program areas, reception facilities, accommodation and a clinic upgrade.

The estimated total cost of the redevelopment is \$2.5 million and completion is scheduled for September 1999.

### *Integrated Management System (IMS) and Year 2000 Bug*

The Department is currently replacing a series of unrelated corporate computer systems with an integrated system. This will enable the provision of timely, consistent and relevant logistical and financial information.

The estimated total cost of these initiatives is \$12.6 million and completion of all phases of the program is scheduled for July 2001.

### *Metropolitan Periodic Detention Centre (Parklea)*

A new purpose built 80 bed Periodic Detention Centre is being constructed within the boundaries of Parklea Correctional Centre. The facility is being connected to existing services and utilities, using existing infrastructure such as stores, kitchen and staff amenities.

The estimated total cost is \$2.7 million and the project is scheduled for completion in February 2000.

### *Transport Unit – Silverwater*

A new purpose built transport facility at Silverwater will cater for current and future inmate movements. The facility will accommodate the Court Escort Security Unit, Corrections Intelligence Unit, State Investigative and Security Group, Corrective Services Investigation Unit and Metropolitan Emergency Unit.

The estimated total cost is \$5.2 million (\$2 million in 1999-2000) and completion is scheduled for late 2000.

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**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY  
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**35 ENVIRONMENT PROTECTION AUTHORITY**

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	Budget \$000	Revised \$000	1999-2000 Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	55,627	54,200	<b>57,001</b>
Other operating expenses	17,973	18,893	<b>17,501</b>
Maintenance	1,063	844	<b>850</b>
Depreciation and amortisation	4,800	4,800	<b>5,000</b>
Grants and subsidies	50,722	48,439	<b>43,947</b>
<b>Total Expenses</b>	<b>130,185</b>	<b>127,176</b>	<b>124,299</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	10	30	<b>10</b>
Investment income	325	565	<b>332</b>
Grants and contributions	480	1,250	<b>640</b>
Other revenue	2,010	1,000	<b>2,040</b>
<b>Total Retained Revenue</b>	<b>2,825</b>	<b>2,845</b>	<b>3,022</b>
<b>NET COST OF SERVICES</b>	<b>127,360</b>	<b>124,331</b>	<b>121,277</b>

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	Budget \$000	Revised \$000	1999-2000 Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	50,369	49,127	<b>52,209</b>
Grants and subsidies	50,722	48,439	<b>43,947</b>
Other	19,920	20,773	<b>19,164</b>
<b>Total Payments</b>	<b>121,011</b>	<b>118,339</b>	<b>115,320</b>
<b>Receipts</b>			
Sale of goods and services	10	30	<b>10</b>
Other	2,815	3,930	<b>3,095</b>
<b>Total Receipts</b>	<b>2,825</b>	<b>3,960</b>	<b>3,105</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(118,186)</b>	<b>(114,379)</b>	<b>(112,215)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(3,610)	(3,610)	<b>(8,610)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(3,610)</b>	<b>(3,610)</b>	<b>(8,610)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	114,986	113,636	<b>111,124</b>
Capital appropriation	3,610	3,610	<b>8,610</b>
Cash reimbursements from the Consolidated Fund Entity	1,468	1,468	<b>1,525</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>120,064</b>	<b>118,714</b>	<b>121,259</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(1,732)</b>	<b>725</b>	<b>434</b>
Opening Cash and Cash Equivalents	1,848	2,140	<b>2,865</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>116</b>	<b>2,865</b>	<b>3,299</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(127,360)	(124,331)	<b>(121,277)</b>
Non cash items added back	8,740	8,740	<b>8,875</b>
Change in operating assets and liabilities	434	1,212	<b>187</b>
<b>Net cash flow from operating activities</b>	<b>(118,186)</b>	<b>(114,379)</b>	<b>(112,215)</b>

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	116	2,865	<b>3,299</b>
Receivables	833	473	<b>390</b>
Other	1,298	380	<b>348</b>
<b>Total Current Assets</b>	<b>2,247</b>	<b>3,718</b>	<b>4,037</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Cost/valuation	49,314	50,019	<b>58,629</b>
Accumulated depreciation	(25,453)	(25,017)	<b>(30,017)</b>
<b>Total Non Current Assets</b>	<b>23,861</b>	<b>25,002</b>	<b>28,612</b>
<b>Total Assets</b>	<b>26,108</b>	<b>28,720</b>	<b>32,649</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	3,594	2,065	<b>2,383</b>
Employee entitlements	5,926	5,513	<b>6,067</b>
Other provisions	...	800	<b>800</b>
<b>Total Current Liabilities</b>	<b>9,520</b>	<b>8,378</b>	<b>9,250</b>
<b>Non Current Liabilities -</b>			
Other	2,200	1,400	<b>600</b>
<b>Total Non Current Liabilities</b>	<b>2,200</b>	<b>1,400</b>	<b>600</b>
<b>Total Liabilities</b>	<b>11,720</b>	<b>9,778</b>	<b>9,850</b>
<b>NET ASSETS</b>	<b>14,388</b>	<b>18,942</b>	<b>22,799</b>
<b>EQUITY</b>			
Reserves	...	1,950	<b>1,950</b>
Accumulated funds	14,388	16,992	<b>20,849</b>
<b>TOTAL EQUITY</b>	<b>14,388</b>	<b>18,942</b>	<b>22,799</b>

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

**35 ENVIRONMENT PROTECTION AUTHORITY**

**35.1 Protection of the Environment**

**35.1.1 Air and Noise**

Program Objective(s): To reduce air and noise emissions and minimise their impacts on the community.

Program Description: Reducing the impact of air and noise emissions from vehicles and industry and other regional sources through education, provision of guidelines, use of appropriate economic instruments, regulation and enforcement, influencing land use and transport planning and monitoring and reporting information to the community.

<u>Outcomes:</u>	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
Occasions when air quality goals have been exceeded	no.	51	31	73	<b>n.a.*</b>
Light vehicles in Sydney classified as smoky vehicles	%	4.4	0.5	0.5	<b>0.5</b>
Heavy vehicles in Sydney classified as smoky vehicles	%	26.1	20.0	20.0	<b>20.0</b>
 <u>Outputs:</u>					
Penalty infringement notices issued - smoky vehicles	no.	3,079	2,462	2,300	<b>2,300</b>
noisy vehicles	no.	522	169	170	<b>170</b>
Calls to recorded Air Pollution Index (average per week)	no.	106	139	130	<b>145</b>
<u>Average Staffing:</u>	EFT	n.a.	125	125	<b>121</b>

1998-99		<b>1999-2000</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	9,445	9,208	<b>9,706</b>
Other operating expenses	2,728	2,854	<b>2,909</b>
Maintenance	197	156	<b>141</b>
Depreciation and amortisation	823	823	<b>831</b>
Grants and subsidies			
Research grants	150	183	<b>8</b>

<b>Total Expenses</b>	<b>13,343</b>	<b>13,224</b>	<b>13,595</b>
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\*Unable to estimate because the number of occurrences are subject to climatic conditions or actual incidents.

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**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY  
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**35 ENVIRONMENT PROTECTION AUTHORITY**

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**35.1 Protection of the Environment**

**35.1.1 Air and Noise (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Licences - Ozone Protection Act	...	20	...
Investment income	59	102	<b>55</b>
Grants and contributions	...	16	<b>102</b>
Other revenue	...	...	<b>339</b>

<b>Total Retained Revenue</b>	<b>59</b>	<b>138</b>	<b>496</b>
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<b>NET COST OF SERVICES</b>	<b>13,284</b>	<b>13,086</b>	<b>13,099</b>
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<b>ASSET ACQUISITIONS</b>	<b>1,716</b>	...	...
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SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

**35 ENVIRONMENT PROTECTION AUTHORITY**

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**35.1 Protection of the Environment**

**35.1.2 Waters and Catchment**

Program Objective(s): To improve the health and sustainability of NSW waterways.

Program Description: Establishing and auditing environmental objectives for water quality and river flow and promoting catchment management activities to reduce the impact of discharges to waterways. Includes programs to plan for and control stormwater discharges, reduce the impact of discharges from sewerage systems, forestry and irrigation and applying programs that include monitoring and reporting, economic instruments, education and regulation and enforcement.

<u>Outcomes:</u>	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
People of NSW who consider water quality in rivers, lakes and creeks has improved in the past 5 years	%	28	30	32	<b>32</b>
Proportion of Beachwatch sites that comply >90% of the time with NHMRC guidelines for -					
FAECAL Coliforms	%	94	91	94	<b>94</b>
Enterococci	%	57	54	54	<b>54</b>
Proportion of Harbourwatch sites that comply with NHMRC guidelines for -					
FAECAL Coliforms	%	93	94	94	<b>94</b>
Enterococci	%	31	33	33	<b>33</b>
 <u>Outputs:</u>					
Callers to recorded information lines -					
Beachwatch	no.	8,765	7,234	6,550	<b>6,550</b>
Harbourwatch	no.	571	811	50	<b>50</b>
Pollution reduction programs in place for Sewage Treatment Plants	no.	97	69	46	<b>30</b>
 <u>Average Staffing:</u>	EFT	n.a.	176	188	<b>154</b>

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**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY  
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**35 ENVIRONMENT PROTECTION AUTHORITY**

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**35.1 Protection of the Environment**

**35.1.2 Waters and Catchment (cont)**

	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	13,629	13,279	<b>11,615</b>
Other operating expenses	6,133	6,470	<b>3,636</b>
Maintenance	309	245	<b>177</b>
Depreciation and amortisation	1,164	1,164	<b>1,038</b>
Grants and subsidies			
Research grants	75	92	<b>10</b>
Grant to Stormwater Trust	15,200	15,200	<b>20,000</b>
<b>Total Expenses</b>	<b>36,510</b>	<b>36,450</b>	<b>36,476</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	94	163	<b>69</b>
Grants and contributions	50	20	<b>127</b>
Other revenue	2,000	1,000	<b>424</b>
<b>Total Retained Revenue</b>	<b>2,144</b>	<b>1,183</b>	<b>620</b>
<b>NET COST OF SERVICES</b>	<b>34,366</b>	<b>35,267</b>	<b>35,856</b>
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<b>ASSET ACQUISITIONS</b>	<b>803</b>	...	...

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY  
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

**35 ENVIRONMENT PROTECTION AUTHORITY**

**35.1 Protection of the Environment**

**35.1.3 Hazardous Substances**

Program Objective(s): To minimise the adverse impact of chemicals and hazardous substances on the environment and public health.

Program Description: Providing environmentally sound policies and controls which minimise the risk of harm and reduce exposure to radiation and hazardous chemicals and reduce the contamination of land through policies and guidelines on control and remediation, regulation and enforcement, education and influencing land use planning and management.

<u>Outcomes:</u>	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
Pollution incidents reported to Pollution Line	no.	627	476	370	<b>n.a. *</b>
<u>Outputs:</u>					
Licences in effect for aerial spray operators	no.	74	77	74	<b>74</b>
environmentally hazardous chemicals	no.	19	29	31	<b>38</b>
Accredited auditors of contaminated sites	no.	n.a.	24	25	<b>28</b>
<u>Average Staffing:</u>	EFT	n.a.	124	116	<b>80</b>

1998-99		<b>1999-2000</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	8,502	8,295	<b>5,815</b>
Other operating expenses	2,313	2,424	<b>1,918</b>
Maintenance	149	118	<b>93</b>
Depreciation and amortisation	718	718	<b>548</b>
Grants and subsidies			
Research grants	400	489	<b>5</b>

<b>Total Expenses</b>	<b>12,082</b>	<b>12,044</b>	<b>8,379</b>
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\* Unable to estimate as this is subject to actual incidents

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**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY  
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

**35 ENVIRONMENT PROTECTION AUTHORITY**

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**35.1 Protection of the Environment**

**35.1.3 Hazardous Substances (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Investment income	46	80	<b>36</b>
Grants and contributions	130	87	<b>94</b>
Other revenue	...	...	<b>224</b>

<b>Total Retained Revenue</b>	<b>176</b>	<b>167</b>	<b>354</b>
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<b>NET COST OF SERVICES</b>	<b>11,906</b>	<b>11,877</b>	<b>8,025</b>
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<b>ASSET ACQUISITIONS</b>	<b>438</b>	<b>...</b>	<b>...</b>
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**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

**35 ENVIRONMENT PROTECTION AUTHORITY**

**35.1 Protection of the Environment**

**35.1.4 Waste**

Program Objective(s): To minimise the overall amount of waste produced by society, promote effective programs for reusing and recycling or reprocessing waste and ensuring the environmentally sound management, storage and disposal of waste.

Program Description: Developing innovative, state-wide waste minimisation programs and sound environmental policies, guidelines, monitoring, regulation and enforcement, economic instruments and education programs.

<u>Outcomes:</u>	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
Sydney waste disposal rates per person	kg	857	932	n.a.	<b>n.a.*</b>
Waste going to landfill - reduction from 1990 base level of 1,017 kg per person per year	%	14.7	8.4	n.a.	<b>n.a.*</b>
<u>Outputs:</u>					
Waste certificates of registration or licence issued for -					
waste facilities	no.	117	240	239	<b>240</b>
generators	no.	3,226	647	584	<b>804</b>
transporters	no.	1,161	339	381	<b>475</b>
Waste notices issued	no.	2,223	72	103	<b>n.a.**</b>
Regional Waste Plans - total approved	no.	n.a.	8	9	<b>10</b>
<u>Average Staffing:</u>	EFT	n.a.	73	74	<b>72</b>

1998-99		<b>1999-2000</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	5,490	5,349	<b>5,426</b>
Other operating expenses	1,417	1,488	<b>1,590</b>
Maintenance	96	77	<b>77</b>
Depreciation and amortisation	480	480	<b>455</b>

\* Figures unavailable as base data under review.

\*\* Waste notices will no longer be issued under the new *Protection of the Environment Operations Act* which takes effect from 1 July 1999.

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**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY  
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

**35 ENVIRONMENT PROTECTION AUTHORITY**

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**35.1 Protection of the Environment**

**35.1.4 Waste (cont)**

***OPERATING STATEMENT (cont)***

Grants and subsidies			
Research grants	...	...	<b>5</b>
Waste minimisation and management initiatives	620	671	...
Grant to Waste Management and Planning Fund	25,100	25,100	<b>12,100</b>
<b>Total Expenses</b>	<b>33,203</b>	<b>33,165</b>	<b>19,653</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	29	51	<b>30</b>
Grants and contributions	...	10	<b>56</b>
Other revenue	...	...	<b>186</b>
<b>Total Retained Revenue</b>	<b>29</b>	<b>61</b>	<b>272</b>
<b>NET COST OF SERVICES</b>	<b>33,174</b>	<b>33,104</b>	<b>19,381</b>
<b>ASSET ACQUISITIONS</b>	<b>146</b>	...	...

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**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY  
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

**35 ENVIRONMENT PROTECTION AUTHORITY**

**35.1 Protection of the Environment**

**35.1.5 Supporting the Community**

Program Objective(s): To enable the wider community to help protect the environment.

Program Description: Developing partnerships with stakeholders including state and local government, industry, community groups and providing access to environmental information which will encourage environmentally responsible actions using state of the art environmental reporting, education programs, social research and environmental information services.

	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<u>Outputs:</u>					
Callers to Pollution Line (average monthly)	no.	6,785	8,688	7,600	<b>8,000</b>
Community education publications	no.	23	20	20	<b>20</b>
<u>Average Staffing:</u>	EFT	n.a.	94	95	<b>70</b>

1998-99		<b>1999-2000</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -				
Employee related	7,083	6,896	<b>5,532</b>	
Other operating expenses	1,974	2,072	<b>1,589</b>	
Maintenance	111	89	<b>77</b>	
Depreciation and amortisation	605	605	<b>453</b>	
Grants and subsidies				
Research grants	49	60	<b>5</b>	
Grants to non profit organisations	125	...	<b>127</b>	
<b>Total Expenses</b>	<b>9,947</b>	<b>9,722</b>	<b>7,783</b>	

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**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY  
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

**35 ENVIRONMENT PROTECTION AUTHORITY**

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**35.1 Protection of the Environment**

**35.1.5 Supporting the Community (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Investment income	36	63	<b>30</b>
Grants and contributions	...	10	<b>56</b>
Other revenue	10	...	<b>185</b>

<b>Total Retained Revenue</b>	<b>46</b>	<b>73</b>	<b>271</b>
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<b>NET COST OF SERVICES</b>	<b>9,901</b>	<b>9,649</b>	<b>7,512</b>
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<b>ASSET ACQUISITIONS</b>	<b>219</b>	<b>...</b>	<b>...</b>
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**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY  
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

**35 ENVIRONMENT PROTECTION AUTHORITY**

**35.1 Protection of the Environment**

**35.1.6 Environmental Compliance**

Program Objective(s): To ensure a high level of compliance with statutory requirements to achieve environmental goals.

Program Description: Improving the environment by using regulatory instruments such as environment protection licences, notices, compliance audits, economic instruments, legal action and prosecutions and encouraging environmental reporting.

<u>Outcomes:</u>	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
Successful prosecution cases	%	95	95	90	<b>95</b>
 <u>Outputs:</u>					
Pollution reduction programs - total	no.	245	119	250	<b>150</b>
Compliance audits conducted	no.	54	49	40	<b>40</b>
Pollution control approvals issued	no.	700	602	535	<b>n.a.</b>
Economic instruments in place (bubble licences and tradeable credit schemes)	no.	2	2	3	<b>4</b>
<u>Average Staffing:</u>	EFT	n.a.	146	154	<b>247</b>

——1998-99——		<b>1999-2000</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	11,478	11,173	<b>18,907</b>
Other operating expenses	3,408	3,585	<b>5,859</b>
Maintenance	201	159	<b>285</b>
Depreciation and amortisation	1,010	1,010	<b>1,675</b>
Grants and subsidies			
Research grants	50	61	<b>17</b>
<b>Total Expenses</b>	<b>16,147</b>	<b>15,988</b>	<b>26,743</b>

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**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY  
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

**35 ENVIRONMENT PROTECTION AUTHORITY**

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**35.1 Protection of the Environment**

**35.1.6 Environmental Compliance (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services	10	10	<b>10</b>
Investment income	61	106	<b>112</b>
Grants and contributions	300	1,107	<b>205</b>
Other revenue	...	...	<b>682</b>

<b>Total Retained Revenue</b>	<b>371</b>	<b>1,223</b>	<b>1,009</b>
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<b>NET COST OF SERVICES</b>	<b>15,776</b>	<b>14,765</b>	<b>25,734</b>
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<b>ASSET ACQUISITIONS</b>	<b>288</b>	<b>3,610</b>	<b>8,610</b>
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**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY  
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

**35 ENVIRONMENT PROTECTION AUTHORITY**

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**35.1 Protection of the Environment**

**35.1.7 Government Contributions**

Program Objective(s): To maintain essential assets at Taronga and Western Plains Zoos.

Program Description: Grants to the Zoological Parks Board for asset maintenance and as a contribution towards operating costs of the Zoos.

1998-99		1999-2000
Budget	Revised	Budget
\$000	\$000	\$000

***OPERATING STATEMENT***

**Expenses -**

Grants and subsidies

Government contribution to Zoological Parks

Board

Zoological Parks Board - capital grants

5,453	5,453	<b>6,700</b>
3,500	1,130	<b>4,970</b>

**Total Expenses**

<b>8,953</b>	<b>6,583</b>	<b>11,670</b>
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**NET COST OF SERVICES**

<b>8,953</b>	<b>6,583</b>	<b>11,670</b>
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**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY  
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

**36 ENVIRONMENTAL TRUST**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	...	39	<b>39</b>
Other operating expenses	...	658	<b>658</b>
Grants and subsidies	...	24,072	<b>43,324</b>
<b>Total Expenses</b>	...	<b>24,769</b>	<b>44,021</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	...	4,020	<b>2,000</b>
Retained taxes, fees and fines	...	4,440	...
<b>Total Retained Revenue</b>	...	<b>8,460</b>	<b>2,000</b>
<b>NET COST OF SERVICES</b>	...	<b>16,309</b>	<b>42,021</b>

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY  
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

**36 ENVIRONMENTAL TRUST**

	1998-99	1999-2000
	Budget \$000	Revised \$000
	Budget \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>		
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
<b>Payments</b>		
Employee Related	...	39
Grants and subsidies	...	24,072
Other	...	(69,466)
<b>Total Payments</b>	...	<b>(45,355)</b>
<b>Receipts</b>		
Other	...	8,460
<b>Total Receipts</b>	...	<b>8,460</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	...	<b>53,815</b>
<b>CASH FLOWS FROM GOVERNMENT</b>		
Recurrent appropriation	...	8,700
Asset sale proceeds transferred to the Consolidated Fund Entity	...	...
<b>NET CASH FLOWS FROM GOVERNMENT</b>	...	<b>8,700</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	...	<b>62,515</b>
Opening Cash and Cash Equivalents	...	...
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	...	<b>62,515</b>
<b>CASH FLOW RECONCILIATION</b>		
Net cost of services	...	(16,309)
Change in operating assets and liabilities	...	70,124
<b>Net cash flow from operating activities</b>	...	<b>53,815</b>

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**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY  
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

**36 ENVIRONMENTAL TRUST**

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	1998-99	
	Budget	Revised
	\$000	\$000
	<b>1999-2000</b>	
	<b>Budget</b>	
	<b>\$000</b>	
<b>STATEMENT OF FINANCIAL POSITION</b>		
<b>ASSETS -</b>		
<b>Current Assets -</b>		
Cash	...	62,515
		<b>34,230</b>
<b>Total Current Assets</b>	...	<b>62,515</b>
		<b>34,230</b>
<b>Total Assets</b>	...	<b>62,515</b>
		<b>34,230</b>
<b>NET ASSETS</b>	...	<b>62,515</b>
		<b>34,230</b>
<b>EQUITY</b>		
Accumulated funds	...	62,515
		<b>34,230</b>
<b>TOTAL EQUITY</b>	...	<b>62,515</b>
		<b>34,230</b>

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY  
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

**36 ENVIRONMENTAL TRUST**

**36.1 Support of the Environment**

**36.1.1 Support of the Environment**

Program Objective(s): To encourage and support environmental restoration and rehabilitation projects. To promote research into environmental problems. To promote environmental education. To fund the acquisition of land for national parks and other categories of dedicated and reserved land for the national parks estate.

Program Description: Reducing pollution, the waste stream or environmental degradation of any kind. Research into the development of local solutions to environmental problems. Discoveries of new methods of operation for New South Wales industries that are less harmful to the environment. Researching general environmental problems and assessing environmental degradation. Development of educational programs. Administration of a grants program including grants to fund land acquisitions for the national parks estate.

1998-99		1999-2000
Budget \$000	Revised \$000	Budget \$000

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	...	39	<b>39</b>
Other operating expenses	...	658	<b>658</b>
Grants and subsidies			
Grants to non profit organisations	...	1,080	<b>1,000</b>
Grants to agencies	...	22,992	<b>42,324</b>

**Total Expenses**

...	<b>24,769</b>	<b>44,021</b>
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Less:

**Retained Revenue -**

Investment income	...	4,020	<b>2,000</b>
Retained taxes, fees and fines		4,440	...

**Total Retained Revenue**

...	<b>8,460</b>	<b>2,000</b>
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**NET COST OF SERVICES**

...	<b>16,309</b>	<b>42,021</b>
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**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY  
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

**37 NATIONAL PARKS AND WILDLIFE SERVICE**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	94,457	102,355	<b>110,519</b>
Other operating expenses	73,257	68,827	<b>79,772</b>
Maintenance	17,248	14,470	<b>17,950</b>
Depreciation and amortisation	22,000	22,500	<b>22,500</b>
Grants and subsidies	1,404	2,029	<b>1,635</b>
Finance costs	...	...	<b>273</b>
<b>Total Expenses</b>	<b>208,366</b>	<b>210,181</b>	<b>232,649</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	24,482	29,310	<b>31,250</b>
Investment income	374	395	<b>395</b>
Retained taxes, fees and fines	1,631	1,681	<b>1,664</b>
Grants and contributions	18,442	133,510	<b>13,586</b>
Other revenue	5,503	7,090	<b>3,250</b>
<b>Total Retained Revenue</b>	<b>50,432</b>	<b>171,986</b>	<b>50,145</b>
Gain/(loss) on disposal of non current assets	2,500	2,772	<b>(100)</b>
<b>NET COST OF SERVICES</b>	<b>155,434</b>	<b>35,423</b>	<b>182,604</b>

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY  
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

**37 NATIONAL PARKS AND WILDLIFE SERVICE**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	86,840	94,041	<b>102,211</b>
Grants and subsidies	1,404	2,029	<b>1,635</b>
Finance costs	...	...	<b>273</b>
Other	91,536	83,645	<b>97,761</b>
<b>Total Payments</b>	<b>179,780</b>	<b>179,715</b>	<b>201,880</b>
<b>Receipts</b>			
Sale of goods and services	25,562	30,324	<b>31,250</b>
Retained taxes	(4)	77	...
Other	22,414	19,997	<b>18,895</b>
<b>Total Receipts</b>	<b>47,972</b>	<b>50,398</b>	<b>50,145</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(131,808)</b>	<b>(129,317)</b>	<b>(151,735)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	18,623	18,963	<b>1,900</b>
Purchases of property, plant and equipment	(64,099)	(61,505)	<b>(57,275)</b>
Advances made	...	...	<b>(16)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(45,476)</b>	<b>(42,542)</b>	<b>(55,391)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from borrowings and advances	2,800	2,800	...
Repayment of borrowings and advances	...	...	<b>(1,400)</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>2,800</b>	<b>2,800</b>	<b>(1,400)</b>

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY  
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

**37 NATIONAL PARKS AND WILDLIFE SERVICE**

	<del>1998-99</del>		<b>1999-2000</b>
	Budget \$000	Revised \$000	<b>Budget \$000</b>
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	134,001	140,317	<b>150,971</b>
Capital appropriation	57,130	52,933	<b>55,275</b>
Asset sale proceeds transferred to the Consolidated Fund Entity	(16,800)	(14,907)	...
Cash reimbursements from the Consolidated Fund Entity	1,320	1,714	<b>2,200</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>175,651</b>	<b>180,057</b>	<b>208,446</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>1,167</b>	<b>10,998</b>	<b>(80)</b>
Opening Cash and Cash Equivalents	9,318	2,558	<b>13,770</b>
Reclassification of Cash Equivalents	...	(214)	...
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>10,485</b>	<b>13,770</b>	<b>13,690</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(155,434)	(35,423)	<b>(182,604)</b>
Non cash items added back	26,603	(90,720)	<b>30,090</b>
Change in operating assets and liabilities	(2,977)	(3,174)	<b>779</b>
<b>Net cash flow from operating activities</b>	<b>(131,808)</b>	<b>(129,317)</b>	<b>(151,735)</b>

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY  
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

**37 NATIONAL PARKS AND WILDLIFE SERVICE**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	10,485	13,770	<b>13,690</b>
Receivables	3,096	8,639	<b>8,639</b>
Inventories	1,395	1,395	<b>1,434</b>
Other	646	646	<b>646</b>
<b>Total Current Assets</b>	<b>15,622</b>	<b>24,450</b>	<b>24,409</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Cost/valuation	1,641,679	1,790,076	<b>1,845,351</b>
Accumulated depreciation	(294,690)	(312,595)	<b>(335,095)</b>
Investments	16	331	<b>347</b>
Other	235	235	<b>235</b>
<b>Total Non Current Assets</b>	<b>1,347,240</b>	<b>1,478,047</b>	<b>1,510,838</b>
<b>Total Assets</b>	<b>1,362,862</b>	<b>1,502,497</b>	<b>1,535,247</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	5,242	5,242	<b>5,460</b>
Borrowings	2,800	1,400	<b>1,400</b>
Employee entitlements	8,931	8,931	<b>9,431</b>
<b>Total Current Liabilities</b>	<b>16,973</b>	<b>15,573</b>	<b>16,291</b>
<b>Non Current Liabilities -</b>			
Borrowings	...	1,400	...
Other	110	110	<b>110</b>
<b>Total Non Current Liabilities</b>	<b>110</b>	<b>1,510</b>	<b>110</b>
<b>Total Liabilities</b>	<b>17,083</b>	<b>17,083</b>	<b>16,401</b>
<b>NET ASSETS</b>	<b>1,345,779</b>	<b>1,485,414</b>	<b>1,518,846</b>
<b>EQUITY</b>			
Reserves	16,518	16,518	<b>16,518</b>
Accumulated funds	1,329,261	1,468,896	<b>1,502,328</b>
<b>TOTAL EQUITY</b>	<b>1,345,779</b>	<b>1,485,414</b>	<b>1,518,846</b>

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY  
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

**37 NATIONAL PARKS AND WILDLIFE SERVICE**

**37.1 Conservation of Nature, Aboriginal Heritage and Historic Heritage**

**37.1.1 Conservation Policy, Assessment and Planning**

Program Objective(s): To develop policies, standards and guidelines and undertake resource assessment and planning for the conservation of nature, Aboriginal heritage and historic heritage in New South Wales.

Program Description: Development of heritage policy, procedures, standards and guidelines. Development and use of appropriate management tools for the collection and analysis of information required to manage cultural heritage. Resource assessment and planning to identify and pursue priorities for nature conservation and cultural heritage. Participation in the environmental assessment procedures.

<u>Outputs:</u>	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
Responses to development applications and other Environmental Impact Statements (EISs) by external bodies	no.	3,400	3,000	3,500	<b>3,250</b>
EISs responded to within the legislative timeframe	%	85	95	95	<b>95</b>
Service areas covered by a Plan of Management or where a draft plan has been on exhibition:					
National parks	no.	55	78	89	<b>95</b>
Historic sites	no.	8	9	11	<b>13</b>
Nature reserves	no.	43	63	80	<b>95</b>
<u>Average Staffing:</u>	EFT	363	341	341	<b>341</b>

1998-99		<b>1999-2000</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	21,843	27,474	<b>29,245</b>
Other operating expenses	16,950	15,627	<b>16,642</b>
Maintenance	3,965	886	<b>1,057</b>
Depreciation and amortisation	5,060	762	<b>762</b>

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**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY  
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

**37 NATIONAL PARKS AND WILDLIFE SERVICE**

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**37.1 Conservation of Nature, Aboriginal Heritage and Historic Heritage**

**37.1.1 Conservation Policy, Assessment and Planning (cont)**

**OPERATING STATEMENT (cont)**

Grants and subsidies			
Grants to organisations	...	409	...
Finance costs			
Interest on public sector borrowings and advances	...	...	<b>65</b>
<b>Total Expenses</b>	<b>47,818</b>	<b>45,158</b>	<b>47,771</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases	50	31	<b>33</b>
Fees for services	40	122	<b>122</b>
Entry fees	100	...	...
Use of recreation facilities	10	...	...
Minor sales of goods and services	10	154	<b>154</b>
Investment income	86	93	<b>91</b>
Retained taxes, fees and fines	370	21	<b>21</b>
Grants and contributions	6,007	7,360	<b>6,046</b>
Other revenue	1,266	342	<b>157</b>
<b>Total Retained Revenue</b>	<b>7,939</b>	<b>8,123</b>	<b>6,624</b>
Gain/(loss) on disposal of non current assets	574	556	<b>51</b>
<b>NET COST OF SERVICES</b>	<b>39,305</b>	<b>36,479</b>	<b>41,096</b>
<b>ASSET ACQUISITIONS</b>	<b>7,128</b>	<b>6,883</b>	<b>9,850</b>

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**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY  
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**37 NATIONAL PARKS AND WILDLIFE SERVICE**

**37.1 Conservation of Nature, Aboriginal Heritage and Historic Heritage**

**37.1.2 Protection of Conservation Assets**

Program Objective(s): To protect the conservation assets of New South Wales both within and outside the park reserve system.

Program Description: Protection and conservation of significant items of natural biological diversity. Conservation of sites and places of historic significance within the park and reserve system. Fire management and control of pest species.

<u>Outputs:</u>	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
Weed pest species programs commenced	no.	323	300	340	<b>350</b>
Maintenance of historic places and heritage assets	\$m	2.1	2.1	2.1	<b>2.1</b>
Feral animal programs commenced	no.	333	400	375	<b>400</b>
Fire management plans commenced in conjunction with local councils	no.	141	145	150	<b>155</b>
New conservation agreements finalised	no.	17	20	48	<b>50</b>
Fire trails maintained	no.	508	650	710	<b>750</b>
<u>Average Staffing:</u>	EFT	525	494	494	<b>494</b>

—1998-99—		<b>1999-2000</b>
Budget	Revised	Budget
\$000	\$000	\$000

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	32,304	33,353	<b>36,709</b>
Other operating expenses	25,046	27,625	<b>34,347</b>
Maintenance	5,865	4,117	<b>5,115</b>
Depreciation and amortisation	7,480	6,318	<b>6,318</b>
Grants and subsidies			
Environment and conservation organisations	50	100	<b>50</b>
Lord Howe Island Board	945	945	<b>1,285</b>
Grants to agencies	...	575	<b>300</b>
Finance costs			
Interest on public sector borrowings and advances	...	...	<b>135</b>
<b>Total Expenses</b>	<b>71,690</b>	<b>73,033</b>	<b>84,259</b>

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**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY  
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**37 NATIONAL PARKS AND WILDLIFE SERVICE**

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**37.1 Conservation of Nature, Aboriginal Heritage and Historic Heritage**

**37.1.2 Protection of Conservation Assets (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases	1,150	209	<b>217</b>
Fees for services	1,050	193	<b>193</b>
Entry fees	2,060	...	...
Use of recreation facilities	220	2	<b>2</b>
Minor sales of goods and services	90	135	<b>135</b>
Investment income	127	134	<b>131</b>
Retained taxes, fees and fines	550	728	<b>720</b>
Grants and contributions	6,300	122,577	<b>3,630</b>
Other revenue	1,871	3,685	<b>1,689</b>
<b>Total Retained Revenue</b>	<b>13,418</b>	<b>127,663</b>	<b>6,717</b>
Gain/(loss) on disposal of non current assets	852	2,609	<b>162</b>
<b>NET COST OF SERVICES</b>	<b>57,420</b>	<b>(57,239)</b>	<b>77,380</b>

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<b>ASSET ACQUISITIONS</b>	<b>34,255</b>	<b>36,150</b>	<b>20,688</b>
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**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY  
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

**37 NATIONAL PARKS AND WILDLIFE SERVICE**

**37.1 Conservation of Nature, Aboriginal Heritage and Historic Heritage**

**37.1.3 Promotion of Conservation**

Program Objective(s): To promote the conservation of nature and Aboriginal and historic heritage in New South Wales both within and outside the park and reserve system.

Program Description: Provision of facilities and services for the public within the park and reserve system. Undertaking community relations activities. Disseminating information and conducting community education programs.

	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<u>Outputs:</u>					
Percentage of neighbours contacted during the year	%	85	90	85	<b>90</b>
"Discovery" programs conducted	no.	70	75	75	<b>80</b>
Participants in "Discovery" programs	thous	50	50	65	<b>65</b>
<u>Average Staffing:</u>	EFT	662	623	623	<b>623</b>

——1998-99——		<b>1999-2000</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	39,907	41,041	<b>44,065</b>
Other operating expenses	30,967	24,828	<b>28,001</b>
Maintenance	7,349	9,410	<b>11,715</b>
Depreciation and amortisation	9,372	15,398	<b>15,398</b>
Finance costs			
Interest on public sector borrowings and advances	...	...	<b>70</b>
<b>Total Expenses</b>	<b>87,595</b>	<b>90,677</b>	<b>99,249</b>

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**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY  
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**37 NATIONAL PARKS AND WILDLIFE SERVICE**

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**37.1 Conservation of Nature, Aboriginal Heritage and Historic Heritage**

**37.1.3 Promotion of Conservation (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases	4,300	5,923	<b>6,160</b>
Fees for services	4,548	6,070	<b>6,070</b>
Entry fees	6,540	7,900	<b>9,500</b>
Use of recreation facilities	770	5,408	<b>5,498</b>
Minor sales of goods and services	3,532	3,060	<b>3,060</b>
Investment income	160	167	<b>172</b>
Retained taxes, fees and fines	710	291	<b>288</b>
Grants and contributions	6,115	2,458	<b>2,641</b>
Other revenue	2,344	3,063	<b>1,404</b>
<b>Total Retained Revenue</b>	<b>29,019</b>	<b>34,340</b>	<b>34,793</b>
Gain/(loss) on disposal of non current assets	1,064	(391)	<b>(311)</b>
<b>NET COST OF SERVICES</b>	<b>57,512</b>	<b>56,728</b>	<b>64,767</b>

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<b>ASSET ACQUISITIONS</b>	<b>21,765</b>	<b>15,510</b>	<b>26,500</b>
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**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY  
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

**37 NATIONAL PARKS AND WILDLIFE SERVICE**

**37.1 Conservation of Nature, Aboriginal Heritage and Historic Heritage**

**37.1.4 Regional Park Management**

Program Objective(s): To establish, develop, maintain and protect regional parks within New South Wales primarily for recreational purposes.

Program Description: Provision of recreational facilities and services for the community within an integrated system of regional parks. Management and promotion of facilities and resources in those areas, including the protection of any conservation values. Provision of support to any locally appointed Trustees.

<u>Average Staffing (EFT):</u>	1998-99	1999-2000
	7	7

1998-99		1999-2000
Budget	Revised	Budget
\$000	\$000	\$000

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	403	487	<b>500</b>
Other operating expenses	294	747	<b>782</b>
Maintenance	69	57	<b>63</b>
Depreciation and amortisation	88	22	<b>22</b>
Grants and subsidies			
Grants to non profit organisations	409	...	...
Finance costs			
Interest on public sector borrowings and advances	...	...	<b>3</b>

<b>Total Expenses</b>	<b>1,263</b>	<b>1,313</b>	<b>1,370</b>
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Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases	...	87	<b>90</b>
Fees for services	2	15	<b>15</b>
Minor sales of goods and services	10	1	<b>1</b>
Investment income	1	1	<b>1</b>
Retained taxes, fees and fines	1	641	<b>635</b>

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**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY  
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**37 NATIONAL PARKS AND WILDLIFE SERVICE**

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**37.1 Conservation of Nature, Aboriginal Heritage and Historic Heritage**

**37.1.4 Regional Park Management (cont)**

***OPERATING STATEMENT (cont)***

Grants and contributions	20	1,115	<b>1,269</b>
Other revenue	22	...	...
<b>Total Retained Revenue</b>	<b>56</b>	<b>1,860</b>	<b>2,011</b>
Gain/(loss) on disposal of non current assets	10	(2)	<b>(2)</b>
<b>NET COST OF SERVICES</b>	<b>1,197</b>	<b>(545)</b>	<b>(639)</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>1,158</b>	<b>234</b>	<b>237</b>

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**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY  
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

**38 ROYAL BOTANIC GARDENS AND DOMAIN TRUST**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	15,121	15,339	<b>15,688</b>
Other operating expenses	6,523	6,285	<b>6,451</b>
Maintenance	1,401	1,301	<b>1,600</b>
Depreciation and amortisation	2,650	2,161	<b>2,300</b>
Grants and subsidies	60	50	<b>50</b>
<b>Total Expenses</b>	<b>25,755</b>	<b>25,136</b>	<b>26,089</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	3,526	3,877	<b>4,325</b>
Investment income	110	190	<b>225</b>
Retained taxes, fees and fines	1,100	1,000	<b>1,140</b>
Grants and contributions	815	786	<b>2,369</b>
Other revenue	610	228	<b>232</b>
<b>Total Retained Revenue</b>	<b>6,161</b>	<b>6,081</b>	<b>8,291</b>
Gain/(loss) on disposal of non current assets	(30)	71	<b>50</b>
<b>NET COST OF SERVICES</b>	<b>19,624</b>	<b>18,984</b>	<b>17,748</b>

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY  
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

**38 ROYAL BOTANIC GARDENS AND DOMAIN TRUST**

	<del>1998-99</del>		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	13,948	13,810	<b>14,361</b>
Grants and subsidies	60	50	<b>50</b>
Other	7,966	7,806	<b>8,142</b>
<b>Total Payments</b>	<b>21,974</b>	<b>21,666</b>	<b>22,553</b>
<b>Receipts</b>			
Sale of goods and services	3,510	4,907	<b>3,408</b>
Other	2,525	2,038	<b>3,766</b>
<b>Total Receipts</b>	<b>6,035</b>	<b>6,945</b>	<b>7,174</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(15,939)</b>	<b>(14,721)</b>	<b>(15,379)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	50	90	<b>100</b>
Proceeds from sale of investments	...	600	<b>400</b>
Purchases of property, plant and equipment	(5,300)	(4,463)	<b>(7,560)</b>
Purchases of investments	(99)	(1,600)	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(5,349)</b>	<b>(5,373)</b>	<b>(7,060)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	15,541	15,041	<b>14,727</b>
Capital appropriation	5,300	4,160	<b>6,965</b>
Cash reimbursements from the Consolidated Fund Entity	441	435	<b>446</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>21,282</b>	<b>19,636</b>	<b>22,138</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(6)</b>	<b>(458)</b>	<b>(301)</b>
Opening Cash and Cash Equivalents	(601)	910	<b>452</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>(607)</b>	<b>452</b>	<b>151</b>

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**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY  
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**38 ROYAL BOTANIC GARDENS AND DOMAIN TRUST**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(19,624)	(18,984)	<b>(17,748)</b>
Non cash items added back	3,605	3,134	<b>3,267</b>
Change in operating assets and liabilities	80	1,129	<b>(898)</b>
<b>Net cash flow from operating activities</b>	<b>(15,939)</b>	<b>(14,721)</b>	<b>(15,379)</b>

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY  
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**38 ROYAL BOTANIC GARDENS AND DOMAIN TRUST**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	8	890	<b>596</b>
Investments	2,193	2,285	<b>2,085</b>
Receivables	214	129	<b>147</b>
Inventories	274	151	<b>231</b>
Other	132	310	<b>330</b>
<b>Total Current Assets</b>	<b>2,821</b>	<b>3,765</b>	<b>3,389</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Cost/valuation	160,254	157,950	<b>165,211</b>
Accumulated depreciation	(27,752)	(26,694)	<b>(28,745)</b>
<b>Total Non Current Assets</b>	<b>132,502</b>	<b>131,256</b>	<b>136,466</b>
<b>Total Assets</b>	<b>135,323</b>	<b>135,021</b>	<b>139,855</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	725	623	<b>766</b>
Borrowings	615	438	<b>445</b>
Employee entitlements	933	900	<b>923</b>
Other	...	1,122	<b>226</b>
<b>Total Current Liabilities</b>	<b>2,273</b>	<b>3,083</b>	<b>2,360</b>
<b>Total Liabilities</b>	<b>2,273</b>	<b>3,083</b>	<b>2,360</b>
<b>NET ASSETS</b>	<b>133,050</b>	<b>131,938</b>	<b>137,495</b>
<b>EQUITY</b>			
Reserves	12,918	12,870	<b>12,870</b>
Accumulated funds	120,132	119,068	<b>124,625</b>
<b>TOTAL EQUITY</b>	<b>133,050</b>	<b>131,938</b>	<b>137,495</b>

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY  
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**38 ROYAL BOTANIC GARDENS AND DOMAIN TRUST**

**38.1 Royal Botanic Gardens and Domain Trust**

**38.1.1 Research**

Program Objective(s): To pursue botanical, horticultural and other appropriate research programs of quality as judged by internationally accepted standards.

Program Description: Provision of scientific research into systematic and environmental botany. Provision of horticultural research into the culture, propagation, pathology and selection of plants. Promotion of the effective use of research findings.

	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<u>Outputs:</u>					
Scientific publications	no.	33	44	53	<b>56</b>
Species and genera described	no.	15	42	32	<b>30</b>
Species reclassified	no.	3	18	140	<b>120</b>
<u>Average Staffing:</u>	EFT	39	37	37	<b>37</b>

1998-99		1999-2000
Budget	Revised	Budget
\$000	\$000	\$000

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	2,122	2,152	<b>2,204</b>
Other operating expenses	1,050	1,013	<b>1,038</b>
Maintenance	225	209	<b>256</b>
Depreciation and amortisation	427	348	<b>370</b>

<b>Total Expenses</b>	<b>3,824</b>	<b>3,722</b>	<b>3,868</b>
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Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	137	178	<b>181</b>
Investment income	41	86	<b>99</b>

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**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY  
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**38 ROYAL BOTANIC GARDENS AND DOMAIN TRUST**

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**38.1 Royal Botanic Gardens and Domain Trust**

**38.1.1 Research (cont)**

***OPERATING STATEMENT (cont)***

Grants and contributions	105	81	<b>302</b>
Other revenue	77	27	<b>28</b>
<b>Total Retained Revenue</b>	<b>360</b>	<b>372</b>	<b>610</b>
<b>NET COST OF SERVICES</b>	<b>3,464</b>	<b>3,350</b>	<b>3,258</b>
<b>ASSET ACQUISITIONS</b>	<b>210</b>	<b>239</b>	<b>240</b>

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**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY  
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**38 ROYAL BOTANIC GARDENS AND DOMAIN TRUST**

**38.1 Royal Botanic Gardens and Domain Trust**

**38.1.2 Management of Resources**

Program Objective(s): To maintain and enhance a diverse and well documented collection of living plants displayed in horticulturally attractive settings and a comprehensive documented collection of preserved plants. To maintain and improve structures and facilities with particular attention to conserving items of heritage or cultural significance.

Program Description: Maintenance and further development of the living collections at the Royal Botanic Gardens, Mount Annan Botanic Garden and Mount Tomah Botanic Garden. Curation and extension of the preserved collections held at the National Herbarium of New South Wales. Protection of land and structures ensuring appropriate opportunities for recreational use.

<u>Outputs:</u>	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
Accessions of rare and endangered species at Mount Annan	no.	200	54	100	<b>100</b>
New acquisitions	no.	2,500	2,000	2,000	<b>2,000</b>
Individual plantings	no.	25,000	20,000	24,000	<b>24,000</b>
Herbarium species databased	no.	19,000	17,000	19,000	<b>19,000</b>
Herbarium species mounted	no.	24,000	24,000	25,000	<b>25,000</b>
Books and periodicals catalogued and accessioned	no.	2,500	2,600	2,500	<b>2,500</b>
<u>Average Staffing:</u>	EFT	205	194	196	<b>196</b>

1998-99		<b>1999-2000</b>
Budget	Revised	Budget
\$000	\$000	\$000

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	11,151	11,312	<b>11,568</b>
Other operating expenses	4,881	4,703	<b>4,827</b>
Maintenance	1,048	973	<b>1,195</b>
Depreciation and amortisation	1,982	1,616	<b>1,720</b>
Grants and subsidies			
Grants to non profit organisations	60	50	<b>50</b>
<b>Total Expenses</b>	<b>19,122</b>	<b>18,654</b>	<b>19,360</b>

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**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY  
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**38 ROYAL BOTANIC GARDENS AND DOMAIN TRUST**

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**38.1 Royal Botanic Gardens and Domain Trust**

**38.1.2 Management of Resources (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases	710	726	<b>839</b>
Land rentals	560	560	<b>560</b>
Use of recreation facilities	473	554	<b>634</b>
Investment income	62	94	<b>113</b>
Retained taxes, fees and fines	1,100	1,000	<b>1,140</b>
Grants and contributions	619	644	<b>1,819</b>
Other revenue	455	171	<b>174</b>

<b>Total Retained Revenue</b>	<b>3,979</b>	<b>3,749</b>	<b>5,279</b>
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Gain/(loss) on disposal of non current assets	(30)	71	<b>50</b>
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<b>NET COST OF SERVICES</b>	<b>15,173</b>	<b>14,834</b>	<b>14,031</b>
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<b>ASSET ACQUISITIONS</b>	<b>4,143</b>	<b>3,416</b>	<b>6,237</b>
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**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

**38 ROYAL BOTANIC GARDENS AND DOMAIN TRUST**

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**38.1 Royal Botanic Gardens and Domain Trust**

**38.1.3 Interpretation, Education and Visitor Services**

Program Objective(s): To promote community awareness and knowledge of plants, plant conservation and the importance of plants in the natural world.

Program Description: Delivery of educational programs to school students and the public. Maintenance and development of interpretive displays to highlight aspects of plant collections. Provision of botanical and ecological advice and services. Improving the quality of visitor facilities.

	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<u>Outputs:</u>					
Percentage of botanical inquiries answered within seven days	%	80	80	85	<b>85</b>
Hours of public use of reference collection	no.	200	140	250	<b>260</b>
Education programs for remote schools	no.	n.a.	5	2	<b>2</b>
Teacher in-service courses held	no.	n.a.	3	3	<b>3</b>
School gardeners workshops held	no.	n.a.	2	2	<b>2</b>
Garden advisory services developed for schools	no.	n.a.	10	10	<b>10</b>
Community education programs developed and implemented	no.	44	40	42	<b>42</b>
Vacation programs developed and implemented	no.	n.a.	20	10	<b>7</b>
Children's theatre programs introduced	no.	n.a.	2	2	<b>2</b>
Number of visitors at Sydney Botanic Gardens	mill	1.9	2.0	2.2	<b>2.3</b>
Number of visitors at Mount Tomah Garden	thous	97	98	101	<b>106</b>
Number of visitors at Mount Annan Garden	thous	90	65	70	<b>74</b>
<u>Average Staffing:</u>	EFT	34	32	32	<b>33</b>

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**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY  
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

**38 ROYAL BOTANIC GARDENS AND DOMAIN TRUST**

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**38.1 Royal Botanic Gardens and Domain Trust**

**38.1.3 Interpretation, Education and Visitor Services (cont)**

	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	1,848	1,875	1,916
Other operating expenses	592	569	586
Maintenance	128	119	149
Depreciation and amortisation	241	197	210
<b>Total Expenses</b>	<b>2,809</b>	<b>2,760</b>	<b>2,861</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Publication sales	850	58	59
Retail sales	...	960	1,120
Entry fees	350	315	335
Use of recreation facilities	423	496	567
Minor sales of goods and services	23	30	30
Investment income	7	10	13
Grants and contributions	91	61	248
Other revenue	78	30	30
<b>Total Retained Revenue</b>	<b>1,822</b>	<b>1,960</b>	<b>2,402</b>
<b>NET COST OF SERVICES</b>	<b>987</b>	<b>800</b>	<b>459</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>947</b>	<b>808</b>	<b>1,083</b>

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**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY  
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

**39 BICENTENNIAL PARK TRUST**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	1,719	1,837	<b>1,894</b>
Other operating expenses	1,140	1,110	<b>1,206</b>
Maintenance	401	364	<b>540</b>
Depreciation and amortisation	368	413	<b>643</b>
<b>Total Expenses</b>	<b>3,628</b>	<b>3,724</b>	<b>4,283</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	406	355	<b>386</b>
Investment income	10	35	<b>28</b>
Grants and contributions	...	428	...
<b>Total Retained Revenue</b>	<b>416</b>	<b>818</b>	<b>414</b>
Gain/(loss) on disposal of non current assets	...	2	...
<b>NET COST OF SERVICES</b>	<b>3,212</b>	<b>2,904</b>	<b>3,869</b>

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY  
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

**39 BICENTENNIAL PARK TRUST**

	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	1,638	1,778	<b>1,835</b>
Other	1,541	1,474	<b>1,746</b>
<b>Total Payments</b>	<b>3,179</b>	<b>3,252</b>	<b>3,581</b>
<b>Receipts</b>			
Sale of goods and services	406	355	<b>386</b>
Other	10	459	<b>19</b>
<b>Total Receipts</b>	<b>416</b>	<b>814</b>	<b>405</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(2,763)</b>	<b>(2,438)</b>	<b>(3,176)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	2	...
Purchases of property, plant and equipment	(5,640)	(4,170)	<b>(7,450)</b>
Purchases of investments	(8)	...	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(5,648)</b>	<b>(4,168)</b>	<b>(7,450)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	3,063	3,063	<b>3,127</b>
Capital appropriation	5,640	3,770	<b>7,450</b>
Cash reimbursements from the Consolidated Fund Entity	54	76	<b>76</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>8,757</b>	<b>6,909</b>	<b>10,653</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>346</b>	<b>303</b>	<b>27</b>
Opening Cash and Cash Equivalents	63	383	<b>686</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>409</b>	<b>686</b>	<b>713</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(3,212)	(2,904)	<b>(3,869)</b>
Non cash items added back	439	458	<b>683</b>
Change in operating assets and liabilities	10	8	<b>10</b>
<b>Net cash flow from operating activities</b>	<b>(2,763)</b>	<b>(2,438)</b>	<b>(3,176)</b>

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY  
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

**39 BICENTENNIAL PARK TRUST**

	<del>1998-99</del>		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	409	686	713
Investments	160	95	104
Receivables	61	62	62
Inventories	19	17	17
Other	8	13	13
<b>Total Current Assets</b>	<b>657</b>	<b>873</b>	<b>909</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Cost/valuation	28,979	35,706	43,156
Accumulated depreciation	(2,001)	(3,351)	(3,994)
<b>Total Non Current Assets</b>	<b>26,978</b>	<b>32,355</b>	<b>39,162</b>
<b>Total Assets</b>	<b>27,635</b>	<b>33,228</b>	<b>40,071</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	106	117	117
Employee entitlements	103	120	130
<b>Total Current Liabilities</b>	<b>209</b>	<b>237</b>	<b>247</b>
<b>Total Liabilities</b>	<b>209</b>	<b>237</b>	<b>247</b>
<b>NET ASSETS</b>	<b>27,426</b>	<b>32,991</b>	<b>39,824</b>
<b>EQUITY</b>			
Reserves	447	6,170	6,170
Accumulated funds	26,979	26,821	33,654
<b>TOTAL EQUITY</b>	<b>27,426</b>	<b>32,991</b>	<b>39,824</b>

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY  
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

**39 BICENTENNIAL PARK TRUST**

**39.1 Bicentennial Park Trust**

**39.1.1 Bicentennial Park Trust**

Program Objective(s): To provide for the management and maintenance of a regional recreational facility commemorating Australia's Bicentennial.

Program Description: Maintenance and development of Bicentennial Park as a significant regional recreation and tourism facility for the benefit of the community.

<u>Activities</u> :	Average Staffing (EFT)	
	1998-99	1999-2000
Administration and maintenance	35	35

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	1,719	1,837	<b>1,894</b>
Other operating expenses	1,140	1,110	<b>1,206</b>
Maintenance	401	364	<b>540</b>
Depreciation and amortisation	368	413	<b>643</b>

<b>Total Expenses</b>	<b>3,628</b>	<b>3,724</b>	<b>4,283</b>
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Less:

**Retained Revenue -**

Sales of goods and services			
Canteen sales	156	215	<b>245</b>
Radio tower lease	136	136	<b>136</b>
Minor sales of goods and services	114	4	<b>5</b>
Investment income	10	35	<b>28</b>
Grants and contributions	...	428	...

<b>Total Retained Revenue</b>	<b>416</b>	<b>818</b>	<b>414</b>
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Gain/(loss) on disposal of non current assets	...	2	...
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<b>NET COST OF SERVICES</b>	<b>3,212</b>	<b>2,904</b>	<b>3,869</b>
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<b>ASSET ACQUISITIONS</b>	<b>5,640</b>	<b>4,170</b>	<b>7,450</b>
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**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY  
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

**40 NEW SOUTH WALES FIRE BRIGADES**

	1998-99		1999-2000 <b>Budget</b> \$000
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	218,934	228,252	<b>225,995</b>
Other operating expenses	39,404	41,915	<b>40,763</b>
Maintenance	11,587	10,158	<b>9,210</b>
Depreciation and amortisation	15,736	15,530	<b>16,132</b>
Finance costs	1,108	1,000	<b>930</b>
<b>Total Expenses</b>	<b>286,769</b>	<b>296,855</b>	<b>293,030</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	4,895	6,164	<b>6,520</b>
Investment income	1,250	1,425	<b>1,350</b>
Retained taxes, fees and fines	1,900	1,976	<b>2,000</b>
Grants and contributions	...	8,493	...
Other revenue	900	655	<b>660</b>
<b>Total Retained Revenue</b>	<b>8,945</b>	<b>18,713</b>	<b>10,530</b>
Gain/(loss) on disposal of non current assets	...	760	...
<b>NET COST OF SERVICES</b>	<b>277,824</b>	<b>277,382</b>	<b>282,500</b>

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY  
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

**40 NEW SOUTH WALES FIRE BRIGADES**

	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	218,634	228,490	<b>226,825</b>
Finance costs	1,108	1,000	<b>930</b>
Other	51,080	48,887	<b>53,773</b>
<b>Total Payments</b>	<b>270,822</b>	<b>278,377</b>	<b>281,528</b>
<b>Receipts</b>			
Sale of goods and services	4,893	5,573	<b>6,022</b>
Retained taxes	1,900	1,976	<b>2,000</b>
Other	2,150	8,640	<b>1,660</b>
<b>Total Receipts</b>	<b>8,943</b>	<b>16,189</b>	<b>9,682</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(261,879)</b>	<b>(262,188)</b>	<b>(271,846)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	150	1,236	<b>4,150</b>
Purchases of property, plant and equipment	(31,000)	(28,301)	<b>(37,665)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(30,850)</b>	<b>(27,065)</b>	<b>(33,515)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from borrowings and advances	...	...	<b>860</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	...	...	<b>860</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	279,189	279,423	<b>283,856</b>
Capital appropriation	15,264	19,000	<b>20,673</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>294,453</b>	<b>298,423</b>	<b>304,529</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>1,724</b>	<b>9,170</b>	<b>28</b>
Opening Cash and Cash Equivalents	21,349	27,743	<b>36,913</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>23,073</b>	<b>36,913</b>	<b>36,941</b>

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**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY  
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

**40 NEW SOUTH WALES FIRE BRIGADES**

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	<del>1998-99</del>		<b>1999-2000</b>
	Budget	Revised	<b>Budget</b>
	\$000	\$000	<b>\$000</b>
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(277,824)	(277,382)	<b>(282,500)</b>
Non cash items added back	15,736	15,530	<b>16,132</b>
Change in operating assets and liabilities	209	(336)	<b>(5,478)</b>
<b>Net cash flow from operating activities</b>	<b>(261,879)</b>	<b>(262,188)</b>	<b>(271,846)</b>

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY  
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

**40 NEW SOUTH WALES FIRE BRIGADES**

	<del>1998-99</del>		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	23,073	36,913	<b>36,941</b>
Receivables	1,247	4,212	<b>5,060</b>
Inventories	350	500	<b>700</b>
Other	965	1,200	<b>1,900</b>
<b>Total Current Assets</b>	<b>25,635</b>	<b>42,825</b>	<b>44,601</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Cost/valuation	309,548	308,639	<b>343,846</b>
Accumulated depreciation	(59,973)	(60,525)	<b>(76,657)</b>
<b>Total Non Current Assets</b>	<b>249,575</b>	<b>248,114</b>	<b>267,189</b>
<b>Total Assets</b>	<b>275,210</b>	<b>290,939</b>	<b>311,790</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	12,860	21,175	<b>17,041</b>
Employee entitlements	11,083	14,000	<b>14,200</b>
<b>Total Current Liabilities</b>	<b>23,943</b>	<b>35,175</b>	<b>31,241</b>
<b>Non Current Liabilities -</b>			
Borrowings	11,274	11,274	<b>12,134</b>
Employee entitlements	2,500	4,296	<b>4,500</b>
<b>Total Non Current Liabilities</b>	<b>13,774</b>	<b>15,570</b>	<b>16,634</b>
<b>Total Liabilities</b>	<b>37,717</b>	<b>50,745</b>	<b>47,875</b>
<b>NET ASSETS</b>	<b>237,493</b>	<b>240,194</b>	<b>263,915</b>
<b>EQUITY</b>			
Reserves	113,764	112,220	<b>113,612</b>
Accumulated funds	123,729	127,974	<b>150,303</b>
<b>TOTAL EQUITY</b>	<b>237,493</b>	<b>240,194</b>	<b>263,915</b>

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

**40 NEW SOUTH WALES FIRE BRIGADES**

**40.1 Prevention and Suppression of Fire and Provision of Other Emergency and Rescue Services**

**40.1.1 Operation and Maintenance of Brigades and Special Services**

Program Objective(s): To prevent and extinguish fire, to protect and save life and property in case of fire and release of hazardous materials, and to carry out rescues where there may be no immediate danger from fire.

Program Description: Provision of permanent and volunteer Fire Brigades within the metropolitan areas and country towns. Provision and maintenance of suitable premises, communication networks and fighting engines and equipment to enable prompt response to fire incidents.

<u>Outcomes:</u>	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
Building fires in which spread of fire was confined to -					
Room or compartment of origin	%	62	64	64	<b>64</b>
Structure of origin	%	77	78	78	<b>78</b>
 <u>Outputs:</u>					
Total attendance at incidents	no.	99,592	111,671	122,500	<b>130,000</b>
All calls attended within 10 minutes -					
Sydney	%	93	93	93	<b>93</b>
Newcastle	%	84	82	80	<b>80</b>
Wollongong	%	83	80	79	<b>79</b>
Rest of State	%	77	76	75	<b>75</b>
 <u>Average Staffing:</u>	 EFT	 3,185	 3,404	 3,496	 <b>3,630</b>

1998-99		<b>1999-2000</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	209,528	217,034	<b>214,916</b>
Other operating expenses	35,975	35,207	<b>34,229</b>
Maintenance	11,340	9,731	<b>8,823</b>
Depreciation and amortisation	15,300	15,114	<b>15,699</b>

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**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY  
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

**40 NEW SOUTH WALES FIRE BRIGADES**

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**40.1 Prevention and Suppression of Fire and Provision of Other Emergency  
and Rescue Services**

**40.1.1 Operation and Maintenance of Brigades and Special Services  
(cont)**

**OPERATING STATEMENT (cont)**

Finance costs			
Interest on public sector borrowings and advances	1,012	843	781
<b>Total Expenses</b>	<b>273,155</b>	<b>277,929</b>	<b>274,448</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Automatic fire alarm monitoring	3,750	4,250	4,600
False alarm charges	525	1,259	1,260
Minor sales of goods and services	220	200	200
Investment income	1,176	1,327	1,261
Retained taxes, fees and fines	1,803	1,855	1,877
Grants and contributions	...	8,026	...
Other revenue	892	611	618
<b>Total Retained Revenue</b>	<b>8,366</b>	<b>17,528</b>	<b>9,816</b>
Gain/(loss) on disposal of non current assets	...	760	...
<b>NET COST OF SERVICES</b>	<b>264,789</b>	<b>259,641</b>	<b>264,632</b>
<b>ASSET ACQUISITIONS</b>	<b>31,000</b>	<b>34,028</b>	<b>37,665</b>

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**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

**40 NEW SOUTH WALES FIRE BRIGADES**

**40.1 Prevention and Suppression of Fire and Provision of Other Emergency and Rescue Services**

**40.1.2 Fire Brigade Training and Development**

Program Objective(s): To maintain a high standard of performance of fire fighting services through the education and training of the Brigades in the containment and extinguishing of fire, the safe handling of hazardous materials and the performance of rescue operations.

Program Description: Maintenance of an education and training program and provision of training facilities and staff.

<u>Outcomes:</u>	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
Mean time to control incidents -					
Building fires	minutes	76	75	80	<b>80</b>
Non-fire rescue calls	minutes	100	104	110	<b>110</b>
Hazardous material incidents	minutes	160	189	212	<b>212</b>

Outputs:

Recruit firefighters trained	no.	125	140	180	<b>n.a.</b>
Number of firefighters qualified for Senior Firefighter rank	no.	55	93	100	<b>100</b>
Number qualified for Station Officer rank and above	no.	125	142	n.a.	<b>20</b>
Firefighters qualified as pumper/aerial appliance operators	no.	258	590	700	<b>700</b>
<u>Average Staffing:</u>	EFT	56	64	103	<b>103</b>

1998-99		1999-2000
Budget	Revised	Budget
\$000	\$000	\$000

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	4,789	6,608	<b>6,513</b>
Other operating expenses	1,000	4,194	<b>4,096</b>
Maintenance	47	334	<b>302</b>
Depreciation and amortisation	96	318	<b>330</b>

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**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY  
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

**40 NEW SOUTH WALES FIRE BRIGADES**

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**40.1 Prevention and Suppression of Fire and Provision of Other Emergency  
and Rescue Services**

**40.1.2 Fire Brigade Training and Development (cont)**

**OPERATING STATEMENT (cont)**

Finance costs			
Interest on public sector borrowings and advances	28	103	<b>93</b>
<b>Total Expenses</b>	<b>5,960</b>	<b>11,557</b>	<b>11,334</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Public education course fees	400	...	...
Investment income	69	12	<b>11</b>
Retained taxes, fees and fines	44	69	<b>70</b>
Grants and contributions	...	267	...
Other revenue	6	5	<b>5</b>
<b>Total Retained Revenue</b>	<b>519</b>	<b>353</b>	<b>86</b>
<b>NET COST OF SERVICES</b>	<b>5,441</b>	<b>11,204</b>	<b>11,248</b>

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**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

**40 NEW SOUTH WALES FIRE BRIGADES**

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**40.1 Prevention and Suppression of Fire and Provision of Other Emergency and Rescue Services**

**40.1.3 Investigations, Research and Advisory Services**

Program Objective(s): To minimise the incidence of fire through public and industry awareness of fire preventative measures. To promote improvement in firefighting services.

Program Description: Delivery of advice and assistance to the public and industry of fire preventative measures. Investigation of the cause of major fires and the instigation of research into new firefighting methods.

<u>Outcomes:</u>	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
Fires/100,000 population	no.	497	550	577	<b>577</b>
Incendiary/suspicious fires/100,000 population	no.	221	228	236	<b>236</b>
Malicious calls/100,000 population	no.	103	105	104	<b>104</b>
Building fires/100,000 population	no.	114	119	177	<b>177</b>
 <u>Outputs:</u>					
Number of building inspections completed	no.	1,561	1,470	1,470	<b>1,470</b>
Total time spent on inspection of premises (in officer hours)	no.	6,244	5,880	5,880	<b>5,880</b>
Total incidents investigated	no.	580	545	545	<b>545</b>
Accidental	no.	192	183	183	<b>183</b>
Suspicious/deliberate	no.	284	255	255	<b>255</b>
Undetermined	no.	104	107	107	<b>104</b>
Number of automatic fire alarms connected to various types of premises in -					
Sydney	no.	7,363	7,450	7,516	<b>7,666</b>
Newcastle	no.	311	324	326	<b>333</b>
Wollongong	no.	163	177	180	<b>198</b>
 <u>Average Staffing:</u>	EFT	56	64	64	<b>66</b>

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**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY  
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

**40 NEW SOUTH WALES FIRE BRIGADES**

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**40.1 Prevention and Suppression of Fire and Provision of Other Emergency  
and Rescue Services**

**40.1.3 Investigations, Research and Advisory Services (cont)**

	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	4,617	4,610	<b>4,566</b>
Other operating expenses	2,429	2,514	<b>2,438</b>
Maintenance	200	93	<b>85</b>
Depreciation and amortisation	340	98	<b>103</b>
Finance costs			
Interest on public sector borrowings and advances	68	54	<b>56</b>
<b>Total Expenses</b>	<b>7,654</b>	<b>7,369</b>	<b>7,248</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Public education course fees	...	455	<b>460</b>
Investment income	5	86	<b>78</b>
Retained taxes, fees and fines	53	52	<b>53</b>
Grants and contributions	...	200	...
Other revenue	2	39	<b>37</b>
<b>Total Retained Revenue</b>	<b>60</b>	<b>832</b>	<b>628</b>
<b>NET COST OF SERVICES</b>	<b>7,594</b>	<b>6,537</b>	<b>6,620</b>

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**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY  
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

**41 DEPARTMENT OF RURAL FIRE SERVICE**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	7,947	8,197	<b>9,432</b>
Other operating expenses	6,042	6,188	<b>6,337</b>
Maintenance	20	20	<b>20</b>
Depreciation and amortisation	700	700	<b>700</b>
Grants and subsidies	57,705	60,830	<b>66,361</b>
Other expenses	2,560	3,620	<b>3,000</b>
<b>Total Expenses</b>	<b>74,974</b>	<b>79,555</b>	<b>85,850</b>
Less:			
<b>Retained Revenue -</b>			
Retained taxes, fees and fines	50,784	51,890	<b>59,265</b>
Grants and contributions	9,391	12,660	<b>9,891</b>
Other revenue	632	632	<b>700</b>
<b>Total Retained Revenue</b>	<b>60,807</b>	<b>65,182</b>	<b>69,856</b>
<b>NET COST OF SERVICES</b>	<b>14,167</b>	<b>14,373</b>	<b>15,994</b>

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY  
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

**41 DEPARTMENT OF RURAL FIRE SERVICE**

	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	7,707	7,837	<b>9,032</b>
Grants and subsidies	41,205	42,190	<b>47,861</b>
Other	25,122	28,296	<b>27,857</b>
<b>Total Payments</b>	<b>74,034</b>	<b>78,323</b>	<b>84,750</b>
<b>Receipts</b>			
Retained taxes	50,784	51,890	<b>59,265</b>
Other	10,023	13,292	<b>10,591</b>
<b>Total Receipts</b>	<b>60,807</b>	<b>65,182</b>	<b>69,856</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(13,227)</b>	<b>(13,141)</b>	<b>(14,894)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(700)	(787)	<b>(800)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(700)</b>	<b>(787)</b>	<b>(800)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	11,367	11,577	<b>13,094</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>11,367</b>	<b>11,577</b>	<b>13,094</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(2,560)</b>	<b>(2,351)</b>	<b>(2,600)</b>
Opening Cash and Cash Equivalents	16,342	18,959	<b>16,608</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>13,782</b>	<b>16,608</b>	<b>14,008</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(14,167)	(14,373)	<b>(15,994)</b>
Non cash items added back	700	700	<b>700</b>
Change in operating assets and liabilities	240	532	<b>400</b>
<b>Net cash flow from operating activities</b>	<b>(13,227)</b>	<b>(13,141)</b>	<b>(14,894)</b>

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY  
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

**41 DEPARTMENT OF RURAL FIRE SERVICE**

	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	13,782	16,608	<b>14,008</b>
Receivables	20	140	<b>140</b>
Other	872	886	<b>886</b>
<b>Total Current Assets</b>	<b>14,674</b>	<b>17,634</b>	<b>15,034</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Cost/valuation	4,214	3,656	<b>4,456</b>
Accumulated depreciation	(2,697)	(2,086)	<b>(2,786)</b>
<b>Total Non Current Assets</b>	<b>1,517</b>	<b>1,570</b>	<b>1,670</b>
<b>Total Assets</b>	<b>16,191</b>	<b>19,204</b>	<b>16,704</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	976	2,061	<b>2,061</b>
Employee entitlements	940	911	<b>1,111</b>
<b>Total Current Liabilities</b>	<b>1,916</b>	<b>2,972</b>	<b>3,172</b>
<b>Non Current Liabilities -</b>			
Employee entitlements	1,284	1,459	<b>1,659</b>
<b>Total Non Current Liabilities</b>	<b>1,284</b>	<b>1,459</b>	<b>1,659</b>
<b>Total Liabilities</b>	<b>3,200</b>	<b>4,431</b>	<b>4,831</b>
<b>NET ASSETS</b>	<b>12,991</b>	<b>14,773</b>	<b>11,873</b>
<b>EQUITY</b>			
Accumulated funds	12,991	14,773	<b>11,873</b>
<b>TOTAL EQUITY</b>	<b>12,991</b>	<b>14,773</b>	<b>11,873</b>

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY  
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

**41 DEPARTMENT OF RURAL FIRE SERVICE**

**41.1 Funding and Administration of Rural Firefighting Services**

**41.1.1 Funding and Administration of Rural Firefighting Services**

Program Objective(s): To promote effective rural firefighting services within the State, including the co-ordination of bush firefighting and prevention activities.

Program Description: Assistance to local government councils in the formation, equipping and maintenance of bush fire brigades. The State contributes 14 per cent, councils contribute 12.3 per cent and insurance companies contribute 73.7 per cent.

	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<u>Outputs:</u>					
Provision of new tankers to local government	no.	110	150	155	<b>185</b>
Provision of second hand tankers to local government	\$m	8.5	8	5	<b>5</b>
Subsidies to local government for brigade stations	\$m	2.2	3.2	2.6	<b>3.0</b>
Provision of maintenance grants to local government	\$m	14.7	15.4	17.4	<b>17.0</b>
Provision of equipment grants to local government	\$m	20.5	20.3	21.0	<b>20.0</b>
<u>Average Staffing:</u>	EFT	75	90	107	<b>118</b>

1998-99		<b>1999-2000</b>
Budget	Revised	Budget
\$000	\$000	\$000

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	6,290	6,542	<b>7,796</b>
Other operating expenses	3,682	3,793	<b>3,913</b>
Depreciation and amortisation	700	700	<b>700</b>
Grants and subsidies			
Fire fighting equipment - capital grants	39,720	37,620	<b>42,993</b>
Payments to Regional Fire Associations	700	700	<b>700</b>

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**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY  
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

**41 DEPARTMENT OF RURAL FIRE SERVICE**

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**41.1 Funding and Administration of Rural Firefighting Services**

**41.1.1 Funding and Administration of Rural Firefighting Services (cont)**

**OPERATING STATEMENT (cont)**

Costs associated with bush fire fighting activities - payments to Local Councils	15,800	17,940	<b>17,800</b>
Disaster welfare relief	915	4,000	<b>4,286</b>
Other expenses			
Aerial support	1,000	1,100	<b>1,000</b>
Insurance costs - firefighting	600	460	<b>500</b>
Workers compensation - Bushfire Fund	960	2,060	<b>1,500</b>
<b>Total Expenses</b>	<b>70,367</b>	<b>74,915</b>	<b>81,188</b>
Less:			
<b>Retained Revenue -</b>			
Retained taxes, fees and fines	50,784	51,890	<b>59,265</b>
Grants and contributions	9,391	12,660	<b>9,891</b>
Other revenue	200	200	<b>264</b>
<b>Total Retained Revenue</b>	<b>60,375</b>	<b>64,750</b>	<b>69,420</b>
<b>NET COST OF SERVICES</b>	<b>9,992</b>	<b>10,165</b>	<b>11,768</b>
<b>ASSET ACQUISITIONS</b>	<b>700</b>	<b>700</b>	<b>700</b>

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**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

**41 DEPARTMENT OF RURAL FIRE SERVICE**

**41.2 Support of Rural Firefighting Services**

**41.2.1 Training of Volunteer Bush Fire Fighters**

Program Objective(s): To facilitate and promote the training of bush fire fighters.

Program Description: Co-ordination and development of training courses, design of standards and the evaluation of training for volunteer bush fire fighters throughout New South Wales.

	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<u>Outputs:</u>					
Certified bush fire instructors (at 30 June)	no.	741	800	950	<b>1,060</b>
Bush fire assessors (at 30 June)	no.	89	140	200	<b>208</b>
Hours of training, regional and State	thous	30	30	40	<b>43</b>
Hours of training, local district/brigade level	thous	275	285	300	<b>360</b>
<u>Average Staffing:</u>	EFT	7	8	8	<b>8</b>

1998-99		<b>1999-2000</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -

Employee related

Other operating expenses

420	420	<b>440</b>
410	415	<b>500</b>

**Total Expenses**

<b>830</b>	<b>835</b>	<b>940</b>
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**NET COST OF SERVICES**

<b>830</b>	<b>835</b>	<b>940</b>
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**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

**41 DEPARTMENT OF RURAL FIRE SERVICE**

**41.2 Support of Rural Firefighting Services**

**41.2.2 Public Education and Information Services**

Program Objective(s): To promote community awareness of bush fire issues and generally educate the community in bush fire prevention, protection and safety.

Program Description: Public education and information services for the residents of New South Wales in bush fire prevention, protection and safety.

	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<u>Outputs:</u>					
Bush Fire Bulletin circulation	no.	32,000	32,000	33,000	<b>34,000</b>
Public skills displays and competitions for bush fire fighters	no.	13	15	15	<b>20</b>
Community fireguard courses	no.	8	10	10	<b>10</b>
Rural Education Program	no.	n.a.	1	3	<b>4</b>
School Education Program	no.	1	3	3	<b>3</b>
<u>Average Staffing:</u>	EFT	4	4	5	<b>6</b>

1998-99		<b>1999-2000</b>
Budget	Revised	Budget
\$000	\$000	\$000

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -

Employee related

Other operating expenses

377	377	<b>336</b>
1,380	1,390	<b>1,350</b>

**Total Expenses**

<b>1,757</b>	<b>1,767</b>	<b>1,686</b>
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Less:

**Retained Revenue -**

Other revenue

132	132	<b>136</b>
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**Total Retained Revenue**

<b>132</b>	<b>132</b>	<b>136</b>
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**NET COST OF SERVICES**

<b>1,625</b>	<b>1,635</b>	<b>1,550</b>
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**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

**41 DEPARTMENT OF RURAL FIRE SERVICE**

**41.3 Planning and Co-ordination of Rescue Services and Emergency Management**

**41.3.1 Planning and Co-ordination of Rescue Services and Emergency Management**

Program Objective(s): To ensure the provision of comprehensive, balanced and co-ordinated rescue services and emergency management throughout New South Wales.

Program Description: The preparation of plans, co-ordination of operations, and provision of effective training for emergency management and rescue operations. Advice to the Minister for Emergency Services on policies, resource allocation and specific issues. Support to the Minister in the performance of ministerial functions. Co-ordination of advice from, and action by, emergency services agencies on policies and specific issues.

Units    1996-97    1997-98    1998-99    **1999-2000**

Staff numbers:

Training	EFT	1	1	1	<b>1</b>
Administrative support to State Emergency Management Committee and State Rescue Board	EFT	4	4	4	<b>4</b>
Planning and operations	EFT	3	3	3	<b>3</b>
Policy advice and co-ordination	EFT	4	6	6	<b>6</b>

	———1998-99———	<b>1999-2000</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	860	858	<b>860</b>
Other operating expenses	570	590	<b>580</b>
Maintenance	20	20	<b>20</b>
Grants and subsidies			
Grants to volunteer rescue units	570	570	<b>576</b>
<b>Total Expenses</b>	<b>2,020</b>	<b>2,038</b>	<b>2,036</b>

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**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY  
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

**41 DEPARTMENT OF RURAL FIRE SERVICE**

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**41.3 Planning and Co-ordination of Rescue Services and Emergency  
Management**

**41.3.1 Planning and Co-ordination of Rescue Services and Emergency  
Management (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Other revenue	300	300	<b>300</b>
<b>Total Retained Revenue</b>	<b>300</b>	<b>300</b>	<b>300</b>
<b>NET COST OF SERVICES</b>	<b>1,720</b>	<b>1,738</b>	<b>1,736</b>

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<b>ASSET ACQUISITIONS</b>	...	...	<b>100</b>
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**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY  
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

**42 STATE EMERGENCY SERVICE**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	4,171	3,851	<b>4,801</b>
Other operating expenses	5,720	6,057	<b>6,606</b>
Maintenance	67	125	<b>68</b>
Depreciation and amortisation	1,915	1,910	<b>2,051</b>
Grants and subsidies	4,279	28,341	<b>6,041</b>
<b>Total Expenses</b>	<b>16,152</b>	<b>40,284</b>	<b>19,567</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	2	8	<b>2</b>
Investment income	34	34	<b>35</b>
Grants and contributions	3,704	26,984	<b>4,596</b>
Other revenue	62	62	<b>63</b>
<b>Total Retained Revenue</b>	<b>3,802</b>	<b>27,088</b>	<b>4,696</b>
Gain/(loss) on disposal of non current assets	...	37	...
<b>NET COST OF SERVICES</b>	<b>12,350</b>	<b>13,159</b>	<b>14,871</b>

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY  
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

**42 STATE EMERGENCY SERVICE**

	<del>1998-99</del>		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	3,728	3,417	<b>4,274</b>
Grants and subsidies	4,279	28,341	<b>6,041</b>
Other	5,828	6,168	<b>6,497</b>
<b>Total Payments</b>	<b>13,835</b>	<b>37,926</b>	<b>16,812</b>
<b>Receipts</b>			
Sale of goods and services	2	8	<b>2</b>
Other	3,800	26,997	<b>4,614</b>
<b>Total Receipts</b>	<b>3,802</b>	<b>27,005</b>	<b>4,616</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(10,033)</b>	<b>(10,921)</b>	<b>(12,196)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	40	...
Purchases of property, plant and equipment	(1,794)	(1,855)	<b>(2,388)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(1,794)</b>	<b>(1,815)</b>	<b>(2,388)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	9,953	10,953	<b>12,081</b>
Capital appropriation	1,794	1,855	<b>2,388</b>
Cash reimbursements from the Consolidated Fund Entity	80	97	<b>115</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>11,827</b>	<b>12,905</b>	<b>14,584</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>...</b>	<b>169</b>	<b>...</b>
Opening Cash and Cash Equivalents	376	414	<b>583</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>376</b>	<b>583</b>	<b>583</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(12,350)	(13,159)	<b>(14,871)</b>
Non cash items added back	2,354	2,251	<b>2,527</b>
Change in operating assets and liabilities	(37)	(13)	<b>148</b>
<b>Net cash flow from operating activities</b>	<b>(10,033)</b>	<b>(10,921)</b>	<b>(12,196)</b>

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY  
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

**42 STATE EMERGENCY SERVICE**

	<del>1998-99</del>		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	376	583	<b>583</b>
Receivables	9	11	<b>11</b>
Inventories	585	688	<b>646</b>
Other	54	100	<b>110</b>
<b>Total Current Assets</b>	<b>1,024</b>	<b>1,382</b>	<b>1,350</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Cost/valuation	21,060	21,245	<b>23,633</b>
Accumulated depreciation	(12,077)	(11,980)	<b>(14,031)</b>
<b>Total Non Current Assets</b>	<b>8,983</b>	<b>9,265</b>	<b>9,602</b>
<b>Total Assets</b>	<b>10,007</b>	<b>10,647</b>	<b>10,952</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	366	522	<b>627</b>
Employee entitlements	344	371	<b>382</b>
<b>Total Current Liabilities</b>	<b>710</b>	<b>893</b>	<b>1,009</b>
<b>Total Liabilities</b>	<b>710</b>	<b>893</b>	<b>1,009</b>
<b>NET ASSETS</b>	<b>9,297</b>	<b>9,754</b>	<b>9,943</b>
<b>EQUITY</b>			
Reserves	246	246	<b>246</b>
Accumulated funds	9,051	9,508	<b>9,697</b>
<b>TOTAL EQUITY</b>	<b>9,297</b>	<b>9,754</b>	<b>9,943</b>

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**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

**42 STATE EMERGENCY SERVICE**

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**42.1 Provision of Emergency Services**

**42.1.1 Provision of Emergency Services**

Program Objective(s): To provide appropriate emergency management for flood, storm, tempest and other incidents and emergencies, and operational response.

Program Description: Provision of immediate assistance to the community by means of rescue and property protection services in times of natural or man-made incidents or emergencies.

Units    1996-97    1997-98    1998-99    **1999-2000**

Outputs:

Number of volunteers trained					
Disaster rescue	no.	200	300	200	<b>350</b>
Flood boat rescue	no.	224	250	270	<b>300</b>
First aid	no.	1,200	1,400	1,600	<b>1,500</b>
Vertical rescue	no.	82	75	38	<b>75</b>
Flood plans completed or reviewed	no.	10	20	22	<b>15</b>
Flood plans tested	no.	40	20	20	<b>10</b>
River gauge data base completed	%	75	80	100	<b>100</b>
Flood intelligence cards reviewed	%	n.a.	n.a.	n.a.	<b>5</b>
Operational training sessions					
conducted	no.	10	8	8	<b>10</b>
Field radio communications systems					
installed	no.	3	2	4	<b>2</b>
Protective clothing supplied	thous	14	13	30	<b>30</b>
Flood boats provided	no.	12	15	16	<b>12</b>
Storm literature issued	thous	276	100	6	<b>n.a.</b>
Councils distributing storm literature	no.	47	30	n.a.	<b>n.a.</b>
Radio stations receiving community					
service announcements	no.	81	90	105	<b>105</b>
Public awareness workshops conducted	no.	1	2	2	<b>2</b>
Responses to flood, storms, motor					
vehicle accidents, and search and					
rescue	thous	14	10	14	<b>n.a.</b>
Responses to support for communities,					
bushfires and other agencies	thous	1	2	2	<b>n.a.</b>
<u>Average Staffing</u> :	EFT	61	62	73	<b>74</b>

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY  
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

**42 STATE EMERGENCY SERVICE**

**42.1 Provision of Emergency Services**

**42.1.1 Provision of Emergency Services (cont)**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	4,171	3,851	<b>4,801</b>
Other operating expenses	5,720	6,057	<b>6,606</b>
Maintenance	67	125	<b>68</b>
Depreciation and amortisation	1,915	1,910	<b>2,051</b>
Grants and subsidies			
Emergency Rescue Workers Insurance	1,500	2,500	<b>2,700</b>
Grants to volunteer rescue units	125	125	<b>125</b>
Volunteer rescue units - capital grants	654	716	<b>1,216</b>
Disaster welfare relief	2,000	25,000	<b>2,000</b>
<b>Total Expenses</b>	<b>16,152</b>	<b>40,284</b>	<b>19,567</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	2	8	<b>2</b>
Investment income	34	34	<b>35</b>
Grants and contributions	3,704	26,984	<b>4,596</b>
Other revenue	62	62	<b>63</b>
<b>Total Retained Revenue</b>	<b>3,802</b>	<b>27,088</b>	<b>4,696</b>
Gain/(loss) on disposal of non current assets	...	37	...
<b>NET COST OF SERVICES</b>	<b>12,350</b>	<b>13,159</b>	<b>14,871</b>
<b>ASSET ACQUISITIONS</b>	<b>1,794</b>	<b>1,855</b>	<b>2,388</b>

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY  
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**43 DEPARTMENT OF CORRECTIVE SERVICES**

	1998-99		1999-2000 Budget \$000
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	292,456	328,830	<b>326,006</b>
Other operating expenses	99,965	107,975	<b>106,778</b>
Maintenance	6,722	12,303	<b>9,732</b>
Depreciation and amortisation	18,800	20,016	<b>20,250</b>
Grants and subsidies	2,298	2,383	<b>2,298</b>
Other expenses	754	184	<b>926</b>
<b>Total Expenses</b>	<b>420,995</b>	<b>471,691</b>	<b>465,990</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	23,972	29,072	<b>23,284</b>
Investment income	300	364	<b>306</b>
Grants and contributions	1,821	1,692	<b>1,694</b>
Other revenue	270	4,400	<b>275</b>
<b>Total Retained Revenue</b>	<b>26,363</b>	<b>35,528</b>	<b>25,559</b>
Gain/(loss) on disposal of non current assets	19	(351)	<b>9</b>
<b>NET COST OF SERVICES</b>	<b>394,613</b>	<b>436,514</b>	<b>440,422</b>

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY  
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

**43 DEPARTMENT OF CORRECTIVE SERVICES**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	272,264	304,641	<b>301,492</b>
Grants and subsidies	2,298	2,383	<b>2,298</b>
Other	108,017	122,525	<b>118,296</b>
<b>Total Payments</b>	<b>382,579</b>	<b>429,549</b>	<b>422,086</b>
<b>Receipts</b>			
Sale of goods and services	27,192	29,512	<b>25,848</b>
Retained taxes	(50)	...	<b>(51)</b>
Other	2,391	6,384	<b>2,347</b>
<b>Total Receipts</b>	<b>29,533</b>	<b>35,896</b>	<b>28,144</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(353,046)</b>	<b>(393,653)</b>	<b>(393,942)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	519	1,139	<b>49</b>
Purchases of property, plant and equipment	(38,019)	(47,516)	<b>(65,190)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(37,500)</b>	<b>(46,377)</b>	<b>(65,141)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	345,440	379,059	<b>385,821</b>
Capital appropriation	37,500	46,997	<b>65,190</b>
Cash reimbursements from the Consolidated Fund Entity	6,400	8,000	<b>7,938</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>389,340</b>	<b>434,056</b>	<b>458,949</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(1,206)</b>	<b>(5,974)</b>	<b>(134)</b>
Opening Cash and Cash Equivalents	8,166	8,834	<b>2,860</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>6,960</b>	<b>2,860</b>	<b>2,726</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(394,613)	(436,514)	<b>(440,422)</b>
Non cash items added back	42,292	43,716	<b>43,953</b>
Change in operating assets and liabilities	(725)	(855)	<b>2,527</b>
<b>Net cash flow from operating activities</b>	<b>(353,046)</b>	<b>(393,653)</b>	<b>(393,942)</b>

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY  
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

**43 DEPARTMENT OF CORRECTIVE SERVICES**

	<del>1998-99</del>		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	6,960	2,860	<b>2,726</b>
Receivables	10,505	6,580	<b>3,944</b>
Inventories	6,297	6,297	<b>6,297</b>
Other	1,395	1,395	<b>1,254</b>
<b>Total Current Assets</b>	<b>25,157</b>	<b>17,132</b>	<b>14,221</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Cost/valuation	1,132,585	1,144,093	<b>1,209,009</b>
Accumulated depreciation	(458,532)	(459,450)	<b>(479,466)</b>
<b>Total Non Current Assets</b>	<b>674,053</b>	<b>684,643</b>	<b>729,543</b>
<b>Total Assets</b>	<b>699,210</b>	<b>701,775</b>	<b>743,764</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	17,860	16,360	<b>17,824</b>
Employee entitlements	10,803	12,318	<b>13,344</b>
Other provisions	1,500	1,500	<b>2,055</b>
<b>Total Current Liabilities</b>	<b>30,163</b>	<b>30,178</b>	<b>33,223</b>
<b>Non Current Liabilities -</b>			
Employee entitlements	15,515	14,000	<b>12,485</b>
Other	3,000	4,198	<b>2,427</b>
<b>Total Non Current Liabilities</b>	<b>18,515</b>	<b>18,198</b>	<b>14,912</b>
<b>Total Liabilities</b>	<b>48,678</b>	<b>48,376</b>	<b>48,135</b>
<b>NET ASSETS</b>	<b>650,532</b>	<b>653,399</b>	<b>695,629</b>
<b>EQUITY</b>			
Reserves	85,222	84,267	<b>84,267</b>
Accumulated funds	565,310	569,132	<b>611,362</b>
<b>TOTAL EQUITY</b>	<b>650,532</b>	<b>653,399</b>	<b>695,629</b>

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY  
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

**43 DEPARTMENT OF CORRECTIVE SERVICES**

**43.1 Containment and Care of Inmates**

**43.1.1 Containment and Care of Inmates**

Program Objective(s): To protect society by confining sentenced inmates and others legally detained in an appropriately secure safe environment and to meet individual care needs.

Program Description: Provision of services for safe containment and to meet inmate general care needs.

<u>Outcomes</u> :	Units	1996-97	1997-98	1998-99*	<b>1999-2000</b>
Escapes from full time custody -					
Maximum security	no.	1	0	1	<b>n.a.</b>
Medium security	no.	6	2	0	<b>n.a.</b>
Minimum security	no.	35	32	23	<b>n.a.</b>
Malabar fines unit	no.	4	2	0	<b>n.a.</b>
Escorted - other	no.	3	11	2	<b>n.a.</b>
Court complex	no.	4	2	1	<b>n.a.</b>
Transport	no.	1	2	1	<b>n.a.</b>
Periodic detention	no.	6	8	2	<b>n.a.</b>
Absconds from full time custody -					
Minimum security	no.	20	22	20	<b>n.a.</b>
Escorted external work party away from institution	no.	8	14	9	<b>n.a.</b>
Escorted sports/educational excursion	no.	2	2	0	<b>n.a.</b>
Day/weekend leave	no.	0	2	1	<b>n.a.</b>
Unescorted education programs	no.	2	2	0	<b>n.a.</b>
Work release program	no.	2	0	0	<b>n.a.</b>
Other unescorted authorised absence	no.	4	0	1	<b>n.a.</b>
Periodic detention	no.	3	0	5	<b>n.a.</b>
Overall escape rate (per 100 inmate years)	no.	1.5	1.5	1.2	<b>n.a.</b>
Deaths in custody -					
Natural causes	no.	13	6	2	<b>n.a.</b>
Other	no.	16	23	24	<b>n.a.</b>
Inmates segregated (average for the year) -					
Disciplinary segregation	no.	55	72	80	<b>n.a.</b>
Protection segregation	no.	950	1,157	1,200	<b>n.a.</b>
Assaults (calendar year) -					
On staff	no.	354	333	351	<b>n.a.</b>
On inmates - serious	no.	162	149	187	<b>n.a.</b>
On inmates - minor	no.	608	755	879	<b>n.a.</b>

\* 1998-99 outcomes data represents actual data to 25 April 1999

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY  
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

**43 DEPARTMENT OF CORRECTIVE SERVICES**

**43.1 Containment and Care of Inmates**

**43.1.1 Containment and Care of Inmates (cont)**

Outputs:

Sentenced receptions during year	no.	13,000	9,923	10,000	<b>10,878</b>
Daily average inmate population	no.	6,314	6,342	6,830	<b>7,500</b>
Unsentenced and appellants in custody	no.	1,309	1,440	1,726	<b>1,860</b>
Average number under sentence to periodic detention	no.	1,563	1,540	1,410*	<b>1,400</b>
Working days lost due to industrial disputes	no.	289	332	817*	<b>n.a.</b>
<u>Average Staffing:</u>	EFT	3,366	3,411	3,377	<b>3,513</b>

——1998-99——		<b>1999-2000</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	210,252	243,361	<b>241,061</b>
Other operating expenses	65,436	70,604	<b>69,664</b>
Maintenance	5,246	10,030	<b>7,914</b>
Depreciation and amortisation	14,918	16,254	<b>16,445</b>
Other expenses			
Settlement of claims for damages and compensation to inmates	70	40	<b>101</b>
Expenses of Offenders Review Board	...	45	<b>329</b>
Drug and Alcohol Program for Aboriginal inmates	...	6	<b>167</b>

<b>Total Expenses</b>	<b>295,922</b>	<b>340,340</b>	<b>335,681</b>
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Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases - other	205	608	<b>209</b>
Canteen sales	760	884	<b>628</b>
Accommodation work release	481	...	<b>...</b>
ACT inmates	6,000	7,400	<b>5,100</b>
Maintenance of prohibited immigrants	200	200	<b>204</b>
Minor sales of goods and services	1,202	3,253	<b>1,146</b>

\* Represents actual data to 25 April 1999

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**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY  
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

**43 DEPARTMENT OF CORRECTIVE SERVICES**

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**43.1 Containment and Care of Inmates**

**43.1.1 Containment and Care of Inmates (cont)**

***OPERATING STATEMENT (cont)***

Investment income	300	260	<b>260</b>
Other revenue	216	3,438	<b>55</b>
<b>Total Retained Revenue</b>	<b>9,364</b>	<b>16,043</b>	<b>7,602</b>
Gain/(loss) on disposal of non current assets	15	(287)	<b>7</b>
<b>NET COST OF SERVICES</b>	<b>286,543</b>	<b>324,584</b>	<b>328,072</b>
<b>ASSET ACQUISITIONS</b>	<b>35,902</b>	<b>46,873</b>	<b>63,035</b>

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**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY  
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

**43 DEPARTMENT OF CORRECTIVE SERVICES**

**43.2 Assessment, Classification and Development of Inmates**

**43.2.1 Assessment, Classification and Development of Inmates**

Program Objective(s): To classify inmates to the lowest appropriate security level and to deliver developmental programs and specialised care services that provide an opportunity for inmates to successfully return to the community.

Program Description: Assessment and monitoring of security, development and specialised care needs of inmates. Integration of security classification with provision of programs and services to meet identified needs and provide constructive employment opportunities.

	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<u>Outcomes:</u>					
Percentage of inmates employed full time -					
Corrective Services Industries	%	43	42	33	<b>35</b>
Domestic and services	%	41	41	36	<b>36</b>
Full time education	%	4	4	4	<b>4</b>

Outputs:

Inmate employment positions available	no.	5,010	4,900	4,556	<b>4,500</b>
Inmate educational enrolments -					
Literacy/numeracy	no.	3,329	3,400	3,450	<b>3,562</b>
Other	no.	2,511	2,500	2,550	<b>3,010</b>
Full time Special Needs Program participants	no.	354	408	460	<b>485</b>
<u>Average Staffing:</u>	EFT	671	758	788	<b>808</b>

1998-99		<b>1999-2000</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	51,485	53,396	<b>52,860</b>
Other operating expenses	26,623	29,207	<b>28,984</b>
Maintenance	1,300	2,192	<b>1,737</b>
Depreciation and amortisation	3,694	3,566	<b>3,609</b>

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**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY  
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**43 DEPARTMENT OF CORRECTIVE SERVICES**

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**43.2 Assessment, Classification and Development of Inmates**

**43.2.1 Assessment, Classification and Development of Inmates (cont)**

**OPERATING STATEMENT (cont)**

Grants and subsidies			
Inmates' after-care	1,171	1,259	<b>1,171</b>
Clergy attending centres	1,127	1,124	<b>1,127</b>
Other expenses			
Expenses of Offenders Review Board	223	...	...
Serious Offenders Review Council	174	14	<b>257</b>
Official Visitors Scheme	72	79	<b>72</b>
Aboriginal Ex-Inmates Post Release Program	100	...	...
Drug and Alcohol Program for Aboriginal inmates	115	...	...
<b>Total Expenses</b>	<b>86,084</b>	<b>90,837</b>	<b>89,817</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Accommodation work release	119	516	<b>612</b>
Corrective Services Industries	14,707	15,364	<b>15,001</b>
Minor sales of goods and services	298	847	<b>384</b>
Investment income	...	104	<b>46</b>
Grants and contributions	1,469	1,386	<b>1,388</b>
Other revenue	54	754	<b>12</b>
<b>Total Retained Revenue</b>	<b>16,647</b>	<b>18,971</b>	<b>17,443</b>
Gain/(loss) on disposal of non current assets	4	(64)	<b>2</b>
<b>NET COST OF SERVICES</b>	<b>69,433</b>	<b>71,930</b>	<b>72,372</b>
<b>ASSET ACQUISITIONS</b>	<b>...</b>	<b>642</b>	<b>2,155</b>

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**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY  
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

**43 DEPARTMENT OF CORRECTIVE SERVICES**

**43.3 Alternatives to Custody**

**43.3.1 Alternatives to Custody**

Program Objective(s): To provide pre-sentence assessment and advice to the Courts to assist them to appropriately sentence offenders. To provide a range of community-based offender management programs, to engender confidence in sentencers and in the community that appropriate offenders can be successfully diverted from prison.

Program Description: Provision to the Courts, at the pre-sentence stage, of information regarding the offender's family, social and employment histories incorporating an assessment of any drug, alcohol, personal and/or health problems. Supervision of convicted offenders sentenced by the Courts to conditional liberty under the care of Probation Services recognising the developmental needs of the offender and the need to protect and safeguard the community.

	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<u>Outputs:</u>					
Pre-sentence reports	no.	18,624	20,167	23,058	<b>24,000</b>
Registrations -					
Probation	no.	7,318	7,302	8,255	<b>8,500</b>
Post custodial	no.	2,094	2,205	2,359	<b>2,500</b>
Community service orders	no.	4,919	4,992	5,591	<b>5,900</b>
Fine default orders	no.	7,369	4,759	n.a.*	<b>7,500</b>
Home detention	no.	n.a.	269	392	<b>420</b>
Total	no.	21,700	19,527	16,604	<b>24,820</b>
Average monthly offender caseload -					
Probation	no.	7,767	7,600	7,624	<b>7,700</b>
Post custodial	no.	2,080	2,160	2,241	<b>2,400</b>
Community service orders	no.	4,134	4,086	4,435	<b>5,000</b>
Fine default orders	no.	2,510	2,113	307*	<b>2,500</b>
Home detention	no.	n.a.	77	163	<b>240</b>
Total	no.	16,491	16,036	14,770	<b>17,840</b>
<u>Average Staffing:</u>	EFT	618	631	618	<b>630</b>

\* In January 1998 a new Fines Act was introduced and all matters relating to fine defaulters were handed to the State Debt Recovery Office. It is anticipated that new fine default orders will be issued in 1999-2000. Estimates for 1999-2000 are based on past figures.

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**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY  
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**43 DEPARTMENT OF CORRECTIVE SERVICES**

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**43.3 Alternatives to Custody**

**43.3.1 Alternatives to Custody (cont)**

	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	30,719	32,073	<b>32,085</b>
Other operating expenses	7,906	8,164	<b>8,130</b>
Maintenance	176	81	<b>81</b>
Depreciation and amortisation	188	196	<b>196</b>
<b>Total Expenses</b>	<b>38,989</b>	<b>40,514</b>	<b>40,492</b>
Less:			
<b>Retained Revenue -</b>			
Grants and contributions	352	306	<b>306</b>
Other revenue	...	208	<b>208</b>
<b>Total Retained Revenue</b>	<b>352</b>	<b>514</b>	<b>514</b>
<b>NET COST OF SERVICES</b>	<b>38,637</b>	<b>40,000</b>	<b>39,978</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	2,117	...	...

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**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY  
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

**STORMWATER TRUST**

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	1998-99	
	Budget	Revised
	\$000	\$000
	1999-2000	
	Budget	
	\$000	
<b>OPERATING STATEMENT</b>		
<b>Retained Revenue -</b>		
Investment income	...	290
Grants and contributions	15,200	15,200
Other revenue	...	19
<b>Total Retained Revenue</b>	<b>15,200</b>	<b>15,509</b>
<b>Less:</b>		
<b>Expenses -</b>		
Operating Expenses -		
Employee Related	218	261
Other operating expenses	61	1,981
Grants and subsidies	14,921	7,657
<b>Total Expenses</b>	<b>15,200</b>	<b>9,899</b>
<b>SURPLUS/(DEFICIT)</b>	<b>...</b>	<b>5,610</b>
		<b>(4,863)</b>

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY  
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

**STORMWATER TRUST**

	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Other	15,200	15,522	<b>20,250</b>
<b>Total Receipts</b>	<b>15,200</b>	<b>15,522</b>	<b>20,250</b>
<b>Payments</b>			
Employee Related	218	263	<b>307</b>
Grants and subsidies	14,921	7,657	<b>23,823</b>
Other	61	1,984	<b>983</b>
<b>Total Payments</b>	<b>15,200</b>	<b>9,904</b>	<b>25,113</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>...</b>	<b>5,618</b>	<b>(4,863)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>...</b>	<b>5,618</b>	<b>(4,863)</b>
Opening Cash and Cash Equivalents	...	303	<b>5,921</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>...</b>	<b>5,921</b>	<b>1,058</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year	...	5,610	<b>(4,863)</b>
Change in operating assets and liabilities	...	8	...
<b>Net cash flow from operating activities</b>	<b>...</b>	<b>5,618</b>	<b>(4,863)</b>

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**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY  
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

**STORMWATER TRUST**

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	1998-99	
	Budget	Revised
	\$000	\$000
	1999-2000	
	Budget	
	\$000	
<hr/>		
<b>STATEMENT OF FINANCIAL POSITION</b>		
<b>ASSETS -</b>		
<b>Current Assets -</b>		
Cash	...	5,921
		<b>1,058</b>
<b>Total Current Assets</b>	<hr/> ...	<hr/> <b>5,921</b>
<b>Total Assets</b>	<hr/> ...	<hr/> <b>5,921</b>
<b>NET ASSETS</b>	<hr/> ...	<hr/> <b>5,921</b>
<b>EQUITY</b>		
Accumulated funds	...	5,921
		<b>1,058</b>
<b>TOTAL EQUITY</b>	<hr/> ...	<hr/> <b>5,921</b>

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**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY  
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

**WASTE PLANNING AND MANAGEMENT FUND**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Investment income	300	550	<b>300</b>
Grants and contributions	25,100	25,100	<b>12,100</b>
<b>Total Retained Revenue</b>	<b>25,400</b>	<b>25,650</b>	<b>12,400</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee Related	130	125	<b>160</b>
Other operating expenses	98	1,419	<b>100</b>
Grants and subsidies	22,797	26,900	<b>17,486</b>
<b>Total Expenses</b>	<b>23,025</b>	<b>28,444</b>	<b>17,746</b>
<b>SURPLUS/(DEFICIT)</b>	<b>2,375</b>	<b>(2,794)</b>	<b>(5,346)</b>

**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY  
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

**WASTE PLANNING AND MANAGEMENT FUND**

	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Other	25,400	25,733	<b>12,400</b>
<b>Total Receipts</b>	<b>25,400</b>	<b>25,733</b>	<b>12,400</b>
<b>Payments</b>			
Employee Related	130	126	<b>160</b>
Grants and subsidies	22,797	26,900	<b>17,486</b>
Other	98	2,724	<b>100</b>
<b>Total Payments</b>	<b>23,025</b>	<b>29,750</b>	<b>17,746</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>2,375</b>	<b>(4,017)</b>	<b>(5,346)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of investments	(2,375)	...	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(2,375)</b>	...	...
<b>NET INCREASE/(DECREASE) IN CASH</b>	...	<b>(4,017)</b>	<b>(5,346)</b>
Opening Cash and Cash Equivalents	100	9,509	<b>5,492</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>100</b>	<b>5,492</b>	<b>146</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year	2,375	(2,794)	<b>(5,346)</b>
Change in operating assets and liabilities	...	(1,223)	...
<b>Net cash flow from operating activities</b>	<b>2,375</b>	<b>(4,017)</b>	<b>(5,346)</b>

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**MINISTER FOR THE ENVIRONMENT, MINISTER FOR EMERGENCY  
SERVICES AND MINISTER FOR CORRECTIVE SERVICES**

**WASTE PLANNING AND MANAGEMENT FUND**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	100	5,492	<b>146</b>
Investments	3,200	...	...
Receivables	15	...	...
<b>Total Current Assets</b>	<b>3,315</b>	<b>5,492</b>	<b>146</b>
<b>Total Assets</b>	<b>3,315</b>	<b>5,492</b>	<b>146</b>
<b>NET ASSETS</b>	<b>3,315</b>	<b>5,492</b>	<b>146</b>
<b>EQUITY</b>			
Accumulated funds	3,315	5,492	<b>146</b>
<b>TOTAL EQUITY</b>	<b>3,315</b>	<b>5,492</b>	<b>146</b>

# MINISTER FOR FAIR TRADING AND MINISTER FOR SPORT AND RECREATION

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## OVERVIEW

<i>Agency</i>	<i>Budget 1998-99 \$m</i>	<i>Budget 1999-2000 \$m</i>	<i>Variation</i>	
				<i>%</i>
<b>Department of Fair Trading</b>				
Total Expenses .....	111.8	118.1		5.6
Asset Acquisitions .....	5.4	6.7		23.5
<b>Department of Sport and Recreation</b>				
Total Expenses .....	75.3	79.9		5.9
Asset Acquisitions .....	3.2	4.9		53.2
<b>Motor Vehicle Repair Industry Council</b>				
Total Expenses .....	2.3	2.3	(-)	1.1
Asset Acquisitions .....	0.1	0.1	(-)	30.3
<b>Rental Bond Board</b>				
Total Expenses .....	48.6	24.2	(-)	50.2
Asset Acquisitions .....	...	...		...
<b>State Sports Centre Trust</b>				
Total Expenses .....	5.0	5.8		14.2
Asset Acquisitions .....	0.1	0.7		1,236
<b>Total, Minister for Fair Trading and Minister for Sport and Recreation</b>				
Total Expenses .....	<b>243.0</b>	<b>230.3</b>	<b>(-)</b>	<b>5.2</b>
Asset Acquisitions .....	<b>8.8</b>	<b>12.4</b>		<b>40.9</b>

## DEPARTMENT OF FAIR TRADING

The Department provides a wide range of services to consumers and traders. These services cover business name registrations and licensing information, advice on home building, strata scheme administration and advice and information on general consumer matters through Fair Trading Centres.

Other services provided by the Fair Trading Centres include information on the rights and obligations of landlords and tenants, and on encumbrances on motor vehicles and boats.

The Department also administers the formation and regulation of co-operatives, and provides trade measurement and technical services. The portfolio incorporates two tribunals – the Fair Trading Tribunal and the Residential Tribunal.

## **Expenditure Trends and Recent Developments**

Total expenses for 1999-2000 are estimated to be \$118.1 million compared to a forecast \$116.5 million in 1998-99. This levelling of expense growth compared to the increases of previous years is a result of the Department completing the integration process commenced following its creation in 1995.

## **Strategic Directions**

The strategic intent of the Department of Fair Trading is for New South Wales to be recognised for value and fairness in the marketplace. The Department's key corporate objectives are:

- ◆ develop and maintain a policy framework which provides appropriate safeguards for consumers while minimising restrictions on business and traders;
- ◆ encourage maximum compliance with regulatory requirements; and
- ◆ use public resources accountably and ensure operations are economical, efficient and customer-focused.

## **1999-2000 Budget**

### ***Total Expenses***

Total expenses for 1999-2000 are estimated at \$118.1 million. Significant allocations include:

- ◆ approximately \$16.6 million to fund the operations of the Fair Trading and Residential Tribunals to assist in the resolution of disputes;
- ◆ approximately \$15.1 million for the operation of the licensing and registration areas that license builders, real estate agents, valuers, conveyancers and private employment agents and register business names, co-operatives, associations and co-operative housing societies;
- ◆ \$14.5 million to detect and ultimately decrease unfair practices in the marketplace through the investigation of illegal conduct which leads to prosecution; and
- ◆ approximately \$51 million for costs related to Fair Trading Centres in city and regional areas, the Registry of Encumbered Vehicles and community education programs.

## **Asset Acquisitions**

The Department's asset acquisition program of \$6.7 million provides for:

- ◆ the implementation of the Rental Bond Internet Services project which is a business to business eCommerce solution to allow the transfer of rental bond monies to tenants via the Internet (\$1.56 million);
- ◆ the completion of the development of a number of computer systems, the bulk of which involve Year 2000 rectification work (\$2.7 million);
- ◆ fitout costs related to the transfer of the Registry of Co-operatives to Bathurst (\$0.7 million);
- ◆ the development of a Fair Trading Tribunal Registry System (\$0.4 million); and
- ◆ replacement of minor plant and equipment (\$1.3 million).

## **DEPARTMENT OF SPORT AND RECREATION**

### **Expenditure Trends and Recent Developments**

During 1998-99, the Department continued to provide and facilitate a range of sport and recreation services to the community of New South Wales. These included a variety of advisory services to community sport and recreation organisations in the areas of facility, athlete, skill, organisational and business development. In addition, it provided grant programs to support facility and sport and recreation development, direct delivery of programs (including Swimsafe), and various outdoor recreation initiatives.

Particular emphasis has been placed on ensuring better outcomes for disadvantaged groups participating in Departmental programs. This includes the continuation of the new performance-based sports development organisational grant program that requires applicant organisations to incorporate social justice priorities. In the Department's direct delivery of services, a variety of specialised programs are conducted for people from disadvantaged groups such as the leadership development scholarships and research scholarships awarded to women by the Women's Sport Unit.

A major re-prioritising of staffing in core business areas has led to improved service delivery outcomes for the sport and recreation industry with a more comprehensive and coordinated range of programs and advisory services being delivered by the Department.

The Department has continued to reduce its overall costs of corporate service functions through further rationalising its Head Office function. This has meant that expenditure in core business areas can be maximised.

## **Strategic Directions**

Following its realignment the Department is in a better position to assume a more proactive role as a participant and partner within the broad sport and recreation industry. Within this context it will be able to better assist sport and recreation organisations to become more self-sufficient and better managed by providing leadership, developing partnerships and supporting initiatives within the industry.

Major priorities for 1999-2000 are:

- ◆ ensuring that regional and rural communities in NSW benefit from the Department's activities;
- ◆ focusing on community participation in sport and recreation;
- ◆ making best use of opportunities provided by the Department's improved technology, particularly the Internet, to improve customer service and communication with sporting organisations;
- ◆ improving outcomes for groups currently underrepresented in sport and recreation activities such as women and those with disabilities; and
- ◆ keeping abreast of best practice and contemporary issues in sport and recreation services as a means of ensuring the Department's credibility as an industry leader.

## **1999-2000 Budget**

### ***Total Expenses***

A total of \$79.9 million (an increase of 6.1 percent) will be spent by the Department in 1999-2000 to provide and facilitate quality sport and recreation services. The major increases are:

- ◆ \$1.5 million for new Regional Sports Facilities Program projects;
- ◆ \$650,000 for the Government contribution to the 2000 Olympic and Paralympic Games teams;
- ◆ \$1.1 million for the State Sports Centre to prepare the facility for the 2000 Olympics;

- ◆ \$800,000 for the Olympic Service Grants; and
- ◆ \$350,000 to the NSW Institute of Sport for capital equipment.

Major features of the Department's expenditure include:

- ◆ \$28.5 million for sport and recreation programs coordinated by the Department's Regional Offices and programs provided at Sport and Recreation Centres and Academies of Sport;
- ◆ \$16.7 million in grants from the Sport and Recreation Fund for the operation of sporting associations, sports development grants and sporting facilities capital grants. This includes payments for the Capital Assistance Program (\$6.6 million), the Regional Sports Facilities Program (\$4.3 million), sports development (\$2.2 million), various water safety programs (\$940,00), grants to support Shooting Clubs (\$500,000), the Youth at Risk Program (\$300,000), Assistance to Athletes with a Disability Program (\$220,000) and child protection (\$161,000);
- ◆ \$9.7 million in administered grant funding towards the operations of the NSW Institute of Sport (\$3.5 million) and the Sydney International Athletic and Aquatic Centres (\$4.3 million) in addition to maintenance and minor capital works funding for the State Sports Centre (\$1.9 million); and
- ◆ \$4.8 million for Olympic Service Grants.

### ***Asset Acquisitions***

A total of \$4.9 million will be spent in 1999-2000. The asset acquisition program for 1999-2000 comprises:

- ◆ \$1.7 million for the continuation of the remediation of the shotgun range at the Sydney Academy of Sport;
- ◆ \$950,000 for construction of an International Centre for Athletes with a Disability at the Sydney Academy of Sport;
- ◆ \$400,000 for the construction of an indoor recreation hall at the Lake Keepit Sport and Recreation Centre (a project approved in 1998-99);
- ◆ \$490,000 for the construction of additional accommodation units at Myuna Bay Sport and Recreation Centre; and
- ◆ \$1.34 million for annual provisions and a number of minor works projects at the Department's Sport and Recreation Centres and Academies of Sport.

## **MOTOR VEHICLE REPAIR INDUSTRY COUNCIL**

The Council is a statutory corporation established under the *Motor Vehicle Repairs Act 1980*. Its major responsibilities are ensuring motor vehicle repair businesses and tradespeople are licensed and certified in compliance with the legislation; settling dispute between motor vehicle owners and repairers, education of the public and the trade and research into matters concerning the motor vehicle repair industry.

### **Expenditure Trends and Recent Developments**

There has been very little movement in total expenses over the last five years, apart from increases generated by operating costs, primarily those that are salary related. There have not been any significant changes in functions, responsibilities or the operating environment of the Motor Vehicle Repair Industry Council. There have not been any major asset acquisitions.

### **1999-2000 Budget**

#### ***Total Expenses***

Total expenses by the Council in 1999-2000 are estimated at \$2.3 million, the majority of which is employee related. The Council expects to collect \$2.2 million in fees in 1999-2000 to make up its total retained revenue of \$2.3 million.

#### ***Asset Acquisitions***

The Council's asset acquisition program relates to replacement of motor vehicles and office equipment (budgeted at \$101,000).

## **RENTAL BOND BOARD**

The Rental Bond Board is a statutory corporation, established under *the Landlord and Tenant (Rental Bonds) Act 1977*, and is the custodian of rental bonds taken on private residential tenancies in New South Wales. It comprises five members, one of whom is the Director General of the Department of Fair Trading. The activities of the Board are undertaken by staff employed by the Department of Fair Trading.

## **Expenditure Trends and Recent Developments**

The Board is a self funding body, and derives its income from interest earned on rental bond deposits and accumulated funds. In 1999-2000, rental bond deposits are estimated to be \$420 million, which should generate approximately \$28 million of revenue.

As well as the cost of bond administration, the Board funds 50 percent of the operating expenses of the Residential Tribunal and the Tenants Advice and Advocacy Program and all the costs of Tenancy Services.

### **1999-2000 Budget**

Total expenses are estimated at \$24.2 million and include provision for:

- ◆ a \$6.0 million contribution towards the Residential Tribunal;
- ◆ \$2.8 million for grants including the Tenants Advice and Advocacy Program; and
- ◆ \$1.1 million to meet operating costs of the Strata Schemes Office.

## **STATE SPORTS CENTRE TRUST**

As required under its Charter the Trust will continue to provide affordable world-class facilities to the sporting community and assist NSW Institute of Sport athletes. In order for the Trust to discharge its community service obligations, the Department of Sport and Recreation provides an operating subsidy to the Trust.

### **Expenditure Trends and Recent Developments**

Expenditure over the past five years has remained at constant levels after deducting depreciation and losses on asset disposal. Olympic construction work over the last two years and changes to access and car parking arrangements have had an adverse impact on income. A major asset acquired from the Olympic Co-ordination Authority in 1998-99 was the Olympic Hockey Centre.

## **Strategic Directions**

The Trust's medium term objective is to provide its facilities at a high standard for the Olympics whilst minimising disruptions to its operations pre and post the four to five months "exclusive use periods" of the Games. Longer term, marketing initiatives are planned to increasingly attract sporting and commercial events.

## **1999-2000 Budget**

### ***Total Expenses***

Total trust expenses, estimated at \$5.8 million in 1999-2000, will be used to provide and maintain the Centre's sporting facilities. The Trust will receive an operating subsidy of \$1.33 million from the Department of Sport and Recreation. This includes a one-off allocation of \$532,000 in 1999-2000.

### ***Asset Acquisitions***

In 1999-2000 asset acquisitions are estimated to be \$668,000. A grant from the Department of Sport and Recreation will fund asset acquisitions of \$575,000 comprising \$425,000 to upgrade air-conditioning chillers and \$150,000 to air-condition the Training Centre and Gymnastic Centre. An additional \$93,000 will be spent on plant and equipment by the Centre.

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**MINISTER FOR FAIR TRADING AND MINISTER FOR SPORT AND  
RECREATION**

**44 DEPARTMENT OF FAIR TRADING**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	65,512	72,349	<b>75,124</b>
Other operating expenses	32,937	34,816	<b>33,153</b>
Depreciation and amortisation	4,900	3,649	<b>3,500</b>
Grants and subsidies	6,496	4,254	<b>4,610</b>
Other expenses	2,000	1,467	<b>1,716</b>
<b>Total Expenses</b>	<b>111,845</b>	<b>116,535</b>	<b>118,103</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	31,378	32,024	<b>25,213</b>
Investment income	5,680	3,195	<b>3,216</b>
Retained taxes, fees and fines	15,300	19,363	<b>18,940</b>
Grants and contributions	2,893	19,119	<b>19,110</b>
Other revenue	640	459	<b>460</b>
<b>Total Retained Revenue</b>	<b>55,891</b>	<b>74,160</b>	<b>66,939</b>
Gain/(loss) on disposal of non current assets	...	123	...
<b>NET COST OF SERVICES</b>	<b>55,954</b>	<b>42,252</b>	<b>51,164</b>

**MINISTER FOR FAIR TRADING AND MINISTER FOR SPORT AND  
RECREATION**

**44 DEPARTMENT OF FAIR TRADING**

	1998-99		1999-2000 Budget \$000
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	62,611	68,240	71,171
Grants and subsidies	6,496	4,254	4,610
Other	37,694	35,727	33,181
<b>Total Payments</b>	<b>106,801</b>	<b>108,221</b>	<b>108,962</b>
<b>Receipts</b>			
Sale of goods and services	31,378	32,018	25,208
Retained taxes	...	(1,760)	(1,404)
Other	24,937	46,432	42,168
<b>Total Receipts</b>	<b>56,315</b>	<b>76,690</b>	<b>65,972</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(50,486)</b>	<b>(31,531)</b>	<b>(42,990)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	100	230	...
Proceeds from sale of investments	9,020	7,719	2,500
Advance repayments received	15	25	25
Purchases of property, plant and equipment	(5,432)	(22,375)	(6,809)
Purchases of investments	...	(1,403)	(616)
Advances made	...	(49)	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>3,703</b>	<b>(15,853)</b>	<b>(4,900)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Repayment of borrowings and advances	(15)	(13)	(13)
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(15)</b>	<b>(13)</b>	<b>(13)</b>

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**MINISTER FOR FAIR TRADING AND MINISTER FOR SPORT AND  
RECREATION**

**44 DEPARTMENT OF FAIR TRADING**

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	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	44,426	44,817	<b>46,353</b>
Capital appropriation	660	660	<b>2,689</b>
Cash reimbursements from the Consolidated Fund Entity	575	994	<b>873</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>45,661</b>	<b>46,471</b>	<b>49,915</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(1,137)</b>	<b>(926)</b>	<b>2,012</b>
Opening Cash and Cash Equivalents	4,144	13,098	<b>12,172</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>3,007</b>	<b>12,172</b>	<b>14,184</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(55,954)	(42,252)	<b>(51,164)</b>
Non cash items added back	7,435	6,000	<b>5,698</b>
Change in operating assets and liabilities	(1,967)	4,721	<b>2,476</b>
<b>Net cash flow from operating activities</b>	<b>(50,486)</b>	<b>(31,531)</b>	<b>(42,990)</b>

**MINISTER FOR FAIR TRADING AND MINISTER FOR SPORT AND  
RECREATION**

**44 DEPARTMENT OF FAIR TRADING**

	1998-99		1999-2000 Budget \$000
	Budget \$000	Revised \$000	
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	3,007	12,172	14,184
Investments	22,834	19,700	19,694
Receivables	3,014	3,328	1,040
Other	1,136	1,050	1,000
<b>Total Current Assets</b>	<b>29,991</b>	<b>36,250</b>	<b>35,918</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Cost/valuation	44,832	51,808	58,517
Accumulated depreciation	(29,213)	(19,764)	(23,264)
Investments	5,153	5,148	5,045
Receivables	248	...	...
<b>Total Non Current Assets</b>	<b>21,020</b>	<b>37,192</b>	<b>40,298</b>
<b>Total Assets</b>	<b>51,011</b>	<b>73,442</b>	<b>76,216</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	2,133	3,564	4,025
Borrowings	15	13	13
Employee entitlements	3,561	3,946	4,000
Other	1,909	600	...
<b>Total Current Liabilities</b>	<b>7,618</b>	<b>8,123</b>	<b>8,038</b>
<b>Non Current Liabilities -</b>			
Borrowings	54	56	43
Employee entitlements	928	727	800
Other	4,089	4,350	4,400
<b>Total Non Current Liabilities</b>	<b>5,071</b>	<b>5,133</b>	<b>5,243</b>
<b>Total Liabilities</b>	<b>12,689</b>	<b>13,256</b>	<b>13,281</b>
<b>NET ASSETS</b>	<b>38,322</b>	<b>60,186</b>	<b>62,935</b>

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**MINISTER FOR FAIR TRADING AND MINISTER FOR SPORT AND  
RECREATION**

**44 DEPARTMENT OF FAIR TRADING**

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	<del>1998-99</del>		<b>1999-2000</b>
	Budget	Revised	<b>Budget</b>
	\$000	\$000	<b>\$000</b>
<hr/>			
<b>STATEMENT OF FINANCIAL POSITION (cont)</b>			
<b>EQUITY</b>			
Reserves	...	102	<b>102</b>
Accumulated funds	38,322	60,084	<b>62,833</b>
<b>TOTAL EQUITY</b>	<b>38,322</b>	<b>60,186</b>	<b>62,935</b>

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**MINISTER FOR FAIR TRADING AND MINISTER FOR SPORT AND  
RECREATION**

**44 DEPARTMENT OF FAIR TRADING**

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**44.1 Fair Trading and Marketplace Performance**

**44.1.1 Fair Trading Strategy**

Program Objective(s): To develop and promote value and fairness in the New South Wales marketplace.

Program Description: The co-ordination of market research, analysis of market trends, development of fair trading policy and the implementation of regulatory reforms. The establishment of strategic partnerships with consumer and trader representative groups and the design and marketing of new services and products.

	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<u>Outputs:</u>					
Regulatory reforms completed	no.	5	12	10	<b>19</b>
Interest group consultations	days	38	61	68.5	<b>188</b>
Marketplace analysis papers	no.	2	2	4	<b>4</b>
Information publications issued	mill	1.4	2.4	2.2	<b>2.5</b>
Information seminar participants	thous	22.0	56.7	49.4	<b>50.4</b>
<u>Average Staffing:</u>	EFT	85	72	74	<b>78</b>

1998-99		<b>1999-2000</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	4,588	5,333	<b>5,922</b>
Other operating expenses	6,921	3,791	<b>3,262</b>
Depreciation and amortisation	300	121	<b>112</b>
Grants and subsidies			
Miscellaneous education grants	...	180	<b>120</b>
<b>Total Expenses</b>	<b>11,809</b>	<b>9,425</b>	<b>9,416</b>

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**MINISTER FOR FAIR TRADING AND MINISTER FOR SPORT AND  
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**44 DEPARTMENT OF FAIR TRADING**

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**44.1 Fair Trading and Marketplace Performance**

**44.1.1 Fair Trading Strategy (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Publication sales	...	138	<b>125</b>
Recoupment of administration costs - general government agencies	1,180	2,319	<b>1,532</b>
Minor sales of goods and services	210	...	...
Investment income	334	190	<b>193</b>
Retained taxes, fees and fines	790	21	<b>19</b>
Grants and contributions	200	1,836	<b>1,861</b>
Other revenue	40	23	<b>23</b>
<b>Total Retained Revenue</b>	<b>2,754</b>	<b>4,527</b>	<b>3,753</b>
Gain/(loss) on disposal of non current assets	...	7	...
<b>NET COST OF SERVICES</b>	<b>9,055</b>	<b>4,891</b>	<b>5,663</b>

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<b>ASSET ACQUISITIONS</b>	<b>516</b>	<b>1,626</b>	<b>107</b>
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**MINISTER FOR FAIR TRADING AND MINISTER FOR SPORT AND  
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**44 DEPARTMENT OF FAIR TRADING**

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**44.1 Fair Trading and Marketplace Performance**

**44.1.2 Marketplace Performance**

Program Objective(s): To detect, remedy and deter unfair trading practices.

Program Description: Investigations into illegal conduct. Marketplace surveillance, industry consultation and prosecution.

	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<u>Outputs:</u>					
Investigations	no.	3,905	3,608	5,754	<b>5,999</b>
Product safety surveys	no.	43	250	605	<b>605</b>
Prosecutions	no.	334	370	495	<b>495</b>
Trader/Industry conduct profiles	no.	41	24	27	<b>27</b>
<u>Average Staffing:</u>	EFT	155	136	158	<b>159</b>

1998-99		<b>1999-2000</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	9,247	10,514	<b>11,387</b>
Other operating expenses	1,954	3,251	<b>3,212</b>
Depreciation and amortisation	600	268	<b>248</b>
Other expenses			
Indemnity payments	345	...	<b>...</b>
Legal and other costs	...	184	<b>200</b>
<b>Total Expenses</b>	<b>12,146</b>	<b>14,217</b>	<b>15,047</b>

Less:

**Retained Revenue -**

Sales of goods and services			
Recoupment of administration costs - general government agencies	1,700	923	<b>610</b>
Electrical appliance testing	660	695	<b>700</b>
Minor sales of goods and services	440	128	<b>125</b>

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**MINISTER FOR FAIR TRADING AND MINISTER FOR SPORT AND  
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**44 DEPARTMENT OF FAIR TRADING**

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**44.1 Fair Trading and Marketplace Performance**

**44.1.2 Marketplace Performance (cont)**

***OPERATING STATEMENT (cont)***

Investment income	703	410	<b>413</b>
Retained taxes, fees and fines	1,884	46	<b>41</b>
Grants and contributions	400	1,183	<b>1,171</b>
Other revenue	80	49	<b>50</b>
<b>Total Retained Revenue</b>	<b>5,867</b>	<b>3,434</b>	<b>3,110</b>
Gain/(loss) on disposal of non current assets	...	16	...
<b>NET COST OF SERVICES</b>	<b>6,279</b>	<b>10,767</b>	<b>11,937</b>
<b>ASSET ACQUISITIONS</b>	<b>488</b>	<b>1,683</b>	<b>343</b>

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**MINISTER FOR FAIR TRADING AND MINISTER FOR SPORT AND  
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**44 DEPARTMENT OF FAIR TRADING**

**44.1 Fair Trading and Marketplace Performance**

**44.1.3 Fair Trading Standards and Registers**

Program Objective(s): To maintain confidence in the marketplace through the provision of registration and licensing services.

Program Description: Registration of business names and co-operatives, incorporation of associations, issue of licences to traders and the maintenance of public registers and licensing systems.

	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<u>Outputs:</u>					
Registration and licensing enquiries	thous	266.3	284.1	314.8	<b>359.0</b>
Business names registered	thous	390.2	400.0	406.0	<b>412.0</b>
New business names	thous	70.1	74.0	75.0	<b>75.5</b>
Business name renewals	thous	60.8	66.0	67.0	<b>70.0</b>
Co-operatives registered	no.	892	857	856	<b>848</b>
Associations registered	thous	24.5	26.0	28.5	<b>31.5</b>
Total licences	thous	174.8	183.9	186.6	<b>191.5</b>
New licences issued	thous	11.5	14.8	14.8	<b>16.0</b>
Licences renewed	thous	113.7	114.0	118.8	<b>119.9</b>
Business licence packages issued	thous	25.3	28.4	31.0	<b>42.0</b>
<u>Average Staffing:</u>	EFT	206	196	197	<b>195</b>

1998-99		<b>1999-2000</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	9,863	10,185	<b>11,234</b>
Other operating expenses	4,344	4,762	<b>4,082</b>
Depreciation and amortisation	900	524	<b>500</b>
Grants and subsidies			
Co-operative development	350	197	<b>350</b>
Other expenses			
Indemnity payments	155	171	<b>211</b>
Ex gratia payments	...	12	<b>5</b>
<b>Total Expenses</b>	<b>15,612</b>	<b>15,851</b>	<b>16,382</b>

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**MINISTER FOR FAIR TRADING AND MINISTER FOR SPORT AND  
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**44 DEPARTMENT OF FAIR TRADING**

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**44.1 Fair Trading and Marketplace Performance**

**44.1.3 Fair Trading Standards and Registers (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Recoupment of administration costs - general			
government agencies	3,000	504	<b>333</b>
Minor sales of goods and services	625	100	<b>100</b>
Investment income	993	511	<b>515</b>
Retained taxes, fees and fines	3,581	57	<b>51</b>
Grants and contributions	500	453	<b>450</b>
Other revenue	110	62	<b>62</b>
<b>Total Retained Revenue</b>	<b>8,809</b>	<b>1,687</b>	<b>1,511</b>
Gain/(loss) on disposal of non current assets	...	20	...
<b>NET COST OF SERVICES</b>	<b>6,803</b>	<b>14,144</b>	<b>14,871</b>
<b>ASSET ACQUISITIONS</b>	<b>637</b>	<b>4,006</b>	<b>1,136</b>

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**MINISTER FOR FAIR TRADING AND MINISTER FOR SPORT AND RECREATION**

**44 DEPARTMENT OF FAIR TRADING**

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**44.1 Fair Trading and Marketplace Performance**

**44.1.4 Consumer and Trader Services**

Program Objective(s): To foster fairness and ethical trading in the marketplace.

Program Description: The provision of advice and mediation services and the administration of the Register of Encumbered Vehicles, strata titles and building insurance activities.

	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<u>Outputs:</u>					
Fair trading enquiries	thous	1,413.4	1,479.0	1,614.0	<b>1,708.0</b>
Referrals to other organisations	thous	26.6	38.3	41.0	<b>42.0</b>
Mediations	thous	26.6	35.9	30.7	<b>30.5</b>
Building insurance claims	thous	1.3	1.0	0.8	<b>0.5</b>
Register of Encumbered Vehicles certificates issued	thous	74.3	77.9	81.7	<b>85.5</b>
Vehicle encumbrances registered	thous	273.9	303.6	324.9	<b>357.4</b>
<u>Average Staffing:</u>	EFT	520	582	612	<b>615</b>

—————1998-99—————		<b>1999-2000</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	31,392	34,438	<b>35,985</b>
Other operating expenses	15,571	16,827	<b>16,907</b>
Depreciation and amortisation	2,600	2,302	<b>2,227</b>
Grants and subsidies			
Financial counselling services	840	1,185	<b>980</b>
Grants to non profit organisations	120	154	<b>120</b>
Miscellaneous education grants	500	610	<b>1,015</b>
Building service grants	600	410	<b>609</b>
Tenancy advice and advocacy education program	4,086	1,518	<b>1,416</b>
Other expenses			
Settlement of claims for damages	...	1,100	<b>1,300</b>
Indemnity payments	1,500	...	...
<b>Total Expenses</b>	<b>57,209</b>	<b>58,544</b>	<b>60,559</b>

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**MINISTER FOR FAIR TRADING AND MINISTER FOR SPORT AND  
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**44.1 Fair Trading and Marketplace Performance**

**44.1.4 Consumer and Trader Services (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Recoupment of administration costs - general			
government agencies	6,700	10,807	<b>7,142</b>
Register of Encumbered Vehicles fees	6,675	7,588	<b>7,700</b>
Minor sales of goods and services	1,890	84	<b>77</b>
Investment income	3,020	1,738	<b>1,746</b>
Retained taxes, fees and fines	7,562	19,200	<b>18,794</b>
Grants and contributions	1,493	12,525	<b>12,371</b>
Other revenue	340	283	<b>283</b>
<b>Total Retained Revenue</b>	<b>27,680</b>	<b>52,225</b>	<b>48,113</b>
Gain/(loss) on disposal of non current assets	...	65	...
<b>NET COST OF SERVICES</b>	<b>29,529</b>	<b>6,254</b>	<b>12,446</b>

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<b>ASSET ACQUISITIONS</b>	<b>3,179</b>	<b>9,594</b>	<b>4,505</b>
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**MINISTER FOR FAIR TRADING AND MINISTER FOR SPORT AND  
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**44 DEPARTMENT OF FAIR TRADING**

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**44.1 Fair Trading and Marketplace Performance**

**44.1.5 Tribunals**

Program Objective(s): To ensure impartial forums for the resolution of marketplace disputes.

Program Description: The resolution of disputes through the Residential and Fair Trading Tribunals and the Strata Schemes Board.

	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<u>Outputs:</u>					
Applications processed:					
Fair Trading Tribunal -					
Consumer Claims Division	thous	7.2	7.1	7.1	<b>7.0</b>
Building Disputes Division	thous	2.3	2.9	3.2	<b>3.0</b>
Commercial Division	no.	275	245	225	<b>300</b>
Motor Vehicle Division	no.	n.a.	n.a.	100	<b>500</b>
Residential Tribunal	thous	34.2	38.0	44.5	<b>53.0</b>
Strata Schemes Board adjudications	thous	2.0	0.6	0.7	<b>0.7</b>
Strata Schemes mediations	thous	n.a.	0.7	0.9	<b>1.0</b>
<u>Average Staffing:</u>	EFT	84	128	133	<b>140</b>

1998-99		<b>1999-2000</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

<b>Expenses -</b>			
Operating expenses -			
Employee related	10,422	11,879	<b>10,596</b>
Other operating expenses	4,147	6,185	<b>5,690</b>
Depreciation and amortisation	500	434	<b>413</b>
<b>Total Expenses</b>	<b>15,069</b>	<b>18,498</b>	<b>16,699</b>

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**MINISTER FOR FAIR TRADING AND MINISTER FOR SPORT AND  
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**44.1 Fair Trading and Marketplace Performance**

**44.1.5 Tribunals (**

***OPERATING STATEMENT (cont)***

**Retained Revenue -**

Sales of goods and services			
Recoupment of administration costs - general	7,903	5,852	
Minor sales of goods and services	395		...
Investment income		346	<b>349</b>
	1,483	39	
Grants and contributions	300		<b>3,257</b>
Other revenue	0	42	
<b>Total Retained Revenue</b>	<b>10,781</b>		<b>7,550</b>
Gain/(loss) on disposal of non current assets		15	...
	<b>4,288</b>	<b>9,082</b>	
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<b>ASSET ACQUISITIONS</b>	<b>612</b>		<b>618</b>

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**MINISTER FOR FAIR TRADING AND MINISTER FOR SPORT AND  
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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	24,497	25,340	<b>26,251</b>
Other operating expenses	16,568	17,353	<b>17,125</b>
Maintenance	1,811	1,909	<b>1,763</b>
Depreciation and amortisation	2,750	2,226	<b>2,461</b>
Grants and subsidies	29,712	30,702	<b>32,333</b>
<b>Total Expenses</b>	<b>75,338</b>	<b>77,530</b>	<b>79,933</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	18,080	19,117	<b>20,486</b>
Investment income	250	458	<b>426</b>
Grants and contributions	1,832	1,936	<b>2,213</b>
Other revenue	76	259	<b>100</b>
<b>Total Retained Revenue</b>	<b>20,238</b>	<b>21,770</b>	<b>23,225</b>
<b>NET COST OF SERVICES</b>	<b>55,100</b>	<b>55,760</b>	<b>56,708</b>

**MINISTER FOR FAIR TRADING AND MINISTER FOR SPORT AND  
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**45 DEPARTMENT OF SPORT AND RECREATION**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	23,017	23,506	<b>24,631</b>
Grants and subsidies	29,712	30,702	<b>32,333</b>
Other	21,249	19,603	<b>18,816</b>
<b>Total Payments</b>	<b>73,978</b>	<b>73,811</b>	<b>75,780</b>
<b>Receipts</b>			
Sale of goods and services	18,080	19,192	<b>20,485</b>
Other	2,421	3,150	<b>2,745</b>
<b>Total Receipts</b>	<b>20,501</b>	<b>22,342</b>	<b>23,230</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(53,477)</b>	<b>(51,469)</b>	<b>(52,550)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	110	...
Advance repayments received	400	419	<b>409</b>
Purchases of property, plant and equipment	(3,189)	(2,999)	<b>(4,884)</b>
Advances made	(1,100)	(890)	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(3,889)</b>	<b>(3,360)</b>	<b>(4,475)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	48,982	50,884	<b>49,480</b>
Capital appropriation	3,134	973	<b>4,884</b>
Asset sale proceeds transferred to the Consolidated Fund Entity	(55)	(55)	...
Cash reimbursements from the Consolidated Fund Entity	640	640	<b>693</b>
Cash transfers to Consolidated Fund	(527)	(328)	<b>(334)</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>52,174</b>	<b>52,114</b>	<b>54,723</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(5,192)</b>	<b>(2,715)</b>	<b>(2,302)</b>
Opening Cash and Cash Equivalents	11,323	11,416	<b>8,701</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>6,131</b>	<b>8,701</b>	<b>6,399</b>

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	<del>1998-99</del>		<b>1999-2000</b>
	Budget	Revised	<b>Budget</b>
	\$000	\$000	<b>\$000</b>
<hr/>			
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(55,100)	(55,760)	<b>(56,708)</b>
Non cash items added back	4,010	3,681	<b>4,019</b>
Change in operating assets and liabilities	(2,387)	610	<b>139</b>
<b>Net cash flow from operating activities</b>	<b>(53,477)</b>	<b>(51,469)</b>	<b>(52,550)</b>

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**MINISTER FOR FAIR TRADING AND MINISTER FOR SPORT AND**

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		Revised \$000	1999-2000 Budget \$000
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Investments	6,131	8,701	
Receivables	593		51
		281	275
	676	300	
<b>Total Current Assets</b>	<b>7,508</b>	<b>42</b>	<b>7,025</b>
Property, plant and equipment - Cost/valuation		123,140	128,024
Investments	(40,482)	(24,903)	
	2,950		2,531
<b>Total Non Current Assets</b>		<b>100,768</b>	<b>103,191</b>
	<b>86,624</b>	<b>110,510</b>	
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Employee entitlements	1,465	1,070	
Other	2,172		2,142
		1,662	1,662
	<b>5,299</b>	<b>4,812</b>	
<b>Total Liabilities</b>	<b>5,299</b>		<b>4,945</b>
<b>NET ASSETS</b>		<b>105,698</b>	<b>105,271</b>
Reserves	1,220		21,520
Accumulated funds		84,178	83,751
	<b>81,325</b>	<b>105,698</b>	

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**MINISTER FOR FAIR TRADING AND MINISTER FOR SPORT AND RECREATION**

**45 DEPARTMENT OF SPORT AND RECREATION**

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**45.1 Sport and Recreation in the Community**

**45.1.1 Sport and Recreation Development**

Program Objective(s): To provide and facilitate a diverse range of services for the people of New South Wales to participate in sport and recreation to improve their quality of life.

Program Description: Participation in sport and recreation at all levels by developing and extending partnerships with other Government agencies and the sport and recreation industry. Provide quality, customer focused, culturally diverse sport and recreation services.

<u>Outcomes:</u>	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
Customers satisfied with services NSW population 18 years and over participating in organised sport and physical activities	%	86	90	93	<b>93</b>
NSW population aged 5-17 years participating in organised sport and physical activities	%	24	25	26	<b>28</b>
Sport and Recreation community organisations adopting Active Australia provider model	no.	n.a.	15	100	<b>150</b>
 <u>Outputs:</u>					
Outdoor education program (participant days)	thous	254	260	265	<b>260</b>
Swimsafe program (participant days)	thous	446	440	410	<b>362</b>
Sport and Recreation Centres and Academies (participant days)	thous	482	487	496	<b>535</b>
Local level sports facilities completed	no.	372	400	380	<b>460</b>
Regional sports facilities developed or planned	no.	9	20	25	<b>28</b>
High performance sport squads	no.	16	25	26	<b>26</b>
Scholarships to high performance athletes	no.	580	600	681	<b>690</b>
<u>Average Staffing:</u>	EFT	363	360	354	<b>363</b>

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**MINISTER FOR FAIR TRADING AND MINISTER FOR SPORT AND RECREATION**

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**45.1 Sport and Recreation in the Community**

**45.1.1 Sport and Recreation Development (**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	24,423	25,340	<b>26,251</b>
Other operating expenses	16,514	17,188	<b>16,954</b>
Maintenance	1,811	1,909	<b>1,763</b>
Depreciation and amortisation	2,450	1,868	<b>2,103</b>
Grants and subsidies			
Sporting associations	2,988	4,437	<b>3,541</b>
Sports development assistance	2,546	2,058	<b>2,552</b>
Assistance for special community groups	...	46	<b>310</b>
International Sporting Events Council	500	500	<b>500</b>
NSW Institute of Sport	3,000	3,792	<b>3,463</b>
State Sports Centre - maintenance	801	801	<b>1,908</b>
Regional sporting facilities - capital grants	4,900	4,470	<b>4,351</b>
Local Government sporting facilities - capital grants	10,877	10,093	<b>11,383</b>
International Athletic and Aquatic Centres	4,100	4,505	<b>4,325</b>
<b>Total Expenses</b>	<b>74,910</b>	<b>77,007</b>	<b>79,404</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Sport and recreation centres	15,990	16,905	<b>18,402</b>
Board and lodging	255	368	<b>336</b>
Minor sales of goods and services	1,180	1,187	<b>1,080</b>
Investment income	250	435	<b>414</b>
Grants and contributions	1,832	1,936	<b>2,213</b>
Other revenue	76	256	<b>100</b>
<b>Total Retained Revenue</b>	<b>19,583</b>	<b>21,087</b>	<b>22,545</b>
<b>NET COST OF SERVICES</b>	<b>55,327</b>	<b>55,920</b>	<b>56,859</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>3,189</b>	<b>2,999</b>	<b>4,884</b>

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## MINISTER FOR FAIR TRADING AND MINISTER FOR SPORT AND

### 45 DEPARTMENT OF SPORT AND RECREATION

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#### 45.1 Sport and Recreation in the Community

Program Objective(s): To provide, through a leasing arrangement, a world class facility to motorsport industry, whilst achieving a commercial return from the Eastern Creek Raceway property.

\_\_\_\_\_ Ensuring that participants and spectators have a venue in New South Wales of international standard that can be used to run that private sector promoters can stage appropriate market driven events.

<u>Activities</u>	1999-2000	
Lease Administration	...	
	1998-99	1999-2000
	Budget \$00	Budget \$000
<b>Expenses -</b>		
Operating expenses -		
Other operating expenses	74	...
Depreciation and	54	171
	300	358
<b>Total Expenses</b>	<b>428</b>	<b>529</b>
Less:		
Sales of goods and services		
Rents and leases - other	...	657
Other revenue	...	23
	...	...
<b>Total Retained Revenue</b>	<b>(227)</b>	<b>(160)</b>

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**MINISTER FOR FAIR TRADING AND MINISTER FOR SPORT AND  
RECREATION**

**MOTOR VEHICLE INDUSTRY REPAIR COUNCIL**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Investment income	53	50	51
Retained taxes, fees and fines	2,140	2,166	2,209
Other revenue	26	20	20
<b>Total Retained Revenue</b>	<b>2,219</b>	<b>2,236</b>	<b>2,280</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee Related	1,641	1,619	1,652
Other operating expenses	620	569	581
Depreciation and amortisation	73	73	75
<b>Total Expenses</b>	<b>2,334</b>	<b>2,261</b>	<b>2,308</b>
<b>SURPLUS/(DEFICIT)</b>	<b>(115)</b>	<b>(25)</b>	<b>(28)</b>

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**MINISTER FOR FAIR TRADING AND MINISTER FOR SPORT AND  
RECREATION**

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	1998-99 Budget \$000	1999-2000 Budget \$000
<b>CASH FLOW STATEMENT</b>		
<b>Receipts</b>		
Other	2,236	2,280
	<b>2,219</b>	<b>2,236</b>
<b>Payments</b>		
Employee Related	1,612	1,649
	620	539
	<b>2,227</b>	<b>2,250</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>85</b>	<b>30</b>
Proceeds from sale of property,	75	45
Purchases of property, plant and equipment	(145)	(101)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(41)</b>	<b>(53)</b>
	<b>(78)</b>	<b>44</b>
Opening Cash and Cash Equivalents	1,280	1,444
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>1,444</b>	<b>1,421</b>
Surplus/(deficit) for year before distributions	(115)	(28)
Non cash items added back	34	75
	37	37
<b>Net cash flow from operating activities</b>	<b>(8)</b>	<b>30</b>

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**MINISTER FOR FAIR TRADING AND MINISTER FOR SPORT AND  
RECREATION**

**MOTOR VEHICLE INDUSTRY REPAIR COUNCIL**

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	1998-99	1999-2000
	Budget \$000	Revised \$000
		<b>Budget \$000</b>
<b>STATEMENT OF FINANCIAL POSITION</b>		
<b>ASSETS -</b>		
<b>Current Assets -</b>		
Cash	1,202	1,444
	<b>1,202</b>	<b>1,444</b>
<b>Total Current Assets</b>		<b>1,421</b>
<b>Non Current Assets -</b>		
Property, plant and equipment - Cost/valuation	1,876	1,809
Accumulated depreciation	(449)	(419)
	<b>1,427</b>	<b>1,390</b>
<b>Total Non Current Assets</b>		<b>1,368</b>
<b>Total Assets</b>	<b>2,629</b>	<b>2,834</b>
<b>LIABILITIES -</b>		
<b>Current Liabilities -</b>		
Accounts payable	140	140
Employee entitlements	192	203
	<b>332</b>	<b>343</b>
<b>Total Current Liabilities</b>		<b>329</b>
<b>Non Current Liabilities -</b>		
Employee entitlements	699	677
	<b>699</b>	<b>674</b>
<b>Total Non Current Liabilities</b>		<b>674</b>
<b>Total Liabilities</b>	<b>1,031</b>	<b>1,020</b>
<b>NET ASSETS</b>	<b>1,598</b>	<b>1,814</b>
<b>EQUITY</b>		
Reserves	650	650
Accumulated funds	948	1,164
<b>TOTAL EQUITY</b>	<b>1,598</b>	<b>1,814</b>

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**MINISTER FOR FAIR TRADING AND MINISTER FOR SPORT AND  
RECREATION**

**RENTAL BOND BOARD**

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	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	5	...	...
Investment income	26,620	27,500	<b>27,500</b>
Other revenue	...	10	<b>10</b>
<b>Total Retained Revenue</b>	<b>26,625</b>	<b>27,510</b>	<b>27,510</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Other operating expenses	15,055	18,167	<b>14,617</b>
Grants and subsidies	32,400	8,235	<b>8,830</b>
Finance costs	1,100	750	<b>750</b>
<b>Total Expenses</b>	<b>48,555</b>	<b>27,152</b>	<b>24,197</b>
<b>SURPLUS/(DEFICIT)</b>	<b>(21,930)</b>	<b>358</b>	<b>3,313</b>

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**MINISTER FOR FAIR TRADING AND MINISTER FOR SPORT AND  
RECREATION**

**RENTAL BOND BOARD**

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	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	5	...	...
Other	26,848	19,686	<b>20,000</b>
<b>Total Receipts</b>	<b>26,853</b>	<b>19,686</b>	<b>20,000</b>
<b>Payments</b>			
Grants and subsidies	32,400	30,735	<b>16,330</b>
Finance costs	1,100	750	<b>750</b>
Other	15,045	19,004	<b>14,607</b>
<b>Total Payments</b>	<b>48,545</b>	<b>50,489</b>	<b>31,687</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(21,692)</b>	<b>(30,803)</b>	<b>(11,687)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of investments	30,000	25,310	<b>13,250</b>
Advance repayments received	...	850	<b>50</b>
Purchases of investments	(8,371)	(7,957)	<b>(436)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>21,629</b>	<b>18,203</b>	<b>12,864</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(63)</b>	<b>(12,600)</b>	<b>1,177</b>
Opening Cash and Cash Equivalents	563	18,911	<b>6,311</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>500</b>	<b>6,311</b>	<b>7,488</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	(21,930)	358	<b>3,313</b>
Non cash items added back	...	(7,500)	<b>(7,500)</b>
Change in operating assets and liabilities	238	(23,661)	<b>(7,500)</b>
<b>Net cash flow from operating activities</b>	<b>(21,692)</b>	<b>(30,803)</b>	<b>(11,687)</b>

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**MINISTER FOR FAIR TRADING AND MINISTER FOR SPORT AND****RENTAL BOND BOARD**

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		Revised \$000	1999-2000 Budget \$000
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Investments	500	6,311	<b>14,340</b>
Receivables	24,102	2,673	<b>2,673</b>
	<b>29,260</b>	<b>28,512</b>	
<b>Non Current Assets -</b>			
Investments		1,126	<b>950</b>
	1,326	...	
<b>Total Non Current Assets</b>	<b>1,681</b>		<b>950</b>
<b>Total Assets</b>	<b>41</b>	<b>29,638</b>	
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
	455	7,547	
<b>Total Current Liabilities</b>	<b>455</b>		<b>47</b>
<b>Total Liabilities</b>		<b>7,547</b>	<b>47</b>
	<b>30,486</b>	<b>22,091</b>	
<b>EQUITY</b>			
Accumulated funds		22,091	<b>25,404</b>
	<b>30,486</b>	<b>22,091</b>	

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**MINISTER FOR FAIR TRADING AND MINISTER FOR SPORT AND  
RECREATION**

**STATE SPORTS CENTRE TRUST**

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	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	2,300	2,075	2,305
Investment income	48	24	24
Grants and contributions	821	16,304	1,912
Other revenue	115	98	104
<b>Total Retained Revenue</b>	<b>3,284</b>	<b>18,501</b>	<b>4,345</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee Related	1,676	1,662	1,742
Other operating expenses	1,173	995	1,111
Maintenance	330	295	852
Depreciation and amortisation	1,868	1,954	2,058
<b>Total Expenses</b>	<b>5,047</b>	<b>4,906</b>	<b>5,763</b>
Gain/(loss) on disposal of non current assets	13	13	...
<b>SURPLUS/(DEFICIT) BEFORE DISTRIBUTIONS</b>	<b>(1,750)</b>	<b>13,608</b>	<b>(1,418)</b>

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**MINISTER FOR FAIR TRADING AND MINISTER FOR SPORT AND  
RECREATION**

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	1998-99 Budget \$000	1999-2000 Budget \$000
<b>CASH FLOW STATEMENT</b>		
<b>Receipts</b>		
Sale of goods and services	984	2,039 942
<b>Total Receipts</b>	<b>3,187</b>	<b>4,338</b>
<b>Payments</b>		
Other	1,677 1,471	1,650 1,961
<b>Total Payments</b>	<b>2,904</b>	<b>3,698</b>
	<b>39</b>	<b>77</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
Proceeds from sale of property, plant and equipment	90	...
Proceeds from sale of investments	(50)	196 (477)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>40</b>	<b>(614)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>35</b>	<b>(131)</b> <b>26</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>114</b>	<b>141</b>
<b>CASH FLOW RECONCILIATION</b>		
Non cash items added back	(1,750) 1,768	13,608
Change in operating assets and liabilities		(1) ...
	<b>39</b>	<b>77</b>

**MINISTER FOR FAIR TRADING AND MINISTER FOR SPORT AND  
RECREATION**

**STATE SPORTS CENTRE TRUST**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	114	115	141
Investments	500	254	200
Receivables	236	180	191
Inventories	32	34	33
Other	8	28	29
<b>Total Current Assets</b>	<b>890</b>	<b>611</b>	<b>594</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Cost/valuation	35,712	47,005	47,667
Accumulated depreciation	(5,075)	(4,606)	(6,658)
<b>Total Non Current Assets</b>	<b>30,637</b>	<b>42,399</b>	<b>41,009</b>
<b>Total Assets</b>	<b>31,527</b>	<b>43,010</b>	<b>41,603</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	244	208	210
Employee entitlements	118	119	121
Other	206	210	214
<b>Total Current Liabilities</b>	<b>568</b>	<b>537</b>	<b>545</b>
<b>Non Current Liabilities -</b>			
Employee entitlements	110	130	132
Other	118	118	119
<b>Total Non Current Liabilities</b>	<b>228</b>	<b>248</b>	<b>251</b>
<b>Total Liabilities</b>	<b>796</b>	<b>785</b>	<b>796</b>
<b>NET ASSETS</b>	<b>30,731</b>	<b>42,225</b>	<b>40,807</b>
<b>EQUITY</b>			
Reserves	2,700	2,700	2,700
Accumulated funds	28,031	39,525	38,107
<b>TOTAL EQUITY</b>	<b>30,731</b>	<b>42,225</b>	<b>40,807</b>



# MINISTER FOR GAMING AND RACING

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## OVERVIEW

<i>Agency</i>	<i>Budget 1998-99 \$m</i>	<i>Budget 1999-2000 \$m</i>	<i>Variation</i>	
				<i>%</i>
<b>Department of Gaming and Racing</b>				
Total Expenses .....	38.0	37.2	(-)	2.2
Asset Acquisitions .....	4.0	0.4	(-)	91.9
<b>Casino Control Authority</b>				
Total Expenses .....	3.4	3.5		2.9
Asset Acquisitions .....	0.1	0.1		20.0
<b>Greyhound Racing Authority</b>				
Total Expenses .....	2.6	2.6		...
Asset Acquisitions .....	...	...		...
<b>Harness Racing New South Wales</b>				
Total Expenses .....	5.2	4.5	(-)	13.4
Asset Acquisitions .....	1.8	1.0	(-)	44.4
<b>Total, Minister for Gaming and Racing</b>				
Total Expenses .....	<b>49.2</b>	<b>47.8</b>	(-)	<b>2.8</b>
Asset Acquisitions .....	<b>5.9</b>	<b>1.5</b>	(-)	<b>74.6</b>

## DEPARTMENT OF GAMING AND RACING

The responsibilities of the Department of Gaming and Racing involve ensuring the proper conduct and balanced development of the liquor, gaming, racing and charity industries.

### Expenditure Trends and Recent Developments

Expenditure in 1999-2000 is expected to decrease slightly in comparison to 1998-99, reflecting savings achieved by the Department. A major capital work was completed by the Department in 1998-99 involving the upgrade of the Department's current accommodation.

During the period 1994-95 to 1998-99 there has been a significant increase in gaming revenue collected by the Department.

The Department anticipates that gambling duty collected in the immediate years will now stabilise at current rates with only moderate growth in the future.

Racing revenue has shown decline, largely as a result of the decrease in the Government's share of "off-course" betting venues following privatisation of the TAB and a continuing decline in bookmaker turnover.

The Racecourse Development Fund and the Racing Assistance Fund were wound up in June 1998 under the provisions of the Totalizator Act 1997. All existing assets and liabilities were transferred to the TAB or other bodies as the Minister directed.

## **Strategic Directions**

The Department continues to focus on the reform of NSW gaming, racing, liquor, and charities industries. Specific initiatives that will occur over the medium term include the:

- ◆ finalisation of legislation, and controls and administrative arrangements for the Central Monitoring System and Statewide Links following privatisation of the TAB. The Department will use the system to monitor machine gaming in New South Wales and the TAB's operation of the system;
- ◆ the review of liquor and gaming legislation in accordance with National Competition Policy requirements; and
- ◆ the ongoing development and implementation of measures to minimise harm through gambling.

In November 1998 the Independent Pricing and Regulatory Tribunal completed its inquiry into the appropriate regulatory structure for gaming and recommended a number of reforms to foster responsible gaming practices. The Department will implement reforms determined by the Government in response to the Tribunal's recommendations.

## **1999-2000 Budget**

### ***Total Expenses***

Total expenses for the Department of Gaming and Racing in 1999-2000 are estimated at \$37.2 million.

Major features of the Department's expenditure include:

- ◆ an increase in expenditure by the Casino Community Benefit Fund from \$6.6 million in 1998-99 to \$11.3 million. These funds will be used for problem gambling related research, education, treatment and rehabilitation services and other community benefit projects;

- ◆ developing a framework for the balanced development of the liquor, gaming and charity industries, taking into account the social impacts of legislative and policy measures (\$5.7 million);
- ◆ the adoption of a more risk-managed approach to supervision and inspections of Star City casino operations and the conduct of gaming (\$2.9 million);
- ◆ enhancing the integrity of the machine gaming, wagering, liquor and charities industries by setting standards and undertaking compliance activities (\$15 million); and
- ◆ providing a continuing revenue base to government through the assessment and collection of machine gaming duty (\$2.2 million).

### **Asset Acquisitions**

The Department's acquisition program of \$353,000 for 1999-2000 will provide for implementation of Internet/Intranet-based communications and purchase of minor plant and equipment.

## **CASINO CONTROL AUTHORITY**

### **Expenditure Trends and Recent Developments**

Total expenses over the last four years have reflected the work required to finalise the grant of the casino licence, establishment of the temporary casino and fund a Supreme Court action initiated against the Authority by Darling Casino Limited.

Total expenses in 1997-98 were relatively higher due to the development and opening of the permanent casino, the conduct of the statutory investigation of the casino operator (Section 31 Investigation) and the independent statutory inquiry into the proposed merger between Showboat Inc and Harrah's Entertainment Inc. Most of these project expenses were recoverable from the relevant users as well as the litigation costs from Darling Casino Limited subsequent to the High Court's decision on 3 April 1997.

### **Strategic Directions**

Since the opening of the permanent casino on 26 November 1997, the Authority has moved into significantly different management and strategy review processes which will be designed to address issues pertinent to the operation of the permanent casino.

### **1999-2000 Budget**

The Casino Control Authority has estimated total expenses of \$3.5 million. Total current expenses will be slightly higher in 1999-2000 compared with the previous year due to expenditure incurred on the Leighton Probity Inquiry, the TABCORP Investigation and the Section 31 investigation. Expenditure incurred on the Leighton Inquiry and the TABCORP Investigation will be fully recoverable.

The capital allocation of \$60,000 will be for the replacement of fully depreciated and/or obsolete computer software, computer equipment and office equipment.

## **GREYHOUND RACING AUTHORITY**

The Greyhound Racing Authority, constituted under the provisions of the *Greyhound Racing Authority Act 1985*, is responsible for the control and regulation of greyhound racing in New South Wales.

Following the privatisation of the Totalizator Agency Board (TAB), the Government restructured the Authority to give greyhound racing clubs and the industry direct representation on the Board with a separation of powers between the controlling and regulatory function and the commercial functions.

The Greyhound Racing Authority continues to develop a viable industry for the benefit of all participants involved in greyhound racing. A strategic plan for the industry was launched in August 1998 and included the investigation of a central grading system whereby greyhound nominations would be sent to the Authority.

## **HARNESS RACING NEW SOUTH WALES**

Harness Racing New South Wales (HRNSW) is the controlling body for harness racing in New South Wales. It derives revenue from fees and charges levied on clubs and participants for registration and services rendered. In addition it receives an allocation from payments made to the harness racing industry by TAB Limited.

As a consequence of the privatisation of the TAB, the HRNSW is responsible for the receipt and disbursement of funds, derived from the TAB distribution agreement, to the harness racing clubs. The HRNSW in union with industry participants has more direct control over industry funds. This includes capital funding, following the transfer in July 1998 of activities from the former Racecourse Development Committee.

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**MINISTER FOR GAMING AND RACING**  
**46 DEPARTMENT OF GAMING AND RACING**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	20,676	20,892	<b>17,367</b>
Other operating expenses	5,957	6,079	<b>5,934</b>
Maintenance	393	530	<b>710</b>
Depreciation and amortisation	1,010	1,381	<b>1,880</b>
Grants and subsidies	...	295	...
Other expenses	10,005	6,605	<b>11,305</b>
<b>Total Expenses</b>	<b>38,041</b>	<b>35,782</b>	<b>37,196</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	905	960	<b>622</b>
Investment income	521	589	<b>556</b>
Grants and contributions	80	80	<b>80</b>
Other revenue	24	1,128	<b>1,524</b>
<b>Total Retained Revenue</b>	<b>1,530</b>	<b>2,757</b>	<b>2,782</b>
<b>NET COST OF SERVICES</b>	<b>36,511</b>	<b>33,025</b>	<b>34,414</b>

**MINISTER FOR GAMING AND RACING**  
**46 DEPARTMENT OF GAMING AND RACING**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	18,391	18,563	16,006
Grants and subsidies	...	295	...
Other	16,362	13,545	18,071
<b>Total Payments</b>	<b>34,753</b>	<b>32,403</b>	<b>34,077</b>
<b>Receipts</b>			
Sale of goods and services	905	960	624
Other	645	1,724	2,211
<b>Total Receipts</b>	<b>1,550</b>	<b>2,684</b>	<b>2,835</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(33,203)</b>	<b>(29,719)</b>	<b>(31,242)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(3,999)	(4,349)	(353)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(3,999)</b>	<b>(4,349)</b>	<b>(353)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	33,298	33,437	30,674
Capital appropriation	3,999	4,349	353
Cash reimbursements from the Consolidated Fund Entity	462	541	440
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>37,759</b>	<b>38,327</b>	<b>31,467</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>557</b>	<b>4,259</b>	<b>(128)</b>
Opening Cash and Cash Equivalents	12,865	14,366	18,625
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>13,422</b>	<b>18,625</b>	<b>18,497</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(36,511)	(33,025)	(34,414)
Non cash items added back	2,877	3,087	3,454
Change in operating assets and liabilities	431	219	(282)
<b>Net cash flow from operating activities</b>	<b>(33,203)</b>	<b>(29,719)</b>	<b>(31,242)</b>

**MINISTER FOR GAMING AND RACING**  
**46 DEPARTMENT OF GAMING AND RACING**

	1998-99		1999-2000 Budget \$000
	Budget \$000	Revised \$000	
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	13,422	18,625	<b>18,497</b>
Receivables	237	458	<b>405</b>
Other	52	69	<b>69</b>
<b>Total Current Assets</b>	<b>13,711</b>	<b>19,152</b>	<b>18,971</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Cost/valuation	10,618	10,547	<b>10,900</b>
Accumulated depreciation	(4,143)	(4,658)	<b>(6,538)</b>
<b>Total Non Current Assets</b>	<b>6,475</b>	<b>5,889</b>	<b>4,362</b>
<b>Total Assets</b>	<b>20,186</b>	<b>25,041</b>	<b>23,333</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	911	1,097	<b>966</b>
Employee entitlements	1,987	2,004	<b>1,800</b>
<b>Total Current Liabilities</b>	<b>2,898</b>	<b>3,101</b>	<b>2,766</b>
<b>Total Liabilities</b>	<b>2,898</b>	<b>3,101</b>	<b>2,766</b>
<b>NET ASSETS</b>	<b>17,288</b>	<b>21,940</b>	<b>20,567</b>
<b>EQUITY</b>			
Accumulated funds	17,288	21,940	<b>20,567</b>
<b>TOTAL EQUITY</b>	<b>17,288</b>	<b>21,940</b>	<b>20,567</b>

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**MINISTER FOR GAMING AND RACING**  
**46 DEPARTMENT OF GAMING AND RACING**

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**46.1 Policy and Development**

**46.1.1 Policy and Development**

Program Objective(s): To ensure the proper conduct and balanced development of the liquor, gaming and charity industries and to assist in the development of those industries.

Program Description: Reviewing, developing and implementing legislative and administrative policies for the liquor, gaming and charity industries by monitoring performance, evaluating existing policies and regularly liaising with interest groups. Provision of funds, derived from casino revenue, to be administered by the Community Benefit Fund.

	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<u>Outputs:</u>					
Industry bulletins issued	no.	11	12	7	<b>6</b>
Workshops conducted	no.	...	35	25	<b>20</b>
Premises represented at workshops	no.	...	400	500	<b>500</b>
Enquiries received	no.	9,092	12,000	16,800	<b>16,000</b>
New licensee kits issued	no.	2,268	1,000	1,000	<b>1,000</b>
Proof of age cards issued	no.	25,000	37,000	37,000	<b>39,000</b>
<u>Average Staffing:</u>	EFT	43	37	36	<b>36</b>

1998-99		<b>1999-2000</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	2,658	2,867	<b>2,717</b>
Other operating expenses	1,540	2,297	<b>2,691</b>
Maintenance	46	259	<b>100</b>
Depreciation and amortisation	135	241	<b>303</b>
Other expenses			
Community Benefit Fund	10,000	6,600	<b>11,300</b>
<b>Total Expenses</b>	<b>14,379</b>	<b>12,264</b>	<b>17,111</b>

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**MINISTER FOR GAMING AND RACING**  
**46 DEPARTMENT OF GAMING AND RACING**

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**46.1 Policy and Development**

**46.1.1 Policy and Development (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services	327	472	<b>475</b>
Investment income	484	543	<b>511</b>
Grants and contributions	80	80	<b>80</b>
Other revenue	2	647	<b>1,063</b>

<b>Total Retained Revenue</b>	<b>893</b>	<b>1,742</b>	<b>2,129</b>
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<b>NET COST OF SERVICES</b>	<b>13,486</b>	<b>10,522</b>	<b>14,982</b>
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<b>ASSET ACQUISITIONS</b>	<b>373</b>	<b>587</b>	<b>42</b>
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**MINISTER FOR GAMING AND RACING**  
**46 DEPARTMENT OF GAMING AND RACING**

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**46.2 Compliance**

**46.2.1 Liquor and Machine Gaming Compliance**

Program Objective(s): To ensure the integrity of the liquor and machine gaming industries. To monitor and enforce reporting and compliance procedures for liquor and machine gaming fees.

Program Description: Conducting inspections to protect Government revenue. Ensuring compliance by clubs/licensees of statutory responsibilities. Reviewing applications to the Licensing Court and Liquor Administration Board. Representing the Director of Liquor and Gaming in proceedings before those bodies. Maintaining the principal Registry of the Licensing Court.

<u>Outputs:</u>	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
Disciplinary and prosecution proceedings instituted before Licensing Court	no.	760	20	15	<b>20</b>
Complaints received concerning the conduct of licensed and club premises	no.	500	530	570	<b>700</b>
Licence applications reviewed	no.	4,650	4,428	3,500	<b>3,500</b>
Educational visits to licensees	no.	55	60	...	...
Compliance notices issued	no.	199	400	900	<b>800</b>
Hotel gaming device inspections	no.	391	450	750	<b>400</b>
Club gaming device inspections	no.	45	225	500	<b>500</b>
Harm minimisation inspections	no.	...	500	600	<b>700</b>
Club inspections	no.	...	350	350	<b>300</b>
Function licences reviewed	no.	...	2,400	2,200	<b>2,000</b>
<u>Average Staffing:</u>	EFT	139	128	124	<b>125</b>

—————1998-99—————		<b>1999-2000</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	7,101	7,015	<b>7,281</b>
Other operating expenses	1,466	1,481	<b>1,425</b>
Maintenance	154	80	<b>354</b>
Depreciation and amortisation	344	522	<b>750</b>
<b>Total Expenses</b>	<b>9,065</b>	<b>9,098</b>	<b>9,810</b>

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**MINISTER FOR GAMING AND RACING**  
**46 DEPARTMENT OF GAMING AND RACING**

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**46.2 Compliance**

**46.2.1 Liquor and Machine Gaming Compliance (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services	37	91	<b>103</b>
Investment income	13	20	<b>26</b>
Other revenue	8	175	<b>267</b>

<b>Total Retained Revenue</b>	<b>58</b>	<b>286</b>	<b>396</b>
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<b>NET COST OF SERVICES</b>	<b>9,007</b>	<b>8,812</b>	<b>9,414</b>
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<b>ASSET ACQUISITIONS</b>	<b>1,363</b>	<b>1,377</b>	<b>141</b>
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**MINISTER FOR GAMING AND RACING**  
**46 DEPARTMENT OF GAMING AND RACING**

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**46.2 Compliance**

**46.2.2 Technology Services**

Program Objective(s): To regulate machine gaming in hotels and registered clubs.

Program Description: Determining standards for machine gaming in hotels and registered clubs. Evaluating machine gaming equipment and conducting field technical inspections. Maintaining a computerised data base.

	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<u>Outputs:</u>					
Gaming device applications approved	no.	716	485	500	<b>600</b>
Gaming systems approved	no.	8	13	10	<b>10</b>
Field inspections undertaken (premises)	no.	407	310	200	<b>125</b>
Gaming devices inspected	no.	1,633	1,573	750	<b>600</b>
New gaming devices approved	no.	176	239	250	<b>200</b>
New gaming systems approved	no.	...	...	...	<b>5</b>
<u>Average Staffing:</u>	EFT	32	31	27	<b>7</b>

1998-99		<b>1999-2000</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	1,409	1,365	<b>451</b>
Other operating expenses	353	286	<b>229</b>
Maintenance	35	15	<b>18</b>
Depreciation and amortisation	151	112	<b>143</b>
<b>Total Expenses</b>	<b>1,948</b>	<b>1,778</b>	<b>841</b>

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**MINISTER FOR GAMING AND RACING**  
**46 DEPARTMENT OF GAMING AND RACING**

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**46.2 Compliance**

**46.2.2 Technology Services (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Device evaluation fees	464	338	...
Minor sales of goods and services	20	10	<b>3</b>
Investment income	3	5	<b>1</b>
Other revenue	2	38	<b>14</b>
<b>Total Retained Revenue</b>	<b>489</b>	<b>391</b>	<b>18</b>
<b>NET COST OF SERVICES</b>	<b>1,459</b>	<b>1,387</b>	<b>823</b>

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<b>ASSET ACQUISITIONS</b>	<b>315</b>	<b>355</b>	<b>32</b>
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**MINISTER FOR GAMING AND RACING**  
**46 DEPARTMENT OF GAMING AND RACING**

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**46.2 Compliance**

**46.2.3 Liquor and Machine Gaming Revenue**

Program Objective(s): To optimise, assess and collect government revenue from liquor and machine gaming operations.

Program Description: Assessing and collecting annual fees for the sale and supply of liquor. Assessing and collecting machine gaming duty payable by hotels and registered clubs. Recovering outstanding revenue.

	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<u>Outputs:</u>					
Liquor fees assessed	\$m	297	5	5	<b>5</b>
Club gaming machine duty assessed	\$m	481	529	530	<b>540</b>
Hotel gaming machine duty assessed	\$m	53	151	250	<b>300</b>
Applications processed for -					
Club gaming machines	no.	12,087	10,928	12,000	<b>7,000</b>
Hotel gaming machines	no.	3,687	8,915	11,500	<b>6,250</b>
Subsidiary equipment	no.	159	268	200	<b>150</b>
Progressive gaming systems	no.	7,516	7,805	9,000	<b>5,000</b>
Liquor fee subsidy applications processed	no.	n.a.	881	1,120	<b>1,150</b>
<u>Average Staffing:</u>	EFT	41	42	38	<b>32</b>

1998-99		<b>1999-2000</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	1,813	1,720	<b>1,640</b>
Other operating expenses	659	547	<b>384</b>
Maintenance	44	117	<b>82</b>
Depreciation and amortisation	106	111	<b>139</b>
<b>Total Expenses</b>	<b>2,622</b>	<b>2,495</b>	<b>2,245</b>

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**MINISTER FOR GAMING AND RACING**  
**46 DEPARTMENT OF GAMING AND RACING**

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**46.2 Compliance**

**46.2.3 Liquor and Machine Gaming Revenue (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services	18	13	14
Investment income	5	6	6
Other revenue	2	51	64
<b>Total Retained Revenue</b>	<b>25</b>	<b>70</b>	<b>84</b>
<b>NET COST OF SERVICES</b>	<b>2,597</b>	<b>2,425</b>	<b>2,161</b>
<b>ASSET ACQUISITIONS</b>	<b>408</b>	<b>278</b>	<b>38</b>

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**MINISTER FOR GAMING AND RACING**  
**46 DEPARTMENT OF GAMING AND RACING**

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**46.3 Public Charity Fundraising Standards**

**46.3.1 Public Charity Fundraising Standards**

Program Objective(s): To ensure the integrity of fundraising for charity.

Program Description: Approving fundraising activities for charity. Monitoring and inspecting financial affairs/management of charities. Issuing permits and collecting fees for conduct of lotteries and games of chance.

	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<u>Outputs:</u>					
Authorities to fundraise issued	no.	736	842	800	<b>3,200</b>
Authorities to fundraise revoked	no.	...	...	...	<b>2</b>
Education seminars conducted	no.	30	39	47	<b>30</b>
Complaints received	no.	524	515	450	<b>420</b>
Inspections and investigations conducted	no.	518	500	440	<b>400</b>
Breach/compliance notices issued	no.	438	405	400	<b>390</b>
Trade promotion competitions processed	no.	8,110	10,124	11,500	<b>12,500</b>
Community gaming permits processed	no.	568	590	550	<b>400</b>
<u>Average Staffing:</u>	EFT	31	31	29	<b>30</b>

————1998-99————		<b>1999-2000</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	1,590	1,703	<b>1,634</b>
Other operating expenses	310	292	<b>279</b>
Maintenance	34	17	<b>76</b>
Depreciation and amortisation	87	112	<b>185</b>
<b>Total Expenses</b>	<b>2,021</b>	<b>2,124</b>	<b>2,174</b>

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**MINISTER FOR GAMING AND RACING**  
**46 DEPARTMENT OF GAMING AND RACING**

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**46.3 Public Charity Fundraising Standards**

**46.3.1 Public Charity Fundraising Standards (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services	17	13	<b>15</b>
Investment income	4	5	<b>6</b>
Other revenue	2	43	<b>59</b>
<b>Total Retained Revenue</b>	<b>23</b>	<b>61</b>	<b>80</b>
<b>NET COST OF SERVICES</b>	<b>1,998</b>	<b>2,063</b>	<b>2,094</b>
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<b>ASSET ACQUISITIONS</b>	<b>303</b>	<b>246</b>	<b>31</b>

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**MINISTER FOR GAMING AND RACING**  
**46 DEPARTMENT OF GAMING AND RACING**

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**46.4 Casino Surveillance Division**

**46.4.1 Casino Surveillance Division**

Program Objective(s): To protect the integrity of casino gaming in New South Wales.

Program Description: Supervision and inspection of casino operations and the conduct of gaming in the casino. Reporting to the Casino Control Authority on applications for personnel licences. Instigation of disciplinary action against licensees.

	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<u>Outputs:</u>					
Casino employee licence applications investigated and reported	no.	2,800	3,500	1,100	<b>2,100</b>
Controlled contracts investigated and reported	no.	50	150	n.a.	<b>n.a.</b>
Special audits conducted on casino operations	no.	20	20	24	<b>n.a.</b>
Complaints relating to conduct of casino gaming received and investigated	no.	278	291	360	<b>360</b>
Applications for review of exclusion orders investigated and reported	no.	31	30	36	<b>30</b>
Prosecution of offences under Casino Control Act 1992	no.	2	53	80	<b>40</b>
Probity assessments of industry personnel	no.	54	43	20	<b>4</b>
<u>Average Staffing:</u>	EFT	71	71	67	<b>29</b>

1998-99		<b>1999-2000</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	4,272	4,368	<b>2,094</b>
Other operating expenses	1,091	744	<b>522</b>
Maintenance	75	35	<b>73</b>
Depreciation and amortisation	178	198	<b>190</b>
<b>Total Expenses</b>	<b>5,616</b>	<b>5,345</b>	<b>2,879</b>

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**MINISTER FOR GAMING AND RACING**  
**46 DEPARTMENT OF GAMING AND RACING**

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**46.4 Casino Surveillance Division**

**46.4.1 Casino Surveillance Division (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services	22	23	12
Investment income	8	10	6
Other revenue	8	89	57

<b>Total Retained Revenue</b>	<b>38</b>	<b>122</b>	<b>75</b>
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<b>NET COST OF SERVICES</b>	<b>5,578</b>	<b>5,223</b>	<b>2,804</b>
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<b>ASSET ACQUISITIONS</b>	<b>687</b>	<b>530</b>	<b>69</b>
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**MINISTER FOR GAMING AND RACING**  
**46 DEPARTMENT OF GAMING AND RACING**

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**46.5 Sport and Recreation in the Community**

**46.5.1 Development, Control and Regulation of the Racing Industry**

Program Objective(s): To support and enhance the viability of racing organisations. To raise revenue from taxes on the operations of bookmakers and totalizators. To protect the interests of the public in relation to racing operations.

Program Description: Advice to the Minister on the development, management and operation of the galloping, trotting and greyhound industries and on-and off-course betting. Provision of support to race clubs for capital improvements. Monitoring of totalizators' and bookmakers' operations and collection of totalizator commissions and bookmakers' taxes.

	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<u>Outputs:</u>					
Betting taxation collected	\$m	339	296	192	<b>197</b>
Attendances at race meetings by inspectors	no.	1,000	950	1,050	<b>800</b>
<u>Average Staffing:</u>	EFT	31	32	31	<b>26</b>

1998-99		<b>1999-2000</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	1,833	1,854	<b>1,550</b>
Other operating expenses	538	432	<b>404</b>
Maintenance	5	7	<b>7</b>
Depreciation and amortisation	9	85	<b>170</b>
Grants and subsidies			
Sporting associations	...	295	...
Other expenses			
Bookmakers Revision Committee	5	5	<b>5</b>
<b>Total Expenses</b>	<b>2,390</b>	<b>2,678</b>	<b>2,136</b>

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**MINISTER FOR GAMING AND RACING**  
**46 DEPARTMENT OF GAMING AND RACING**

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**46.5 Sport and Recreation in the Community**

**46.5.1 Development, Control and Regulation of the Racing Industry  
(cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Investment income	4	...	...
Other revenue	...	85	...

<b>Total Retained Revenue</b>	4	85	...
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<b>NET COST OF SERVICES</b>	2,386	2,593	2,136
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<b>ASSET ACQUISITIONS</b>	550	402	...
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**MINISTER FOR GAMING AND RACING**  
**47 CASINO CONTROL AUTHORITY**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<hr/>			
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	1,578	1,578	1,644
Other operating expenses	1,604	1,450	1,664
Depreciation and amortisation	250	220	210
<b>Total Expenses</b>	<b>3,432</b>	<b>3,248</b>	<b>3,518</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	842	542	945
Investment income	30	55	20
<b>Total Retained Revenue</b>	<b>872</b>	<b>597</b>	<b>965</b>
<b>NET COST OF SERVICES</b>	<b>2,560</b>	<b>2,651</b>	<b>2,553</b>

**MINISTER FOR GAMING AND RACING**  
**47 CASINO CONTROL AUTHORITY**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	1,478	1,512	1,556
Other	1,656	1,139	2,009
<b>Total Payments</b>	<b>3,134</b>	<b>2,651</b>	<b>3,565</b>
<b>Receipts</b>			
Sale of goods and services	851	651	945
Other	50	53	40
<b>Total Receipts</b>	<b>901</b>	<b>704</b>	<b>985</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(2,233)</b>	<b>(1,947)</b>	<b>(2,580)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(48)	(48)	(60)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(48)</b>	<b>(48)</b>	<b>(60)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Repayment of borrowings and advances	...	(40)	...
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>...</b>	<b>(40)</b>	<b>...</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	2,144	2,306	2,220
Capital appropriation	48	48	60
Cash reimbursements from the Consolidated Fund Entity	62	40	40
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>2,254</b>	<b>2,394</b>	<b>2,320</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(27)</b>	<b>359</b>	<b>(320)</b>
Opening Cash and Cash Equivalents	901	1,243	1,602
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>874</b>	<b>1,602</b>	<b>1,282</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(2,560)	(2,651)	(2,553)
Non cash items added back	354	305	298
Change in operating assets and liabilities	(27)	399	(325)
<b>Net cash flow from operating activities</b>	<b>(2,233)</b>	<b>(1,947)</b>	<b>(2,580)</b>

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**MINISTER FOR GAMING AND RACING**  
**47 CASINO CONTROL AUTHORITY**

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	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	874	1,602	1,282
Receivables	50	180	160
Other	30	30	30
<b>Total Current Assets</b>	<b>954</b>	<b>1,812</b>	<b>1,472</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Cost/valuation	1,612	1,630	1,690
Accumulated depreciation	(1,243)	(1,206)	(1,416)
<b>Total Non Current Assets</b>	<b>369</b>	<b>424</b>	<b>274</b>
<b>Total Assets</b>	<b>1,323</b>	<b>2,236</b>	<b>1,746</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	110	110	110
Employee entitlements	100	200	200
Other	...	385	40
<b>Total Current Liabilities</b>	<b>210</b>	<b>695</b>	<b>350</b>
<b>Total Liabilities</b>	<b>210</b>	<b>695</b>	<b>350</b>
<b>NET ASSETS</b>	<b>1,113</b>	<b>1,541</b>	<b>1,396</b>
<b>EQUITY</b>			
Accumulated funds	1,113	1,541	1,396
<b>TOTAL EQUITY</b>	<b>1,113</b>	<b>1,541</b>	<b>1,396</b>

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**MINISTER FOR GAMING AND RACING**  
**47 CASINO CONTROL AUTHORITY**

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**47.1 Casino Control**

**47.1.1 Casino Control**

Program Objective(s): To protect the integrity of casino gaming in New South Wales.

Program Description: Maintenance and administration of systems for the licensing, supervision and control of legal casino gaming. Assessment of applications to conduct casino gaming in New South Wales and the monitoring of the ongoing operations of the casino.

Average Staffing (EFT)

1998-99      1999-2000

Activities:

Assessment of operators to conduct casino gaming and monitoring of ongoing operations	19	19
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***OPERATING STATEMENT***

**Expenses -**

Operating expenses -

Employee related

	1,578	1,578	<b>1,644</b>
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Other operating expenses

	1,604	1,450	<b>1,664</b>
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Depreciation and amortisation

	250	220	<b>210</b>
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**Total Expenses**

	<b>3,432</b>	<b>3,248</b>	<b>3,518</b>
--	--------------	--------------	--------------

Less:

**Retained Revenue -**

Sales of goods and services

	842	542	<b>945</b>
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Investment income

	30	55	<b>20</b>
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**Total Retained Revenue**

	<b>872</b>	<b>597</b>	<b>965</b>
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**NET COST OF SERVICES**

	<b>2,560</b>	<b>2,651</b>	<b>2,553</b>
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**ASSET ACQUISITIONS**

	<b>48</b>	<b>48</b>	<b>60</b>
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**MINISTER FOR GAMING AND RACING**  
**GREYHOUND RACING AUTHORITY**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<hr/>			
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Investment income	90	47	<b>35</b>
Retained taxes, fees and fines	508	593	<b>508</b>
Grants and contributions	1,592	2,256	<b>2,037</b>
Other revenue	168	35	<b>50</b>
<b>Total Retained Revenue</b>	<b>2,358</b>	<b>2,931</b>	<b>2,630</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee Related	1,474	1,659	<b>1,730</b>
Other operating expenses	1,053	621	<b>631</b>
Maintenance	24	89	<b>100</b>
Depreciation and amortisation	121	190	<b>169</b>
<b>Total Expenses</b>	<b>2,672</b>	<b>2,559</b>	<b>2,630</b>
Gain/(loss) on disposal of non current assets	...	(88)	...
<b>SURPLUS/(DEFICIT)</b>	<b>(314)</b>	<b>284</b>	<b>...</b>

**MINISTER FOR GAMING AND RACING**  
**GREYHOUND RACING AUTHORITY**

	1998-99		1999-2000 Budget \$000
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	...	71	...
Other	2,358	3,537	<b>2,577</b>
<b>Total Receipts</b>	<b>2,358</b>	<b>3,608</b>	<b>2,577</b>
<b>Payments</b>			
Employee Related	1,474	1,828	<b>1,859</b>
Other	1,077	1,148	<b>731</b>
<b>Total Payments</b>	<b>2,551</b>	<b>2,976</b>	<b>2,590</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(193)</b>	<b>632</b>	<b>(13)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	221	...
Proceeds from sale of investments	...	...	<b>13</b>
Purchases of property, plant and equipment	...	(350)	...
Purchases of investments	...	(455)	...
Other	...	41	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>...</b>	<b>(543)</b>	<b>13</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(193)</b>	<b>89</b>	<b>...</b>
Opening Cash and Cash Equivalents	1,085	11	<b>100</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>892</b>	<b>100</b>	<b>100</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	(314)	284	...
Non cash items added back	121	143	<b>134</b>
Change in operating assets and liabilities	...	205	<b>(147)</b>
<b>Net cash flow from operating activities</b>	<b>(193)</b>	<b>632</b>	<b>(13)</b>

**MINISTER FOR GAMING AND RACING**  
**GREYHOUND RACING AUTHORITY**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	892	100	100
Investments	...	1,382	1,404
Receivables	43	35	35
Inventories	6	1	1
Other	358	333	304
<b>Total Current Assets</b>	<b>1,299</b>	<b>1,851</b>	<b>1,844</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Cost/valuation	1,481	1,654	1,654
Accumulated depreciation	(427)	(416)	(585)
Other	28	...	...
<b>Total Non Current Assets</b>	<b>1,082</b>	<b>1,238</b>	<b>1,069</b>
<b>Total Assets</b>	<b>2,381</b>	<b>3,089</b>	<b>2,913</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	405	110	110
Employee entitlements	149	245	165
Other	...	1	3
<b>Total Current Liabilities</b>	<b>554</b>	<b>356</b>	<b>278</b>
<b>Non Current Liabilities -</b>			
Employee entitlements	316	378	300
Other	137	130	110
<b>Total Non Current Liabilities</b>	<b>453</b>	<b>508</b>	<b>410</b>
<b>Total Liabilities</b>	<b>1,007</b>	<b>864</b>	<b>688</b>
<b>NET ASSETS</b>	<b>1,374</b>	<b>2,225</b>	<b>2,225</b>
<b>EQUITY</b>			
Reserves	209	417	417
Accumulated funds	1,165	1,808	1,808
<b>TOTAL EQUITY</b>	<b>1,374</b>	<b>2,225</b>	<b>2,225</b>

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**MINISTER FOR GAMING AND RACING**  
**HARNESS RACING NEW SOUTH WALES**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	550	326	395
Investment income	1	38	40
Retained taxes, fees and fines	1,359	1,350	1,404
Grants and contributions	4,981	4,078	2,244
<b>Total Retained Revenue</b>	<b>6,891</b>	<b>5,792</b>	<b>4,083</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee Related	2,144	2,099	2,246
Other operating expenses	2,833	1,357	1,528
Depreciation and amortisation	250	268	637
Finance costs	6	6	2
Other expenses	...	14	85
<b>Total Expenses</b>	<b>5,233</b>	<b>3,744</b>	<b>4,498</b>
Gain/(loss) on disposal of non current assets	...	56	49
<b>SURPLUS/(DEFICIT)</b>	<b>1,658</b>	<b>2,104</b>	<b>(366)</b>

**MINISTER FOR GAMING AND RACING**  
**HARNESS RACING NEW SOUTH WALES**

	1998-99		1999-2000 Budget \$000
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	650	376	845
Other	6,341	5,466	3,688
<b>Total Receipts</b>	<b>6,991</b>	<b>5,842</b>	<b>4,533</b>
<b>Payments</b>			
Employee Related	2,144	2,106	2,246
Finance costs	11	10	8
Other	2,933	1,001	1,978
<b>Total Payments</b>	<b>5,088</b>	<b>3,117</b>	<b>4,232</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>1,903</b>	<b>2,725</b>	<b>301</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	283	283
Proceeds from sale of investments	...	2,979	2,467
Purchases of property, plant and equipment	(1,800)	(1,952)	(950)
Purchases of investments	...	(3,933)	(1,811)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(1,800)</b>	<b>(2,623)</b>	<b>(11)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Repayment of borrowings and advances	(102)	(101)	(287)
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(102)</b>	<b>(101)</b>	<b>(287)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>1</b>	<b>1</b>	<b>3</b>
Opening Cash and Cash Equivalents	188	192	193
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>189</b>	<b>193</b>	<b>196</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	1,658	2,104	(366)
Non cash items added back	250	276	722
Change in operating assets and liabilities	(5)	345	(55)
<b>Net cash flow from operating activities</b>	<b>1,903</b>	<b>2,725</b>	<b>301</b>

**MINISTER FOR GAMING AND RACING**  
**HARNESS RACING NEW SOUTH WALES**

	1998-99		1999-2000 Budget \$000
	Budget \$000	Revised \$000	
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	189	193	196
Investments	800	656	...
Receivables	297	727	277
Other	15	23	23
<b>Total Current Assets</b>	<b>1,301</b>	<b>1,599</b>	<b>496</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Cost/valuation	5,623	5,323	5,973
Accumulated depreciation	(766)	(563)	(1,134)
Investments	...	836	751
<b>Total Non Current Assets</b>	<b>4,857</b>	<b>5,596</b>	<b>5,590</b>
<b>Total Assets</b>	<b>6,158</b>	<b>7,195</b>	<b>6,086</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	335	761	305
Borrowings	107	107	...
Employee entitlements	150	166	166
Other	333	217	217
<b>Total Current Liabilities</b>	<b>925</b>	<b>1,251</b>	<b>688</b>
<b>Non Current Liabilities -</b>			
Borrowings	178	180	...
Employee entitlements	544	665	665
<b>Total Non Current Liabilities</b>	<b>722</b>	<b>845</b>	<b>665</b>
<b>Total Liabilities</b>	<b>1,647</b>	<b>2,096</b>	<b>1,353</b>
<b>NET ASSETS</b>	<b>4,511</b>	<b>5,099</b>	<b>4,733</b>
<b>EQUITY</b>			
Capital	134	...	...
Reserves	349	349	349
Accumulated funds	4,028	4,750	4,384
<b>TOTAL EQUITY</b>	<b>4,511</b>	<b>5,099</b>	<b>4,733</b>



# MINISTER FOR HEALTH

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## OVERVIEW

<i>Agency</i>	<i>Budget 1998-99 \$m</i>	<i>Budget 1999-2000 \$m</i>	<i>Variation %</i>
<b>Department of Health</b>			
Total Expenses .....	6,632.7	6,938.3	4.6
Asset Acquisitions .....	457.9	449.2	(-) 1.9
<b>Health Care Complaints Commission</b>			
Total Expenses .....	5.0	5.7	12.1
Asset Acquisitions .....	...	...	...
<b>New South Wales Cancer Council</b>			
Total Expenses .....	23.0	23.4	2.0
Asset Acquisitions .....	0.4	0.1	(-) 69.6
<b>New South Wales Medical Board</b>			
Total Expenses .....	3.7	4.6	23.6
Asset Acquisitions .....	0.3	0.1	(-) 58.6
<b>TOTAL, MINISTER FOR HEALTH</b>			
Total Expenses .....	<b>6,664.4</b>	<b>6,972.0</b>	<b>4.6</b>
Asset Acquisitions .....	<b>458.6</b>	<b>449.4</b>	<b>(-) 2.0</b>

## DEPARTMENT OF HEALTH

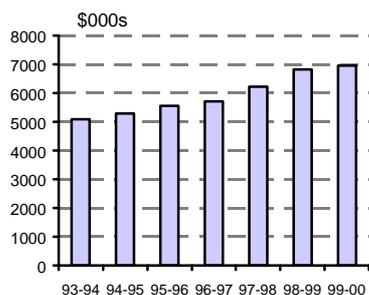
### Expenditure Trends and Recent Developments

The NSW Health System continues to experience increasing levels of activity due to the growth and ageing of the population, the availability of new treatments and rising community expectations.

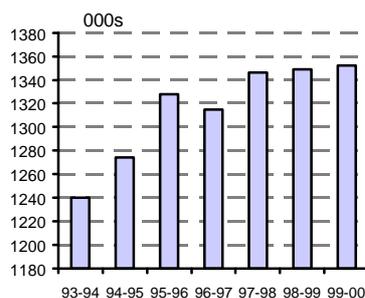
There has been an 8.8 percent increase in admissions from 1.24 million in 1993-94 to an estimated 1.35 million in 1999-2000.

Day only admissions continue to increase and now represent 39.9 percent of all admissions compared to 31.9 percent six years ago. The average length of stay has declined from 6.1 days in 1993-94 to a projected 4.8 days in 1999-2000, a reduction of 21.3 percent over this period.

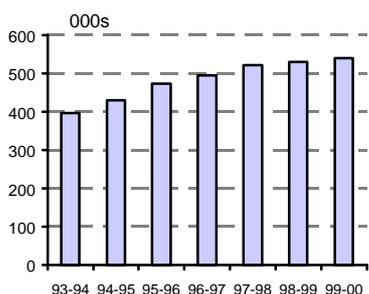
### Expenses



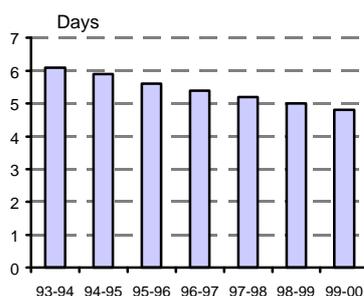
### Admissions



### Day Only Admissions



### Average Length of Stay



## Strategic Directions

The *Strategic Directions for Health* statement was released in August 1998. The statement provides a framework of the objectives and policy priorities which the NSW Health System is now pursuing.

The statement builds on NSW Health efforts to become a more outcome-focused and innovative organisation and to provide a more integrated health system, an enhanced public and population health capacity, a greater emphasis on ambulatory and community-based care, an expanded network of community mental health services and a strengthening partnership with general practice and other agencies.

The 1999-2000 Budget maintains the Government's commitment to the four goals set out in the *Strategic Directions* document:

- ◆ *Improving health* – maintaining an ongoing concern with the health of the population and the outcome of programs and services;
- ◆ *Providing fairer access* – ensuring access to comprehensive services is available on the basis of need;

- ◆ *Improving quality of health care* – fostering best practice, providing the patient with a clear and easy pathway through the system and managing resources effectively; and
- ◆ *Providing better value* – ensuring resources to deliver health care are used optimally, services are efficient and assets are well managed.

Specific strategies for 1999-2000 and ensuing years include:

- ◆ Further advance the fair allocation of available funding to Area Health Services and incorporate funding arrangements that promote continuity of care and that support clinicians and managers to provide good quality and timely health services;
- ◆ Encourage and support health professionals to work in rural and remote areas and facilitate the establishment of outreach specialist support services; and
- ◆ Work with general practitioners, community health services, hospitals, the ambulance service, private health service providers, Aboriginal community controlled health organisations and other human service providers to trial and refine models of care to ensure that chronically ill people, people with disabilities, the frail aged, people with mental illness and children with special needs receive coordinated care.

## **1999-2000 Budget**

### ***Total Expenses***

Budgeted total expenses of \$6,938 million in 1999-2000 will cater for:

- ◆ an estimated 1.35 million hospital admissions; and
- ◆ over 21 million occasions of service across the NSW Health system.

On an average day, 3,700 people are admitted for inpatient hospital treatment, 18,400 people spend the day being treated in a hospital bed, 2,000 ambulances are called out, 4,800 people attend emergency departments, 22,000 outpatient care services and 33,400 non-inpatient services such as dental and community health services are provided. These services will be provided by around 79,700 full-time equivalent staff working in over 1,000 health facilities including hospitals, multi-purpose facilities, community health centres, early childhood centres and nursing homes.

The allocation provides additional funding for commitments made by the Government to improve health services in its second term which focus on the following areas of need:

- ◆ *Rural Health* – Annual funding has increased by 37 percent since 1995 and now exceeds \$1 billion. Initiatives totalling \$35.8 million over four years include the expansion of telemedicine services, mental health services, drug treatment resources, aboriginal community nursing, and greater support and training for health care workers in rural locations;
- ◆ *Community Health* – With funding in excess of \$500 million, primary and community-based services will be further enhanced during the Government's second term by a \$12.5 million Care for Carers plan, the \$6 million expansion of the Families First program, \$4.5 million to provide free needles and syringes for diabetics and \$11 million for medical research;
- ◆ *Mental Health* – Treating mental health problems continues to be a key Government priority with another 100 beds to be funded over the next four years. Community-based services will also be increased with \$19.9 million to be spent on suicide prevention, rural mental health, research and increased resources for non-government organisations; and
- ◆ *Western Sydney* – Ensuring equitable access to appropriate services in Western Sydney is a key focus of the Health Budget. Currently funded at \$1.1 billion per year, public health care will continue to be improved through the completion of the Macarthur Sector Strategy, the provision of improved services for women and children at Nepean Hospital, the introduction of further specialty services at Liverpool Hospital, additional day surgery capacity at Westmead Hospital and the establishment of new mental health and drug treatment services.

## ***Asset Acquisitions***

The capital program allocation of \$449.2 million for 1999-2000 provides for the continuation of major upgrading and redevelopment works at Blacktown/Mt Druitt, Broken Hill, Central Sydney, Lower North Coast and Nepean, as well as the ongoing implementation of works for Aboriginal, rural and mental health.

Provision has been made in the capital program for the commencement of Stage 2 of the Multi-Purpose Program which has a total estimated cost of \$30.2 million and which will provide new integrated services in 14 centres in the rural areas of New South Wales. These centres will integrate health services, aged care and allied community services appropriate to local health needs.

Provision has also been made for the commencement of the following major new works:

<i>Project</i>	<i>1999-2000 Allocation \$m</i>	<i>Estimated Total Cost \$m</i>
<b>Shoalhaven Hospital</b>	<b>1.0</b>	<b>28.0</b>
<p>Redevelopment works include a new emergency Department, medical equipment, day surgery services, the upgrade of surgical and maternity wards, relocation of paediatric services and the upgrade of support services including pathology, pharmacy and community health.</p>		
<b>Multi-Purpose Service Program</b>	<b>0.5</b>	<b>30.2</b>
<p>A total of 14 centres are to be established in seven area health services. The centres will combine health, community and aged care services to provide flexible, coordinated care tailored to best meet the needs of the community.</p>		
<b>Information Management &amp; Technology Strategy Stage 4</b>	<b>1.1</b>	<b>5.6</b>
<p>The strategy supports the needs of radiation oncology departments throughout the NSW hospital system; and includes a project to provide 24 hour access to critical medical data to authorised users within the Corrections Health Service.</p>		
<b>Coledale Hospital Upgrade</b>	<b>1.0</b>	<b>2.5</b>
<p>The upgrade includes a new rehabilitation unit, improved dining room, new covered walkway, an inclinator and new living quarters in the main hospital building.</p>		
<b>Procedural Centre, Westmead Hospital</b>	<b>1.0</b>	<b>5.0</b>
<p>The construction of a day procedures centre which will contain a pre-operation clinic, endoscopy unit, operating theatre and a same day recovery unit. Other surgical specialities available at the centre will include gynaecology, ophthalmology, urology and oral surgery.</p>		
<b>Rankin Park Unit, John Hunter Hospital</b>	<b>1.8</b>	<b>4.5</b>
<p>Refurbishment of aged care rehabilitation areas and consolidation of allied health and aged care assessment services.</p>		
<b>Procedural Centre, St George Hospital</b>	<b>0.5</b>	<b>4.0</b>
<p>Establishment of a day surgery with specialties including skin cancer removal, cataract surgery and ear, nose and throat operations.</p>		

## **HEALTH CARE COMPLAINTS COMMISSION**

The Health Care Complaints Commission is a statutory body reporting directly to Parliament. The Commission has powers to investigate complaints against all health practitioners, hospitals, institutions and health programs.

### **Strategic Directions**

The Commission is committed to continuous improvement in service delivery. Building on the independent local support service provided under the Patient Support Office Program, the Commission will seek to identify and implement further early intervention and alternative dispute resolution processes. The Commission is also addressing investigation delays and will be placing emphasis on investigation skills, case management techniques and the training of health organisations to improve their effectiveness in complaint handling.

### **1999-2000 Budget**

Total estimated expenses for the Commission amount to \$5.7 million. The Commission will continue to investigate, monitor, review and resolve complaints about health care services and operate the Patient Support Office Program. The Commission does not have an asset acquisition program.

## **NEW SOUTH WALES CANCER COUNCIL**

The New South Wales Cancer Council is a statutory body, constituted under the *New South Wales Cancer Council Act 1995*. The Council is committed to working with the community to control cancer and enhance the quality of life of people living with cancer.

The Council funds research into the causes, prevention and treatment of cancer. The Council promotes prevention and early detection of cancer through education services to the community and provides information and support for patients, their families and carers.

The Council has estimated total expenses of \$23.4 million in 1999-2000, which are primarily funded by donations from the community and grants.

## **NEW SOUTH WALES MEDICAL BOARD**

The New South Wales Medical Board is a statutory body, constituted under the *Medical Practice Act 1992*.

The Board is primarily responsible for registration of medical practitioners and handling of complaints concerning medical practitioners. The principal aim of the Medical Board is to ensure that the people of New South Wales receive the highest possible standard of medical care.

The Board's operating environment will continue to be affected by factors such as legal activity, structural change within the health industry and the regulatory environment, and overseas skills recognition. The Board has estimated total expenses of \$4.6 million in 1999-2000, funded primarily by registration fees.

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**MINISTER FOR HEALTH**  
**48 DEPARTMENT OF HEALTH**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	4,191,290	4,284,344	<b>4,339,341</b>
Other operating expenses	1,450,763	1,475,013	<b>1,455,937</b>
Maintenance	157,721	157,721	<b>181,190</b>
Depreciation and amortisation	281,972	281,972	<b>313,824</b>
Grants and subsidies	483,722	540,213	<b>571,504</b>
Other expenses	67,245	74,456	<b>76,503</b>
<b>Total Expenses</b>	<b>6,632,713</b>	<b>6,813,719</b>	<b>6,938,299</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	650,521	673,155	<b>675,117</b>
Investment income	38,082	19,702	<b>18,543</b>
Grants and contributions	79,107	96,107	<b>98,028</b>
Other revenue	39,938	57,536	<b>63,687</b>
<b>Total Retained Revenue</b>	<b>807,648</b>	<b>846,500</b>	<b>855,375</b>
<b>NET COST OF SERVICES</b>	<b>5,825,065</b>	<b>5,967,219</b>	<b>6,082,924</b>

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**MINISTER FOR HEALTH**  
**48 DEPARTMENT OF HEALTH**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	3,993,738	4,052,003	<b>4,163,040</b>
Grants and subsidies	483,722	540,213	<b>571,504</b>
Other	1,671,468	1,729,262	<b>1,711,010</b>
<b>Total Payments</b>	<b>6,148,928</b>	<b>6,321,478</b>	<b>6,445,554</b>
<b>Receipts</b>			
Sale of goods and services	646,223	676,857	<b>675,117</b>
Other	154,560	172,345	<b>177,021</b>
<b>Total Receipts</b>	<b>800,783</b>	<b>849,202</b>	<b>852,138</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(5,348,145)</b>	<b>(5,472,276)</b>	<b>(5,593,416)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	192,092	167,613	<b>56,810</b>
Proceeds from sale of investments	200,781	...	<b>60,056</b>
Purchases of property, plant and equipment	(457,627)	(401,332)	<b>(448,842)</b>
Purchases of investments	(113,211)	(4,607)	<b>(13,755)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(177,965)</b>	<b>(238,326)</b>	<b>(345,731)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from borrowings and advances	...	21,000	...
Repayment of borrowings and advances	(16,200)	(37,611)	<b>(51,000)</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(16,200)</b>	<b>(16,611)</b>	<b>(51,000)</b>

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**MINISTER FOR HEALTH**  
**48 DEPARTMENT OF HEALTH**

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	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	5,227,315	5,343,415	<b>5,476,726</b>
Capital appropriation	292,819	307,514	<b>291,918</b>
Asset sale proceeds transferred to the Consolidated Fund Entity	(119,900)	(132,603)	...
Cash reimbursements from the Consolidated Fund Entity	146,100	152,100	<b>157,800</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>5,546,334</b>	<b>5,670,426</b>	<b>5,926,444</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>4,024</b>	<b>(56,787)</b>	<b>(63,703)</b>
Opening Cash and Cash Equivalents	125,898	162,658	<b>105,871</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>129,922</b>	<b>105,871</b>	<b>42,168</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(5,825,065)	(5,967,219)	<b>(6,082,924)</b>
Non cash items added back	429,640	423,640	<b>459,184</b>
Change in operating assets and liabilities	47,280	71,303	<b>30,324</b>
<b>Net cash flow from operating activities</b>	<b>(5,348,145)</b>	<b>(5,472,276)</b>	<b>(5,593,416)</b>

**MINISTER FOR HEALTH**  
**48 DEPARTMENT OF HEALTH**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	129,922	105,871	<b>42,168</b>
Investments	84,559	185,728	<b>143,755</b>
Receivables	96,212	93,144	<b>93,057</b>
Inventories	57,885	55,498	<b>56,366</b>
Other	8,004	14,476	<b>14,624</b>
<b>Total Current Assets</b>	<b>376,582</b>	<b>454,717</b>	<b>349,970</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Cost/valuation	8,518,769	9,234,756	<b>9,627,124</b>
Accumulated depreciation	(2,758,402)	(3,457,174)	<b>(3,770,998)</b>
Investments	53,483	43,511	<b>39,183</b>
Receivables	5,567	...	<b>2,567</b>
Other	991	2,785	<b>2,785</b>
<b>Total Non Current Assets</b>	<b>5,820,408</b>	<b>5,823,878</b>	<b>5,900,661</b>
<b>Total Assets</b>	<b>6,196,990</b>	<b>6,278,595</b>	<b>6,250,631</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	194,270	311,851	<b>322,490</b>
Borrowings	51,000	51,000	<b>30,000</b>
Employee entitlements	541,542	414,272	<b>424,627</b>
<b>Total Current Liabilities</b>	<b>786,812</b>	<b>777,123</b>	<b>777,117</b>
<b>Non Current Liabilities -</b>			
Borrowings	104,050	124,195	<b>94,195</b>
Employee entitlements	458,071	557,489	<b>571,408</b>
Other	37,355	36,598	<b>35,841</b>
<b>Total Non Current Liabilities</b>	<b>599,476</b>	<b>718,282</b>	<b>701,444</b>
<b>Total Liabilities</b>	<b>1,386,288</b>	<b>1,495,405</b>	<b>1,478,561</b>
<b>NET ASSETS</b>	<b>4,810,702</b>	<b>4,783,190</b>	<b>4,772,070</b>

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**MINISTER FOR HEALTH**  
**48 DEPARTMENT OF HEALTH**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<hr/>			
<b>STATEMENT OF FINANCIAL POSITION (cont)</b>			
<b>EQUITY</b>			
Reserves	270,814	417,760	<b>417,760</b>
Accumulated funds	4,539,888	4,365,430	<b>4,354,310</b>
<b>TOTAL EQUITY</b>	<b>4,810,702</b>	<b>4,783,190</b>	<b>4,772,070</b>

**MINISTER FOR HEALTH**  
**48 DEPARTMENT OF HEALTH**

**48.1 Ambulatory, Primary and (General) Community Based Services**

**48.1.1 Primary and Community Based Services**

Program Objective(s): To improve, maintain or restore health through health promotion, early intervention, assessment, therapy and treatment services for clients in a home or community setting.

Program Description: Provision of health services to persons attending community health centres or in the home, including health promotion activities, community based women's health, dental, drug and alcohol and HIV/AIDS services. Provision of grants to Non-Government Organisations for community health purposes.

<u>Outputs:</u>	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
Community Health non-inpatient occasions of service	thous	3,495	3,605	3,728	<b>3,900</b>
Dental Health non-inpatient occasions of service	thous	1,243	1,079	1,115	<b>1,200</b>
Drug and Alcohol non-inpatient occasions of service	thous	826	853	882	<b>910</b>
Patients admitted to community residential services	no.	3,535	3,686	3,749	<b>3,800</b>
Patients admitted to mothercraft services	no.	5,552	5,816	5,665	<b>5,740</b>
<u>Average Staffing:</u>	EFT	5,712	5,984	6,098	<b>6,098</b>

—————1998-99—————		<b>1999-2000</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	308,602	320,949	<b>333,544</b>
Other operating expenses	110,605	115,164	<b>116,929</b>
Maintenance	11,884	11,987	<b>13,770</b>
Depreciation and amortisation	20,870	21,430	<b>23,850</b>
Grants and subsidies			
Voluntary organisations	42,020	45,452	<b>46,677</b>
Third schedule hospitals	2,539	2,824	<b>3,073</b>
<b>Total Expenses</b>	<b>496,520</b>	<b>517,806</b>	<b>537,843</b>

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**MINISTER FOR HEALTH**  
**48 DEPARTMENT OF HEALTH**

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**48.1 Ambulatory, Primary and (General) Community Based Services**

**48.1.1 Primary and Community Based Services (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Patient fees and other hospital charges	15,548	26,926	<b>27,021</b>
Investment income	1,340	871	<b>742</b>
Grants and contributions	2,783	3,844	<b>3,922</b>
Other revenue	1,405	2,301	<b>2,547</b>

<b>Total Retained Revenue</b>	<b>21,076</b>	<b>33,942</b>	<b>34,232</b>
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Gain/(loss) on disposal of non current assets	...	5,304	...
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<b>NET COST OF SERVICES</b>	<b>475,444</b>	<b>478,560</b>	<b>503,611</b>
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<b>ASSET ACQUISITIONS</b>	<b>8,791</b>	<b>8,791</b>	<b>8,857</b>
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**MINISTER FOR HEALTH**  
**48 DEPARTMENT OF HEALTH**

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**48.1 Ambulatory, Primary and (General) Community Based Services**

**48.1.2 Aboriginal Health Services**

Program Objective(s): To raise the health status of Aborigines and to promote a healthy life style.

Program Description: Provision of supplementary health services to Aborigines, particularly in the areas of health promotion, health education and disease prevention. (Note: This program excludes most services for Aborigines provided directly by area health services and other general health services which are used by all members of the community.)

	Units	1996-97	1997-98	1998-99	1999-2000
<u>Average Staffing:</u>	EFT	140	163	190	190

	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	9,530	9,874	10,263
Other operating expenses	4,300	4,426	4,497
Maintenance	241	473	544
Depreciation and amortisation	...	845	942
Grants and subsidies -			
Voluntary organisations	4,872	4,821	4,951
<b>Total Expenses</b>	<b>18,943</b>	<b>20,439</b>	<b>21,197</b>

Less:

**Retained Revenue -**

Investment income	95	22	19
Grants and contributions	612	769	784
Other revenue	103	58	64
<b>Total Retained Revenue</b>	<b>810</b>	<b>849</b>	<b>867</b>

Gain/(loss) on disposal of non current assets	...	133	...
<b>NET COST OF SERVICES</b>	<b>18,133</b>	<b>19,457</b>	<b>20,330</b>

<b>ASSET ACQUISITIONS</b>	<b>850</b>	<b>850</b>	<b>856</b>
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**MINISTER FOR HEALTH**  
**48 DEPARTMENT OF HEALTH**

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**48.1 Ambulatory, Primary and (General) Community Based Services**

**48.1.3 Outpatient Services**

Program Objective(s): To improve, maintain or restore health through diagnosis, therapy, education and treatment services for ambulant patients in a hospital setting.

Program Description: Provision of services provided in outpatient clinics including low level emergency care, diagnostic and pharmacy services and radiotherapy treatment.

	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<u>Outputs:</u>					
Outpatient clinics: occasions of service	thous	5,538	5,902	5,925	<b>5,949</b>
Diagnostics: occasions of service	thous	1,842	1,764	1,771	<b>1,778</b>
<u>Average Staffing:</u>	EFT	6,969	7,126	7,268	<b>7,137</b>

1998-99		<b>1999-2000</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	247,336	382,060	<b>384,382</b>
Other operating expenses	90,135	132,751	<b>133,297</b>
Maintenance	10,004	14,195	<b>16,307</b>
Depreciation and amortisation	17,567	25,378	<b>28,244</b>
Grants and subsidies			
Third schedule hospitals	53,132	58,805	<b>63,993</b>
<b>Total Expenses</b>	<b>418,174</b>	<b>613,189</b>	<b>626,223</b>

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**MINISTER FOR HEALTH**  
**48 DEPARTMENT OF HEALTH**

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**48.1 Ambulatory, Primary and (General) Community Based Services**

**48.1.3 Outpatient Services (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Patient fees and other hospital charges	18,406	29,765	<b>29,870</b>
Department of Veterans Affairs	7,300	9,278	<b>9,278</b>
Investment income	1,585	1,263	<b>1,076</b>
Grants and contributions	3,294	5,574	<b>5,686</b>
Other revenue	1,664	3,337	<b>3,694</b>
<b>Total Retained Revenue</b>	<b>32,249</b>	<b>49,217</b>	<b>49,604</b>
Gain/(loss) on disposal of non current assets	...	7,691	...
<b>NET COST OF SERVICES</b>	<b>385,925</b>	<b>556,281</b>	<b>576,619</b>

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**MINISTER FOR HEALTH**  
**48 DEPARTMENT OF HEALTH**

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**48.2 Acute Health Services**

**48.2.1 Emergency Services**

Program Objective(s): To reduce the risk of premature death or disability for people suffering injury or acute illness by providing timely emergency diagnostic, treatment and transport services.

Program Description: Provision of emergency road and air ambulance services and treatment of patients in designated emergency departments of public hospitals.

<u>Outcomes:</u>	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
Transport response times for emergency cases in metropolitan areas within 8 minutes	%	50	48	47	<b>48</b>
Transport response times for emergency cases in metropolitan areas within 14 minutes	%	90	87	89	<b>90</b>
Transport response times for emergency cases in rural districts within 8 minutes	%	60	60	60	<b>60</b>
 <u>Outputs:</u>					
Number of attendances in Emergency Departments	thous	1,629	1,710	1,792	<b>1,878</b>
Attendances admitted	thous	396	422	436	<b>451</b>
Emergency road transport cases	thous	411	435	476	<b>490</b>
Emergency aircraft transport cases	no.	2,500	2,580	2,200	<b>2,300</b>
Emergency helicopter transport cases	no.	840	900	2,000	<b>2,000</b>
 <u>Average Staffing:</u>	 EFT	 6,165	 6,922	 7,292	 <b>7,161</b>

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**MINISTER FOR HEALTH**  
**48 DEPARTMENT OF HEALTH**

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**48.2 Acute Health Services**

**48.2.1 Emergency Services (cont)**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	365,126	379,059	<b>383,272</b>
Other operating expenses	124,451	119,476	<b>119,968</b>
Maintenance	13,773	12,775	<b>14,676</b>
Depreciation and amortisation	24,188	22,839	<b>25,419</b>
Grants and subsidies			
Voluntary organisations	...	10,440	<b>10,721</b>
Third schedule hospitals	6,584	7,278	<b>7,920</b>
<b>Total Expenses</b>	<b>534,122</b>	<b>551,867</b>	<b>561,976</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Patient fees and other hospital charges	27,879	10,362	<b>10,398</b>
Ambulance charges	15,564	13,594	<b>13,865</b>
Motor vehicle third party payments	3,000	2,809	<b>2,811</b>
Department of Veterans Affairs	12,317	15,644	<b>15,644</b>
Investment income	2,677	1,372	<b>1,168</b>
Grants and contributions	5,558	6,058	<b>6,175</b>
Other revenue	2,806	3,088	<b>4,012</b>
<b>Total Retained Revenue</b>	<b>69,801</b>	<b>52,927</b>	<b>54,073</b>
Gain/(loss) on disposal of non current assets	...	8,354	...
<b>NET COST OF SERVICES</b>	<b>464,321</b>	<b>490,586</b>	<b>507,903</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>16,923</b>	<b>14,436</b>	<b>16,525</b>

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**MINISTER FOR HEALTH**  
**48 DEPARTMENT OF HEALTH**

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**48.2 Acute Health Services**

**48.2.2 Overnight Acute Inpatient Services**

Program Objective(s): To restore or improve health and manage risks of illness, injury and childbirth through diagnosis and treatment for people intended to be admitted to hospital on an overnight basis.

Program Description: Provision of health care to patients admitted to public hospitals with the intention that their stay will be overnight, including elective surgery and maternity services.

	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<u>Outputs:</u>					
Patients admitted	thous	433	426	414	<b>406</b>
Patients charged for admission	%	18.6	17.3	16.0	<b>14.9</b>
<u>Average Staffing:</u>	EFT	40,476	39,167	38,580	<b>37,641</b>

—1998-99—		<b>1999-2000</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	2,157,456	2,102,963	<b>2,119,918</b>
Other operating expenses	741,353	724,225	<b>699,502</b>
Maintenance	79,676	77,442	<b>88,964</b>
Depreciation and amortisation	145,339	138,450	<b>154,088</b>
Grants and subsidies			
Voluntary organisations	43,746	41,147	<b>42,256</b>
Third schedule hospitals	127,942	141,615	<b>152,137</b>
Blood transfusion services	41,404	42,900	<b>44,888</b>
Other expenses			
Isolated Patients' Travel and Accommodation			
Assistance Scheme	7,245	6,400	<b>7,361</b>
Cross border payments	60,000	68,056	<b>69,142</b>
<b>Total Expenses</b>	<b>3,404,161</b>	<b>3,343,198</b>	<b>3,378,256</b>

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**MINISTER FOR HEALTH**  
**48 DEPARTMENT OF HEALTH**

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**48.2 Acute Health Services**

**48.2.2 Overnight Acute Inpatient Services (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Patient fees and other hospital charges	239,757	211,354	<b>212,098</b>
Ambulance charges	1,576	1,377	<b>1,405</b>
Motor vehicle third party payments	23,679	22,170	<b>22,189</b>
Cross border revenues	1,847	855	<b>872</b>
Department of Veterans Affairs	94,793	120,342	<b>120,342</b>
Investment income	19,924	9,420	<b>9,789</b>
Grants and contributions	40,969	50,069	<b>51,074</b>
Other revenue	20,889	30,917	<b>33,628</b>
<b>Total Retained Revenue</b>	<b>443,434</b>	<b>446,504</b>	<b>451,397</b>
Gain/(loss) on disposal of non current assets	...	(62,589)	...
<b>NET COST OF SERVICES</b>	<b>2,960,727</b>	<b>2,959,283</b>	<b>2,926,859</b>

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<b>ASSET ACQUISITIONS</b>	<b>420,552</b>	<b>366,744</b>	<b>412,073</b>
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**MINISTER FOR HEALTH**  
**48 DEPARTMENT OF HEALTH**

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**48.2 Acute Health Services**

**48.2.3 Same Day Acute Inpatient Services**

Program Objective(s): To restore or improve health and manage risks of illness, injury and childbirth through diagnosis and treatment for people intended to be admitted to hospital and discharged on the same day.

Program Description: Provision of health care to patients who are admitted to public hospitals with the intention that they will be admitted, treated and discharged on the same day.

	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<u>Outputs:</u>					
Patients admitted	thous	408	420	423	<b>427</b>
Same day admitted non emergency patients as a proportion of total acute admitted patients	%	33.1	33.3	33.2	<b>33.4</b>
<u>Average Staffing:</u>	EFT	4,652	4,667	4,710	<b>4,625</b>

1998-99		<b>1999-2000</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	239,924	245,038	<b>247,846</b>
Other operating expenses	81,550	78,177	<b>78,497</b>
Maintenance	9,051	8,359	<b>9,603</b>
Depreciation and amortisation	15,893	14,945	<b>16,633</b>
Grants and subsidies			
Voluntary organisations	...	6,831	<b>7,015</b>
Third schedule hospitals	7,016	7,749	<b>8,432</b>
<b>Total Expenses</b>	<b>353,434</b>	<b>361,099</b>	<b>368,026</b>

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**MINISTER FOR HEALTH**  
**48 DEPARTMENT OF HEALTH**

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**48.2 Acute Health Services**

**48.2.3 Same Day Acute Inpatient Services (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Patient fees and other hospital charges	26,709	30,977	<b>31,086</b>
Department of Veterans Affairs	10,594	13,451	<b>13,451</b>
Investment income	2,300	1,438	<b>1,224</b>
Grants and contributions	4,782	6,342	<b>6,469</b>
Other revenue	2,414	3,796	<b>4,203</b>
<b>Total Retained Revenue</b>	<b>46,799</b>	<b>56,004</b>	<b>56,433</b>
Gain/(loss) on disposal of non current assets	...	8,752	...
<b>NET COST OF SERVICES</b>	<b>306,635</b>	<b>296,343</b>	<b>311,593</b>

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**MINISTER FOR HEALTH**  
**48 DEPARTMENT OF HEALTH**

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**48.3 Mental Health Services**

**48.3.1 Mental Health Services**

Program Objective(s): To improve the health, well being and social functioning of people with disabling mental disorders and to reduce the incidence of suicide, mental health problems and mental disorders in the community.

Program Description: Provision of an integrated and comprehensive network of services by area health services and community based organisations for people seriously affected by mental illnesses and mental health problems. The development of preventive programs which meet the needs of specific client groups.

	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<u>Outputs:</u>					
Psychiatric hospital residents as at 30 June	no.	1,019	919	980	<b>960</b>
Overnight separations from psychiatric units in general hospitals	no.	14,324	14,624	15,500	<b>16,000</b>
Non-admitted mental health patient occasions of service	thous	1,480	1,540	1,600	<b>1,660</b>
<u>Average Staffing:</u>	EFT	5,434	5,604	6,204	<b>6,204</b>

1998-99		<b>1999-2000</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	308,097	321,647	<b>334,332</b>
Other operating expenses	105,799	98,826	<b>100,409</b>
Maintenance	11,591	10,567	<b>12,140</b>
Depreciation and amortisation	20,356	18,892	<b>21,027</b>
Grants and subsidies			
Voluntary organisations	5,668	6,552	<b>6,729</b>
<b>Total Expenses</b>	<b>451,511</b>	<b>456,484</b>	<b>474,637</b>

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**MINISTER FOR HEALTH**  
**48 DEPARTMENT OF HEALTH**

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**48.3 Mental Health Services**

**48.3.1 Mental Health Services (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Patient fees and other hospital charges	17,515	21,542	<b>21,618</b>
Investment income	1,509	697	<b>593</b>
Grants and contributions	3,135	3,076	<b>3,136</b>
Other revenue	1,583	1,841	<b>2,038</b>

<b>Total Retained Revenue</b>	<b>23,742</b>	<b>27,156</b>	<b>27,385</b>
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Gain/(loss) on disposal of non current assets	...	4,243	...
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<b>NET COST OF SERVICES</b>	<b>427,769</b>	<b>425,085</b>	<b>447,252</b>
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<b>ASSET ACQUISITIONS</b>	<b>10,787</b>	<b>10,787</b>	<b>10,867</b>
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**MINISTER FOR HEALTH**  
**48 DEPARTMENT OF HEALTH**

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**48.4 Rehabilitation and Extended Care Services**

**48.4.1 Rehabilitation and Extended Care Services**

Program Objective(s): To improve or maintain the well-being and independent functioning of people with disabilities or chronic conditions, the frail and the terminally ill.

Program Description: Provision of appropriate health care services for persons with long term physical and psycho-physical disabilities and for the frail-aged. Coordination of the Department's services for the aged and disabled with those provided by other agencies and individuals.

	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<u>Outputs:</u>					
Patients admitted	thous	30.9	30.6	28.1	<b>28.1</b>
Admitted patients discharged to home/hostel care	%	73.5	74.4	74.0	<b>75.9</b>
Admitted patients discharged to a nursing home	%	4.9	4.8	4.8	<b>4.3</b>
Occasions of service	thous	2,736	2,761	2,780	<b>2,800</b>
<u>Average Staffing:</u>	EFT	7,684	7,431	7,467	<b>7,333</b>

1998-99		<b>1999-2000</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	386,257	345,081	<b>346,359</b>
Other operating expenses	137,225	146,027	<b>146,625</b>
Maintenance	14,972	15,614	<b>17,938</b>
Depreciation and amortisation	26,292	27,915	<b>31,068</b>
Grants and subsidies			
Voluntary organisations	3,728	1,837	<b>1,886</b>
Third schedule hospitals	124,716	138,032	<b>146,763</b>
<b>Total Expenses</b>	<b>693,190</b>	<b>674,506</b>	<b>690,639</b>

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**MINISTER FOR HEALTH**  
**48 DEPARTMENT OF HEALTH**

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**48.4 Rehabilitation and Extended Care Services**

**48.4.1 Rehabilitation and Extended Care Services (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Patient fees and other hospital charges	70,266	55,835	<b>56,031</b>
Ambulance charges	5,772	5,041	<b>5,142</b>
Department of Veterans Affairs	27,870	35,385	<b>35,385</b>
Investment income	6,055	3,115	<b>2,652</b>
Grants and contributions	12,578	13,744	<b>14,018</b>
Other revenue	6,350	8,228	<b>9,107</b>
<b>Total Retained Revenue</b>	<b>128,891</b>	<b>121,348</b>	<b>122,335</b>
Gain/(loss) on disposal of non current assets	...	18,962	...
<b>NET COST OF SERVICES</b>	<b>564,299</b>	<b>534,196</b>	<b>568,304</b>

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**MINISTER FOR HEALTH**  
**48 DEPARTMENT OF HEALTH**

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**48.5 Population Health Services**

**48.5.1 Population Health Services**

Program Objective(s): To promote health and reduce the incidence of preventable disease and disability by improving access to opportunities and prerequisites for good health.

Program Description: Provision of health services targeted at broad population groups including environmental health protection, food and poisons regulation and monitoring of communicable diseases.

<u>Outcomes</u> :	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
Incidence (notifications) of salmonella infection	no.	1,483	1,500	1,800	<b>1,800</b>
Adult male smokers (current)	%	27.0	27.6	27.6	<b>27.6</b>
Adult female smokers (current)	%	20.0	21.4	21.4	<b>21.4</b>
Annual rate of hospitalisation due to poisoning and injury (all ages) per 100,000	no.	2,040	2,043	2,030	<b>2,075</b>

Outputs:

Number of needles and syringes distributed	thous	5,066	5,908	6,753	<b>7,426</b>
<u>Average Staffing</u> :	EFT	1,487	1,488	1,421	<b>1,395</b>

—————1998-99—————		<b>1999-2000</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	76,638	73,478	<b>74,315</b>
Other operating expenses	25,767	22,126	<b>22,217</b>
Maintenance	2,891	2,366	<b>2,718</b>
Depreciation and amortisation	5,078	4,229	<b>4,707</b>
<b>Total Expenses</b>	<b>110,374</b>	<b>102,199</b>	<b>103,957</b>

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**MINISTER FOR HEALTH**  
**48 DEPARTMENT OF HEALTH**

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**48.5 Population Health Services**

**48.5.1 Population Health Services (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Patient fees and other hospital charges	7,061	5,386	<b>5,405</b>
Investment income	609	175	<b>149</b>
Grants and contributions	1,266	768	<b>784</b>
Other revenue	639	460	<b>509</b>
<b>Total Retained Revenue</b>	<b>9,575</b>	<b>6,789</b>	<b>6,847</b>
Gain/(loss) on disposal of non current assets	...	1,061	...
<b>NET COST OF SERVICES</b>	<b>100,799</b>	<b>94,349</b>	<b>97,110</b>

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**MINISTER FOR HEALTH**  
**48 DEPARTMENT OF HEALTH**

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**48.6 Teaching and Research**

**48.6.1 Teaching and Research**

Program Objective(s): To develop the skills and knowledge of the health workforce to support patient care and population health. To extend knowledge through scientific enquiry and applied research aimed at improving the health and well being of the people of New South Wales.

Program Description: Provision of professional training for the needs of the New South Wales health system. Strategic investment in research and development to improve the health and well being of the people of New South Wales.

	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<u>Outputs:</u>					
Resident Medical Officers employed	no.	2,461	2,449	1,967	<b>2,010</b>
Registrars in accredited training positions	no.	1,379	1,471	1,362	<b>1,400</b>
Year 1 Allied Health Professionals supervised	no.	448	320	618	<b>620</b>
<u>Average Staffing:</u>	EFT	1,576	1,789	1,973	<b>1,937</b>

1998-99		<b>1999-2000</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	92,324	104,195	<b>105,110</b>
Other operating expenses	32,902	36,877	<b>37,026</b>
Maintenance	3,638	3,943	<b>4,530</b>
Depreciation and amortisation	6,389	7,049	<b>7,846</b>
Grants and subsidies			
Voluntary organisations	11,809	11,809	<b>12,127</b>
Grants to agencies	...	2,600	<b>2,600</b>
Third schedule hospitals	5,222	5,794	<b>6,306</b>
Capital grants to Research Institutes	...	665	...
<b>Total Expenses</b>	<b>152,284</b>	<b>172,932</b>	<b>175,545</b>

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**MINISTER FOR HEALTH**  
**48 DEPARTMENT OF HEALTH**

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**48.6 Teaching and Research**

**48.6.1 Teaching and Research (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Patient fees and other hospital charges	23,068	41,062	<b>41,206</b>
Investment income	1,988	1,329	<b>1,131</b>
Grants and contributions	4,130	5,863	<b>5,980</b>
Other revenue	2,085	3,510	<b>3,885</b>
<b>Total Retained Revenue</b>	<b>31,271</b>	<b>51,764</b>	<b>52,202</b>
Gain/(loss) on disposal of non current assets	...	8,089	...
<b>NET COST OF SERVICES</b>	<b>121,013</b>	<b>113,079</b>	<b>123,343</b>

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**MINISTER FOR HEALTH**  
**49 HEALTH CARE COMPLAINTS COMMISSION**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	3,453	4,104	<b>4,056</b>
Other operating expenses	1,466	1,424	<b>1,469</b>
Maintenance	15	15	<b>15</b>
Depreciation and amortisation	113	123	<b>120</b>
<b>Total Expenses</b>	<b>5,047</b>	<b>5,666</b>	<b>5,660</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	30	16	<b>20</b>
Investment income	20	20	<b>20</b>
Other revenue	100	329	<b>255</b>
<b>Total Retained Revenue</b>	<b>150</b>	<b>365</b>	<b>295</b>
<b>NET COST OF SERVICES</b>	<b>4,897</b>	<b>5,301</b>	<b>5,365</b>

**MINISTER FOR HEALTH**  
**49 HEALTH CARE COMPLAINTS COMMISSION**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	3,216	3,823	<b>3,808</b>
Other	1,480	1,444	<b>1,475</b>
<b>Total Payments</b>	<b>4,696</b>	<b>5,267</b>	<b>5,283</b>
<b>Receipts</b>			
Sale of goods and services	30	16	<b>20</b>
Other	139	335	<b>308</b>
<b>Total Receipts</b>	<b>169</b>	<b>351</b>	<b>328</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(4,527)</b>	<b>(4,916)</b>	<b>(4,955)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	...	(100)	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	...	<b>(100)</b>	...
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	4,527	4,705	<b>4,771</b>
Cash reimbursements from the Consolidated Fund Entity	95	150	<b>150</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>4,622</b>	<b>4,855</b>	<b>4,921</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>95</b>	<b>(161)</b>	<b>(34)</b>
Opening Cash and Cash Equivalents	470	524	<b>363</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>565</b>	<b>363</b>	<b>329</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(4,897)	(5,301)	<b>(5,365)</b>
Non cash items added back	338	378	<b>365</b>
Change in operating assets and liabilities	32	7	<b>45</b>
<b>Net cash flow from operating activities</b>	<b>(4,527)</b>	<b>(4,916)</b>	<b>(4,955)</b>

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**MINISTER FOR HEALTH**  
**49 HEALTH CARE COMPLAINTS COMMISSION**

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	1998-99	1999-2000	
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	565	363	<b>329</b>
Receivables	90	195	<b>162</b>
<b>Total Current Assets</b>	<b>655</b>	<b>558</b>	<b>491</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Cost/valuation	665	749	<b>749</b>
Accumulated depreciation	(490)	(490)	<b>(610)</b>
<b>Total Non Current Assets</b>	<b>175</b>	<b>259</b>	<b>139</b>
<b>Total Assets</b>	<b>830</b>	<b>817</b>	<b>630</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	34	150	<b>160</b>
Employee entitlements	374	293	<b>295</b>
<b>Total Current Liabilities</b>	<b>408</b>	<b>443</b>	<b>455</b>
<b>Total Liabilities</b>	<b>408</b>	<b>443</b>	<b>455</b>
<b>NET ASSETS</b>	<b>422</b>	<b>374</b>	<b>175</b>
<b>EQUITY</b>			
Accumulated funds	422	374	<b>175</b>
<b>TOTAL EQUITY</b>	<b>422</b>	<b>374</b>	<b>175</b>

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**MINISTER FOR HEALTH**  
**49 HEALTH CARE COMPLAINTS COMMISSION**

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**49.1 Health Care Complaints**

**49.1.1 Health Care Complaints**

Program Objective(s): To investigate, monitor, review and resolve complaints about health care services in New South Wales. To ensure that health care services are of an acceptable standard and health providers are accountable for their actions.

Program Description: Provision of an accessible, independent complaints mechanism for consumers of both public and private health services. Examination of areas of concern in the delivery of health care and provision of recommendations which assist and promote the maintenance of health standards.

	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<u>Outputs:</u>					
Complaints received and assessed	no.	1,551	1,870	1,700	<b>1,800</b>
Complaints finalised	no.	1,899	1,900	1,800	<b>1,800</b>
Investigations finalised	no.	702	496	600	<b>600</b>
Health care policy recommendations made to providers and institutions	no.	34	28	40	<b>40</b>
Telephone inquiries	no.	6,381	6,103	6,500	<b>7,000</b>
Disciplinary - Tribunal, appeal and re-registration matters prosecuted	no.	111	88	115	<b>120</b>
Disciplinary - recommendations made to registration boards including counselling	no.	152	147	140	<b>150</b>
<u>Average Staffing:</u>	EFT	64	64	65	<b>64</b>

1998-99		<b>1999-2000</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	3,453	4,104	<b>4,056</b>
Other operating expenses	1,466	1,424	<b>1,469</b>
Maintenance	15	15	<b>15</b>
Depreciation and amortisation	113	123	<b>120</b>
<b>Total Expenses</b>	<b>5,047</b>	<b>5,666</b>	<b>5,660</b>

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**MINISTER FOR HEALTH**  
**49 HEALTH CARE COMPLAINTS COMMISSION**

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**49.1 Health Care Complaints**

**49.1.1 Health Care Complaints (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	30	16	<b>20</b>
Investment income	20	20	<b>20</b>
Other revenue	100	329	<b>255</b>

<b>Total Retained Revenue</b>	<b>150</b>	<b>365</b>	<b>295</b>
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<b>NET COST OF SERVICES</b>	<b>4,897</b>	<b>5,301</b>	<b>5,365</b>
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<b>ASSET ACQUISITIONS</b>	<b>...</b>	<b>100</b>	<b>...</b>
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**MINISTER FOR HEALTH**  
**NEW SOUTH WALES CANCER COUNCIL**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	5,852	8,513	<b>5,900</b>
Investment income	770	788	<b>770</b>
Grants and contributions	16,427	16,007	<b>16,845</b>
<b>Total Retained Revenue</b>	<b>23,049</b>	<b>25,308</b>	<b>23,515</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee Related	8,796	8,557	<b>8,822</b>
Other operating expenses	13,724	15,952	<b>14,136</b>
Depreciation and amortisation	460	465	<b>480</b>
<b>Total Expenses</b>	<b>22,980</b>	<b>24,974</b>	<b>23,438</b>
Gain/(loss) on disposal of non current assets	...	(106)	...
<b>SURPLUS/(DEFICIT)</b>	<b>69</b>	<b>228</b>	<b>77</b>

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**MINISTER FOR HEALTH**  
**NEW SOUTH WALES CANCER COUNCIL**

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	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	5,863	8,840	<b>5,800</b>
Other	17,197	16,799	<b>17,655</b>
<b>Total Receipts</b>	<b>23,060</b>	<b>25,639</b>	<b>23,455</b>
<b>Payments</b>			
Employee Related	8,778	8,578	<b>8,762</b>
Other	13,891	16,361	<b>12,079</b>
<b>Total Payments</b>	<b>22,669</b>	<b>24,939</b>	<b>20,841</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>391</b>	<b>700</b>	<b>2,614</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	213	...
Proceeds from sale of investments	...	417	...
Purchases of property, plant and equipment	(414)	(526)	<b>(146)</b>
Purchases of investments	(95)	(677)	<b>(112)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(509)</b>	<b>(573)</b>	<b>(258)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(118)</b>	<b>127</b>	<b>2,356</b>
Opening Cash and Cash Equivalents	4,162	6,832	<b>6,959</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>4,044</b>	<b>6,959</b>	<b>9,315</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	69	228	<b>77</b>
Non cash items added back	460	465	<b>480</b>
Change in operating assets and liabilities	(138)	7	<b>2,057</b>
<b>Net cash flow from operating activities</b>	<b>391</b>	<b>700</b>	<b>2,614</b>

**MINISTER FOR HEALTH**  
**NEW SOUTH WALES CANCER COUNCIL**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	4,044	6,959	9,315
Investments	5,095	6,976	5,089
Receivables	199	99	199
Inventories	690	834	700
Other	75	235	80
<b>Total Current Assets</b>	<b>10,103</b>	<b>15,103</b>	<b>15,383</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Cost/valuation	8,160	7,998	8,069
Accumulated depreciation	(2,673)	(2,511)	(2,916)
Investments	6,901	4,972	6,971
Receivables	59	105	65
<b>Total Non Current Assets</b>	<b>12,447</b>	<b>10,564</b>	<b>12,189</b>
<b>Total Assets</b>	<b>22,550</b>	<b>25,667</b>	<b>27,572</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	2,877	1,051	2,819
Employee entitlements	687	488	704
<b>Total Current Liabilities</b>	<b>3,564</b>	<b>1,539</b>	<b>3,523</b>
<b>Non Current Liabilities -</b>			
Employee entitlements	112	272	116
<b>Total Non Current Liabilities</b>	<b>112</b>	<b>272</b>	<b>116</b>
<b>Total Liabilities</b>	<b>3,676</b>	<b>1,811</b>	<b>3,639</b>
<b>NET ASSETS</b>	<b>18,874</b>	<b>23,856</b>	<b>23,933</b>
<b>EQUITY</b>			
Accumulated funds	18,874	23,856	23,933
<b>TOTAL EQUITY</b>	<b>18,874</b>	<b>23,856</b>	<b>23,933</b>

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**MINISTER FOR HEALTH**  
**NEW SOUTH WALES MEDICAL BOARD**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<hr/>			
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Investment income	140	146	<b>120</b>
Retained taxes, fees and fines	3,340	3,420	<b>4,125</b>
Other revenue	15	25	<b>15</b>
<b>Total Retained Revenue</b>	<b>3,495</b>	<b>3,591</b>	<b>4,260</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee Related	1,246	1,340	<b>1,527</b>
Other operating expenses	1,880	1,812	<b>2,386</b>
Maintenance	70	50	<b>70</b>
Depreciation and amortisation	179	179	<b>278</b>
Grants and subsidies	348	376	<b>341</b>
<b>Total Expenses</b>	<b>3,723</b>	<b>3,757</b>	<b>4,602</b>
<b>SURPLUS/(DEFICIT)</b>	<b>(228)</b>	<b>(166)</b>	<b>(342)</b>

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**MINISTER FOR HEALTH**  
**NEW SOUTH WALES MEDICAL BOARD**

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	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Retained taxes	3,340	3461	4,125
Other	45	198	135
<b>Total Receipts</b>	<b>3,385</b>	<b>3,659</b>	<b>4,260</b>
<b>Payments</b>			
Employee Related	1,221	1,278	1,502
Grants and subsidies	348	376	341
Other	1,950	1,892	2,456
<b>Total Payments</b>	<b>3,519</b>	<b>3,546</b>	<b>4,299</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(134)</b>	<b>113</b>	<b>(39)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(290)	(600)	(120)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(290)</b>	<b>(600)</b>	<b>(120)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(424)</b>	<b>(487)</b>	<b>(159)</b>
Opening Cash and Cash Equivalents	751	2,297	1,810
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>327</b>	<b>1,810</b>	<b>1,651</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	(228)	(166)	(342)
Non cash items added back	69	179	278
Change in operating assets and liabilities	25	100	25
<b>Net cash flow from operating activities</b>	<b>(134)</b>	<b>113</b>	<b>(39)</b>

**MINISTER FOR HEALTH**  
**NEW SOUTH WALES MEDICAL BOARD**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	327	1,810	1,651
Investments	2,519	...	...
Receivables	9	9	9
<b>Total Current Assets</b>	<b>2,855</b>	<b>1,819</b>	<b>1,660</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Cost/valuation	2,384	2,709	2,829
Accumulated depreciation	(1,426)	(1,450)	(1,728)
<b>Total Non Current Assets</b>	<b>958</b>	<b>1,259</b>	<b>1,101</b>
<b>Total Assets</b>	<b>3,813</b>	<b>3,078</b>	<b>2,761</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	31	31	31
Employee entitlements	102	102	127
Other	1,200	700	700
<b>Total Current Liabilities</b>	<b>1,333</b>	<b>833</b>	<b>858</b>
<b>Non Current Liabilities -</b>			
Employee entitlements	58	58	58
<b>Total Non Current Liabilities</b>	<b>58</b>	<b>58</b>	<b>58</b>
<b>Total Liabilities</b>	<b>1,391</b>	<b>891</b>	<b>916</b>
<b>NET ASSETS</b>	<b>2,422</b>	<b>2,187</b>	<b>1,845</b>
<b>EQUITY</b>			
Reserves	200	200	200
Accumulated funds	2,222	1,987	1,645
<b>TOTAL EQUITY</b>	<b>2,422</b>	<b>2,187</b>	<b>1,845</b>

**MINISTER FOR INFORMATION TECHNOLOGY,  
MINISTER FOR ENERGY,  
MINISTER FOR FORESTRY AND  
MINISTER FOR WESTERN SYDNEY**

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**OVERVIEW**

<i>Agency</i>	<i>Budget 1998-99 \$m</i>	<i>Budget 1999-2000 \$m</i>	<i>Variation %</i>	
<b>Department of Information Technology and Management</b>				
Total Expenses .....	123.5	130.5		5.7
Asset Acquisitions .....	1.7	55.0		3235.3
<b>Ministry of Energy and Utilities</b>				
Total Expenses .....	19.1	43.6	128.3	
Asset Acquisitions .....	0.2	0.1	(-)	50
<b>Sustainable Energy Development Authority</b>				
Total Expenses .....	10.9	10.5	(-)	3.2
Asset Acquisitions .....	...	...		...
<b>Payments for Water and Sewerage Assistance</b>				
Total Expenses .....	114.4	82.9	(-)	27.6
Asset Acquisitions .....	...	...		...
<b>Land Titles Office</b>				
Total Expenses .....	50.9	51.1		0.4
Asset Acquisitions .....	5.2	7.6		46.2
<b>Total, Minister for Information Technology, Minister for Energy, Minister for Forestry and Minister for Western Sydney</b>				
Total Expenses .....	<b>318.8</b>	<b>318.6</b>	(-)	<b>0.1</b>
Asset Acquisitions .....	<b>7.1</b>	<b>62.7</b>		<b>783.1</b>

The Ministry for Energy and Utilities' expenses have increased from \$19.1 million to \$43.6 million. This increase reflects a community service obligation payment to the Ministry for Energy and Utilities in 1999-2000 to support Pacific Power's non-commercial activities. A similar payment made in 1998-99 was not originally budgeted for.

Payments for Water and Sewerage Assistance have decreased from \$114.4 million to \$82.9 million in 1999-2000. This decrease reflects a reduction in payments for backlog sewerage schemes due to the expected completion of the sewerage scheme in Picton in 1999-2000.

# DEPARTMENT OF INFORMATION TECHNOLOGY AND MANAGEMENT

The Department of Information Technology and Management is comprised of the former agencies of Office of Information Technology, Land Titles Office, Valuer General's Department and the Department of the Surveyor General. The new agency has a prime focus and responsibility for the whole of government information technology policies, issues and management and the collection, storage and retrieval of spatial and textual land information. Electronic service delivery, information and communication management will be key tasks for the Department. Also incorporated within the department are the Forestry Policy and Structural Adjustment Unit and the Office of Western Sydney.

## Expenditure Trends and Recent Developments

### *Office of Information Technology*

The Office was formerly a program within the Premier's Department. Over the 18 months that the Office of Information Technology has been established, there has been no major variation in operating expenditure.

In 1998-99, \$0.5 million has been provided for the connect.nsw projects, a whole of government electronic service delivery strategy, which outlines the use of information technology to streamline internal government practices, reduce costs and improve service delivery. An additional \$9.0 million will be provided in 1999-2000.

Another major project under the program is the Year 2000 Compliance project, for which \$0.75 million has been provided in 1998-99 and 1999-2000.

### *Valuer-General's Office*

Valuer-General's Office, formerly known as the Valuer General's Department, is responsible for the regulatory functions concerning land valuations. This includes supervising open tendering processes for contracts for mass valuation services, furnishing valuations of land to other authorities for rating and taxing purposes and providing determinations of compensation under the *Land Acquisition (Just Terms Compensation) Act 1998-99*.

During 1998-99 additional valuation territories in the metropolitan region were put through the tendering process. The process will be revisited in the early part of 2000, when a number of the three year contracts awarded in the first year will expire.

The Valuation Roll Maintenance System (Valnet) has been introduced following a review of services encompassing a whole of government approach to spatial information partnering. The new system will achieve improved levels of client service and productivity together with reduced operating costs. Ground work for Valnet 2 has commenced and to be completed by 2001.

### ***Spatial Land Information & Standards (Land Information Centre)***

The Spatial Land Information & Standards program was formerly administered by the Surveyor General's Department at the Land Information Centre. There has been a decline in revenue over the last few years as a result of a finite market opportunity for large sales of digital spatial data; the opportunity for additional "one-off" sales is minimal.

The Office is currently reviewing the pricing policy for digital data, which will have an additional impact on revenue levels.

### ***Office of Western Sydney***

In 1998-99, the Office of Western Sydney commenced a range of initiatives in partnership with local businesses, industry, government agencies and community organisations. These included the Western Sydney Industry Awards funded primarily from the private sector, sponsorship, and Corporate Partners for Change, an initiative designed to assist young people in Western Sydney to make the transition to jobs and traineeships. The Office is also developing an Environment Strategy for Western Sydney, for release in 1999-2000.

### ***Forestry Policy and Structural Adjustment Unit***

The unit administers the Forestry Policy & Reforms program. Under the program, trends in expenditure for the Forest Industry Structural Adjustment Package (FISAP) have reflected continued Government support for businesses and workers affected by forestry reforms. In particular, an increase in assistance for training followed the release of the *Training Strategy for the NSW Forest Industry* in 1998. New NSW FISAP Guidelines were released in October 1998 following an operational review of the program. An additional \$20 million has been allocated to FISAP to extend the program to 2006.

## **Strategic Directions**

### ***Office of Information Technology***

The Office of Information Technology's main objective is to achieve improvements and cost savings in government information and technology resources.

Its strategic priorities include:

- ◆ Developing and driving whole of government initiatives for the use and management of information technology and telecommunications within and between government, industry and the community;
- ◆ Co-ordinating the government's Year 2000 compliance project;
- ◆ Improving access to and sharing of government information for business and the community, with particular focus on land and spatial information; and
- ◆ Developing information technology and telecommunications industry attraction and growth strategies in consultation with the Department of State and Regional Development and industry.

### ***Valuer General's Office***

The organisation is committed to further restructuring the agency to more efficiently and effectively utilise its resources and upgrade its skill and knowledge base in the areas of tendering and contract management.

With the introduction of competition, there has been client and community expectation for an overall reduction in costs to the consumer and improved service delivery to clients. The placement of the presently non-contestable rural districts through the contestable tendering process is being explored with a view to achieving further cost reductions.

### ***Spatial Land Information & Standards (Land Information Centre)***

The Land Information Centre is focused on achieving public interest output and outcomes and strongly supports initiatives to foster the use, access and sharing of data to eliminate duplication and create efficiencies.

Strategies to achieve the most beneficial mix of social, economic and environmental outcomes include:

- ◆ facilitating regional developments by establishing distributed data centres;
- ◆ promoting community awareness of the availability and benefits of spatial data;
- ◆ achieving economies through the integration and sharing of data; and
- ◆ ensuring availability and equitable access to consistent, accurate, reliable and current data services to meet community needs.

### ***Office of Western Sydney***

The Office of Western Sydney's strategic priorities are to:

- ◆ Foster partnerships and links between organisations within Western Sydney and with key decision makers both within and outside Western Sydney; and
- ◆ Act as a catalyst for change in the region by generating and driving a range of strategic, innovative regional initiatives in partnership with government, business, the community and regional stakeholders such as TeamWest and the University of Western Sydney to address economic, social and environmental priorities for the Region.

### ***Forestry Policy and Structural Adjustment Unit***

The strategic priorities are to:

- ◆ Maintain the strategic policy framework for the sustainable management of the State's forests and for the development of new forestry initiatives; and
- ◆ Effectively implement industry development, worker assistance and training strategies under the joint State-Commonwealth Forestry Industry Structural Adjustment Package.

## **1999-2000 Budget**

### ***Total Expenses***

Estimated total expenses for 1999-2000 are \$130.5 million. These expenses are distributed amongst the Department's programs as follows:

- ◆ \$54.0 million for Forestry Policy and Reforms. This includes expenses for forestry related grants and subsidies that are supplied under the Forestry Program and expenses in relation to the Forestry Industry structural Adjustment Package;
- ◆ \$28.9 million for Spatial Land Information and Standards;
- ◆ \$23.7 million for Valuer General's program, this includes \$9.6 million of fees paid to the State Valuation Office;
- ◆ \$22.8 million for Office of Information Technology; and
- ◆ \$1.0 million for Office of Western Sydney, this includes \$0.3 million for the establishment of Macarthur office.

### ***Asset Acquisitions***

Total asset acquisitions for the Department during 1999-2000 are budgeted to be \$55.0 million. These include:

- ◆ \$31.2 million for the purchase of 10,000 handsets as part of the Olympic Radio Network;
- ◆ \$8.5 million for the implementation of connect nsw;
- ◆ \$2.0 million to fund the high speed computer-Australian Technological Park;
- ◆ \$1.6 million to fund phase 2 of the Valuation Roll Maintenance System (VALNET 2);
- ◆ \$1.0 million in 1999-2000 for the Geocentric Datum of Australia 94 project to convert the State's spatial databases to the new earth centred datum; and
- ◆ \$9.0 million of works in progress.

# MINISTRY OF ENERGY AND UTILITIES

The Ministry of Energy and Utilities (MEU), based on the former Department of Energy (DOE), provides strategic policy advice on, and high level regulation for, the management and utilisation of the State's energy resources in the context of a competitive national market. The Ministry is also responsible for monitoring compliance of the Government's metropolitan water businesses with their operating licences.

## Expenditure Trends and Recent Developments

In recent times the development of the legislative framework for the operation of the State and national markets for electricity and gas, and the associated regulatory and structural reforms of the industry, have continued to be the focus of the Ministry.

Total expenses have changed from \$41.1 million in 1994-95 to \$19.1 million (excluding the \$21.9 million payment to Pacific Power and \$2.2 million to Australian Inland Energy) in 1998-99. This decline is largely due to a restructure of the former Department and reductions in transitional payments to rural distributors.

The above payments to Pacific Power and Australian Inland Energy related to Community Service Obligations (CSO) payments to the Government's electricity contributors to support non-commercial activities.

The regulatory functions of the Ministry have increased in recent years. The cost of regulation has remained stable at approximately \$3.2 million. These costs are fully offset by electricity and gas licensing fees paid directly into the Consolidated Fund.

Achievements during the year include the following:

- ◆ During 1998-99, NSW moved into the final stage of preparation for a full National Electricity Market (NEM) which started on 13 December 1998. NSW obligations were met in relation to the establishment of the NEM and enhancements to the National Electricity Code; and

- ◆ The Ministry was instrumental in securing the establishment of the NEM Governance and Liability Review and ensured that the review would adequately address important market institutions and governance issues. The Ministry also assumed a lead role in the establishment of a Government Liaison Panel to oversight and manage the activities of the National Electricity Code Administrator (NECA) and the National Electricity Market Management Company (NEMMCO). A NEM market monitoring regime to analyse the outputs of the NEM and its consistency with government policy was established. The Ministry managed NSW contributions to several ongoing review processes relating to the NEM.

Other recent developments or achievements include:

- ◆ development of the methodology workbook for use by electricity retailers for calculating greenhouse gas emissions from electricity supplied in NSW;
- ◆ submission of greenhouse strategies by electricity retailers and negotiation of those strategies with retailers;
- ◆ development of proposals for enhancement of the electricity network operator regulatory regime to address network adequacy, quality, reliability and safety of supply;
- ◆ development of proposals for enhancement of the licensing framework and reporting requirements for electricity distributors and retail suppliers;
- ◆ development of a draft National Electricity Network Safety Code;
- ◆ nine electricity industry codes of practice on supply safety, technical and customer service issues recognised by the Ministry;
- ◆ significant improvement in electricity network operators' safety performance;
- ◆ introduction of regulations on consumer protection in the electricity and gas industries;
- ◆ introduction of retail competition for aggregation of sites using more than 100 MWh p.a. of electricity each; and
- ◆ facilitation through the licensing process of the construction or planned construction of two new gas interconnectors, which will greatly enhance the State's security of gas supply.

## Strategic Directions

The new Ministry is to be principally concerned with providing the Minister with advice on policy, regulatory and operational issues relating to the electricity, gas and metropolitan water utilities. The Ministry will have a continuing role in providing support to the Minister for the implementation of regulatory and operational aspects of the Minister's role as Designated Minister under the NEM arrangements

The Ministry's primary regulatory role will be to ensure a smooth transition to competitive national markets in gas and electricity. This includes undertaking reviews of the technical and operational details that will require facilitation or direct regulation in the short to medium term. The long-term goal is to ensure least-cost regulation to the industry through national consistency (reducing industry costs).

In respect to electricity reform the Ministry's role will include:

- ◆ development of implementation arrangements for further retail contestability under the Electricity Supply Act in close consultation with Treasury; and
- ◆ development and implementation of further enhancements to the regulatory framework applying to retail suppliers, electricity distributors and other network operators.

In the case of gas reform, New South Wales has led the way in reform of the gas market and will continue to implement these reforms until the new arrangements are implemented, tested and refined as necessary - not only in New South Wales but also in neighbouring States. Specifically the Ministry will:

- ◆ monitor the implementation of the new National Gas Access Law and Code at the national and State level and participate in the code change process;
- ◆ advise the Minister in respect of his role as the relevant Minister under the inter-governmental gas access agreement;
- ◆ ensure a smooth transition to full gas retail contestability;
- ◆ pursue competitive reforms in the upstream market at the national level; and
- ◆ address convergence of gas supply with electricity.

The Ministry also has regulatory carriage of the greenhouse gas reduction requirements of electricity retailers and carries out its role in close co-operation with The Cabinet Office and Treasury.

The Ministry will monitor compliance of the Sydney and Hunter Water Corporations and the Sydney Catchment Authority with the conditions of their operating licence. This is a function previously performed by the Department of Urban Affairs and Planning.

## **1999-2000 Budget**

### ***Total Expenses***

Estimated total current expenses for 1999-2000 are \$43.6 million for the Ministry's core functions covering employee and general expenses. Also included are:

- ◆ \$29.7 million for a payment to Pacific Power for non-commercial activities;
- ◆ \$0.8 million for energy research and development of new energy technologies by industry, research organisations and universities;
- ◆ \$3 million for transitional funding to rural electricity distributors to enable adjustment to revised transmission pricing arrangements; and
- ◆ \$1.6 million for loan repayments to Treasury for the Far West Electrification Scheme.

### ***Asset Acquisitions***

The Ministry will undertake minor capital works of \$0.137 million to maintain its information technology capabilities and purchase office equipment.

## **SUSTAINABLE ENERGY DEVELOPMENT AUTHORITY**

The mission of the Sustainable Energy Development Authority (SEDA) is to reduce greenhouse gas emissions in New South Wales by promoting the commercialisation and the use of sustainable energy technologies.

In addition, SEDA aims to increase business competitiveness through more efficient energy use, foster new employment and investment in New South Wales through the development of the sustainable energy industry, inform policy makers and contribute to the market reform process through on-the-ground, replicable experience and provide a vision of Australia's energy future.

### **Expenditure Trends and Recent Developments**

In 1998-99, the third full year of operation, SEDA focused on the further implementation of the following program areas:

- ◆ \$5.8 million was spent to improve Commercial and Industrial Energy Efficiency. To date 184 businesses have signed agreements under the Energy Smart Business Program and 19 New South Wales Government Departments have joined the Energy Smart Government Buildings Program;
- ◆ To improve domestic energy efficiency, SEDA spent \$1.8 million on programs such as the Community Housing Energy Program that has improved the energy and water efficiency of over 5,000 public houses. Under the Energy Smart Homes Program local councils have committed to the new home energy performance standard. Under the energy Smart Hot Water Project discounts on solar and heat pump water heaters are provided; and
- ◆ Work in the area of Sustainable Energy Supply resulted in \$3.1 million being spent on projects such as three utility-scale Photovoltaic systems and three cogeneration systems. In addition, 100 homes have been completed in the Homebush Solar Village incorporating solar electric power, solar water heating, efficient lighting and appliances and passive solar design. SEDA's Green Power Accreditation Program, which will allow electricity retailers in Australia to offer a Green Power product, has stimulated more than \$120 million in renewable energy infrastructure investments in New South Wales.

An additional \$4.5 million was spent to develop renewable energy sources under the Building Integrated Photovoltaics Program and a range of other projects utilising hydroelectricity, energy from waste and coalmine gas. Also, assistance was provided to promote efficient shower roses, energy efficient white goods and office equipment and the provision of consumer information.

## **Strategic Directions**

SEDA's focus will be to consolidate current initiatives and plan an orderly exit from its programs. SEDA will seek to maximise the "market transformation" component of existing programs, to ensure that the impact of these programs persists beyond SEDA's program involvement.

Means for market transformation that SEDA will pursue in 1999-2000 include:

- ◆ Facilitation of financing options for sustainable energy for both business and consumers such as energy performance contracts and publicising case studies of energy efficiency measures;
- ◆ Building the skills and coordination of the sustainable energy industry through training programs such as Energy Smart Trades and providing targeted support for the development of relevant industry associations and program partners;
- ◆ Cooperation with key authorities to facilitate effective regulation where appropriate, including application of the Energy Smart Homes Policy, development of efficiency standards for appliances and clarification of electricity retailers' environmental guidelines, including emission benchmarks;
- ◆ Contribution to the policy debate in relation to sustainable energy, including encouraging the development of the market for emissions reductions and emission offsets; and
- ◆ Undertaking a wide reaching communications program to industry and the community to highlight the economic and environmental benefits of reducing greenhouse gas emissions and increasing commercial application of sustainable energy technologies.

## **1999-2000 Budget**

### ***Total Expenses***

Areas of SEDA's expenditure will include:

- ◆ Program Delivery – approximately \$8 million will be spent on program delivery, which includes the Energy Smart programs that ensure forecast energy savings are achieved and partnership commitments are met. In addition, the Buildings Greenhouse Rating Scheme will be launched enabling building owners and tenants to assess the energy efficiency of commercial buildings; and

- ◆ Communications – SEDA will spend around \$1.3 million in 1999-2000 to reach and inform significant market groups and demonstrate the value and use of market transforming activities for SEDA's programs.

### ***Asset Acquisitions***

No major asset acquisitions are planned.

### ***Investments***

SEDA will make investments worth around \$4 million in sustainable energy technologies to commercialise their use in the market place in 1999-2000.

## **PAYMENTS FOR WATER AND SEWERAGE ASSISTANCE**

Payments of \$82.9 million will be made in 1999-2000 comprising:

- ◆ \$54.6 million for water and sewerage rate rebates for pensioners provided by Sydney Water and the Hunter Water Corporation;
- ◆ \$14.1 million for transitional water rebates associated with the move to usage pricing;
- ◆ \$0.6 million for seven environmental impact statements for high priority backlog sewerage projects; and
- ◆ \$0.81 million for the Blue Mountains septic pumpout service.

An amount of \$12.8 million is also being provided for capital grants associated with the four backlog sewer schemes at Picton, Gerringong/Gerroa, Bundeena/Mainbar and Winmalee. Once the projects are completed seventy-five percent of the total costs of these schemes will be recovered from users through general water and sewerage charges.

## **LAND TITLES OFFICE**

The Land Titles Office is a Government Trading Enterprise within the Department of Information Technology and Management. It is responsible for the certainty of title to land in New South Wales. The Office's business is to meet both community and government needs for a flexible and secure title system for property ownership. It achieves this through developing and reforming legislation to facilitate property development, providing guaranteed land title registration and related land information services. These services are essential to the community to facilitate conveyancing, surveying, mapping, land development, rating, financial security and historical and private research.

### **Expenditure Trends and Recent Developments**

The overall increase in the Office's expenditure levels in 1999-2000 is considered moderate relative to 1998-99 revised projections. The increase in expenditure primarily reflects Torrens Assurance Fund expenditure (included in other operating expenses) originally projected in 1998-1999 now carried forward into 1999-2000; and additional building maintenance requirements.

### **Strategic Directions**

The efficiency of the Land Titles Office's services is continually being enhanced by adopting improved work methods and appropriate new technology such as remote access to titling records, storage and retrieval of land information by optical disk and the implementation of electronic lodgement systems. The Office will be part of a joint initiative in 1999-2000 to develop a Spatial Information Partnering Project with the Department of Land and Water Conservation and the Office of State Revenue.

### **1999-2000 Budget**

#### ***Total Expenses***

Total recurrent expenditure of \$51.1 million represents a 2.1 percent increase on the projected levels for 1998-1999. The majority of this recurrent expenditure is required to fund the Office's land title registration, title creation and land information services.

## ***Asset Acquisitions***

Total capital expenditure for 1999-2000 is estimated at \$7.6 million.

The Capital Works Program involves expanding and enhancing computerised land information systems; implementation of the Spatial Information Partnering Project, Integrated Titling System and the Cadastral Indexing Project; accommodation maintenance requirements; maintenance of the heritage aspect of the Office; and replacement and enhancement of computer hardware and software.

All funding for the 1999-2000 capital program will be serviced from the Office's capital reserves.

**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR  
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**50 DEPARTMENT OF INFORMATION TECHNOLOGY AND  
MANAGEMENT**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	32,061	33,591	<b>32,281</b>
Other operating expenses	29,492	28,407	<b>37,099</b>
Maintenance	1,081	1,720	<b>1,350</b>
Depreciation and amortisation	5,297	5,160	<b>5,172</b>
Grants and subsidies	29,557	33,317	<b>22,419</b>
Finance costs	355	346	<b>336</b>
Other expenses	25,692	21,682	<b>31,793</b>
<b>Total Expenses</b>	<b>123,535</b>	<b>124,223</b>	<b>130,450</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	35,521	32,967	<b>33,710</b>
Investment income	300	544	<b>180</b>
Grants and contributions	...	308	<b>2,000</b>
Other revenue	500	2,708	<b>1,528</b>
<b>Total Retained Revenue</b>	<b>36,321</b>	<b>36,527</b>	<b>37,418</b>
<b>NET COST OF SERVICES</b>	<b>87,214</b>	<b>87,696</b>	<b>93,032</b>

**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR  
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**50 DEPARTMENT OF INFORMATION TECHNOLOGY AND  
MANAGEMENT**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	25,913	28,041	<b>35,388</b>
Grants and subsidies	29,557	33,317	<b>22,419</b>
Finance costs	355	346	<b>336</b>
Other	40,103	25,754	<b>70,318</b>
<b>Total Payments</b>	<b>95,928</b>	<b>87,458</b>	<b>128,461</b>
<b>Receipts</b>			
Sale of goods and services	33,831	31,385	<b>33,739</b>
Other	(4,297)	(1,135)	<b>3,818</b>
<b>Total Receipts</b>	<b>29,534</b>	<b>30,250</b>	<b>37,557</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(66,394)</b>	<b>(57,208)</b>	<b>(90,904)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(1,680)	(9,884)	<b>(55,047)</b>
Advances made	...	(7,600)	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(1,680)</b>	<b>(17,484)</b>	<b>(55,047)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Repayment of borrowings and advances	(101)	(101)	<b>(110)</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(101)</b>	<b>(101)</b>	<b>(110)</b>

**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR  
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**50 DEPARTMENT OF INFORMATION TECHNOLOGY AND  
MANAGEMENT**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	78,964	90,074	<b>81,795</b>
Capital appropriation	...	150	<b>49,752</b>
Cash reimbursements from the Consolidated Fund Entity	...	340	<b>325</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>78,964</b>	<b>90,564</b>	<b>131,872</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>10,789</b>	<b>15,771</b>	<b>(14,189)</b>
Opening Cash and Cash Equivalents	...	...	<b>15,771</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>3,368</b>	<b>15,771</b>	<b>1,582</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(87,214)	(87,696)	<b>(93,032)</b>
Non cash items added back	7,947	7,599	<b>7,676</b>
Change in operating assets and liabilities	12,873	22,889	<b>(5,548)</b>
<b>Net cash flow from operating activities</b>	<b>(66,394)</b>	<b>(57,208)</b>	<b>(90,904)</b>

**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR  
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WESTERN SYDNEY**

**50 DEPARTMENT OF INFORMATION TECHNOLOGY AND  
MANAGEMENT**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	10,784	15,771	1,582
Investments	...	7,600	7,600
Receivables	4,368	6,255	6,095
Inventories	1,407	500	500
Other	6,050	14,172	19,609
<b>Total Current Assets</b>	<b>22,609</b>	<b>44,298</b>	<b>35,386</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Cost/valuation	60,042	67,724	122,701
Accumulated depreciation	(29,236)	(28,007)	(33,109)
Receivables	2,400	...	...
Inventories	...	1,100	1,100
Other	...	2,800	2,800
<b>Total Non Current Assets</b>	<b>33,206</b>	<b>43,617</b>	<b>93,492</b>
<b>Total Assets</b>	<b>55,815</b>	<b>87,915</b>	<b>128,878</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	9,999	11,783	11,597
Borrowings	5	101	110
Employee entitlements	1,948	2,110	2,055
<b>Total Current Liabilities</b>	<b>11,952</b>	<b>13,994</b>	<b>13,762</b>
<b>Non Current Liabilities -</b>			
Borrowings	3,440	3,339	3,220
Employee entitlements	2,400	2,800	2,700
Other	...	150	150
<b>Total Non Current Liabilities</b>	<b>5,840</b>	<b>6,289</b>	<b>6,070</b>
<b>Total Liabilities</b>	<b>17,792</b>	<b>20,283</b>	<b>19,832</b>
<b>NET ASSETS</b>	<b>38,023</b>	<b>67,632</b>	<b>109,046</b>

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**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR  
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**50 DEPARTMENT OF INFORMATION TECHNOLOGY AND  
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	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<hr/>			
<b>STATEMENT OF FINANCIAL POSITION (cont)</b>			
<b>EQUITY</b>			
Accumulated funds	38,023	67,632	<b>109,046</b>
<b>TOTAL EQUITY</b>	<b>38,023</b>	<b>67,632</b>	<b>109,046</b>

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**50 DEPARTMENT OF INFORMATION TECHNOLOGY AND  
MANAGEMENT**

**50.1 Spatial Land Information and Standards**

**50.1.1 Spatial Land Information and Standards**

Program Objective(s): To promote and provide accurate, reliable and current land and geographical information including locations and names, and to manage a system of survey standards and geographical names.

Program Description: Construction, maintenance and provision of land and geographic information. Development and provision of integrated information and products. Maintenance of survey standards and a system of survey control and network across New South Wales.

<u>Outputs:</u>	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
Geographic data captured on computer (sq km)	mill	0.5	0.5	0.5	<b>0.5</b>
Sale and distribution of map products	thous	280	280	300	<b>310</b>
Digital land parcel records maintained	thous	100	100	100	<b>100</b>
Maintenance of geographic data (sq km)	thous	200	200	400	<b>500</b>
Crown land maps maintained	no.	2,200	2,000	1,000	<b>1,000</b>
Permanent survey marks positioned	no.	6,000	6,000	6,000	<b>6,000</b>
Revision of published topographic maps	no.	n.a.	n.a.	40	<b>120</b>
<u>Average Staffing:</u>	EFT	493	459	370	<b>365</b>

1998-99		<b>1999-2000</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	19,987	20,150	<b>19,426</b>
Other operating expenses	5,008	4,994	<b>6,344</b>
Maintenance	1,035	1,660	<b>1,269</b>
Depreciation and amortisation	2,010	1,700	<b>1,270</b>
Finance costs			
Interest on private sector loans	355	346	<b>336</b>
Other expenses			
Contribution to Board of Surveyors	300	300	<b>300</b>
<b>Total Expenses</b>	<b>28,695</b>	<b>29,150</b>	<b>28,945</b>

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**50.1 Spatial Land Information and Standards**

**50.1.1 Spatial Land Information and Standards (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Land Information Centre	8,000	6,500	<b>5,500</b>
Investment income	...	75	...
Grants and contributions	...	300	...
<b>Total Retained Revenue</b>	<b>8,000</b>	<b>6,875</b>	<b>5,500</b>
<b>NET COST OF SERVICES</b>	<b>20,695</b>	<b>22,275</b>	<b>23,445</b>
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<b>ASSET ACQUISITIONS</b>	<b>325</b>	<b>325</b>	<b>1,895</b>

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**50 DEPARTMENT OF INFORMATION TECHNOLOGY AND  
MANAGEMENT**

**50.2 Valuer General**

**50.2.1 Valuer General**

Program Objective(s): To provide regulatory functions relating to land valuations in New South Wales and valuation advice to relevant agencies for taxing and rating purposes.

Program Description: Management of valuation tenders and contracts, maintenance of database for land values and related information for use by rating and taxing agencies. Determination of compensation and special valuations and defence of appeals.

<u>Outcomes:</u>	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
Valuations changed following objections by Council	%	n.a.	0.8	0.7	<b>0.6</b>
Valuations changed following objections to land tax	%	n.a.	0.8	0.9	<b>0.8</b>
 <u>Outputs:</u>					
Land valuations provided to local government	no.	649	760	780	<b>780</b>
Provisional land valuations for land tax purposes	no.	2,041	2,021	2,000	<b>2,000</b>
Land tax liable valuations	no.	n.a.	181	182	<b>182</b>
Supplementary valuations	no.	n.a.	98	100	<b>100</b>
Properties on valuation roll	no.	2,183	2,202	2,300	<b>2,320</b>
Valuation notices issued to owners	no.	660	821	880	<b>880</b>
 <u>Average Staffing:</u>	 EFT	 ...	 ...	 140	 <b>132</b>

1998-99		<b>1999-2000</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

<b>Expenses -</b>			
Operating expenses -			
Employee related	7,698	7,856	<b>6,652</b>
Other operating expenses	14,944	15,981	<b>15,821</b>
Maintenance	40	40	<b>57</b>
Depreciation and amortisation	620	1,100	<b>1,200</b>
<b>Total Expenses</b>	<b>23,302</b>	<b>24,977</b>	<b>23,730</b>

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**50.2 Valuer General**

**50.2.1 Valuer General (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Valuation income - budget dependent agencies	10,200	10,950	<b>11,530</b>
Valuation income - other	9,400	9,651	<b>9,623</b>
Other operating revenue	500	590	<b>664</b>
Investment income	300	469	<b>180</b>
<b>Total Retained Revenue</b>	<b>20,400</b>	<b>21,660</b>	<b>21,997</b>
<b>NET COST OF SERVICES</b>	<b>2,902</b>	<b>3,317</b>	<b>1,733</b>

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<b>ASSET ACQUISITIONS</b>	<b>430</b>	<b>1,200</b>	<b>2,400</b>
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**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR  
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**50 DEPARTMENT OF INFORMATION TECHNOLOGY AND  
MANAGEMENT**

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**50.3 Office of Information Technology**

**50.3.1 Office of Information Technology**

Program Objective(s): To develop and drive whole of government initiatives for the use and management of information and technology within and between government, industry and the community.

Program Description: Provision of coordinated and integrated information and technology infrastructure across government that improves service delivery to the community and business, information management and exchange and information technology industry attraction and investment.

<u>Outcomes:</u>	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
Agencies utilising corporate software products -					
Financial products	%	n.a.	28	53	<b>60</b>
Human resources products	%	n.a.	30	56	<b>65</b>
<u>Outputs:</u>					
Number of agencies reporting on Year 2000 issues					
	no.	n.a.	109	109	<b>109</b>
Government Radio Network -					
Number of agencies on the network	no.	27	27	28	<b>30</b>
Number of users on the network	no.	9,230	10,099	10,600	<b>11,000</b>
Telecommunication Contracts connect.nsw -	no.	n.a.	5	14	<b>20</b>
Number of agencies with websites	no.	n.a.	100	217	<b>250</b>
<u>Average Staffing:</u>	EFT	...	...	39	<b>39</b>

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**50 DEPARTMENT OF INFORMATION TECHNOLOGY AND  
MANAGEMENT**

**50.3 Office of Information Technology**

**50.3.1 Office of Information Technology (cont)**

	1998-99		1999-2000 <b>Budget</b> \$000
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	3,271	4,313	4,441
Other operating expenses	8,863	6,827	15,605
Maintenance	6	20	24
Depreciation and amortisation	2,667	2,360	2,689
<b>Total Expenses</b>	<b>14,807</b>	<b>13,520</b>	<b>22,759</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Fees for services from general government agencies	7921	5,276	6,393
Grants and contributions	...	8	2,000
Other revenue	...	2,708	1,528
<b>Total Retained Revenue</b>	<b>7921</b>	<b>7,992</b>	<b>9,921</b>
<b>NET COST OF SERVICES</b>	<b>6,886</b>	<b>5,528</b>	<b>12,838</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>925</b>	<b>8,359</b>	<b>50,707</b>

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**50 DEPARTMENT OF INFORMATION TECHNOLOGY AND  
MANAGEMENT**

**50.4 Forestry Policy and Reforms**

**50.4.1 Forestry Policy and Reforms**

Program Objective(s): To achieve the effective management of forestry policy and forestry industry structural reform.

Program Description: Develop and maintain the strategic policy framework for the sustainable management of the State's forests. Develop strategic plans for new forestry initiatives. Provide support for the Forestry Advisory Council. Implement industry development and worker assistance strategies under the Forestry Industry Structural Adjustment Package.

Units    1996-97    1997-98    1998-99    **1999-2000**

Outputs:

Timber businesses assisted to invest in value-adding employment creation initiatives.	no.	20	50	5	<b>1</b>
Displaced timber workers assisted	no.	193	300	56	<b>60</b>
Training initiatives supported	no.	n.a.	n.a.	29	<b>35</b>
Forestry workers retrained	no.	50	107	350	<b>400</b>
Meeting of the Forestry Advisory Council	no.	5	6	4	<b>5</b>
Meetings of the Forestry Structural Adjustment Committee	no.	11	11	9	<b>10</b>
<u>Average Staffing:</u>	EFT	12	12	12	<b>11</b>

1998-99		1999-2000
Budget	Revised	Budget
\$000	\$000	\$000

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	905	1,072	<b>1,062</b>
Other operating expenses	373	272	<b>301</b>
Depreciation and amortisation	...	...	<b>13</b>

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**50 DEPARTMENT OF INFORMATION TECHNOLOGY AND  
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**50.4 Forestry Policy and Reforms**

**50.4.1 Forestry Policy and Reforms (cont)**

***OPERATING STATEMENT (cont)***

Grants and subsidies			
State Forests of NSW - Hardwood Plantations	15,000	18,000	<b>6,000</b>
Government contribution to State Forests of NSW	14,557	15,317	<b>15,097</b>
Capital grants paid to other organisations	...	...	<b>50</b>
Other expenses			
Forest industry restructure package	25,392	21,382	<b>31,493</b>
<b>Total Expenses</b>	<b>56,227</b>	<b>56,043</b>	<b>54,016</b>
<b>NET COST OF SERVICES</b>	<b>56,227</b>	<b>56,043</b>	<b>54,016</b>
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<b>ASSET ACQUISITIONS</b>	...	...	<b>45</b>

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**50 DEPARTMENT OF INFORMATION TECHNOLOGY AND  
MANAGEMENT**

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**50.5 Office of Western Sydney**

**50.5.1 Office of Western Sydney**

Program Objective(s): To achieve significant improvements in the economic performance, social development and urban livability of Western Sydney. Provide strategic advice on Western Sydney issues, provide leadership for the region and coordinate regional action plans to secure jobs and investments, support families and communities, deliver better government services and protect the environment.

Program Description: Foster partnerships and links between organisations within Western Sydney and with key decisions makers and act as a catalyst for change in the region.

Units    1996-97    1997-98    1998-99    **1999-2000**

Outputs:

New partnerships and alliances formed with government, business and community	no.	n.a.	n.a.	30	<b>30</b>
Regional initiatives commenced to meet identified regional priorities	no.	n.a.	n.a.	35	<b>20</b>
Initiatives identified to address backlogs and barriers to government service delivery	no.	n.a.	n.a.	10	<b>5</b>
<u>Average Staffing:</u>	EFT	...	...	6	<b>9</b>

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**50 DEPARTMENT OF INFORMATION TECHNOLOGY AND  
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**50.5 Office of Western Sydney**

**50.5.1 Office of Western Sydney (cont)**

	<u>1998-99</u>		<b>1999-2000</b>
	Budget	Revised	<b>Budget</b>
	\$000	\$000	<b>\$000</b>
<b><i>OPERATING STATEMENT</i></b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	200	200	<b>700</b>
Other operating expenses	304	333	<b>300</b>
<b>Total Expenses</b>	<b>504</b>	<b>533</b>	<b>1,000</b>
<b>NET COST OF SERVICES</b>	<b>504</b>	<b>533</b>	<b>1,000</b>

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**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR  
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WESTERN SYDNEY**

**51 MINISTRY OF ENERGY AND UTILITIES**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	5,643	5,151	<b>5,214</b>
Other operating expenses	2,899	3,228	<b>2,474</b>
Maintenance	8	36	<b>36</b>
Depreciation and amortisation	30	60	<b>30</b>
Grants and subsidies	1,834	24,632	<b>30,500</b>
Other expenses	8,694	8,507	<b>5,330</b>
<b>Total Expenses</b>	<b>19,108</b>	<b>41,614</b>	<b>43,584</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	695	663	<b>755</b>
Investment income	137	680	<b>573</b>
Other revenue	130	...	<b>133</b>
<b>Total Retained Revenue</b>	<b>962</b>	<b>1,343</b>	<b>1,461</b>
<b>NET COST OF SERVICES</b>	<b>18,146</b>	<b>40,271</b>	<b>42,123</b>

**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR  
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**51 MINISTRY OF ENERGY AND UTILITIES**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	5,647	5,052	4,829
Grants and subsidies	1,834	24,632	30,500
Other	11,601	11,999	7,798
<b>Total Payments</b>	<b>19,082</b>	<b>41,683</b>	<b>43,127</b>
<b>Receipts</b>			
Sale of goods and services	695	663	755
Other	1,724	1,780	2,011
<b>Total Receipts</b>	<b>2,419</b>	<b>2,443</b>	<b>2,766</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(16,663)</b>	<b>(39,240)</b>	<b>(40,361)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(160)	(194)	(137)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(160)</b>	<b>(194)</b>	<b>(137)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	14,655	38,837	39,671
Capital appropriation	194	194	137
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>14,849</b>	<b>39,031</b>	<b>39,808</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(1,974)</b>	<b>(403)</b>	<b>(690)</b>
Opening Cash and Cash Equivalents	5,411	6,546	6,141
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>3,437</b>	<b>6,143</b>	<b>5,451</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(18,146)	(40,271)	(42,123)
Non cash items added back	30	60	30
Change in operating assets and liabilities	1,453	971	1,732
<b>Net cash flow from operating activities</b>	<b>(16,663)</b>	<b>(39,240)</b>	<b>(40,361)</b>

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**51 MINISTRY OF ENERGY AND UTILITIES**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	3,437	6,141	5,451
Receivables	1,562	1,529	1,498
Other	827	997	997
<b>Total Current Assets</b>	<b>5,826</b>	<b>8,667</b>	<b>7,946</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Cost/valuation	473	490	627
Accumulated depreciation	(140)	(184)	(214)
Receivables	5,646	6,098	4,824
<b>Total Non Current Assets</b>	<b>5,979</b>	<b>6,404</b>	<b>5,237</b>
<b>Total Assets</b>	<b>11,805</b>	<b>15,071</b>	<b>13,183</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	176	240	404
Employee entitlements	230	369	369
<b>Total Current Liabilities</b>	<b>406</b>	<b>609</b>	<b>773</b>
<b>Non Current Liabilities -</b>			
Employee entitlements	1,200	1,163	1,426
<b>Total Non Current Liabilities</b>	<b>1,200</b>	<b>1,163</b>	<b>1,426</b>
<b>Total Liabilities</b>	<b>1,606</b>	<b>1,772</b>	<b>2,199</b>
<b>NET ASSETS</b>	<b>10,199</b>	<b>13,299</b>	<b>10,984</b>
<b>EQUITY</b>			
Reserves	25	...	...
Accumulated funds	10,174	13,299	10,984
<b>TOTAL EQUITY</b>	<b>10,199</b>	<b>13,299</b>	<b>10,984</b>

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**51 MINISTRY OF ENERGY AND UTILITIES**

**51.1 Energy Management and Utilisation, Metropolitan Water Quality**

**51.1.1 Energy Management and Utilisation, Metropolitan Water Quality**

Program Objective(s): To provide State energy policy and advice to government to promote the responsible development and use of energy resources in New South Wales.

Program Description: Development of policy and provision of advice to the Minister for Energy regarding the State's energy resources and energy use to ensure the sound implementation of policy and regulatory frameworks, facilitation of microeconomic reform policy, and safe distribution and use of energy. Implementation of regulatory frameworks for electricity, gas and metropolitan water quality.

Average Staffing (EFT)

<u>Activities</u> :	1998-99	1999-2000
Policy development and regulation of energy resources	62	66

1998-99		<b>1999-2000</b>
Budget \$000	Revised \$000	<b>Budget \$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	5,643	5,151	<b>5,214</b>
Other operating expenses	2,899	3,228	<b>2,474</b>
Maintenance	8	36	<b>36</b>
Depreciation and amortisation	30	60	<b>30</b>
Grants and subsidies			
Energy research and development	1,834	450	<b>800</b>
Grants to organisations - public trading enterprises	...	24,182	<b>29,700</b>
Other expenses			
Transitional payments to rural distributors	6,200	6,200	<b>3,000</b>
Gas and electricity reform	1,206	538	<b>718</b>
Far West Electrification Scheme - proceeds returned to Consolidated Fund	1,288	1,769	<b>1,612</b>
<b>Total Expenses</b>	<b>19,108</b>	<b>41,614</b>	<b>43,584</b>

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**51 MINISTRY OF ENERGY AND UTILITIES**

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**51.1 Energy Management and Utilisation, Metropolitan Water Quality**

**51.1.1 Energy Management and Utilisation, Metropolitan Water Quality  
(cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Miscellaneous services	...	74	<b>75</b>
Publication sales	...	7	<b>7</b>
Pipeline fees	421	350	<b>429</b>
Electrolysis Committee - recoupment of expenses	233	232	<b>244</b>
Electrical appliance testing	41	...	...
Investment income	137	680	<b>573</b>
Other revenue	130	...	<b>133</b>
<b>Total Retained Revenue</b>	<b>962</b>	<b>1,343</b>	<b>1,461</b>
<b>NET COST OF SERVICES</b>	<b>18,146</b>	<b>40,271</b>	<b>42,123</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>160</b>	<b>194</b>	<b>137</b>

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**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR  
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**52 SUSTAINABLE ENERGY DEVELOPMENT AUTHORITY**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	2,117	2,220	<b>2,268</b>
Other operating expenses	588	1,133	<b>904</b>
Maintenance	5	10	<b>10</b>
Depreciation and amortisation	138	250	<b>112</b>
Grants and subsidies	1,510	3,408	<b>2,550</b>
Other expenses	6,500	5,221	<b>4,665</b>
<b>Total Expenses</b>	<b>10,858</b>	<b>12,242</b>	<b>10,509</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	78	78	<b>65</b>
Other revenue	...	150	<b>65</b>
<b>Total Retained Revenue</b>	<b>78</b>	<b>228</b>	<b>130</b>
<b>NET COST OF SERVICES</b>	<b>10,780</b>	<b>12,014</b>	<b>10,379</b>

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**52 SUSTAINABLE ENERGY DEVELOPMENT AUTHORITY**

	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	1,987	2,178	2,070
Grants and subsidies	1,510	3,408	2,550
Other	7,070	6,348	5,539
<b>Total Payments</b>	<b>10,567</b>	<b>11,934</b>	<b>10,159</b>
<b>Receipts</b>			
Other	70	284	160
<b>Total Receipts</b>	<b>70</b>	<b>284</b>	<b>160</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(10,497)</b>	<b>(11,650)</b>	<b>(9,999)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Advance repayments received	364	2,796	1,177
Purchases of property, plant and equipment	(34)	(55)	(5)
Advances made	(4,750)	(5,978)	(5,450)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(4,420)</b>	<b>(3,237)</b>	<b>(4,278)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	10,597	10,597	10,247
Capital appropriation	4,420	4,420	4,273
Cash reimbursements from the Consolidated Fund Entity	112	107	105
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>15,129</b>	<b>15,124</b>	<b>14,625</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>212</b>	<b>237</b>	<b>348</b>
Opening Cash and Cash Equivalents	198	18	255
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>410</b>	<b>255</b>	<b>603</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(10,780)	(12,014)	(10,379)
Non cash items added back	196	250	157
Change in operating assets and liabilities	87	114	223
<b>Net cash flow from operating activities</b>	<b>(10,497)</b>	<b>(11,650)</b>	<b>(9,999)</b>

**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR  
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**52 SUSTAINABLE ENERGY DEVELOPMENT AUTHORITY**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	410	255	<b>603</b>
Investments	798	1,177	<b>2,077</b>
Receivables	133	90	<b>25</b>
Other	...	30	...
<b>Total Current Assets</b>	<b>1,341</b>	<b>1,552</b>	<b>2,705</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Cost/valuation	830	851	<b>856</b>
Accumulated depreciation	(383)	(456)	<b>(568)</b>
Investments	6,891	5,843	<b>9,216</b>
<b>Total Non Current Assets</b>	<b>7,338</b>	<b>6,238</b>	<b>9,504</b>
<b>Total Assets</b>	<b>8,679</b>	<b>7,790</b>	<b>12,209</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	238	277	<b>427</b>
Employee entitlements	137	89	<b>102</b>
Other	35	35	...
<b>Total Current Liabilities</b>	<b>410</b>	<b>401</b>	<b>529</b>
<b>Total Liabilities</b>	<b>410</b>	<b>401</b>	<b>529</b>
<b>NET ASSETS</b>	<b>8,269</b>	<b>7,389</b>	<b>11,680</b>
<b>EQUITY</b>			
Accumulated funds	8,269	7,389	<b>11,680</b>
<b>TOTAL EQUITY</b>	<b>8,269</b>	<b>7,389</b>	<b>11,680</b>

**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR  
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WESTERN SYDNEY**

**52 SUSTAINABLE ENERGY DEVELOPMENT AUTHORITY**

**52.1 Reduce Adverse Environmental Impacts of Energy Use**

**52.1.1 Reduce Adverse Environmental Impacts of Energy Use**

Program Objective(s): To reduce the level of greenhouse gas emissions and other adverse impacts of energy use in New South Wales. To facilitate improved end-use energy efficiency, and enhanced fuel substitution to more environmentally benign fuels, and to accelerate the development and commercial application of renewable energy. To foster employment and investment in the sustainable energy industry in New South Wales.

Program Description: Facilitation of the increased commercial application of sustainable energy technologies, services and practices through promoting the commercialisation of sustainable energy technologies. Promotion of increased market penetration of sustainable energy industries through the provision of direct financial and other assistance. Provision of information, education and training programs. Provision of policy advice to appropriate bodies and the Government on issues relevant to greenhouse gas emission reduction.

<u>Activities:</u>	Average Staffing (EFT)	
	1998-99	1999-2000
Assess and promote development of sustainable energy technologies.	28	30

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	2,117	2,220	<b>2,268</b>
Other operating expenses	588	1,133	<b>904</b>
Maintenance	5	10	<b>10</b>
Depreciation and amortisation	138	250	<b>112</b>
Grants and subsidies			
Grants and subsidies for the promotion of sustainable energy technologies	1,510	3,408	<b>2,550</b>

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**52 SUSTAINABLE ENERGY DEVELOPMENT AUTHORITY**

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**52.1 Reduce Adverse Environmental Impacts of Energy Use**

**52.1.1 Reduce Adverse Environmental Impacts of Energy Use (cont)**

**OPERATING STATEMENT (cont)**

Other expenses			
Education and marketing expenses	2,500	1,517	<b>1,352</b>
Fee for services for Program Delivery	4,000	3,704	<b>3,313</b>
<b>Total Expenses</b>	<b>10,858</b>	<b>12,242</b>	<b>10,509</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	78	78	<b>65</b>
Other revenue	...	150	<b>65</b>
<b>Total Retained Revenue</b>	<b>78</b>	<b>228</b>	<b>130</b>
<b>NET COST OF SERVICES</b>	<b>10,780</b>	<b>12,014</b>	<b>10,379</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>34</b>	<b>55</b>	<b>5</b>

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**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR  
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WESTERN SYDNEY**

**53 PAYMENTS FOR WATER AND SEWERAGE ASSISTANCE**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Grants and subsidies	100,908	98,857	<b>90,864</b>
Other expenses	13,500	4,592	...
<b>Total Expenses</b>	<b>114,408</b>	<b>103,449</b>	<b>90,864</b>
<b>NET COST OF SERVICES</b>	<b>114,408</b>	<b>103,449</b>	<b>90,864</b>

Note: As this agency is involved in the payment of community service obligations, a statement of financial position has not been produced.

**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR  
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WESTERN SYDNEY**

**53 PAYMENTS FOR WATER AND SEWERAGE ASSISTANCE**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	...	30	...
Grants and subsidies	100,908	98,857	<b>90,864</b>
Other	13,500	4,592	...
<b>Total Payments</b>	<b>114,408</b>	<b>103,479</b>	<b>90,864</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(114,408)</b>	<b>(103,479)</b>	<b>(90,864)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	114,408	103,479	<b>90,864</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>114,408</b>	<b>103,479</b>	<b>90,864</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(114,408)	(103,449)	<b>(90,864)</b>
Change in operating assets and liabilities	...	(30)	...
<b>Net cash flow from operating activities</b>	<b>(114,408)</b>	<b>(103,479)</b>	<b>(90,864)</b>

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**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR  
ENERGY, MINISTER FOR FORESTRY AND MINISTER FOR  
WESTERN SYDNEY**

**53 PAYMENTS FOR WATER AND SEWERAGE ASSISTANCE**

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**53.1 Water and Sewerage Assistance**

**53.1.1 Water and Sewerage Assistance**

Program Objective(s): To compensate Sydney Water and Hunter Water Corporation for revenue foregone from the provision of non-commercial activities.

Program Description: Distribution of subsidies for the cost of rate concessions to certain classes of pensioners and contributions towards trade waste management. Reimbursement of Sydney Water for non-commercial infrastructure projects.

1998-99		1999-2000
Budget	Revised	Budget
\$000	\$000	\$000

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Grants and subsidies			
Water and sewerage rate rebates for pensioners	53,358	54,051	<b>54,594</b>
Transitional water and sewerage rate rebates	14,000	14,100	<b>14,100</b>
Sewer backlog program - capital grants to public trading enterprises	33,080	29,935	<b>21,361</b>
Blue Mountains septic pumpout service	470	771	<b>809</b>
Other expenses			
Reimbursement to Sydney Water for contribution to environmental trusts	13,500	4,592	...
<b>Total Expenses</b>	<b>114,408</b>	<b>103,449</b>	<b>90,864</b>
<b>NET COST OF SERVICES</b>	<b>114,408</b>	<b>103,449</b>	<b>90,864</b>

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**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR  
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WESTERN SYDNEY  
LAND TITLES OFFICE**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	73,286	72,354	<b>71,659</b>
Investment income	880	1,000	<b>950</b>
Other revenue	1,159	1,413	<b>1,330</b>
<b>Total Retained Revenue</b>	<b>75,325</b>	<b>74,767</b>	<b>73,939</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee Related	34,828	37,081	<b>36,080</b>
Other operating expenses	10,372	7,444	<b>8,916</b>
Maintenance	2,206	2,049	<b>2,353</b>
Depreciation and amortisation	3,450	3,525	<b>3,780</b>
<b>Total Expenses</b>	<b>50,856</b>	<b>50,099</b>	<b>51,129</b>
<b>SURPLUS/(DEFICIT) BEFORE DISTRIBUTIONS</b>	<b>24,469</b>	<b>24,668</b>	<b>22,810</b>
<b>Distributions -</b>			
Dividends	13,312	13,419	<b>12,408</b>
Tax equivalents	8,808	8,880	<b>8,214</b>

**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR  
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WESTERN SYDNEY  
LAND TITLES OFFICE**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	73,475	72,885	71,754
Other	2,039	2,506	2,314
<b>Total Receipts</b>	<b>75,514</b>	<b>75,391</b>	<b>74,068</b>
<b>Payments</b>			
Employee Related	36,323	38,224	36,645
Equivalent Income Tax	9,418	9,694	8,548
Other	12,331	10,167	12,102
<b>Total Payments</b>	<b>58,072</b>	<b>58,085</b>	<b>57,295</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>17,442</b>	<b>17,306</b>	<b>16,773</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(5,218)	(3,429)	(7,378)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(5,218)</b>	<b>(3,429)</b>	<b>(7,378)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Dividends paid	15,155	15,519	13,418
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(15,155)</b>	<b>(15,519)</b>	<b>(13,418)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(2,931)</b>	<b>(1,642)</b>	<b>(4,023)</b>
Opening Cash and Cash Equivalents	26,688	25,460	23,817
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>23,757</b>	<b>23,818</b>	<b>19,794</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	15,661	15,788	14,596
Non cash items added back	3,450	3,525	3,780
Change in operating assets and liabilities	(1,669)	(2,007)	(1,603)
<b>Net cash flow from operating activities</b>	<b>17,442</b>	<b>17,306</b>	<b>16,773</b>

**MINISTER FOR INFORMATION TECHNOLOGY, MINISTER FOR  
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WESTERN SYDNEY  
LAND TITLES OFFICE**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	23,757	23,817	19,794
Receivables	1,929	2,069	1,935
Inventories	16	...	...
Other	1,240	2,050	2,100
<b>Total Current Assets</b>	<b>26,942</b>	<b>27,936</b>	<b>23,829</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Cost/valuation	80,149	79,483	87,099
Accumulated depreciation	(21,410)	(16,444)	(20,224)
<b>Total Non Current Assets</b>	<b>58,739</b>	<b>63,039</b>	<b>66,875</b>
<b>Total Assets</b>	<b>85,681</b>	<b>90,975</b>	<b>90,704</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	2,138	2,276	2,429
Employee entitlements	5,350	8,994	9,369
Other provisions	17,716	17,858	16,514
<b>Total Current Liabilities</b>	<b>25,204</b>	<b>29,128</b>	<b>28,312</b>
<b>Non Current Liabilities -</b>			
Employee entitlements	50,995	45,689	44,046
<b>Total Non Current Liabilities</b>	<b>50,995</b>	<b>45,689</b>	<b>44,046</b>
<b>Total Liabilities</b>	<b>76,199</b>	<b>74,817</b>	<b>72,358</b>
<b>NET ASSETS</b>	<b>9,482</b>	<b>16,158</b>	<b>18,346</b>
<b>EQUITY</b>			
Reserves	2,707	11,179	10,709
Accumulated funds	6,775	4,979	7,637
<b>TOTAL EQUITY</b>	<b>9,482</b>	<b>16,158</b>	<b>18,346</b>



# MINISTER FOR JUVENILE JUSTICE

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## OVERVIEW

<i>Agency</i>	<i>Budget 1998-99 \$m</i>	<i>Budget 1999-2000 \$m</i>	<i>Variation</i>	
				<i>%</i>
<b>Department of Juvenile Justice</b>				
Total Expenses .....	92.1	88.4	(-)	3.9
Asset Acquisitions .....	26.1	9.3	(-)	64.4
<b>Total, Minister for Juvenile Justice</b>				
Total Expenses .....	<b>92.1</b>	<b>88.4</b>	<b>(-)</b>	<b>3.9</b>
Asset Acquisitions .....	<b>26.1</b>	<b>9.3</b>	<b>(-)</b>	<b>64.4</b>

## DEPARTMENT OF JUVENILE JUSTICE

The Department of Juvenile Justice has responsibility for ensuring the provision of quality community and custodial services to maximise the capacity and opportunity of juvenile offenders to choose positive alternatives to offending behaviour.

### Expenditure Trends and Recent Developments

In December 1996, the NSW Ombudsman released a report on the Inquiry into Juvenile Detention Centres. This inquiry, initiated by the Government, identified a number of areas for action. The Department has already implemented some recommendations from the inquiry and has plans for the implementation of the remaining recommendations.

Implementation of the Youth Justice Conferencing Scheme from 1 April 1998 has been another major focus of the Department.

Following the Royal Commission into the Police Service, the Department received funding to meet the costs of accommodation support programs for juvenile offenders in rural and regional New South Wales.

### Strategic Directions

In January 1999, the Department released its "Juvenile Justice beyond 2001" corporate plan. Implementation of the initiatives in the corporate plan has been a major focus for the Department during 1998-99 and beyond and this will continue.

In 1996-97, the Department commenced implementation of its capital works plan to upgrade the overall standard of accommodation in juvenile justice centres and this will continue in 1999-2000. The plan includes completion of new facilities at Dubbo, Grafton, Mt Penang and Cobham. These new centres will ensure that juveniles are accommodated as close as possible to their communities of origin. The capital program addresses the most pressing accommodation issues raised by the 1996 Ombudsman's *Inquiry into Juvenile Detention Centres*.

The Youth Justice Conferencing initiative, under the *Young Offenders Act 1997*, seeks to ensure that police are encouraged to use the least intrusive and most appropriate responses to offending behaviour by young people in every instance. Young people are held accountable for their behaviour in conferences through a facilitated meeting with the victims of their offences. The harm is healed through apology, reparation and work for the victim or the community.

Over the last two years, the number of juveniles in custody has fallen substantially. During 1998-99 weekly juvenile numbers have averaged around 380 compared with around 480 in 1995-96.

Reforms to juvenile justice community based support services continue to consolidate post release support schemes, the Aboriginal Mentor Scheme, additional services for young people from ethnic minority backgrounds, and the state wide expansion of the Safehaven alternative placement program for young offenders who cannot live with their parents or families.

The Department's organisational structure was regionalised in 1995.

## **1999-2000 Budget**

### ***Total Expenses***

The Department's total expenses for 1999-2000 are expected to be \$88.4 million. Expenses will be lower than in the 1998-99 Budget, reflecting both the continued reduction in the number of juveniles in detention and the completion in 1998-99 of the two-year special Budget enhancement for competency based staff training.

Funding has been allocated in 1999-2000 for the continued implementation of a range of community based initiatives to break young people out of their offending behaviour cycles.

An amount of \$4.2 million has been allocated to continue the Youth Justice Conferencing Scheme which commenced in 1998.

Juvenile offender psychological and psychiatric services will continue in 1999-2000 as will the operation of programs for young violent and sexual offenders.

The major cyclic maintenance program which commenced at a number of juvenile justice centres in 1996-97 will continue in 1999-2000. Maintenance expenditure in 1999-2000 is estimated at \$5 million.

### ***Asset Acquisitions***

The construction and upgrading of centres is part of a capital strategic plan developed by the Department to improve the standard of accommodation for juveniles held in detention and to address the various concerns raised in the Ombudsman's Report.

The Department will finalise construction of juvenile justice centres at Grafton and Dubbo early in 1999-2000. This will facilitate the location of juvenile offenders as close to their families as practicable.

The juvenile justice centre at Gosford to replace the antiquated Mt Penang centre will also be completed early in 1999-2000.

The major information technology and telecommunications plan which commenced in 1998-99 will be completed in 1999-2000, and will result in improved efficiency and recurrent savings.

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**MINISTER FOR JUVENILE JUSTICE**  
**54 DEPARTMENT OF JUVENILE JUSTICE**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	65,107	65,491	<b>61,073</b>
Other operating expenses	12,000	10,284	<b>11,978</b>
Maintenance	3,131	2,050	<b>5,000</b>
Depreciation and amortisation	3,528	3,641	<b>3,620</b>
Grants and subsidies	3,150	2,640	<b>2,640</b>
Finance costs	...	40	<b>40</b>
Other expenses	5,152	4,085	<b>4,085</b>
<b>Total Expenses</b>	<b>92,068</b>	<b>88,231</b>	<b>88,436</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	410	513	<b>499</b>
Investment income	...	17	...
Grants and contributions	...	200	<b>200</b>
Other revenue	504	170	<b>170</b>
<b>Total Retained Revenue</b>	<b>914</b>	<b>900</b>	<b>869</b>
<b>NET COST OF SERVICES</b>	<b>91,154</b>	<b>87,331</b>	<b>87,567</b>

**MINISTER FOR JUVENILE JUSTICE**  
**54 DEPARTMENT OF JUVENILE JUSTICE**

	1998-99		1999-2000 <b>Budget</b> \$000
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	61,394	62,056	<b>57,782</b>
Grants and subsidies	3,150	2,640	<b>2,640</b>
Finance costs	...	40	<b>40</b>
Other	19,290	18,080	<b>19,063</b>
<b>Total Payments</b>	<b>83,834</b>	<b>82,816</b>	<b>79,525</b>
<b>Receipts</b>			
Sale of goods and services	(90)	513	<b>499</b>
Other	504	348	<b>370</b>
<b>Total Receipts</b>	<b>414</b>	<b>861</b>	<b>869</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(83,420)</b>	<b>(81,955)</b>	<b>(78,656)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(26,100)	(38,115)	<b>(9,299)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(26,100)</b>	<b>(38,115)</b>	<b>(9,299)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	78,795	81,910	<b>76,674</b>
Capital appropriation	26,100	33,964	<b>9,299</b>
Cash reimbursements from the Consolidated Fund Entity	6,400	2,590	<b>2,771</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>111,295</b>	<b>118,464</b>	<b>88,744</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>1,775</b>	<b>(1,606)</b>	<b>789</b>
Opening Cash and Cash Equivalents	(1,739)	1,646	<b>40</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>36</b>	<b>40</b>	<b>829</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(91,154)	(87,331)	<b>(87,567)</b>
Non cash items added back	6,836	6,695	<b>6,911</b>
Change in operating assets and liabilities	898	(1,319)	<b>2,000</b>
<b>Net cash flow from operating activities</b>	<b>(83,420)</b>	<b>(81,955)</b>	<b>(78,656)</b>

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**MINISTER FOR JUVENILE JUSTICE**  
**54 DEPARTMENT OF JUVENILE JUSTICE**

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	1998-99		<b>1999-2000 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	36	40	<b>829</b>
Receivables	500	200	<b>200</b>
Inventories	377	200	<b>200</b>
Other	1,500	500	<b>500</b>
<b>Total Current Assets</b>	<b>2,413</b>	<b>940</b>	<b>1,729</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Cost/valuation	188,540	194,018	<b>203,317</b>
Accumulated depreciation	(59,895)	(60,026)	<b>(63,646)</b>
<b>Total Non Current Assets</b>	<b>128,645</b>	<b>133,992</b>	<b>139,671</b>
<b>Total Assets</b>	<b>131,058</b>	<b>134,932</b>	<b>141,400</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	4,757	1,100	<b>3,100</b>
Employee entitlements	4,064	4,064	<b>4,064</b>
<b>Total Current Liabilities</b>	<b>8,821</b>	<b>5,164</b>	<b>7,164</b>
<b>Total Liabilities</b>	<b>8,821</b>	<b>5,164</b>	<b>7,164</b>
<b>NET ASSETS</b>	<b>122,237</b>	<b>129,768</b>	<b>134,236</b>
<b>EQUITY</b>			
Reserves	9,027	9,027	<b>9,027</b>
Accumulated funds	113,210	120,741	<b>125,209</b>
<b>TOTAL EQUITY</b>	<b>122,237</b>	<b>129,768</b>	<b>134,236</b>

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**MINISTER FOR JUVENILE JUSTICE**  
**54 DEPARTMENT OF JUVENILE JUSTICE**

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**54.1 Juvenile Justice**

**54.1.1 Juvenile Justice**

Program Objective(s): To seek to break the juvenile crime cycle.

Program Description: Ensuring provision of quality community and custodial services to maximise the capacity and opportunity of juvenile offenders to choose positive alternatives to offending behaviour.

<u>Outcomes:</u>	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<b>Custodial Services -</b>					
Remands in custody (as a % of bail decisions)	%	63	54	55	<b>55</b>
Custodial orders (as a % of Children's Court outcomes)	%	6.8	6.7	5.6	<b>7.0</b>
Escapes per 1,000 admissions	no.	15.4	20.2	8.2	<b>8.0</b>
Deaths in custody	no.	0	0	0	<b>0</b>
Self harm incidents	no.	172	121	156	<b>117</b>
<b>Community Based Services -</b>					
Successful bail interventions	%	37	37	44	<b>48</b>
Supervised orders as a % of court outcomes (excluding CSOs)	%	12.5	12.4	14.5	<b>17.0</b>
Community service orders as a % of court outcomes	%	6.8	6.2	5.6	<b>7.0</b>
% of community based orders completed	%	90	91	90	<b>90</b>
% of pre-sentence report recommendations adopted	%	41	41	40	<b>45</b>
 <u>Outputs:</u>					
<b>Custodial Services -</b>					
Custodial orders	no.	1,098	1,100	872	<b>872</b>
Total admissions	no.	6,285	5,991	5,850	<b>5,850</b>
Daily average detainee population	no.	450	418	388	<b>388</b>
Average length of committals (months)	no.	8	8	9	<b>9</b>
<b>Average no of detainees</b>					
ATSI young people	no.	127	140	122	<b>110</b>
NESB young people	no.	113	99	94	<b>90</b>
<b>Community Based Services -</b>					
Pre-sentenced reports	no.	3,722	3,237	3,336	<b>3,336</b>
Remand Interventions	no.	2,564	2,562	2,783	<b>2,783</b>
Non-custodial orders (as at 30 June)	no.	2,604	2,461	1,632	<b>1,632</b>

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**MINISTER FOR JUVENILE JUSTICE**  
**54 DEPARTMENT OF JUVENILE JUSTICE**

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**54.1 Juvenile Justice**

**54.1.1 Juvenile Justice (cont)**

Average caseload -					
Counsellors	no.	11.9	12.3	7.5	<b>7.5</b>
Juvenile Justice Officers					
Metropolitan	no.	16.3	15.4	12.0	<b>12.0</b>
Non-metropolitan	no.	23.7	23.8	16.2	<b>16.2</b>
<u>Average Staffing:</u>	EFT	1,064	1,050	1,098	<b>1,098</b>

	—————1998-99—————		<b>1999-2000</b>
	Budget	Revised	<b>Budget</b>
	\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	65,107	65,491	<b>61,073</b>
Other operating expenses	12,000	10,284	<b>11,978</b>
Maintenance	3,131	2,050	<b>5,000</b>
Depreciation and amortisation	3,528	3,641	<b>3,620</b>
Grants and subsidies			
Clergy attending centres	210	240	<b>240</b>
Grants to non profit organisations	2,940	2,360	<b>2,360</b>
Area Assistance Scheme pick up costs	...	40	<b>40</b>
Finance costs			
Interest on public sector borrowings and advances	...	40	<b>40</b>
Other expenses			
Supervised travel of children	...	165	<b>165</b>
Professional reports, assessments and consultations	418	170	<b>170</b>
Expenses for child support and departmental residential care	4,734	3,750	<b>3,750</b>
<b>Total Expenses</b>	<b>92,068</b>	<b>88,231</b>	<b>88,436</b>

Less:

**Retained Revenue -**

Sales of goods and services			
Sale of farm produce	410	14	...
Board and lodging	...	400	<b>400</b>
Recoupment of administration costs - general government agencies	...	99	<b>99</b>

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**MINISTER FOR JUVENILE JUSTICE**  
**54 DEPARTMENT OF JUVENILE JUSTICE**

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**54.1 Juvenile Justice**

**54.1.1 Juvenile Justice (cont)**

***OPERATING STATEMENT (cont)***

Investment income	...	17	...
Grants and contributions	...	200	<b>200</b>
Other revenue	504	170	<b>170</b>
<b>Total Retained Revenue</b>	<b>914</b>	<b>900</b>	<b>869</b>
<b>NET COST OF SERVICES</b>	<b>91,154</b>	<b>87,331</b>	<b>87,567</b>
<b>ASSET ACQUISITIONS</b>	<b>26,100</b>	<b>33,233</b>	<b>9,299</b>

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# MINISTER FOR LOCAL GOVERNMENT, MINISTER FOR REGIONAL DEVELOPMENT AND MINISTER FOR RURAL AFFAIRS

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## OVERVIEW

<i>Agency</i>	<i>Budget 1998-99 \$m</i>	<i>Budget 1999-2000 \$m</i>	<i>Variation %</i>
<b>Department of Local Government</b>			
Total Expenses .....	89.6	98.6	10.1
Asset Acquisitions .....	0.1	0.1	...
<b>Total, Minister for Local Government</b>			
Total Expenses .....	<b>89.6</b>	<b>98.6</b>	<b>10.1</b>
Asset Acquisitions .....	<b>0.1</b>	<b>0.1</b>	...

## DEPARTMENT OF LOCAL GOVERNMENT

The Department of Local Government's main functions are:

- ◆ the provision of strategic direction to the local government sector;
- ◆ the development and oversight of the legislative and policy framework within which local councils operate;
- ◆ the examination and investigation of issues affecting local government performance and operations;
- ◆ the improvement of local government accountability to their residents and ratepayers for their performance; and
- ◆ managing the State's relationship with local government.

The 1993 Local Government Act is the principal legislation under which councils operate and is kept under regular review to meet the needs of systematic change, micro economic reform and changes in the method of regulation. The Department's present functions relate to the policy and strategic management of the local government framework, in meeting the ongoing needs of the community, as well as maintaining a direct oversight of some local council operations and responsibility for the investigation and prosecution of pecuniary interest complaints about councillors and staff.

## **Expenditure Trends and Recent Developments**

A major focus for the Department during 1998-99 was the review of the Local Government Act, the Department's increasing role in monitoring the effectiveness of the implementation of the National Competition Policy in Local Government, and its role in establishing a system for auditing private certifiers.

A number of major legislative and regulatory amendments have resulted in changes to State of Environment reporting, conduct of open meetings and treatment of on-site sewage.

## **Strategic Directions**

A restructure of the Department commenced in 1998-99 and will continue into 1999-2000. These new functions provide the Department with a higher level of analysis and intervention regarding local council matters, with minimal routine functions. In particular, the Department's functions will concentrate on:

- ◆ legislation and policy;
- ◆ finances of councils;
- ◆ major investigations and pecuniary interest matters;
- ◆ benchmarking and performance; and
- ◆ assisting councils with the process of structural reform.

As a result, the Building Codes and Standards Branch will be transferred to the Department of Urban Affairs and Planning. The building standards and control related issues will be transferred to the Environmental Planning and Assessment Act.

During 1998-99, the national competition policy for local councils was introduced, and the IPART report into benchmarking and the review of the Local Government Act 1993 were completed. During 1999-2000, the outcomes of those three key activities will be the focus of the implementation program for the Department.

Some refinement of the Local Government Act is expected as a result of the review of the Act in 1998, and the more focused approach of the Department. Changes for local councils will also arise through the transfer to the Integrated Approvals System of functions previously administered under the Local Government Act, and the introduction of private certification.

The Government has continued its commitment to environmental improvement in the Blue Mountains by honouring its election promise to extend the Blue Mountains Run-off Control program, with an additional \$1 million allocated over each of the next four years. This is in addition to the \$15 million previously committed which has led to significant works being undertaken to improve environmental degradation caused by urban run-off. These additional funds will boost existing works being undertaken in bush regeneration, environmental monitoring, wetland development, road sealing and drainage structures.

## **1999-2000 Budget**

### ***Total Expenses***

The Department's current payments for 1999-2000 will increase by \$11.8 million, to \$94.8 million, primarily due to the introduction of the Companion Animals Fund. The major expenditure item is the Pensioner Concession Subsidy Scheme of \$71.3 million. Also included in the Department's Budget is the On-site Sewage Management program.

The Companion Animals Fund has been established by the Companion Animals Act 1998 and will receive funds from the registration of animals, commencing 1 July 1999. The costs of maintaining the register will be drawn from this Fund, and a substantial proportion of the income will be remitted to local councils in order to manage their companion animals' functions.

The On-site Sewage Management program was established during 1998-99, and will continue throughout 1999-2000 and into the following financial year. The program provides for grants and project funding for councils and other bodies to upgrade the quality of on-site sewage management.

The Budget includes a total of \$2.8 million for the Blue Mountains Run-off Control program.

### ***Asset Acquisitions***

The Department's asset acquisition program covers the replacement cost of computers and related equipment to ensure that technology continues to be effectively utilised in meeting the Department's corporate objectives.

**MINISTER FOR LOCAL GOVERNMENT, MINISTER FOR  
REGIONAL DEVELOPMENT AND MINISTER FOR RURAL  
AFFAIRS**

**55 DEPARTMENT OF LOCAL GOVERNMENT**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	8,635	8,384	<b>5,322</b>
Other operating expenses	3,624	4,104	<b>16,108</b>
Maintenance	46	46	<b>45</b>
Depreciation and amortisation	345	321	<b>237</b>
Grants and subsidies	76,900	75,798	<b>76,897</b>
<b>Total Expenses</b>	<b>89,550</b>	<b>88,653</b>	<b>98,609</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	48	60	<b>23</b>
Investment income	185	90	<b>73</b>
Retained taxes, fees and fines	...	...	<b>12,628</b>
<b>Total Retained Revenue</b>	<b>233</b>	<b>150</b>	<b>12,724</b>
<b>NET COST OF SERVICES</b>	<b>89,317</b>	<b>88,503</b>	<b>85,885</b>

**MINISTER FOR LOCAL GOVERNMENT, MINISTER FOR  
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**55 DEPARTMENT OF LOCAL GOVERNMENT**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	7,561	7,386	4,810
Grants and subsidies	76,900	75,798	76,897
Other	3,819	4,231	16,159
<b>Total Payments</b>	<b>88,280</b>	<b>87,415</b>	<b>97,866</b>
<b>Receipts</b>			
Sale of goods and services	48	60	23
Other	185	110	12,731
<b>Total Receipts</b>	<b>233</b>	<b>170</b>	<b>12,754</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(88,047)</b>	<b>(87,245)</b>	<b>(85,112)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	33	...
Purchases of property, plant and equipment	(70)	(146)	(50)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(70)</b>	<b>(113)</b>	<b>(50)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	87,386	86,491	84,970
Capital appropriation	70	70	50
Cash reimbursements from the Consolidated Fund Entity	91	91	49
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>87,547</b>	<b>86,652</b>	<b>85,069</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(570)</b>	<b>(706)</b>	<b>(93)</b>
Opening Cash and Cash Equivalents	1,068	1,719	1,013
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>498</b>	<b>1,013</b>	<b>920</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(89,317)	(88,503)	(85,885)
Non cash items added back	1,226	1,202	696
Change in operating assets and liabilities	44	56	77
<b>Net cash flow from operating activities</b>	<b>(88,047)</b>	<b>(87,245)</b>	<b>(85,112)</b>

**MINISTER FOR LOCAL GOVERNMENT, MINISTER FOR  
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**55 DEPARTMENT OF LOCAL GOVERNMENT**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	498	1,013	920
Receivables	70	75	45
<b>Total Current Assets</b>	<b>568</b>	<b>1,088</b>	<b>965</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Cost/valuation	2,461	2,545	2,595
Accumulated depreciation	(1,958)	(1,950)	(2,187)
<b>Total Non Current Assets</b>	<b>503</b>	<b>595</b>	<b>408</b>
<b>Total Assets</b>	<b>1,071</b>	<b>1,683</b>	<b>1,373</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	313	310	313
Employee entitlements	847	847	891
<b>Total Current Liabilities</b>	<b>1,160</b>	<b>1,157</b>	<b>1,204</b>
<b>Total Liabilities</b>	<b>1,160</b>	<b>1,157</b>	<b>1,204</b>
<b>NET ASSETS</b>	<b>(89)</b>	<b>526</b>	<b>169</b>
<b>EQUITY</b>			
Accumulated funds	(89)	526	169
<b>TOTAL EQUITY</b>	<b>(89)</b>	<b>526</b>	<b>169</b>

**MINISTER FOR LOCAL GOVERNMENT, MINISTER FOR  
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**55 DEPARTMENT OF LOCAL GOVERNMENT**

**55.1 Development, Oversight and Assistance to Local Government**

**55.1.1 Development, Oversight of and Assistance to Local Government**

Program Objective(s): To provide a clear legislative, policy and performance framework for local government which encourages and reinforces an improving quality of service from local government in New South Wales to the citizens of the State. To monitor actual performance and take remedial action as required.

Program Description: Development of a framework for local government that promotes the achievement of best practice across all services to the community. Monitoring the activities of local government to ensure compliance with legislative requirements and undertaking of related investigations and mediatory activities.

	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<u>Outputs:</u>					
Number of new and simplified amendments to legislation and regulations introduced	no.	10	15	9	<b>9</b>
Explanatory publications available	no.	93	108	125	<b>82</b>
Participation in education activities	no.	154	273	258	<b>120</b>
Building and caravan advisory enquiries handled	no.	7,600	9,225	6,620	<b>n.a.</b>
Complaints processed	no.	1,307	1,370	1,400	<b>200</b>
Regulatory determinations made	no.	412	314	600	<b>70</b>
<u>Average Staffing:</u>	EFT	124	123	122	<b>68</b>

1998-99		<b>1999-2000</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	8,580	8,320	<b>5,135</b>
Other operating expenses	3,624	4,104	<b>3,840</b>
Maintenance	46	46	<b>45</b>
Depreciation and amortisation	345	321	<b>237</b>

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**MINISTER FOR LOCAL GOVERNMENT, MINISTER FOR  
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**55 DEPARTMENT OF LOCAL GOVERNMENT**

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**55.1 Development, Oversight and Assistance to Local Government**

**55.1.1 Development, Oversight of and Assistance to Local Government  
(cont)**

**OPERATING STATEMENT (cont)**

Grants and subsidies			
Blue Mountains Stormwater Run-Off Program	5,643	3,898	<b>2,790</b>
On-Site Sewage Management Program	...	643	<b>2,857</b>
Payments for guarantee and credit rating fees	7	7	...
<b>Total Expenses</b>	<b>18,245</b>	<b>17,339</b>	<b>14,904</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Minor sales of goods and services	48	60	<b>23</b>
Investment income	185	90	<b>60</b>
Retained taxes, fees and fines	...	...	<b>250</b>
<b>Total Retained Revenue</b>	<b>233</b>	<b>150</b>	<b>333</b>
<b>NET COST OF SERVICES</b>	<b>18,012</b>	<b>17,189</b>	<b>14,571</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>70</b>	<b>146</b>	<b>50</b>

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**MINISTER FOR LOCAL GOVERNMENT, MINISTER FOR  
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**55 DEPARTMENT OF LOCAL GOVERNMENT**

**55.2 Rate Rebates for Pensioners**

**55.2.1 Rate Rebates for Pensioners**

Program Objective(s): To grant relief from shire and municipal rates to certain classes of pensioners.

Program Description: The distribution of subsidies to shires and municipalities to reimburse local government a major portion of rebates given to pensioners as a reduction in rates up to 50 per cent.

<u>Outcomes:</u>	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
Pensioner households assisted across the rating categories					
General	thous	394.7	401.4	408.2	<b>415.1</b>
Water	thous	125.7	127.8	130.0	<b>132.2</b>
Sewerage	thous	116.4	118.4	120.4	<b>122.4</b>

Outputs:

Council pensioner rebate claims processed	no.	410	420	388	<b>400</b>
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<u>Average Staffing:</u>	EFT	1	1	1	<b>1</b>
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1998-99		<b>1999-2000</b>
Budget	Revised	Budget
\$000	\$000	\$000

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -				
Employee related		55	64	<b>64</b>
Grants and subsidies				
Pensioner rate rebates		71,250	71,250	<b>71,250</b>
<b>Total Expenses</b>		<b>71,305</b>	<b>71,314</b>	<b>71,314</b>
<b>NET COST OF SERVICES</b>		<b>71,305</b>	<b>71,314</b>	<b>71,314</b>

**MINISTER FOR LOCAL GOVERNMENT, MINISTER FOR  
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**55 DEPARTMENT OF LOCAL GOVERNMENT**

**55.3 Companion Animals**

**55.3.1 Companion Animals**

Program Objective(s): To promote responsible pet ownership, improve animal welfare for companion animals and address the environmental impact of companion animals.

Program Description: Regulation of ownership of companion animals through the implementation of the Community Education Program under the Companion Animals Act 1998. Provision of a statewide record of registered cats and dogs for enforcement purposes. Promotion of best practice in the care and management of companion animals. Prevention of dog attacks and promotion of other issues relevant to urban animal management.

<u>Outcomes:</u>	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
Number of animals registered	thous	n.a.	n.a.	n.a.	<b>279</b>
Participation in education activities	no.	n.a.	n.a.	n.a.	<b>40</b>
 <u>Average Staffing:</u>	 EFT	 n.a	 n.a.	 n.a	 <b>2</b>

—————1998-99—————		<b>1999-2000</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

<b>Expenses -</b>			
Operating expenses -			
Employee related	...	...	<b>123</b>
Other operating expenses	...	...	<b>12,268</b>
<b>Total Expenses</b>	...	...	<b>12,391</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	...	...	<b>13</b>
Retained taxes, fees and fines	...	...	<b>12,378</b>
<b>Total Retained Revenue</b>	...	...	<b>12,391</b>
<b>NET COST OF SERVICES</b>	...	...	...



# MINISTER FOR MINERAL RESOURCES AND MINISTER FOR FISHERIES

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## OVERVIEW

<i>Agency</i>	<i>Budget 1998-99 \$m</i>	<i>Budget 1999-2000 \$m</i>	<i>Variation %</i>	
<b>Department of Mineral Resources</b>				
Total Expenses .....	47.9	50.5		5.5
Asset Acquisitions .....	2.4	0.3	(-)	86.8
<b>Coal Compensation Board</b>				
Total Expenses .....	47.7	14.9	(-)	68.7
Asset Acquisitions .....	...	...		...
<b>New South Wales Fisheries</b>				
Total Expenses .....	30.1	38.3		27.1
Asset Acquisitions .....	2.6	2.9		14.4
<b>Mines Rescue Board</b>				
Total Expenses .....	9.1	6.9	(-)	24.4
Asset Acquisitions .....	0.3	0.2	(-)	55.2
<b>Mine Subsidence Board</b>				
Total Expenses .....	9.8	6.6	(-)	33.2
Asset Acquisitions .....	0.1	0.3	(-)	281.4
<b>Total, Minister for Mineral Resources and Minister for Fisheries</b>				
Total Expenses .....	<b>144.6</b>	<b>117.1</b>	<b>(-)</b>	<b>19.0</b>
Asset Acquisitions .....	<b>5.4</b>	<b>3.7</b>	<b>(-)</b>	<b>31.8</b>

Major variations in 1999-2000 expenses compared to the previous year are primarily driven by the recognition of coal compensation expenses, which are down \$33.1 million compared to 1998-99.

In 1998-99 the Department of Mineral Resources completed a core mineral library at Londonderry costing \$1.6 million (1998-99 \$1.1 million). The completion of this project and subsequent reclassification of payments from capital to recurrent account for the decline in asset acquisitions in that agency between 1998-99 and 1999-2000.

The increase in NSW Fisheries' expenses from 1998-99 to 1999-2000 reflects approved enhancements for the management of marine parks, the rehabilitation of derelict oyster leases and increased retained revenues that will be spent on fisheries conservation.

# DEPARTMENT OF MINERAL RESOURCES

The Department of Mineral Resources is responsible for the State's geological and mineral resources, allocating those resources to private interests for exploration and mining, managing the safety and environmental performance of mines and overseeing the optimal recovery of mineral resources from mining operations.

## Expenditure Trends and Recent Developments

The minerals industry in New South Wales and Australia has been affected in recent times by intense global competition, low commodity prices and the economic downturn in Asia. This has impacted on the level of exploration and development investment in the State, which has in turn necessitated a strengthening of the Department's focus on attracting investment and facilitating responsible development.

Major recent developments affecting the Department are as follows:

- ◆ Discovery 2000, a six year \$35 million initiative, entered its fifth year in 1998-99. The aim of the initiative is to attract exploration investment to the State and improve land use decision making by providing advanced and high quality geoscientific data to industry and government. As a result mineral exploration in the State has continued to achieve positive results, most notably in the Murray Basin and the West and Central West of the State. Exploration for gas has also borne very encouraging results and has increased the potential for the discovery of significant gas deposits;
- ◆ One of the Department's most important services to assist exploration in the State is the provision of access to core samples from previous exploration drilling. Construction of Stage Four of the Department's Core Library at Londonderry was recently completed. The new extension was built at the cost of \$1.6 million over two years and is expected to provide additional core storage capacity for twenty years;
- ◆ Facilitation of mineral development projects continued within a whole-of-Government framework. Industry investment in new mine development continued to increase and led to, among other things, the commencement of mining at Cadia and Timbarra. Currently, a total of twenty coal and fifteen metalliferous mineral development projects are being progressed involving some \$3 billion in investment and the employment of about 3,000 people;

- ◆ With funding of \$2 million, 1998-99 was the first year of a five year, \$13.7 million Government initiative to improve mine safety in New South Wales. The aim of the initiative is to implement the recommendations of the Mine Safety Review and the Gretley Inquiry and improve the industry's safety culture and performance. Implementation progressed in 1998-99 through several initiatives including legislative changes, new performance measures, establishment of a major industry database, establishment of the Mine Safety Council and the development of various guidelines, systems and processes;
- ◆ The Department has continued to focus on improving the standards of environmental management and mine site rehabilitation and to increase the adoption of those standards by small operations. A major aim has been to increase the number of mines working to acceptable Mines Operations Plans and submitting annual environmental management reports. All open cut coalmines are now operating to acceptable Mines Operations Plans and efforts are continuing to introduce the concept to small mines. The Department is continuing to review the financial adequacy of security deposits, which are held to ensure mine site rehabilitation. Currently, the Department holds approximately \$240 million of security deposits in trust; and
- ◆ Over the past three years a \$5.6 million funding initiative has been improving the Department's information services and efficiency through the application of advanced information technologies. Three major computer systems covering the storage of geoscientific data, titles administration processing and mine safety and environmental aspects of the Department's work have been fully developed. Implementation of these systems will result in improved services to clients and better information for operational management and Government decision making.

## **Strategic Directions**

Strategic issues facing the Department relate to land use and access, the environment, safety and intense global competition for mining and exploration investment. The Department is implementing long term strategies to address these issues, including:

- ◆ Identifying investment opportunities and promoting the State's potential and advantages for mining and exploration to industry investors;

- ◆ Progressive resolution of land use and access issues and streamlining of the approvals process through whole-of-Government discussions and provision of high quality information. The Department will continue to improve liaison and consultation with stakeholders, including the general community, to ensure the community is involved in mining development assessment;
- ◆ Fully implementing the plans emanating from the Mine Safety Review and the Gretley Inquiry to ensure that mine employers and employees take greater responsibility for safety. The aim is for all mines to operate to and actively monitor their performance against acceptable Safety Management Plans which identify the mine's risks and hazards and how they are to be managed;
- ◆ Working with the industry to improve environmental performance of mining operations. A particular initiative is to accelerate the rehabilitation of derelict mines. Additional funding has been provided in the 1999-2000 Budget to enable derelict sites, which pose a potential threat to public safety and the environment, to be made safe earlier than would otherwise be possible;
- ◆ Reviewing and increasing security deposits where appropriate, to ensure that all mines have a realistic security deposit to meet the cost of mine site rehabilitation; and
- ◆ Developing strategic plans for the State's coalfields, which will provide forecasts of demand, potential supply, and requirements for infrastructure. Strategic planning for the coalfields will assist with urban, land use and infrastructure development planning.

## **1999-2000 Budget**

### ***Total Expenses***

Total expenses in 1999-2000 include:

- ◆ \$15.3 million to provide a comprehensive information framework on the State's geology and mineral and energy resources to inform decisions on land use, infrastructure planning and the sustainable development of the State's resources and to optimise responsible exploration and development of the State's mineral and energy resources;
- ◆ \$9.7 million to advance sustainable mineral development in the State for the benefit of the community by:
  - providing stewardship of mineral resources and ensuring sound resource utilisation;

- encouraging and facilitating well planned, responsible mineral exploration, mining and minerals processing development;
  - allocating and managing exploration and mining titles in an efficient and timely manner;
  - ensuring a fair and equitable royalty return to the community from development of its mineral resources; and
  - providing advice and legal/legislative services to advance mineral development.
- ◆ \$23.9 million to ensure that the mining industry eliminates unsafe work practices and achieves a safe working environment so that the community's expectations for good environmental practice can be met and to ensure the optimal recovery of mineral resources from mining operations:
- a two year extension of the Government initiative to improve mine safety in New South Wales. In 1999-2000 \$3.2 million has been allocated for this initiative;
  - funding of \$0.55 million over two years to digitise the Department's collection of records of mine workings that assist in planning for new mine development and help prevent accidents. The project will commence early in 1999-2000 and fulfils an important recommendation of the Gretley Inquiry; and
  - an increase in funding for the rehabilitation of derelict mine sites from \$0.5 million per annum to \$1.5 million per annum.

### ***Asset Acquisitions***

No asset acquisition is planned for 1999-2000 other than routine replacement of minor plant and equipment.

## **COAL COMPENSATION BOARD**

The Coal Compensation Board is responsible for receiving, determining and paying compensation for claims resulting from the acquisition of coal rights under the *Coal Acquisition Act 1981* and the *Coal Acquisition (Re-Acquisition Arrangements) Order 1997*.

## **Expenditure Trends and Recent Developments**

Compensation payments made by the Board totalled \$59.5 million in 1994-95, \$49.9 million in 1995-96, \$50 million in 1996-97 and \$55.8 million in 1997-98. For the 1998-99 financial year the Board estimates that it will pay out \$60 million of coal compensation. As at March 1999, total compensation paid since the inception of the Scheme is \$519 million.

The State re-acquired private coal in 1981 under the *Coal Acquisition Act 1981*. The State receives the royalties on this coal and has an outstanding liability to pay compensation to the former owners.

From 1990, some public coal titles were given back (restituted) to private owners. However, with the extension of mining in the State it became apparent that such restitution would result in the State foregoing significant royalty revenue. This foregone royalty revenue was estimated at a value of \$326 million in net present value terms. The Government decided that some valuable restored titles should be restituted and some applications for restitution refused because of the value those titles represent to the State.

To achieve this aim the Government passed the *Coal Acquisition (Re-Acquisition Arrangements) Order 1997*. This Order provides for the requisition of privately held coal titles and empowers the Government to refuse restitution of coal titles currently held by Government, with compensation paid to those owners affected.

## **Strategic Directions**

The Board's business plan "Strategy 2001" shows the direction the Board is taking for the completion of payment of all outstanding coal compensation liabilities. As at December 1998, the Board's programs were on schedule. The reacquisition of valuable coal titles had been completed before the statutory deadline of 31 December 1998. The consideration of restitution applications on Crown revenue grounds is scheduled to be complete by the end of September 1999.

Emphasis in 1999-2000 will be placed on final payments for the Reacquisition Scheme and Compensation Scheme although interim payments will continue to be made.

## **1999-2000 Budget**

### ***Total Expenses***

The Board will continue its processing of coal compensation payments. Coal compensation expenses are estimated to be \$14.9 million in 1999-2000.

### ***Asset Acquisitions***

Only minor asset acquisitions on plant and equipment are planned.

## **NEW SOUTH WALES FISHERIES**

New South Wales Fisheries undertakes research, management and compliance programs in order to conserve the State's fisheries resource and their habitat, to promote sustainable harvests, to allocate the resource fairly between users and to facilitate the further development of viable aquaculture industries.

### **Expenditure Trends and Recent Developments**

Key initiatives over the past year have included:

- ◆ continued implementation of restricted access for all commercial fisheries, including the hearing of appeals against catch history allocations and access decisions;
- ◆ election of Management Advisory Committees for each commercial fishery;
- ◆ publication of status report for key fish stocks;
- ◆ implementation of management reviews in the native freshwater and spearfish fisheries;
- ◆ the development of Shellfish Quality Assurance programs for most estuaries;
- ◆ introduction of new legislation to protect threatened fish and marine vegetation, to regulate the fishing charter boat industry and to re-introduce a freshwater fishing fee; and
- ◆ rationalisation of Fisheries Districts and facilities to improve operational effectiveness and customer service.

## **Strategic Directions**

Increasing emphasis will be given to biodiversity conservation, to ensure that exploited fish stocks are managed sustainably and to mitigate any significant impacts of harvesting techniques on biodiversity and key habitats.

Specific actions proposed include:

- ◆ expanding programs to monitor the status of the fisheries resource;
- ◆ progressively developing ecologically sustainable management plans for each fishery;
- ◆ implementing threatened species provisions and developing a biodiversity strategy for fish and marine vegetation; and
- ◆ developing a statewide strategy for marine protected areas.

## **1999-2000 Budget**

### ***Total Expenses***

Total expenses in 1999-2000 will be \$38.3 million. This includes:

- ◆ implementing share management for approved commercial fisheries and progressing management plans for all commercial fisheries;
- ◆ providing protection for threatened fish species and marine vegetation; and
- ◆ commencing consultation on marine park zoning plans with stakeholders and the community.

### ***Asset Acquisitions***

A key project in 1999-2000 is the continuation of modernisation of field service offices to improve operating facilities and customer service (\$1.5 million).

In addition, 1999-2000 expenditure includes the following projects:

- ◆ \$0.7 million for computer projects to improve efficiency and service delivery, including \$0.4 million to integrate the agency's information systems into a relational database platform; and
- ◆ \$0.1 million for effluent disposal ponds at Port Stephens.

# **MINES RESCUE BOARD**

The Mines Rescue Board was constituted under the Mines Rescue Act 1994. The principal objective of the Board is to make rescue services and facilities available to deal with emergencies in coal mines. The Board is funded from a levy on the coal industry. In addition it provides training on a fee for service basis.

## **Expenditure Trends and Recent Developments**

Over the past five years expenditure for the NSW Mines Rescue Board remained relatively stable at around \$10 million per annum in real terms. However on 22 April 1999 the Board announced its intention to offer a voluntary redundancy scheme to all employees of the Mines Rescue Board in an effort to reduce the number of personnel by approximately one third. This strategy was adopted in order to rectify a worsening financial situation. Forecast cash reserves have decreased significantly since 30 June 1998.

Employment in the coal industry has generally been contracting. This has impacted on the quantum of funds the Board is able to raise from the industry. In addition surface mines have withdrawn from the Mines Rescue Training Program and the Board has been subjected to the introduction of payroll tax. The combined effect of these factors has contributed to the financial difficulties.

## **Strategic Directions**

The Board is endeavouring to maintain a full service function whilst streamlining its operations. Primary strategic objectives of the Board for 1999-2000 are to:

- ◆ reduce staff numbers by one third to thirty two by voluntary redundancy;
- ◆ reduce fee-for-service activities to sustainable levels;
- ◆ sell all surplus assets; and
- ◆ review the functions and profitability of Coal Mine Technical Services which provides a range of mine gas related technical services to the coal industry. Services provided include repairs and calibration of gas detection equipment and analysis of mine atmospheres and seam gases.

## **1999-2000 Budget**

### ***Total Expenses***

Total expenses for 1999-2000 are estimated at \$6.9 million. In 1999-2000 the Board will be funding voluntary redundancy payments to reduce operating costs whilst seeking to generate fee-for-service revenue of up to \$1.3 million utilising available excess labour capacity.

### ***Asset Acquisitions***

The Board has a minor Asset Acquisitions Program that provides for purchases of plant and equipment and motor vehicles.

## **MINE SUBSIDENCE BOARD**

The Mine Subsidence Board was established under the provisions of the Mine Subsidence Act 1961. The Board's main objective is to provide compensation payments for damage to improvements on land anywhere in New South Wales caused by mine subsidence following coal prospecting operations or the extraction of coal or shale. Compensation payments relate to damage caused by both old, abandoned mining and current mining. Claims from current mining depend on where the coal is being mined.

The Board also controls surface development in Mine Subsidence Districts and arranges for repairs in areas where development is allowed should mine subsidence damage occur. The Mine Subsidence Board raises funds for its expenditure by way of a levy on the coal industry and through investment of accumulated funds.

### **Expenditure Trends and Recent Developments**

The Mine Subsidence Board's operations rely upon accurate cadastral and underground mine workings. For several years, a computerised graphical information system has been in development to replace a paper map system. This project will be extended and enhanced in 1999-2000.

## **Strategic Directions**

The Board is continuing to work with the Department of Urban Affairs and Planning and individual councils to facilitate the change to a "one stop shop" for lodgement of building and development applications in Mine Subsidence Districts under the Integrated Development Assessment provisions of the Environmental Planning and Assessment Act. The Board is moving towards the electronic lodgement of compensation claims, conveyancing certificates and building/development applications.

## **1999-2000 Budget**

### ***Total Expenses***

In 1999-2000 the Board has budgeted to spend \$6.6 million on compensation (\$1.5 million), damage mitigation strategies and research and development.

### ***Asset Acquisitions***

The 1999-2000 Budget provides for an expansion of expenditure on IT. It is aimed at extending the computerised graphical information system of surface cadastral and underground workings on line to each District Office. This system is being linked to a database recording the history of the Board's dealings with properties, the guidelines for development of properties and to the Board's on-line registration and processing systems.

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**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR  
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**56 DEPARTMENT OF MINERAL RESOURCES**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	27,734	30,214	<b>31,587</b>
Other operating expenses	17,448	15,872	<b>14,719</b>
Maintenance	1,339	1,415	<b>1,844</b>
Depreciation and amortisation	834	903	<b>813</b>
Other expenses	500	1,274	<b>1,524</b>
<b>Total Expenses</b>	<b>47,855</b>	<b>49,678</b>	<b>50,487</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	3,693	3,653	<b>3,637</b>
Investment income	40	70	<b>61</b>
<b>Total Retained Revenue</b>	<b>3,733</b>	<b>3,723</b>	<b>3,698</b>
Gain/(loss) on disposal of non current assets	6	...	...
<b>NET COST OF SERVICES</b>	<b>44,116</b>	<b>45,955</b>	<b>46,789</b>

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	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	24,917	27,577	29,115
Other	19,287	18,179	17,210
<b>Total Payments</b>	<b>44,204</b>	<b>45,756</b>	<b>46,325</b>
<b>Receipts</b>			
Sale of goods and services	3,693	3,933	3,637
Other	40	(132)	86
<b>Total Receipts</b>	<b>3,733</b>	<b>3,801</b>	<b>3,723</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(40,471)</b>	<b>(41,955)</b>	<b>(42,602)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	6	...	...
Advance repayments received	1,236	...	...
Purchases of property, plant and equipment	(2,425)	(1,727)	(320)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(1,183)</b>	<b>(1,727)</b>	<b>(320)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Repayment of borrowings and advances	(1,236)	...	...
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(1,236)</b>	...	...
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	39,926	40,987	42,825
Capital appropriation	2,400	1,702	320
Cash reimbursements from the Consolidated Fund Entity	344	420	342
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>42,670</b>	<b>43,109</b>	<b>43,487</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(220)</b>	<b>(573)</b>	<b>565</b>
Opening Cash and Cash Equivalents	2,016	2,106	1,533
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>1,796</b>	<b>1,533</b>	<b>2,098</b>

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MINISTER FOR MINERAL RESOURCES AND MINISTER FOR  
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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(44,116)	(45,955)	<b>(46,789)</b>
Non cash items added back	3,374	3,940	<b>3,958</b>
Change in operating assets and liabilities	271	60	<b>229</b>
<b>Net cash flow from operating activities</b>	<b>(40,471)</b>	<b>(41,955)</b>	<b>(42,602)</b>

**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR  
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**56 DEPARTMENT OF MINERAL RESOURCES**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	1,796	1,533	<b>2,098</b>
Investments	...	580	<b>580</b>
Receivables	273	260	<b>235</b>
Inventories	640	679	<b>679</b>
Other	100	100	<b>100</b>
<b>Total Current Assets</b>	<b>2,809</b>	<b>3,152</b>	<b>3,692</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Cost/valuation	24,061	23,674	<b>23,994</b>
Accumulated depreciation	(6,174)	(6,056)	<b>(6,869)</b>
Investments	...	818	<b>818</b>
<b>Total Non Current Assets</b>	<b>17,887</b>	<b>18,436</b>	<b>17,943</b>
<b>Total Assets</b>	<b>20,696</b>	<b>21,588</b>	<b>21,635</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	659	720	<b>720</b>
Borrowings	...	580	<b>580</b>
Employee entitlements	2,122	2,649	<b>2,853</b>
<b>Total Current Liabilities</b>	<b>2,781</b>	<b>3,949</b>	<b>4,153</b>
<b>Non Current Liabilities -</b>			
Borrowings	...	818	<b>818</b>
Employee entitlements	756	240	<b>240</b>
<b>Total Non Current Liabilities</b>	<b>756</b>	<b>1,058</b>	<b>1,058</b>
<b>Total Liabilities</b>	<b>3,537</b>	<b>5,007</b>	<b>5,211</b>
<b>NET ASSETS</b>	<b>17,159</b>	<b>16,581</b>	<b>16,424</b>

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MINISTER FOR MINERAL RESOURCES AND MINISTER FOR  
FISHERIES

56 DEPARTMENT OF MINERAL RESOURCES

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION (cont)</b>			
<b>EQUITY</b>			
Reserves	3,703	3,948	<b>3,948</b>
Accumulated funds	13,456	12,633	<b>12,476</b>
<b>TOTAL EQUITY</b>	<b>17,159</b>	<b>16,581</b>	<b>16,424</b>

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**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR  
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**56 DEPARTMENT OF MINERAL RESOURCES**

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**56.1 Mineral Resources**

**56.1.1 Resource Assessment**

Program Objective(s): To provide a comprehensive information framework on the State's geology and mineral/energy resources. To ensure that informed decisions can be made on land use, infrastructure planning and the sustainable development of the State's resources. To optimise responsible exploration and development of the State's mineral/energy resources.

Program Description: Mapping, identification, assessment and provision of information on the State's mineral resources in order to encourage exploration investment and enable land use planning and development.

<u>Outcomes:</u>	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
NSW share of total private exploration in Australia	%	8.2	8.3	7.5	<b>8.0</b>
Private minerals exploration expenditure	\$m	94.1	88.2	73.0	<b>73.0</b>
Private petroleum exploration expenditure	\$m	7.5	17.0	30.0	<b>35.0</b>
Average number of 75 square km area units covered under Petroleum Exploration Licences	no.	1,813	2,614	2,614	<b>2,614</b>
Average number of 3 square km units covered by new Exploration Licence applications	no.	1,550	2,488	1,400	<b>1,400</b>
Additional areas of the State covered by new - geological maps	%	2.0	1.3	1.3	<b>1.3</b>
geophysical maps	%	1.70	1.95	1.30	<b>1.30</b>
Mineral resource mapping (% of State covered per annum)	%	2	2	2	<b>2</b>
Defined coal resource areas for tendering	no.	2	1	1	<b>1</b>
<u>Outputs:</u>					
Major geological studies	no.	42	66	50	<b>45</b>
Provision of land use information and analysis	no.	1,046	825	990	<b>900</b>
Mineral deposits records prepared	no.	1,000	500	500	<b>500</b>
Map products - digital or hard copy	no.	15	14	13	<b>13</b>

**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR  
FISHERIES**

**56 DEPARTMENT OF MINERAL RESOURCES**

**56.1 Mineral Resources**

**56.1.1 Resource Assessment (cont)**

Regional landuse and prospectivity analysis studies	no.	1	1	1	1
Promotional data packages for minerals and petroleum	no.	4	4	4	3
Geological survey reports available in digital form	%	20	66	95	100
<u>Average Staffing:</u>	EFT	126	138	140	134

	—1998-99—	<b>1999-2000</b>
	Budget	Revised
	\$000	\$000
		<b>Budget</b>
		<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -

Employee related	9,164	9,751	9,156
Other operating expenses	7,132	6,377	5,379
Maintenance	433	455	529
Depreciation and amortisation	270	290	233

**Total Expenses**

**16,999      16,873      15,297**

Less:

**Retained Revenue -**

Sales of goods and services

Rents and leases	6	24	12
Commissions	2	3	2
Publication sales	103	105	92
Consulting services	205	...	...
Recoupment of administration costs	386	...	498
Geophysical data	223	750	252
Investment income	13	23	17

**Total Retained Revenue**

**938      905      873**

Gain/(loss) on disposal of non current assets

2      ...      ...

**NET COST OF SERVICES**

**16,059      15,968      14,424**

**ASSET ACQUISITIONS**

**1,630      1,301      93**

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**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR  
FISHERIES**

**56 DEPARTMENT OF MINERAL RESOURCES**

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**56.1 Mineral Resources**

**56.1.2 Resource Allocation**

Program Objective(s): To advance sustainable mineral development in the State for the benefit of the community by providing stewardship of mineral resources and ensuring sound resource utilisation. To encourage and facilitate well planned, responsible mineral exploration, mining and mineral processing development by allocating and managing exploration and mining titles in an efficient and timely manner. To ensure a fair and equitable royalty return to the community from development of its mineral resources. To provide advice and legal/legislative services to advance mineral development.

Program Description: Provision of efficient, effective and equitable allocation of rights to explore and mine in New South Wales. Facilitating new developments and liaising with Government agencies on development issues. Administration and development of the royalty regime.

<u>Outcomes:</u>	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
Value of NSW mineral production	\$m	6,247	7,086	7,786	<b>7,882</b>
NSW share of Australia's coal export tonnage	%	46.4	46.2	45.7	<b>45.3</b>
Private new capital expenditure in NSW mining sector	\$m	990	845	700	<b>700</b>
Investment in new mines/expansions	\$m	1,400	1,600	1,100	<b>1,000</b>
New and/or expanded minerals processing facilities	no.	2	2	1	<b>2</b>
Percentage of outstanding debts to royalties payable	%	1	2	2.5	<b>2.5</b>
Effectiveness of approvals process - Exploration Licence application processing times (percent less than 10 weeks)	%	n.a.	80	85	<b>85</b>
Mining Lease Application processing times (offers made 2 months from Development Consent)	%	n.a.	90	90	<b>90</b>

Outputs:

Coal and mineral applications determined	no.	464	500	375	<b>325</b>
Mineral title applications under action	no.	444	450	350	<b>350</b>

**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR  
FISHERIES**

**56 DEPARTMENT OF MINERAL RESOURCES**

**56.1 Mineral Resources**

**56.1.2 Resource Allocation (cont)**

Responses per month to solicitors' conveyancing enquiries	no.	249	230	220	<b>220</b>
Mineral claims granted/renewed at Lightning Ridge	no.	6,798	5,500	5,000	<b>5,500</b>
Coal and mineral leases granted	no.	23	20	15	<b>18</b>
Planning focus meetings held	no.	6	6	3	<b>3</b>
Royalties collected	\$m	181.3	195.0	203.9	<b>212.3</b>
Submissions to Commissions of Inquiry	no.	2	2	5	<b>3</b>
<u>Average Staffing:</u>	EFT	106	95	90	<b>87</b>

1998-99		<b>1999-2000</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	6,547	5,688	<b>6,895</b>
Other operating expenses	3,570	2,357	<b>2,248</b>
Maintenance	365	268	<b>409</b>
Depreciation and amortisation	227	171	<b>181</b>
<b>Total Expenses</b>	<b>10,709</b>	<b>8,484</b>	<b>9,733</b>

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases	5	14	<b>9</b>
Commissions	2	2	<b>2</b>
Publication sales	87	62	<b>71</b>
Consulting services	397	...	<b>...</b>
Recoupment of administration costs	302	170	<b>173</b>
Geophysical data	23	...	<b>...</b>
Investment income	11	13	<b>14</b>

<b>Total Retained Revenue</b>	<b>827</b>	<b>261</b>	<b>269</b>
Gain/(loss) on disposal of non current assets	2	...	<b>...</b>
<b>NET COST OF SERVICES</b>	<b>9,880</b>	<b>8,223</b>	<b>9,464</b>

<b>ASSET ACQUISITIONS</b>	<b>265</b>	<b>119</b>	<b>71</b>
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**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR  
FISHERIES**

**56 DEPARTMENT OF MINERAL RESOURCES**

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**56.1 Mineral Resources**

**56.1.3 Resource Management**

Program Objective(s): To ensure the mining industry eliminates unsafe work practices and achieves a safe working environment. To meet the community's expectations for good environmental practice by requiring best practice environmental management and rehabilitation in the State's exploration and mining industry. To ensure the optimal recovery of mineral resources from mining operations.

Program Description: Promotion of mine safety and effective environmental management by encouraging and monitoring actions that reduce the possibility of injuries and ill health arising from mining. Promotion of actions that improve the environmental performance of mines.

<u>Outcomes:</u>	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
Lost time injury rate (accidents per million hours worked) -					
coal	no.	48	52	45	<b>41</b>
non coal	no.	17.2	14.9	14.0	<b>12.0</b>
Fatal injury (fatal injuries per million hours worked)	no.	0.22	0.11	0.11	<b>0.10</b>
Mines operating to acceptable Mining Operation Plans	%	20	25	75	<b>80</b>
Mines that have submitted Annual Environmental Management Reports	no.	n.a.	258	130	<b>140</b>
Derelict mine sites rehabilitated p.a.- sites	no.	13	12	12	<b>15</b>
hectares	no.	48	50	50	<b>60</b>
Reduction in the number of sites identified with security deposits below 80% of estimated rehabilitation costs	%	n.a.	n.a.	50	<b>40</b>

Outputs:

Total physical inspections -					
coalmines underground	no.	n.a.	300	400	<b>300</b>
coalmines open cut	no.	n.a.	75	80	<b>70</b>
non coalmines underground	no.	n.a.	50	64	<b>64</b>
non coalmines continuous surface operation	no.	n.a.	190	260	<b>260</b>

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**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR  
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**56 DEPARTMENT OF MINERAL RESOURCES**

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**56.1 Mineral Resources**

**56.1.3 Resource Management (cont)**

Physical inspections unannounced (% of total inspections)	%	n.a.	30	10	<b>10</b>
Investigations of fatal/serious accidents - Inspectorate	no.	100	91	100	<b>45</b>
Investigations Unit	no.	n.a.	n.a.	n.a.	<b>10</b>
Investigations of non-fatal serious incidents	no.	350	315	300	<b>150</b>
Certificates of competency/permits issued	no.	242	250	200	<b>200</b>
Enforcement of breaches of Acts - Prosecutions	no.	n.a.	2	3	<b>8</b>
Notices/Directions	no.	n.a.	n.a.	240	<b>240</b>
Reviews of applications for secondary workings in coalmines	no.	n.a.	45	50	<b>50</b>
Environmental audits, reviews, investigations and assessment	no.	478	356	406	<b>371</b>
Review and acceptance of Mining Operation Plans and modified Mining Rehabilitation and Environmental Management Plans	no.	n.a.	120	61	<b>70</b>
Review of Annual Environmental Management Reports	no.	258	258	84	<b>130</b>
Reviews of security deposits	no.	n.a.	50	75	<b>100</b>
Amount of environmental security deposits held	\$m	179	234	239	<b>250</b>
Recommendations under Part 5 of the Environmental Planning and Assessment Act	no.	n.a.	30	29	<b>50</b>
<u>Average Staffing:</u>	EFT	149	153	156	<b>171</b>

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**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR  
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**56 DEPARTMENT OF MINERAL RESOURCES**

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**56.1 Mineral Resources**

**56.1.3 Resource Management (cont)**

	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	11,437	14,204	<b>15,012</b>
Other operating expenses	6,566	6,081	<b>6,081</b>
Maintenance	512	665	<b>875</b>
Depreciation and amortisation	319	424	<b>386</b>
Other expenses			
Remedial works to mined areas	500	1,000	<b>1,524</b>
Gretley Judicial Inquiry	...	274	...
<b>Total Expenses</b>	<b>19,334</b>	<b>22,648</b>	<b>23,878</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases	7	37	<b>20</b>
Commissions	3	5	<b>3</b>
Publication sales	121	158	<b>158</b>
Consulting services	1,160	455	<b>481</b>
Recoupment of administration costs	488	1,008	<b>987</b>
Geophysical data	148	...	...
Investment income	15	33	<b>29</b>
<b>Total Retained Revenue</b>	<b>1,942</b>	<b>1,696</b>	<b>1,678</b>
Gain/(loss) on disposal of non current assets	2	...	...
<b>NET COST OF SERVICES</b>	<b>17,390</b>	<b>20,952</b>	<b>22,200</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>464</b>	<b>295</b>	<b>150</b>

**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR  
FISHERIES**

**56 DEPARTMENT OF MINERAL RESOURCES**

**56.1 Mineral Resources**

**56.1.4 Resource Policy and Promotion**

Program Objective(s): To promote a policy and regulatory environment which ensures the sustainable development of the State's mineral resources and to provide effective advice to the Minister and the Director General.

Program Description: Formulation, coordination, evaluation and promotion of policies which ensure development of the State's minerals industry in a socially, economically and environmentally responsible manner. Provision of effective, accurate and timely liaison and support services to the Minister, the Director General and stakeholder committees.

(EFT)	Average Staffing	
	1998-99	1999-
2000 <u>Activities</u> :		
Policy development and review	5	6
Contracted services to Ministry of Energy and Utilities	12	12
	17	18

1998-99		1999-2000
Budget	Revised	Budget
\$000	\$000	\$000

**OPERATING STATEMENT**

<b>Expenses -</b>			
Operating expenses -			
Employee related	586	571	<b>524</b>
Other operating expenses	180	1,057	<b>1,011</b>
Maintenance	29	27	<b>31</b>
Depreciation and amortisation	18	18	<b>13</b>
<b>Total Expenses</b>	<b>813</b>	<b>1,673</b>	<b>1,579</b>

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**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR  
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**56 DEPARTMENT OF MINERAL RESOURCES**

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**56.1 Mineral Resources**

**56.1.4 Resource Policy and Promotion (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Publication sales	7	...	...
Consulting services	3	...	...
Recoupment of administration costs	15	860	<b>877</b>
Investment income	1	1	<b>1</b>
<b>Total Retained Revenue</b>	<b>26</b>	<b>861</b>	<b>878</b>
<b>NET COST OF SERVICES</b>	<b>787</b>	<b>812</b>	<b>701</b>

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<b>ASSET ACQUISITIONS</b>	<b>66</b>	<b>12</b>	<b>6</b>
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**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR  
FISHERIES**

**57 COAL COMPENSATION BOARD**

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	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	2,098	2,446	<b>2,646</b>
Other operating expenses	1,227	950	<b>1,047</b>
Maintenance	30	220	<b>20</b>
Depreciation and amortisation	138	115	<b>80</b>
Other expenses	44,229	50,000	<b>11,135</b>
<b>Total Expenses</b>	<b>47,722</b>	<b>53,731</b>	<b>14,928</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	13	5	<b>5</b>
Investment income	27	35	<b>15</b>
<b>Total Retained Revenue</b>	<b>40</b>	<b>40</b>	<b>20</b>
Gain/(loss) on disposal of non current assets	...	(26)	...
<b>NET COST OF SERVICES</b>	<b>47,682</b>	<b>53,717</b>	<b>14,908</b>

**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR  
FISHERIES**

**57 COAL COMPENSATION BOARD**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	1,852	2,176	2,370
Other	81,132	61,122	38,665
<b>Total Payments</b>	<b>82,984</b>	<b>63,298</b>	<b>41,035</b>
<b>Receipts</b>			
Sale of goods and services	13	5	5
Other	17	31	15
<b>Total Receipts</b>	<b>30</b>	<b>36</b>	<b>20</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(82,954)</b>	<b>(63,262)</b>	<b>(41,015)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	4	...
Purchases of property, plant and equipment	(33)	(53)	(33)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(33)</b>	<b>(49)</b>	<b>(33)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	2,997	3,157	3,476
Capital appropriation	80,000	59,994	37,613
Cash reimbursements from the Consolidated Fund Entity	40	96	103
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>83,037</b>	<b>63,247</b>	<b>41,192</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>50</b>	<b>(64)</b>	<b>144</b>
Opening Cash and Cash Equivalents	23	165	101
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>73</b>	<b>101</b>	<b>245</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(47,682)	(53,717)	(14,908)
Non cash items added back	284	318	356
Change in operating assets and liabilities	(35,556)	(9,863)	(26,463)
<b>Net cash flow from operating activities</b>	<b>(82,954)</b>	<b>(63,262)</b>	<b>(41,015)</b>

**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR  
FISHERIES**

**57 COAL COMPENSATION BOARD**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	73	101	245
Receivables	20	30	30
Other	10	15	...
<b>Total Current Assets</b>	<b>103</b>	<b>146</b>	<b>275</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Cost/valuation	857	730	763
Accumulated depreciation	(684)	(500)	(580)
<b>Total Non Current Assets</b>	<b>173</b>	<b>230</b>	<b>183</b>
<b>Total Assets</b>	<b>276</b>	<b>376</b>	<b>458</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	228	43,892	20,132
Employee entitlements	189	150	150
<b>Total Current Liabilities</b>	<b>417</b>	<b>44,042</b>	<b>20,282</b>
<b>Non Current Liabilities -</b>			
Other	...	10,000	7,282
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>10,000</b>	<b>7,282</b>
<b>Total Liabilities</b>	<b>417</b>	<b>54,042</b>	<b>27,564</b>
<b>NET ASSETS</b>	<b>(141)</b>	<b>(53,666)</b>	<b>(27,106)</b>
<b>EQUITY</b>			
Accumulated funds	(141)	(53,666)	(27,106)
<b>TOTAL EQUITY</b>	<b>(141)</b>	<b>(53,666)</b>	<b>(27,106)</b>

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**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR  
FISHERIES**

**57 COAL COMPENSATION BOARD**

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**57.1 Compensation for Repurchase of Property Rights**

**57.1.1 Compensation for Repurchase of Property Rights**

Program Objective(s): To compensate former owners of coal acquired by the State.

Program Description: Investigation and determination of claims for compensation payments by former owners of coal acquired by the State under the *Coal Acquisition Act 1981* and the *Coal Acquisition (Re-Acquisition Arrangements) Order 1997*.

(EFT)	Average Staffing	
	1998-99	1999-
<u>2000 Activities:</u>		
Modelling of coal areas	9	9
Assessment of compensation and restitution	13	15
Executive and managerial support	6	6
Legal and administrative services	15	12
	43	42

1998-99		1999-2000
Budget	Revised	Budget
\$000	\$000	\$000

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	2,098	2,446	<b>2,646</b>
Other operating expenses	1,227	950	<b>1,047</b>
Maintenance	30	220	<b>20</b>
Depreciation and amortisation	138	115	<b>80</b>
Other expenses			
Coal compensation payments	44,229	50,000	<b>11,135</b>
<b>Total Expenses</b>	<b>47,722</b>	<b>53,731</b>	<b>14,928</b>

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**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR  
FISHERIES**

**57 COAL COMPENSATION BOARD**

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**57.1 Compensation for Repurchase of Property Rights**

**57.1.1 Compensation for Repurchase of Property Rights (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	13	5	5
Investment income	27	35	15
<b>Total Retained Revenue</b>	<b>40</b>	<b>40</b>	<b>20</b>
Gain/(loss) on disposal of non current assets	...	(26)	...
<b>NET COST OF SERVICES</b>	<b>47,682</b>	<b>53,717</b>	<b>14,908</b>

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<b>ASSET ACQUISITIONS</b>	<b>33</b>	<b>53</b>	<b>33</b>
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**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR  
FISHERIES**

**58 NEW SOUTH WALES FISHERIES**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	18,985	22,630	<b>24,370</b>
Other operating expenses	8,850	10,070	<b>11,494</b>
Maintenance	470	550	<b>600</b>
Depreciation and amortisation	1,200	1,200	<b>1,200</b>
Other expenses	600	600	<b>600</b>
<b>Total Expenses</b>	<b>30,105</b>	<b>35,050</b>	<b>38,264</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	850	4,081	<b>4,000</b>
Investment income	100	200	<b>100</b>
Retained taxes, fees and fines	2,300	3,000	<b>2,500</b>
Grants and contributions	2,825	3,560	<b>2,480</b>
Other revenue	150	100	<b>100</b>
<b>Total Retained Revenue</b>	<b>6,225</b>	<b>10,941</b>	<b>9,180</b>
Gain/(loss) on disposal of non current assets	(50)	(60)	<b>150</b>
<b>NET COST OF SERVICES</b>	<b>23,930</b>	<b>24,169</b>	<b>28,934</b>

**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR  
FISHERIES**

**58 NEW SOUTH WALES FISHERIES**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	18,003	20,436	<b>22,700</b>
Other	11,117	11,691	<b>12,694</b>
<b>Total Payments</b>	<b>29,120</b>	<b>32,127</b>	<b>35,394</b>
<b>Receipts</b>			
Sale of goods and services	752	4,120	<b>3,985</b>
Other	5,339	6,796	<b>5,135</b>
<b>Total Receipts</b>	<b>6,091</b>	<b>10,916</b>	<b>9,120</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(23,029)</b>	<b>(21,211)</b>	<b>(26,274)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	1,700	1,300	<b>1,800</b>
Purchases of property, plant and equipment	(2,558)	(2,205)	<b>(2,926)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(858)</b>	<b>(905)</b>	<b>(1,126)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	24,409	24,409	<b>25,862</b>
Capital appropriation	1,002	1,002	<b>1,426</b>
Cash reimbursements from the Consolidated Fund Entity	500	700	<b>700</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>25,911</b>	<b>26,111</b>	<b>27,988</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>2,024</b>	<b>3,995</b>	<b>588</b>
Opening Cash and Cash Equivalents	2,516	4,043	<b>8,038</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>4,540</b>	<b>8,038</b>	<b>8,626</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(23,930)	(24,169)	<b>(28,934)</b>
Non cash items added back	2,155	2,760	<b>2,770</b>
Change in operating assets and liabilities	(1,254)	198	<b>(110)</b>
<b>Net cash flow from operating activities</b>	<b>(23,029)</b>	<b>(21,211)</b>	<b>(26,274)</b>

**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR  
FISHERIES**

**58 NEW SOUTH WALES FISHERIES**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	4,540	8,038	<b>8,626</b>
Receivables	264	225	<b>285</b>
Other	73	100	<b>100</b>
<b>Total Current Assets</b>	<b>4,877</b>	<b>8,363</b>	<b>9,011</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Cost/valuation	30,027	28,179	<b>29,455</b>
Accumulated depreciation	(7,737)	(6,499)	<b>(7,699)</b>
<b>Total Non Current Assets</b>	<b>22,290</b>	<b>21,680</b>	<b>21,756</b>
<b>Total Assets</b>	<b>27,167</b>	<b>30,043</b>	<b>30,767</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	405	400	<b>400</b>
Employee entitlements	1,681	2,740	<b>2,840</b>
<b>Total Current Liabilities</b>	<b>2,086</b>	<b>3,140</b>	<b>3,240</b>
<b>Non Current Liabilities -</b>			
Employee entitlements	142	140	<b>140</b>
<b>Total Non Current Liabilities</b>	<b>142</b>	<b>140</b>	<b>140</b>
<b>Total Liabilities</b>	<b>2,228</b>	<b>3,280</b>	<b>3,380</b>
<b>NET ASSETS</b>	<b>24,939</b>	<b>26,763</b>	<b>27,387</b>
<b>EQUITY</b>			
Reserves	6,395	5,900	<b>5,900</b>
Accumulated funds	18,544	20,863	<b>21,487</b>
<b>TOTAL EQUITY</b>	<b>24,939</b>	<b>26,763</b>	<b>27,387</b>

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**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR  
FISHERIES**

**58 NEW SOUTH WALES FISHERIES**

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**58.1 Fisheries Conservation and Management**

**58.1.1 Fisheries Conservation and Management**

Program Objective(s): To conserve, develop and share the fishery resources of the State for the benefit of present and future generations.

Program Description: Management, research and compliance programs to conserve the State's fisheries resources and habitat, promote sustainable harvest, allocate resources fairly between users and facilitate the further development of a viable aquaculture industry.

	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<u>Outputs:</u>					
Species protected	no.	13	14	16	<b>16</b>
Number of trout stocked	mill	2.8	4.0	3.0	<b>3.0</b>
Number of native fish stocked	mill	1.2	2.0	2.6	<b>3.0</b>
Habitat protection plans gazetted	no.	3	3	3	<b>5</b>
Educational publications produced	no.	25	43	57	<b>60</b>
Scientific publications produced	no.	40	45	45	<b>60</b>
Prosecutions made	no.	580	661	258	<b>350</b>
Penalty notices issued	no.	720	412	343	<b>500</b>
Fisheries assessments completed	no.	6	9	8	<b>10</b>
Fisheries Management Plans available	no.	2	4	4	<b>5</b>
Aquatic communities protected	no.	23	25	25	<b>26</b>
Habitat restoration sites	no.	32	40	45	<b>50</b>
Aquaculture Industry Development Plans	no.	1	1	1	<b>5</b>
Land-based fish farms	no.	282	301	316	<b>350</b>
Areas of submerged land leased	ha	4,740	4,609	4,483	<b>4,040</b>
<u>Average Staffing:</u>	EFT	365	365	385	<b>380</b>

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**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR  
FISHERIES**

**58 NEW SOUTH WALES FISHERIES**

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**58.1 Fisheries Conservation and Management**

**58.1.1 Fisheries Conservation and Management (cont)**

	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	18,985	22,630	<b>24,370</b>
Other operating expenses	8,850	10,070	<b>11,494</b>
Maintenance	470	550	<b>600</b>
Depreciation and amortisation	1,200	1,200	<b>1,200</b>
Other expenses			
Meshing for sharks	600	600	<b>600</b>
<b>Total Expenses</b>	<b>30,105</b>	<b>35,050</b>	<b>38,264</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Fishery management charges	600	3,081	<b>3,000</b>
Minor sales of goods and services	250	1,000	<b>1,000</b>
Investment income	100	200	<b>100</b>
Retained taxes, fees and fines	2,300	3,000	<b>2,500</b>
Grants and contributions	2,825	3,560	<b>2,480</b>
Other revenue	150	100	<b>100</b>
<b>Total Retained Revenue</b>	<b>6,225</b>	<b>10,941</b>	<b>9,180</b>
Gain/(loss) on disposal of non current assets	(50)	(60)	<b>150</b>
<b>NET COST OF SERVICES</b>	<b>23,930</b>	<b>24,169</b>	<b>28,934</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>2,558</b>	<b>2,205</b>	<b>2,926</b>

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**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR  
FISHERIES**

**MINES RESCUE BOARD**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	5,007	3,600	2,643
Investment income	180	88	80
Retained taxes, fees and fines	3,881	3,691	5,100
<b>Total Retained Revenue</b>	<b>9,068</b>	<b>7,379</b>	<b>7,823</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee Related	4,897	5,920	3,400
Other operating expenses	3,145	2,927	2,673
Maintenance	503	443	380
Depreciation and amortisation	523	399	400
<b>Total Expenses</b>	<b>9,068</b>	<b>9,689</b>	<b>6,853</b>
Gain/(loss) on disposal of non current assets	25	(18)	25
<b>SURPLUS/(DEFICIT)</b>	<b>25</b>	<b>(2,328)</b>	<b>995</b>

**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR  
FISHERIES**

**MINES RESCUE BOARD**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	5,007	3,429	3,296
Other	4,061	3,844	5,168
<b>Total Receipts</b>	<b>9,068</b>	<b>7,273</b>	<b>8,464</b>
<b>Payments</b>			
Employee Related	4,897	6,451	3,506
Other	3,988	3,647	3,111
<b>Total Payments</b>	<b>8,885</b>	<b>10,098</b>	<b>6,617</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>183</b>	<b>(2,825)</b>	<b>1,847</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	75	82	75
Purchases of property, plant and equipment	(335)	(168)	(150)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(260)</b>	<b>(86)</b>	<b>(75)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from borrowings and advances	...	800	...
Repayment of borrowings and advances	...	...	(800)
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>...</b>	<b>800</b>	<b>(800)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(77)</b>	<b>(2,111)</b>	<b>972</b>
Opening Cash and Cash Equivalents	3,160	2,870	759
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>3,083</b>	<b>759</b>	<b>1,731</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year	25	(2,328)	995
Non cash items added back	513	399	400
Change in operating assets and liabilities	(355)	(896)	452
<b>Net cash flow from operating activities</b>	<b>183</b>	<b>(2,825)</b>	<b>1,847</b>

**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR  
FISHERIES**

**MINES RESCUE BOARD**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	3,083	759	1,731
Receivables	874	1,203	550
Inventories	190	200	205
Other	68	25	25
<b>Total Current Assets</b>	<b>4,215</b>	<b>2,187</b>	<b>2,511</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Cost/valuation	13,620	13,260	12,764
Accumulated depreciation	(5,246)	(4,896)	(4,700)
Receivables	1,482	1,520	1,530
<b>Total Non Current Assets</b>	<b>9,856</b>	<b>9,884</b>	<b>9,594</b>
<b>Total Assets</b>	<b>14,071</b>	<b>12,071</b>	<b>12,105</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	1,308	185	130
Borrowings	...	800	...
Employee entitlements	2,255	1,810	1,804
Other	...	50	50
<b>Total Current Liabilities</b>	<b>3,563</b>	<b>2,845</b>	<b>1,984</b>
<b>Non Current Liabilities -</b>			
Employee entitlements	1,781	1,829	1,729
<b>Total Non Current Liabilities</b>	<b>1,781</b>	<b>1,829</b>	<b>1,729</b>
<b>Total Liabilities</b>	<b>5,344</b>	<b>4,674</b>	<b>3,713</b>
<b>NET ASSETS</b>	<b>8,727</b>	<b>7,397</b>	<b>8,392</b>
<b>EQUITY</b>			
Capital	194	194	194
Reserves	1,528	1,966	1,850
Accumulated funds	7,005	5,237	6,348
<b>TOTAL EQUITY</b>	<b>8,727</b>	<b>7,397</b>	<b>8,392</b>

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**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR  
FISHERIES**

**MINE SUBSIDENCE BOARD**

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	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Investment income	2,520	2,900	2,900
Retained taxes, fees and fines	7,146	4,859	4,246
Other revenue	...	24	20
<b>Total Retained Revenue</b>	<b>9,666</b>	<b>7,783</b>	<b>7,166</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee Related	1,908	1,848	1,869
Other operating expenses	7,506	5,278	4,541
Depreciation and amortisation	398	151	140
<b>Total Expenses</b>	<b>9,812</b>	<b>7,277</b>	<b>6,550</b>
Gain/(loss) on disposal of non current assets	...	21	...
<b>SURPLUS/(DEFICIT)</b>	<b>(146)</b>	<b>527</b>	<b>616</b>

**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR  
FISHERIES**

**MINE SUBSIDENCE BOARD**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	125	180	...
Other	9,310	8,157	<b>7,092</b>
<b>Total Receipts</b>	<b>9,435</b>	<b>8,337</b>	<b>7,092</b>
<b>Payments</b>			
Employee Related	2,561	1,134	<b>2,613</b>
Other	7,514	5,903	<b>4,532</b>
<b>Total Payments</b>	<b>10,075</b>	<b>7,037</b>	<b>7,145</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(640)</b>	<b>1,300</b>	<b>(53)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	167	...
Proceeds from sale of investments	1,179	3,974	...
Purchases of property, plant and equipment	(70)	(199)	<b>(267)</b>
Purchases of investments	(892)	(3,004)	<b>(1,742)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>217</b>	<b>938</b>	<b>(2,009)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(423)</b>	<b>2,238</b>	<b>(2,062)</b>
Opening Cash and Cash Equivalents	3,129	309	<b>2,547</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>2,706</b>	<b>2,547</b>	<b>485</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year	(146)	527	<b>616</b>
Non cash items added back	398	151	<b>140</b>
Change in operating assets and liabilities	(892)	622	<b>(809)</b>
<b>Net cash flow from operating activities</b>	<b>(640)</b>	<b>1,300</b>	<b>(53)</b>

**MINISTER FOR MINERAL RESOURCES AND MINISTER FOR  
FISHERIES**

**MINE SUBSIDENCE BOARD**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	2,706	2,547	485
Investments	34,053	33,927	35,669
Receivables	836	466	540
Inventories	...	25	25
Other	175	249	249
<b>Total Current Assets</b>	<b>37,770</b>	<b>37,214</b>	<b>36,968</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Cost/valuation	2,017	2,108	2,353
Accumulated depreciation	(1,700)	(1,510)	(1,628)
Inventories	155	145	145
<b>Total Non Current Assets</b>	<b>472</b>	<b>743</b>	<b>870</b>
<b>Total Assets</b>	<b>38,242</b>	<b>37,957</b>	<b>37,838</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	190	64	124
Employee entitlements	90	159	194
Other provisions	3,800	3,406	2,592
<b>Total Current Liabilities</b>	<b>4,080</b>	<b>3,629</b>	<b>2,910</b>
<b>Non Current Liabilities -</b>			
Employee entitlements	1,080	878	913
Other	160	51	...
<b>Total Non Current Liabilities</b>	<b>1,240</b>	<b>929</b>	<b>913</b>
<b>Total Liabilities</b>	<b>5,320</b>	<b>4,558</b>	<b>3,823</b>
<b>NET ASSETS</b>	<b>32,922</b>	<b>33,399</b>	<b>34,015</b>
<b>EQUITY</b>			
Accumulated funds	32,922	33,399	34,015
<b>TOTAL EQUITY</b>	<b>32,922</b>	<b>33,399</b>	<b>34,015</b>



# MINISTER FOR THE OLYMPICS

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## OVERVIEW

<i>Agency</i>	<i>Budget 1998-99 \$m</i>	<i>Estimate 1999-2000 \$m</i>	<i>Variation %</i>
<b>Olympic Co-ordination Authority</b>			
Total Expenses .....	61.5	100.7	63.8
Asset Acquisitions .....	485.4	251.2	(-) 48.2
<b>Olympic Roads and Transport Authority</b>			
Total Expenses .....	15.2	65.2	328.8
Asset Acquisitions .....	0.1	0.2	87.5
<b>Total, Minister for the Olympics</b>			
Total Expenses .....	<b>76.7</b>	<b>165.9</b>	<b>116.3</b>
Asset Acquisitions .....	<b>485.5</b>	<b>251.4</b>	<b>(-) 48.2</b>

The increase in total expenses for both the Olympic Co-ordination Authority and the Olympic Roads and Transport Authority relates to the gearing up of operations for the Olympic and Paralympic Games.

The decrease in asset acquisitions reflects the winding down of construction and finalisation of Olympic facilities and venues in readiness for the 2000 Olympic Games.

A detailed review of issues relating to the Sydney 2000 Olympic and Paralympic Games is given in Chapter 6 of Budget Paper No. 2.

## OLYMPIC CO-ORDINATION AUTHORITY

The Olympic Co-ordination Authority (OCA) is responsible for implementing strategies for the planning, redevelopment and management of the 760 hectare Homebush Bay area. It is responsible for the delivery of new sporting and recreational facilities and venues at Homebush Bay, Penrith Lakes, Bankstown, Blacktown, Horsley Park, Ryde and Cecil Park to be used during the Olympic and Paralympic Games.

In developing the venues and facilities, the Authority must ensure they are suitable for use after the year 2000 Games. The Authority must also ensure the orderly and economic development and operation of the Homebush Bay area.

In addition, the Authority has responsibility for co-ordinating and reporting on the New South Wales Government's involvement in the preparations for the Olympic and Paralympic Games and for maintaining close liaison with the Sydney Organising Committee for the Olympic Games (SOCOG) and Sydney Paralympic Organising Committee (SPOC).

## **Expenditure Trends and Recent Developments**

During 1998-99 the Authority has achieved significant milestones in the delivery of facilities and infrastructure at Homebush Bay. Works completed during the year included Stadium Australia, the upgrading of the State Hockey Centre, the Olympic Boulevard and other infrastructure at Homebush Bay, the Sydney International Archery Centre and the Olympic Sailing Shore Base at Rushcutters Bay.

Significant progress on major construction projects has also been achieved in 1998-99 in other major private sector participation projects such as the Athletes' Village and the Sydney SuperDome. All major milestones to date have been met on or ahead of schedule and within budget. Work has also advanced on the Horsley Park Equestrian Centre, the Shooting Centre at Cecil Park, the Velodrome at Bankstown, the Tennis Centre at Homebush Bay and the Slalom Canoe Course at Penrith Lakes. These projects are all expected to be completed later in 1999.

The Masterplan for the public domain at Homebush Bay released in 1997 provides for a linkage between the various venues at Homebush Bay and the adjacent parklands and recreational areas. The design is now beginning to become a reality, with crowds flowing freely throughout Homebush Bay during large events.

In addition to providing public space within the Olympic site, the Homebush Bay Masterplan also provided for the Millennium Parklands project on which remediation is progressing rapidly, with the majority of phase one earthworks and irrigation complete and landscaping commencing.

The project aims to provide a 450 hectare parkland area comprising the majority of public areas surrounding and linking Olympic Park at Homebush Bay. The parklands project will be a major legacy to the people of New South Wales as a result of Sydney holding the Games.

## **Strategic Directions**

OCA is required to build facilities which meet both the needs of SOCOG staging the Games and, importantly, for providing long term sporting, social and cultural benefits for the people of New South Wales. In developing the facilities the Authority incorporates the special needs required for the staging of the Paralympic Games in October 2000. The Authority seeks to maximise opportunities for the private sector to design, construct, finance and operate the major sporting facilities.

With the completion of construction on the majority of venues and the approach of the Games, OCA is increasingly focusing on the Games Overlay. The overlay consists of the temporary infrastructure required for the venue to operate in Olympic mode, including temporary seating, toilets and other facilities. A number of venues are entirely temporary, such as the Beach Volleyball Centre at Bondi Beach.

OCA will utilise the expertise gained in the construction program to undertake the Olympic and Paralympic overlay on all competition and non-competition venues on behalf of SOCOG on a guaranteed maximum delivery price basis.

In 1999-2000 OCA will complete its transition from being a construction agency to being an owner and operator of venues and facilities, with the exception of retrofit and "make good" works post the year 2000 Games. Homebush Bay's long term future is a mix of uses: sporting and recreational; exhibition and entertainment; residential and commercial, as well as being the site of the Royal Easter Show and primary zone for the staging of the 2000 Olympic Games and for the majority of Paralympic Games events.

## **1999-2000 Budget**

### ***Total Expenses***

Total expenses of \$100.7 million include:

- ◆ supporting the delivery of sporting and recreation facilities suitable for the staging of the 2000 Olympic and Paralympic Games as well as operating costs of the Penrith Lakes complex and the Homebush Bay site;
- ◆ supporting the urban development, infrastructure and remediation works at Homebush Bay and other Olympic and Paralympic venues;
- ◆ the maintenance and operation of completed facilities for Olympic use and long term continued viability;

- ◆ a \$6 million grant toward operating expenses of the Sydney Paralympic Organising Committee;
- ◆ costs of negotiating agreements for the rental of Olympic venues during the fitout, event and retrofit periods;
- ◆ establishment and operation of the Games Information Services to provide on-line information on Government agencies and the operation of Sydney prior to and during the Games;
- ◆ funding required to support the operation of the completed venues and public domain at Homebush Bay;
- ◆ provision of bus services for patrons attending major events at Homebush Bay; and
- ◆ Commonwealth funding for SOCOG to allow it to purchase Commonwealth Government services, for example, meteorological and customs services.

### ***Asset Acquisitions***

Estimated asset acquisition expenditure of \$251.2 million in 1999-2000 provides for the continued development and construction of infrastructure and facilities at Homebush Bay and other Olympic sites.

A significant number of major projects will be completed during 1999-2000 including the Sydney SuperDome, the Athletes' Village (Newington), the first stage of the Ryde Aquatic Leisure Centre (second water polo venue), the Novotel and Ibis Hotel at Homebush Bay, and the Softball and Baseball Complex at Aquilina Reserve, Blacktown. It is anticipated that all venues will be complete by early 2000, well in advance of the Olympics.

Expenditure in the current and next financial years has been fully provided for in framing the Budget and forward estimates to accord with Government policy that the costs associated with the Olympics should be funded within the Budget so that future taxpayers will not have to meet any debt.

Major projects to be finalised during 1999-2000 include:

- ◆ completion of the Sydney SuperDome at Homebush Bay at a cost of \$4.6 million (total Government contribution of \$142.4 million);
- ◆ completion of construction of the Olympic Softball and Baseball Centre (including training sites) at Aquilina Reserve, Blacktown at a cost of \$23.4 million;

- ◆ \$11.6 million towards the completion of the Olympic Velodrome at Bankstown;
- ◆ \$50.2 million towards the completion of the Media and Technical Officials' Villages at Lidcombe;
- ◆ remediation of Homebush Bay, including Millennium Parklands and Wilsons Park, at a cost of \$10.9 million; and
- ◆ completion of the majority of the infrastructure works and services, including transport infrastructure, the Water Recycling and Management System, gas, electricity, landscaping and site co-ordination, at Homebush Bay at a cost of \$70.8 million.

The total cost of construction of infrastructure and facilities over the period 1991-92 to 2001-02 (escalated to 1999-2000 dollar values) is estimated at \$2,241.2 million. This is offset by grants from the Commonwealth of \$175 million, contributions from SOCOG of approximately \$303.1 million, contributions from other organisations of \$38.4 million and interest received from investments, sale of property and other minor revenue of approximately \$66.9 million. The net cost to the State Government of OCA's Olympic capital program (including the cost of the construction of the new Homebush Bay Showground) to 2000-01 is \$1,657.8 million in 1999-2000 dollar values.

The cost to the State Government of the Olympic construction program has not increased in real terms. The difference from the cost shown in the 1998-99 Budget is represented by escalation to 1999-2000 dollars and recognition of third party capital contributions.

## **OLYMPIC ROADS AND TRANSPORT AUTHORITY**

The Olympic Roads and Transport Authority (ORTA) was established as a department by the NSW Government in April 1997. It became a statutory authority with specified functions, powers and obligations on 31 December 1998, when the Olympic Roads and Transport Authority Act 1998 commenced.

In liaison with the Sydney Organising Committee for the Olympic Games (SOCOG), the Olympic Co-ordination Authority (OCA) and public and private transport service providers, ORTA will ensure co-ordinated planning and delivery of integrated road and transport services for the Sydney 2000 Olympic and Paralympic Games and for test events and designated special events.

Under its charter, ORTA is responsible to SOCOG for planning and co-ordinating transport services for members of the Olympic and Paralympic Family, including athletes, officials and accredited media. These services must meet the obligations of SOCOG and the Sydney Paralympic Organising Committee (SPOC) with the International Olympic Committee (IOC) and the International Paralympic Committee (IPC) under the Host City Contract.

ORTA is also responsible to the State Government for the transport of spectators, tourists and the general public during the Games.

## **Expenditure Trends and Recent Developments**

During 1998-99, ORTA has made significant progress in the establishment of its managerial and organisational structure as it progresses from its establishment and strategic planning phase to its operational and service delivery phase. In 1999-2000 ORTA will incur significant additional expenditures in respect of the procurement of properties, facilities and the provision of infrastructure overlay, the costs of additional staff and operating expenses and the development and implementation of effective public communication and demand management strategies.

The increased expenditures reflect ORTA's planned and scheduled progress towards its operational and service delivery objectives.

The 1999 Royal Easter Show held at Homebush Bay was an outstanding achievement with the community again demonstrating its acceptance and endorsement of the use of public transport. A new regional bus route from the North Shore was developed and a number of new ticketing initiatives were introduced for the 1999 Show. Overall, almost one million people travelled by public transport, with buses increasing their share of passengers from 21.5 percent in 1998 to over 30 percent in 1999.

Transport for a number of other SOCOG test events including the 1998 Gold Cup for Paralympic Basketball and the Sailing Regatta on Sydney Harbour were successfully co-ordinated and managed by ORTA.

In addition to these Olympic test events, a number of designated special events including the 1999 National Rugby League season opening provided further opportunities for ORTA to test its transport co-ordination and service delivery capabilities. The public again embraced the use of bus and rail transport on these occasions which have further advanced ORTA's Olympic transport planning.

## **Strategic Directions**

In 1999-2000, ORTA will further develop and finalise its detailed operational and contingency plans in respect of:

- ◆ Olympic and Paralympic transport networks and services, car and bus fleets, spectator and non-spectator transit services; and
- ◆ Olympic venues and urban domains, including Sydney Olympic Park, Central Sydney, Darling Harbour and Eastern Sydney.

An essential component of this planning process will involve the development and implementation of a communications program:

- ◆ as part of the process of consultation with Sydney's business and local communities regarding traffic and transport matters;
- ◆ to provide information on Olympic and Paralympic traffic and transport arrangements; and
- ◆ in particular, to encourage altered travel patterns by commuters, commercial travellers and freight distribution companies to free up capacity on Sydney's road and public transport system during the Olympic period.

In addition, ORTA will undertake transport planning and service delivery for the 2000 Royal Easter Show and designated special events.

## **1999-2000 Budget**

### ***Total Expenses***

Total expenses of \$65.2 million in 1999-2000, an increase of \$50.0 million on last year's Budget, reflects the scheduled acceleration of ORTA's managerial and organisational structure and activities as the Authority continues to develop and implement its operational planning and service delivery strategies.

Areas where increases in expenditure will be incurred include:

- ◆ procurement of properties and provision of infrastructure overlay and additional facilities to support Olympic and Paralympic Transport activities. These properties and facilities include:
  - bus and fleet depots and layover sites;
  - bus/rail interchange overlays;
  - park and ride sites; and
  - communication connections.

- ◆ additional salary, staff related and operating expenses essential to ensure the effective delivery of an increasing number of test events including the Royal Easter Show and designated special events. In addition, increased expenditure will be incurred to facilitate the continuing recruitment of venue and precinct management teams, network and fleet management teams and additional operational, logistical and technical staff for various test events and competition locations;
- ◆ development and implementation of effective communication and demand management strategies to influence travel patterns of motorists, commuters and freight in the Sydney area during test events including the Royal Easter Show and designated special events and the Olympic and Paralympic Games;
- ◆ curriculum development and delivery costs in respect of bus and fleet vehicle driver training and related costs for the Olympic Family and spectator services;
- ◆ the estimated additional costs of providing bus services to the 2000 Royal Easter Show; and
- ◆ provision of funding support to Bus 2000 Pty Ltd to assist in the continuing recruitment of Bus Operators and Drivers and to ensure the effective delivery of the required Olympic Family and Spectator Bus services.

A capital grant of \$23.7 million will be provided to the State Rail Authority to upgrade and enhance rail infrastructure required for the Olympic and Paralympic Games. Projects include the upgrade of Sydney Central and Penrith Stations.

### ***Asset Acquisitions***

The Authority will spend \$150,000 in 1999-2000 on the purchase of small items of plant and equipment.

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**MINISTER FOR THE OLYMPICS**  
**59 OLYMPIC CO-ORDINATION AUTHORITY**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	11,830	18,364	<b>20,960</b>
Other operating expenses	22,709	36,143	<b>39,106</b>
Maintenance	7,286	4,865	<b>6,367</b>
Depreciation and amortisation	8,918	14,123	<b>16,461</b>
Grants and subsidies	10,753	26,237	<b>17,828</b>
<b>Total Expenses</b>	<b>61,496</b>	<b>99,732</b>	<b>100,722</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	10,920	12,520	<b>13,345</b>
Investment income	8,787	13,600	<b>5,959</b>
Grants and contributions	...	5,572	<b>24,832</b>
Other revenue	1,334	1,458	<b>48,386</b>
<b>Total Retained Revenue</b>	<b>21,041</b>	<b>33,150</b>	<b>92,522</b>
<b>NET COST OF SERVICES</b>	<b>40,455</b>	<b>66,582</b>	<b>8,200</b>

**MINISTER FOR THE OLYMPICS**  
**59 OLYMPIC CO-ORDINATION AUTHORITY**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	11,051	17,587	19,815
Grants and subsidies	10,753	10,753	17,346
Other	35,433	39,550	89,185
<b>Total Payments</b>	<b>57,237</b>	<b>67,890</b>	<b>126,346</b>
<b>Receipts</b>			
Sale of goods and services	10,920	9,253	12,345
Other	12,075	17,835	80,837
<b>Total Receipts</b>	<b>22,995</b>	<b>27,088</b>	<b>93,182</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(34,242)</b>	<b>(40,802)</b>	<b>(33,164)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	5,770	...
Proceeds from sale of investments	...	...	89,400
Purchases of property, plant and equipment	(485,145)	(485,427)	(251,224)
Purchases of investments	(636)	(4,966)	(38)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(485,781)</b>	<b>(484,623)</b>	<b>(161,862)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	40,512	50,043	68,239
Capital appropriation	417,803	417,803	75,393
Cash reimbursements from the Consolidated Fund Entity	272	181	234
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>458,587</b>	<b>468,027</b>	<b>143,866</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(61,436)</b>	<b>(57,398)</b>	<b>(51,160)</b>
Opening Cash and Cash Equivalents	172,551	175,241	117,843
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>111,115</b>	<b>117,843</b>	<b>66,683</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(40,455)	(66,582)	(8,200)
Non cash items added back	9,697	30,201	17,713
Change in operating assets and liabilities	(3,484)	(4,421)	(42,677)
<b>Net cash flow from operating activities</b>	<b>(34,242)</b>	<b>(40,802)</b>	<b>(33,164)</b>

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**MINISTER FOR THE OLYMPICS**  
**59 OLYMPIC CO-ORDINATION AUTHORITY**

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	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	111,115	117,843	<b>66,683</b>
Investments	13,908	91,300	<b>1,938</b>
Receivables	3,371	11,172	<b>10,512</b>
<b>Total Current Assets</b>	<b>128,394</b>	<b>220,315</b>	<b>79,133</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Cost/valuation	2,000,583	1,891,667	<b>2,142,409</b>
Accumulated depreciation	(24,519)	(29,341)	<b>(45,802)</b>
<b>Total Non Current Assets</b>	<b>1,976,064</b>	<b>1,862,326</b>	<b>2,096,607</b>
<b>Total Assets</b>	<b>2,104,458</b>	<b>2,082,641</b>	<b>2,175,740</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	8,822	39,421	<b>40,103</b>
Employee entitlements	1,010	1,149	<b>1,500</b>
<b>Total Current Liabilities</b>	<b>9,832</b>	<b>40,570</b>	<b>41,603</b>
<b>Non Current Liabilities -</b>			
Other	56,752	60,173	<b>15,803</b>
<b>Total Non Current Liabilities</b>	<b>56,752</b>	<b>60,173</b>	<b>15,803</b>
<b>Total Liabilities</b>	<b>66,584</b>	<b>100,743</b>	<b>57,406</b>
<b>NET ASSETS</b>	<b>2,037,874</b>	<b>1,981,898</b>	<b>2,118,334</b>
<b>EQUITY</b>			
Reserves	117,497	117,497	<b>117,497</b>
Accumulated funds	1,920,377	1,864,401	<b>2,000,837</b>
<b>TOTAL EQUITY</b>	<b>2,037,874</b>	<b>1,981,898</b>	<b>2,118,334</b>

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**MINISTER FOR THE OLYMPICS**  
**59 OLYMPIC CO-ORDINATION AUTHORITY**

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**59.1 Sydney Olympics 2000**

**59.1.1 Infrastructure Development of Homebush Bay and Related Sites**

Program Objective(s): To implement strategies for the redevelopment of Homebush Bay and other Olympic and Paralympic venues.

Program Description: Planning, redevelopment and management of Homebush Bay and related areas (including the relocation of the Royal Agricultural Society), Australia Centre Business Park and the development of infrastructure.

<u>Activities:</u>	Average Staffing (EFT)	
	1998-99	1999-2000
Environment, planning and estate management	52	63
Infrastructure development	11	8
Construction services	13	9
	76	80

1998-99		1999-2000
Budget	Revised	Budget
\$000	\$000	\$000

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	4,968	7,064	<b>5,234</b>
Other operating expenses	10,206	12,342	<b>11,250</b>
Maintenance	6,740	3,825	<b>5,400</b>
Depreciation and amortisation	2,752	9,218	<b>9,955</b>
Grants and subsidies			
Green Games Watch 2000	88	88	<b>89</b>
<b>Total Expenses</b>	<b>24,754</b>	<b>32,537</b>	<b>31,928</b>

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**MINISTER FOR THE OLYMPICS**  
**59 OLYMPIC CO-ORDINATION AUTHORITY**

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**59.1 Sydney Olympics 2000**

**59.1.1 Infrastructure Development of Homebush Bay and Related Sites  
(cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases	9,809	9,145	<b>9,711</b>
Carparking	1,000	3,100	<b>3,634</b>
Other revenue	303	324	<b>677</b>
<b>Total Retained Revenue</b>	<b>11,112</b>	<b>12,569</b>	<b>14,022</b>
<b>NET COST OF SERVICES</b>	<b>13,642</b>	<b>19,968</b>	<b>17,906</b>

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<b>ASSET ACQUISITIONS</b>	<b>182,837</b>	<b>205,216</b>	<b>100,440</b>
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**MINISTER FOR THE OLYMPICS**  
**59 OLYMPIC CO-ORDINATION AUTHORITY**

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**59.1 Sydney Olympics 2000**

**59.1.2 Delivery of Olympic and Paralympic Facilities and Venues**

Program Objective(s): To deliver community based sporting and recreation facilities which are suitable for the staging of the 2000 Olympic and Paralympic Games.

Program Description: The staged construction of sporting and recreation facilities and venues complementary to the continuation of the major urban renewal program at Homebush Bay, and programs at Penrith Lakes, Horsley Park, Cecil Park, Bankstown and Blacktown. Administration of Commonwealth and State grants for Olympic and Paralympic projects.

<u>Activities:</u>	Average Staffing (EFT)	
	1998-99	1999-2000
Stadia project management	10	10
Events and venue management	25	39
Construction services	6	5
	41	54

1998-99		1999-2000
Budget	Revised	Budget
\$000	\$000	\$000

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	1,436	2,814	<b>3,187</b>
Other operating expenses	3,680	10,466	<b>2,752</b>
Maintenance	515	717	<b>451</b>
Depreciation and amortisation	5,888	4,617	<b>6,166</b>
Grants and subsidies			
Transfer of Hockey Centre	...	15,484	<b>482</b>
<b>Total Expenses</b>	<b>11,519</b>	<b>34,098</b>	<b>13,038</b>

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**MINISTER FOR THE OLYMPICS**  
**59 OLYMPIC CO-ORDINATION AUTHORITY**

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**59.1 Sydney Olympics 2000**

**59.1.2 Delivery of Olympic and Paralympic Facilities and Venues (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases	67	120	...
Carparking	44	...	...
Investment income	8,787	13,600	<b>5,959</b>
Grants and contributions	...	5,572	<b>24,832</b>
Other revenue	818	525	<b>47,096</b>
<b>Total Retained Revenue</b>	<b>9,716</b>	<b>19,817</b>	<b>77,887</b>
<b>NET COST OF SERVICES</b>	<b>1,803</b>	<b>14,281</b>	<b>(64,849)</b>

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<b>ASSET ACQUISITIONS</b>	<b>302,208</b>	<b>279,289</b>	<b>150,578</b>
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**MINISTER FOR THE OLYMPICS**  
**59 OLYMPIC CO-ORDINATION AUTHORITY**

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**59.1 Sydney Olympics 2000**

**59.1.3 Co-ordination of Olympic and Paralympic Activities**

Program Objective(s): To co-ordinate and monitor the Government's involvement in the Sydney Olympic and Paralympic 2000 projects.

Program Description: Co-ordination, monitoring and reporting on all works associated with the preparation for the hosting of the Olympic and Paralympic Games including the redevelopment of the Homebush Bay area. Maintenance of liaison with the Sydney Organising Committee for the Olympic Games, the Sydney Paralympic Organising Committee and Government agencies.

<u>Activities:</u>	Average Staffing (EFT)	
	1998-99	1999-2000
Community and government relations	56	82
Finance and information technology	10	23
Games planning	44	64
	110	169

1998-99		1999-2000
Budget	Revised	Budget
\$000	\$000	\$000

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	5,426	8,486	<b>12,539</b>
Other operating expenses	8,823	13,335	<b>25,104</b>
Maintenance	31	323	<b>516</b>
Depreciation and amortisation	278	288	<b>340</b>
Grants and subsidies			
Provision of regional bus services	...	...	<b>3,774</b>
Commonwealth grant to SOCOG for recurrent purposes	...	...	<b>7,483</b>
Paralympics - grant for operations	6,000	6,000	<b>6,000</b>
<b>Total Expenses</b>	<b>20,558</b>	<b>28,432</b>	<b>55,756</b>

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**MINISTER FOR THE OLYMPICS**  
**59 OLYMPIC CO-ORDINATION AUTHORITY**

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**59.1 Sydney Olympics 2000**

**59.1.3 Co-ordination of Olympic and Paralympic Activities (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services

Rents and leases - other

Other revenue

...	155	...
213	609	<b>613</b>

**Total Retained Revenue**

<b>213</b>	<b>764</b>	<b>613</b>
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**NET COST OF SERVICES**

<b>20,345</b>	<b>27,668</b>	<b>55,143</b>
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**ASSET ACQUISITIONS**

<b>100</b>	<b>922</b>	<b>206</b>
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**MINISTER FOR THE OLYMPICS**  
**59 OLYMPIC CO-ORDINATION AUTHORITY**

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**59.2 Subsidy to the Darling Harbour Authority**

**59.2.1 Subsidy to the Darling Harbour Authority**

Program Objective(s): To develop and operate facilities at Darling Harbour.

Program Description: Payment to the Darling Harbour Authority towards the development, operation and maintenance of convention, exhibition and recreation facilities.

	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Grants and subsidies			
Community use facilities	4,665	4,665	...
<b>Total Expenses</b>	<b>4,665</b>	<b>4,665</b>	...
<b>NET COST OF SERVICES</b>	<b>4,665</b>	<b>4,665</b>	...

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**MINISTER FOR THE OLYMPICS**  
**60 OLYMPIC ROADS AND TRANSPORT AUTHORITY**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	9,461	8,378	<b>16,232</b>
Other operating expenses	5,368	8,856	<b>14,422</b>
Maintenance	321	404	<b>515</b>
Depreciation and amortisation	54	54	<b>125</b>
Grants and subsidies	...	...	<b>23,700</b>
Other expenses	...	...	<b>10,201</b>
<b>Total Expenses</b>	<b>15,204</b>	<b>17,692</b>	<b>65,195</b>
Less:			
<b>Retained Revenue -</b>			
Grants and contributions	3,188	4,256	<b>28,777</b>
Other revenue	...	871	<b>1,100</b>
<b>Total Retained Revenue</b>	<b>3,188</b>	<b>5,127</b>	<b>29,877</b>
<b>NET COST OF SERVICES</b>	<b>12,016</b>	<b>12,565</b>	<b>35,318</b>

**MINISTER FOR THE OLYMPICS**  
**60 OLYMPIC ROADS AND TRANSPORT AUTHORITY**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	8,700	7,398	14,692
Grants and subsidies	...	...	23,700
Other	5,689	9,592	25,138
<b>Total Payments</b>	<b>14,389</b>	<b>16,990</b>	<b>63,530</b>
<b>Receipts</b>			
Other	3,188	5,127	29,877
<b>Total Receipts</b>	<b>3,188</b>	<b>5,127</b>	<b>29,877</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(11,201)</b>	<b>(11,863)</b>	<b>(33,653)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(80)	(567)	(150)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(80)</b>	<b>(567)</b>	<b>(150)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	11,437	12,687	34,468
Capital appropriation	80	80	150
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>11,517</b>	<b>12,767</b>	<b>34,618</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>236</b>	<b>337</b>	<b>815</b>
Opening Cash and Cash Equivalents	148	292	629
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>384</b>	<b>629</b>	<b>1,444</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(12,016)	(12,565)	(35,318)
Non cash items added back	815	816	1,665
Change in operating assets and liabilities	...	(114)	...
<b>Net cash flow from operating activities</b>	<b>(11,201)</b>	<b>(11,863)</b>	<b>(33,653)</b>

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**MINISTER FOR THE OLYMPICS**  
**60 OLYMPIC ROADS AND TRANSPORT AUTHORITY**

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	1998-99	1999-2000	
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	384	629	1,444
<b>Total Current Assets</b>	<b>384</b>	<b>629</b>	<b>1,444</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Cost/valuation	266	893	1,043
Accumulated depreciation	(102)	(217)	(342)
<b>Total Non Current Assets</b>	<b>164</b>	<b>676</b>	<b>701</b>
<b>Total Assets</b>	<b>548</b>	<b>1,305</b>	<b>2,145</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Employee entitlements	...	400	400
Other	...	153	153
<b>Total Current Liabilities</b>	...	<b>553</b>	<b>553</b>
<b>Non Current Liabilities -</b>			
Employee entitlements	147	...	...
<b>Total Non Current Liabilities</b>	<b>147</b>	...	...
<b>Total Liabilities</b>	<b>147</b>	<b>553</b>	<b>553</b>
<b>NET ASSETS</b>	<b>401</b>	<b>752</b>	<b>1,592</b>
<b>EQUITY</b>			
Accumulated funds	401	752	1,592
<b>TOTAL EQUITY</b>	<b>401</b>	<b>752</b>	<b>1,592</b>

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**MINISTER FOR THE OLYMPICS**  
**60 OLYMPIC ROADS AND TRANSPORT AUTHORITY**

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**60.1 Road and Transport Planning**

**60.1.1 Royal Easter Show and Special Events - Transport Support and Services**

Program Objective(s): To plan and provide integrated transport services for the Royal Easter Show and Special Events.

Program Description: Planning and provision of operational support and delivery of integrated transport services for the 1999 and 2000 Royal Easter Shows and Special Events at Homebush Bay.

<u>Activities</u> :	Average Staffing (EFT)	
	1998-99	1999-2000
Organisation of Royal Easter Show transport services	10	7

	1998-99	1999-2000
	Budget \$000	Revised \$000
	<b>Budget \$000</b>	

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	1,239	1,227	<b>868</b>
Other operating expenses	1,978	4,972	<b>4,019</b>
Maintenance	47	41	<b>30</b>
Depreciation and amortisation	14	14	...
<b>Total Expenses</b>	<b>3,278</b>	<b>6,254</b>	<b>4,917</b>
Less:			
<b>Retained Revenue -</b>			
Grants and contributions	...	1,068	<b>230</b>
Other revenue	...	871	<b>1,100</b>
<b>Total Retained Revenue</b>	...	<b>1,939</b>	<b>1,330</b>
<b>NET COST OF SERVICES</b>	<b>3,278</b>	<b>4,315</b>	<b>3,587</b>

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**MINISTER FOR THE OLYMPICS**  
**60 OLYMPIC ROADS AND TRANSPORT AUTHORITY**

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**60.1 Road and Transport Planning**

**60.1.2 Olympic Planning - Transport Support and Services**

Program Objective(s): To plan and provide integrated transport services for the Sydney 2000 Olympic and Paralympic Games.

Program Description: Plan and provide the operational support functions and the means of delivery of integrated transport services for use by the Olympic Family and both ticketed and non-ticketed Olympic spectators to the 2000 Olympic and Paralympic Games.

	Average Staffing (EFT)	
	1998-99	1999-
2000		
<u>Activities:</u>		
Co-ordination and delivery of Olympic and Paralympic Family transport services	22	75
Co-ordination and delivery of transport services for spectators and others	8	14
Development of an integrated transport services framework	7	11
Development and communication of travel management strategies	7	13
Management, finance and administrative services	6	10
	50	123

1998-99		1999-2000
Budget	Revised	Budget
\$000	\$000	\$000

***OPERATING STATEMENT***

<b>Expenses -</b>			
Operating expenses -			
Employee related	8,222	7,151	<b>15,364</b>
Other operating expenses	3,390	3,884	<b>10,403</b>

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**MINISTER FOR THE OLYMPICS**  
**60 OLYMPIC ROADS AND TRANSPORT AUTHORITY**

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**60.1 Road and Transport Planning**

**60.1.2 Olympic Planning - Transport Support and Services (cont)**

**OPERATING STATEMENT (cont)**

Maintenance	274	363	<b>485</b>
Depreciation and amortisation	40	40	<b>125</b>
Grants and subsidies			
State Rail Authority - capital grant for Olympic related projects	...	...	<b>23,700</b>
Other expenses			
Olympic spectator and workforce bus network	...	...	<b>3,184</b>
Olympic Sponsor bus network	...	...	<b>900</b>
Olympic Family fleet services	...	...	<b>3,159</b>
Olympic Family bus network	...	...	<b>2,958</b>
<b>Total Expenses</b>	<b>11,926</b>	<b>11,438</b>	<b>60,278</b>
Less:			
<b>Retained Revenue -</b>			
Grants and contributions	3,188	3,188	<b>28,547</b>
<b>Total Retained Revenue</b>	<b>3,188</b>	<b>3,188</b>	<b>28,547</b>
<b>NET COST OF SERVICES</b>	<b>8,738</b>	<b>8,250</b>	<b>31,731</b>
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<b>ASSET ACQUISITIONS</b>	<b>80</b>	<b>567</b>	<b>150</b>

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# MINISTER FOR POLICE

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## OVERVIEW

<i>Agency</i>	<i>Budget 1998-99 \$m</i>	<i>Budget 1999-2000 \$m</i>	<i>Variation %</i>
<b>Ministry for Police</b>			
Total Expenses .....	4.2	4.2	...
Asset Acquisitions .....	...	0.1	n.a.
<b>New South Wales Police Service</b>			
Total Expenses .....	1,306.6	1,415.2	8.3
Asset Acquisitions .....	51.9	99.0	90.6
<b>New South Wales Crime Commission</b>			
Total Expenses .....	9.5	9.8	2.8
Asset Acquisitions .....	1.3	1.5	15.4
<b>Police Integrity Commission</b>			
Total Expenses .....	12.9	14.5	12.3
Asset Acquisitions .....	1.8	0.9	(-) 50.2
<b>Total, Minister for Police</b>			
Total Expenses .....	<b>1,333.2</b>	<b>1,443.7</b>	<b>8.3</b>
Asset Acquisitions .....	<b>55.0</b>	<b>101.5</b>	<b>84.5</b>

## MINISTRY FOR POLICE

The Ministry provides the Minister for Police with independent policy advice on issues affecting the Police portfolio and supports the Minister in the performance of ministerial functions including the Government's legislative program for the portfolio.

### Expenditure Trends and Recent Developments

The Ministry provided administrative support, policy advice and research services to the Police Board until the Board's abolition mid-way through 1996-97. Since then it has assumed some of the Board's residual functions. Since 1997-98, the Ministry has funded the office of the Inspector of the Police Integrity Commission. Late in 1997-98, responsibility for ministerial correspondence was transferred from the Police Service to the Ministry.

These changes have been reflected in differences in the presentation of budget information from year to year. Nevertheless, actual allocations and expenditure on the Ministry's primary activities of policy advice and co-ordination have remained relatively constant until the 1999-2000 financial year. Late in 1998-99 the Ministry's processes and structure were reviewed and it was ascertained that investment in new systems and equipment would enable staff numbers to be reduced. This will provide savings in recurrent expenditure without a commensurate reduction in service delivery.

## **Strategic Directions**

The Ministry provides an important source of policy ideas for Government and the portfolio agencies. The Ministry will continue to develop policy and legislation, and manage the Minister's legislation program. Portfolio legislation is wide-ranging and it covers such issues as police reform, confiscation of proceeds of crime, firearms, the security industry, private inquiry agents and other law enforcement related matters. It is also involved in wider policy issues arising from, or impacting on, the criminal justice system.

The Ministry plays an important role in the police reform process, not only in respect of its legislative aspects, but also the broader issues of improved management, more effective operations and returning police to the front line.

Issues of resource allocation also continue to be a focus of attention across the portfolio. These include recurrent and capital budget monitoring, industrial issues, police strength, and organisation, the use of technology, and competition and market testing.

## **1999-2000 Budget**

### ***Total Expenses***

The estimated total expenses for the Ministry for Police in 1999-2000 are \$4.2 million. The Ministry's major expenses include the Minister's office, the office of Police Integrity Commission Inspector and the ministerial correspondence unit.

### ***Asset Acquisitions***

The Ministry will spend \$99,000 in 1999-2000 on purchasing a voicemail system, reconfiguration of the Ministry's accommodation and other minor equipment.

# **NEW SOUTH WALES POLICE SERVICE**

The NSW Police Service aims to protect the community and property by preventing, detecting and investigating crime, promoting orderly and safe road use, and undertaking and co-ordinating emergency and rescue functions.

## **Expenditure Trends and Recent Developments**

The reform of the NSW Police Service continued in 1998-99, encompassing the recommendations of the Royal Commission, as well as service and administration improvements. As at May 1999, of the 174 recommendations in the final report of the Royal Commission, 171 are either implemented or being implemented, and the implementation of the remaining 3 is currently under consideration.

Significant reforms that continue to be implemented include:

### ***Police Assistance Line (PAL)***

PAL involves the establishment of telephone call centres to provide the community with a single point of contact for 24 hour reporting and processing of crime information, and also the delivery of qualified advice and support on a range of community issues.

It has been designed to free frontline police from minor report taking and data entry, and to improve the level of service to the community.

### ***Employee Management System***

The Employee Management System has been established in accordance with Royal Commission recommendations to provide commanders and managers with a framework for the effective management of all but the most serious police misconduct and unsatisfactory performance (serious offences are investigated and managed by the Police Integrity Commission and Ombudsman), as well as recording and recognising excellence.

### ***Operations and Crime Review***

This new review process provides the systems and structure to enable the Commissioner and the Executive Team to measure the performance of each Local Area Command, ensuring that resources are allocated so as to most effectively achieve reduction in crime throughout the State.

## ***Code of Practice for “Custody, Rights, Investigation, Management, Evidence” (C.R.I.M.E.)***

Formal guidelines have been created governing the recording of prisoner details, such as contacts with police and public, telephone calls, transfers from one area to another, meals etc, to ensure fairness and professionalism in the execution of police powers.

### ***Constable Education Program***

The previous 18-month recruit-training program that was managed within the Police Service has been replaced by a two year Diploma in Policing Practice awarded by the Charles Sturt University. This conforms to the Royal Commission’s recommendations to move towards police officers having tertiary qualifications, with a greater level of training provided by civilian trainers independent of the Police Service.

An accelerated program has also been established for persons who have already graduated in a relevant discipline.

Police numbers reached a record high in 1999. Increases in expenditure levels in recent years are mainly due to increases in police numbers, the cost of consent awards for police and administrative staff, and the cost of the Firearms Purchase Scheme, for which compensation for “loss of business” is still continuing.

In September 1998, Commissioned Police Officers received salary increases of 22 percent over 3 years, similar to that provided to Non-Commissioned Police Officers in November 1997.

## **Strategic Directions**

The Service is implementing a substantial, planned and long-term program of reform covering management, resourcing, financing, structure and training. The organisational structure has been flattened to allow for closer liaison and understanding between local communities and local Police Commanders, more supervisory direction at the front line, better service delivery, improved accountability and more effective management of people. Business planning, guided by risk management principles, is being implemented throughout the Police Service.

With the reform program under way, attention and energy will focus on the key priorities of:

- ◆ ethical, cost effective crime reduction; and
- ◆ instilling reform into all work practices and procedures.

These in turn will lead to:

- ◆ improved police response and public satisfaction;
- ◆ improved employee job satisfaction and motivation; and
- ◆ creation of an environment that is self sustaining in achievement.

Policing services will be delivered through the following four budget programs:

- ◆ Community support;
- ◆ Criminal investigation;
- ◆ Traffic; and
- ◆ Judicial support.

This new program structure provides a more comprehensive and meaningful grouping of the variety of services (or outputs) than that provided under the former structure, and is aimed at improved community outcomes, value for money and efficient resource allocation.

## **1999-2000 Budget**

### ***Total Expenses***

The 1999-2000 allocation provides for the first stage of the plan to improve the front line strength of the Police Service by 2,110 in accordance with this Government's election commitment. This will be achieved by recruiting an additional 1,000 police officers over the four years to December 2003, and undertaking a range of measures to release existing police resources. These measures include the full implementation of the Police Assistance Line (PAL), with additional recurrent funding of \$18.7 million provided over three years. PAL alone will release the equivalent of more than 500 police officers by streamlining communications, eliminating duplication of data entry, and relieving police officers of time consuming administrative functions.

In addition, a further 610 positions will be freed up through providing additional civilians to undertake functions not requiring police authority or expertise and also transferring functions to other agencies. This is on top of the positions already released as a result of funding provided and measures undertaken in prior years, for example by upgrading the emergency "000" systems and providing additional civilian operators, and partial transfer of prisoner escort and court security functions to the Department of Corrective Services.

Funding of \$500,000 per annum is being provided to establish the NSW Crime Faculty. The objectives of the Crime Faculty will be to provide expert advice and strategic development to support major crime investigations, contribute to investigator education and development, integrate research into investigator education and investigative practices and management, and analyse unsolved crimes for common linkages.

A further \$18 million will be spent in 1999-2000 to meet the remaining compensation for “business loss” arising from the Firearms Compensation Scheme. The Commonwealth Government reimburses these funds to the State.

A total of \$137.1 million will be spent over two years (\$22 million in 1999-2000 and \$115.1 million in 2000-01) for recurrent expenses in relation to Olympic Security. SOCOG will be providing \$38.1 million, with the balance of \$99 million to be met from the Budget.

Provision has also been made for increases in the salaries of commissioned and non-commissioned police officers and administrative staff in accordance with current award provisions.

## ***Asset Acquisitions***

The Police Service capital program aims to:

- ◆ provide functional and cost-effective police accommodation where it is needed;
- ◆ improve the safety of operational police;
- ◆ equip police to enable them to perform their role effectively; and
- ◆ advance the efficient processing and use of operational and administrative data.

In 1998-99 the Police Service Capital Budget was \$51.9 million, compared to \$34.7 million in 1997-98.

For 1999-2000, the Capital Budget is again increased significantly to \$99.0 million, including \$17.7 million specifically for Olympic Security.

Separate to Police Service funding, \$9.6 million was allocated in 1998-99 for the replacement of the Police Service’s ageing analogue radio equipment and base stations with a digital radio network, including base stations. The allocation was made through the appropriation of the Minister for Public Works and Services, who was the responsible Minister at the time. The project is now under the responsibility of the Minister for Information Technology.

Due to delays in completion of the detailed preparatory work, the major part of the expenditure will now be incurred in 1999-2000.

### *Major New Works*

The capital program provides for major new works with a total estimated cost of \$60.7 million.

#### *Property Projects*

Funding of \$1.8 million in 1999-2000 is provided for the construction of new police stations at Waratah (total cost \$4.5 million) and Strathfield (total cost \$6 million), and \$200,000 to commence upgrades on stations at Tweed Heads and Eastwood (total combined cost \$1 million).

The Police Service will also enter into an arrangement with Wellington Council to enable the Council to acquire the heritage buildings that currently house the Wellington Police Station and convert them for community/tourism purposes. The relocation will provide the Wellington Command with a much needed expansion in facilities. An amount of \$100,000 has been provided for 1999-2000 (total cost \$1 million).

Also for 1999-2000, \$300,000 (total cost \$1.2 million) has been provided for new police residences at Walgett, \$560,000 for the relocation of the Infringement Processing Bureau to Maitland, \$300,000 for the construction of a memorial for police injured on duty, and \$450,000 for a response training facility at the Goulburn Police Academy.

In addition, \$700,000 has been provided for the upgrade of Forensic Services Laboratories across the State (total cost \$2.6 million).

The Police Service is actively examining the economic viability of joint developments, in partnership with the private sector and/or local government, aimed at releasing the development potential of a number of Service-owned sites. The aim is to provide new or upgraded police stations at little or no cost to the Government, or return a surplus.

For 1999-2000, approval has been given to progress the provision of a police station at Chatswood as a joint development.

#### *Computer Projects*

Substantial funding has been provided for the upgrade and replacement of computer systems, with a view to improving the reporting capabilities of the Police Service, as well as improving the efficiency and effectiveness with which information is entered, stored and retrieved. The integration of the various systems used by the Police Service is a high priority. A total of \$14.2 million has been allocated for 1999-2000, for projects with a total cost of \$41.3 million.

The Integrated Financial Management System is allocated \$3.5 million in 1999-2000 (total cost \$11.5 million). It will provide the Service with a business solution that removes the limitations of the existing finance system, and is integrated with the Human Resources Management Information System.

The Investigation Management System, which is allocated \$2.2 million in 1999-2000 (total cost \$4.8 million), will substantially upgrade the management of police investigations through improved tracking, analysing and reporting of information.

The acquisition of Live Scan Electronic Fingerprinting equipment at \$480,000 in 1999-2000 (total cost \$7.2 million) will provide a platform for the real time processing, and immediate nation-wide identification of fingerprints. Its acquisition is also an important step in the establishment of the National Crimtrac system.

A further enhancement to the C.O.P.S. system has been approved with funding of \$1 million in 1999-2000 (total cost \$3.1 million).

The capital program also provides \$1.1 million for the upgrade of existing computerised systems for the Firearms Registry (total cost of \$1.8 million) and \$4 million for the Infringement Processing Bureau (total cost of \$11 million).

Other smaller projects that are fully funded within 1999-2000 are the development of a new Forensic Services system to electronically record and monitor exhibits and samples at \$835,000, modifications to a number of systems to align with the new organisation structure of the Police Service at \$602,000, and \$485,000 for the development of the Criminal Suspect Identification System to provide for electronic capture, storage, retrieval and dissemination of offender photographs.

### *Plant and Equipment Projects*

A total of \$1.2 million has been provided in 1999-2000 for projects with a total cost of \$2.7 million. These include the acquisition of a replacement helicopter engine for \$660,000.

Other projects, in accordance with the Government's election commitments, are the acquisition of bicycles for local patrols at a cost of \$270,000 in 1999-2000 (total cost \$540,000), and the provision of extendable batons and additional capsicum spray to provide further support for the beat police functions at a cost of \$225,000 (total cost \$525,000).

### *Works-in-Progress*

Works-in-progress for 1999-2000 amount to \$67.8 million, of which \$2.3 million is allocated to continue the Cell Improvement Program to maximise the safety and security of persons in custody. A total of \$7.8 million is allocated to continue work at police stations at Auburn, Ashfield and Kogarah, and for the relocation of Sydney Water Police to Balmain. The joint development at Bondi will continue at no further cost to the Government.

A total of \$23.4 million has been provided for the continuation of plant and equipment projects, including \$8 million for the establishment of the Police Assistance Line (PAL), \$7 million for the upgrade and replacement of the radio communications network and \$2.5 million for telephone communications. A total of \$17.7 million has also been allocated for Olympic Security for 1999-2000.

Funding of \$16.6 million is provided for the continuation of computer projects. The major projects are the implementation of the Human Resources Management Information System at \$6.7 million, and the rectification of Year 2000 non-compliance in building systems for \$6.7 million.

### *Minor Works*

The minor works allocation of \$11.3 million will be used to improve Police Service accommodation through planning, site acquisition, small new facilities and the upgrading of existing accommodation, and for the purchase of smaller items of operational plant and equipment.

## **NEW SOUTH WALES CRIME COMMISSION**

The objective of the New South Wales Crime Commission is to combat illegal drug trafficking and organised crime in New South Wales.

### **Expenditure Trends and Recent Developments**

The Commission concluded an extensive restructuring in 1996-97. This has enabled the Commission greater control over the direction it takes following the conclusion of the Royal Commission.

The Commission is better able to employ resources to meet its goals and has increased its staff numbers and applied greater use of more sophisticated technology to meet its objectives. Increased levels of expenditure reflect this activity.

## **Strategic Directions**

The Commission is constantly reviewing its procedures and practices to ensure it is using the most efficient and effective means to achieve its objectives. Specific attention is paid to changes in technology and the impact this has on the operations of the Commission. This is reflected in the Commission's capital allocation for 1999-2000 of \$1.5 million.

## **1999-2000 Budget**

### ***Total Expenses***

In 1999-2000 the Commission will spend \$9.811 million on its operations. This will enable the Commission to achieve its corporate goals of combating crime and illegal drug trafficking.

### ***Asset Acquisitions***

The Commission has undertaken a significant program in recent years to better utilise changes in technology to allow it to more effectively meet its stated aims and objectives. In 1999-2000, the Commission will spend \$1.5 million to continue this program.

## **POLICE INTEGRITY COMMISSION**

The Police Integrity Commission is responsible for preventing, detecting and investigating serious police misconduct, and managing and overseeing other agencies in the detection and investigation of police misconduct.

## **Expenditure Trends and Recent Developments**

In addition to the Commission's primary responsibilities, three additional functions were undertaken by the Commission in 1998-99. First, the Commission is required to respond to prosecutions, appeals, and other requests emanating from the investigations of the Royal Commission into the NSW Police Service. Secondly, the Commission is responsible for coordinating and overseeing a Qualitative and Strategic Audit of the reform process of the NSW Police Service, a project that is expected to be completed in 3 years. Thirdly, the Commission has established and operates its own Telecommunications Interception facility. Accordingly the Commission spent a significant proportion of its capital funds on the Telecommunications Interception fit-out and installation.

## **Strategic Directions**

In 1999-2000 the Commission's major priority will be to further integrate its new Telecommunication Interception facility with existing information management systems and to develop and apply innovative investigation and prevention strategies for reducing corruption and other serious police misconduct.

The Commission will also coordinate and oversee the first year of the Qualitative and Strategic Audit of the Reform Process of the NSW Police Service.

## **1999-2000 Budget**

### ***Total Expenses***

Increased recurrent funding has been provided to the Commission in 1999-2000 to meet expenditures related to new functions given to the Commission in 1998-99. Firstly, this will enable the continued operation of the Response Unit as it relates to on-going prosecutions and other matters arising from investigations carried out by the Royal Commission into the NSW Police Service. Secondly, it will meet the cost of the external auditor engaged to carry out the Qualitative and Strategic Audit of the Police Service which commenced in 1998-99.

An amount of \$14.5 million will be spent by the Commission in 1999-2000 to cover the Commission's staffing and operational costs.

## ***Asset Acquisitions***

An amount of \$875,000 will be spent by the Commission for the purchase of electronic equipment and capabilities for its technical surveillance systems, acquisition of new information technology hardware and completion of Year 2000 rectification works.

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**MINISTER FOR POLICE**  
**61 MINISTRY FOR POLICE**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	2,981	3,218	<b>3,052</b>
Other operating expenses	879	702	<b>708</b>
Depreciation and amortisation	51	55	<b>60</b>
Grants and subsidies	250	180	<b>330</b>
<b>Total Expenses</b>	<b>4,161</b>	<b>4,155</b>	<b>4,150</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	14	17	<b>17</b>
<b>Total Retained Revenue</b>	<b>14</b>	<b>17</b>	<b>17</b>
<b>NET COST OF SERVICES</b>	<b>4,147</b>	<b>4,138</b>	<b>4,133</b>

**MINISTER FOR POLICE**  
**61 MINISTRY FOR POLICE**

	1998-99		1999-2000 Budget \$000
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	2,797	2,957	2,966
Grants and subsidies	250	180	330
Other	859	701	708
<b>Total Payments</b>	<b>3,906</b>	<b>3,838</b>	<b>4,004</b>
<b>Receipts</b>			
Other	15	16	17
<b>Total Receipts</b>	<b>15</b>	<b>16</b>	<b>17</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(3,891)</b>	<b>(3,822)</b>	<b>(3,987)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(29)	(29)	(99)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(29)</b>	<b>(29)</b>	<b>(99)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	3,849	3,849	3,982
Capital appropriation	29	29	99
Cash reimbursements from the Consolidated Fund Entity	70	103	103
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>3,948</b>	<b>3,981</b>	<b>4,184</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>28</b>	<b>130</b>	<b>98</b>
Opening Cash and Cash Equivalents	117	69	199
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>145</b>	<b>199</b>	<b>297</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(4,147)	(4,138)	(4,133)
Non cash items added back	213	209	200
Change in operating assets and liabilities	43	107	(54)
<b>Net cash flow from operating activities</b>	<b>(3,891)</b>	<b>(3,822)</b>	<b>(3,987)</b>

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**MINISTER FOR POLICE**  
**61 MINISTRY FOR POLICE**

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	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	145	199	297
Receivables	13	15	15
<b>Total Current Assets</b>	<b>158</b>	<b>214</b>	<b>312</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Cost/valuation	487	481	580
Accumulated depreciation	(310)	(310)	(370)
<b>Total Non Current Assets</b>	<b>177</b>	<b>171</b>	<b>210</b>
<b>Total Assets</b>	<b>335</b>	<b>385</b>	<b>522</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	80	68	68
Employee entitlements	220	336	284
<b>Total Current Liabilities</b>	<b>300</b>	<b>404</b>	<b>352</b>
<b>Non Current Liabilities -</b>			
Employee entitlements	19	16	14
<b>Total Non Current Liabilities</b>	<b>19</b>	<b>16</b>	<b>14</b>
<b>Total Liabilities</b>	<b>319</b>	<b>420</b>	<b>366</b>
<b>NET ASSETS</b>	<b>16</b>	<b>(35)</b>	<b>156</b>
<b>EQUITY</b>			
Accumulated funds	16	(35)	156
<b>TOTAL EQUITY</b>	<b>16</b>	<b>(35)</b>	<b>156</b>

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**MINISTER FOR POLICE**  
**61 MINISTRY FOR POLICE**

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**61.1 Policy Advice, Co-ordination and Support**

**61.1.1 Policy Advice, Co-ordination and Support**

Program Objective(s): To independently advise the Minister upon and to co-ordinate the formulation and implementation of policy and the allocation of resources affecting the Police portfolio.

Program Description: Advice to the Minister on policies, resource allocation and specific issues. Support to the Minister in performance of Ministerial correspondence and other functions. Co-ordination of advice from and action by portfolio agencies and specific issues. Advice and assistance to portfolio agencies.

<u>Activities:</u>	Average Staffing (EFT)	
	1998-99	1999-2000
Minister's Office	16	16
Policy advice and co-ordination	28	23
	44	39

1998-99		1999-2000
Budget	Revised	Budget
\$000	\$000	\$000

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	2,981	3,218	<b>3,052</b>
Other operating expenses	879	702	<b>708</b>
Depreciation and amortisation	51	55	<b>60</b>
Grants and subsidies			
Voluntary organisations	250	134	<b>280</b>
Grants to agencies	...	46	<b>50</b>
<b>Total Expenses</b>	<b>4,161</b>	<b>4,155</b>	<b>4,150</b>

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**MINISTER FOR POLICE**  
**61 MINISTRY FOR POLICE**

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**61.1 Policy Advice, Co-ordination and Support**

**61.1.1 Policy Advice, Co-ordination and Support (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Investment income

14	17	<b>17</b>
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**Total Retained Revenue**

<b>14</b>	<b>17</b>	<b>17</b>
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**NET COST OF SERVICES**

<b>4,147</b>	<b>4,138</b>	<b>4,133</b>
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**ASSET ACQUISITIONS**

<b>29</b>	<b>29</b>	<b>99</b>
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**MINISTER FOR POLICE**  
**62 NEW SOUTH WALES POLICE SERVICE**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	1,047,890	1,050,573	<b>1,110,657</b>
Other operating expenses	210,001	216,246	<b>239,103</b>
Maintenance	13,456	9,706	<b>9,851</b>
Depreciation and amortisation	33,392	35,336	<b>35,835</b>
Grants and subsidies	270	...	...
Other expenses	1,621	26,555	<b>19,779</b>
<b>Total Expenses</b>	<b>1,306,630</b>	<b>1,338,416</b>	<b>1,415,225</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	23,905	26,800	<b>27,087</b>
Investment income	1,100	1,097	<b>957</b>
Grants and contributions	4,077	4,620	<b>4,039</b>
Other revenue	1,805	4,847	<b>1,298</b>
<b>Total Retained Revenue</b>	<b>30,887</b>	<b>37,364</b>	<b>33,381</b>
Gain/(loss) on disposal of non current assets	(998)	(948)	<b>(1,284)</b>
<b>NET COST OF SERVICES</b>	<b>1,276,741</b>	<b>1,302,000</b>	<b>1,383,128</b>

**MINISTER FOR POLICE**  
**62 NEW SOUTH WALES POLICE SERVICE**

	1998-99		1999-2000 Budget \$000
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	975,168	923,821	<b>985,899</b>
Grants and subsidies	270	...	...
Other	225,050	251,162	<b>266,853</b>
<b>Total Payments</b>	<b>1,200,488</b>	<b>1,174,983</b>	<b>1,252,752</b>
<b>Receipts</b>			
Sale of goods and services	23,905	27,171	<b>27,111</b>
Other	6,954	10,382	<b>6,350</b>
<b>Total Receipts</b>	<b>30,859</b>	<b>37,553</b>	<b>33,461</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(1,169,629)</b>	<b>(1,137,430)</b>	<b>(1,219,291)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	2,050	2,100	<b>1,900</b>
Purchases of property, plant and equipment	(51,915)	(74,485)	<b>(100,585)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(49,865)</b>	<b>(72,385)</b>	<b>(98,685)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	1,101,732	1,141,424	<b>1,176,124</b>
Capital appropriation	50,915	69,450	<b>97,709</b>
Asset sale proceeds transferred to the Consolidated Fund Entity	(1,000)	(1,000)	<b>(900)</b>
Cash reimbursements from the Consolidated Fund Entity	61,313	15,500	<b>19,118</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>1,212,960</b>	<b>1,225,374</b>	<b>1,292,051</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(6,534)</b>	<b>15,559</b>	<b>(25,925)</b>
Opening Cash and Cash Equivalents	31,847	27,061	<b>42,620</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(1,276,741)	(1,302,000)	<b>(1,383,128)</b>
Non cash items added back	99,702	153,080	<b>153,420</b>
Change in operating assets and liabilities	7,410	11,490	<b>10,417</b>
<b>Net cash flow from operating activities</b>	<b>(1,169,629)</b>	<b>(1,137,430)</b>	<b>(1,219,291)</b>

**MINISTER FOR POLICE**  
**62 NEW SOUTH WALES POLICE SERVICE**

	1998-99		<b>1999-2000 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	25,313	42,620	<b>16,695</b>
Receivables	3,300	3,904	<b>3,795</b>
Inventories	4,010	3,097	<b>3,097</b>
Other	5,300	5,300	<b>5,300</b>
<b>Total Current Assets</b>	<b>37,923</b>	<b>54,921</b>	<b>28,887</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Cost/valuation	773,569	849,862	<b>941,465</b>
Accumulated depreciation	(201,794)	(235,205)	<b>(266,862)</b>
Periodic maintenance	...	(1,763)	<b>(1,994)</b>
<b>Total Non Current Assets</b>	<b>571,775</b>	<b>612,894</b>	<b>672,609</b>
<b>Total Assets</b>	<b>609,698</b>	<b>667,815</b>	<b>701,496</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	25,369	17,343	<b>17,767</b>
Employee entitlements	46,950	88,300	<b>96,900</b>
Other provisions	3,905	...	...
Other	11,100	14,200	<b>14,200</b>
<b>Total Current Liabilities</b>	<b>87,324</b>	<b>119,843</b>	<b>128,867</b>
<b>Non Current Liabilities -</b>			
Employee entitlements	8,000	8,495	<b>8,495</b>
Other	245	100	<b>100</b>
<b>Total Non Current Liabilities</b>	<b>8,245</b>	<b>8,595</b>	<b>8,595</b>
<b>Total Liabilities</b>	<b>95,569</b>	<b>128,438</b>	<b>137,462</b>
<b>NET ASSETS</b>	<b>514,129</b>	<b>539,377</b>	<b>564,034</b>
<b>EQUITY</b>			
Reserves	...	27,034	<b>27,034</b>
Accumulated funds	514,129	512,343	<b>537,000</b>
<b>TOTAL EQUITY</b>	<b>514,129</b>	<b>539,377</b>	<b>564,034</b>

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**MINISTER FOR POLICE**  
**62 NEW SOUTH WALES POLICE SERVICE**

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**Average Staffing across all Programs**

Total Police Service EFT	16,891	16,986	<b>16,971</b>
Operational police as % of total actual police numbers	85%	89%	<b>90%</b>

**62.1 Policing Services**

**62.1.1 Community Support**

Program Objective(s): To improve community safety and security, reduce crime and minimise the adverse effects of public emergencies and disasters.

Program Description: Provision of effective, timely and flexible 24-hour response to incidents, emergencies and public events, reduction of incentives and opportunities to commit crime, provision of a highly visible police presence and liaison with the community and government organisations concerned with maintaining peace, order and public safety.

	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<u>Outcomes:</u>					
Satisfaction with police services based on personal contact	%	78	78	76	<b>77</b>
Strongly agree that police perform job professionally	%	68	73	71	<b>72</b>
Strongly agree that most police are honest	%	65	69	70	<b>71</b>
Incidents reported - major personal and property crime	thous	414.0	447.0	434.1	<b>431.0</b>
<u>Outputs:</u>					
Calls responded to across the State	mill	n.a.	n.a.	1.9	<b>2</b>
Response time for urgent calls					
Number of minutes taken to attend 50% of calls	%	n.a.	n.a.	5	<b>5</b>
Number of minutes taken to attend 80% of calls	no.	n.a.	n.a.	11	<b>11</b>
Major State emergencies	no.	1	2	5	<b>3</b>

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**MINISTER FOR POLICE**  
**62 NEW SOUTH WALES POLICE SERVICE**

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**62.1 Policing Services**

**62.1.1 Community Support (cont)**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	482,030	564,159	601,621
Other operating expenses	96,599	116,122	133,382
Maintenance	6,190	5,212	5,290
Depreciation and amortisation	15,361	18,976	19,243
Grants and subsidies			
Neighbourhood Watch sponsorship	92	...	...
Community youth projects and adolescent support programs	32	...	...
Other expenses			
Witnesses expenses	746	1,135	870
Firearms purchase scheme	...	24,442	18,158
<b>Total Expenses</b>	<b>601,050</b>	<b>730,046</b>	<b>778,564</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases - other	1,219	2,740	2,786
Officers on loan	1,022	...	...
Interviews regarding accidents	653	...	...
Academy operations	1,432	1,987	2,100
Commercial Infringement Bureau	2,899	...	...
Inventory sales to other agencies	2,093	5,000	4,344
Minor sales of goods and services	1,677	3,670	3,297
Investment income	506	589	514
Grants and contributions	1,875	1,212	886
Other revenue	830	2,602	697
<b>Total Retained Revenue</b>	<b>14,206</b>	<b>17,800</b>	<b>14,624</b>

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**MINISTER FOR POLICE**  
**62 NEW SOUTH WALES POLICE SERVICE**

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**62.1 Policing Services**

**62.1.1 Community Support (cont)**

***OPERATING STATEMENT (cont)***

Gain/(loss) on disposal of non current assets	(459)	(509)	<b>(689)</b>
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<b>NET COST OF SERVICES</b>	<b>587,303</b>	<b>712,755</b>	<b>764,629</b>
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<b>ASSET ACQUISITIONS</b>	<b>21,270</b>	<b>39,071</b>	<b>61,472</b>
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Note: The Police Service policy regarding allocation of revenues across programs has been changed so that in future revenues are allocated to specific programs if applicable, rather than allocated across all programs on a pro rata basis.

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**MINISTER FOR POLICE**  
**62 NEW SOUTH WALES POLICE SERVICE**

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**62.1 Policing Services**

**62.1.2 Criminal Investigation**

Program Objective(s): To detect, investigate and reduce the incidence of crime.

Program Description: Crime detection, investigation, arresting or otherwise dealing with offenders and provision of forensic services. Specialist activities to target organised criminal activities and criminal groups.

<u>Outcomes:</u>	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
Incidents reported - major personal and property crime	thous	414.0	447.0	434.1	<b>431.0</b>
<u>Outputs:</u>					
Persons proceeded against	thous	124.6	127.8	153.9	<b>160.0</b>
Persons not proceeded against	thous	54.8	64.1	73.9	<b>75.0</b>

——1998-99——		<b>1999-2000</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	272,452	245,834	<b>257,268</b>
Other operating expenses	54,600	52,981	<b>55,942</b>
Maintenance	3,498	2,378	<b>2,413</b>
Depreciation and amortisation	8,682	8,657	<b>8,779</b>
Grants and subsidies			
Neighbourhood Watch sponsorship	52	...	...
Community youth projects and adolescent support programs	18	...	...
Other expenses			
Witnesses expenses	421	518	<b>397</b>
<b>Total Expenses</b>	<b>339,723</b>	<b>310,368</b>	<b>324,799</b>

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**MINISTER FOR POLICE**  
**62 NEW SOUTH WALES POLICE SERVICE**

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**62.1 Policing Services**

**62.1.2 Criminal Investigation (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases - other	689	...	...
Officers on loan	577	2,400	<b>2,295</b>
Interviews regarding accidents	369	...	...
Academy operations	810	907	<b>958</b>
Commercial Infringement Bureau	1,639	...	...
Inventory sales to other agencies	1,183	...	...
Minor sales of goods and services	948	...	...
Investment income	286	257	<b>224</b>
Grants and contributions	1,060	211	<b>81</b>
Other revenue	469	1,187	<b>318</b>
<b>Total Retained Revenue</b>	<b>8,030</b>	<b>4,962</b>	<b>3,876</b>
Gain/(loss) on disposal of non current assets	(259)	(232)	<b>(314)</b>
<b>NET COST OF SERVICES</b>	<b>331,952</b>	<b>305,638</b>	<b>321,237</b>

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<b>ASSET ACQUISITIONS</b>	<b>12,022</b>	<b>17,025</b>	<b>18,949</b>
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Note: The Police Service policy regarding allocation of revenues across programs has been changed so that in future revenues are allocated to specific programs if applicable, rather than allocated across all programs on a pro rata basis.

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**MINISTER FOR POLICE**  
**62 NEW SOUTH WALES POLICE SERVICE**

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**62.1 Policing Services**

**62.1.3 Traffic**

Program Objective(s): To minimise road trauma, maximise road safety and ensure the free flow of traffic.

Program Description: Patrolling roads and highways, attending vehicle crashes, detecting traffic offences (particularly those involving speed, alcohol and drugs), supervising peak traffic flows and enforcing parking restrictions. Liaising with community and government bodies concerned with road safety and traffic management.

<u>Outcomes:</u>	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
Road fatalities and serious injuries per 100,000 vehicles	no.	186	185	193	<b>185</b>
Car travellers who wear a seatbelt always/most of the time	%	98	97	98	<b>98</b>
Driver who never/seldom drive over speed limit by 10 kilometres or more	%	67	70	71	<b>72</b>
Drivers who never/seldom drive when possibly over 0.05% blood alcohol limit	%	82	82	83	<b>83</b>
 <u>Outputs:</u>					
Drivers charged after breath testing	thous	17.2	16.7	18.5	<b>21.0</b>
Proportion of drivers charged after testing	%	0.7	0.8	1.0	<b>1.0</b>
Traffic infringement notices issued	mill	1.7	1.7	1.7	<b>1.7</b>

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**MINISTER FOR POLICE**  
**62 NEW SOUTH WALES POLICE SERVICE**

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**62.1 Policing Services**

**62.1.3 Traffic (cont)**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	167,663	90,350	<b>94,551</b>
Other operating expenses	33,601	22,487	<b>23,746</b>
Maintenance	2,153	1,009	<b>1,025</b>
Depreciation and amortisation	5,343	3,675	<b>3,727</b>
Grants and subsidies			
Neighbourhood Watch sponsorship	32	...	...
Community youth projects and adolescent support programs	11	...	...
Other expenses			
Witnesses expenses	259	220	<b>169</b>
<b>Total Expenses</b>	<b>209,062</b>	<b>117,741</b>	<b>123,218</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases - other	424	...	...
Officers on loan	355	...	...
Interviews regarding accidents	227	1,428	<b>1,456</b>
Insurance reports	...	712	<b>724</b>
Academy operations	498	385	<b>407</b>
Commercial Infringement Bureau	1,008	7,150	<b>8,275</b>
Inventory sales to other agencies	728	...	...
Minor sales of goods and services	583	...	...

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**MINISTER FOR POLICE**  
**62 NEW SOUTH WALES POLICE SERVICE**

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**62.1 Policing Services**

**62.1.3 Traffic (cont)**

***OPERATING STATEMENT (cont)***

Investment income	176	94	<b>82</b>
Grants and contributions	652	3,082	<b>3,034</b>
Other revenue	289	504	<b>135</b>
<b>Total Retained Revenue</b>	<b>4,940</b>	<b>13,355</b>	<b>14,113</b>
Gain/(loss) on disposal of non current assets	(160)	(99)	<b>(134)</b>
<b>NET COST OF SERVICES</b>	<b>204,282</b>	<b>104,485</b>	<b>109,239</b>
<b>ASSET ACQUISITIONS</b>	<b>13,073</b>	<b>6,257</b>	<b>6,964</b>

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Note: The Police Service policy regarding allocation of revenues across programs has been changed so that in future revenues are allocated to specific programs if applicable, rather than allocated across all programs on a pro rata basis.

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**MINISTER FOR POLICE**  
**62 NEW SOUTH WALES POLICE SERVICE**

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**62.1 Policing Services**

**62.1.4 Judicial Support**

Program Objective(s): To provide efficient, effective, safe and fair judicial processes.

Program Description: Provision of judicial and custodial services, prosecution of offenders, provision of assistance in coronial enquiries, maintenance of a bail and warrants processing service, managing court security, provision of forensic material, provision of transport and custody for prisoners under police responsibility, and provision of a high level of support for victims and witnesses.

	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<u>Outputs:</u>					
Persons proceeded against	thous	124.6	127.8	153.9	<b>160</b>
Cases diverted from court by caution or youth conference	%	4	4	6	<b>8</b>
Cases directed to court					
Arrests and charges	%	79	49	38	<b>32</b>
Other (eg Court Attendance Notices) summonses	%	18	47	56	<b>60</b>

	1998-99		<b>1999-2000</b>
	Budget	Revised	<b>Budget</b>
	\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	125,745	150,230	<b>157,217</b>
Other operating expenses	25,201	24,656	<b>26,033</b>
Maintenance	1,615	1,107	<b>1,123</b>
Depreciation and amortisation	4,006	4,028	<b>4,086</b>
Grants and subsidies			
Neighbourhood Watch sponsorship	24	...	...
Community youth projects and adolescent support programs	9	...	...
Other expenses			
Witnesses expenses	195	240	<b>185</b>
<b>Total Expenses</b>	<b>156,795</b>	<b>180,261</b>	<b>188,644</b>

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**MINISTER FOR POLICE**  
**62 NEW SOUTH WALES POLICE SERVICE**

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**62.1 Policing Services**

**62.1.4 Judicial Support (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases - other	318	...	...
Officers on loan	267	...	...
Interviews regarding accidents	171	...	...
Academy operations	374	421	<b>445</b>
Commercial Infringement Bureau	757	...	...
Inventory sales to other agencies	547	...	...
Minor sales of goods and services	438	...	...
Investment income	132	157	<b>137</b>
Grants and contributions	490	115	<b>38</b>
Other revenue	217	554	<b>148</b>
<b>Total Retained Revenue</b>	<b>3,711</b>	<b>1,247</b>	<b>768</b>
Gain/(loss) on disposal of non current assets	(120)	(108)	<b>(147)</b>
<b>NET COST OF SERVICES</b>	<b>153,204</b>	<b>179,122</b>	<b>188,023</b>

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<b>ASSET ACQUISITIONS</b>	<b>5,550</b>	<b>10,405</b>	<b>11,580</b>
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Note: The Police Service policy regarding allocation of revenues across programs has been changed so that in future revenues are allocated to specific programs if applicable, rather than allocated across all programs on a pro rata basis.

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**MINISTER FOR POLICE**  
**63 NEW SOUTH WALES CRIME COMMISSION**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	6,121	6,138	<b>6,200</b>
Other operating expenses	2,104	2,075	<b>2,142</b>
Maintenance	120	80	<b>120</b>
Depreciation and amortisation	1,181	934	<b>1,331</b>
Other expenses	18	18	<b>18</b>
<b>Total Expenses</b>	<b>9,544</b>	<b>9,245</b>	<b>9,811</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	5	27	<b>5</b>
Investment income	50	60	<b>50</b>
Other revenue	500	750	<b>510</b>
<b>Total Retained Revenue</b>	<b>555</b>	<b>837</b>	<b>565</b>
Gain/(loss) on disposal of non current assets	10	(10)	...
<b>NET COST OF SERVICES</b>	<b>8,979</b>	<b>8,418</b>	<b>9,246</b>

**MINISTER FOR POLICE**  
**63 NEW SOUTH WALES CRIME COMMISSION**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	5,774	5,764	5,822
Other	2,242	2,145	2,280
<b>Total Payments</b>	<b>8,016</b>	<b>7,909</b>	<b>8,102</b>
<b>Receipts</b>			
Sale of goods and services	5	27	5
Other	555	790	560
<b>Total Receipts</b>	<b>560</b>	<b>817</b>	<b>565</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(7,456)</b>	<b>(7,092)</b>	<b>(7,537)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	80	100	...
Purchases of property, plant and equipment	(1,300)	(1,300)	(1,500)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(1,220)</b>	<b>(1,200)</b>	<b>(1,500)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	7,240	7,240	7,285
Capital appropriation	1,300	1,300	1,500
Cash reimbursements from the Consolidated Fund Entity	245	225	261
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>8,785</b>	<b>8,765</b>	<b>9,046</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>109</b>	<b>473</b>	<b>9</b>
Opening Cash and Cash Equivalents	470	1,318	1,791
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>579</b>	<b>1,791</b>	<b>1,800</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(8,979)	(8,418)	(9,246)
Non cash items added back	1,508	1,301	1,709
Change in operating assets and liabilities	15	25	...
<b>Net cash flow from operating activities</b>	<b>(7,456)</b>	<b>(7,092)</b>	<b>(7,537)</b>

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**MINISTER FOR POLICE**  
**63 NEW SOUTH WALES CRIME COMMISSION**

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	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	579	1,791	1,800
Receivables	25	62	62
Other	20	35	35
<b>Total Current Assets</b>	<b>624</b>	<b>1,888</b>	<b>1,897</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Cost/valuation	10,796	11,864	12,964
Accumulated depreciation	(3,197)	(2,331)	(3,662)
<b>Total Non Current Assets</b>	<b>7,599</b>	<b>9,533</b>	<b>9,302</b>
<b>Total Assets</b>	<b>8,223</b>	<b>11,421</b>	<b>11,199</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	180	259	259
Employee entitlements	420	405	405
<b>Total Current Liabilities</b>	<b>600</b>	<b>664</b>	<b>664</b>
<b>Total Liabilities</b>	<b>600</b>	<b>664</b>	<b>664</b>
<b>NET ASSETS</b>	<b>7,623</b>	<b>10,757</b>	<b>10,535</b>
<b>EQUITY</b>			
Reserves	...	2,183	2,183
Accumulated funds	7,623	8,574	8,352
<b>TOTAL EQUITY</b>	<b>7,623</b>	<b>10,757</b>	<b>10,535</b>

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**MINISTER FOR POLICE**  
**63 NEW SOUTH WALES CRIME COMMISSION**

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**63.1 Combating Crime**

**63.1.1 Combating Crime**

Program Objective(s): To combat illegal drug trafficking and organised crime in New South Wales.

Program Description: The targeting of high level drug traffickers and persons involved in organised crime, the obtaining of evidence for prosecution of those persons and/or the civil forfeiture of their assets, the furnishing of reports relating to illegal drug trafficking and organised crime and the dissemination of intelligence and investigatory, technological and analytical expertise.

<u>Activities:</u>	Average Staffing (EFT)	
	1998-99	1999-2000
Commission	1	1
Operations Division	68	74
Operations Support Division	19	16
	88	91

1998-99		1999-2000
Budget	Revised	Budget
\$000	\$000	\$000

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	6,121	6,138	<b>6,200</b>
Other operating expenses	2,104	2,075	<b>2,142</b>
Maintenance	120	80	<b>120</b>
Depreciation and amortisation	1,181	934	<b>1,331</b>
Other expenses			
Witness protection expenses	18	18	<b>18</b>
<b>Total Expenses</b>	<b>9,544</b>	<b>9,245</b>	<b>9,811</b>

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**MINISTER FOR POLICE**  
**63 NEW SOUTH WALES CRIME COMMISSION**

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**63.1 Combating Crime**

**63.1.1 Combating Crime (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services	5	27	<b>5</b>
Investment income	50	60	<b>50</b>
Other revenue	500	750	<b>510</b>
<b>Total Retained Revenue</b>	<b>555</b>	<b>837</b>	<b>565</b>
Gain/(loss) on disposal of non current assets	10	(10)	...
<b>NET COST OF SERVICES</b>	<b>8,979</b>	<b>8,418</b>	<b>9,246</b>

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<b>ASSET ACQUISITIONS</b>	<b>1,300</b>	<b>1,275</b>	<b>1,500</b>
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**MINISTER FOR POLICE**  
**64 POLICE INTEGRITY COMMISSION**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<hr/>			
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	8,089	8,029	<b>8,036</b>
Other operating expenses	4,532	5,209	<b>4,842</b>
Maintenance	130	130	<b>304</b>
Depreciation and amortisation	160	1,085	<b>1,311</b>
<b>Total Expenses</b>	<b>12,911</b>	<b>14,453</b>	<b>14,493</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	...	4	...
Investment income	26	14	<b>14</b>
Other revenue	...	1	...
<b>Total Retained Revenue</b>	<b>26</b>	<b>19</b>	<b>14</b>
<b>NET COST OF SERVICES</b>	<b>12,885</b>	<b>14,434</b>	<b>14,479</b>

**MINISTER FOR POLICE**  
**64 POLICE INTEGRITY COMMISSION**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	8,139	7,825	<b>7,885</b>
Other	4,702	5,294	<b>5,259</b>
<b>Total Payments</b>	<b>12,841</b>	<b>13,119</b>	<b>13,144</b>
<b>Receipts</b>			
Sale of goods and services	...	4	...
Other	28	18	<b>11</b>
<b>Total Receipts</b>	<b>28</b>	<b>22</b>	<b>11</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(12,813)</b>	<b>(13,097)</b>	<b>(13,133)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(1,945)	(1,758)	<b>(875)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(1,945)</b>	<b>(1,758)</b>	<b>(875)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	12,246	13,090	<b>12,599</b>
Capital appropriation	1,945	1,758	<b>875</b>
Cash reimbursements from the Consolidated Fund Entity	306	306	<b>408</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>14,497</b>	<b>15,154</b>	<b>13,882</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(261)</b>	<b>299</b>	<b>(126)</b>
Opening Cash and Cash Equivalents	501	607	<b>906</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>240</b>	<b>906</b>	<b>780</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(12,885)	(14,434)	<b>(14,479)</b>
Non cash items added back	358	1,265	<b>1,487</b>
Change in operating assets and liabilities	(286)	72	<b>(141)</b>
<b>Net cash flow from operating activities</b>	<b>(12,813)</b>	<b>(13,097)</b>	<b>(13,133)</b>

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**MINISTER FOR POLICE**  
**64 POLICE INTEGRITY COMMISSION**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	240	906	<b>780</b>
Receivables	...	...	<b>3</b>
Other	...	...	<b>5</b>
<b>Total Current Assets</b>	<b>240</b>	<b>906</b>	<b>788</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Cost/valuation	3,864	8,213	<b>9,088</b>
Accumulated depreciation	(355)	(1,594)	<b>(2,905)</b>
<b>Total Non Current Assets</b>	<b>3,509</b>	<b>6,619</b>	<b>6,183</b>
<b>Total Assets</b>	<b>3,749</b>	<b>7,525</b>	<b>6,971</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	105	210	<b>192</b>
Employee entitlements	64	405	<b>305</b>
Other	...	35	<b>20</b>
<b>Total Current Liabilities</b>	<b>169</b>	<b>650</b>	<b>517</b>
<b>Total Liabilities</b>	<b>169</b>	<b>650</b>	<b>517</b>
<b>NET ASSETS</b>	<b>3,580</b>	<b>6,875</b>	<b>6,454</b>
<b>EQUITY</b>			
Accumulated funds	3,580	6,875	<b>6,454</b>
<b>TOTAL EQUITY</b>	<b>3,580</b>	<b>6,875</b>	<b>6,454</b>

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**MINISTER FOR POLICE**  
**64 POLICE INTEGRITY COMMISSION**

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**64.1 Prevention of Serious Police Misconduct**

**64.1.1 Prevention of Serious Police Misconduct**

Program Objective(s): To prevent, detect or investigate serious police misconduct and manage and oversee other agencies in the detection or investigation of police misconduct.

Program Description: The tactical and strategic implementation of mechanisms for the prevention, detection or investigation of serious police misconduct and for protecting the public's interest by preventing and dealing with police misconduct.

<u>Activities:</u>	Average Staffing (EFT)	
	1998-99	1999-2000
Commission	11	12
Operations	72	76
Support Services	17	19
	100	107

1998-99		<b>1999-2000</b>
Budget \$000	Revised \$000	<b>Budget \$000</b>

***OPERATING STATEMENT***

<b>Expenses -</b>			
Operating expenses -			
Employee related	8,089	8,029	<b>8,036</b>
Other operating expenses	4,532	5,209	<b>4,842</b>
Maintenance	130	130	<b>304</b>
Depreciation and amortisation	160	1,085	<b>1,311</b>
<b>Total Expenses</b>	<b>12,911</b>	<b>14,453</b>	<b>14,493</b>

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**MINISTER FOR POLICE**  
**64 POLICE INTEGRITY COMMISSION**

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**64.1 Prevention of Serious Police Misconduct**

**64.1.1 Prevention of Serious Police Misconduct (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services	...	4	...
Sale of transcripts	26	14	<b>14</b>
Investment income	...	1	...
Other revenue	...	1	...

<b>Total Retained Revenue</b>	<b>26</b>	<b>19</b>	<b>14</b>
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<b>NET COST OF SERVICES</b>	<b>12,885</b>	<b>14,434</b>	<b>14,479</b>
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<b>ASSET ACQUISITIONS</b>	<b>1,945</b>	<b>1,758</b>	<b>875</b>
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# MINISTER FOR PUBLIC WORKS AND SERVICES

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## OVERVIEW

<i>Agency</i>	<i>Budget 1998-99 \$m</i>	<i>Budget 1999-2000 \$m</i>	<i>Variation %</i>
<b>Office of the Minister for Public Works and Services</b>			
Total Expenses .....	55.2	34.1	(-) 38.4
Asset Acquisitions .....	...	...	...
<b>Department of Public Works and Services</b>			
Total Expenses .....	328.6	339.5	3.3
Asset Acquisitions .....	11.3	18.4	62.8
<b>State Valuation Office</b>			
Total Expenses .....	12.9	13.2	2.0
Asset Acquisitions .....	...	...	...
<b>Total, Minister for Public Works and Services</b>			
Total Expenses .....	<b>396.7</b>	<b>386.8</b>	<b>(-) 2.5</b>
Asset Acquisitions .....	<b>11.3</b>	<b>18.4</b>	<b>62.8</b>

## OFFICE OF THE MINISTER FOR PUBLIC WORKS AND SERVICES

The recurrent funding for the Office of the Minister for Public Works and Services provides for the development of operational policy and risk management frameworks that ensure effective utilisation of resources and reduce Government's risk exposure in its procurement activities.

The services include advice and policy development for procurement, risk management, total asset management, management of Government-wide contracts and provision of maintenance services for key heritage buildings.

These services are purchased from the Department of Public Works and Services.

## **Expenditure Trends and Recent Developments**

Over recent years, significant funding has been directed to the City Improvement Project, including improvements to the Railway Square precinct and George Street south. The work includes construction of kerb realignment in George Street (Bathurst Street to Railway Square) and Railway Square, increasing footpath area and improving safety and amenities for pedestrians. Total cost of the project is \$41 million, which is to be jointly funded by the Sydney City Council (\$10 million) and the Government (\$31 million).

## **Strategic Directions**

The Office of the Minister for Public Works and Services has an advisory role to Government and develops whole of Government policies and activities including:

- ◆ development of a whole of Government approach to total asset management policy, procedures and standards;
- ◆ leadership in the reform of the building and construction industry;
- ◆ consolidation of the Government's purchasing power to maximise benefits and cost savings to Government and clients;
- ◆ consolidation of the Government's contracting to maximise benefits of the risk management process across all procurement activities;
- ◆ provision of information to the public on Government initiatives and activities through various communication media and the Government Gazette; and
- ◆ impartial advice and expertise on business services and infrastructure to the Government in areas including environment and energy management, natural disaster relief and heritage conservation.

## **1999-2000 Budget**

### ***Total Expenses***

Total expenses are estimated at \$34.1 million, a decrease of 38.3 percent on 1998-99. The decrease is mainly due to the near completion of the City Improvement Project that has resulted in a funding difference of \$20.4 million from 1998-99.

Funds totalling \$8.8 million have been allocated to Project Risk Management and Total Asset Management activities in 1999-2000 to reduce risks in contracting for capital works and make optimal use of Government assets through effective planning, acquisition, management and disposal strategies.

The Budget also provides \$3.3 million for ongoing Construction Industry Development and \$2.8 million for the provision of Government-wide procurement policies, which pass on savings to agencies through the bulk purchasing power of the Government.

An amount of \$4.3 million has been provided for stonework and heritage maintenance projects and \$2.5 million for the purchase of sandstone. Restoration work will be carried out on Sydney Observatory, the Australian Museum, the Art Gallery of NSW, Government House, Botanic Gardens and Farm Cove Road.

An amount of \$0.5 million has been provided for the City Improvement Project, which will be completed in the first half of 1999-2000.

## **DEPARTMENT OF PUBLIC WORKS AND SERVICES**

Stemming from the functional review conducted in mid 1995, the Government realigned the Department of Public Works and Services to provide a sharper focus on service delivery, reduce waste and eliminate duplication. Through the provision of various services to the Government and its agencies, the Department aims to deliver maximum benefit to the community.

The Department develops a strategic partnership with its clients, bringing together a wide range of technical, managerial and specialist skills which, together with an intimate knowledge of Government, its policies and processes, ensures that clients are provided with innovative and practical solutions to all their asset related needs. As a commercially focused service delivery organisation, the work of the Department is broad and diverse, ranging from providing leadership in developing and implementing whole of government policies to providing commercial business services that meet client needs.

## **Expenditure Trends and Recent Developments**

As the Department's major client base is the public sector, changes in Government policies and directions have a direct impact on its financial performance. Savings in government spending, restructure of agencies, new policy initiatives and redirection of funding to specific portfolios have the capacity to open up new markets or conversely restrict other markets with a resultant impact on performance.

The Department's expenditure for 1999-2000 is expected to increase mainly due to the implementation of an Integrated Management System and other strategies under the Corporate Change Program. The implementation of these strategies is expected to improve efficiency and result in cost savings in 2000-01 and following years.

## **Strategic Directions**

To ensure the Department remains competitive in the current and future economic climate, a major business improvement strategy has been developed as part of the Corporate Change Program.

The Department's new Strategic Marketing Plan is seen as a key driver within the Corporate Change Program. It defines the Department's business in terms of key markets, clients and products and therefore sets the overall marketing objectives.

The Department, through its ongoing Best Practice Program, has identified opportunities to reduce costs, particular in the area of corporate overheads. A new model, the Shared Business Support model, for delivering shared corporate and business support services is expected to deliver economies of scale and improved efficiencies. An outcome of this model will be a far more centralised approach to future corporate services delivery within the Department, but supported by internal service level agreements.

The final major strategic initiative in business reforms is the implementation of the Department's Information Management and Technology strategy. This strategy focuses on the standardisation of information management and development of core business applications. Part of this is the new corporate Integrated Management System with a number of discrete modules, which are being configured to support the Department's core business and service delivery reform.

The Corporate Change Program is anticipated to have a positive impact on the financial performance of the Department from the year 2000-01.

## **1999-2000 Budget**

## ***Total Expenses***

Total expense for 1999-2000 is estimated to be \$339.5 million, an increase of 6.5 percent over 1998-99. As would be expected from a service-focused organisation, staff related costs are the major contributor to the increased expenditure. Also having a major impact in 1999-2000 are the costs of implementing the Corporate Change Program and the Integrated Management System.

## ***Asset Acquisitions***

Total expenditure for 1999-2000 is budgeted at \$18.4 million, a decrease of 14.0 percent over forecast expenditure for 1998-99. Major expenditure for 1999-2000 includes the \$6.9 million Integrated Management System (\$11.3 million in 1998-99), \$1.9 million Desktop Computer Upgrade program, and \$1.2 million for a sorter/bar coding machine and an inserting and packaging machine for State Mail Services.

A detailed business case, including an extensive economic and financial appraisal, has been prepared for the Integrated Management System. The project identified quantified benefits to the Department over the life of the project. The Desktop Computer Upgrade is intended to overcome numerous problems in the network due to a mixture of various types of hardware and software across the Department.

State Mail Service's capital program was originally included in the 1998-99 capital budget but was deferred to 1999-2000. It is expected that this expenditure will have a reasonably short payback period. Included in the new works is a provision for the Year 2000 millennium bug and the replacement of obsolete assets.

## **STATE VALUATION OFFICE**

The State Valuation Office (SVO) was transferred, as a commercial unit, to the Department of Public Works and Services from the Department of Land and Water Conservation on 8 April 1999.

The SVO operates in a contestable market in the provision of services to the regulatory body, the Valuer-General's Department.

### **Expenditure Trends and Recent Developments**

There is very little historic data available against which to report trends, as 1998-99 was the SVO's first full year of operations.

The first twelve months has seen the setting up of the business, including the development and implementation of a statewide computer network and several software programs to facilitate the effective and efficient delivery of services to its clients.

### **Strategic Directions**

The SVO delivers mass land rating and taxing valuations to Government and provides a property consultancy service to other Government agencies (local and State). The SVO competes with the private sector for this business, which includes market valuations, rental and compensation assessments.

The SVO's future will depend on its ability to supply its services in a competitive environment.

### **1999-2000 Budget**

#### ***Total Expenses***

Total expenses for 1999-2000 are estimated to be \$13.2 million, which is marginally lower than the forecast for 1998-99.

The majority of the SVO's staff are qualified real estate valuers. The remainder manage and/or support the delivery of client services. Corporate support functions are outsourced to enable concentration on core business.

#### ***Asset Acquisitions***

The SVO leases all its accommodation, motor vehicles and computers. Consequently it has no asset acquisition plan for 1999-2000.

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**MINISTER FOR PUBLIC WORKS AND SERVICES**  
**65 OFFICE OF THE MINISTER FOR PUBLIC WORKS AND SERVICES**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	650	687	<b>690</b>
Other operating expenses	334	333	<b>335</b>
Depreciation and amortisation	...	62	<b>62</b>
Grants and subsidies	27,868	27,138	<b>8,722</b>
Other expenses	26,387	27,567	<b>24,247</b>
<b>Total Expenses</b>	<b>55,239</b>	<b>55,787</b>	<b>34,056</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	30	180	<b>31</b>
<b>Total Retained Revenue</b>	<b>30</b>	<b>180</b>	<b>31</b>
<b>NET COST OF SERVICES</b>	<b>55,209</b>	<b>55,607</b>	<b>34,025</b>

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**MINISTER FOR PUBLIC WORKS AND SERVICES**  
**65 OFFICE OF THE MINISTER FOR PUBLIC WORKS AND SERVICES**

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	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	650	651	<b>654</b>
Grants and subsidies	27,868	27,138	<b>8,722</b>
Other	26,721	27,908	<b>24,582</b>
<b>Total Payments</b>	<b>55,239</b>	<b>55,697</b>	<b>33,958</b>
<b>Receipts</b>			
Other	68	164	<b>36</b>
<b>Total Receipts</b>	<b>68</b>	<b>164</b>	<b>36</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(55,171)</b>	<b>(55,533)</b>	<b>(33,922)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	55,174	55,104	<b>33,892</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>55,174</b>	<b>55,104</b>	<b>33,892</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>3</b>	<b>(429)</b>	<b>(30)</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>425</b>	<b>356</b>	<b>326</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(55,209)	(55,607)	<b>(34,025)</b>
Non cash items added back	...	98	<b>98</b>
Change in operating assets and liabilities	38	(24)	<b>5</b>
<b>Net cash flow from operating activities</b>	<b>(55,171)</b>	<b>(55,533)</b>	<b>(33,922)</b>

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**MINISTER FOR PUBLIC WORKS AND SERVICES**  
**65 OFFICE OF THE MINISTER FOR PUBLIC WORKS AND SERVICES**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	425	356	<b>326</b>
Receivables	15	73	<b>68</b>
Inventories	...	529	<b>529</b>
<b>Total Current Assets</b>	<b>440</b>	<b>958</b>	<b>923</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Cost/valuation	...	309	<b>309</b>
Accumulated depreciation	...	(82)	<b>(144)</b>
<b>Total Non Current Assets</b>	...	<b>227</b>	<b>165</b>
<b>Total Assets</b>	<b>440</b>	<b>1,185</b>	<b>1,088</b>
<b>NET ASSETS</b>	<b>440</b>	<b>1,185</b>	<b>1,088</b>
<b>EQUITY</b>			
Accumulated funds	440	1,185	<b>1,088</b>
<b>TOTAL EQUITY</b>	<b>440</b>	<b>1,185</b>	<b>1,088</b>

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**MINISTER FOR PUBLIC WORKS AND SERVICES**  
**65 OFFICE OF THE MINISTER FOR PUBLIC WORKS AND SERVICES**

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**65.1 Risk Management and Policy Development**

**65.1.1 Risk Management and Policy Development**

Program Objective(s): To provide risk management and policy services to the Minister and Government.

Program Description: Provision of services to Government including advice on risk management issues, total asset management, management of Government-wide contracts and provision of maintenance services for key Government buildings.

1998-99		1999-2000
Budget	Revised	Budget
\$000	\$000	\$000

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	650	687	<b>690</b>
Other operating expenses	334	333	<b>335</b>
Depreciation and amortisation	...	62	<b>62</b>
Grants and subsidies			
Consultation services for Walsh Bay Redevelopment Program	400	400	...
Disposal of Polychlorinated Biphenyl Waste	500	650	...
Public Works and Services - interim additional staff costs	...	...	<b>1,380</b>
Government Cleaning Service - sick leave liability	50	50	<b>80</b>
Grants for capital purposes - non budget dependent general government agencies	156	156	...
Heritage buildings programs - non budget dependent general government agencies	4,262	4,262	<b>4,262</b>
Purchase of sandstone	2,000	750	<b>2,500</b>
City Improvement Project	20,500	20,870	<b>500</b>
Other expenses			
Parliament House maintenance	754	754	<b>768</b>
Government House maintenance	520	520	<b>520</b>
Parramatta Government Property Strategy	...	480	...
Public building maintenance	312	312	<b>312</b>

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**MINISTER FOR PUBLIC WORKS AND SERVICES**  
**65 OFFICE OF THE MINISTER FOR PUBLIC WORKS AND SERVICES**

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**65.1 Risk Management and Policy Development**

**65.1.1 Risk Management and Policy Development (cont)**

***OPERATING STATEMENT (cont)***

Whole-of-Government procurement	2,258	2,279	<b>2,770</b>
Information technology master lease	...	700	<b>153</b>
Information services	2,343	2,398	<b>2,140</b>
Project risk management	9,442	10,004	<b>8,302</b>
Total Asset Management	1,070	771	<b>450</b>
Construction industry development	3,389	3,196	<b>3,297</b>
Specialist policy advice and investigations	5,443	5,367	<b>4,779</b>
Compliance with regulations	856	786	<b>756</b>
<b>Total Expenses</b>	<b>55,239</b>	<b>55,787</b>	<b>34,056</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	30	180	<b>31</b>
<b>Total Retained Revenue</b>	<b>30</b>	<b>180</b>	<b>31</b>
<b>NET COST OF SERVICES</b>	<b>55,209</b>	<b>55,607</b>	<b>34,025</b>

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**MINISTER FOR PUBLIC WORKS AND SERVICES**  
**DEPARTMENT OF PUBLIC WORKS AND SERVICES**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	325,285	319,776	<b>335,947</b>
Investment income	7,436	4,900	<b>4,198</b>
Grants and contributions	...	...	<b>1,380</b>
<b>Total Retained Revenue</b>	<b>332,721</b>	<b>324,676</b>	<b>341,525</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee Related	160,241	131,353	<b>140,333</b>
Other operating expenses	159,047	180,678	<b>189,356</b>
Maintenance	2,532	1,370	<b>635</b>
Depreciation and amortisation	6,817	5,415	<b>9,150</b>
<b>Total Expenses</b>	<b>328,637</b>	<b>318,816</b>	<b>339,474</b>
Gain/(loss) on disposal of non current assets	204	431	<b>161</b>
<b>SURPLUS/(DEFICIT) BEFORE DISTRIBUTIONS</b>	<b>4,288</b>	<b>6,291</b>	<b>2,212</b>
<b>Distributions -</b>			
Dividends	4,958	10,893	<b>752</b>
Tax equivalents	1,544	2,265	<b>797</b>

**MINISTER FOR PUBLIC WORKS AND SERVICES**  
**DEPARTMENT OF PUBLIC WORKS AND SERVICES**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	324,041	315,659	<b>333,197</b>
Other	7,386	4,924	<b>5,601</b>
<b>Total Receipts</b>	<b>331,427</b>	<b>320,583</b>	<b>338,798</b>
<b>Payments</b>			
Employee Related	160,648	134,111	<b>141,074</b>
Equivalent Income Tax	2,351	13,098	<b>1,531</b>
Other	158,264	205,146	<b>186,474</b>
<b>Total Payments</b>	<b>321,263</b>	<b>352,355</b>	<b>329,079</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>10,164</b>	<b>(31,772)</b>	<b>9,719</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	2,353	1,812	<b>227</b>
Purchases of property, plant and equipment	(11,267)	(21,406)	<b>(18,448)</b>
Purchases of investments	(600)	...	<b>(591)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(9,514)</b>	<b>(19,594)</b>	<b>(18,812)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Dividends paid	(6,482)	(21,546)	<b>(2,139)</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(6,482)</b>	<b>(21,546)</b>	<b>(2,139)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(5,832)</b>	<b>(72,912)</b>	<b>(11,232)</b>
Opening Cash and Cash Equivalents	57,536	138,652	<b>65,740</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>51,704</b>	<b>65,740</b>	<b>54,508</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	2,744	4,026	<b>1,415</b>
Non cash items added back	6,817	5,415	<b>9,155</b>
Change in operating assets and liabilities	603	(41,213)	<b>(851)</b>
<b>Net cash flow from operating activities</b>	<b>10,164</b>	<b>(31,772)</b>	<b>9,719</b>

**MINISTER FOR PUBLIC WORKS AND SERVICES**  
**DEPARTMENT OF PUBLIC WORKS AND SERVICES**

	1998-99		1999-2000 Budget \$000
	Budget \$000	Revised \$000	
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	51,704	65,740	<b>54,508</b>
Investments	114,068	60,409	<b>61,000</b>
Receivables	97,427	111,541	<b>114,167</b>
Inventories	9,350	9,180	<b>9,494</b>
Other	108,073	162,192	<b>162,192</b>
<b>Total Current Assets</b>	<b>380,622</b>	<b>409,062</b>	<b>401,361</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Cost/valuation	101,790	102,956	<b>116,157</b>
Accumulated depreciation	(37,070)	(37,588)	<b>(41,557)</b>
Periodic maintenance	(274)	(280)	<b>(285)</b>
Other	42,670	43,153	<b>44,031</b>
<b>Total Non Current Assets</b>	<b>107,116</b>	<b>108,241</b>	<b>118,346</b>
<b>Total Assets</b>	<b>487,738</b>	<b>517,303</b>	<b>519,707</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	142,492	151,079	<b>147,013</b>
Employee entitlements	11,337	12,915	<b>12,415</b>
Other provisions	4,230	4,512	<b>2,150</b>
Other	28,848	14,935	<b>22,726</b>
<b>Total Current Liabilities</b>	<b>186,907</b>	<b>183,441</b>	<b>184,304</b>
<b>Non Current Liabilities -</b>			
Employee entitlements	39,824	43,153	<b>44,031</b>
Other	17,266	...	...
<b>Total Non Current Liabilities</b>	<b>57,090</b>	<b>43,153</b>	<b>44,031</b>
<b>Total Liabilities</b>	<b>243,997</b>	<b>226,594</b>	<b>228,335</b>
<b>NET ASSETS</b>	<b>243,741</b>	<b>290,709</b>	<b>291,372</b>

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**MINISTER FOR PUBLIC WORKS AND SERVICES**  
**DEPARTMENT OF PUBLIC WORKS AND SERVICES**

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	———1998-99———		<b>1999-2000</b>
	Budget	Revised	<b>Budget</b>
	\$000	\$000	<b>\$000</b>
<hr/>			
<b>STATEMENT OF FINANCIAL POSITION (cont)</b>			
<b>EQUITY</b>			
Reserves	12,316	2,778	<b>2,778</b>
Accumulated funds	231,425	287,931	<b>288,594</b>
<b>TOTAL EQUITY</b>	<b>243,741</b>	<b>290,709</b>	<b>291,372</b>

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**MINISTER FOR PUBLIC WORKS AND SERVICES**  
**STATE VALUATION OFFICE**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	13,027	13,184	13,401
Investment income	30	102	71
<b>Total Retained Revenue</b>	<b>13,057</b>	<b>13,286</b>	<b>13,472</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee Related	9,156	9,855	9,850
Other operating expenses	3,660	3,438	3,160
Depreciation and amortisation	115	270	179
<b>Total Expenses</b>	<b>12,931</b>	<b>13,563</b>	<b>13,189</b>
<b>SURPLUS/(DEFICIT) BEFORE DISTRIBUTIONS</b>	<b>126</b>	<b>(277)</b>	<b>283</b>
<b>Distributions -</b>			
Dividends	...	50	75
Tax equivalents	...	...	45

**MINISTER FOR PUBLIC WORKS AND SERVICES**  
**STATE VALUATION OFFICE**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	13,016	13,218	<b>13,387</b>
Other	30	65	<b>79</b>
<b>Total Receipts</b>	<b>13,046</b>	<b>13,283</b>	<b>13,466</b>
<b>Payments</b>			
Employee Related	8,930	9,377	<b>9,787</b>
Equivalent Income Tax	...	232	<b>45</b>
Other	3,859	4,011	<b>3,154</b>
<b>Total Payments</b>	<b>12,789</b>	<b>13,620</b>	<b>12,986</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>257</b>	<b>(337)</b>	<b>480</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	...	(24)	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	...	<b>(24)</b>	...
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Dividends paid	...	(50)	<b>(75)</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	...	<b>(50)</b>	<b>(75)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>257</b>	<b>(411)</b>	<b>405</b>
Opening Cash and Cash Equivalents	765	2,159	<b>1,748</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>1,022</b>	<b>1,748</b>	<b>2,153</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	126	(277)	<b>238</b>
Non cash items added back	115	270	<b>179</b>
Change in operating assets and liabilities	16	(330)	<b>63</b>
<b>Net cash flow from operating activities</b>	<b>257</b>	<b>(337)</b>	<b>480</b>

**MINISTER FOR PUBLIC WORKS AND SERVICES**  
**STATE VALUATION OFFICE**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	1,022	1,748	2,153
Receivables	365	639	645
<b>Total Current Assets</b>	<b>1,387</b>	<b>2,387</b>	<b>2,798</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Cost/valuation	288	717	717
Accumulated depreciation	(230)	(531)	(710)
Other	15,721	3,619	3,619
<b>Total Non Current Assets</b>	<b>15,779</b>	<b>3,805</b>	<b>3,626</b>
<b>Total Assets</b>	<b>17,166</b>	<b>6,192</b>	<b>6,424</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	294	754	760
Employee entitlements	730	332	332
Other provisions	...	60	60
<b>Total Current Liabilities</b>	<b>1,024</b>	<b>1,146</b>	<b>1,152</b>
<b>Non Current Liabilities -</b>			
Employee entitlements	15,722	4,165	4,228
<b>Total Non Current Liabilities</b>	<b>15,722</b>	<b>4,165</b>	<b>4,228</b>
<b>Total Liabilities</b>	<b>16,746</b>	<b>5,311</b>	<b>5,380</b>
<b>NET ASSETS</b>	<b>420</b>	<b>881</b>	<b>1,044</b>
<b>EQUITY</b>			
Accumulated funds	420	881	1,044
<b>TOTAL EQUITY</b>	<b>420</b>	<b>881</b>	<b>1,044</b>

# MINISTER FOR SMALL BUSINESS AND MINISTER FOR TOURISM

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## OVERVIEW

<i>Agency</i>	<i>Budget 1998-99 \$m</i>	<i>Budget 1999-2000 \$m</i>	<i>Variation %</i>
<b>Tourism New South Wales</b>			
Total Expenses .....	44.6	48.6	8.9
Asset Acquisitions .....	...	1.6	n.a.
<b>Total, Minister for Small Business and Minister for Tourism</b>			
Total Expenses .....	44.6	48.6	8.9
Asset Acquisitions .....	...	1.6	n.a.

## TOURISM NEW SOUTH WALES

Tourism New South Wales is responsible for marketing New South Wales as a holiday destination in the Australian domestic market and in the international markets of UK, Europe, North America, Asia and New Zealand. It also provides strategic direction and leadership to the New South Wales tourism industry to ensure that a wide range of tourism products and holiday experiences are available in the marketplace.

### Expenditure Trends and Recent Developments

Total expenses for 1999-2000 are expected to increase by 8.9 percent over the 1998-99 Budget. This will support regional co-operative marketing in the Australian and key international marketplaces, the promotion of tourism attractions in regional New South Wales, tourism signposting strategies and the further development of experiences such as food and wine tourism.

In 1998-99, a key development was a review and update of the New South Wales Tourism Masterplan. After successful implementation of the first three year action plan, a second action plan for 1998-99 to 2001-02 was endorsed by Cabinet. The plan is a whole of Government blueprint for the successful development of tourism in partnership with the industry.

A successful first year for the "Experience it" advertising campaign was celebrated, with good results from promoting the holidays such as car touring, family holidays, short breaks, adventure and skiing, as well as the buzz and excitement of a Sydney holiday.

“New South Wales Holidays” also entered its fourth year as a major tourism wholesale program targeting travel agents throughout Australia. This program promotes holidays to visitors wanting Sydney, Short Breaks, Family Holidays, Beaches and Outback experiences.

Tourism New South Wales, with the Australian Tourist Commission, staged the Australian Tourism Exchange in May 1999. New South Wales tourism products were exposed to over 750 international buyers. Last year an estimated \$2.4 billion worth of contracts were written by Australian suppliers with international buyers. Throughout 1998-99, Tourism New South Wales also undertook targeted trade and media activity in key international markets, with a particular emphasis on UK and US to encourage increases in those markets while some Asian markets are soft.

During 1998-99 the new “Visit New South Wales Australia” web site, was a finalist in the prestigious Australian Financial Review/Telstra Internet Awards. The site is the most comprehensive of its kind in Australia and linked to the tourism product database Visnet.

Tourism New South Wales Special Events Unit continued its involvement in the development and promotion of a wide range of special events that drew visitors to Sydney and regional centres. During the year support was given to the staging of major events such as the Greg Norman Holden International, Mercedes Australian Fashion Week in Sydney, American National Football League Bowl Football, the 1999 Australian Springtime Flora Festival and the bid for the 2001 Australian Masters Games. The Feast of Sydney showcases New South Wales’ fine food and wine. The event is held annually in June and is developed and organised through Tourism New South Wales. In 1998 the event attracted 150,000 people. The Regional Flagship Events program supported 35 local events.

Tourism New South Wales continues to provide leadership to the Tourism Olympic Forum in order to maximise the tourism benefits from the Sydney 2000 Olympic and Paralympic Games. During the year, Tourism New South Wales commenced the planning and co-ordination of services for non-accredited Olympic media in the lead up to and during the Games period. These services are being delivered in partnership with other State and Federal government agencies and key Olympic sponsors.

## Strategic Directions

The New South Wales Masterplan provides the framework within which the following objectives will be achieved:

- ◆ Industry development - key stakeholders committed to agreed tourism strategies and directions;
- ◆ Marketing - travel to and within New South Wales to be increased;
- ◆ Support - community, government, industry, and media support for tourism to increase; and
- ◆ Olympic Games Benefits - maximum tourism benefits to be achieved from the Sydney 2000 Olympic Games and the Paralympics.

A comprehensive review of the Masterplan is scheduled for 2000 to ensure it remains in tune with its external environment and relevant to the government and industry stakeholders it serves.

## 1999-2000 Budget

### *Total Expenses*

Total expenses for Tourism New South Wales are estimated at \$48.6 million in 1999-2000, with the major components being:

- ◆ Over \$25 million for the further development and implementation of an integrated domestic marketing campaign within Australia; targeted international marketing programs in the UK, Europe, North America, Japan, Asia and New Zealand, and media services for non-accredited media in the lead up to and during the Olympic Games;
- ◆ Over \$2.5 million to support the development and promotion of major events in New South Wales, the Sydney Hallmark Events program and the Regional Flagship Events programs; and
- ◆ Over \$500,000 to new tourism product development and tourism industry sector development initiatives.

## ***Asset Acquisitions***

The asset acquisition program of Tourism New South Wales is \$1.6 million in 1999-2000, with the major components being:

- ◆ \$984,000 to fund an innovative project that will provide the infrastructure to enable Tourism New South Wales and three other Government agencies to jointly purchase the remote management and administration of computer network services, to share a range of IT services and achieve other organisational efficiencies in the future; and
- ◆ Funding of \$2 million over four years (\$0.5 million in 1999-2000) to support the development of six Gateway Visitor Information Centres at Tweed Heads, Tenterfield, Eden, Wollongong, Lithgow and Gosford, with the project commencing in 1999-2000.

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**MINISTER FOR SMALL BUSINESS AND MINISTER FOR TOURISM**  
**66 TOURISM NEW SOUTH WALES**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	9,350	9,847	<b>10,873</b>
Other operating expenses	35,155	35,334	<b>36,843</b>
Depreciation and amortisation	130	465	<b>882</b>
<b>Total Expenses</b>	<b>44,635</b>	<b>45,646</b>	<b>48,598</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	627	591	<b>596</b>
Investment income	300	260	<b>250</b>
Grants and contributions	5,867	5,535	<b>5,500</b>
Other revenue	315	579	<b>530</b>
<b>Total Retained Revenue</b>	<b>7,109</b>	<b>6,965</b>	<b>6,876</b>
<b>NET COST OF SERVICES</b>	<b>37,526</b>	<b>38,681</b>	<b>41,722</b>

**MINISTER FOR SMALL BUSINESS AND MINISTER FOR TOURISM**  
**66 TOURISM NEW SOUTH WALES**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	8,801	8,974	<b>10,151</b>
Other	34,705	34,563	<b>36,018</b>
<b>Total Payments</b>	<b>43,506</b>	<b>43,537</b>	<b>46,169</b>
<b>Receipts</b>			
Sale of goods and services	627	611	<b>596</b>
Other	5,782	5,725	<b>5,180</b>
<b>Total Receipts</b>	<b>6,409</b>	<b>6,336</b>	<b>5,776</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(37,097)</b>	<b>(37,201)</b>	<b>(40,393)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	...	...	<b>(1,612)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	...	...	<b>(1,612)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	36,146	36,424	<b>39,989</b>
Capital appropriation	...	...	<b>1,612</b>
Cash reimbursements from the Consolidated Fund Entity	209	293	<b>320</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>36,355</b>	<b>36,717</b>	<b>41,921</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(742)</b>	<b>(484)</b>	<b>(84)</b>
Opening Cash and Cash Equivalents	2,127	1,826	<b>1,342</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>1,385</b>	<b>1,342</b>	<b>1,258</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(37,526)	(38,681)	<b>(41,722)</b>
Non cash items added back	669	1,082	<b>1,531</b>
Change in operating assets and liabilities	(240)	398	<b>(202)</b>
<b>Net cash flow from operating activities</b>	<b>(37,097)</b>	<b>(37,201)</b>	<b>(40,393)</b>

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**MINISTER FOR SMALL BUSINESS AND MINISTER FOR TOURISM**  
**66 TOURISM NEW SOUTH WALES**

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	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	1,385	1,342	1,258
Receivables	450	684	784
Other	150	150	200
<b>Total Current Assets</b>	<b>1,985</b>	<b>2,176</b>	<b>2,242</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Cost/valuation	6,251	3,440	5,052
Accumulated depreciation	(1,498)	(1,087)	(1,969)
<b>Total Non Current Assets</b>	<b>4,753</b>	<b>2,353</b>	<b>3,083</b>
<b>Total Assets</b>	<b>6,738</b>	<b>4,529</b>	<b>5,325</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	435	880	848
Employee entitlements	584	650	680
Other	...	370	420
<b>Total Current Liabilities</b>	<b>1,019</b>	<b>1,900</b>	<b>1,948</b>
<b>Non Current Liabilities -</b>			
Employee entitlements	146	180	200
Other	...	780	660
<b>Total Non Current Liabilities</b>	<b>146</b>	<b>960</b>	<b>860</b>
<b>Total Liabilities</b>	<b>1,165</b>	<b>2,860</b>	<b>2,808</b>
<b>NET ASSETS</b>	<b>5,573</b>	<b>1,669</b>	<b>2,517</b>
<b>EQUITY</b>			
Accumulated funds	5,573	1,669	2,517
<b>TOTAL EQUITY</b>	<b>5,573</b>	<b>1,669</b>	<b>2,517</b>

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**MINISTER FOR SMALL BUSINESS AND MINISTER FOR TOURISM**  
**66 TOURISM NEW SOUTH WALES**

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**66.1 Development of the Tourism Industry**

**66.1.1 Strategic Planning**

Program Objective(s): To improve the yield from tourism and the quality of its contribution to the future development of New South Wales through the development of the tourism industry as detailed in the New South Wales Tourism Masterplan.

Program Description: Generation of a broadly based tourism industry and government commitment to the strategies of the New South Wales Tourism Masterplan.

	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<u>Outputs:</u>					
Tourism Masterplan actions initiated	no.	65	56	75	<b>70</b>
Key Government agencies implementing strategies which are consistent with Tourism Masterplan recommendations	no.	15	19	17	<b>17</b>
Funding Regional Tourism Plan implementation	no.	6	8	10	<b>7</b>
<u>Average Staffing:</u>	EFT	14	12	12	<b>19</b>

1998-99		1999-2000
Budget	Revised	Budget
\$000	\$000	\$000

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -					
Employee related	880	893			<b>1,025</b>
Other operating expenses	1,023	1,101			<b>1,258</b>
Depreciation and amortisation	10	14			<b>46</b>
<b>Total Expenses</b>	<b>1,913</b>	<b>2,008</b>			<b>2,329</b>

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**MINISTER FOR SMALL BUSINESS AND MINISTER FOR TOURISM**  
**66 TOURISM NEW SOUTH WALES**

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**66.1 Development of the Tourism Industry**

**66.1.1 Strategic Planning (cont)**

***OPERATING STATEMENT (cont)***

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases - other	6	66	<b>66</b>
Investment income	24	21	<b>25</b>
Grants and contributions	9	...	...
Other revenue	2	6	<b>2</b>
<b>Total Retained Revenue</b>	<b>41</b>	<b>93</b>	<b>93</b>

<b>NET COST OF SERVICES</b>	<b>1,872</b>	<b>1,915</b>	<b>2,236</b>
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**MINISTER FOR SMALL BUSINESS AND MINISTER FOR TOURISM**  
**66 TOURISM NEW SOUTH WALES**

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**66.1 Development of the Tourism Industry**

**66.1.2 Marketing**

Program Objective(s): To drive demand for the sales of New South Wales tourism products to achieve economic benefit throughout the State.

Program Description: Promotion of tourism in New South Wales through fostering development of a greater range of tourism products and marketing systems, such as co-operative advertising with industry partners, with the aim of attracting high yield markets. Expansion of the knowledge and distribution of the New South Wales product through wholesaling initiatives to increase sales. Encouragement of a wider distribution of tourism benefits throughout New South Wales by implementing the Regional Tourism Strategy.

<u>Outcomes:</u>	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
Marketing funds contributed by the tourist industry -					
In-kind	\$m	5.0	5.0	5.2	<b>5.2</b>
Cash	\$m	4.8	4.5	4.5	<b>4.5</b>
Product sales wholesale	\$m	4.6	6.0	9.5	<b>20.0</b>
Value of publicity generated through media and visiting journalist program activities -					
International	\$m	20.0	34.9	37.0	<b>45.0</b>
Domestic	\$m	10.0	10.5	7.9	<b>10.0</b>
Conference bids won for Sydney -					
Conferences	no.	34	24	45	<b>n.a.</b>
Delegates	thous	70	28	46	<b>n.a.</b>
Delegate days	thous	329	144	191	<b>n.a.</b>
Estimated value of conferences to the economy	\$m	205	112	135	<b>140</b>
Estimated value of Meetings, Incentives and Exhibition bids	\$m	n.a.	n.a.	79	<b>85</b>
<u>Outputs:</u>					
Expenditure value of promotional activities					
	\$m	11.2	11.5	12.1	<b>13.0</b>
Visiting journalists hosted					
International	no.	350	380	296	<b>400</b>
Domestic	no.	140	150	114	<b>125</b>

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**MINISTER FOR SMALL BUSINESS AND MINISTER FOR TOURISM**  
**66 TOURISM NEW SOUTH WALES**

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**66.1 Development of the Tourism Industry**

**66.1.2 Marketing (cont)**

New South Wales Conference - Delegates	no.	350	350	300	<b>350</b>
Usefulness of conference (rated good and excellent)	%	72	67	62	<b>67</b>
<u>Average Staffing:</u>	EFT	122	128	139	<b>152</b>

—1998-99—		<b>1999-2000</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses - Employee related	8,470	8,954	<b>9,848</b>
Other operating expenses	34,132	34,233	<b>35,585</b>
Depreciation and amortisation	120	451	<b>836</b>
<b>Total Expenses</b>	<b>42,722</b>	<b>43,638</b>	<b>46,269</b>

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases - other	69	69	<b>69</b>
Publication sales	2	1	<b>1</b>
Travel Centre commissions	550	455	<b>460</b>
Investment income	276	239	<b>225</b>
Grants and contributions	5,858	5,535	<b>5,500</b>
Other revenue	313	573	<b>528</b>
<b>Total Retained Revenue</b>	<b>7,068</b>	<b>6,872</b>	<b>6,783</b>
<b>NET COST OF SERVICES</b>	<b>35,654</b>	<b>36,766</b>	<b>39,486</b>

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<b>ASSET ACQUISITIONS</b>	...	...	<b>1,612</b>
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# SPECIAL MINISTER OF STATE

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## OVERVIEW

<i>Agency</i>	<i>Budget 1998-99 \$m</i>	<i>Budget 1999-2000 \$m</i>	<i>Variation %</i>
<b>Motor Accidents Authority</b>			
Total Expenses .....	19.6	17.7	(-) 10
Asset Acquisitions .....	0.1	0.1	(-) 44.4
<b>Total, Special Minister of State</b>			
Total Expenses .....	19.6	17.7	(-) 10
Asset Acquisitions .....	0.1	0.1	(-) 44.4

## MOTOR ACCIDENTS AUTHORITY

The Motor Accidents Authority of New South Wales (MAA) is a statutory corporation established under the *Motor Accidents Act 1988*.

The MAA monitors and manages the Motor Accidents Scheme under which competing licensed insurers sell Compulsory Third Party (CTP) Insurance (known as “Green Slips”) to the public in New South Wales. The MAA services the community in the following manner:

- ◆ reviews and monitors premiums, handles claims enquiries and complaints, manages the Nominal Defendant Scheme, collects and analyses statistics, monitors solvency and financial performance of insurers;
- ◆ educates and advises key groups, identifies special needs, supports and funds awareness and prevention, injury management and research projects;
- ◆ develops and implements public education about the Green Slip and road safety initiatives; and
- ◆ monitors and reviews legislation and legal developments as well as developing and coordinating policy.

## Expenditure Trends and Recent Developments

During 1998-99 the Board of the Authority responded to Government and community concern about rising Compulsory Third Party Insurance premiums by commissioning a review of the scheme. This involved the formation of a CTP Working Party. Appropriate legislation to reduce the average CTP insurance premiums was recently introduced into Parliament.

## **Strategic Directions**

The MAA's corporate goals are:

- ◆ to manage and monitor the NSW Motor Accidents Scheme effectively;
- ◆ to promote and fund appropriate injury management, road safety and public affairs projects/programs; and
- ◆ to continue to educate the NSW community about the Motor Accidents Scheme.

## **1999-2000 Budget**

### ***Total Expenses***

Total expenses for 1999-2000 are estimated at \$17.672 million. This is only a marginal increase on 1998-99 expenditure figure.

The MAA's income is derived primarily from 1 percent levy on gross CTP insurance premiums collected by the licensed insurers.

### ***Asset Acquisitions***

MAA's acquisition program relates solely to office related assets such as computer equipment and furniture (budgeted at \$50,000).

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**SPECIAL MINISTER OF STATE**  
**MOTOR ACCIDENTS AUTHORITY**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	...	5	1,050
Investment income	550	550	439
Retained taxes, fees and fines	14,603	14,603	16,533
Other revenue	30	30	26
<b>Total Retained Revenue</b>	<b>15,183</b>	<b>15,188</b>	<b>18,048</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee Related	2,757	2,873	3,062
Other operating expenses	16,782	14,113	14,507
Maintenance	44	44	52
Depreciation and amortisation	60	60	51
<b>Total Expenses</b>	<b>19,643</b>	<b>17,090</b>	<b>17,672</b>
Gain/(loss) on disposal of non current assets	...	(20)	...
<b>SURPLUS/(DEFICIT) BEFORE DISTRIBUTIONS</b>	<b>(4,460)</b>	<b>(1,922)</b>	<b>376</b>

**SPECIAL MINISTER OF STATE**  
**MOTOR ACCIDENTS AUTHORITY**

	1998-99		1999-2000 Budget \$000
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	...	5	1,050
Retained taxes	14,503	14,503	16,108
Other	1,547	581	460
<b>Total Receipts</b>	<b>16,050</b>	<b>15,089</b>	<b>17,618</b>
<b>Payments</b>			
Employee Related	2,734	2,728	3,025
Other	16,400	14,035	14,889
<b>Total Payments</b>	<b>19,134</b>	<b>16,763</b>	<b>17,914</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(3,084)</b>	<b>(1,674)</b>	<b>(296)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	11	...
Proceeds from sale of investments	4,322	...	...
Advance repayments received	...	109	...
Purchases of property, plant and equipment	(90)	(81)	(50)
Purchases of investments	(1,125)	...	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>3,107</b>	<b>39</b>	<b>(50)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>23</b>	<b>(1,635)</b>	<b>(346)</b>
Opening Cash and Cash Equivalents	68	145	10,951
Reclassification of Cash Equivalents	...	(12,441)	...
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>91</b>	<b>10,951</b>	<b>10,605</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	(4,460)	(1,922)	376
Non cash items added back	60	60	51
Change in operating assets and liabilities	1,316	188	(723)
<b>Net cash flow from operating activities</b>	<b>(3,084)</b>	<b>(1,674)</b>	<b>(296)</b>

**SPECIAL MINISTER OF STATE**  
**MOTOR ACCIDENTS AUTHORITY**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	91	10,951	10,605
Investments	300	...	...
Receivables	1,330	847	1,277
Other	369	351	592
<b>Total Current Assets</b>	<b>2,090</b>	<b>12,149</b>	<b>12,474</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Cost/valuation	617	355	405
Accumulated depreciation	(360)	(139)	(190)
Investments	1,680	...	...
<b>Total Non Current Assets</b>	<b>1,937</b>	<b>216</b>	<b>215</b>
<b>Total Assets</b>	<b>4,027</b>	<b>12,365</b>	<b>12,689</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	667	2,214	2,110
Employee entitlements	180	170	194
<b>Total Current Liabilities</b>	<b>847</b>	<b>2,384</b>	<b>2,304</b>
<b>Non Current Liabilities -</b>			
Employee entitlements	380	378	406
<b>Total Non Current Liabilities</b>	<b>380</b>	<b>378</b>	<b>406</b>
<b>Total Liabilities</b>	<b>1,227</b>	<b>2,762</b>	<b>2,710</b>
<b>NET ASSETS</b>	<b>2,800</b>	<b>9,603</b>	<b>9,979</b>
<b>EQUITY</b>			
Accumulated funds	2,800	9,603	9,979
<b>TOTAL EQUITY</b>	<b>2,800</b>	<b>9,603</b>	<b>9,979</b>

# MINISTER FOR TRANSPORT AND MINISTER FOR ROADS

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## OVERVIEW

<i>Agency</i>	<i>Budget 1998-99 \$m</i>	<i>Budget 1999-2000 \$m</i>	<i>Variation %</i>
<b>Department of Transport</b>			
Total Expenses .....	1,839.0	1,871.6	1.8
Asset Acquisitions .....	0.7	0.7	3.6
<b>Roads and Traffic Authority</b>			
Total Expenses .....	1,141.1	1,205.6	5.7
Asset Acquisitions .....	896.4	990.0	10.4
<b>Waterways Authority</b>			
Total Expenses .....	37.4	39.7	6.2
Asset Acquisitions .....	4.7	5.2	10.6
<b>Tow Truck Authority</b>			
Total Expenses .....	1.0	2.1	104.9
Asset Acquisitions .....	...	0.4	n.a.
<b>Marine Ministerial Holding Corporation</b>			
Total Expenses .....	48.6	38.9	(-) 20.1
Asset Acquisitions .....	12.9	40.2	212.0
<b>Total, Minister for Transport and Minister for Roads</b>			
Total Expenses .....	<b>3,067.1</b>	<b>3,157.9</b>	<b>3.0</b>
Asset Acquisitions .....	<b>914.7</b>	<b>1,036.5</b>	<b>13.3</b>

## DEPARTMENT OF TRANSPORT

The Department of Transport is responsible for the development and implementation of transport policies and plans and for the accreditation and regulation of transport providers. It is the contractor of public transport services provided to the people of New South Wales by Government-owned operators (SRA, STA) as well as private operators.

The Department also funds and project manages designated infrastructure on behalf of the Government. It administers over 2,000 bus contracts with private operators and several thousand contracts for private vehicle conveyance of school students. The Department is the Government's safety regulator for the rail industry and for passenger transport operators.

Since April 1999 the Department has assumed responsibility for port policy and regulatory issues by absorbing the maritime elements of the former Ministry for Forests and Marine Administration into the Department's structure.

The Department's focus is on the promotion, development and improvement of passenger and freight transport systems to reduce the public's private car dependency and its environmental impact. The strategy includes the provision of a safe, efficient and convenient transport network through improvements in planning, delivery and access of transport services and infrastructure. The Government's plan to achieve this transport system is outlined in the fully-funded 10 year construction plan *Action for Transport 2010* released in November 1998.

The Department supports the Minister for Transport in meeting the public transport needs of the people of New South Wales through the provision of expert advice and the development of major policy initiatives.

The Department is also responsible for co-ordinating the development and implementation of transport and traffic management plans to support the staging of major non-Olympic events, as well as assisting the Olympic Roads and Transport Authority.

The Department contracts for the provision of public transport services with both Government and private transport providers. All operators of long distance, tourist and regular bus services in New South Wales must obtain accreditation under the Passenger Transport Act. Performance based commercial and non-commercial contracts are issued to accredited route operators.

All funding arrangements for public and private transport services are undertaken on a commercial agreement basis to ensure greater accountability and transparency of funding by eliminating any cross subsidies between entities.

The Department has a policy and regulatory responsibility for other portfolio entities such as Rail Services Australia (RSA); the National Rail Corporation; the Sydney, Newcastle and Port Kembla Ports Corporations; and the Waterways Authority.

## **Expenditure Trends and Recent Developments**

### ***Policy***

The rail reforms introduced on 1 July 1996 have continued to improve the accountability, transparency and performance of the four rail entities. Recent improvements in service delivery include safety improvements such as the two security guards on every CityRail service from 7pm every night, and more regular services to Olympic Park Station. Over the last three years, patronage levels for both CityRail and State Transit buses and ferries have increased substantially.

The Government's transport plan for New South Wales, *Action for Transport 2010*, commits the Government to a statewide transport package which includes the expansion of the state's rail network, construction of a ninety kilometre Transitway network and enhancement of all passenger transport services.

The NSW Government is continuing to participate with the Commonwealth and other States in the reform program for the national standard gauge rail network. The development of the network requires a joint financial commitment from the Federal and State Government to the construction of a dedicated freight track through the Sydney area. The NSW Government will continue to press the Federal Government to develop a National Transport policy and to recognise and meet its associated financial responsibility.

### ***Infrastructure***

The major heavy rail infrastructure project to commence in 1999-2000 is the Parramatta Rail Link connecting Parramatta and Chatswood via Epping. The rail link will provide vital extra capacity to the CityRail network and improved public transport options for North-Western Sydney. The EIS is proceeding to public exhibition, with the rail line scheduled for operation by 2006.

### ***Services***

The improved quality, safety and reliability of transport services over recent years has resulted in increased patronage on public transport throughout Sydney.

The Department of Transport is managing an Integrated Ticketing project on behalf of all transport operators, both Government and privately owned. The aim of the project is to enable all travel on rail, light rail, bus and ferry services in the greater Sydney region to be made using a single contactless smart card. Tenders for delivery of the system were called in May 1999 with full system expected to be operating by 2002.

The Department of Transport is a major partner in the introduction of a new public transport information service (Integrated Transport Information Service). A new contract will be entered into which delivers an integrated service to the community which includes all public transport operators in the Greater Metropolitan Area (Newcastle, Sydney and Wollongong). The new service will commence in November 1999 and will enable integrated information to be accessed via a telephone service, the Internet and eventually information kiosks.

## **Strategic Directions**

### ***Action for Transport 2010***

The Department's principal responsibility in the next decade will be the implementation of the State Government's integrated transport plan *Action for Transport 2010*. The plan outlines a construction timetable for the development of new rail, light rail, rapid bus only transitways and cross regional bus services up to 2010 that will meet the needs of Sydney's growing population. Key areas of development are in Western and North Western Sydney which is currently relatively poorly serviced in terms of public transport.

The funding provided through *Action for Transport 2010* will help make regional centres more accessible for commuters, interstate visitors and international tourists, stimulating local economies and creating jobs. Key commitments include programs for maintaining rural rail lines and improving freight links to ports.

## **1999-2000 Budget**

### ***Total Expenses***

Budget initiatives in the public transport area in 1999-2000 focus on the key elements of *Action for Transport 2010* continuing improvements to the provision of public transport, including safety and reliability.

### ***Rail Services***

CityRail will continue to provide improved security for passengers with the provision of two security guards on every CityRail train from 7pm. Commuter services will be maintained and further expanded with completion of the Airport Link in March 2000.

CityRail will commence a \$40.9 million program to upgrade passenger information facilities and station signage across its entire network with \$18.4 million allocated in 1999-2000. A new style of passenger information system is currently being trialed at Martin Place Station.

This budget continues the NSW Government's commitment to maintaining and improving country transport services. The Government will provide recurrent funding of \$170 million to the Rail Access Corporation to maintain the rail infrastructure throughout rural New South Wales, and important passenger services, including the Broken Hill and Griffith service will continue to be provided by CountryLink.

Funding of \$76.5 million is provided for Freight Rail Corporation to continue providing carriage of freight that would otherwise not be commercially viable, primarily through rural New South Wales. This is in addition to the reduced costs that have been achieved by FreightCorp and passed on to its customers through lower freight charges, particularly rural businesses and farmers.

### *Bus and Ferry Services*

STA operates bus and ferry services in the Sydney and Newcastle metropolitan areas. Increased funding in 1999-2000 reflects the continued growth in patronage. Core patronage growth has increased between two percent and six percent over the last three years, with forecast increase of over two percent this year.

Increased patronage is being generated with the introduction of innovative new bus and ferry services, such as the recently introduced Coogee to Lilyfield, cross regional bus service and improved Parramatta River ferry services.

The new Parramatta River timetable was introduced in April 1999 in response to increased demand for ferry services on Parramatta River. To meet this demand, eight additional ferry services to Meadowbank were introduced and new stops introduced at Homebush Bay and Darling Harbour.

### *Other Scheme Payments*

The Government will continue its commitment to a wide range of concessions and subsidies to various groups throughout the State.

Payments to private operators and community groups are estimated to increase by \$1.7 million to \$53.6 million in 1999-2000, from the previous year. The payments include funding for concessions such as half-fare concessions for pensioners, transport subsidies provided under the Community Transport Program, Home and Community Care program and subsidies for half-fare taxi transport for persons unable to utilise public transport because of a disability.

The School Student Transport Scheme provides free travel to and from school for eligible students on Government and private bus, rail and ferry services, school charter services, long distance coaches and in private vehicles where no public transport services exist. School Student Transport Scheme payments (including SRA and STA) in 1999-2000 are estimated to total \$389.1 million, an increase of \$21.3 million on the previous year's expenditure.

Five year costs and trends within this scheme are as follows:

**Table 1: School Student Transport Scheme Costs**

		1995- 96	1996- 97	1997- 98	1998- 99	1999- 2000
Total student population (a)	'000	1,056.6	1,066.4	1085.5	1,096.5	1,103.7
Beneficiaries	'000	638.8	645.9	649.8	656.6	686.3
Total cost (b)	\$m	333.0	329.6	345.2	367.8	389.1
Total cost per beneficiary	\$m	521.3	510.3	531.2	563.4	567.0

(a) Source data from the Department of School Education

(b) Inclusive of payments to SRA and STA

Apart from increases in fares, expenditure increases are driven by growth in the total student population and an increasing demand for new services, part of which is generated by the decision of parents to send children to schools outside the local area.

### *Capital Grants to Infrastructure Providers*

The centrepiece of the Transport portfolio capital program is expansion of the rail network in accordance with the timetable outlined in the integrated transport plan, *Action for Transport 2010*.

Capital grants for the provision of infrastructure amount to \$317.6 million.

In support of the Government's strategy for public transport, outlined in *Action for Transport 2010* a program of heavy rail infrastructure has been funded in 1999-2000. The program includes the commencement of construction of the Parramatta Rail Line, electrification of the Dapto-Kiama line, improvements in the freight network, extension of the rail network to Bondi Beach and upgrading of selected rural rail lines, including Kandos-Gulgong.

The Government is committed to the re-opening of the disused rail line between Kandos and Gulgong. RAC will spend \$7.5 million on this project in 1999-2000. This work is aimed at providing improved passenger and freight services to the region. A further \$1.5 million has been allocated to allow the reopening of the Cowra to Blayney Rail Line.

Over the next year, \$26 million is provided for the initial design and construction of the Parramatta rail link project. This \$1.4 billion project will be a major expansion to Sydney's rail network and will relieve forecast rail congestion and provide rail services to new areas such as Macquarie University and North Ryde. The project is planned for operation by 2006.

In 1998-99, the State Rail Authority commenced a security upgrade of all 301 CityRail stations and carparks involving the installation of closed circuit television, high intensity security lighting, long line public announcement facilities and emergency help points. SRA's asset acquisition program provides for the completion of this program in the year 2000.

The State Rail Authority is continuing the Millennium train project that involves the planned acquisition of new suburban rail cars. The 1999-2000 program allocates \$4 million for further project development, with the first of the new cars due (under contracted arrangements) to be operating on the rail network in 2000.

Included in the State Rail Authority's asset acquisition program is \$70 million for the completion of the Airport Line (New Southern Railway) and associated East Hills line amplification work. Once completed the new line will cut the trip from Sydney Central to the Airport to just nine minutes. Five new stations are being built, including Green Square, Mascot and Wolli Creek.

Work on the East Hills Line will allow more trains to run from Campbelltown and Macarthur to the Central Business District. The Airport line project is a joint development by the private and public sectors. An additional \$16 million is provided for the continuing work on Stage 2 of the East Hills Line Amplification work.

The electrification of the Illawarra line between Dapto and Kiama is to be commenced with an allocation of \$4 million to the State Rail Authority. The project is planned for completion by 2002 and includes a new station and interchange at Oak Flats.

The upgrading of stations for Easy Access provides benefits to a large proportion of customers including people with disabilities, the aged and those carrying children or heavy luggage. Priority in the 1999-2000 program is on upgrading the higher patronage stations and key regional centres. A total of \$26.7 million is allocated to this program in 1999-2000 and includes construction work at Liverpool, Town Hall, Wynyard, Central and Ashfield Stations. SRA will continue planning, detailed design and preliminary construction work on other stations for easy access upgrades including Summer Hill, Beresfield, Katoomba and Rockdale.

An amount of \$8 million is provided for the extension of the Sydney Light Rail to Lilyfield in Sydney's inner west. This will provide access to high quality services from the inner western suburbs to the City.

The State Transit Authority is to commence a \$100 million program, over 10 years, for the purchase of 12 new Supercat ferries, refurbishment of Manly ferries, improved wharves and passenger security. An amount of \$12 million in 1999–2000 is to be set aside from the Authority's asset sales. The Government is committed to ongoing support of this program through provision of funding for the ferry purchases and refurbishment in subsequent years.

The need to upgrade the national rail freight network in the State is being addressed by the provision of \$10.4 million, to be administered by the Department of Transport, for improvement in major freight rail route arrangements.

Further improvements to public transport, notably those relating to Government bus and some ferry services, are not directly funded by Government capital grants, but are funded internally by the agencies involved. Works to be undertaken in 1999–2000 include acquisition of new buses for the STA fleet and the provision of security measures such as video surveillance cameras for buses and CCTV on wharves. By 2000 STA will have over 260 low floor, fully accessible and air conditioned buses in its fleet.

The Department of Transport will also continue its program of commuter carparking expansion and construction of bus and rail interchange facilities, funded through the Parking Space Levy and the Public Transport Infrastructure Fund. Work under this program will include the construction of carparking facilities at Kogarah and Holsworthy Stations, and the completion of Cabarita and Kissing Point wharves to encourage greater public transport use.

## **Asset Acquisitions**

In 1999-2000, the Department of Transport will purchase \$693,000 of plant and equipment.

## **ROADS AND TRAFFIC AUTHORITY**

The Roads and Traffic Authority (RTA) of New South Wales manages the State's road and traffic systems. The RTA focuses on three main areas of business: road safety and traffic management; road network infrastructure; and driver and vehicle policy and regulation. It is responsible for the maintenance and development of 20,770 km of State Roads including National Highways in New South Wales. It provides funding assistance to Local Councils for Regional Roads and to a limited extent, for Local Roads.

### **Expenditure Trends and Recent Developments**

The projected total roads program for 1998-99 is \$2,158.2 million, an increase of \$102.6 million over 1997-98.

Operating expenses for 1998-99 are estimated at \$1,242.5 million and include \$107.7 million to meet debt servicing costs.

Capital expenditure, including asset acquisitions of \$847.0 million for 1998-99, is \$915.7 million. This projected capital expenditure (in addition to the RTA's operating costs of maintaining roads and providing services to the community) will result in a total Capital and Maintenance Program for 1998-99 of \$1,794.1 million - an increase of \$103.2 million over 1997-98.

In 1998-99, the RTA implemented a 'come and go' facility with Treasury Corporation using \$150 million of investments. This resulted in an interest saving of \$2.5 million in 1998-99 with further savings in following years. The facility will be drawn down over the next 2-3 years.

The M4/M5 Cashback Scheme was introduced on 1 January 1997 to reimburse tolls paid by motorists driving vehicles privately registered in New South Wales on the M4 and M5 Motorways. Expenditure under the Scheme is expected to be \$30 million in 1998-99.

The RTA is leading road reform to achieve nationally consistent road transport law to deliver efficiency, productivity and road safety benefits to New South Wales. The RTA has significantly progressed the Second Heavy Vehicle Reform Package and Legislative Reform and commissioned the National Exchange of Driver and Vehicle Information System (NEVDIS). The RTA has also sought to reduce vehicle theft through initiatives such as the Written-Off Vehicle Register.

New arrangements for the management of speeding heavy vehicles will also be implemented, including advanced detection technology.

The RTA is working to improve access to driver and vehicle services and maintain a high standard of customer service. Activities aimed at improving services include:

- ◆ Trialing a network of Government Access centres for people in remote areas;
- ◆ Ongoing customer service training and management development programs for staff; and
- ◆ Implementation of workplace reform initiatives in motor registries to match staffing with peak periods of customer demand.

## **Agency Strategic Directions**

The RTA's first funding priority is to maintain the condition and value of the NSW road infrastructure and improve the safety of the road network. The RTA aims to achieve its goal of reducing the road toll by improving driver behaviours, ensuring vehicles have state of the art protective measures and designing new roads to minimise the impact of any accident.

The RTA has a strong commitment to providing a high level of customer service. Examples of innovations to improve service delivery include the delivery of vehicle transaction services over the telephone and Internet and the use of Motor Registries as a 'one stop shop' for the RTA.

A priority for road development to ensure better passenger and freight movements and enhance regional tourism opportunities is the upgrade of the road corridor along the eastern seaboard, specifically the Pacific Highway, Princes Highway and Great Western Highway.

As economic growth continues, road travel is expected to increase. A key challenge for the RTA is to encourage people to use cars less and opt for the use of public transport, bicycles and walking. This Budget provides for improved facilities for pedestrians and cyclists through the development and implementation of pedestrian crossing treatments, new cycle-ways and other bicycle facilities such as parking and cycleway improvements. The RTA's Public Transport Infrastructure Improvement Program is improving efficiency and priority for buses through the implementation of bus lanes, transit lanes, special priority 'B' signals and bus bays.

In order to make it more convenient for people to transfer between private and public transport the RTA is implementing interchanges and commuter car parks. The RTA is also continuing the promotion of tele-working and car-pooling to reduce car usage. The above measures contribute to the achievement of the air quality targets in the Government Action for Air Plan, by reducing the annual growth in vehicle kilometres travelled. The success of bus only lanes is demonstrated by the fact that the Harbour Bridge bus lane moves more people during peak hour than all other lanes combined during the same period.

As part of the Vehicle Emissions Inspection and Maintenance Program, the RTA will commission a number of vehicle emissions testing sites throughout Sydney and develop an effective in-service emissions test for diesel engines.

## ***Action for Transport***

In November 1998 the Government released integrated transport plans aimed at improving the New South Wales transport network. These Plans were:

- ◆ *Action for Transport 2010 – An Integrated Transport Plan for NSW; and*
- ◆ *Action for Transport 2010 – An Integrated Transport Plan for Sydney.*

The Plans will be implemented by a group of transport agencies including the RTA, Department of Transport, State Rail Authority, Rail Access Corporation and State Transit Authority and emphasise the need for an integrated approach across all transport modes and commit the Government to a 10-year program of infrastructure investment. This program will develop the State's transport links to support the Government's overall goals for: economic development and jobs; social justice; environmental protection; and improved financial performance of Government.

*Action for Transport 2010* forms the basis for planning within the RTA, with the RTA's *Strategic Plan 1998-2003* making a commitment to implement the strategies contained in this document.

*Action for Transport 2010* addresses the transport needs of the State with detailed proposals for each of the eight regions including Sydney. It also includes a number of major road initiatives to support rural and regional industries, including a \$100 million average annual Rebuilding Country Roads Program over the next 10 years.

Some of the roads that will be targeted in the initial stage include:

- ◆ Inverell to Moree;
- ◆ Narrabri to Wee Waa;

- ◆ Gunnedah to Narrabri;
- ◆ Cowra to Bathhurst;
- ◆ Dubbo to Bathhurst; and
- ◆ Tamworth to Gunnedah.

*Action for Transport 2010* commits the Government to a transport package, which includes a number of major road projects and the development of Rapid Bus-Only Transitways throughout Sydney.

Road projects identified for Sydney include:

- ◆ Ninety kilometres of rapid bus-only transitways across Western Sydney linking Parramatta, Strathfield, St Marys, Blacktown, Castle Hill, Wetherill Park, Liverpool and Mungerie Park; and
- ◆ Major roads projects such as the Cross City Tunnel, the M5 East, and the federally funded Western Sydney Orbital.

### **1999-2000 Budget**

The RTA's 1999-2000 Roads Program Budget of \$2,265.0 million provides for the continued reimbursement of Commonwealth fuel taxes to be allocated to the Roads Program. In addition, the revenue from registration and transfer fee increases introduced in February 1998 has been included for 1999-2000. This increase in fees expires in June 2000.

## **Total Expenses**

The Budget for total expenses in 1999-2000 will increase by \$64.5 million to \$1,205.6 million (5.7 percent) compared to the 1998-99 Budget. Part of this increase is due to funding for natural disasters and enhancements to the provision of motor registry services.

Implementation of effective road safety programs to reduce road deaths, serious injuries and crashes in New South Wales are another priority area for the RTA. Initiatives to achieve improvements in road safety include:

- ◆ an increase in the level of Police enforcement for road safety (\$3 million);
- ◆ continuing encouragement of participation by the community (\$1.5 million);
- ◆ provision of road safety education for children through schools (\$3.9 million);
- ◆ an integrated program to counter excessive speeding (\$13.2 million);
- ◆ further development of the capacity of local government to deliver road safety programs at community level (\$3.5 million); and
- ◆ encouraging consumers to purchase safer vehicles (\$1.0 million).

The Road Blackspot Program will be funded for \$20.5 million for accident blackspot treatment and road safety improvements and will compliment major works. The Program includes work on the Pacific Highway at Bulahdelah, work at Ewingsdale near Byron Bay and work on the Great Western Highway at Faulconbridge and Warrimoo.

A \$3.8 million blackspot program for bus stops will target improvements to safety for bus users at, and around, bus stop locations. The program will contribute to the safety of school children through a number of initiatives implemented at school frontages. These initiatives aim to raise motorist awareness of school children, particularly during times of high volume school bus activity.

A major influence on the New South Wales economy and Australian economy is the availability of a road transportation network in sound condition. In New South Wales, total vehicle operating costs are currently estimated at \$9 billion each year. These costs can be reduced by maintaining the condition of roads.

The transportation of goods incurs vehicle operating costs such as fuel, tyres, oil, wear and tear on vehicles and vehicle depreciation that are directly related to the condition of the road surface. The RTA aims to balance the savings made in operating costs against the cost of providing smoother roads. A key priority is to maintain road assets at minimum whole of life cost with the objective of increasing customer satisfaction, reducing vehicle operating costs and improving the efficiency of the network. Since 1995, the proportion of the Country State Roads network having "Good" smoothness has increased from 87 percent to 89 percent.

A total of \$11.6 million will be provided to continue expansion of quality bicycle networks, the promotion of bicycle network usage, safe cycling, and education in the Roads Program.

Pedestrians comprise the largest single road-user group. Pedestrian initiatives are being implemented to enhance pedestrian access and safety and improve urban amenity. Initiatives for pedestrians with special needs (such as reduced vision or impaired mobility) are a key priority for RTA programs.

During 1999-2000, the M4/M5 Cashback Scheme payments are expected to continue to increase, with total costs estimated at \$35.0 million. This increase is due to increased traffic flows and the resultant increase in claimants.

### ***Asset Acquisition***

The Budget for asset acquisitions in 1999-2000 will increase by \$93.6 million to \$990 million compared to the 1998-99 Budget. This is due to the implementation of *Action for Transport 2010* initiatives.

The RTA's Road Network Development Program will provide safer roads, promote economic growth, improve accessibility and assist regional development. The Program continues to fund works in progress and commence other works to meet Government commitments.

This Budget will continue the RTA's commitment to providing better road infrastructure for rural and regional New South Wales. The Rebuilding Country Roads Program will target spending on key regional routes, strengthening, widening and undertaking initial sealing of roads, and replacing timber bridges. A total of \$129 million will be provided between 1998-99 and 2002-03 to restore and, where necessary, replace 140 country timber bridges. Examples of works in this area include Sandy Creek on the Bruxner Highway near Tabulam, Camp, Middle and Nogulga Creeks on the Gwydir Highway west of Grafton, and Harts Gully on the Princes Highway south of Bega.

The Public Transport Infrastructure Improvement Program will receive \$36 million in 1999-2000. The aim of this program is to improve efficiency and priority for buses through the implementation of bus lanes, transit lanes, special priority 'B' signals and bus bays. Examples include the Eastern Distributor/Moore Park Bus Priority Work and Victoria Road Transit Lane enhancement. In 1999-2000 the RTA will continue development of the Liverpool to Parramatta Transitway.

Increased road travel has necessitated a focus on the efficient management of traffic flow to not only meet road user expectations but reduce the adverse impacts on the environment. A total of \$32 million will be allocated in order to improve the reliability of travel times, average speeds and management of traffic where incidents occur. This funding will be used for the operation of a new Transport Management Centre and will incorporate a centralised computer system to manage the incident detection and driver information system. It will also fund the provision of a specialist on-site traffic management service, incorporating full-time RTA traffic commanders and Motorist Assistance and Traffic Emergency Services (MATES) patrols on key routes.

Capital traffic management improvements will also be targeted to principal transport routes and include intersection improvements, upgrading and fine-tuning of the coordinated traffic signal system and provision of a network of Variable Message Signs.

The Pacific Highway Upgrading Program provides for continuation of State funding of \$160 million per annum for State-funded works and the State's share of joint State/Federal projects.

In 1999-2000, major State-funded works in progress with a value of \$100 million will include:

- ◆ Duplication between Raymond Terrace and Karuah;
- ◆ Final stage of Taree Bypass;
- ◆ Widening between Bray Street and Arthur Street, Coffs Harbour;
- ◆ The Tyndale realignment;
- ◆ Eversons Creek overtaking lanes;
- ◆ The Byron's Lane realignment; and
- ◆ Overtaking lanes north of Grafton.

Funding will include provision for environmental protection and mitigation measures for water quality, traffic noise and flora and fauna conservation as the development proceeds.

A total of \$60 million will be provided by the State for joint projects under the joint State/Federal Program. Major works to be undertaken under the Program include the:

- ◆ Raymond Terrace Bypass;
- ◆ Bulahdelah to Coolongolook Freeway;
- ◆ Upgrading in Coffs Harbour between Lyons and Englands Roads;
- ◆ Ewingsdale Interchange at the Byron Bay turn-off; and
- ◆ Commencement of the deviation from Yelgun to Chinderah.

Upgrading of the Summerland Way (in northern New South Wales) and the Golden Highway (Dubbo-Newcastle) will continue. Sealing of the East West Route from Bourke to Narrabri and the Cobb Highway to Ivanhoe and the Kidman Way in western New South Wales will be completed in 1999-2000.

The Government's commitment to the Western Sydney Improvement Program was fulfilled in 1998-99. This Program was designed to meet the Government's commitment to invest an average of \$145 million per annum over four years for roads in that area and will continue in 1999-2000.

Key projects currently in progress under the Program include:

- ◆ Construction of the Liverpool to Parramatta Transitway;
- ◆ Widening of Old Windsor Road from Abbots Road to Sunnyholt Road and improvements at the intersection of Windsor Road and Schofields Road;
- ◆ Widening of Castlereagh Road from Jane Street to McCarthys Lane;
- ◆ Upgrading of Cowpasture Road between Camden Valley Way and Horsley Drive;
- ◆ Widening of Horsley Drive, a new rail overpass at Carramar and improvements at the Wallgrove Road intersection;
- ◆ Widening of the rail bridges on Campbelltown Road at Leumeah;
- ◆ Upgrading of Elizabeth Drive from Cabramatta to Cowpasture Road;

- ◆ Widening of Heathcote Road between Macarthur Drive and the M5;
- ◆ Widening of The Northern Road between Smith Street and the M4; and
- ◆ Provision of noise walls on the M4 Viaduct at Granville.

Other major works in the Sydney area include the:

- ◆ City West Link Road from Balmain Road to Boomerang Street;
- ◆ Commencement of cycleways between Darlinghurst and Mascot, Bexley and Mascot, Church Street to Stubbs Street, Parramatta, and Victoria Road to Anzac Bridge;
- ◆ Construction of a new bridge and approaches over the Woronora River, Woronora; and
- ◆ Construction of the M5 East from Beverly Hills to Mascot.

In 1999-2000 a 12-year program to upgrade the Penrith to Orange route will commence with additional funding to be contributed by the Commonwealth as a Road of National Importance. Work to be undertaken includes:

- ◆ Improvements at Blaxland;
- ◆ Widening of the Great Western Highway at Warrimoo; and
- ◆ Widening at Falconbridge.

Planning will continue for future improvements from Falconbridge to Lithgow.

In 1999-2000 the RTA will continue the \$44.6 million Road Improvement Program as part of the Hawkesbury Nepean Flood Plain Strategy which is coordinated by the Department of Land and Water Conservation.

In the Hunter and Central Coast, work will continue on:

- ◆ West Charlestown Bypass;
- ◆ Major intersection improvements on The Entrance Road at Carlton Road and at Serpentine Road;
- ◆ Upgrading on Avoca Drive at Sun Valley Road;
- ◆ Widening the Pacific Highway at Wyoming;
- ◆ Widening of Main Road at Cardiff;

- ◆ Development of a new link road at Stewart Street, Newcastle; and
- ◆ Planning for a variety of other works in the Central Coast//Hunter/Maitland areas.

In the Illawarra, South Coast and Southern Highlands work will include:

- ◆ Providing new ramps to the F6 Freeway at Helensburgh;
- ◆ Commencement of the Government's \$380 million ten year program to upgrade the Princes Highway including:
  - Construction of a new interchange at the Princes Highway and Lakes Entrance Road;
  - Overtaking lanes on the Princes Highway at Milton and Alsops Creek; and
  - Realignments at Gerringong and between Mogo and Moruya;
- ◆ Duplication of Lanyon Drive at Queanbeyan; and
- ◆ Realignment of the Illawarra Highway (east of Robertson) and the Crookwell Road (north of Goulburn).

On the National Highways system, construction is expected to continue on the:

- ◆ Lake George and Sutton to ACT border dual carriageways on the Federal Highway;
- ◆ Bookham Bypass and South Gundagai interchange on the Hume Highway;
- ◆ F3 driver aid system between Wahroonga and Calga;
- ◆ Widening of the New England Highway between Wilburtree St and Scott Rd Tamworth;
- ◆ Widening of the Cumberland Highway between The Horsley Drive and Merrylands Road in Western Sydney; and
- ◆ Stabilising of rock cuttings on the F3 south of the Hawkesbury River.

The Hume Highway Albury to Wodonga project is expected to commence in 1999-2000. All proposed works on the National Highways system are, however, subject to Federal allocation of funds.

## **WATERWAYS AUTHORITY**

The Waterways Authority is responsible for leading and advocating the integrated management of navigable waters of New South Wales. The Authority is responsible for all waterways management functions under the marine legislation relating to commercial vessels and recreational boats. This involves the promotion of safety and education on the water and enforcement of marine safety and environmental legislation and regulations.

The Waterways Authority also manages land vested in the Marine Ministerial Holding Corporation and provides the Sydney Harbour Cleaning Service. The Authority is involved in the provision of infrastructure through the Waterways Asset Development and Management Program.

### **Expenditure Trends and Recent Developments**

The Authority was established on 1 July 1995 under the *Ports Corporatisation and Waterways Management Act 1995*. From 1997-98, the Authority has operated on a self-funding basis. An estimated increase in expenses during 1999-2000 of 6.2 percent is partly due to the costs related to the Sydney 2000 Olympics Games, funding for which is received from the Consolidated Fund.

An agreement was entered into with the Marine Ministerial Holding Corporation in 1998, under which the Authority retains its management and administrative costs from property rental revenues collected.

### **Strategic Directions**

The Authority is committed to improving operating efficiency by providing quality customised client services. The corporate planning framework encompasses a focus on client service, business process innovation, financial performance and organisational health, which are the Authority's corporate objectives.

The Waterways Authority is committed to working with all sectors of the boating community, marine industry, and all levels of government to strive for equity of use, safety and environmental sustainability. The Authority is committed to forming partnerships with stakeholders and clients to achieve the best outcome for the boating community.

The Waterways Authority has a pivotal role in the management of on-water activities for the 2000 Olympic Games which includes Harbour command and control, specific crowd control, and the challenge of coordinating the provision of infrastructure and support services for super yachts and other visiting vessels.

## **1999-2000 Budget**

### ***Total Expenses***

Total expenses in 1999-2000 are expected to be \$39.7 million which includes the provision of recreational boating functions including the promotion of safety on the water through patrols, education, seminars, publications, compliance and enforcement activities.

Funding from Consolidated Fund for the Waterways Authority's participation in the Sydney 2000 Olympics Games and the Community Awareness Program Water Safety Package is included in these Estimates. To generate sufficient revenue to fund operating and capital expenditure, the Authority's core business revenues are derived from charges collected from commercial vessels and recreational boating customers.

### ***Asset Acquisition***

The Authority gives priority to the renewal of assets such as vehicles and vessels for regulatory compliance and operational requirements. This priority is maintained in the Authority's capital strategy.

The asset acquisition program for 1999-2000 is expected to be \$5.2 million. This includes amounts for the purchase of vessels and outboard motors (\$1.1 million), the continued development of the integrated management system (\$0.2 million) and the integrated graphical leasing system (\$0.4 million), installation of navigational aids (\$0.3 million), mooring facilities (\$0.3 million), boat ramp (\$0.3 million), and sewage pumpout jetty (\$0.3 million).

The Waterways Authority will allocate an additional \$2.67 million for the construction of berthing wharves at Rozelle. These will be funded through the monies received for the use of these wharves.

## **TOW TRUCK AUTHORITY**

The Tow Truck Authority of New South Wales is responsible for the administration of the *Tow Truck Industry Act 1998* and Tow Truck Regulation 1999. It replaces the former Tow Truck Industry Council of New South Wales. The Authority aims to provide the highest standard of consumer protection, safety and competency by the towing industry through regulation, enforcement and education.

## Recent Developments

After extensive consultation by the Anderson Committee within the Tow Truck industry and community, the *Tow Truck Industry Act 1998* was enacted. The Act provides a regulatory framework for bringing about real and long lasting reforms in the towing industry.

## Strategic Directions

The focus of the Authority in 2000 is the effective management of the industry through compliance with the new Regulations and management of the proposed Job Allocation Scheme. The Authority and the Tow Truck Industry Advisory Council will continue to consult with the industry and the community to improve the operations of the tow truck industry. Given the broad scope of the reform program, the Authority structure has not been finalised, however staff levels will be kept to a minimum to ensure that industry compliance mechanisms are economic and effective.

## 1999-2000 Budget

The 1999-2000 Budget responds to the needs of the Towing Reform Program. The Authority is working to improve Tow Truck operators' knowledge of the Act and Regulations. The budget also includes the essential funding required to meet the establishment costs of the Job Allocation Scheme. It is anticipated that some of these establishment costs will be recouped in future years. The Tow Truck Authority is totally self funding, with projected expenses for 1999-2000 estimated at \$2.1 million.

## MARINE MINISTERIAL HOLDING CORPORATION

The Marine Ministerial Holding Corporation (MMHC) was established as a statutory body under the *Ports Corporatisation and Waterways Management Act, 1995*, and is managed by the Department of Transport on behalf of the Minister for Transport.

Following the abolition of the former Maritime Services Board, the MMHC has inherited, in addition to a number of actual and contingent liabilities, the following:

- ◆ land which is not currently used for port purpose but is strategically important for future port development;

- ◆ wetlands, which include the beds of the major ports and parts of waterways such as Sydney Harbour, Botany Bay, Hunter River and Port Kembla;
- ◆ non-operational properties which are surplus to the requirements of the port corporations (e.g. Walsh Bay, Woolloomooloo Bay); and
- ◆ assets deemed to be regulatory in nature, including navigation aids and wharf facilities for regional ports of Yamba and Eden, and a range of public wharves and jetties in the major port areas.

## **Expenditure Trends and Recent Developments**

Major maintenance programs and projects affect annual operating expenditure. The major items of expenditure are maintenance and depreciation on the MMHC's property, interest costs on the Maritime Centre lease (Kent Street, Sydney, office building) and management fees paid to the Waterways Authority and the Department of Transport for managing MMHC assets and liabilities.

## **Strategic Directions**

The MMHC is responsible for ensuring the sustainable use and optimum return on its assets to meet environmental, economic and social expectations. Due to the nature of its assets, the management of the MMHC involves a mix of regulatory functions (i.e. development control of wetlands and as the owner of regulatory assets) and commercial functions (i.e. as owner of strategic port land and non-core commercial assets).

Accordingly, the MMHC's strategic focus is mainly on:

- ◆ managing and planning current and future usage of MMHC assets;
- ◆ monitoring and responding to environmental issues and impacts;
- ◆ acting as a delegated approval authority for certain developments on the harbour and foreshore, and which are assessed under relevant environmental plans; and
- ◆ managing and monitoring private and public sector developments on MMHC land.

## **1999-2000 Budget**

### ***Total Expenses***

Total expenses for 1999-2000 is estimated to be \$38.9 million, a decrease of 20.1 percent on 1998-99 mainly due to enhanced maintenance costs associated with the upgrade of ferry terminals at Circular Quay.

Major responsibilities in 1999-2000 include:

- ◆ sediment remediation at Homebush Bay;
- ◆ Circular Quay wharf maintenance;
- ◆ repairs to Goodwood island wharf at Yamba;
- ◆ repairs to Walsh Bay wharves and seawalls; and
- ◆ redevelopment of Darling Harbour wharves nine and ten.

### ***Asset Acquisitions***

Total asset acquisitions for 1999-2000 is estimated to be \$40.2 million, an increase of \$27.3 million on 1998-99. The increase is mostly due to the commencement of works on Darling Harbour wharves nine and ten in 1999-2000.

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS****67 DEPARTMENT OF TRANSPORT**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	18,108	22,075	<b>18,578</b>
Other operating expenses	9,068	15,801	<b>9,714</b>
Maintenance	127	127	<b>57</b>
Depreciation and amortisation	971	971	<b>1,027</b>
Grants and subsidies	1,806,628	1,851,694	<b>1,833,289</b>
Other expenses	4,098	6,290	<b>8,958</b>
<b>Total Expenses</b>	<b>1,839,000</b>	<b>1,896,958</b>	<b>1,871,623</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	348	2,491	<b>2,774</b>
Investment income	1,203	2,404	<b>1,242</b>
Retained taxes, fees and fines	...	1,740	<b>1,740</b>
Grants and contributions	25,423	30,747	<b>18,602</b>
Other revenue	2,158	4,746	<b>4,576</b>
<b>Total Retained Revenue</b>	<b>29,132</b>	<b>42,128</b>	<b>28,934</b>
<b>NET COST OF SERVICES</b>	<b>1,809,868</b>	<b>1,854,830</b>	<b>1,842,689</b>

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**

**67 DEPARTMENT OF TRANSPORT**

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	1998-99	1999-2000	
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	15,942	19,642	<b>16,739</b>
Grants and subsidies	1,806,628	1,851,694	<b>1,833,289</b>
Other	13,109	23,365	<b>18,520</b>
<b>Total Payments</b>	<b>1,835,679</b>	<b>1,894,701</b>	<b>1,868,548</b>
<b>Receipts</b>			
Sale of goods and services	146	2,441	<b>2,724</b>
Other	28,700	35,442	<b>21,225</b>
<b>Total Receipts</b>	<b>28,846</b>	<b>37,883</b>	<b>23,949</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(1,806,833)</b>	<b>(1,856,818)</b>	<b>(1,844,599)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	85	80	<b>120</b>
Purchases of property, plant and equipment	(719)	(763)	<b>(693)</b>
Purchases of investments	...	...	<b>(1)</b>
Advances made	(143)	(342)	<b>(299)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(777)</b>	<b>(1,025)</b>	<b>(873)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	1,788,570	1,837,505	<b>1,820,381</b>
Capital appropriation	13,711	13,706	<b>23,340</b>
Cash reimbursements from the Consolidated Fund Entity	303	496	<b>300</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>1,802,584</b>	<b>1,851,707</b>	<b>1,844,021</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(5,026)</b>	<b>(6,136)</b>	<b>(1,451)</b>
Opening Cash and Cash Equivalents	21,211	19,894	<b>13,758</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>16,185</b>	<b>13,758</b>	<b>12,307</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(1,809,868)	(1,854,830)	<b>(1,842,689)</b>
Non cash items added back	2,826	(1,705)	<b>(1,766)</b>
Change in operating assets and liabilities	209	(283)	<b>(144)</b>
<b>Net cash flow from operating activities</b>	<b>(1,806,833)</b>	<b>(1,856,818)</b>	<b>(1,844,599)</b>

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**

**67 DEPARTMENT OF TRANSPORT**

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	1998-99	1999-2000	
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	16,185	13,758	<b>12,307</b>
Investments	1,633	2,556	<b>2,856</b>
Receivables	2,549	5,466	<b>6,016</b>
Other	9,822	8,989	<b>8,989</b>
<b>Total Current Assets</b>	<b>30,189</b>	<b>30,769</b>	<b>30,168</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Cost/valuation	8,494	16,435	<b>21,446</b>
Accumulated depreciation	(6,584)	(5,425)	<b>(6,377)</b>
Investments	97,400	97,400	<b>97,400</b>
Receivables	140	246	<b>166</b>
<b>Total Non Current Assets</b>	<b>99,450</b>	<b>108,656</b>	<b>112,635</b>
<b>Total Assets</b>	<b>129,639</b>	<b>139,425</b>	<b>142,803</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	26,797	29,895	<b>30,218</b>
Employee entitlements	1,400	1,581	<b>1,766</b>
Other	167	183	<b>183</b>
<b>Total Current Liabilities</b>	<b>28,364</b>	<b>31,659</b>	<b>32,167</b>
<b>Non Current Liabilities -</b>			
Other	214	198	<b>16</b>
<b>Total Non Current Liabilities</b>	<b>214</b>	<b>198</b>	<b>16</b>
<b>Total Liabilities</b>	<b>28,578</b>	<b>31,857</b>	<b>32,183</b>
<b>NET ASSETS</b>	<b>101,061</b>	<b>107,568</b>	<b>110,620</b>
<b>EQUITY</b>			
Accumulated funds	101,061	107,568	<b>110,620</b>
<b>TOTAL EQUITY</b>	<b>101,061</b>	<b>107,568</b>	<b>110,620</b>

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## MINISTER FOR TRANSPORT AND MINISTER FOR ROADS

### 67 DEPARTMENT OF TRANSPORT

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#### 67.1 Development, Co-ordination and Planning of Transport Services

##### 67.1.1 Development, Co-ordination and Planning of Transport Services

Program Objective(s): To meet the transport needs of the New South Wales community in an optimal way, balancing social and economic objectives.

Program Description: Development of transport objectives in New South Wales and the overall strategies and policies for achieving them. Advice to the Minister, implementation of self-regulation by the private sector. Development of appropriate monitoring and regulatory activities.

(EFT)	Average Staffing	
	1998-99	1999-
2000		
<u>Activities:</u>		
Transport services	126	112
Transport planning	9	10
Policy and projects	36	29
Transport Safety Bureau	27	22
Transport Data Centre	13	13
Maritime asset management	19	17
Corporate services	33	24
Other	12	10
	<u>275</u>	<u>237</u>

1998-99		1999-2000
Budget	Revised	Budget
\$000	\$000	\$000

#### **OPERATING STATEMENT**

##### **Expenses -**

Operating expenses -			
Employee related	18,108	22,075	<b>18,578</b>
Other operating expenses	9,068	15,801	<b>9,714</b>
Maintenance	127	127	<b>57</b>
Depreciation and amortisation	971	971	<b>1,027</b>

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS****67 DEPARTMENT OF TRANSPORT**

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**67.1 Development, Co-ordination and Planning of Transport Services****67.1.1 Development, Co-ordination and Planning of Transport Services  
(cont)****OPERATING STATEMENT (cont)**

Grants and subsidies			
Light Rail project	...	900	...
Newcastle Port Corporation - lease administration fee	115	115	130
Parramatta to Chatswood rail link - capital grant	...	2,500	26,000
Grants for capital purposes	1,178	1,178	1,507
Public transport infrastructure	40,607	39,424	20,617
Other expenses			
Rail Reform Payments	...	302	...
Integrated Transport Information Service	...	...	3,000
Refunds and remissions of Crown revenue	100	250	100
Taxi Advisory Council	...	1,740	1,740
<b>Total Expenses</b>	<b>70,274</b>	<b>85,383</b>	<b>82,470</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Recoupment of administration costs	...	2,083	2,394
Port safety operating licence	148	148	176
Minor sales of goods and services	200	260	204
Investment income	1,203	2,404	1,242
Retained taxes, fees and fines	...	1,740	1,740
Grants and contributions	15,695	19,124	7,693
Other revenue	2,158	4,746	4,576
<b>Total Retained Revenue</b>	<b>19,404</b>	<b>30,505</b>	<b>18,025</b>
<b>NET COST OF SERVICES</b>	<b>50,870</b>	<b>54,878</b>	<b>64,445</b>
<b>ASSET ACQUISITIONS</b>	<b>719</b>	<b>763</b>	<b>693</b>

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**67 DEPARTMENT OF TRANSPORT**

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**67.2 Provision of Transport Services**

**67.2.1 Assistance for General Track and Freight Services**

Program Objective(s): To assist freight transport users confronted with long distances to markets and ports, and to maintain the rail network at its existing standard.

Program Description: Provision of subsidies to FreightCorp for rail freight services which it would not otherwise provide at the price charged to freight users, and a subsidy to the Rail Access Corporation to ensure rail infrastructure is maintained at its existing standard.

1998-99		1999-2000
Budget	Revised	Budget
\$000	\$000	\$000

***OPERATING STATEMENT***

**Expenses -**

Grants and subsidies			
Freight Rail Corporation services	80,000	80,000	<b>76,500</b>
Rail Access Corporation - line services	175,000	175,000	<b>170,950</b>
<b>Total Expenses</b>	<b>255,000</b>	<b>255,000</b>	<b>247,450</b>
<b>NET COST OF SERVICES</b>	<b>255,000</b>	<b>255,000</b>	<b>247,450</b>

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## MINISTER FOR TRANSPORT AND MINISTER FOR ROADS

### 67 DEPARTMENT OF TRANSPORT

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#### 67.2 Provision of Transport Services

##### **67.2.2 Purchase of Public Transport Services**

Program Objective(s): To improve community mobility on public and private transport.

Program Description: Provision of funds to the State Rail Authority, State Transit Authority, Rail Access Corporation and private transport operators for services and concessions which would not otherwise be provided by them at the current fare and/or service levels, and for new rail infrastructure, to enable rail entities to operate more efficiently, and to community groups and certain individuals for particular services.

	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<u>Outputs:</u>					
CityRail services					
Total concession trips	mill	74.3	79.8	82.5	<b>83.3</b>
Average concession subsidy per trip	\$	n.a.	1.68	1.68	<b>1.74</b>
Total passengers, including concession recipients	mill	264.7	266.5	270.5	<b>275.3</b>
Average subsidy per trip, including concessions	\$	n.a.	1.56	1.48	<b>1.45</b>
Average subsidy per trip, excluding concessions	\$	n.a.	1.07	1.00	<b>0.92</b>
Countrylink services -					
Total concession trips	mill	1.6	1.4	1.4	<b>1.4</b>
Average concession subsidy per trip	\$	44.02	48.43	39.91	<b>39.91</b>
Total passengers, including concession recipients	mill	2.5	2.5	2.5	<b>2.5</b>
Average subsidy per trip, including concessions*	\$	32.68	29.66	24.53	<b>23.80</b>
Average subsidy per trip, excluding concessions**	\$	4.50	2.54	2.18	<b>1.45</b>
State Transit bus and ferry services -					
Total concession trips	mill	109.0	110.4	111.5	<b>113.7</b>
Average concession subsidy per trip	\$	1.02	1.08	1.09	<b>1.07</b>
Total passengers, including concession recipients	mill	207.2	210.1	212.2	<b>216.4</b>
Average subsidy per trip, including concessions	\$	0.73	0.77	0.79	<b>0.81</b>

\*The reduction in 1997-98 reflects an adjustment in the methodology from 100% of the adult fare to 85% of the adult fare, to better reflect actual revenue loss.

\*\*The reduction in 1997-98 reflects an adjustment in the CountryLink access charge, which was reduced from \$42 million in 1996-97 to \$12 million in 1997-98.

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**

**67 DEPARTMENT OF TRANSPORT**

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**67.2 Provision of Transport Services**

**67.2.2 Purchase of Public Transport Services (cont)**

Average subsidy per trip, excluding concessions	\$	0.19	0.20	0.21	<b>0.25</b>
School Student Transport Scheme - Total beneficiaries	thous	645.9	649.8	653.2	<b>686.3</b>
Cost per beneficiary	\$	510.3	531.18	563.36	<b>567.0</b>

1998-99		1999-2000
Budget	Revised	Budget
\$000	\$000	\$000

***OPERATING STATEMENT***

**Expenses -**

Grants and subsidies			
Private operators of buses, taxis and ferries	339,937	336,000	<b>359,367</b>
Community groups and certain individuals	31,451	32,250	<b>34,085</b>
SRA CityRail and CountryLink services	279,550	284,494	<b>257,429</b>
STA bus and ferry services	46,175	45,033	<b>55,205</b>
Light Rail project	...	...	<b>8,000</b>
Grants for capital purposes - public trading enterprises	...	...	<b>18,600</b>
SRA - capital grants	148,600	148,600	<b>236,000</b>
Maintenance grant to SRA	123,300	123,300	<b>110,000</b>
Rail Access Corporation - capital grants	64,390	64,390	<b>6,938</b>
SRA - transitional payment	75,000	50,800	<b>50,800</b>
SRA redundancies	8,900	104,900	<b>41,500</b>
Rail Services Authority redundancies	68,000	40,000	<b>38,750</b>
STA - School Students Transport Scheme and Pensioners concessions	120,325	123,654	<b>120,439</b>
SRA - School Students Transport Scheme and Pensioners concessions	204,100	199,156	<b>200,472</b>
Other expenses			
Contracted passenger services	3,998	3,998	<b>4,118</b>

<b>Total Expenses</b>	<b>1,513,726</b>	<b>1,556,575</b>	<b>1,541,703</b>
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Less:

**Retained Revenue -**

Grants and contributions	9,728	11,623	<b>10,909</b>
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<b>Total Retained Revenue</b>	<b>9,728</b>	<b>11,623</b>	<b>10,909</b>
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<b>NET COST OF SERVICES</b>	<b>1,503,998</b>	<b>1,544,952</b>	<b>1,530,794</b>
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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**68 ROADS AND TRAFFIC AUTHORITY**

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**PROGRAM SUMMARY**

	1998-1999		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>TOTAL ROADS PROGRAM</b>			
Operating expenses	1,141,087	1,242,515	<b>1,205,559</b>
Capital expenditure	943,974	915,685	<b>1,059,441</b>
<b>Total Roads Program</b>	<b>2,085,061</b>	<b>2,158,200</b>	
	<b>2,265,000</b>		

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**Consolidated Fund Appropriations to the Total Roads Program**

Commonwealth road funds	310,550	305,350	287,440
Commonwealth blackspot program	12,400	11,999	12,460
Interstate vehicle registration fees	9,100	9,100	9,400
Motor vehicle taxation	686,000	694,000	709,000
Commonwealth fuel taxes	599,000	619,000	636,000
Registration and transfer fees	36,000	34,300	33,500
Heavy vehicle overloading fines	2,100	2,100	2,200
Untied Commonwealth roads funds	118,820	118,300	124,260
M4/M5 cashback rebates	30,000	30,000	35,000
Other	14,410	18,098	18,612
<b>Total</b>	<b>1,818,380</b>	<b>1,842,247</b>	<b>1,867,872</b>

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**SUMMARY OF AVERAGE STAFFING**

	Average Staffing (EFT)	
	1998-1999	1999-2000
<b>AUTHORITY TOTAL</b>	<b>6,587</b>	<b>6,416</b>

(Details of average staffing for the Authority are not available across programs)

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**68 ROADS AND TRAFFIC AUTHORITY**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	128,410	132,399	<b>128,399</b>
Other operating expenses	30,650	35,191	<b>37,301</b>
Maintenance	650,479	732,046	<b>702,219</b>
Depreciation and amortisation	22,601	22,601	<b>18,973</b>
Grants and subsidies	32,570	33,504	<b>25,020</b>
Finance costs	108,217	107,686	<b>97,600</b>
Other expenses	168,160	179,088	<b>196,047</b>
<b>Total Expenses</b>	<b>1,141,087</b>	<b>1,242,515</b>	<b>1,205,559</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	136,720	142,655	<b>141,674</b>
Investment income	7,374	8,600	<b>3,815</b>
Grants and contributions	17,150	21,150	<b>12,000</b>
Other revenue	23,004	32,356	<b>27,061</b>
<b>Total Retained Revenue</b>	<b>184,248</b>	<b>204,761</b>	<b>184,550</b>
Gain/(loss) on disposal of non current assets	...	9,446	...
<b>NET COST OF SERVICES</b>	<b>956,839</b>	<b>1,028,308</b>	<b>1,021,009</b>

**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**68 ROADS AND TRAFFIC AUTHORITY**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	130,410	134,655	<b>132,500</b>
Grants and subsidies	32,570	33,504	<b>25,020</b>
Finance costs	108,217	107,294	<b>97,600</b>
Other	823,136	928,973	<b>924,548</b>
<b>Total Payments</b>	<b>1,094,333</b>	<b>1,204,426</b>	<b>1,179,668</b>
<b>Receipts</b>			
Sale of goods and services	138,855	154,270	<b>142,699</b>
Other	21,454	27,557	<b>12,707</b>
<b>Total Receipts</b>	<b>160,309</b>	<b>181,827</b>	<b>155,406</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(934,024)</b>	<b>(1,022,599)</b>	<b>(1,024,262)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	64,200	73,646	<b>33,132</b>
Purchases of property, plant and equipment	(881,371)	(831,909)	<b>(977,342)</b>
Purchases of investments	(65,000)	...	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(882,171)</b>	<b>(758,263)</b>	<b>(944,210)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from borrowings and advances	...	...	<b>110,000</b>
Repayment of borrowings and advances	(14,185)	(163,525)	<b>(22,400)</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(14,185)</b>	<b>(163,525)</b>	<b>87,600</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	943,358	1,029,717	<b>1,020,478</b>
Capital appropriation	875,022	813,160	<b>847,394</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>1,818,380</b>	<b>1,842,877</b>	<b>1,867,872</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(12,000)</b>	<b>(101,510)</b>	<b>(13,000)</b>

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**68 ROADS AND TRAFFIC AUTHORITY**

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	1998-99		
	Budget	Revised	1999-2000
	\$000	\$000	Budget \$000
<hr/>			
<b>CASH FLOW STATEMENT (cont)</b>			
Opening Cash and Cash Equivalents	53,091	155,083	<b>53,573</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>41,091</b>	<b>53,573</b>	<b>40,573</b>
<hr/>			
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(956,839)	(1,028,308)	<b>(1,021,009)</b>
Non cash items added back	(270)	(986)	<b>(7,575)</b>
Change in operating assets and liabilities	23,085	6,695	<b>4,322</b>
<b>Net cash flow from operating activities</b>	<b>(934,024)</b>	<b>(1,022,599)</b>	<b>(1,024,262)</b>

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**68 ROADS AND TRAFFIC AUTHORITY**

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	1998-99	1999-2000	
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	41,091	53,573	<b>40,573</b>
Investments	156,543	41	<b>41</b>
Receivables	21,517	20,002	<b>18,827</b>
Inventories	6,636	6,413	<b>5,900</b>
Other	1,563	1,436	<b>1,436</b>
<b>Total Current Assets</b>	<b>227,350</b>	<b>81,465</b>	<b>66,777</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Cost/valuation	44,988,628	48,084,492	<b>49,041,350</b>
Accumulated depreciation	(4,407,310)	(4,323,587)	<b>(4,355,208)</b>
Receivables	36,316	50,887	<b>50,887</b>
Other	544,264	547,279	<b>574,340</b>
<b>Total Non Current Assets</b>	<b>41,161,898</b>	<b>44,359,071</b>	<b>45,311,369</b>
<b>Total Assets</b>	<b>41,389,248</b>	<b>44,440,536</b>	<b>45,378,146</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	260,151	260,179	<b>280,037</b>
Borrowings	115,902	54,854	<b>54,854</b>
Employee entitlements	79,431	79,784	<b>75,683</b>
Other provisions	6,252	...	...
Other	38,807	36,720	<b>37,348</b>
<b>Total Current Liabilities</b>	<b>500,543</b>	<b>431,537</b>	<b>447,922</b>

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**68 ROADS AND TRAFFIC AUTHORITY**

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	1998-99	1999-2000	
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION (cont)</b>			
<b>Non Current Liabilities -</b>			
Borrowings	979,493	890,541	<b>978,141</b>
Employee entitlements	341,682	317,940	<b>317,940</b>
Other	474,122	455,557	<b>442,319</b>
<b>Total Non Current Liabilities</b>	<b>1,795,297</b>	<b>1,664,038</b>	<b>1,738,400</b>
<b>Total Liabilities</b>	<b>2,295,840</b>	<b>2,095,575</b>	<b>2,186,322</b>
<b>NET ASSETS</b>	<b>39,093,408</b>	<b>42,344,961</b>	<b>43,191,824</b>
<b>EQUITY</b>			
Reserves	3,443,410	4,401,131	<b>4,401,131</b>
Accumulated funds	35,649,998	37,943,830	<b>38,790,693</b>
<b>TOTAL EQUITY</b>	<b>39,093,408</b>	<b>42,344,961</b>	<b>43,191,824</b>

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## MINISTER FOR TRANSPORT AND MINISTER FOR ROADS

### 68 ROADS AND TRAFFIC AUTHORITY

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#### **68.1 Road Network Infrastructure**

##### **68.1.1 Network Development**

**Program Objective(s):** To develop the State's road network focusing on strategic routes to promote economic growth, improve road safety, encourage greater use of public transport and meet environmental targets.

**Program Description:** Planning, designing, scheduling and organising the development or road and bridge works.

<u>Outcomes:</u>	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
Value of benefit of annual development program	\$m	2,230	2,500	2,500	<b>2,700</b>
Community satisfaction with road network development	%	55	55	60	<b>60</b>
<u>Outputs:</u>					
Major works completed within - 10% of planned duration after approved date	%	81	90	90	<b>&gt; 90</b>
10% over authorised cost	%	89	90	90	<b>&gt; 90</b>

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1998-99		<b>1999-2000</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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#### **OPERATING STATEMENT**

##### **Expenses -**

Operating expenses -			
Employee related	4,487	5,493	<b>4,548</b>
Other operating expenses	289	3,937	<b>1,441</b>
Grants and subsidies			
Grants to agencies	2,500	3,490	<b>5,575</b>
Local Government - capital grants	10,280	11,224	<b>8,550</b>

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**68 ROADS AND TRAFFIC AUTHORITY**

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**68.1 Road Network Infrastructure**

**68.1.1 Network Development (cont)**

***OPERATING STATEMENT (cont)***

Finance costs			
Interest	105,217	104,269	<b>94,518</b>
Guarantee fee payments	3,000	3,000	<b>3,000</b>
Other expenses			
Sydney Harbour Tunnel Company operating payment	31,082	31,082	<b>32,498</b>
Sydney Harbour Bridge toll collection costs	2,062	2,056	<b>2,807</b>
<b>Total Expenses</b>	<b>158,917</b>	<b>164,551</b>	<b>152,937</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases - other	3,100	3,108	<b>3,108</b>
Road tolls	31,082	31,082	<b>32,498</b>
Investment income	4,100	4,420	<b>1,759</b>
Grants and contributions	9,150	8,650	<b>800</b>
Other revenue	23,004	32,356	<b>27,061</b>
<b>Total Retained Revenue</b>	<b>70,436</b>	<b>79,616</b>	<b>65,226</b>
Gain/(loss) on disposal of non current assets	...	3,446	...
<b>NET COST OF SERVICES</b>	<b>88,481</b>	<b>81,489</b>	<b>87,711</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>758,091</b>	<b>716,927</b>	<b>849,123</b>

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**68 ROADS AND TRAFFIC AUTHORITY**

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**68.1 Road Network Infrastructure**

**68.1.2 Maintenance**

Program Objective(s): To maintain State roads and bridges to agreed economic, technical and environmental standards.

Program Description: Planning, designing, scheduling and organising of work for the maintenance of roads and bridges, including restoration after natural disasters.

<u>Outcomes:</u>	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
Pavement durability -					
Good	%	74	74	79	<b>79</b>
Fair	%	21	23	17	<b>17</b>
Poor	%	5	3	4	<b>4</b>
Ride Quality -					
Good	%	87	89	87	<b>87</b>
Fair	%	10	8	10	<b>10</b>
Poor	%	3	3	3	<b>3</b>

Outputs:

Maintenance expenditure on National Highways and State Roads -					
per kilometre of roadway	\$000	24	23	23	<b>22</b>
per million vehicle kilometres travelled	\$000	11	10	10	<b>10</b>

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS****68 ROADS AND TRAFFIC AUTHORITY**

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**68.1 Road Network Infrastructure****68.1.2 Maintenance (cont)**

	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	1,500	2,000	1,000
Other operating expenses	190	581	435
Maintenance	515,413	591,095	541,078
Depreciation and amortisation	7,533	7,533	6,324
Finance costs			
Interest	...	179	82
<b>Total Expenses</b>	<b>524,636</b>	<b>601,388</b>	<b>548,919</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Rents and leases - other	11,850	13,199	13,083
Permits	400	683	655
Road tolls	24,118	24,911	23,821
Minor sales of goods and services	15,500	16,141	16,750
Investment income	3,274	2,590	1,189
Grants and contributions	2,000	1,700	2,800
<b>Total Retained Revenue</b>	<b>57,142</b>	<b>59,224</b>	<b>58,298</b>
Gain/(loss) on disposal of non current assets	...	2,000	...
<b>NET COST OF SERVICES</b>	<b>467,494</b>	<b>540,164</b>	<b>490,621</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>32,158</b>	<b>24,437</b>	<b>38,478</b>

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## MINISTER FOR TRANSPORT AND MINISTER FOR ROADS

### 68 ROADS AND TRAFFIC AUTHORITY

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#### 68.2 Driver and Vehicle Policy and Regulation

##### 68.2.1 Driver and Vehicle Policy and Regulation

Program Objective(s): To ensure that drivers and motor cyclists are eligible and competent. To ensure that vehicles meet road worthiness, road impact and road emission standards and that they operate safely. To ensure that driver and vehicle transactions are accessible and that a high standard of customer service is maintained.

Program Description: Planning, designing and implementing programs and minimum standards for the safe and efficient movement of traffic, for the appropriate education of road users, and for regulation and monitoring of vehicles.

	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<u>Outcomes:</u>					
Proportion of unlicensed driving	%	3.5	3.5	3.5	<b>3.5</b>
Defective heavy road vehicles	%	8.0	7.0	7.0	<b>6.5</b>
<u>Outputs:</u>					
Licences on issue	mill	4.3	4.4	4.5	<b>4.5</b>
Registered vehicles	mill	4.0	4.1	4.1	<b>4.1</b>
Motor Registries -					
Cost per transaction	\$	4.32	4.40	4.55	<b>4.50</b>
New licences issued (excluding renewals and upgrades)	thous	158	172	177	<b>180</b>
Driver/rider tests conducted	thous	237	240	239	<b>238</b>

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**68 ROADS AND TRAFFIC AUTHORITY**

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**68.2 Driver and Vehicle Policy and Regulation**

**68.2.1 Driver and Vehicle Policy and Regulation (cont)**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	116,726	119,210	117,656
Other operating expenses	77	201	78
Depreciation and amortisation	9,418	9,418	7,906
Finance costs			
Interest	...	238	...
Other expenses			
Registry customer services	81,224	92,240	101,266
Driver and vehicle management	15,340	14,482	19,569
<b>Total Expenses</b>	<b>222,785</b>	<b>235,789</b>	<b>246,475</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Plate fees	25,000	27,260	27,942
Third party insurance data access fees	8,870	8,331	8,425
Fine default fees - commission	3,200	2,701	2,769
Minor sales of goods and services	13,600	15,239	12,623
<b>Total Retained Revenue</b>	<b>50,670</b>	<b>53,531</b>	<b>51,759</b>
Gain/(loss) on disposal of non current assets	...	2,000	...
<b>NET COST OF SERVICES</b>	<b>172,115</b>	<b>180,258</b>	<b>194,716</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>6,500</b>	<b>6,300</b>	<b>6,500</b>

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## MINISTER FOR TRANSPORT AND MINISTER FOR ROADS

### 68 ROADS AND TRAFFIC AUTHORITY

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#### **68.3 Road Safety and Traffic Management**

##### **68.3.1 Road Safety and Traffic Management**

Program Objective(s): To reduce the trauma and cost to the community of road deaths and injuries. To maximise the efficiency of moving people and goods by better managing the existing road network and encouraging people to use alternative forms of transport to the motor car.

Program Description: Improvements to the behaviour of road users through public and school education campaigns, focusing on the main factors which contribute to fatal accidents, such as drink driving, speeding, driver fatigue, non-use of seat belts and child restraints, and pedestrian behaviour. Traffic management activities including planning, designing and organising public transport infrastructure improvements, local area black spot treatments, and improvements for the safety and convenience of pedestrians and cyclists.

	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<u>Outcomes:</u>					
Fatalities	no.	584	585	537	<b>512</b>
Fatalities per 100,000 population	no.	9.4	9.3	8.5	<b>8.0</b>
Fatalities per 100 million kilometres travelled	no.	1.09	1.08	1.01	<b>0.94</b>
Average peak hours speed on seven major routes in Sydney					
Morning peak	km/h	32	32	32	<b>32</b>
Afternoon peak	km/h	37	42	42	<b>42</b>
<u>Outputs:</u>					
Traffic signals in operation	no.	2,870	2,957	3,040	<b>3,130</b>
School crossings supervisor sites	no.	447	480	510	<b>542</b>
School Safety Zone creation	%	60	70	80	<b>90</b>

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**68 ROADS AND TRAFFIC AUTHORITY**

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**68.3 Road Safety and Traffic Management**

**68.3.1 Road Safety and Traffic Management (cont)**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	5,697	5,696	5,195
Other operating expenses	94	472	347
Maintenance	135,066	140,951	161,141
Depreciation and amortisation	5,650	5,650	4,743
Grants and subsidies			
Public Transport Infrastructure Improvement Program	14,895	13,895	6,000
Road safety programs	4,895	4,895	4,275
Other expenses			
Road Safety	38,452	39,228	39,907
<b>Total Expenses</b>	<b>204,749</b>	<b>210,787</b>	<b>222,228</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	...	1,590	867
Grants and contributions	6,000	10,800	8,400
<b>Total Retained Revenue</b>	<b>6,000</b>	<b>12,390</b>	<b>9,267</b>
Gain/(loss) on disposal of non current assets	...	2,000	...
<b>NET COST OF SERVICES</b>	<b>198,749</b>	<b>196,397</b>	<b>212,961</b>
<b>ASSET ACQUISITIONS</b>	<b>99,688</b>	<b>99,311</b>	<b>95,889</b>

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**68 ROADS AND TRAFFIC AUTHORITY**

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**68.4 M4/M5 Cashback Scheme**

**68.4.1 M4/M5 Cashback Rebates**

Program Objective(s): To reimburse tolls to motorists driving NSW privately registered vehicles on the M4 and M5 Motorways.

Program Description: Reimbursing motorists directly for tolls paid using Cashback Cards on the M4 and M5 Motorways when driving NSW privately registered cars and motorcycles.

	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<u>Outputs:</u>					
M4/M5 cashback claims paid	no.	31,325	150,135	183,500	<b>200,000</b>

1998-99		<b>1999-2000</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

<b>Expenses -</b>			
Operating expenses -			
Other operating expenses	30,000	30,000	<b>35,000</b>
<b>Total Expenses</b>	<b>30,000</b>	<b>30,000</b>	<b>35,000</b>
<b>NET COST OF SERVICES</b>	<b>30,000</b>	<b>30,000</b>	<b>35,000</b>

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**69 WATERWAYS AUTHORITY**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	18,271	18,316	<b>19,100</b>
Other operating expenses	9,142	9,519	<b>9,256</b>
Maintenance	4,310	4,234	<b>5,601</b>
Depreciation and amortisation	3,320	3,633	<b>3,355</b>
Grants and subsidies	2,350	3,100	<b>2,350</b>
<b>Total Expenses</b>	<b>37,393</b>	<b>38,802</b>	<b>39,662</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	10,548	11,958	<b>12,184</b>
Investment income	328	581	<b>497</b>
Retained taxes, fees and fines	20,634	20,853	<b>22,559</b>
Grants and contributions	1,000	1,873	<b>1,000</b>
Other revenue	464	464	<b>473</b>
<b>Total Retained Revenue</b>	<b>32,974</b>	<b>35,729</b>	<b>36,713</b>
Gain/(loss) on disposal of non current assets	49	49	<b>50</b>
<b>NET COST OF SERVICES</b>	<b>4,370</b>	<b>3,024</b>	<b>2,899</b>

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**

**69 WATERWAYS AUTHORITY**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	18,121	20,061	<b>18,950</b>
Grants and subsidies	1,350	1,227	<b>1,350</b>
Other	11,841	4,677	<b>14,419</b>
<b>Total Payments</b>	<b>31,312</b>	<b>25,965</b>	<b>34,719</b>
<b>Receipts</b>			
Sale of goods and services	10,511	11,952	<b>12,146</b>
Other	21,426	15,573	<b>23,529</b>
<b>Total Receipts</b>	<b>31,937</b>	<b>27,525</b>	<b>35,675</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>625</b>	<b>1,560</b>	<b>956</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	1,200	1,200	<b>1,000</b>
Proceeds from sale of investments	1,756	...	<b>1,854</b>
Purchases of property, plant and equipment	(4,711)	(4,963)	<b>(5,272)</b>
Purchases of investments	...	(919)	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(1,755)</b>	<b>(4,682)</b>	<b>(2,418)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	870	1,385	<b>1,240</b>
Capital appropriation	260	260	<b>222</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>1,130</b>	<b>1,645</b>	<b>1,462</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>...</b>	<b>(1,477)</b>	<b>...</b>
Opening Cash and Cash Equivalents	100	1,577	<b>100</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>100</b>	<b>100</b>	<b>100</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(4,370)	(3,024)	<b>(2,899)</b>
Non cash items added back	3,320	3,633	<b>3,355</b>
Change in operating assets and liabilities	1,675	951	<b>500</b>
<b>Net cash flow from operating activities</b>	<b>625</b>	<b>1,560</b>	<b>956</b>

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**

**69 WATERWAYS AUTHORITY**

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	1998-99	1999-2000	
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	100	100	<b>100</b>
Investments	4,818	11,037	<b>9,183</b>
Receivables	200	578	<b>578</b>
Inventories	55	52	<b>52</b>
Other	...	367	<b>367</b>
<b>Total Current Assets</b>	<b>5,173</b>	<b>12,134</b>	<b>10,280</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Cost/valuation	40,818	40,336	<b>41,303</b>
Accumulated depreciation	(10,767)	(10,267)	<b>(10,267)</b>
Other	2,500	5,037	<b>5,037</b>
<b>Total Non Current Assets</b>	<b>32,551</b>	<b>35,106</b>	<b>36,073</b>
<b>Total Assets</b>	<b>37,724</b>	<b>47,240</b>	<b>46,353</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	16,214	18,450	<b>18,850</b>
Employee entitlements	1,682	2,120	<b>2,170</b>
<b>Total Current Liabilities</b>	<b>17,896</b>	<b>20,570</b>	<b>21,020</b>
<b>Non Current Liabilities -</b>			
Employee entitlements	3,324	3,848	<b>3,948</b>
Other	3,810	5,071	<b>5,071</b>
<b>Total Non Current Liabilities</b>	<b>7,134</b>	<b>8,919</b>	<b>9,019</b>
<b>Total Liabilities</b>	<b>25,030</b>	<b>29,489</b>	<b>30,039</b>
<b>NET ASSETS</b>	<b>12,694</b>	<b>17,751</b>	<b>16,314</b>
<b>EQUITY</b>			
Accumulated funds	12,694	17,751	<b>16,314</b>
<b>TOTAL EQUITY</b>	<b>12,694</b>	<b>17,751</b>	<b>16,314</b>

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## MINISTER FOR TRANSPORT AND MINISTER FOR ROADS

### 69 WATERWAYS AUTHORITY

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#### 69.1 Waterways Management

##### 69.1.1 Marine Safety and Environment

Program Objective(s): To ensure safety on all navigable waters. To participate in the protection and conservation of the marine environment.

Program Description: The provision of services relating to the safety and regulation of State navigable waterways for recreational and commercial vessels. Compliance with legislation through enforcement and education. Licensing of commercial and recreational vessels and operators. Mooring management and Sydney Harbour cleaning. Licensing of on-water organised events. Installation and maintenance of navigation aids and signs. Investigation into accidents involving vessels.

	Units	1996-97	1997-98	1998-99	1999-2000
<u>Outcomes:</u>					
Safety compliance rate - recreational	%	94.8	95.0	95.0	<b>95.0</b>
commercial	%	94.4	95.0	95.0	<b>95.0</b>
Reported incidents (per 100,000 vessel registrations)	no.	200	250	300	<b>300</b>
Recreational related fatal incidents (per 100,000 vessel registrations)	no.	13	12	12	<b>11</b>
Commercial related fatal incidents (per 1,000 vessel registrations)	no.	0.2	0.2	0.2	<b>0.2</b>
Volume of solid waste recovered from Sydney Harbour (cubic metres)	thous	3.2	3.4	3.5	<b>3.4</b>
<u>Outputs:</u>					
Registered vessels - recreational	thous	159	163	166	<b>172</b>
commercial	thous	5.5	5.5	5.5	<b>5.5</b>
Boat licences on issue	thous	346	360	375	<b>390</b>
New boat licences issued	thous	34	35	36	<b>37</b>
Safety checks of vessels	thous	50	50	50	<b>50</b>
Boating licence seminars presented	no.	535	606	550	<b>550</b>
New navigation aids and advisory signs installed	no.	500	500	500	<b>190</b>
Environmental assessments	no.	1,100	1,100	1,600	<b>1,700</b>
Commercial vessel initial and periodic surveys	no.	2,026	2,120	2,200	<b>2,200</b>
<u>Average Staffing:</u>	EFT	212	199	207	<b>207</b>

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**69 WATERWAYS AUTHORITY**

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**69.1 Waterways Management**

**69.1.1 Marine Safety and Environment (cont)**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	15,293	15,430	<b>16,040</b>
Other operating expenses	7,205	7,633	<b>7,425</b>
Maintenance	2,943	2,878	<b>3,830</b>
Depreciation and amortisation	2,782	3,050	<b>2,817</b>
Grants and subsidies			
Marine Rescue Contribution	350	350	<b>350</b>
Waterways Asset Development and Management program	1,000	1,375	<b>1,000</b>
<b>Total Expenses</b>	<b>29,573</b>	<b>30,716</b>	<b>31,462</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Mooring fees	4,865	4,865	<b>5,043</b>
Minor sales of goods and services	327	393	<b>341</b>
Investment income	279	493	<b>422</b>
Retained taxes, fees and fines	20,634	20,853	<b>22,559</b>
Grants and contributions	500	936	<b>500</b>
Other revenue	212	213	<b>217</b>
<b>Total Retained Revenue</b>	<b>26,817</b>	<b>27,753</b>	<b>29,082</b>
Gain/(loss) on disposal of non current assets	47	48	<b>48</b>
<b>NET COST OF SERVICES</b>	<b>2,709</b>	<b>2,915</b>	<b>2,332</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>3,058</b>	<b>3,532</b>	<b>4,354</b>

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## MINISTER FOR TRANSPORT AND MINISTER FOR ROADS

### 69 WATERWAYS AUTHORITY

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#### 69.1 Waterways Management

##### **69.1.2 Property and Wetlands Management**

Program Objective(s): To administer all public lands and assets under the Authority's management.

Program Description: Management and maintenance of wetlands - land below the mean high water mark - on behalf of the Marine Ministerial Holding Corporation, including landowner's consent and construction approval. Repair of wharves. Negotiation and granting of leases. Management of information for asset and foreshore development.

	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<u>Outputs:</u>					
Landowner consent applications considered	no.	75	75	75	<b>n.a.</b>
Median turnaround time on landowner consent	days	n.a.	n.a.	n.a.	<b>25</b>
Construction applications considered	no.	60	60	60	<b>n.a.</b>
Median turnaround time on construction applications	days	n.a.	n.a.	n.a.	<b>40</b>
Leases reviewed	no.	1,500	1,560	1,600	<b>1,600</b>
Property documents executed	no.	245	250	250	<b>270</b>
<u>Average Staffing:</u>	EFT	40	35	35	<b>35</b>

1998-99		<b>1999-2000</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

#### **OPERATING STATEMENT**

##### **Expenses -**

Operating expenses -			
Employee related	2,978	2,886	<b>3,060</b>
Other operating expenses	1,937	1,886	<b>1,831</b>
Maintenance	1,367	1,356	<b>1,771</b>
Depreciation and amortisation	538	583	<b>538</b>
Grants and subsidies			
Waterways Asset Development and Management program	1,000	1,375	<b>1,000</b>
<b>Total Expenses</b>	<b>7,820</b>	<b>8,086</b>	<b>8,200</b>

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**69 WATERWAYS AUTHORITY**

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**69.1 Waterways Management**

**69.1.2 Property and Wetlands Management (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Rents and leases - other	5,356	6,700	<b>6,800</b>
Investment income	49	88	<b>75</b>
Grants and contributions	500	937	<b>500</b>
Other revenue	252	251	<b>256</b>

<b>Total Retained Revenue</b>	<b>6,157</b>	<b>7,976</b>	<b>7,631</b>
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Gain/(loss) on disposal of non current assets	2	1	2
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<b>NET COST OF SERVICES</b>	<b>1,661</b>	<b>109</b>	<b>567</b>
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<b>ASSET ACQUISITIONS</b>	<b>1,653</b>	<b>1,259</b>	<b>918</b>
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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**TOW TRUCK AUTHORITY**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	36	60	36
Investment income	72	65	74
Retained taxes, fees and fines	885	800	1,050
Other revenue	...	...	700
<b>Total Retained Revenue</b>	<b>993</b>	<b>925</b>	<b>1,860</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee Related	663	673	1,200
Other operating expenses	361	560	509
Maintenance	...	...	387
Depreciation and amortisation	...	3	3
<b>Total Expenses</b>	<b>1,024</b>	<b>1,236</b>	<b>2,099</b>
<b>SURPLUS/(DEFICIT)</b>	<b>(31)</b>	<b>(311)</b>	<b>(239)</b>

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**TOW TRUCK AUTHORITY**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	36	60	36
Other	957	865	1,824
<b>Total Receipts</b>	<b>993</b>	<b>925</b>	<b>1,860</b>
<b>Payments</b>			
Employee Related	663	618	1,223
Other	361	560	509
<b>Total Payments</b>	<b>1,024</b>	<b>1,178</b>	<b>1,732</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(31)</b>	<b>(253)</b>	<b>128</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of investments	...	...	232
Purchases of property, plant and equipment	...	(60)	(387)
Purchases of investments	...	(10)	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>...</b>	<b>(70)</b>	<b>(155)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(31)</b>	<b>(323)</b>	<b>(27)</b>
Opening Cash and Cash Equivalents	592	631	308
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>561</b>	<b>308</b>	<b>281</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	(31)	(311)	(239)
Non cash items added back	...	3	390
Change in operating assets and liabilities	...	55	(23)
<b>Net cash flow from operating activities</b>	<b>(31)</b>	<b>(253)</b>	<b>128</b>

**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS  
TOW TRUCK AUTHORITY**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	561	308	281
Investments	953	1,014	782
Receivables	18	23	23
Other	4	6	6
<b>Total Current Assets</b>	<b>1,536</b>	<b>1,351</b>	<b>1,092</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Cost/valuation	...	60	60
Accumulated depreciation	...	(3)	(6)
Other	...	84	84
<b>Total Non Current Assets</b>	<b>...</b>	<b>141</b>	<b>138</b>
<b>Total Assets</b>	<b>1,536</b>	<b>1,492</b>	<b>1,230</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	37	39	39
Borrowings	...	5	5
Employee entitlements	67	80	80
Other	432	429	429
<b>Total Current Liabilities</b>	<b>536</b>	<b>553</b>	<b>553</b>
<b>Non Current Liabilities -</b>			
Employee entitlements	112	170	147
<b>Total Non Current Liabilities</b>	<b>112</b>	<b>170</b>	<b>147</b>
<b>Total Liabilities</b>	<b>648</b>	<b>723</b>	<b>700</b>
<b>NET ASSETS</b>	<b>888</b>	<b>769</b>	<b>530</b>
<b>EQUITY</b>			
Accumulated funds	888	769	530
<b>TOTAL EQUITY</b>	<b>888</b>	<b>769</b>	<b>530</b>

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**MARINE MINISTERIAL HOLDING CORPORATION**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	35,245	35,495	<b>35,912</b>
Investment income	2,525	3,000	<b>1,250</b>
Grants and contributions	1,178	1,178	<b>5,941</b>
Other revenue	1,475	712	<b>29,664</b>
<b>Total Retained Revenue</b>	<b>40,423</b>	<b>40,385</b>	<b>72,767</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee Related	222	222	<b>170</b>
Other operating expenses	9,915	10,364	<b>11,116</b>
Maintenance	18,509	7,687	<b>11,443</b>
Depreciation and amortisation	6,142	6,142	<b>5,674</b>
Grants and subsidies	5,400	7,000	<b>1,322</b>
Finance costs	8,451	8,451	<b>9,154</b>
<b>Total Expenses</b>	<b>48,639</b>	<b>39,866</b>	<b>38,879</b>
Gain/(loss) on disposal of non current assets	...	20	...
<b>SURPLUS/(DEFICIT) BEFORE DISTRIBUTIONS</b>	<b>(8,216)</b>	<b>539</b>	<b>33,888</b>
<b>Distributions -</b>			
Dividends	29,500	12,270	<b>129,250</b>

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**MARINE MINISTERIAL HOLDING CORPORATION**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	35,245	36,240	<b>35,912</b>
Other	2,678	3,404	<b>7,073</b>
<b>Total Receipts</b>	<b>37,923</b>	<b>39,644</b>	<b>42,985</b>
<b>Payments</b>			
Employee Related	500	630	<b>470</b>
Grants and subsidies	5,400	7,000	<b>1,322</b>
Finance costs	8,451	8,451	<b>9,154</b>
Other	28,424	18,119	<b>23,161</b>
<b>Total Payments</b>	<b>42,775</b>	<b>34,200</b>	<b>34,107</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(4,852)</b>	<b>5,444</b>	<b>8,878</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	30,309	7,943	<b>185,650</b>
Proceeds from sale of investments	12,667	...	...
Purchases of property, plant and equipment	(12,901)	(5,869)	<b>(11,239)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>30,075</b>	<b>2,074</b>	<b>174,411</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from borrowings and advances	6,700	21,321	<b>3,522</b>
Repayment of borrowings and advances	(2,423)	(7,904)	<b>(81,483)</b>
Dividends paid	(29,500)	(14,270)	<b>(134,250)</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(25,223)</b>	<b>(853)</b>	<b>(212,211)</b>

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**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**MARINE MINISTERIAL HOLDING CORPORATION**

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	———1998-99———		<b>1999-2000</b>
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT (cont)</b>			
<b>NET INCREASE/(DECREASE) IN CASH</b>	...	<b>6,665</b>	<b>(28,922)</b>
Opening Cash and Cash Equivalents	100	50,085	<b>56,750</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>100</b>	<b>56,750</b>	<b>27,828</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	(8,216)	539	<b>33,888</b>
Non cash items added back	3,642	6,142	<b>(23,308)</b>
Change in operating assets and liabilities	(278)	(1,237)	<b>(1,702)</b>
<b>Net cash flow from operating activities</b>	<b>(4,852)</b>	<b>5,444</b>	<b>8,878</b>

**MINISTER FOR TRANSPORT AND MINISTER FOR ROADS**  
**MARINE MINISTERIAL HOLDING CORPORATION**

	1998-99		1999-2000 Budget \$000
	Budget \$000	Revised \$000	
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	100	56,750	<b>27,828</b>
Investments	44,884	...	...
Receivables	7,500	8,000	<b>8,000</b>
<b>Total Current Assets</b>	<b>52,484</b>	<b>64,750</b>	<b>35,828</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Cost/valuation	397,391	431,730	<b>321,131</b>
Accumulated depreciation	(23,769)	(23,357)	<b>(20,861)</b>
<b>Total Non Current Assets</b>	<b>373,622</b>	<b>408,373</b>	<b>300,270</b>
<b>Total Assets</b>	<b>426,106</b>	<b>473,123</b>	<b>336,098</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	5,300	2,544	<b>1,942</b>
Borrowings	2,592	26,130	<b>1,400</b>
Employee entitlements	500	...	...
Other provisions	11,000	9,000	<b>4,000</b>
Other	...	1,318	<b>458</b>
<b>Total Current Liabilities</b>	<b>19,392</b>	<b>38,992</b>	<b>7,800</b>
<b>Non Current Liabilities -</b>			
Borrowings	64,453	58,381	<b>5,150</b>
Other	2,092	2,074	<b>1,834</b>
<b>Total Non Current Liabilities</b>	<b>66,545</b>	<b>60,455</b>	<b>6,984</b>
<b>Total Liabilities</b>	<b>85,937</b>	<b>99,447</b>	<b>14,784</b>
<b>NET ASSETS</b>	<b>340,169</b>	<b>373,676</b>	<b>321,314</b>
<b>EQUITY</b>			
Capital	406,892	406,892	<b>406,892</b>
Accumulated funds	(66,723)	(33,216)	<b>(85,578)</b>
<b>TOTAL EQUITY</b>	<b>340,169</b>	<b>373,676</b>	<b>321,314</b>



# TREASURER AND MINISTER FOR STATE DEVELOPMENT

## OVERVIEW

<i>Agency</i>	<i>Budget 1998-99 \$m</i>	<i>Budget 1999-2000 \$m</i>	<i>Variation %</i>
<b>Treasury</b>			
Total Expenses .....	87.7	89.9	2.6
Asset Acquisitions .....	19.1	7.0	(-) 58.4
<b>Crown Transactions Entity</b>			
Total Expenses .....	2,702.3	2,811.3	4.2
Asset Acquisitions .....	...	...	...
<b>Department of State and Regional Development</b>			
Total Expenses .....	92.6	86.8	(-) 6.3
Asset Acquisitions .....	0.3	0.1	(-) 68.3
<b>Crown Leaseholds Entity</b>			
Total Expenses .....	2.2	...	(-) 100.0
Asset Acquisitions .....	...	...	...
<b>Crown Transactions Entity Commercial Activities</b>			
Total Expenses .....	10.0	11.6	16.1
Asset Acquisitions .....	...	...	...
<b>New South Wales Financial Institutions Commission</b>			
Total Expenses .....	3.7	3.8	2.7
Asset Acquisitions .....	0.1	...	(-) 100.0
<b>New South Wales Insurance Ministerial Corporation</b>			
Total Expenses .....	742.8	783.0	5.4
Asset Acquisitions .....	...	...	...
<b>Superannuation Administration Authority</b>			
Total Expenses .....	45.1	48.8	8.2
Asset Acquisitions .....	1.3	6.2	376.0
<b>Treasurer's Advance Account</b>			
Total Expenses .....	125.0	160.0	28.0
Asset Acquisitions .....	...	...	...
<b>Olympic Funding Reserve</b>			
Total Expenses .....	1.1	29.7	2,621
Asset Acquisitions .....	22.6	...	(-) 100.0
<b>Total, Treasurer and Minister for State Development</b>			
Total Expenses .....	<b>3,812.5</b>	<b>4,024.9</b>	<b>5.6</b>
Asset Acquisitions .....	<b>43.4</b>	<b>13.3</b>	<b>(-) 69.4</b>

The variations in total expenses and asset acquisitions are mainly due to:

- ◆ Increased funding in the Olympic Funding Reserve to meet planned expenses that are not yet able to be allocated to individual agencies;
- ◆ Payments to the Treasury Managed Fund as a hindsight insurance premium adjustment; and
- ◆ Setting aside \$10 million to meet costs associated with Y2K problems.

## **TREASURY**

Treasury consists of the Office of Financial Management (OFM) and the Office of State Revenue (OSR). OFM serves the Treasurer and the Government by providing economic advice and advising on, and accounting for, the overall management of the State's finances. OSR administers and collects taxes and implements legislation relating to State taxes.

### **Expenditure Trends and Recent Developments**

#### ***Office of Financial Management***

During 1998-99 OFM continued to advise the Treasurer and the Government on a wide range of economic, Budget and finance issues. Compliance of general government agencies to Budget allocations and the financial performance of the Government's businesses was monitored.

Monthly and other statutory reports on the State's finances were prepared to inform the Government, Parliament and the public of the State's financial position. Advice was submitted on the financial and economic implications of all matters being considered by Cabinet.

During the year OFM also continued to pursue improvements in public sector financial management. To that end, OFM was restructured in October 1998 to better align the organisation with its strategic priorities.

Supported by the new structure, a number of initiatives were undertaken to implement a financial management improvement framework for public sector agencies. These included the negotiation of resource allocation agreements with a number of key agencies and working with a number of other agencies to apply the Risk Management and Internal Control toolkit.

Further improvements have been made to the Budget process for the 1999-2000 Budget. The process, which was necessarily streamlined due to the timing of the State election, has enabled a more strategic approach to formulation of the Budget. OFM's new structure and the full application of its financial information system facilitated Budget preparation.

OFM also advised the Government on national tax reform issues and options for the associated reform of Commonwealth State financial arrangements. In that regard, OFM co-ordinated the State's submission to the Commonwealth Grants Commission's review of State relativities used to distribute Commonwealth funding amongst the States. The State was successful in convincing the Commission that New South Wales should be entitled to an increased share of Commonwealth general purpose payments.

During 1998-99 OFM continued to advise the Government on industry reform options including the application of competition policy principles. The sale of the TAB was successfully concluded.

### ***Office of State Revenue***

The Revenue and Compliance Processes and Systems project (RECOUPS) is now well advanced to deliver redesigned business processes and more flexible information systems to OSR. These also address year 2000 exposures.

The first of RECOUPS' five Releases goes into production in early June 1999. Releases two and three will follow later in 1999, with Releases four and five due for completion prior to July 2000.

The first Release covers core systems such as payment processing, client account, client registration, notifications, work flow and stamp duty one-off assessing. A major objective of the Release is to exceed the client service expectations at every opportunity and to maximise client satisfaction.

Other benefits of the project include more efficient processes, improved systems for managing debt and identifying revenue.

Releases two and three will provide generic systems for handling revenue through stamp duty, pay-roll tax and land tax.

OSR continued the implementation of two major service improvement initiatives during the year. Electronic payment was introduced for a range of State taxes including land tax and pay-roll tax. Over 75 percent of land tax and pay-roll tax payments are now received electronically, reducing handling costs for OSR and increasing client satisfaction with the range of payment options available. OSR intends to expand electronic payment facilities in 1999-2000 by increasing the range of State taxes that can be paid electronically and the range of electronic payment options.

The Returns Extension program, allowing approved clients to self-assess and stamp documents and remit the duty to OSR by way of periodic return, has expanded rapidly. Only low risk documents can be processed by return and the program is supplemented by periodic audits to ensure that program requirements are met. Over 30 percent of all documents are now processed by return, reducing handling costs for OSR and providing a faster, more effective service for our clients.

## **Strategic Directions**

### ***Office of Financial Management***

The following priorities will be pursued during 1999-2000:

#### ***Improved Resource Allocation***

There will be on-going reform of the Budget process, including the implementation of resource allocation agreements with an extended group of agencies. The aim is to improve the link between performance and resource allocation. In that regard, there will also be continuing investigation and application of productivity measures.

OFM will continue to advise on tax and inter-governmental finance reform, particularly ensuring that the interests of New South Wales are safeguarded in the Commonwealth's implementation of national tax reform.

OFM will continue to oversight and advise on industry reform.

## *Improved Accountability*

OFM will proceed with the implementation of a comprehensive financial management improvement framework for public sector agencies. The framework will incorporate a number of initiatives aimed at strengthening accountability for public resources – for example, the linkage of outputs and outcomes with resource allocation, strengthened corporate governance policy for public agencies and improved financial reporting. The reform of the public sector financial management legislation will also be progressed.

## **Office of State Revenue**

To achieve OSR's corporate objectives of maximising revenue, efficiency and client satisfaction, OSR will undertake six key action programs in 1999-2000. These are:

- ◆ Revenue Yield Program – improve the effectiveness of revenue collection strategies to reduce gaps under the existing tax regime;
- ◆ Tax Reform Program – coordination and implementation of any administrative and legislative changes arising from the Commonwealth's tax reform package and the identification of any potential for improving State taxes;
- ◆ Redevelop Systems and Processes – implementation of RECOUPS includes a program to review operational structures, redevelop core tax process, expand electronic commerce initiatives and develop flexible, Year 2000 compliant computer systems;
- ◆ Business Integration Program – integration of RECOUPS systems and processes into OSR business operations to ensure minimal disruption and optimisation of expected benefits;
- ◆ Transition Management Program – aimed at providing staff with the support they need to go through a period of significant change in OSR; and
- ◆ Business Opportunities Program – to examine opportunities for increasing the revenue administration role of OSR by capitalising on its skills, expertise and investment in technology.

## **1999-2000 Budget**

### ***Total Expenses***

Estimated total expenses in 1999-2000 are \$89.9 million for Treasury. This is lower than 1998-99 revised expenditure due to the transfer of the Crown Finance Branch to the Crown Transactions Entity, together with funding for certain grant items that are unrelated to Treasury's core activities.

### ***Asset Acquisitions***

#### ***Office of Financial Management***

For 1999-2000, \$340,000 has been allocated for OFM's computer and related equipment replacement program.

#### ***Office of State Revenue***

OSR's 1999-2000 asset acquisitions program is almost totally directed at the development of RECOUPS (\$6.9 million).

## **CROWN TRANSACTIONS ENTITY**

"Crown Transactions" reflect service-wide transactions for which individual agencies are not directly accountable. The major components relate to provisions for superannuation contributions, the employer's cash contribution to superannuation liability, long service leave payments, interest payments on Government debt to Treasury Corporation and the Commonwealth, and the payment of interest on bank balances held by General Government agencies that are members of the Treasury Banking System.

### **Expenditure Trends and Recent Developments**

The State is required by the Commonwealth to make a contribution to higher education superannuation. Other payments include State Bank post sale management costs, refunds and remissions of Crown revenue, rate concessions on exempt properties within the Sydney and Hunter Water Districts, contribution to the Treasury Managed Insurance Fund, debt/investment management costs, and an operating subsidy to Far West Energy.

Proceeds from the sale of Government businesses are being utilised for debt retirement and the Government is phasing in full funding of accruing superannuation liabilities which should be achieved by 2020. For detailed commentary on asset and liability management refer to Chapter 5 in Budget Paper No. 2.

## 1999-2000 Budget

### ***Total Expenses***

Estimated total expenses in 1999-2000 are \$2,811 million, with the major components being:

- ◆ \$1,231 million for interest expenses on existing debt held with Treasury Corporation, the Commonwealth and other organisations. This is a 5.6 percent decrease on 1998-99, reflecting savings generated from the maturity of long term debt in a lower interest rate environment;
- ◆ \$670 million for employer superannuation expenses. This cost is a 23.9 percent decrease on 1998-99. The projected expense for 1998-99 makes provision for the distribution of the Employer Contribution Reserve Account and the recognition of the tax effects of the early payment of employer contributions (a total \$1,150 million reduction). Provision has also been made for a saving of \$1,000 million from the assumed acceptance rate of an offer to members by the Pooled fund to the transferred to the First State Superannuation Scheme;
- ◆ \$287 million for long service leave expenses of public service employees;
- ◆ \$180 million for subsidies to offset the additional tax impost applied by the Commonwealth on alcohol and petroleum products as a result of the High Court decision on the operation of section 90 of the Constitution;
- ◆ \$138 million for expenses relating to the Crown Property portfolio;
- ◆ \$34 million grant to the Traffic Accident Compensation Fund as a partial replacement for Third Party Motor Vehicle Registration Levy concessions granted in 1998-99;
- ◆ \$54 million for rationalisation of surplus staff within the Public Sector generally;
- ◆ \$25 million grant to the Treasury Managed Fund as a hindsight premium adjustment;
- ◆ \$19 million as the State's contribution to higher education superannuation;
- ◆ \$12 million for Natural Disaster grants; and
- ◆ \$12 million to Sydney Water for rate concessions on exempt properties.

## ***Natural Disaster Relief***

Natural disaster relief provided by the Government is funded through Crown Transactions (for certain General Government Sector agencies) as well as within the normal works programs of State agencies such as the Roads and Traffic Authority and the State Rail Authority. Additional funding of a further \$50 million was provided by the Government for this program during 1998-99 to account for exceptional costs relating to the relief operation following the hail storm which affected parts of Sydney in April 1999.

Under Commonwealth/State Natural Disaster Relief Arrangements, New South Wales is required to fund the full cost of disaster relief up to a "base amount" which was \$55.768 million in 1998-99. Above this amount the Commonwealth will contribute towards a greater portion of the State's costs of providing disaster relief. However relief for personal hardship and distress attracts a dollar for dollar Commonwealth contribution regardless of whether State expenditure reaches the "base amount".

In 1998-99 the State's overall Natural Disaster Relief Arrangements expenditure is expected to be approximately \$160 million, largely as a result of significant damage to roads infrastructure, other State and Local Government assets and private property following widespread flooding to the Central West and North West of New South Wales, floods in the Illawarra region and the hail storm in Sydney.

## **Impact of the State Bank Sale**

- ◆ On 31 December 1994, the former Government sold the State Bank of New South Wales Limited to the Colonial Mutual Group;
- ◆ Even though the State Bank sale was completed on 31 December 1994, with the State receiving \$526.5 million in that year, the State continues to be adversely affected by further payments required to be made under the sale arrangements; and
- ◆ Under GFS standards, the costs associated with the State Bank sale, which reflect indemnities provided in the sale contract, are financing transactions. Hence while they result in debt levels and hence debt servicing costs being higher than they would otherwise be, they do not affect the Budget result.

# DEPARTMENT OF STATE AND REGIONAL DEVELOPMENT

The Department of State and Regional Development's aim is to advance the economic development of New South Wales and bring new business to the State by attracting domestic and international investment, encouraging exports, improving enterprise skills, increasing innovation and providing a competitive business climate.

## Expenditure Trends and Recent Developments

The Department continues to be successful in attracting and facilitating major investment projects in New South Wales. It is estimated that during the 1998-99 financial year the Department will have facilitated projects in both metropolitan and regional New South Wales with an investment value of \$2.3 billion and an employment impact of over 6,900 jobs.

The 1998-99 financial year also saw the successful introduction of several new initiatives including:

- ◆ Regional Economic Transition Scheme – aimed at providing assistance to regional centres, which have experienced sharp economic shocks from structural changes in industries which have served as mainstays of a region's economy;
- ◆ Country Lifestyles Program – a program aimed at targeted promotion to draw both businesses and skills to areas where specialised labour and supporting industries are in short supply and to draw businesses into areas where unacceptably high levels of unemployment exist. The program involves the marketing of regional New South Wales as a business and investment location;
- ◆ Australian Technology Showcase (ATS) – the ATS is a high profile effort to promote and generate local and international business opportunities for high growth, knowledge intensive and innovative industries. In just over a year of operation, the ATS has selected a total of 107 New South Wales technologies (97 companies), including 29 technologies in regional New South Wales. ATS companies have in this short time achieved more than \$20 million in additional sales;
- ◆ NSW High Growth Business – a program aimed at inducing the growth of exports, jobs and profit in internationally active small to medium enterprises; and

- ◆ Development and launching of a dedicated website for small business. The website provides detailed guidance for those people who are new to small business, as well as providing a range of business planning resources.

Investment attraction and other specific projects assisted / facilitated include:

- ◆ Establishment of Worldcom's headquarters in Sydney. A \$253 million investment estimated to create 182 jobs;
- ◆ Establishment of the Sabre Group's Asia Pacific regional headquarters in Sydney. Investment of \$100 million and estimated to create 69 jobs;
- ◆ ADI Ltd defence contract to upgrade the fighting capabilities of the Royal Australian Navy's Adelaide Class frigates at Garden Island. Investment of \$1,000 million estimated to create 500 jobs;
- ◆ Establishment of Visy Industries new kraft pulp and plant at Tumut. Investment of \$350 million, estimated to create 130 jobs;
- ◆ Announcement of the expansion of Varley Holdings Pty Ltd's operations in the Hunter Region following the acquisition of Queensland based operator Austral Pacific and relocation of their operations to New South Wales resulting in an estimated 120 jobs in the Newcastle area; and
- ◆ Announcement that Duke Energy will base its construction and operations centre in Wollongong for the \$400 million Eastern Gas Pipeline project.

## **Strategic Directions**

The Department's activities are encompassed in four strategies. These are:

- ◆ Promoting investment;
- ◆ Boosting exports;
- ◆ Encouraging innovation; and
- ◆ Improving the State's business climate.

The Department fulfils these objectives by providing business information; marketing regional and metropolitan New South Wales as an investment location; facilitating projects; providing limited financial assistance; developing enterprises; promoting exports; and co-ordinating public sector exports. The Department also promotes innovation and acts as an advocate for business within Government as well as explaining and implementing Government policies applying to industry.

## 1999-2000 Budget

### **Total Expenses**

The Department's estimated total expenses for 1999-2000 amount to \$86.8 million.

During 1999-2000 the Department's initiatives will include the following:

- ◆ The appointment of a specialist investment and trade adviser responsible for sourcing trade and investment opportunities and identifying companies in Hong Kong and China that are interested in setting up business in New South Wales. This will include marketing New South Wales as a preferred business location in the Asia-Pacific Region as well as facilitating exports from this State to Hong Kong and China;
- ◆ The establishment of an Illawarra Advantage Fund to help ameliorate the effects of industry restructuring within the Illawarra region. A one-off allocation of \$10 million will be utilised over the next three years;
- ◆ An allocation of \$11 million to be used over the next four years for works associated with the upgrade of the Katoomba Town Centre and Echo Point lookout areas; and
- ◆ The Women in Business Program has been allocated an extra \$1 million funding over the next four years. The additional funding will allow the highly successful Women in Business Mentor Program to be upgraded to a comprehensive Women in Business Program. It is estimated that the extra initiatives that will be undertaken will assist an additional 1,000 women over the next four years.

In addition, the 1999-2000 Budget includes allocations for the following programs:

- ◆ Australian Technology Showcase;
- ◆ Regional Headquarters Tax Concessions – incentives to encourage international companies to establish their regional headquarters in Sydney;
- ◆ Assistance to Industry - promoting, encouraging and stimulating the establishment and development of industry;
- ◆ Regional Development Assistance Scheme - providing assistance to businesses starting up, expanding in, or relocating to, a regional location;
- ◆ Regional Economic Transition Scheme;

- ◆ Country Lifestyles Program;
- ◆ NSW High Growth Business;
- ◆ Hunter Advantage Fund - established by the Government as a response to the need for job creation and industry development initiatives in the Newcastle area as a consequence of the closure of BHP's steelmaking operations by 1999; and
- ◆ Small Business Development - supporting a range of activities directed at the 250,000 small and micro firms in New South Wales. The programs are mainly delivered from the community and private sector with the Departmental resources directed to testing concepts and delivery mechanisms.

Activities funded from these programs include Business Enterprise Centres, Business Expansion Program, Small Business Development Corporation and the Business Skills Migration Program. The Women in Business Mentoring Program is also funded from this allocation.

### ***Asset Acquisition Program***

The Department's asset acquisition program for 1999-2000 includes \$110,000 for the replacement of plant and equipment.

## **CROWN LEASEHOLDS ENTITY**

The Crown Leaseholds Entity was previously incorporated within the Crown Transactions Entity, and is administered by the Department of Land and Water Conservation under the Crown Lands Act 1989.

The Crown Leaseholds Entity collects annual instalments relating to the purchase of Crown Land and generates revenue from leases, licences and permissive occupancies of Crown Land.

Total cash transfers to the Consolidated Fund are estimated to increase by 58.9 percent to \$63.8 million in 1999-2000. This increase is mainly attributable to scheduled asset sales.

## **CROWN TRANSACTIONS ENTITY COMMERCIAL ACTIVITIES**

The commercial activities of the Crown Transactions Entity comprise the New South Wales Non-Budget Long Service Leave (LSL) Pool, the New South Wales Structured Finance Activities Account.

The LSL Pool administers LSL Provision for agencies and commercial activities whose liabilities were previously assumed by the Crown Transactions Entity due to them being part of the Budget Sector.

The principal activities of the NSW Structured Finance Activities relate to the utilisation of the financial standing of the Crown in securing efficient funding of the State's assets (electricity assets, motor vehicles and the rolling stock of the State Rail Authority).

The transactions, involving foreign jurisdictions, are designed to result in lower costs of finance and/or refinance for the capital expenditure of the State. The Crown receives the financial benefits remitted to Consolidated Fund.

### **1999-2000 Budget**

Expenses in 1999-2000 will fall by approximately \$106,000 to \$11.6 million. A similar increase in receipts will see the operating deficiency fall from \$121,000 to a surplus of \$3,000.

## **NEW SOUTH WALES FINANCIAL INSTITUTIONS COMMISSION**

New South Wales Financial Institutions Commission (FINCOM) was established as a corporate body for the supervision and regulation of New South Wales non-bank financial institutions on 1 July 1992.

### **Expenditure Trends and Recent Developments**

In the first year of operation total expenditure was \$4.1 million. This included set up costs. Since then expenditure has remained at approximately \$3.7 million per annum.

## **Strategic Direction**

In March 1998, legislation was introduced to prepare for the implementation of the Australian Prudential Regulation Authority (APRA). This will require the merging of Commonwealth agencies and the relevant regulatory authorities in each State. The merger includes functions of the Reserve Bank, the Insurance and Superannuation Commission and organisations within the Financial Institutions Scheme.

While it is intended that FINCOM transfer to APRA on 1 July 1999, uncertainty exists over the exact date that FINCOM will be integrated into APRA during 1999-2000.

## **1999-2000 Budget**

### ***Total Expenses***

Given the uncertainty of the transfer date a full 1999-2000 Budget is reported. Expenditure is estimated at \$3.8 million, three percent higher than 1998-99 due to transfer and wind-up costs.

Levy revenue will fall. The total gross levies for Credit Unions, Building Societies and Friendly Societies will remain at 1998-99 levels however, levies for Co-operative Housing Societies are excluded as responsibility for these will be transferred to the Department of Fair Trading prior to 30 June 1999.

## **NEW SOUTH WALES INSURANCE MINISTERIAL CORPORATION**

The Corporation was created in 1992 to accept the assets, liabilities, rights and obligations of government insurance activities. The two activities are:

- ◆ The Treasury Managed Fund, which provides cover for all insurance exposures faced by budget dependent agencies (other than compulsory third party insurance); and
- ◆ The management of liabilities from a number of closed schemes. The closed schemes are the Governmental Workers' Compensation Account, the Transport Accidents Compensation Fund and the Pre-Managed Fund Reserve.

These activities are currently managed under contract by GIO General Limited.

## **Expenditure Trends and Recent Developments**

The major revenue items are premiums, investments earnings, levies received from motorists and Government grants. Expenses are primarily related to claims costs.

Claims expenses include movements in the liability for outstanding claims. The liability includes claims incurred but not yet paid, incurred but not yet reported claims and the anticipated fund management fees in respect of the management of those claims. The liability is assessed in conjunction with independent actuaries.

Asset management policy for the IMC was recently reviewed and approval given to adopt an allocation of 60 percent bonds and 40 percent growth assets. The Treasury Corporation will continue to manage the portfolio and will move existing holdings, primarily in the hourglass facility, to a discrete facility with the approved asset allocation over a twelve-month period.

## **Strategic Directions**

A greater emphasis has been placed on reducing claim costs in the Treasury Managed Fund by promoting better risk management and claims management practices.

The contract for management of the Treasury Managed Fund was, and will continue to be, subject to competitive tender.

## **1999-2000 Budget**

The estimated operating deficit of \$3.1 million for 1999-2000 compares favourably with \$64.6 million achieved in 1998-1999. This result will be achieved by a 10.25 percent increase in revenue to \$786 million. While expenses are expected to increase by 0.6 percent to \$783 million.

## **SUPERANNUATION ADMINISTRATION AUTHORITY**

The Superannuation Administration Authority (SAA) was created in July 1996 to carry out superannuation scheme administration services for NSW public sector trustees. SAA provides superannuation administration services to trustees of the First State Superannuation Fund, the Pooled Fund and the Parliamentary Contributory Superannuation Fund. The services include collecting contributions and paying benefits, maintaining member records, telephone and field advisory services and technical advice to trustees.

## **Expenditure Trends and Recent Developments**

To date SAA has operated on a cost recovery basis for the Pooled Fund administration and on a fee for service basis for its other business. In the coming year SAA will be converted to a statutory State owned corporation and will move to a fully commercial basis for all its business.

The major upgrade of all computer administration systems will be completed in the coming year. This project began in 1997 and will be completed by November 1999. SAA has also taken steps to remediate some systems as a fallback strategy if there is a slippage of dates in this project. The project will improve administrative and financial controls over members' records and keep staff up to date with changes to legislation and trustee instructions.

The Government has recently announced that the organisation will relocate to Wollongong by 2002, as part of the Government's commitment to regional New South Wales.

## **Strategic Directions**

After conversion to a statutory State owned corporation SAA will have a governing Board to oversee its direction and operations. SAA will be subject to a monitoring regime that provides accountability and reporting requirements to the NSW Government as shareholder. SAA will have an expanded business mandate that will allow it to take on additional superannuation and related business in both the public and private sector.

The focus in 1999-2000 will be to successfully implement the new governance structure for the organisation and to continue to improve customer focus and service delivery. A Statement of Corporate Intent, including financial performance targets, will be negotiated between the shareholders and the organisation. Specific objectives for the coming year are to:

- ◆ Successfully complete the scheme administration replacement project;
- ◆ Increase key stakeholders' satisfaction with service provision;
- ◆ Extend quality improvement program throughout the business; and
- ◆ Build industry awareness of SAA as a service provider to both public and private sector superannuation funds.

## **1999-2000 Budget**

### ***Total Expenses***

The estimated total expenses for 1998-99 is \$48.8 million, an increase of 8.2 percent, based on current funding arrangements with the trustees.

### ***Asset Acquisitions***

Asset acquisitions amount to \$6.2 million, an increase of 376 percent. The increase is attributable to carry forward of the computer upgrade project into the current and budget years, and variation in the project hardware capacity.

## **TREASURER'S ADVANCE ACCOUNT**

\$160 million has been allocated in 1999-2000 to the Treasurer as an advance to allow for supplementary expenses of an unforeseen nature for the ordinary services of government. Actual expenses will be recorded in the expenses of the appropriate agencies.

## **OLYMPIC FUNDING RESERVE**

An Olympic Funding Reserve was established in the 1998-99 Budget to provide for costs to be borne by agencies in strategic planning, preparation and providing services for the Olympic and Paralympic Games.

The Reserve provides for funding of services that are not yet sufficiently scoped or planned to enable firm allocations to agencies by the Budget Committee.

In 1999-2000, \$29.659 million is available from the Reserve and \$73.045 million will be available in 2000-01. These amounts provide for:

- ◆ Urban Domain works under the control of the Olympic Co-ordination Authority, including the upgrade of Central Business District facilities to cope with Olympic crowds; and
- ◆ the provision of property and facilities for bus and fleet depot sites to be co-ordinated by the Olympic Roads and Transport Authority.

As items from the Reserve are approved by the Budget Committee, funding will be transferred from the Reserve to the agencies concerned

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT****70 TREASURY**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	49,166	50,951	<b>47,938</b>
Other operating expenses	19,085	25,302	<b>24,347</b>
Maintenance	986	903	<b>1,025</b>
Depreciation and amortisation	6,656	7,585	<b>5,678</b>
Grants and subsidies	10,230	10,230	<b>10,930</b>
Other expenses	1,558	2,251	...
<b>Total Expenses</b>	<b>87,681</b>	<b>97,222</b>	<b>89,918</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	2,958	3,343	<b>3,203</b>
Other revenue	300	1,245	<b>330</b>
<b>Total Retained Revenue</b>	<b>3,258</b>	<b>4,588</b>	<b>3,533</b>
Gain/(loss) on disposal of non current assets	...	(718)	...
<b>NET COST OF SERVICES</b>	<b>84,423</b>	<b>93,352</b>	<b>86,385</b>

**TREASURER AND MINISTER FOR STATE DEVELOPMENT**

**70 TREASURY**

	1998-99		1999-2000 Budget \$000
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	44,001	45,427	42,770
Grants and subsidies	10,230	10,230	10,930
Other	21,734	30,660	25,395
<b>Total Payments</b>	<b>75,965</b>	<b>86,317</b>	<b>79,095</b>
<b>Receipts</b>			
Sale of goods and services	2,955	3,404	3,202
Other	306	5,271	328
<b>Total Receipts</b>	<b>3,261</b>	<b>8,675</b>	<b>3,530</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(72,704)</b>	<b>(77,642)</b>	<b>(75,565)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	28	...
Purchases of property, plant and equipment	(19,102)	(17,626)	(8,766)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(19,102)</b>	<b>(17,598)</b>	<b>(8,766)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	71,244	79,376	73,539
Capital appropriation	19,117	18,148	7,957
Asset sale proceeds transferred to the Consolidated Fund Entity	...	...	(660)
Cash reimbursements from the Consolidated Fund Entity	...	791	527
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>90,361</b>	<b>98,315</b>	<b>81,363</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(1,445)</b>	<b>3,075</b>	<b>(2,968)</b>
Opening Cash and Cash Equivalents	5,964	3,664	6,739
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>4,519</b>	<b>6,739</b>	<b>3,771</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(84,423)	(93,352)	(86,385)
Non cash items added back	11,398	12,433	10,061
Change in operating assets and liabilities	321	3,277	759
<b>Net cash flow from operating activities</b>	<b>(72,704)</b>	<b>(77,642)</b>	<b>(75,565)</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**

**70 TREASURY**

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	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	4,519	6,739	3,771
Receivables	124	208	211
Other	1,068	674	362
<b>Total Current Assets</b>	<b>5,711</b>	<b>7,621</b>	<b>4,344</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Cost/valuation	54,552	52,024	59,981
Accumulated depreciation	(21,395)	(19,937)	(25,615)
Other	148	17	49
<b>Total Non Current Assets</b>	<b>33,305</b>	<b>32,104</b>	<b>34,415</b>
<b>Total Assets</b>	<b>39,016</b>	<b>39,725</b>	<b>38,759</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	2,365	4,988	4,296
Employee entitlements	3,923	4,060	4,425
<b>Total Current Liabilities</b>	<b>6,288</b>	<b>9,048</b>	<b>8,721</b>
<b>Total Liabilities</b>	<b>6,288</b>	<b>9,048</b>	<b>8,721</b>
<b>NET ASSETS</b>	<b>32,728</b>	<b>30,677</b>	<b>30,038</b>
<b>EQUITY</b>			
Reserves	4,409	4,409	4,409
Accumulated funds	28,319	26,268	25,629
<b>TOTAL EQUITY</b>	<b>32,728</b>	<b>30,677</b>	<b>30,038</b>

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## TREASURER AND MINISTER FOR STATE DEVELOPMENT

### 70 TREASURY

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#### **70.1 Central Financial Management Services**

##### **70.1.1 Fiscal Strategy**

Program Objective(s): To improve the allocation of State resources and achieve a responsible financial position for New South Wales through advice on an overall fiscal strategy.

Program Description: Advising on overall fiscal, revenue and expenditure strategies. Developing methods to enhance and measure public sector performance. Monitoring and forecasting economic conditions. Undertaking economic modelling and research to assist in policy formulation and decision making. Advising on State economic development strategy. Forecasting and monitoring tax revenue and advising on tax policy and inter-governmental financial relations.

(EFT)	Average Staffing	
	1998-99	1999-
2000		
<u>Activities:</u>		
Research and forecasting	7	12
Revenue and strategy	10	12
Executive, corporate and directorate support	4	6
	<u>21</u>	<u>30</u>

<u>1998-99</u>		<b>1999-2000</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

#### **OPERATING STATEMENT**

##### **Expenses -**

Operating expenses -			
Employee related	2,112	2,127	<b>2,711</b>
Other operating expenses	1,158	1,818	<b>1,409</b>
Maintenance	22	9	<b>26</b>
Depreciation and amortisation	113	120	<b>142</b>
<b>Total Expenses</b>	<b>3,405</b>	<b>4,074</b>	<b>4,288</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**70 TREASURY**

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**70.1 Central Financial Management Services**

**70.1.1 Fiscal Strategy (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Other revenue	6	44	17
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<b>Total Retained Revenue</b>	<b>6</b>	<b>44</b>	<b>17</b>
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<b>NET COST OF SERVICES</b>	<b>3,399</b>	<b>4,030</b>	<b>4,271</b>
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<b>ASSET ACQUISITIONS</b>	<b>46</b>	<b>69</b>	<b>63</b>
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## TREASURER AND MINISTER FOR STATE DEVELOPMENT

### 70 TREASURY

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#### 70.1 Central Financial Management Services

##### 70.1.2 Financial Management

Program Objective(s): To improve the allocation of, and accountability for the use of State resources by developing and promoting procedures and systems which result in better financial management. To improve public sector accountability for State financial management by producing State financial reports which provide accurate, timely, comprehensive and relevant information.

Program Description: Advising on the development and application of financial management improvement and accounting and budgetary systems and procedures. Co-ordinating Budget preparation, including reporting and data collection. Preparing reports on the State's finances. Developing and maintaining the Office of Financial Management's Financial Information System.

(EFT)	Average Staffing	
2000 <u>Activities:</u>	1998-99	1999-
Crown Finance *	21	...
Financial management improvement	28	32
Executive, corporate and directorate support services	13	10
	62	42

1998-99		1999-2000
Budget	Revised	Budget
\$000	\$000	\$000

#### **OPERATING STATEMENT**

##### **Expenses -**

Operating expenses -			
Employee related	5,474	6,075	<b>3,893</b>
Other operating expenses	2,786	2,894	<b>2,234</b>
Maintenance	172	118	<b>107</b>
Depreciation and amortisation	338	1,168	<b>1,134</b>
Grants and subsidies			
Australian Accounting Research Foundation	30	30	<b>30</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**

**70 TREASURY**

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**70.1 Central Financial Management Services**

**70.1.2 Financial Management (cont)**

***OPERATING STATEMENT (cont)***

Other expenses			
Payments to Audit Office for comprehensive Audits *	500	1,200	...
Payments of benefits and related administrative expenses to the Supplementary Sporting Injuries Fund *	83	182	...
Production of Auditor-General's Reports *	975	869	...
<b>Total Expenses</b>	<b>10,358</b>	<b>12,536</b>	<b>7,398</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Minor sales of goods and services	27	31	27
Other revenue	14	122	23
<b>Total Retained Revenue</b>	<b>41</b>	<b>153</b>	<b>50</b>
<b>NET COST OF SERVICES</b>	<b>10,317</b>	<b>12,383</b>	<b>7,348</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>121</b>	<b>196</b>	<b>87</b>

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\* These expenses are being transferred to the Crown Transactions Entity from 1999-2000.

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# TREASURER AND MINISTER FOR STATE DEVELOPMENT

## 70 TREASURY

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### 70.1 Central Financial Management Services

#### 70.1.3 Resource Allocation

Program Objective(s): To improve the allocation of State resources in accordance with Government priorities so as to achieve a financially responsible Budget which delivers positive social and environmental outcomes for the State. To enhance public sector net worth by providing shareholder advice on the performance of Government businesses.

Program Description: Advising on resource allocation issues in the general government sector. Advising on, and monitoring, the financial position and performance of general government sector agencies, including the negotiation of service and resource allocation agreements. Advising on, and monitoring, the financial position of government businesses, including the negotiation of statements of financial performance and statements of corporate intent. Forecasting and monitoring distribution payments by government businesses.

(EFT)	Average Staffing	
	1998-99	1999-
2000		
<u>Activities:</u>		
Education, financial services and government	7	8
Natural resources and environment	10	11
Property and planning	6	3
Human services	11	12
Justice and emergency services	8	8
Transport and ports	8	9
Executive, corporate and directorate support	13	13
	<u>63</u>	<u>64</u>

1998-99		1999-2000
Budget	Revised	Budget
\$000	\$000	\$000

### **OPERATING STATEMENT**

#### **Expenses -**

Operating expenses -			
Employee related	5,893	6,181	<b>5,741</b>
Other operating expenses	2,395	2,267	<b>2,753</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**

**70 TREASURY**

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**70.1 Central Financial Management Services**

**70.1.3 Resource Allocation (cont)**

***OPERATING STATEMENT (cont)***

Maintenance	68	26	<b>62</b>
Depreciation and amortisation	372	348	<b>335</b>
<b>Total Expenses</b>	<b>8,728</b>	<b>8,822</b>	<b>8,891</b>
Less:			
<b>Retained Revenue -</b>			
Other revenue	15	126	<b>34</b>
<b>Total Retained Revenue</b>	<b>15</b>	<b>126</b>	<b>34</b>
<b>NET COST OF SERVICES</b>	<b>8,713</b>	<b>8,696</b>	<b>8,857</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>125</b>	<b>200</b>	<b>129</b>

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## TREASURER AND MINISTER FOR STATE DEVELOPMENT

### 70 TREASURY

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#### 70.1 Central Financial Management Services

##### 70.1.4 Structural Reform

Program Objective(s): To improve the allocation of State resources, while enhancing public sector net worth, by advising on microeconomic and industry reform which promotes economic efficiency and by providing shareholder advice which optimises the State's investment in the energy sector.

Program Description: Advising on, and implementing, major structural reform projects including the energy sector. Evaluating the financial and economic feasibility of major capital projects, including private sector infrastructure projects. Advising on microeconomic and industry policy issues, including national competition policy implementation. Advising on the performance of the energy sector, including the negotiation of statements of financial performance and the forecasting and monitoring of distribution payments.

(EFT)	Average Staffing	
	1998-99	1999-
2000		
<u>Activities:</u>		
Economic strategy	10	10
Major projects	8	8
Energy ownership	6	6
Executive, corporate and directorate support	5	6
	<u>29</u>	<u>30</u>

1998-99		1999-2000
Budget	Revised	Budget
\$000	\$000	\$000

#### **OPERATING STATEMENT**

##### **Expenses -**

Operating expenses -			
Employee related	1,957	2,726	<b>3,138</b>
Other operating expenses	700	5,913	<b>4,501</b>
Maintenance	18	17	<b>25</b>
Depreciation and amortisation	65	96	<b>117</b>
<b>Total Expenses</b>	<b>2,740</b>	<b>8,752</b>	<b>7,781</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**70 TREASURY**

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**70.1 Central Financial Management Services**

**70.1.4 Structural Reform (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Other revenue	5	630	16
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<b>Total Retained Revenue</b>	<b>5</b>	<b>630</b>	<b>16</b>
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<b>NET COST OF SERVICES</b>	<b>2,735</b>	<b>8,122</b>	<b>7,765</b>
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<b>ASSET ACQUISITIONS</b>	<b>38</b>	<b>91</b>	<b>61</b>
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## TREASURER AND MINISTER FOR STATE DEVELOPMENT

### 70 TREASURY

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#### 70.2 Revenue Collection

##### **70.2.1 Stamp Duties Collection**

Program Objective(s): To collect revenue to finance services for the people of New South Wales by imposing duties on liable instruments, documents and transactions.

Program Description: Assessment, collection and recovery of duties by sale of adhesive stamps, stamping of liable instruments or documents and from returns submitted by authorised persons.

<u>Outcomes:</u>	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
Revenue collected	\$m	2,678	3,148	3,374	<b>3,167</b>
<u>Outputs:</u>					
Returns lodged	thous	31	39	50	<b>65</b>
Documents processed	thous	850	1,473	1,064	<b>1,150</b>
Objections lodged	no.	45	60	95	<b>95</b>
Rulings issued	no.	12	13	16	<b>22</b>
Audits conducted	no.	750	940	1,000	<b>2,000</b>
Client education sessions	no.	45	49	21	<b>50</b>
<u>Average Staffing:</u>	EFT	285	279	249	<b>221</b>

1998-99		<b>1999-2000</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

#### **OPERATING STATEMENT**

<b>Expenses -</b>			
Operating expenses -			
Employee related	13,921	14,135	<b>13,170</b>
Other operating expenses	5,220	5,493	<b>5,676</b>
Maintenance	320	328	<b>324</b>
Depreciation and amortisation	2,472	2,544	<b>1,648</b>
<b>Total Expenses</b>	<b>21,933</b>	<b>22,500</b>	<b>20,818</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**70 TREASURY**

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**70.2 Revenue Collection**

**70.2.1 Stamp Duties Collection (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Minor sales of goods and services	12	6	...
Other revenue	108	138	<b>100</b>
<b>Total Retained Revenue</b>	<b>120</b>	<b>144</b>	<b>100</b>
Gain/(loss) on disposal of non current assets	...	(309)	...
<b>NET COST OF SERVICES</b>	<b>21,813</b>	<b>22,665</b>	<b>20,718</b>

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<b>ASSET ACQUISITIONS</b>	<b>9,377</b>	<b>8,894</b>	<b>1,487</b>
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## TREASURER AND MINISTER FOR STATE DEVELOPMENT

### 70 TREASURY

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#### 70.2 Revenue Collection

##### **70.2.2 Pay-roll Tax Collection**

Program Objective(s): To collect revenue to finance services for the people of New South Wales by imposing pay-roll tax on employers in respect of certain wages.

Program Description: Collection and recovery of pay-roll tax from employers who are periodically required to furnish a return of taxable wages.

<u>Outcomes:</u>	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
Revenue collected	\$m	3,645	3,876	4,152	<b>4,150</b>
<u>Outputs:</u>					
Returns lodged	thous	240	246	258	<b>258</b>
Assessments issued	thous	17	19	20	<b>20</b>
Objections lodged	no.	45	130	165	<b>165</b>
Rulings issued	no.	2	3	2	<b>3</b>
Audits conducted	no.	1,400	4,505	2,500	<b>3,000</b>
Client education sessions	no.	30	35	21	<b>40</b>
<u>Average Staffing:</u>	EFT	109	112	113	<b>100</b>

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1998-99		<b>1999-2000</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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#### **OPERATING STATEMENT**

##### **Expenses -**

Operating expenses -			
Employee related	7,152	7,063	<b>6,393</b>
Other operating expenses	2,180	2,141	<b>2,279</b>
Maintenance	128	135	<b>162</b>
Depreciation and amortisation	1,113	1,119	<b>709</b>
<b>Total Expenses</b>	<b>10,573</b>	<b>10,458</b>	<b>9,543</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**70 TREASURY**

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**70.2 Revenue Collection**

**70.2.2 Pay-roll Tax Collection (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services	13	2	...
Minor sales of goods and services	56	62	40
Other revenue			
<b>Total Retained Revenue</b>	<b>69</b>	<b>64</b>	<b>40</b>
Gain/(loss) on disposal of non current assets	...	(139)	...
<b>NET COST OF SERVICES</b>	<b>10,504</b>	<b>10,533</b>	<b>9,503</b>

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<b>ASSET ACQUISITIONS</b>	<b>6,541</b>	<b>6,201</b>	<b>1,815</b>
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## TREASURER AND MINISTER FOR STATE DEVELOPMENT

### 70 TREASURY

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#### 70.2 Revenue Collection

##### **70.2.3 Land Tax Collection**

Program Objective(s): To collect revenue to finance services for the people of New South Wales by imposing a tax on liable properties.

Program Description: Assessment, collection and recovery of land tax from liable property owners.

<u>Outcomes:</u>	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
Revenue collected	\$m	616	862	962	<b>861</b>
<u>Outputs:</u>					
Assessments issued	thous	132	162	165	<b>172</b>
Objections lodged	no.	2,000	4,120	3,500	<b>3,500</b>
Amendments lodged	thous	20	43	34	<b>35</b>
S.47 land tax clearance certificates issued	thous	191	215	200	<b>200</b>
Rulings issued	no.	2	2	4	<b>5</b>
Audits conducted	no.	3,000	22,666	12,500	<b>16,000</b>
Client education sessions	no.	30	20	64	<b>40</b>
<u>Average Staffing:</u>	EFT	187	176	180	<b>182</b>

1998-99		<b>1999-2000</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

#### **OPERATING STATEMENT**

##### **Expenses -**

Operating expenses -			
Employee related	9,870	9,900	<b>10,742</b>
Other operating expenses	3,972	4,057	<b>4,728</b>
Maintenance	222	226	<b>271</b>
Depreciation and amortisation	1,785	1,811	<b>1,334</b>
Grants and subsidies			
Valuer General's Office	10,200	10,200	<b>10,900</b>
<b>Total Expenses</b>	<b>26,049</b>	<b>26,194</b>	<b>27,975</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**

**70 TREASURY**

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**70.2 Revenue Collection**

**70.2.3 Land Tax Collection (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Search fees	2,742	3,110	<b>3,000</b>
Minor sales of goods and services	12	4	...
Other revenue	84	100	<b>88</b>
<b>Total Retained Revenue</b>	<b>2,838</b>	<b>3,214</b>	<b>3,088</b>
Gain/(loss) on disposal of non current assets	...	(223)	...
<b>NET COST OF SERVICES</b>	<b>23,211</b>	<b>23,203</b>	<b>24,887</b>

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<b>ASSET ACQUISITIONS</b>	<b>2,853</b>	<b>2,708</b>	<b>4,279</b>
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## TREASURER AND MINISTER FOR STATE DEVELOPMENT

### 70 TREASURY

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#### 70.2 Revenue Collection

##### **70.2.4 Miscellaneous Revenue Collection**

Program Objective(s): To collect revenue to finance services for the people of New South Wales by imposing tax, duties and levies on liable transactions and documents.

Program Description: Assessment, collection and recovery of financial institutions duty, death duty, debits tax, parking space levy and accommodation levy. Collection and recovery of unclaimed money. Collection of health insurance and electricity energy levies. Administration of the Petroleum Subsidy Scheme.

	Units	1996-97	1997-98	1998-99	1999-2000
<u>Outcomes:</u>					
Revenue collected	\$m	886	1,055	1,106	<b>1,151</b>
<u>Outputs:</u>					
Miscellaneous returns lodged	no.	n.a.	11,237	13,779	<b>13,979</b>
Diesel fuel permits issued	no.	3,000	3,174	3,900	<b>3,900</b>
Petroleum subsidy payments made	no.	n.a.	826	2,086	<b>2,086</b>
Objections lodged	no.	4	8	15	<b>15</b>
Rulings issued	no.	2	n.a.	1	<b>1</b>
Audits conducted	no.	50	175	300	<b>300</b>
Client education sessions	no.	5	5	5	<b>5</b>
Unclaimed monies claims paid	no.	n.a.	1,843	2,076	<b>2,040</b>
<u>Average Staffing:</u>	EFT	28	24	34	<b>35</b>

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1998-99		1999-2000
Budget	Revised	Budget
\$000	\$000	\$000

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#### **OPERATING STATEMENT**

##### **Expenses -**

Operating expenses -			
Employee related	2,404	2,345	<b>2,000</b>
Other operating expenses	626	644	<b>737</b>
Maintenance	36	40	<b>48</b>
Depreciation and amortisation	363	338	<b>248</b>
<b>Total Expenses</b>	<b>3,429</b>	<b>3,367</b>	<b>3,033</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**70 TREASURY**

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**70.2 Revenue Collection**

**70.2.4 Miscellaneous Revenue Collection (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Fees for services	152	189	<b>176</b>
Minor sales of goods and services	...	1	...
Other revenue	12	20	<b>12</b>
<b>Total Retained Revenue</b>	<b>164</b>	<b>210</b>	<b>188</b>
Gain/(loss) on disposal of non current assets	...	(42)	...
<b>NET COST OF SERVICES</b>	<b>3,265</b>	<b>3,199</b>	<b>2,845</b>

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<b>ASSET ACQUISITIONS</b>	<b>14</b>	<b>13</b>	<b>34</b>
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## TREASURER AND MINISTER FOR STATE DEVELOPMENT

### 70 TREASURY

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#### 70.2 Revenue Collection

##### **70.2.5 Tax Equivalents Collection**

Program Objective(s): To collect revenue to finance services for the people of New South Wales by imposing corporate income tax and sales tax on Government Trading Enterprises and State Owned Corporations.

Program Description: Assessment, collection and recovery of corporate income tax and sales tax from Government Trading Enterprises and State Owned Corporations.

	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<u>Outcomes:</u>					
Revenue collected	\$m	601	359	398	<b>354</b>
<u>Outputs:</u>					
Income tax returns lodged	no.	30	40	40	<b>40</b>
Sales tax returns lodged	no.	310	311	313	<b>360</b>
Rulings issued	no.	5	2	3	<b>5</b>
Audits conducted	no.	10	10	14	<b>10</b>
Client education programs	no.	10	10	14	<b>10</b>
<u>Average Staffing:</u>	EFT	11	11	4	<b>2</b>

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1998-99		<b>1999-2000</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

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#### **OPERATING STATEMENT**

##### **Expenses -**

Operating expenses -			
Employee related	383	399	<b>150</b>
Other operating expenses	48	75	<b>30</b>
Maintenance	...	4	<b>...</b>
Depreciation and amortisation	35	41	<b>11</b>
<b>Total Expenses</b>	<b>466</b>	<b>519</b>	<b>191</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**70 TREASURY**

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**70.2 Revenue Collection**

**70.2.5 Tax Equivalents Collection (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Other revenue	...	3	...
<b>Total Retained Revenue</b>	<b>...</b>	<b>3</b>	<b>...</b>
Gain/(loss) on disposal of non current assets	...	(5)	...
<b>NET COST OF SERVICES</b>	<b>466</b>	<b>521</b>	<b>191</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>2</b>	<b>1</b>	<b>2</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT****71 CROWN TRANSACTIONS ENTITY**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	946,379	1,194,752	<b>1,055,737</b>
Other operating expenses	122,824	135,556	<b>138,329</b>
Maintenance	2,533	2,500	<b>3,074</b>
Depreciation and amortisation	5,526	8,521	<b>8,547</b>
Grants and subsidies	(17,220)	(26,404)	<b>43,513</b>
Finance costs	1,188,128	1,304,047	<b>1,231,447</b>
Other expenses	454,163	260,407	<b>330,604</b>
<b>Total Expenses</b>	<b>2,702,333</b>	<b>2,879,379</b>	<b>2,811,251</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	127,526	127,832	<b>135,125</b>
Investment income	112,924	136,824	<b>95,344</b>
Other revenue	32,667	82,363	<b>31,027</b>
<b>Total Retained Revenue</b>	<b>273,117</b>	<b>347,019</b>	<b>261,496</b>
Gain/(loss) on disposal of non current assets	10,323	12	<b>(1,050)</b>
<b>NET COST OF SERVICES</b>	<b>2,418,893</b>	<b>2,532,348</b>	<b>2,550,805</b>

**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**71 CROWN TRANSACTIONS ENTITY**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	1,577,190	4,887,147	<b>698,045</b>
Grants and subsidies	101,314	128,139	<b>101,256</b>
Finance costs	1,186,557	1,310,553	<b>1,217,860</b>
Other	315,306	310,918	<b>289,794</b>
<b>Total Payments</b>	<b>3,180,367</b>	<b>6,636,757</b>	<b>2,306,955</b>
<b>Receipts</b>			
Sale of goods and services	127,053	124,739	<b>137,618</b>
Retained taxes	(190,000)	(175,000)	<b>(180,300)</b>
Other	38,527	62,819	<b>120,770</b>
<b>Total Receipts</b>	<b>(24,420)</b>	<b>12,558</b>	<b>78,088</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(3,204,787)</b>	<b>(6,624,199)</b>	<b>(2,228,867)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	40,946	12,742	<b>25,916</b>
Proceeds from sale of investments	...	10,000	<b>960</b>
Advance repayments received	70,069	139,492	<b>108,936</b>
Purchases of investments	...	(6,333)	<b>(620)</b>
Advances made	(46,800)	(65,260)	<b>(29,000)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>64,215</b>	<b>90,641</b>	<b>106,192</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from borrowings and advances	431,714	3,428,849	<b>19,522</b>
Repayment of borrowings and advances	(431,714)	(575,749)	<b>(1,686,842)</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>...</b>	<b>2,853,100</b>	<b>(1,667,320)</b>

**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**71 CROWN TRANSACTIONS ENTITY**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	3,360,423	6,794,449	<b>2,331,273</b>
Capital appropriation	478,514	641,009	<b>1,750,842</b>
Cash transfer to the Consolidated Fund Entity			
Advance repayments	(64,369)	(139,491)	<b>(108,936)</b>
Asset sales	(40,541)	(16,777)	<b>(29,849)</b>
Borrowings	(431,714)	(3,428,849)	<b>(15,508)</b>
Crown Property surplus	(15,500)	(14,746)	<b>(19,522)</b>
Interest receipts	(118,624)	(136,566)	<b>(94,943)</b>
Other receipts	(27,000)	(21,760)	<b>(20,760)</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>3,141,189</b>	<b>3,677,269</b>	<b>3,792,597</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>617</b>	<b>(3,189)</b>	<b>2,602</b>
Opening Cash and Cash Equivalents	9,436	15,843	<b>12,654</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>10,053</b>	<b>12,654</b>	<b>15,256</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(2,418,893)	(2,532,348)	<b>(2,550,805)</b>
Non cash items added back	5,526	47,289	<b>32,750</b>
Change in operating assets and liabilities	(791,420)	(4,139,140)	<b>289,188</b>
<b>Net cash flow from operating activities</b>	<b>(3,204,787)</b>	<b>(6,624,199)</b>	<b>(2,228,867)</b>

**TREASURER AND MINISTER FOR STATE DEVELOPMENT**

**71 CROWN TRANSACTIONS ENTITY**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	10,053	12,654	<b>15,256</b>
Investments	77,036	106,978	<b>91,903</b>
Receivables	64,549	48,917	<b>38,792</b>
Other	1,300	1,000	<b>1,000</b>
<b>Total Current Assets</b>	<b>152,938</b>	<b>169,549</b>	<b>146,951</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Cost/valuation	411,168	469,785	<b>450,235</b>
Accumulated depreciation	(16,561)	(18,338)	<b>(26,885)</b>
Investments	1,876,104	1,832,597	<b>1,767,396</b>
<b>Total Non Current Assets</b>	<b>2,270,711</b>	<b>2,284,044</b>	<b>2,190,746</b>
<b>Total Assets</b>	<b>2,423,649</b>	<b>2,453,593</b>	<b>2,337,697</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	511,524	241,315	<b>230,543</b>
Borrowings	3,042,230	4,958,573	<b>2,739,556</b>
Employee entitlements	1,183,241	181,594	<b>186,153</b>
Other	123,299	178,591	<b>189,810</b>
<b>Total Current Liabilities</b>	<b>4,860,294</b>	<b>5,560,073</b>	<b>3,346,062</b>
<b>Non Current Liabilities -</b>			
Borrowings	11,181,399	12,463,609	<b>13,039,509</b>
Employee entitlements	11,641,408	9,421,232	<b>9,774,577</b>
Other	682,482	951,184	<b>878,262</b>
<b>Total Non Current Liabilities</b>	<b>23,505,289</b>	<b>22,836,025</b>	<b>23,692,348</b>
<b>Total Liabilities</b>	<b>28,365,583</b>	<b>28,396,098</b>	<b>27,038,410</b>
<b>NET ASSETS</b>	<b>(25,941,934)</b>	<b>(25,942,505)</b>	<b>(24,700,713)</b>
<b>EQUITY</b>			
Reserves	71,514	107,361	<b>107,361</b>
Accumulated funds	(26,013,448)	(26,049,866)	<b>(24,808,074)</b>
<b>TOTAL EQUITY</b>	<b>(25,941,934)</b>	<b>(25,942,505)</b>	<b>(24,700,713)</b>

## TREASURER AND MINISTER FOR STATE DEVELOPMENT

### 71 CROWN TRANSACTIONS ENTITY

#### 71.1 Service Wide Payments and Services

##### 71.1.1 Debt Servicing Costs

Program Objective(s): To meet Crown debt servicing and related costs on loans and advances made to the State by the Commonwealth and on State Treasury Corporation loans and certain authorities whose debt liabilities have been assumed by the State.

Program Description: Debt administration management of the Crown portfolio in conjunction with the Treasury Corporation. Recoupment from various bodies of their portion of the debt servicing costs.

(EFT)	Average Staffing	
	1998-99	1999-
2000 <u>Activities:</u>		
Debt accounting and administration	n.a.	2
Debt management and forecasting	n.a.	2
	0	4

1998-99		1999-2000
Budget	Revised	Budget
\$000	\$000	\$000

#### **OPERATING STATEMENT**

##### **Expenses -**

Operating expenses -			
Employee related	...	...	241
Finance costs -			
Interest	1,188,128	1,284,181	1,085,308
Interest on TCorp loans for the superannuation conversion	...	38,791	146,139
<b>Total Expenses</b>	<b>1,188,128</b>	<b>1,304,047</b>	<b>1,231,688</b>

Less:

##### **Retained Revenue -**

Investment income	112,924	136,824	95,344
Other revenue	...	797	...
<b>Total Retained Revenue</b>	<b>112,924</b>	<b>137,621</b>	<b>95,344</b>
Gain/(loss) on disposal of non current assets	...	(10,000)	(960)
<b>NET COST OF SERVICES</b>	<b>1,075,204</b>	<b>1,176,426</b>	<b>1,137,304</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**71 CROWN TRANSACTIONS ENTITY**

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**71.1 Service Wide Payments and Services**

**71.1.2 Refunds and Remissions of Crown Revenue**

Program Objective(s): To provide relief from certain Crown revenues and to meet the costs of refunds of certain unclaimed monies.

Program Description: The remission and refund, under certain circumstances, of State taxation and other Crown revenues. The refund of unclaimed monies paid into Consolidated Fund in terms of section 14 of the Public Finance and Audit Act.

(EFT)	Average Staffing	
	1998-99	1999-
2000 <u>Activities:</u>		
Accounting and forecasting	n.a.	1

1998-99		1999-2000
Budget \$000	Revised \$000	Budget \$000

**OPERATING STATEMENT**

<b>Expenses -</b>			
Operating expenses -			
Employee related	...	...	<b>49</b>
Other expenses			
Petrol subsidy payments - Section 90 Case	164,000	150,000	<b>154,000</b>
Alcohol subsidy payments - Section 90 Case	26,000	25,000	<b>26,300</b>
Refunds and remissions of Crown revenue	10,000	36,000	<b>15,000</b>
<b>Total Expenses</b>	<b>200,000</b>	<b>211,000</b>	<b>195,349</b>
<b>NET COST OF SERVICES</b>	<b>200,000</b>	<b>211,000</b>	<b>195,349</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**71 CROWN TRANSACTIONS ENTITY**

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**71.1 Service Wide Payments and Services**

**71.1.3 Other Service Wide Activities**

Program Objective(s): To provide funding for assumed Crown superannuation costs and past service accrued liabilities and to provide asset/liability management for cash, insurance and other liabilities.

Program Description: Periodical payments made towards costs of accrued employee superannuation liabilities and Crown employer superannuation guarantee charge contributions. Payment of compensation for risks not covered under insurance arrangements, working capital advances, interest subsidies and State Bank loan indemnity claims.

(EFT)	Average Staffing	
	1998-99	1999-
2000 <u>Activities:</u>		
Superannuation accounting and administration	n.a.	3
Superannuation management and forecasting	n.a.	3
Treasury Banking System - cash administration and forecasting	n.a.	2
Banking policy and administration	n.a.	2
Crown Consolidated Fund accounting and administration	n.a.	4
Public Authorities (Financial Arrangements) Act administration	n.a.	1
Insurance administration and management	n.a.	2
	n.a	17

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**

**71 CROWN TRANSACTIONS ENTITY**

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**71.1 Service Wide Payments and Services**

**71.1.3 Other Service Wide Activities (cont)**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related			
Superannuation	542,500	880,042	<b>669,980</b>
Long service leave	328,879	275,498	<b>286,518</b>
Other employee related	75,000	39,212	<b>98,625</b>
Other operating expenses	8,083	12,445	<b>9,704</b>
Grants and subsidies			
Write back of workers compensation payable to rail entities	(20,938)	(21,560)	<b>(18,962)</b>
Actuarial adjustments - Insurance Ministerial Corporation	(97,596)	(132,983)	<b>(38,781)</b>
Contribution to Transport Accident Compensation Fund	53,314	53,000	<b>34,000</b>
Contributions for Y2K problems	...	...	<b>10,000</b>
Contribution to Treasury Managed Fund	...	...	<b>25,000</b>
Energy Smart Building Program	20,000	...	...
Other	15,085	15,139	<b>20,256</b>
Other expenses			
Payments to the Audit Office	...	...	<b>1,100</b>
Asset / liability management costs	705	1,353	<b>2,200</b>
Refunds of unclaimed moneys	1,500	1,000	<b>1,500</b>
State's share of higher education superannuation costs	20,800	18,173	<b>19,000</b>
Write backs of State's share of higher education superannuation costs	...	(170,462)	...
Sydney Water Corporation - rates on exempt properties	12,651	11,253	<b>11,761</b>
TAB registry costs	8,500	8,500	<b>5,500</b>
Debt / investment management fees	8,275	5,275	<b>7,275</b>
State Bank post-sale costs	95,850	66,500	<b>83,500</b>
Special Revenue Assistance to the Commonwealth	101,300	101,500	...
Other	686	2,164	<b>1,949</b>
<b>Total Expenses</b>	<b>1,174,594</b>	<b>1,166,049</b>	<b>1,230,125</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**71 CROWN TRANSACTIONS ENTITY**

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**71.1 Service Wide Payments and Services**

**71.1.3 Other Service Wide Activities (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Other revenue	27,000	21,859	<b>20,760</b>
<b>Total Retained Revenue</b>	<b>27,000</b>	<b>21,859</b>	<b>20,760</b>
Gain/(loss) on disposal of non current assets	...	10,000	<b>960</b>
<b>NET COST OF SERVICES</b>	<b>1,147,594</b>	<b>1,134,190</b>	<b>1,208,405</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**71 CROWN TRANSACTIONS ENTITY**

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**71.2 Natural Disasters Relief**

**71.2.1 Natural Disasters Relief**

Program Objective(s): To alleviate hardship suffered by individuals as a result of bushfires, floods, drought and other natural disasters. To restore community assets damaged by natural disasters.

Program Description: Provision of funds to various departments and authorities involved in the administration of joint Commonwealth/State schemes.

	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Grants and subsidies			
Natural Disasters Relief	4,915	40,000	<b>4,000</b>
Natural Disaster Relief capital grants to Local Government	8,000	20,000	<b>8,000</b>
<b>Total Expenses</b>	<b>12,915</b>	<b>60,000</b>	<b>12,000</b>
<b>NET COST OF SERVICES</b>	<b>12,915</b>	<b>60,000</b>	<b>12,000</b>

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## TREASURER AND MINISTER FOR STATE DEVELOPMENT

### 71 CROWN TRANSACTIONS ENTITY

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#### 71.3 Crown Property Management

##### 71.3.1 Crown Property Management

Program Objective(s): To manage a portfolio of real estate assets of the State where ownership or control has not been passed to individual agencies.

Program Description: Administration and maintenance of the State's portfolio of rental and other real estate assets. Fitout/refurbishment of State owned buildings under the Government's CBD Asset Strategy.

<u>Activities</u> :	Average Staffing (EFT)	
	1998-99	1999-2000
Accounting and administration	n.a.	3
Property management and forecasting	n.a.	2
	n.a.	5

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000

#### **OPERATING STATEMENT**

##### **Expenses -**

Operating expenses -			
Employee related	...	...	<b>324</b>
Other operating expenses	114,741	123,111	<b>128,625</b>
Maintenance	2,533	2,500	<b>3,074</b>
Depreciation and amortisation	5,526	8,521	<b>8,547</b>
Other expenses			
Asset / liability management costs	3,491	4,147	<b>853</b>
Asset sales commissions - Crown Transactions			
Entity property portfolio	405	4	<b>666</b>
<b>Total Expenses</b>	<b>126,696</b>	<b>138,283</b>	<b>142,089</b>
Less:			
<b>Retained Revenue -</b>			
Rents and leases	127,526	125,052	<b>133,280</b>
Other revenue	5,667	9,707	<b>10,267</b>
<b>Total Retained Revenue</b>	<b>133,193</b>	<b>137,539</b>	<b>145,392</b>
Gain/(loss) on disposal of non current assets	10,323	12	<b>(1,050)</b>
<b>NET COST OF SERVICES</b>	<b>(16,820)</b>	<b>732</b>	<b>(2,253)</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**72 DEPARTMENT OF STATE AND REGIONAL DEVELOPMENT**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	17,762	18,146	<b>19,385</b>
Other operating expenses	14,460	16,385	<b>13,368</b>
Maintenance	86	166	<b>86</b>
Depreciation and amortisation	1,600	1,600	<b>1,500</b>
Grants and subsidies	19,039	22,050	<b>18,731</b>
Other expenses	39,652	32,153	<b>33,719</b>
<b>Total Expenses</b>	<b>92,599</b>	<b>90,500</b>	<b>86,789</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	300	300	<b>250</b>
Investment income	450	700	<b>700</b>
Grants and contributions	...	11,788	...
Other revenue	240	230	<b>200</b>
<b>Total Retained Revenue</b>	<b>990</b>	<b>13,018</b>	<b>1,150</b>
Gain/(loss) on disposal of non current assets	40	(33)	...
<b>NET COST OF SERVICES</b>	<b>91,569</b>	<b>77,515</b>	<b>85,639</b>

**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**72 DEPARTMENT OF STATE AND REGIONAL DEVELOPMENT**

	1998-99		1999-2000 Budget \$000
	Budget \$000	Revised \$000	
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	16,268	17,013	17,887
Grants and subsidies	19,039	22,050	18,731
Other	54,203	48,704	47,699
<b>Total Payments</b>	<b>89,510</b>	<b>87,767</b>	<b>84,317</b>
<b>Receipts</b>			
Sale of goods and services	300	300	250
Other	690	12,718	900
<b>Total Receipts</b>	<b>990</b>	<b>13,018</b>	<b>1,150</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(88,520)</b>	<b>(74,749)</b>	<b>(83,167)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	100	224	...
Purchases of property, plant and equipment	(347)	(347)	(110)
Advances made	...	(12,000)	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(247)</b>	<b>(12,123)</b>	<b>(110)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from borrowings and advances	...	12,000	...
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>...</b>	<b>12,000</b>	<b>...</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	77,767	86,916	80,935
Capital appropriation	247	247	110
Cash reimbursements from the Consolidated Fund Entity	233	490	233
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>78,247</b>	<b>87,653</b>	<b>81,278</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(10,520)</b>	<b>12,781</b>	<b>(1,999)</b>
Opening Cash and Cash Equivalents	17,378	18,119	30,900
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>6,858</b>	<b>30,900</b>	<b>28,901</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**72 DEPARTMENT OF STATE AND REGIONAL DEVELOPMENT**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT (cont)</b>			
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(91,569)	(77,515)	<b>(85,639)</b>
Non cash items added back	3,089	2,733	<b>2,988</b>
Change in operating assets and liabilities	(40)	33	<b>(516)</b>
<b>Net cash flow from operating activities</b>	<b>(88,520)</b>	<b>(74,749)</b>	<b>(83,167)</b>

**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**72 DEPARTMENT OF STATE AND REGIONAL DEVELOPMENT**

	1998-99		1999-2000 Budget \$000
	Budget \$000	Revised \$000	
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	6,858	30,900	<b>28,901</b>
Receivables	1,161	729	<b>729</b>
Other	553	486	<b>486</b>
<b>Total Current Assets</b>	<b>8,572</b>	<b>32,115</b>	<b>30,116</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Cost/valuation	18,898	18,363	<b>18,473</b>
Accumulated depreciation	(8,146)	(7,742)	<b>(9,242)</b>
Investments	...	12,000	<b>12,000</b>
Receivables	622	500	<b>500</b>
<b>Total Non Current Assets</b>	<b>11,374</b>	<b>23,121</b>	<b>21,731</b>
<b>Total Assets</b>	<b>19,946</b>	<b>55,236</b>	<b>51,847</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	3,678	7,094	<b>6,578</b>
Borrowings	160	5	<b>12,005</b>
Employee entitlements	1,267	1,393	<b>1,393</b>
Other	466	466	<b>466</b>
<b>Total Current Liabilities</b>	<b>5,571</b>	<b>8,958</b>	<b>20,442</b>
<b>Non Current Liabilities -</b>			
Borrowings	122	12,000	...
Other	902	436	<b>436</b>
<b>Total Non Current Liabilities</b>	<b>1,024</b>	<b>12,436</b>	<b>436</b>
<b>Total Liabilities</b>	<b>6,595</b>	<b>21,394</b>	<b>20,878</b>
<b>NET ASSETS</b>	<b>13,351</b>	<b>33,842</b>	<b>30,969</b>
<b>EQUITY</b>			
Reserves	1,384	903	<b>903</b>
Accumulated funds	11,967	32,939	<b>30,066</b>
<b>TOTAL EQUITY</b>	<b>13,351</b>	<b>33,842</b>	<b>30,969</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**72 DEPARTMENT OF STATE AND REGIONAL DEVELOPMENT**

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**72.1 Development of the New South Wales Economy**

**72.1.1 Development of the New South Wales Economy**

Program Objective(s): To work in partnership with industry to ensure that New South Wales is widely recognised as a leading centre of high value-adding, knowledge-intensive business in the Asia-Pacific region. To work with business to develop New South Wales as a prosperous and internationally competitive economy, through attracting and retaining investment, boosting exports, fostering industry skills and innovation, and creating sustainable jobs to enhance the quality of life for people throughout the State.

Program Description: Provision of an interface for business dealings with Government. Provision of policy advice and economic analysis to enhance economic growth. Facilitate intra-Government agency co-ordination and provide financial assistance to attract investment projects to metropolitan and regional areas. Fostering programs to assist diversification and structural adjustment in regional economies. Marketing New South Wales as a place to invest. Provision of information to firms about Government processes, business operations and business climate. Provision of business counselling and consultancy assistance to small and medium enterprises and facilitate export growth. Fostering programs that enhance technology commercialisation and diffusion. Facilitation of increased business activity for women and Aboriginal people. Capturing business opportunities associated with the Olympics.

<u>Outcomes:</u>	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
Metropolitan projects facilitated or financially assisted -					
Investment committed	\$m	1,099	594	1,489	<b>545</b>
Jobs attracted	no.	2,884	1,632	3,132	<b>4,160</b>
Regional projects facilitated or financially assisted -					
Investment committed	\$m	1,486	1,283	813	<b>1,819</b>
Jobs attracted	no.	3,873	5,339	3,773	<b>3,459</b>
Small and medium business clients -					
Growth in turnover in firms assisted, above the State average	%	13.5	15.5	14.2	<b>14.0</b>
Jobs growth in firms assisted, above the State average	%	12.1	19.5	18.7	<b>15.0</b>
Micro and Start Up Business Clients -					
Jobs created/ retained through activities of Business Enterprise Centres	no.	5,809	7,184	9,000	<b>10,000</b>
Industrial Supplies Office import replacement	\$m	116	85	90	<b>100</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**72 DEPARTMENT OF STATE AND REGIONAL DEVELOPMENT**

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**72.1 Development of the New South Wales Economy**

**72.1.1 Development of the New South Wales Economy (cont)**

Outputs:

Metropolitan projects facilitated or financially assisted -					
Investment projects assisted	no.	27	16	17	<b>20</b>
Funding to assist investment projects	\$m	15	11	14	<b>8</b>
Regional projects facilitated or financially assisted -					
Investment projects assisted	no.	102	127	108	<b>138</b>
Funding to assist investment projects	\$m	9	9	16	<b>18</b>
Visits to New South Wales Trade and Investment Centre and the Country Embassy	no.	16,146	21,126	28,200	<b>32,000</b>
Internet access to New South Wales Business Report	no.	5,650	16,970	26,000	<b>32,700</b>
Small and medium business clients -					
Clients (active)	no.	1,625	1,503	918	<b>750</b>
Completed services	no.	1,117	859	579	<b>500</b>
Value of assistance paid	\$m	5.5	5.0	2.5	<b>1.5</b>
Micro and Start Up Business Clients -					
Enquiries	no.	48,750	50,000	73,670	<b>70,000</b>
Clients (active)	no.	50,341	55,000	46,148	<b>50,000</b>
Businesses assisted	no.	13,074	14,000	26,466	<b>25,000</b>
<u>Average Staffing:</u>	EFT	227	239	232	<b>239</b>

1998-99		1999-2000
Budget	Revised	Budget
\$000	\$000	\$000

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	17,762	18,146	<b>19,385</b>
Other operating expenses	14,460	16,385	<b>13,368</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**72 DEPARTMENT OF STATE AND REGIONAL DEVELOPMENT**

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**72.1 Development of the New South Wales Economy**

**72.1.1 Development of the New South Wales Economy (cont)**

**OPERATING STATEMENT (cont)**

Maintenance	86	166	<b>86</b>
Depreciation and amortisation	1,600	1,600	<b>1,500</b>
Grants and subsidies			
Grants to non profit organisations	3,610	3,680	<b>3,380</b>
Regional headquarters tax concessions	2,179	1,386	<b>2,179</b>
Local Government - current grants	840	562	<b>840</b>
Rehabilitation Works at Moore Park Showground - capital grant	11,857	14,872	<b>2,967</b>
Katoomba/Echo Point Development capital grant	...	...	<b>3,615</b>
Hunter Advantage Fund	553	1,550	<b>2,750</b>
Wollongong Advantage Fund	...	...	<b>3,000</b>
Other expenses			
Payroll tax rebates and other assistance associated with the decentralisation of secondary industry in country areas	150	171	<b>150</b>
Small Businesses' Loans Guarantee Act - liquidation of liabilities	127	...	<b>127</b>
Assistance to industry	13,140	12,812	<b>11,237</b>
Small Business Development	5,901	5,360	<b>6,021</b>
Regional development assistance	13,733	10,500	<b>13,884</b>
AusIndustry Commonwealth program	5,301	2,650	...
NSW High Growth Business	1,300	660	<b>2,300</b>
<b>Total Expenses</b>	<b>92,599</b>	<b>90,500</b>	<b>86,789</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	300	300	<b>250</b>
Investment income	450	700	<b>700</b>
Grants and contributions	...	11,788	...
Other revenue	240	230	<b>200</b>
<b>Total Retained Revenue</b>	<b>990</b>	<b>13,018</b>	<b>1,150</b>
Gain/(loss) on disposal of non current assets	40	(33)	...
<b>NET COST OF SERVICES</b>	<b>91,569</b>	<b>77,515</b>	<b>85,639</b>
<b>ASSET ACQUISITIONS</b>	<b>347</b>	<b>347</b>	<b>110</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**73 CROWN LEASEHOLDS ENTITY**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<hr/>			
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses	2,200	...	...
<b>Total Expenses</b>	<b>2,200</b>	...	...
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	37,600	31,500	<b>32,200</b>
Investment income	5,050	5,050	<b>5,100</b>
<b>Total Retained Revenue</b>	<b>42,650</b>	<b>36,550</b>	<b>37,300</b>
Gain/(loss) on disposal of non current assets	(3,900)	(1,500)	<b>(5,100)</b>
<b>NET COST OF SERVICES</b>	<b>(36,550)</b>	<b>(35,050)</b>	<b>(32,200)</b>

**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**73 CROWN LEASEHOLDS ENTITY**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Payments	2,200	...	...
<b>Total Payments</b>	<b>2,200</b>	...	...
<b>Receipts</b>			
Sale of goods and services	37,600	31,500	<b>32,200</b>
Other	8,025	8,961	<b>5,000</b>
<b>Total Receipts</b>	<b>45,625</b>	<b>40,461</b>	<b>37,200</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>43,425</b>	<b>40,461</b>	<b>37,200</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	27,300	(198)	<b>26,640</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>27,300</b>	<b>(198)</b>	<b>26,640</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Cash transfers to Consolidated Fund	(70,725)	(40,262)	<b>(63,840)</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>(70,725)</b>	<b>(40,262)</b>	<b>(63,840)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	...	<b>1</b>	...
Opening Cash and Cash Equivalents	51	...	<b>1</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>51</b>	<b>1</b>	<b>1</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	36,550	35,050	<b>32,200</b>
Change in operating assets and liabilities	6,875	5,411	<b>5,000</b>
<b>Net cash flow from operating activities</b>	<b>43,425</b>	<b>40,461</b>	<b>37,200</b>

**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**73 CROWN LEASEHOLDS ENTITY**

	1998-99		1999-2000 Budget \$000
	Budget \$000	Revised \$000	
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	51	1	1
Receivables	16,500	15,500	16,000
<b>Total Current Assets</b>	<b>16,551</b>	<b>15,501</b>	<b>16,001</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Cost/valuation	258,800	334,569	334,569
Receivables	38,000	36,638	36,638
<b>Total Non Current Assets</b>	<b>296,800</b>	<b>371,207</b>	<b>371,207</b>
<b>Total Assets</b>	<b>313,351</b>	<b>386,708</b>	<b>387,208</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	160	...	...
Other	8,000	8,000	7,900
<b>Total Current Liabilities</b>	<b>8,160</b>	<b>8,000</b>	<b>7,900</b>
<b>Total Liabilities</b>	<b>8,160</b>	<b>8,000</b>	<b>7,900</b>
<b>NET ASSETS</b>	<b>305,191</b>	<b>378,708</b>	<b>379,308</b>
<b>EQUITY</b>			
Reserves	290,000	334,569	334,569
Accumulated funds	15,191	44,139	44,739
<b>TOTAL EQUITY</b>	<b>305,191</b>	<b>378,708</b>	<b>379,308</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**73 CROWN LEASEHOLDS ENTITY**

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**73.1 Administration of Crown Leases**

**73.1.1 Administration of Crown Leases**

Program Objective(s): Administration of Crown Leases under the Crown Lands Act 1989.

Program Description: Collection of annual instalments relating to the purchase of Crown Land and the generation of revenue from leases, licenses and permissible occupancies of Crown Land.

	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses	2,200	...	...
<b>Total Expenses</b>	<b>2,200</b>	...	...
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Crown Land leases	37,600	31,500	<b>32,200</b>
Investment income	5,050	5,050	<b>5,100</b>
<b>Total Retained Revenue</b>	<b>42,650</b>	<b>36,550</b>	<b>37,300</b>
Gain/(loss) on disposal of non current assets	(3,900)	(1,500)	<b>(5,100)</b>
<b>NET COST OF SERVICES</b>	<b>(36,550)</b>	<b>(35,050)</b>	<b>(32,200)</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**CROWN TRANSACTIONS ENTITY COMMERCIAL ACTIVITIES**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	7,689	7,777	<b>7,874</b>
Investment income	2,059	1,331	<b>1,879</b>
Other revenue	158	2,514	<b>1,887</b>
<b>Total Retained Revenue</b>	<b>9,906</b>	<b>11,622</b>	<b>11,640</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Other operating expenses	10,020	11,818	<b>11,715</b>
Finance costs	...	(75)	<b>(78)</b>
<b>Total Expenses</b>	<b>10,020</b>	<b>11,743</b>	<b>11,637</b>
<b>SURPLUS/(DEFICIT)</b>	<b>(114)</b>	<b>(121)</b>	<b>3</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**CROWN TRANSACTIONS ENTITY COMMERCIAL ACTIVITIES**

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	1998-99	1999-2000	
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Other	9,726	10,229	9,282
<b>Total Receipts</b>	<b>9,726</b>	<b>10,229</b>	<b>9,282</b>
<b>Payments</b>			
Other	8,872	11,855	10,832
<b>Total Payments</b>	<b>8,872</b>	<b>11,855</b>	<b>10,832</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>854</b>	<b>(1,626)</b>	<b>(1,550)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of investments	95	217	51
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>95</b>	<b>217</b>	<b>51</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>949</b>	<b>(1,409)</b>	<b>(1,499)</b>
Opening Cash and Cash Equivalents	35,510	32,449	31,039
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>36,459</b>	<b>31,040</b>	<b>29,540</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	(114)	(121)	3
Non cash items added back	...	(75)	(78)
Change in operating assets and liabilities	968	(1,430)	(1,475)
<b>Net cash flow from operating activities</b>	<b>854</b>	<b>(1,626)</b>	<b>(1,550)</b>

**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**CROWN TRANSACTIONS ENTITY COMMERCIAL ACTIVITIES**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	36,459	31,039	29,540
Investments	95	102	110
Receivables	1,346	855	1,326
<b>Total Current Assets</b>	<b>37,900</b>	<b>31,996</b>	<b>30,976</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Investments	791	966	985
Receivables	32,648	39,229	41,116
<b>Total Non Current Assets</b>	<b>33,439</b>	<b>40,195</b>	<b>42,101</b>
<b>Total Assets</b>	<b>71,339</b>	<b>72,191</b>	<b>73,077</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	227	75	78
Other	5,253	5,590	5,659
<b>Total Current Liabilities</b>	<b>5,480</b>	<b>5,665</b>	<b>5,737</b>
<b>Non Current Liabilities -</b>			
Other	64,588	64,888	65,699
<b>Total Non Current Liabilities</b>	<b>64,588</b>	<b>64,888</b>	<b>65,699</b>
<b>Total Liabilities</b>	<b>70,068</b>	<b>70,553</b>	<b>71,436</b>
<b>NET ASSETS</b>	<b>1,271</b>	<b>1,638</b>	<b>1,641</b>
<b>EQUITY</b>			
Accumulated funds	1,271	1,638	1,641
<b>TOTAL EQUITY</b>	<b>1,271</b>	<b>1,638</b>	<b>1,641</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**NEW SOUTH WALES FINANCIAL INSTITUTIONS COMMISSION**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<hr/>			
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	10	10	...
Investment income	153	159	<b>110</b>
Retained taxes, fees and fines	2,475	2,270	<b>2,201</b>
Grants and contributions	1,025	1,226	<b>660</b>
Other revenue	...	72	<b>10</b>
<b>Total Retained Revenue</b>	<b>3,663</b>	<b>3,737</b>	<b>2,981</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee Related	2,361	2,409	<b>2,619</b>
Other operating expenses	1,183	1,294	<b>1,061</b>
Maintenance	8	7	...
Depreciation and amortisation	145	142	<b>118</b>
<b>Total Expenses</b>	<b>3,697</b>	<b>3,852</b>	<b>3,798</b>
Gain/(loss) on disposal of non current assets	40	95	<b>40</b>
<b>SURPLUS/(DEFICIT)</b>	<b>6</b>	<b>(20)</b>	<b>(777)</b>

**TREASURER AND MINISTER FOR STATE DEVELOPMENT  
NEW SOUTH WALES FINANCIAL INSTITUTIONS COMMISSION**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	10	10	...
Other	3,653	3,727	<b>2,995</b>
<b>Total Receipts</b>	<b>3,663</b>	<b>3,737</b>	<b>2,995</b>
<b>Payments</b>			
Employee Related	2,361	2,344	<b>3,075</b>
Other	1,191	1,301	<b>681</b>
<b>Total Payments</b>	<b>3,552</b>	<b>3,645</b>	<b>3,756</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>111</b>	<b>92</b>	<b>(761)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	40	206	<b>102</b>
Purchases of property, plant and equipment	(60)	(253)	...
Purchases of investments	...	(144)	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(20)</b>	<b>(191)</b>	<b>102</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from borrowings and advances	...	10	<b>46</b>
Repayment of borrowings and advances	...	(10)	...
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>...</b>	<b>...</b>	<b>46</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>91</b>	<b>(99)</b>	<b>(613)</b>
Opening Cash and Cash Equivalents	344	712	<b>613</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>435</b>	<b>613</b>	<b>...</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	6	(20)	<b>(777)</b>
Non cash items added back	145	142	<b>118</b>
Change in operating assets and liabilities	(40)	(30)	<b>(102)</b>
<b>Net cash flow from operating activities</b>	<b>111</b>	<b>92</b>	<b>(761)</b>

**TREASURER AND MINISTER FOR STATE DEVELOPMENT  
NEW SOUTH WALES FINANCIAL INSTITUTIONS COMMISSION**

	1998-99		1999-2000 Budget \$000
	Budget \$000	Revised \$000	
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	435	613	...
Investments	1,889	1,802	...
Receivables	93	76	...
Other	5	9	...
<b>Total Current Assets</b>	<b>2,422</b>	<b>2,500</b>	...
<b>Non Current Assets -</b>			
Property, plant and equipment - Cost/valuation	684	727	...
Accumulated depreciation	(460)	(330)	...
<b>Total Non Current Assets</b>	<b>224</b>	<b>397</b>	...
<b>Total Assets</b>	<b>2,646</b>	<b>2,897</b>	...
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	399	439	...
Borrowings	7	11	...
Employee entitlements	186	103	...
<b>Total Current Liabilities</b>	<b>592</b>	<b>553</b>	...
<b>Non Current Liabilities -</b>			
Borrowings	10	...	...
Employee entitlements	329	269	...
<b>Total Non Current Liabilities</b>	<b>339</b>	<b>269</b>	...
<b>Total Liabilities</b>	<b>931</b>	<b>822</b>	...
<b>NET ASSETS</b>	<b>1,715</b>	<b>2,075</b>	...
<b>EQUITY</b>			
Reserves	432	422	...
Accumulated funds	1,283	1,653	...
<b>TOTAL EQUITY</b>	<b>1,715</b>	<b>2,075</b>	...

Note: FINCOM will be merged with the Australian Prudential Regulation Authority (APRA) during 1999-2000.

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**NEW SOUTH WALES INSURANCE MINISTERIAL CORPORATION**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	481,239	439,518	<b>558,719</b>
Investment income	105,650	112,885	<b>126,035</b>
Retained taxes, fees and fines	68,686	100,000	<b>24,156</b>
Grants and contributions	61,314	61,000	<b>77,000</b>
Other revenue	4	12	<b>4</b>
<b>Total Retained Revenue</b>	<b>716,893</b>	<b>713,415</b>	<b>785,914</b>
Less:			
<b>Expenses -</b>			
Operating Expenses	742,785	778,077	<b>783,017</b>
<b>Total Expenses</b>	<b>742,785</b>	<b>778,077</b>	<b>783,017</b>
Gain/(loss) on disposal of non current assets	...	...	<b>(6,012)</b>
<b>SURPLUS/(DEFICIT)</b>	<b>(25,892)</b>	<b>(64,662)</b>	<b>(3,115)</b>

**TREASURER AND MINISTER FOR STATE DEVELOPMENT  
NEW SOUTH WALES INSURANCE MINISTERIAL CORPORATION**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	578,835	572,501	<b>597,500</b>
Retained taxes	68,686	101,415	<b>24,156</b>
Other	138,915	704,815	<b>177,176</b>
<b>Total Receipts</b>	<b>786,436</b>	<b>1,378,731</b>	<b>798,832</b>
<b>Payments</b>			
Other	723,791	1,298,283	<b>783,017</b>
<b>Total Payments</b>	<b>723,791</b>	<b>1,298,283</b>	<b>783,017</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>62,645</b>	<b>80,448</b>	<b>15,815</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of investments	...	...	<b>64,000</b>
Purchases of investments	(48,085)	(143,777)	<b>(93,300)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(48,085)</b>	<b>(143,777)</b>	<b>(29,300)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>14,560</b>	<b>(63,329)</b>	<b>(13,485)</b>
Opening Cash and Cash Equivalents	119,240	100,231	<b>36,902</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>133,800</b>	<b>36,902</b>	<b>23,417</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	(25,892)	(64,662)	<b>(3,115)</b>
Non cash items added back	(105,650)	(109,350)	<b>(122,500)</b>
Change in operating assets and liabilities	194,187	254,460	<b>141,430</b>
<b>Net cash flow from operating activities</b>	<b>62,645</b>	<b>80,448</b>	<b>15,815</b>

**TREASURER AND MINISTER FOR STATE DEVELOPMENT  
NEW SOUTH WALES INSURANCE MINISTERIAL CORPORATION**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	137,964	36,902	<b>23,417</b>
Investments	301,736	311,458	<b>354,618</b>
Receivables	89,463	143,565	<b>157,657</b>
Other	335	400	<b>400</b>
<b>Total Current Assets</b>	<b>529,498</b>	<b>492,325</b>	<b>536,092</b>
<b>Non Current Assets -</b>			
Investments	1,180,350	1,315,843	<b>1,418,471</b>
Receivables	537,652	366,115	<b>313,242</b>
<b>Total Non Current Assets</b>	<b>1,718,002</b>	<b>1,681,958</b>	<b>1,731,713</b>
<b>Total Assets</b>	<b>2,247,500</b>	<b>2,174,283</b>	<b>2,267,805</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Borrowings	4,164	...	...
Other provisions	489,621	...	...
Other	4,035	16,700	<b>16,700</b>
<b>Total Current Liabilities</b>	<b>497,820</b>	<b>16,700</b>	<b>16,700</b>
<b>Non Current Liabilities -</b>			
Other	2,109,785	2,554,014	<b>2,650,651</b>
<b>Total Non Current Liabilities</b>	<b>2,109,785</b>	<b>2,554,014</b>	<b>2,650,651</b>
<b>Total Liabilities</b>	<b>2,607,605</b>	<b>2,570,714</b>	<b>2,667,351</b>
<b>NET ASSETS</b>	<b>(360,105)</b>	<b>(396,431)</b>	<b>(399,546)</b>
<b>EQUITY</b>			
Accumulated funds	(360,105)	(396,431)	<b>(399,546)</b>
<b>TOTAL EQUITY</b>	<b>(360,105)</b>	<b>(396,431)</b>	<b>(399,546)</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**SUPERANNUATION ADMINISTRATION AUTHORITY**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<hr/>			
<b><i>OPERATING STATEMENT</i></b>			
<b>Total Retained Revenue</b>	<b>45,578</b>	<b>51,780</b>	<b>48,060</b>
<b>Total Expenses</b>	<b>45,128</b>	<b>51,124</b>	<b>48,840</b>
Gain/(loss) on disposal of non current assets	(450)	(36)	<b>850</b>
<b>SURPLUS/(DEFICIT)</b>	<b>...</b>	<b>620</b>	<b>70</b>

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**TREASURER AND MINISTER FOR STATE DEVELOPMENT**  
**SUPERANNUATION ADMINISTRATION AUTHORITY**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS</b>			
Current Assets	8,879	12,012	<b>14,147</b>
Non Current Assets	22,929	17,675	<b>18,544</b>
<b>TOTAL ASSETS</b>	<b>31,808</b>	<b>29,687</b>	<b>32,691</b>
<b>LIABILITIES</b>			
Current Liabilities	3,018	6,353	<b>9,535</b>
Non Current Liabilities	28,790	22,714	<b>22,466</b>
<b>TOTAL LIABILITIES</b>	<b>31,808</b>	<b>29,067</b>	<b>32,001</b>
<b>NET ASSETS</b>	...	<b>620</b>	<b>690</b>
<b>EQUITY</b>			
Accumulated funds	...	620	<b>690</b>
<b>TOTAL EQUITY</b>	...	<b>620</b>	<b>690</b>

# MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER FOR ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING

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## OVERVIEW

<i>Agency</i>	<i>Budget 1998-99 \$m</i>	<i>Budget 1999-2000 \$m</i>	<i>Variation %</i>
<b>Department of Urban Affairs and Planning</b>			
Total Expenses .....	61.8	72.1	14.3
Asset Acquisitions .....	1.2	3.1	152.0
<b>Heritage Office</b>			
Total Expenses .....	8.1	7.8	(-) 4.4
Asset Acquisitions .....	0.2	...	(-) 100.0
<b>Payments to other Government Bodies under the Control of the Minister</b>			
Total Expenses .....	430.2	442.0	2.8
Asset Acquisitions .....	...	...	...
<b>Department of Aboriginal Affairs</b>			
Total Expenses .....	28.2	20.0	(-) 29.1
Asset Acquisitions .....	...	...	...
<b>Aboriginal Housing Office</b>			
Total Expenses .....	...	56.7	n.a.
Asset Acquisitions .....	...	8.3	n.a.
<b>Environmental Planning and Assessment Act</b>			
Total Expenses .....	18.3	24.9	36.1
Asset Acquisitions .....	27.3	43.0	57.5
<b>Home Purchase Assistance Authority</b>			
Total Expenses .....	14.2	11.3	(-) 20.8
Asset Acquisitions .....	...	...	...
<b>Home Purchase Assistance Fund</b>			
Total Expenses .....	73.0	62.4	(-) 14.5
Asset Acquisitions .....	...	...	...
<b>Honeysuckle Development Corporation</b>			
Total Expenses .....	17.1	17.7	3.9
Asset Acquisitions .....	...	...	...
<b>Ministerial Development Corporation</b>			
Total Expenses .....	15.4	8.5	(-) 44.6
Asset Acquisitions .....	...	...	...
<b>Sydney Harbour Foreshore Authority</b>			
Total Expenses .....	57.9	45.7	(-) 21.1
Asset Acquisitions .....	39.5	25.5	(-) 35.5
<b>Total, Minister for Urban Affairs and Planning, Minister for Aboriginal Affairs and Minister for Housing</b>			
Total Expenses .....	<b>724.2</b>	<b>769.1</b>	<b>6.2</b>
Asset Acquisitions .....	<b>68.2</b>	<b>79.9</b>	<b>17.2</b>

# DEPARTMENT OF URBAN AFFAIRS AND PLANNING

The Department sets integrated planning strategies for New South Wales in order to deliver a better environment, jobs and livable communities. This is achieved through:

- ◆ a quality planning and environmental impact assessment framework;
- ◆ making and implementing environmental plans and strategies for the State, including the regions and the metropolitan area;
- ◆ coordinating urban growth; and
- ◆ providing a strategic framework within which complex planning issues can be managed by local and State Government.

This is done in active collaboration with other government agencies, communities, industries and stakeholders.

## Expenditure Trends and Recent Developments

The Department's recent developments include:

- ◆ the creation of the Office of the Harbour Manager (10.4 million per annum) to provide coordinated planning and development management framework for Sydney's Harbour, Parramatta River and the foreshores;
- ◆ the creation of the Festival Development Corporation (\$500,000 in 1998-99) to manage the development of a flora/horticulture festival, sporting facilities and other commercial undertakings on government-owned land at Mt Penang, Gosford;
- ◆ the commencement of the Georges River Foreshore Improvement Program which will enhance water quality and recreational facilities along the Georges River foreshore;
- ◆ the preparation of a Regional Environment Plan (REP) for the entire hydrological catchment from which Sydney draws its water supply under the of the *Sydney Water Catchment Management Act*;
- ◆ the reconstitution of the Coastal Council \$0.4 million per annum with representatives of State and local government, environment, professional and industry organisations, to monitor and review the 1997 New South Wales Coastal policy;

- ◆ the transfer of the Building Codes and Standards Branch from the Department of Local Government. The building and control related provisions of the Local Government Act will be transferred to the Environmental Planning and Assessment Act;
- ◆ the transfer of the Housing policy and the Office of Community Housing functions to the Department of Housing, effective from 8 April 1999; and
- ◆ the transfer of the Water Licence Regulator function to the Ministry for Energy and Utilities also with effect from 8 April 1999.

Important developments in the ongoing reform of the planning system include:

- ◆ the Environmental Planning and Assessment Amendment Act 1997 that came into effect on 1 July 1998 and provides for the integration of planning and building controls, more effective monitoring of the performance of the planning system and deregulation of planning and building certification; and
- ◆ the preparation of a Green Paper to reform the plan making process in New South Wales. A comprehensive consultation process is underway.

## **Strategic Directions**

Major features of the Department's strategic direction are:

- ◆ developing a robust whole of government planning framework for metropolitan Sydney and guiding its implementation through local government;
- ◆ ensuring planning policies and strategies deliver a sustainable future for communities in regional New South Wales;
- ◆ continuing reform of the planning system;
- ◆ facilitating job creation and adding value to the environmental assessment of new employment generating projects;
- ◆ communicating more effectively to involve communities in planning issues and decisions; and
- ◆ developing effective planning partnerships with the Commonwealth, State and local governments.

## **1999-2000 Budget**

### ***Total Expenses***

Total Expenses include:

- ◆ \$72.1 million for the promotion, implementation and coordination of Government policies in the program areas of Metropolitan Planning (\$39.7 million), Regional Planning (\$18.8 million), Sustainable Development (\$6.1 million) and Planning System (\$7.5 million);
- ◆ within the Regional Planning program, \$9.4 million for the continuation of the comprehensive regional assessment process, under the direction of the Resource and Conservation Assessment Council;
- ◆ \$513,000 for the operating and strategic planning expenses for the Office of the Harbour Manager;
- ◆ \$4.1 million towards the establishment costs of the Festival Development Corporation, including funding of \$1.5 million to conduct a feasibility study;
- ◆ \$1.5 million for the Georges River Foreshore Improvement program;
- ◆ \$1.5 million for the operating and strategic expenses for the Urban Improvement program;
- ◆ Over \$8 million for the Area Assistance scheme; and
- ◆ \$2.3 million for the operating expenses for the building and planning functions recently transferred from the Department of Local Government. The increase in revenue levels in 1999-2000 is subject to legislative amendments.

### ***Asset Acquisitions***

The Department's capital program consists primarily of funding for the acquisition of coastal land, designated as such by the Coastal Lands Protection Scheme, which is part of the overall framework for the planning and use of the State's unique coastal areas. This year, \$2.8 million will be available for the acquisition of a property known as "Goalen", located on the South Coast. Such acquisitions enable the Department to fulfil its role in encouraging proper management and conservation of coastal land within the State.

The minor works program of \$320,000 will enable the purchase of plant and equipment and information technology projects.

## **HERITAGE OFFICE**

The Heritage Office manages the administration of the Government's heritage policies. It has a major educational and promotional role to encourage conservation of the State's heritage assets.

### **Expenditure Trends and Recent Developments**

The Government has established a \$30 million Heritage 2001 Fund for the long term management of heritage items of state significance. The capital of this Fund will be maintained, with interest earnings used to fund heritage assistance grants.

Recent amendments to the Heritage Act have established the State Heritage Register, defined the responsibilities of the State government agencies in regard to their heritage assets, and increased penalties for neglect of heritage items.

### **Strategic Directions**

The Heritage Office's strategic directions are to:

- ◆ complete a comprehensive inventory of the State's most significant heritage items;
- ◆ develop the community's understanding of heritage as an essential component of our culture;
- ◆ promote recognition as an integral part of managing environmental change;
- ◆ assist local councils and State government agencies to perform their heritage management responsibilities; and
- ◆ ensure the State's heritage is appropriately conserved.

### **1999-2000 Budget**

#### ***Total Expenses***

Expenses of \$7.8 million include \$2.5 million for the payment of grants and loans under the Heritage 2001 program and the NSW Heritage Assistance Program. An amount of \$330,000 is included for preparing the State Heritage Inventory as well as the final contribution of \$1 million towards the costs of restoration of St. Andrews Cathedral.

#### ***Asset Acquisitions***

An allocation of \$20,000 has been provided for information technology improvements and minor equipment purchases.

# **PAYMENTS TO OTHER GOVERNMENT BODIES UNDER THE CONTROL OF THE MINISTER**

Expenditure under this heading relates to funding provided for the Housing Assistance Program. As a result of the portfolio restructures on 8 April 1999, the Department of Urban Affairs and Planning no longer acts as the "funder" of the Housing Assistance Program. Consequently funds now flow directly to the Department of Housing which allocates funds between public, community and Aboriginal housing sectors.

The Housing Policy and Assistance Program is funded by both the Commonwealth and the State under the Commonwealth State Housing Agreement (CSHA). The CSHA funds are used to provide housing and related services to low income families and individuals who are unable to access or maintain housing that is secure, affordable and appropriate to their needs.

## **Strategic Directions**

A new four-year CSHA is expected to commence in July 1999. After a number of years of uncertainty about continuity in Commonwealth funding, the new CSHA provides a four-year commitment although at reduced funding levels. The certainty of funding means that New South Wales can better plan the use of housing assistance resources for the next four years, building on the initiatives established in previous years, while focusing on current strategic priorities.

The 1999-2000 program addresses a number of key strategies, namely:

- ◆ To continue the emphasis on the most disadvantaged communities through housing estate renewal projects as well as improving older social housing stock which has only received low levels of investment in the past. The Government will make a substantial investment in improving social and physical amenity in large public housing estates through a range of asset improvement initiatives complemented by employment generation programs and improved coordination of Government and non Government programs;
- ◆ To assist people with priority needs, including those who are in danger of becoming homeless, are at risk and / or have a range of support needs. This will include piloting faster and more innovative ways to provide housing assistance in complex need situations; and

- ◆ To diversify the range of available housing options to ensure that solutions are responsive to the increasingly complex client base. This involves careful reconfiguration of assets, a well structured leasehold program, the further growth of community housing, and the strengthening of the public and Aboriginal housing sectors' assistance programs.

## **1999-2000 Budget**

In 1999-2000, the Housing Assistance Program will provide some form of housing support on an estimated 190,000 occasions; this is an increase of some 4,500 from 1998-99. Around 138,793 households will be accommodated in long-term subsidised housing managed by public, community or Aboriginal housing providers. The Government's priority in 1999-2000 is to diversify the range of housing solutions to ensure the speed of assistance to those in greatest need, to improve the coordination of housing and support, to utilise public, community, Aboriginal and private housing solutions and to promote innovation in customer service.

Approximately 12,091 families and individuals will be newly accommodated in 1999-2000 and over 2,900 places will be available in crisis accommodation.

In addition, almost 48,000 private renters and home owners will receive financial assistance to obtain private rental housing.

The public housing supply program will receive \$102 million, with the public housing capital works program beginning 597 new dwellings and a further 600 dwellings being leased from the private market to provide public housing for low income households.

There will be further expansion of the community housing sector, with \$103 million going to general community housing supply programs. In addition \$5 million will go the State Boarding House Program. In total 600 new dwellings will be commenced, including 16 State Boarding House Program dwellings, and an additional 386 dwellings will be leased while maintaining existing leases.

Strengthening of the Aboriginal housing sector will occur with \$37.8 million to Aboriginal Housing supply programs, providing 170 new dwelling commencements managed mostly by Aboriginal community organisations.

An estimated 80 percent of dwelling commencements for both public and community sectors will be achieved through redevelopment to promote urban consolidation objectives and create new housing close to employment, transport and community services.

A strong focus on assisting special needs groups through housing projects that link housing and support services, and other special initiatives for homeless people, those with disabilities and people with HIV/AIDS. A total of 77 new dwellings will be provided for people in crisis, while 20 new units of supported accommodation will be provided for people living with HIV/AIDS. In addition, 165 families and individuals with disabilities or living with HIV/AIDS will be provided with assistance to enable renting in the private market. The new Homelessness Action Team will pilot a range of strategies to assist homeless people and those at risk.

In 1999-2000, \$162.5 million will go to capital improvement of public housing, including rejuvenating public housing estates to improve their amenity and addressing the backlog of upgrading needs to bring public housing up to community standard. Community and Aboriginal housing will receive \$8.4 million and \$15.8 million respectively for capital improvement. The Aboriginal housing capital improvement expenditure will be the second year of a four year program to significantly upgrade the condition of Aboriginal housing. It will include special projects to improve health outcomes through better housing.

Performance monitoring of the outcomes of public, community and Aboriginal housing will continue to be strengthened to ensure that government priorities are being achieved.

## **1999-2000 Funding**

In 1999-2000, \$430 million will be provided for housing assistance under the CSHA, with \$123.9 million provided from State resources, and \$306 million provided by the Commonwealth Government.

Supplementing CSHA funds, State sources will provide an additional \$72 million including \$46.9 million from the sale of inappropriate public, community and Aboriginal housing, and \$7.5 million from Rental Bond Board surplus funds.

The Commonwealth will also provide \$15.9 million additional to CSHA funds, including \$12 million in Aboriginal and Torres Strait Islander Commission funds for Aboriginal housing.

# DEPARTMENT OF ABORIGINAL AFFAIRS

The Department, through its partnership with the Government and the Aboriginal people of NSW, is a leading agency for positive change and achievements in Aboriginal affairs and for facilitating coordination of Aboriginal programs.

## Expenditure Trends and Recent Developments

The 1998-99 Budget included \$13 million for payments to the New South Wales Aboriginal Land Council as part of the *Aboriginal Land Rights Act 1983*. These payments ceased in 1998 in accordance with the Act.

## Strategic Directions

The Department has a number of key initiatives in 1999-2000 including the New South Wales response to the Stolen Generations, education, policing and the judicial system, and reconciliation. The Department will also continue to work closely with the New South Wales Aboriginal Land Council (NSWALC) to review the *Aboriginal Land Rights Act 1983* and to monitor and advise on the administration and efficiency of Aboriginal Land Councils.

The Office of the Registrar is co-located, and liaises closely with, the Department of Aboriginal Affairs. In the coming year it will further the newly established Register of Aboriginal Owners, review and improve the efficiency and effectiveness of processes for the lodgement of certain land claims and advocate for the rights of Aboriginal people with cultural, historical and traditional association with National Parks and other Crown land in New South Wales. It will also advise NSWALC and regional and local Land Councils on the provisions of the *Aboriginal Land Rights Act 1983*.

## 1999-2000 Budget

### ***Total Expenses***

Estimated total expenses for 1999-2000 are \$20.0 million. This includes capital expenditure of \$15.6 million for the Aboriginal Communities Development Program. Funds are provided through this program to meet the demonstrated demand for adequate water, sewerage, housing and infrastructure needs of Aboriginal communities across the State. The Program began in 1998-99 and is expected to be complete in 2005-06. The Department is working closely with the Aboriginal Housing Office in determining the housing strategy within the Program.

## ABORIGINAL HOUSING OFFICE

The Aboriginal Housing Office (AHO) was formed during 1998-99 to create a single agency to manage Aboriginal housing programs in New South Wales. The AHO plans, develops, delivers and evaluates programs and services to assist Aboriginal people and Torres Strait Islanders in meeting their housing needs. The AHO also has responsibility for all Housing For Aborigines (HFA) public rental housing stock, which currently comprises 3,812 dwellings.

## **Expenditure Trends and Recent Developments**

The AHO was established on 24 July 1998. There are three key changes to the agency's operating environment which will impact on expenditure and activities in 1999-2000:

- ◆ The transfer of responsibility for the HFA public rental housing stock from the Department of Housing to the AHO occurred on 1 January 1999. As a result, the AHO now has responsibility for the HFA asset portfolio with a value of approximately \$347 million;
- ◆ The pooling of Aboriginal Housing Program and Aboriginal and Torres Strait Islander Commission (ATSIC) funds from the regional component of the Community Housing Infrastructure Program, reflecting the first year of pooling of these funds under the AHO; and
- ◆ The establishment of the AHO Regional offices with a full staffing complement.

## **Strategic Directions**

The primary focus of the AHO is to establish coordinated policies, structures and programs to substantially improve the provision and management of housing for Aboriginal people in New South Wales. The key strategies are targeted to:

- ◆ develop a viable Aboriginal housing sector;
- ◆ increase the access of Aboriginal people to safe, affordable and culturally appropriate housing;
- ◆ address the backlog of repairs and maintenance to existing Aboriginal housing stock; and
- ◆ promote employment opportunities for Aboriginal people in management, construction and maintenance of Aboriginal housing.

Underlying these strategies is the key principle of Aboriginal self-determination.

## **1999-2000 Budget**

The Aboriginal Housing Office is expected to receive \$41.5 million from the Commonwealth State Housing Agreement (CSHA) and \$12 million from ATSIIC for its Aboriginal Housing Program in 1999-2000. Revenues of \$1.8 million are expected from rental properties.

Total expenses for the AHO are budgeted at \$56.7 million comprising acquisition of housing stock under the Housing For Aborigines and Housing Aboriginal Communities Programs, capital improvement programs addressing repair and maintenance backlogs, a Health Habitat pilot program and non-capital works funding for Aboriginal housing organisations.

### ***Asset Acquisition***

The Housing For Aborigines (HFA) program provides public rental housing for Aboriginal people managed by the Aboriginal Housing Office. In 1999-2000, the total asset acquisition program for the AHO is estimated at \$8.25 million, comprising \$3.2 million under the HFA replacement program and \$5.05 million allocated to increasing the supply of HFA stock.

The Housing Aboriginal Communities Program is not classified as asset acquisition because the assets are owned by the communities.

## **ENVIRONMENTAL PLANNING AND ASSESSMENT ACT**

Activities under this heading relate to the acquisition of land for planning purposes through the Sydney Region Development Fund and the Land Development Contribution Fund, established under the Environmental Planning and Assessment Act 1979.

### **Expenditure Trends and Recent Developments**

Expenditure can fluctuate from year to year depending on the value of land passed onto other organisations such as land for open space that is transferred to councils. Overall expenditure in 1999-2000 is expected to be about the same level as the previous year.

Asset acquisition levels also vary from year to year depending on the timing of property settlements. Significant land acquisitions are being finalised in respect of the Western Sydney open space corridors.

### **Strategic Directions**

This program facilitates the acquisition of regionally significant land for purposes such as open space, vacant land use for future freeway construction and special use corridors. The program also provides grants for improvements of open space land in conjunction with local councils.

The on-going acquisition program is self-financing, principally through the sale of surplus assets. Contributions towards loan servicing costs are provided through the Government and by councils.

## **1999-2000 Budget**

### ***Total Expenses***

Included in the total expenses of \$24.9 million for 1999-2000 are \$9.2 million for loan servicing costs, \$2.8 million for administration, \$6.6 million for grants for improvements to open space land, and \$5.0 million for lands transferred to other Government bodies.

### ***Asset Acquisitions***

The asset acquisition program provides for acquisition and development of land required for planning purposes, such as regional open space and major road reservations. In 1999-2000 asset acquisitions are estimated at \$43 million.

## **HOME PURCHASE ASSISTANCE AUTHORITY**

The Home Purchase Assistance Authority manages a number of loan portfolios arising from earlier Government home lending schemes, including the HomeFund Scheme. The Authority also manages the Mortgage Assistance Scheme and an information and advice service on home purchase issues. The Authority's staff were transferred to the Department of Housing in April 1999.

### **Expenditure Trends and Recent Developments**

Subsidy support and other costs associated with the HomeFund mortgage and rental portfolios are the major elements of expense for the Authority. Rental portfolio costs are met by the Housing Reserve Fund while mortgage portfolio expenses are funded by the Home Purchase Assistance Fund.

To date, the costs of the restructured HomeFund Scheme have been broadly in line with original projections.

Recent developments include:

- ◆ an interest rate cap, set at 9.75 percent p.a., was introduced for HomeFund borrowers from 1 July 1998 and will be lowered to 9.5 percent from 1 July 1999; and
- ◆ HomeFund tenants who have not met the access conditions for public housing have been offered two-year lease extensions. Rental subsidies will continue at current levels.

Funding of the Authority's operations and Mortgage Assistance Scheme advances in 1999-2000 will be sourced from internal scheme funds.

## **Strategic Directions**

The Authority's strategy is concentrated on managing the HomeFund Scheme within the existing resources of the support funds. Specific emphasis is placed on risk management and policies including:

- ◆ adoption of best practice standards for programs under administration and for internal audit and control; and
- ◆ prudent investment of scheme assets within an integrated asset-liability management plan.

## **1999-2000 Budget**

### ***Total Expenses***

Total expenses for the Authority are budgeted at \$11.3 million in 1999-2000. The major items are property expenses associated with the rental portfolio (\$4.2 million) and interest on borrowings (\$3.0 million).

### ***Asset Acquisitions***

Capital expenditure is budgeted at \$85,000 in 1999-2000, mainly for the purchase of computer hardware and software.

## **HOME PURCHASE ASSISTANCE FUND**

The Home Purchase Assistance Fund was established by Trust Deed in 1989 to support and administer Government home purchase assistance programs. Income earned by the Fund's investments is used to meet shortfalls in the HomeFund Scheme. The Home Purchase Assistance Authority manages the Fund.

## **Expenditure Trends and Recent Developments**

The costs of the restructured HomeFund Scheme have been broadly in line with original projections. Investment income in 1998-99 was boosted by significant capital gains on sales of securities that have contributed to a forecast result significantly better than budget for the year.

## **Strategic Directions**

Management is focused on cost minimisation, risk containment, prudent asset investment and the careful administration of borrowings. Within this structure, the Fund's key objective is to maintain sufficient levels of capital to meet its HomeFund support obligations.

## **1999-2000 Budget**

Total expenses are budgeted at \$62.4 million with the most important items being interest on borrowings (\$27.0 million) and FANMAC Trusts shortfalls (\$26.6 million).

## **HONEYSUCKLE DEVELOPMENT CORPORATION**

The Corporation was established in 1992 to assist in the revitalisation of inner Newcastle. The land is situated adjacent to the Newcastle CBD and comprises 4 km of waterfront real estate located on the Shores of Newcastle Harbour.

## **Expenditure Trends and Recent Developments**

Until 1996-1997 the Corporation was funded through budget contributions from the building better cities program. Since that time the Corporation has become self-funding through land sales and borrowings.

The 1998-1999 land sales program was delayed due to the later than anticipated adoption of Development Control Plan (DCP) 40. Consequently, revised 1998-1999 sales revenue is significantly below the original estimate.

In the last five years the Corporation has made Social Dividend contributions of \$47.3 million in the form of grants to other organisations, housing, public domain and open space landscaping.

Recent developments include:

- ◆ Release of 14 sites to the market in 1998-1999;
- ◆ The leasehold disposal of two restored workshop buildings to Hunter Valley Wine Society;

- ◆ Sale of four sites for residential development, and four sites for commercial development;
- ◆ Leasing of the Railway Institute building to Performing Arts Network; and
- ◆ The adoption of DCP40 by Newcastle City Council.

As Honeysuckle's activities are project based with the aim of either transferring the property assets to other entities or holding them as trading stock, capital expenditure on the development of these property assets has been classified as inventories.

## **Strategic Directions**

The Corporation undertakes programs to fulfil its role in assisting of the revitalisation of Newcastle. The major features of Corporation's strategic directions are:

- ◆ To revitalise Newcastle's CBD and develop the city into an effective capital of the Hunter region;
- ◆ To develop a mix of affordable and other housing choices;
- ◆ To stimulate and reinforce development on adjacent land areas;
- ◆ To contribute to employment opportunities and economic growth in Newcastle and the wider region through effective planning of Honeysuckle Development Corporation's property development opportunities;
- ◆ To improve the quality of life within the CBD and inner suburbs and to open up community access to the harbour foreshore areas and enhance the attractiveness of the city;
- ◆ Facilitate and improve the utilisation rate within public transport and other urban infrastructure in the city CDB and inner suburbs in the terms of connectivity to a sustainable city;
- ◆ To encourage reduction in car usage by local residents providing a more sustainable city;
- ◆ To manage acquisition and disposal of surplus government land holdings; and
- ◆ To facilitate the provision of adequate infrastructure to promote and encourage development and investment in the area.

## **1999-2000 Budget**

### ***Total Expenses***

Total expenses for the Corporation for 1999-2000 is budgeted at \$17.7 million. The primary component of these expenses is cost of sales included in total operating expenses of \$11.3 million.

The level of recurrent expenditure is consistent with previous years with the exception of cost of sales and increased grants to other government agencies.

### ***Asset Acquisitions***

In accordance with accounting standards, Honeysuckle's property development activities are capitalised as inventory not property assets, hence no asset acquisitions are noted.

## **MINISTERIAL DEVELOPMENT CORPORATION**

The Ministerial Development Corporation (MDC) was constituted on 1 May 1992 under the Growth Centres (Development Corporations) Act 1974, following the closure of the Macarthur and Bathurst-Orange Development Corporations.

The Corporation is responsible for the planning, development and marketing of the remaining property assets of these former Corporations in an environmentally and socially acceptable manner.

The Corporation does not have any staff. Officers of Landcom undertake all administrative activities on a management fee basis.

### **Expenditure Trends and Recent Developments**

Recent buoyant demand for land has depleted the Corporation's stock of developed land, with consequent reductions in the total expenses estimates between 1998-99 and 1999-2000 to the cost of land sold. Increased developmental expenditure is forecast over the next couple of years to provide additional land stock to meet expected future sales.

All development and sales are dependent on the prevailing economic conditions.

## **Strategic Directions**

The objectives of the Corporation reflect Government policy to provide large industrial commercial sites for organisations that are establishing new businesses or are relocating, with the aim of promoting economic growth and employment in the areas where the Corporation owns land for development.

## **1999-2000 Budget**

### ***Total Expenses***

The majority of the Corporation's proposed 1999-2000 expenditure is to fund the development and sale of industrial or commercial land in the Macarthur region.

All other income and expenditure relates to the property related activities of the Corporation and the return of surplus funds to the Government. Operational expenses are estimated at \$8.5 million, payments to Treasury \$5m, and developmental expenditure of \$16.4 million.

### ***Asset Acquisitions***

No asset acquisitions are planned for 1999-2000.

## **SYDNEY HARBOUR FORESHORE AUTHORITY**

The Sydney Harbour Foreshore Authority was established on 1 February 1999, following the passage of legislation in the NSW Parliament in December 1998.

It takes over the functions of the former City West Development Corporation and the Sydney Cove Redevelopment Authority, with the Darling Harbour Authority and its lands also to be incorporated on 1 January 2001.

One of the most significant changes involves Circular Quay, with the Authority now responsible for the waterside concourse and footpath areas stretching from the overseas passenger terminal on the western side of the Quay around to the east, just beyond the Oyster Bar and Portobello Café. It also owns First Fleet Park and manages wharf retail tenancies on behalf of the Marine Ministerial Holding Corporation.

The Authority is also continuing negotiations on the acquisition of the former White Bay power station and Rozelle marshalling yards.

## ***Expenditure Trends and Recent Developments***

Being newly created, the Authority has to a large extent inherited similar characteristics from those operations that were in place prior to the merger. Land management strategies are being investigated for the various precincts to determine the extent of expenditure required to implement redevelopment plans in the future.

## **Strategic Directions**

The primary areas of focus for the agency are:

1. Redevelopment of the Authority's remaining vacant sites (Gloucester Street, Cumberland Street, and George Street infill);
2. Upgrade of buildings in accordance with the Capital Investment Strategic Plan, involving, where appropriate, the private sector or particular tenants so as to minimise the loss of income and amenity within the area and ensure the assets produce income again at the earliest opportunity;
3. Maximise income to the Authority through the Olympic related use of its assets;
4. Preparation of Land Management Strategies and commence redevelopment of surplus SRA land at Rozelle; and
5. Identifying revenue sources to fund the Authority's commitments in the new areas.

## **1999-2000 Budget**

### ***Total Expenses***

The increase in expenditure in 1999-2000 is mainly due to expenditure on community service obligations and maintenance, particularly in the area of new responsibilities around Circular Quay.

Total expenses for the 1999-2000 are estimated to be \$45.7 million, mainly comprising:

- ◆ non-commercial capital expenditure on lands that are either not owned by the Authority or are expected to be dedicated to the Sydney City Council (\$7.4m);
- ◆ affordable Housing Levy to City West Housing Pty Ltd (\$0.6m);
- ◆ property Maintenance Expenses of \$10.3m; and

- ◆ employee related payments, overheads, general administration, and advertising and promotions (\$13.8m).

### ***Asset Acquisitions***

The total capital program for 1999-2000 is \$25m mainly comprising:

- ◆ relocation of Water Police from Pymont Point to Balmain (\$5m);
- ◆ Dawes Point Park - Conservation of Archaeology (\$1m);
- ◆ upgrade of Archives Building (\$3m);
- ◆ redevelopment Works in Rozelle (\$3m);
- ◆ Circular Quay redevelopment (\$3m); and
- ◆ Ultimo/UTS Rail Corridor Land Acquisition & Works (\$4m).

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	1998-99		1999-2000 <b>Budget</b> <b>\$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	22,225	22,259	<b>25,264</b>
Other operating expenses	14,356	15,151	<b>15,852</b>
Maintenance	213	267	<b>341</b>
Depreciation and amortisation	1,304	1,234	<b>998</b>
Grants and subsidies	300	3,701	<b>8,986</b>
Other expenses	22,634	24,012	<b>20,638</b>
<b>Total Expenses</b>	<b>61,032</b>	<b>66,624</b>	<b>72,079</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	3,397	4,073	<b>3,904</b>
Investment income	231	280	<b>199</b>
Grants and contributions	14,282	3,467	<b>4,341</b>
Other revenue	201	606	<b>1,100</b>
<b>Total Retained Revenue</b>	<b>18,111</b>	<b>8,426</b>	<b>9,544</b>
Gain/(loss) on disposal of non current assets	...	(1,499)	<b>(1,500)</b>
<b>NET COST OF SERVICES</b>	<b>42,921</b>	<b>59,697</b>	<b>64,035</b>

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	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	19,948	21,257	<b>23,426</b>
Grants and subsidies	300	4,096	<b>8,986</b>
Other	82,565	83,348	<b>36,941</b>
<b>Total Payments</b>	<b>102,813</b>	<b>108,701</b>	<b>69,353</b>
<b>Receipts</b>			
Sale of goods and services	3,397	4,275	<b>3,904</b>
Other	17,339	19,419	<b>5,640</b>
<b>Total Receipts</b>	<b>20,736</b>	<b>23,694</b>	<b>9,544</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(82,077)</b>	<b>(85,007)</b>	<b>(59,809)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	1,499	...	...
Purchases of property, plant and equipment	(1,920)	(1,238)	<b>(3,120)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(421)</b>	<b>(1,238)</b>	<b>(3,120)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	44,492	53,748	<b>61,987</b>
Capital appropriation	1,700	1,058	<b>3,000</b>
Cash reimbursements from the Consolidated Fund Entity	406	454	<b>483</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>46,598</b>	<b>55,260</b>	<b>65,470</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(35,900)</b>	<b>(30,985)</b>	<b>2,541</b>
Opening Cash and Cash Equivalents	32,456	34,886	<b>3,901</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>(3,444)</b>	<b>3,901</b>	<b>6,442</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(42,921)	(59,697)	<b>(64,035)</b>
Non cash items added back	3,407	2,792	<b>2,792</b>
Change in operating assets and liabilities	(42,563)	(28,102)	<b>1,434</b>
<b>Net cash flow from operating activities</b>	<b>(82,007)</b>	<b>(85,007)</b>	<b>(59,809)</b>

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	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	1,795	3,901	6,442
Receivables	338	150	150
<b>Total Current Assets</b>	<b>2,133</b>	<b>4,051</b>	<b>6,592</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Cost/valuation	15,299	20,710	22,330
Accumulated depreciation	(4,416)	(8,212)	(9,210)
Receivables	90	45	45
<b>Total Non Current Assets</b>	<b>10,973</b>	<b>12,543</b>	<b>13,165</b>
<b>Total Assets</b>	<b>13,106</b>	<b>16,594</b>	<b>19,757</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	2,555	2,432	2,341
Employee entitlements	2,575	2,300	2,325
<b>Total Current Liabilities</b>	<b>5,130</b>	<b>4,732</b>	<b>4,666</b>
<b>Total Liabilities</b>	<b>5,130</b>	<b>4,732</b>	<b>4,666</b>
<b>NET ASSETS</b>	<b>7,976</b>	<b>11,862</b>	<b>15,091</b>
<b>EQUITY</b>			
Accumulated funds	7,976	11,862	15,091
<b>TOTAL EQUITY</b>	<b>7,976</b>	<b>11,862</b>	<b>15,091</b>

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**74 DEPARTMENT OF URBAN AFFAIRS AND PLANNING**

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**74.1 Environmental Planning and Housing**

**74.1.1 Metropolitan Planning**

Program Objective(s): To achieve a better urban environment through clearly articulated policies. To provide an agreed development framework for the Greater Metropolitan Region (GMR) to support sustainable economic development, housing choice and affordability, equitable access to facilities and services and the protection and enhancement of the environment of the GMR. To work co-operatively and effectively with councils and other agencies to improve urban management.

Program Description: Co-ordinate the integration of metropolitan policy development. Implement metropolitan policies through regional/local planning for growth and change within the GMR. Manage and promote relationships with stakeholders including councils. Co-ordinate housing provision with metropolitan planning and development policies and implement affordable market housing initiatives. Analysis of development and demographic trends within the GMR. Co-ordination of land supplies and associated infrastructure and services for residential and economic development and co-ordination of relevant urban management initiatives of State agencies and councils.

Units    1996-97    1997-98    1998-99    **1999-2000**

Outputs:

Land acquired under the Sydney Region Development Fund					
Cumulative area	ha	13,000	13,108	13,188	<b>13,278</b>
Total expenditure	\$m	14	32	42	<b>50</b>
Grants under the Greenspace program to assist local government in planning and developing regional open space in Sydney	no.	28	27	20	<b>20</b>
Grants under the Area Assistance Scheme	no.	360	360	360	<b>360</b>
<u>Average Staffing:</u>	EFT	167	165	167	<b>172</b>

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**74 DEPARTMENT OF URBAN AFFAIRS AND PLANNING**

**74.1 Environmental Planning and Housing**

**74.1.1 Metropolitan Planning (cont)**

	1998-99		<b>1999-2000 Budget \$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	9,770	10,032	<b>10,608</b>
Other operating expenses	6,136	7,049	<b>8,245</b>
Maintenance	85	97	<b>151</b>
Depreciation and amortisation	672	607	<b>503</b>
Grants and subsidies			
Festival Development Corporation	...	500	<b>4,100</b>
Grants to non profit organisations	...	...	<b>342</b>
Local Government - current grants	...	...	<b>2,559</b>
South Sydney Development Corporation	300	300	<b>300</b>
Other expenses			
Contribution to debt servicing costs of Sydney Region Development Fund	5,034	5,034	<b>5,034</b>
Financial assistance to community projects	6,075	7,454	<b>7,851</b>
<b>Total Expenses</b>	<b>28,072</b>	<b>31,073</b>	<b>39,693</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Publication sales	50	84	<b>110</b>
Fees for services	950	1,094	<b>1,044</b>
Recoupment of administration costs - general government agencies	409	699	<b>559</b>
Minor sales of goods and services	44	43	<b>15</b>
Investment income	107	215	<b>94</b>
Grants and contributions	950	1,057	<b>4,341</b>
Other revenue	201	583	...
<b>Total Retained Revenue</b>	<b>2,711</b>	<b>3,775</b>	<b>6,163</b>
<b>NET COST OF SERVICES</b>	<b>25,361</b>	<b>27,298</b>	<b>33,530</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>128</b>	<b>170</b>	<b>107</b>

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**74 DEPARTMENT OF URBAN AFFAIRS AND PLANNING**

**74.1 Environmental Planning and Housing**

**74.1.2 Regional Planning**

Program Objective(s): To ensure that planning policies and strategies deliver a sustainable future for regional NSW. This requires the better integration of environmental and natural resource policies and strategies with land use, settlement and infrastructure considerations. Priorities include addressing issues such as retaining prime land for agriculture, protection of water quality, arresting land degradation, protecting sensitive coastal environments and ecosystems, and providing more strategic access to the infrastructure needed to support regional development.

Program Description: Co-ordinate the integration of environmental and natural resource policy and strategy development for regional NSW. Develop a statewide plan/strategy to guide the future settlement and infrastructure investment decisions in regional NSW, and integrate settlement planning with the management of the State's natural capital base and environmental values. Develop and implement regional policy and planning frameworks that identify key regional policies and strategic planning delivery models. Implement coastal policy to ensure that development in coastal regions of the State is properly managed.

	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<u>Outputs:</u>					
Coastal zone cumulative land area acquired	'000ha	14.8	14.9	15.0	<b>15.1</b>
Regional Environmental Plans and State Environmental Planning Policies prepared/amended	no.	6	8	7	<b>11</b>
<u>Average Staffing:</u>	EFT	98	98	96	<b>93</b>

—————1998-99—————		<b>1999-2000</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	6,456	6,030	<b>5,915</b>
Other operating expenses	3,592	3,144	<b>3,162</b>

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**74.1 Environmental Planning and Housing**

**74.1.2 Regional Planning (cont)**

**OPERATING STATEMENT (cont)**

Maintenance	54	67	<b>79</b>
Depreciation and amortisation	305	313	<b>244</b>
Grants and subsidies			
Resource and Conservation Assessment Council	11,525	14,415	<b>9,438</b>
<b>Total Expenses</b>	<b>21,932</b>	<b>23,969</b>	<b>18,838</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Publication sales	46	30	<b>53</b>
Fees for services	450	287	<b>237</b>
Recoupment of administration costs - general government agencies	333	390	<b>287</b>
Minor sales of goods and services	50	22	<b>18</b>
Investment income	90	50	<b>48</b>
Grants and contributions	13,284	2,368	...
Other revenue	...	15	...
<b>Total Retained Revenue</b>	<b>14,253</b>	<b>3,162</b>	<b>643</b>
Gain/(loss) on disposal of non current assets	...	(1,499)	<b>(1,500)</b>
<b>NET COST OF SERVICES</b>	<b>7,679</b>	<b>22,306</b>	<b>19,695</b>
<b>ASSET ACQUISITIONS</b>	<b>1,542</b>	<b>748</b>	<b>2,816</b>

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**74 DEPARTMENT OF URBAN AFFAIRS AND PLANNING**

**74.1 Environmental Planning and Housing**

**74.1.3 Sustainable Development**

Program Objective(s): To foster and facilitate sustainable environmental and economic/employment, generating development and associated infrastructure in New South Wales through the efficient and effective assessment of major development and infrastructure projects. To develop and implement leading edge environmental impact assessment policy.

Program Description: Conduct the assessment of complex State significant and major infrastructure development projects and ensure compliance with conditions associated with such developments. Publication of assessment guidelines and methodology.

	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<u>Outputs:</u>					
Environmental Impact Assessment Statements dealt with at post exhibition stage	no.	132	63	70	<b>110</b>
Requirement issues regarding Environmental Impact Assessment Statements	no.	307	188	200	<b>210</b>
<u>Average Staffing:</u>	EFT	63	62	53	<b>54</b>

1998-99		<b>1999-2000</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

<b>Expenses -</b>			
Operating expenses -			
Employee related	3,497	3,127	<b>3,318</b>
Other operating expenses	3,089	3,097	<b>2,565</b>
Maintenance	30	49	<b>68</b>
Depreciation and amortisation	195	191	<b>127</b>
<b>Total Expenses</b>	<b>6,811</b>	<b>6,464</b>	<b>6,078</b>

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**74.1 Environmental Planning and Housing**

**74.1.3 Sustainable Development (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Publication sales	30	18	<b>32</b>
Fees for services	550	721	<b>671</b>
Recoupment of administration costs - general government agencies	220	284	<b>177</b>
Minor sales of goods and services	10	59	<b>443</b>
Investment income	...	15	<b>29</b>
Grants and contributions	48	32	...
Other revenue	...	4	...
<b>Total Retained Revenue</b>	<b>858</b>	<b>1,133</b>	<b>1,352</b>
Gain/(loss) on disposal of non current assets	1,499	...	...
<b>NET COST OF SERVICES</b>	<b>4,454</b>	<b>5,331</b>	<b>4,726</b>

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<b>ASSET ACQUISITIONS</b>	<b>185</b>	<b>220</b>	<b>155</b>
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**74 DEPARTMENT OF URBAN AFFAIRS AND PLANNING**

**74.1 Environmental Planning and Housing**

**74.1.4 Planning System**

Program Objective(s): To ensure that the planning system operates efficiently and effectively to deliver plans and the assessment of development which guides NSW towards achieving a better environment, economic and social prosperity and livable communities.

Program Description: Initiate and develop planning system policy and reform to provide a world class planning and building system. Audit the performance of planning system outcomes delivered by the Department and local government. Research trends and developments in planning and building system approaches to ensure best practice. Manage legal services to the Department and other users.

	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<u>Outputs:</u>					
Circulars and advice to local councils	no.	19	12	40	<b>45</b>
Technical and advisory service to industry and the community	no.	...	...	...	<b>2,000</b>
<u>Average Staffing:</u>	EFT	39	42	42	<b>64</b>

———1998-99———		<b>1999-2000</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Employee related	3,002	3,070	<b>5,423</b>
Other operating expenses	1,772	1,861	<b>1,880</b>
Maintenance	44	54	<b>43</b>
Depreciation and amortisation	132	123	<b>124</b>
Grants and subsidies			
Environment and conservation organisations	...	10	...
<b>Total Expenses</b>	<b>4,950</b>	<b>5,118</b>	<b>7,470</b>

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**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER  
FOR ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

**74 DEPARTMENT OF URBAN AFFAIRS AND PLANNING**

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**74.1 Environmental Planning and Housing**

**74.1.4 Planning System (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Sales of goods and services			
Publication sales	18	23	<b>30</b>
Fees for services	50	98	<b>48</b>
Recoupment of administration costs - general government agencies	167	195	<b>165</b>
Minor sales of goods and services	20	26	<b>15</b>
Investment income	34	...	<b>28</b>
Grants and contributions	...	10	...
Other revenue	...	4	<b>1,100</b>
<b>Total Retained Revenue</b>	<b>289</b>	<b>356</b>	<b>1,386</b>
<b>NET COST OF SERVICES</b>	<b>4,661</b>	<b>4,762</b>	<b>6,084</b>
<b>ASSET ACQUISITIONS</b>	<b>65</b>	<b>100</b>	<b>42</b>

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**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER  
FOR ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

**75 HERITAGE OFFICE**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	2,175	2,467	<b>2,452</b>
Other operating expenses	1,290	1,656	<b>1,583</b>
Maintenance	5	19	<b>25</b>
Depreciation and amortisation	94	94	<b>100</b>
Grants and subsidies	114	274	<b>114</b>
Other expenses	4,450	3,450	<b>3,500</b>
<b>Total Expenses</b>	<b>8,128</b>	<b>7,960</b>	<b>7,774</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services	200	200	<b>348</b>
Investment income	2,885	2,805	<b>2,274</b>
Grants and contributions	150	135	<b>52</b>
Other revenue	60	63	...
<b>Total Retained Revenue</b>	<b>3,295</b>	<b>3,203</b>	<b>2,674</b>
<b>NET COST OF SERVICES</b>	<b>4,833</b>	<b>4,757</b>	<b>5,100</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	1,971	2,325	<b>2,295</b>
Grants and subsidies	114	274	<b>114</b>
Other	5,745	5,283	<b>5,111</b>
<b>Total Payments</b>	<b>7,830</b>	<b>7,882</b>	<b>7,520</b>
<b>Receipts</b>			
Sale of goods and services	200	200	<b>348</b>
Other	3,095	2,954	<b>2,021</b>
<b>Total Receipts</b>	<b>3,295</b>	<b>3,154</b>	<b>2,369</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(4,535)</b>	<b>(4,728)</b>	<b>(5,151)</b>

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER  
FOR ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

**75 HERITAGE OFFICE**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of investments	...	...	1,876
Purchases of property, plant and equipment	(55)	(200)	(20)
Purchases of investments	(6,957)	(6,686)	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(7,012)</b>	<b>(6,886)</b>	<b>1,856</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	11,443	11,443	3,039
Capital appropriation	55	55	20
Cash reimbursements from the Consolidated Fund Entity	49	83	44
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>11,547</b>	<b>11,581</b>	<b>3,103</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>...</b>	<b>(33)</b>	<b>(192)</b>
Opening Cash and Cash Equivalents	198	31,839	31,806
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>198</b>	<b>31,806</b>	<b>31,614</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(4,833)	(4,757)	(5,100)
Non cash items added back	276	(40)	(11)
Change in operating assets and liabilities	22	69	(40)
<b>Net cash flow from operating activities</b>	<b>(4,535)</b>	<b>(4,728)</b>	<b>(5,151)</b>

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER  
FOR ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

**75 HERITAGE OFFICE**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	198	31,806	31,614
Investments	43,071	11,761	10,165
Receivables	482	78	103
<b>Total Current Assets</b>	<b>43,751</b>	<b>43,645</b>	<b>41,882</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Cost/valuation	1,680	1,880	1,900
Accumulated depreciation	(257)	(291)	(391)
Investments	868	792	792
<b>Total Non Current Assets</b>	<b>2,291</b>	<b>2,381</b>	<b>2,301</b>
<b>Total Assets</b>	<b>46,042</b>	<b>46,026</b>	<b>44,183</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	181	128	125
Employee entitlements	130	160	148
<b>Total Current Liabilities</b>	<b>311</b>	<b>288</b>	<b>273</b>
<b>Non Current Liabilities -</b>			
Other	...	14	14
<b>Total Non Current Liabilities</b>	<b>...</b>	<b>14</b>	<b>14</b>
<b>Total Liabilities</b>	<b>311</b>	<b>302</b>	<b>287</b>
<b>NET ASSETS</b>	<b>45,731</b>	<b>45,724</b>	<b>43,896</b>
<b>EQUITY</b>			
Reserves	550	550	550
Accumulated funds	45,181	45,174	43,346
<b>TOTAL EQUITY</b>	<b>45,731</b>	<b>45,724</b>	<b>43,896</b>

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER  
FOR ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

**75 HERITAGE OFFICE**

**75.1 Heritage Policy and Assistance**

**75.1.1 Heritage Policy and Assistance**

Program Objective(s): To administer the Heritage Act in order to enhance community valuing of heritage and better conservation of heritage items.

Program Description: Providing advice to the Minister, the Heritage Council, the community, local government and other Government agencies regarding the management of heritage across the State. Promoting heritage conservation through specialist education and promotional programs and financial assistance. Implementing the regulatory functions of the Heritage Act. Maintaining the State Heritage Register and the State Heritage Inventory.

	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<u>Outputs:</u>					
Aboriginal heritage projects completed	no.	n.a.	n.a.	3	<b>14</b>
Councils that have heritage powers delegated to them	no.	n.a.	2	n.a.	<b>50</b>
Education of local government officers to develop heritage skills	no.	50	100	25	<b>75</b>
Community agencies trained in State heritage inventory criteria	no.	n.a.	1	78	<b>80</b>
Items on the State Heritage Register	no.	n.a.	682	1,132	<b>1,350</b>
<u>Average Staffing:</u>	EFT	20	31	39	<b>39</b>

1998-99		<b>1999-2000</b>
Budget	Revised	<b>Budget</b>
\$000	\$000	<b>\$000</b>

**OPERATING STATEMENT**

**Expenses -**

Operating expenses -			
Employee related	2,175	2,467	<b>2,452</b>
Other operating expenses	1,290	1,656	<b>1,583</b>
Maintenance	5	19	<b>25</b>
Depreciation and amortisation	94	94	<b>100</b>

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**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER  
FOR ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

**75 HERITAGE OFFICE**

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**75.1 Heritage Policy and Assistance**

**75.1.1 Heritage Policy and Assistance (cont)**

**OPERATING STATEMENT (cont)**

Grants and subsidies			
Environment and conservation organisations	44	44	<b>44</b>
Heritage Week	70	70	<b>70</b>
National Estate Program	...	160	...
Other expenses			
Financial assistance for heritage projects	4,450	3,450	<b>3,500</b>
<b>Total Expenses</b>	<b>8,128</b>	<b>7,960</b>	<b>7,774</b>
Less:			
<b>Retained Revenue -</b>			
Sales of goods and services			
Publication sales	...	60	<b>60</b>
Fees for services	...	50	<b>50</b>
Minor sales of goods and services	200	90	<b>238</b>
Investment income	2,885	2,805	<b>2,274</b>
Grants and contributions	150	135	<b>52</b>
Other revenue	60	63	...
<b>Total Retained Revenue</b>	<b>3,295</b>	<b>3,203</b>	<b>2,674</b>
<b>NET COST OF SERVICES</b>	<b>4,833</b>	<b>4,757</b>	<b>5,100</b>
<hr/>			
<b>ASSET ACQUISITIONS</b>	<b>55</b>	<b>200</b>	<b>20</b>

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**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER  
FOR ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

**76 PAYMENTS TO OTHER GOVERNMENT BODIES UNDER THE  
CONTROL OF THE MINISTER**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b><i>OPERATING STATEMENT</i></b>			
<b>Expenses -</b>			
Grants and subsidies	430,188	431,845	<b>441,950</b>
<b>Total Expenses</b>	<b>430,188</b>	<b>431,845</b>	<b>441,950</b>
<b>NET COST OF SERVICES</b>	<b>430,188</b>	<b>431,845</b>	<b>441,950</b>

NOTE: As this agency is involved in the payment of community service obligations, a statement of financial position has not been produced.

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**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER  
FOR ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

**76 PAYMENTS TO OTHER GOVERNMENT BODIES UNDER THE  
CONTROL OF THE MINISTER**

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	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Grants and subsidies	430,188	431,845	<b>441,950</b>
<b>Total Payments</b>	<b>430,188</b>	<b>431,845</b>	<b>441,950</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(430,188)</b>	<b>(431,845)</b>	<b>(441,950)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	430,188	431,845	<b>441,950</b>
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>430,188</b>	<b>431,845</b>	<b>441,950</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(430,188)	(431,845)	<b>(441,950)</b>
<b>Net cash flow from operating activities</b>	<b>(430,188)</b>	<b>(431,845)</b>	<b>(441,950)</b>

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**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER  
FOR ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

**76 PAYMENTS TO OTHER GOVERNMENT BODIES UNDER THE  
CONTROL OF THE MINISTER**

---

**76.1 Housing Policy and Assistance**

**76.1.1 Housing Policy and Assistance**

Program Objective(s): To ensure that housing and housing assistance are planned and provided in accordance with the broader Government objectives of achieving secure and affordable accommodation for people on low incomes or otherwise unable to access or maintain appropriate housing.

Program Description: Provision of advice on housing needs and markets, and strategic direction for the delivery of housing assistance. Administration of the public and community housing sectors. Provision of new subsidised housing through public, community and Aboriginal housing agencies, and financial housing assistance to ensure desired outcomes for target groups.

	Units	1996-97	1997-98	1998-99	<b>1999-2000</b>
<u>Outputs:</u>					
Provision of rent assistance	no.	41,000	40,902	44,050	<b>46,000</b>
Provision of mortgage assistance	no.	530	600	220	<b>300</b>
Provision of special rent subsidies	no.	1,140	1,107	1,560	<b>1,690</b>
New households assisted in public, community, and Aboriginal housing (excluding crisis) *	no.	13,588	15,076	12,402	<b>12,091</b>
Total households receiving on-going housing assistance (excluding crisis) #	no.	134,695	136,941	136,925	<b>138,793</b>
Units of accommodation managed by public housing	no.	133,133	133,064	129,811	<b>130,516</b>
Units of accommodation managed by community housing	no.	5,822	7,458	8,690	<b>9,806</b>
Total units of accommodation managed by public, community and Aboriginal housing	no.	139,910	141,601	143,503	<b>145,539</b>
Units of public and community housing completed	no.	2,012	2,044	2,163	<b>1,637</b>

\*Community housing figures include Crisis Accommodation unless otherwise stated.

# Public housing outputs for 1996-97 & 1997-98 include Housing for Aborigines (HFA). HFA stock was transferred to the Aboriginal Housing Office during 1998-99.

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**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER  
FOR ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

**76 PAYMENTS TO OTHER GOVERNMENT BODIES UNDER THE  
CONTROL OF THE MINISTER**

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**76.1 Housing Policy and Assistance**

**76.1.1 Housing Policy and Assistance (cont)**

Net increase in accommodation leased for public and community housing (excluding crisis)	no.	279	756	373	<b>986</b>
Public housing tenants receiving subsidies	%	92	93	95	<b>95</b>
Crisis accommodation places available for financial year	no.	2,415	2,592	2,729	<b>2,918</b>

	—————1998-99—————		<b>1999-2000</b>
	Budget	Revised	Budget
	\$000	\$000	<b>\$000</b>

***OPERATING STATEMENT***

**Expenses -**

Operating expenses -			
Grants and subsidies			
Community Housing Program	...	31,745	<b>34,962</b>
Community Housing Program - asset acquisition	...	80,588	<b>90,720</b>
Aboriginal Housing Programs	...	35,624	<b>41,504</b>
Public Housing Supply Programs	...	120,814	<b>59,552</b>
Public Housing Asset Management	...	125,654	<b>162,522</b>
Other Housing Programs	...	37,420	<b>52,690</b>
<b>Total Expenses</b>	...	<b>431,845</b>	<b>441,950</b>
<b>NET COST OF SERVICES</b>	...	<b>431,845</b>	<b>441,950</b>

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER  
FOR ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

**77 DEPARTMENT OF ABORIGINAL AFFAIRS**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Expenses -</b>			
Operating expenses -			
Employee related	2,866	2,972	<b>2,801</b>
Other operating expenses	1,393	1,518	<b>1,543</b>
Maintenance	...	16	...
Depreciation and amortisation	40	70	<b>40</b>
Grants and subsidies	23,861	19,031	<b>15,625</b>
<b>Total Expenses</b>	<b>28,160</b>	<b>23,607</b>	<b>20,009</b>
Less:			
<b>Retained Revenue -</b>			
Investment income	7	75	<b>7</b>
Grants and contributions	169	280	...
Other revenue	...	42	...
<b>Total Retained Revenue</b>	<b>176</b>	<b>397</b>	<b>7</b>
<b>NET COST OF SERVICES</b>	<b>27,984</b>	<b>23,210</b>	<b>20,002</b>

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER  
FOR ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

**77 DEPARTMENT OF ABORIGINAL AFFAIRS**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Payments</b>			
Employee Related	2,735	2,835	2,670
Grants and subsidies	23,861	19,031	15,625
Other	1,393	1,374	1,543
<b>Total Payments</b>	<b>27,989</b>	<b>23,240</b>	<b>19,838</b>
<b>Receipts</b>			
Other	176	384	40
<b>Total Receipts</b>	<b>176</b>	<b>384</b>	<b>40</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(27,813)</b>	<b>(22,856)</b>	<b>(19,798)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Purchases of property, plant and equipment	(40)	(70)	(40)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>(40)</b>	<b>(70)</b>	<b>(40)</b>
<b>CASH FLOWS FROM GOVERNMENT</b>			
Recurrent appropriation	26,775	21,824	19,627
Capital appropriation	40	40	40
Cash reimbursements from the Consolidated Fund Entity	25	80	25
<b>NET CASH FLOWS FROM GOVERNMENT</b>	<b>26,840</b>	<b>21,944</b>	<b>19,692</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(1,013)</b>	<b>(982)</b>	<b>(146)</b>
Opening Cash and Cash Equivalents	1,114	1,468	486
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>101</b>	<b>486</b>	<b>340</b>
<b>CASH FLOW RECONCILIATION</b>			
Net cost of services	(27,984)	(23,210)	(20,002)
Non cash items added back	167	204	167
Change in operating assets and liabilities	4	150	37
<b>Net cash flow from operating activities</b>	<b>(27,813)</b>	<b>(22,856)</b>	<b>(19,798)</b>

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER  
FOR ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

**77 DEPARTMENT OF ABORIGINAL AFFAIRS**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	101	486	340
Receivables	201	234	201
Other	27	27	27
<b>Total Current Assets</b>	<b>329</b>	<b>747</b>	<b>568</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Cost/valuation	411	412	452
Accumulated depreciation	(224)	(242)	(282)
<b>Total Non Current Assets</b>	<b>187</b>	<b>170</b>	<b>170</b>
<b>Total Assets</b>	<b>516</b>	<b>917</b>	<b>738</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	97	97	101
Employee entitlements	90	172	172
Other	7	179	179
<b>Total Current Liabilities</b>	<b>194</b>	<b>448</b>	<b>452</b>
<b>Non Current Liabilities -</b>			
Other	33	33	33
<b>Total Non Current Liabilities</b>	<b>33</b>	<b>33</b>	<b>33</b>
<b>Total Liabilities</b>	<b>227</b>	<b>481</b>	<b>485</b>
<b>NET ASSETS</b>	<b>289</b>	<b>436</b>	<b>253</b>
<b>EQUITY</b>			
Accumulated funds	289	436	253
<b>TOTAL EQUITY</b>	<b>289</b>	<b>436</b>	<b>253</b>

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER  
FOR ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

**77 DEPARTMENT OF ABORIGINAL AFFAIRS**

**77.1 Improving the Economic and Social Well-being of Aboriginal People**

**77.1.1 Policy and Advisory Services on Aboriginal Affairs**

Program Objective(s): To bring about improvements in policies and services provided by the State consistent with the Government's policy of self determination in Aboriginal affairs.

Program Description: Evaluation and review of policies for and services to Aboriginal people in the State, including the examination of policies and services of other State agencies involved in Aboriginal affairs.

(EFT)	Average Staffing	
	1998-99	1999-
<u>2000 Activities:</u>		
Administrative and policy support	32	32
Office of the Registrar	4	4
	36	36

1998-99		1999-2000
Budget	Revised	Budget
\$000	\$000	\$000

**OPERATING STATEMENT**

<b>Expenses -</b>			
Operating expenses -			
Employee related	2,381	2,619	<b>2,450</b>
Other operating expenses	1,128	1,193	<b>978</b>
Maintenance	...	16	...
Depreciation and amortisation	40	70	<b>40</b>
Grants and subsidies			
Assistance to Aborigines	861	981	...
Aboriginal Land Rights - capital grants	13,000	13,390	...
<b>Total Expenses</b>	<b>17,410</b>	<b>18,269</b>	<b>3,468</b>

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MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER  
FOR ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING

77 DEPARTMENT OF ABORIGINAL AFFAIRS

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**77.1 Improving the Economic and Social Wellbeing of Aboriginal People**

**77.1.1 Policy and Advisory Services on Aboriginal Affairs (cont)**

**OPERATING STATEMENT (cont)**

Less:

**Retained Revenue -**

Investment income	7	75	7
Grants and contributions	169	280	...
Other revenue	...	42	...
<b>Total Retained Revenue</b>	<b>176</b>	<b>397</b>	<b>7</b>
<b>NET COST OF SERVICES</b>	<b>17,234</b>	<b>17,872</b>	<b>3,461</b>

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**ASSET ACQUISITIONS** 40 70 40

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**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER  
FOR ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

**77 DEPARTMENT OF ABORIGINAL AFFAIRS**

**77.1 Improving the Economic and Social Wellbeing of Aboriginal People**

**77.1.2 Aboriginal Communities Development Program**

Program Objective(s): To address major deficiencies in housing and essential infrastructure experienced by a number of Aboriginal communities.

Program Description: Provision of policy and administrative support to the Director-General and the Steering Committee in the development and implementation of the Program. Consultation with Aboriginal communities and Federal and State agencies to ensure full participation and co-operation in project development and construction. Monitoring and evaluation of the Program's effectiveness.

(EFT)	Average Staffing	
	1998-99	1999-
<u>2000 Activities:</u>		
Policy advice and administration	5	5
Community consultation	2	2
	7	7

1998-99		1999-2000
Budget	Revised	Budget
\$000	\$000	\$000

**OPERATING STATEMENT**

<b>Expenses -</b>			
Operating expenses -			
Employee related	485	353	<b>351</b>
Other operating expenses	265	325	<b>565</b>
Grants and subsidies			
Aboriginal infrastructure program - capital grant	10,000	4,660	<b>15,625</b>
<b>Total Expenses</b>	<b>10,750</b>	<b>5,338</b>	<b>16,541</b>
<b>NET COST OF SERVICES</b>	<b>10,750</b>	<b>5,338</b>	<b>16,541</b>

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**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER  
FOR ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

**ENVIRONMENTAL PLANNING AND ASSESSMENT ACT  
(INCORPORATING SYDNEY REGION DEVELOPMENT FUND AND LAND  
DEVELOPMENT CONTRIBUTION FUND)**

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	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	...	3,150	<b>2,775</b>
Investment income	1,199	2,460	<b>1,039</b>
Retained taxes, fees and fines	5,750	5,750	<b>5,750</b>
Grants and contributions	5,034	5,391	<b>5,354</b>
Other revenue	2,975	1,510	...
<b>Total Retained Revenue</b>	<b>14,958</b>	<b>18,261</b>	<b>14,918</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee Related	1,251	1,666	<b>1,595</b>
Other operating expenses	1,140	1,180	<b>1,231</b>
Maintenance	9	9	<b>9</b>
Depreciation and amortisation	...	4	<b>15</b>
Grants and subsidies	6,500	7,500	<b>12,910</b>
Finance costs	9,400	9,150	<b>9,150</b>
<b>Total Expenses</b>	<b>18,300</b>	<b>19,509</b>	<b>24,910</b>
Gain/(loss) on disposal of non current assets	2,000	7,500	<b>2,000</b>
<b>SURPLUS/(DEFICIT)</b>	<b>(1,342)</b>	<b>6,252</b>	<b>(7,992)</b>

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER  
FOR ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

**ENVIRONMENTAL PLANNING AND ASSESSMENT ACT  
(INCORPORATING SYDNEY REGION DEVELOPMENT FUND AND LAND  
DEVELOPMENT CONTRIBUTION FUND)**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	...	2,696	<b>2,925</b>
Other	13,759	11,916	<b>9,543</b>
<b>Total Receipts</b>	<b>13,759</b>	<b>14,612</b>	<b>12,468</b>
<b>Payments</b>			
Employee Related	1,247	1,602	<b>1,595</b>
Grants and subsidies	6,500	4,500	<b>7,910</b>
Finance costs	9,400	9,092	<b>9,150</b>
Other	1,153	2,884	<b>1,240</b>
<b>Total Payments</b>	<b>18,300</b>	<b>18,078</b>	<b>19,895</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(4,541)</b>	<b>(3,466)</b>	<b>(7,427)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	17,000	23,243	<b>16,850</b>
Proceeds from sale of investments	26,631	2,598	<b>16,012</b>
Purchases of property, plant and equipment	(42,000)	(27,315)	<b>(43,022)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>1,631</b>	<b>(1,474)</b>	<b>(10,160)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(2,910)</b>	<b>(4,940)</b>	<b>(17,587)</b>
Opening Cash and Cash Equivalents	11,589	67,104	<b>62,163</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>8,679</b>	<b>62,164</b>	<b>44,576</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	(1,342)	6,252	<b>(7,992)</b>
Non cash items added back	(1,199)	704	<b>5,015</b>
Change in operating assets and liabilities	(2,000)	(10,422)	<b>(4,450)</b>
<b>Net cash flow from operating activities</b>	<b>(4,541)</b>	<b>(3,466)</b>	<b>(7,427)</b>

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER  
FOR ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

**ENVIRONMENTAL PLANNING AND ASSESSMENT ACT  
(INCORPORATING SYDNEY REGION DEVELOPMENT FUND AND LAND  
DEVELOPMENT CONTRIBUTION FUND)**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	8,679	62,164	44,576
Investments	25,651	16,016	5
Receivables	4,700	2,960	5,560
<b>Total Current Assets</b>	<b>39,030</b>	<b>81,140</b>	<b>50,141</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Cost/valuation	390,209	403,507	426,529
Accumulated depreciation	...	(8)	(23)
<b>Total Non Current Assets</b>	<b>390,209</b>	<b>403,499</b>	<b>426,506</b>
<b>Total Assets</b>	<b>429,239</b>	<b>484,639</b>	<b>476,647</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	2,500	2,500	2,500
Borrowings	10,640	21,807	10,640
Other	15,917	17,500	17,500
<b>Total Current Liabilities</b>	<b>29,057</b>	<b>41,807</b>	<b>30,640</b>
<b>Non Current Liabilities -</b>			
Borrowings	88,184	77,017	88,184
<b>Total Non Current Liabilities</b>	<b>88,184</b>	<b>77,017</b>	<b>88,184</b>
<b>Total Liabilities</b>	<b>117,241</b>	<b>118,824</b>	<b>118,824</b>
<b>NET ASSETS</b>	<b>311,998</b>	<b>365,815</b>	<b>357,823</b>
<b>EQUITY</b>			
Reserves	72,480	112,753	112,753
Accumulated funds	239,518	253,062	245,070
<b>TOTAL EQUITY</b>	<b>311,998</b>	<b>365,815</b>	<b>357,823</b>

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER  
FOR ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

**ABORIGINAL HOUSING OFFICE**

	1998-99		1999-2000 <b>Budget</b> <b>\$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	...	866	1,766
Investment income	...	300	80
Grants and contributions	...	46,051	53,519
<b>Total Retained Revenue</b>	...	<b>47,217</b>	<b>55,365</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee Related	...	1,332	2,726
Other operating expenses	...	1,274	1,294
Maintenance	...	6	...
Depreciation and amortisation	...	1,600	3,400
Grants and subsidies	...	31,232	49,297
<b>Total Expenses</b>	...	<b>35,444</b>	<b>56,717</b>
Gain/(loss) on disposal of non current assets	...	...	175
<b>SURPLUS/(DEFICIT)</b>	...	<b>11,773</b>	<b>(1,177)</b>

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER  
FOR ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

**ABORIGINAL HOUSING OFFICE**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	...	771	1,751
Other	...	46,351	53,399
<b>Total Receipts</b>	...	<b>47,122</b>	<b>55,150</b>
<b>Payments</b>			
Employee Related	...	1,124	2,629
Grants and subsidies	...	31,232	49,297
Other	...	842	1,094
<b>Total Payments</b>	...	<b>33,198</b>	<b>53,020</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	...	<b>13,924</b>	<b>2,130</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	...	...	675
Purchases of property, plant and equipment	...	(6,535)	(8,250)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	...	<b>(6,535)</b>	<b>(7,575)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	...	<b>7,389</b>	<b>(5,445)</b>
Opening Cash and Cash Equivalents	...	...	7,389
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	...	<b>7,389</b>	<b>1,944</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	...	11,773	(1,177)
Non cash items added back	...	1,600	3,400
Change in operating assets and liabilities	...	551	(93)
<b>Net cash flow from operating activities</b>	...	<b>13,924</b>	<b>2,130</b>

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER  
FOR ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

**ABORIGINAL HOUSING OFFICE**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	...	7,389	1,944
Receivables	...	95	110
<b>Total Current Assets</b>	...	<b>7,484</b>	<b>2,054</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Cost/valuation	...	349,150	356,900
Accumulated depreciation	...	(1,600)	(5,000)
<b>Total Non Current Assets</b>	...	<b>347,550</b>	<b>351,900</b>
<b>Total Assets</b>	...	<b>355,034</b>	<b>353,954</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	...	178	250
Employee entitlements	...	40	65
<b>Total Current Liabilities</b>	...	<b>218</b>	<b>315</b>
<b>Total Liabilities</b>	...	<b>218</b>	<b>315</b>
<b>NET ASSETS</b>	...	<b>354,816</b>	<b>353,639</b>
<b>EQUITY</b>			
Accumulated funds	...	354,816	353,639
<b>TOTAL EQUITY</b>	...	<b>354,816</b>	<b>353,639</b>

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**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER  
FOR ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

**HOME PURCHASE ASSISTANCE AUTHORITY**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	4,839	5,075	4,125
Investment income	2,346	2,592	2,561
Grants and contributions	4,005	3,599	4,134
Other revenue	10,000	3,518	3,035
<b>Total Retained Revenue</b>	<b>21,190</b>	<b>14,784</b>	<b>13,855</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee Related	2,919	2,410	2,841
Other operating expenses	2,778	3,042	3,811
Maintenance	3,387	1,100	1,472
Depreciation and amortisation	225	240	150
Finance costs	4,937	3,684	3,013
<b>Total Expenses</b>	<b>14,246</b>	<b>10,476</b>	<b>11,287</b>
Gain/(loss) on disposal of non current assets	(1,984)	(1,666)	(511)
<b>SURPLUS/(DEFICIT)</b>	<b>4,960</b>	<b>2,642</b>	<b>2,057</b>

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER  
FOR ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING  
HOME PURCHASE ASSISTANCE AUTHORITY**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	4,839	5,089	4,125
Other	2,795	3,041	4,278
<b>Total Receipts</b>	<b>7,634</b>	<b>8,130</b>	<b>8,403</b>
<b>Payments</b>			
Employee Related	2,919	2,409	2,841
Finance costs	4,937	3,684	3,013
Other	2,139	514	2,388
<b>Total Payments</b>	<b>9,995</b>	<b>6,607</b>	<b>8,242</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(2,361)</b>	<b>1,523</b>	<b>161</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	17,856	17,777	11,460
Purchases of property, plant and equipment	(125)	(125)	(85)
Purchases of investments	...	(12,797)	(4,526)
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>17,731</b>	<b>4,855</b>	<b>6,849</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Repayment of borrowings and advances	(11,606)	(17,539)	(7,006)
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(11,606)</b>	<b>(17,539)</b>	<b>(7,006)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>3,764</b>	<b>(11,161)</b>	<b>4</b>
Opening Cash and Cash Equivalents	8,822	11,362	201
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>12,586</b>	<b>201</b>	<b>205</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	4,960	2,642	2,057
Non cash items added back	695	704	628
Change in operating assets and liabilities	(8,016)	(1,823)	(2,524)
<b>Net cash flow from operating activities</b>	<b>(2,361)</b>	<b>1,523</b>	<b>161</b>

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER  
FOR ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING  
HOME PURCHASE ASSISTANCE AUTHORITY**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	12,586	201	205
Investments	...	12,797	17,323
Receivables	2,235	2,419	2,419
Other	262	392	392
<b>Total Current Assets</b>	<b>15,083</b>	<b>15,809</b>	<b>20,339</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Cost/valuation	104,052	106,308	94,422
Accumulated depreciation	(1,012)	(856)	(1,006)
Investments	27,066	27,992	27,514
Receivables	10,050	6,784	6,784
<b>Total Non Current Assets</b>	<b>140,156</b>	<b>140,228</b>	<b>127,714</b>
<b>Total Assets</b>	<b>155,239</b>	<b>156,037</b>	<b>148,053</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	953	612	612
Employee entitlements	170	264	264
Other	4,000	3,035	2,873
<b>Total Current Liabilities</b>	<b>5,123</b>	<b>3,911</b>	<b>3,749</b>
<b>Non Current Liabilities -</b>			
Borrowings	115,296	102,941	95,935
Employee entitlements	457	402	402
Other	...	8,687	5,814
<b>Total Non Current Liabilities</b>	<b>115,753</b>	<b>112,030</b>	<b>102,151</b>
<b>Total Liabilities</b>	<b>120,876</b>	<b>115,941</b>	<b>105,900</b>
<b>NET ASSETS</b>	<b>34,363</b>	<b>40,096</b>	<b>42,153</b>

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**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER  
FOR ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING  
HOME PURCHASE ASSISTANCE AUTHORITY**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>STATEMENT OF FINANCIAL POSITION (cont)</b>			
<b>EQUITY</b>			
Reserves	857	1,800	<b>1,800</b>
Accumulated funds	33,506	38,296	<b>40,353</b>
<b>TOTAL EQUITY</b>	<b>34,363</b>	<b>40,096</b>	<b>42,153</b>

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER  
FOR ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING  
HOME PURCHASE ASSISTANCE FUND**

	1998-99		1999-2000 <b>Budget</b> <b>\$000</b>
	Budget \$000	Revised \$000	
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	...	556	...
Investment income	50,991	53,681	<b>40,416</b>
Grants and contributions	554	554	<b>554</b>
Other revenue	410	85	<b>104</b>
<b>Total Retained Revenue</b>	<b>51,955</b>	<b>54,876</b>	<b>41,074</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Other operating expenses	7,974	3,767	<b>8,223</b>
Finance costs	31,507	28,209	<b>27,545</b>
Other expenses	33,539	32,689	<b>26,646</b>
<b>Total Expenses</b>	<b>73,020</b>	<b>64,665</b>	<b>62,414</b>
<b>SURPLUS/(DEFICIT)</b>	<b>(21,065)</b>	<b>(9,789)</b>	<b>(21,340)</b>

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER  
FOR ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

**HOME PURCHASE ASSISTANCE FUND**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	...	556	...
Other	55,858	61,650	<b>51,089</b>
<b>Total Receipts</b>	<b>55,858</b>	<b>62,206</b>	<b>51,089</b>
<b>Payments</b>			
Finance costs	31,507	28,242	<b>20,499</b>
Other	47,498	39,369	<b>43,633</b>
<b>Total Payments</b>	<b>79,005</b>	<b>67,611</b>	<b>64,132</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(23,147)</b>	<b>(5,405)</b>	<b>(13,043)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of investments	38,214	25,129	<b>49,691</b>
Advance repayments received	11,606	41,565	<b>15,843</b>
Purchases of investments	(7,383)	(12,379)	<b>(68,541)</b>
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>42,437</b>	<b>54,315</b>	<b>(3,007)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from borrowings and advances	...	...	<b>22,751</b>
Repayment of borrowings and advances	(19,290)	(54,799)	<b>(6,701)</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(19,290)</b>	<b>(54,799)</b>	<b>16,050</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>...</b>	<b>(5,889)</b>	<b>...</b>
Opening Cash and Cash Equivalents	279	6,388	<b>499</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>279</b>	<b>499</b>	<b>499</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	(21,065)	(9,789)	<b>(21,340)</b>
Non cash items added back	4,716	7,312	<b>13,000</b>
Change in operating assets and liabilities	(6,798)	(2,928)	<b>(4,703)</b>
<b>Net cash flow from operating activities</b>	<b>(23,147)</b>	<b>(5,405)</b>	<b>(13,043)</b>

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER  
FOR ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

**HOME PURCHASE ASSISTANCE FUND**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	279	499	499
Investments	201,923	193,358	210,276
Receivables	15,120	13,643	16,628
<b>Total Current Assets</b>	<b>217,322</b>	<b>207,500</b>	<b>227,403</b>
<b>Non Current Assets -</b>			
Investments	549,557	536,634	509,723
<b>Total Non Current Assets</b>	<b>549,557</b>	<b>536,634</b>	<b>509,723</b>
<b>Total Assets</b>	<b>766,879</b>	<b>744,134</b>	<b>737,126</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	9,174	19,516	10,798
Borrowings	244,070	236,701	259,452
Other provisions	3,863	...	7,000
<b>Total Current Liabilities</b>	<b>257,107</b>	<b>256,217</b>	<b>277,250</b>
<b>Non Current Liabilities -</b>			
Borrowings	358,367	323,709	317,008
<b>Total Non Current Liabilities</b>	<b>358,367</b>	<b>323,709</b>	<b>317,008</b>
<b>Total Liabilities</b>	<b>615,474</b>	<b>579,926</b>	<b>594,258</b>
<b>NET ASSETS</b>	<b>151,405</b>	<b>164,208</b>	<b>142,868</b>
<b>EQUITY</b>			
Accumulated funds	151,405	164,208	142,868
<b>TOTAL EQUITY</b>	<b>151,405</b>	<b>164,208</b>	<b>142,868</b>

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**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER  
FOR ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

**HONEYSUCKLE DEVELOPMENT CORPORATION**

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	1998-99		1999-2000
	Budget \$000*	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	11,686	1,940	<b>10,998</b>
Investment income	3	55	...
Other revenue	113	82	...
<b>Total Retained Revenue</b>	<b>11,802</b>	<b>2,077</b>	<b>10,998</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee Related	955	928	<b>954</b>
Other operating expenses	13,307	2,182	<b>11,278</b>
Depreciation and amortisation	23	31	...
Grants and subsidies	1,790	2,043	<b>4,484</b>
Finance costs	1,005	870	<b>1,032</b>
<b>Total Expenses</b>	<b>17,080</b>	<b>6,054</b>	<b>17,748</b>
<b>SURPLUS/(DEFICIT)</b>	<b>(5,278)</b>	<b>(3,977)</b>	<b>(6,750)</b>

\* Due to a change in account classification, 1998-99 Budget figures have been adjusted to allow effective comparison.

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER  
FOR ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING  
HONEYSUCKLE DEVELOPMENT CORPORATION**

	1998-99		1999-2000
	Budget \$000*	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	11,695	1,962	<b>10,998</b>
Other	116	137	...
<b>Total Receipts</b>	<b>11,811</b>	<b>2,099</b>	<b>10,998</b>
<b>Payments</b>			
Employee Related	993	986	<b>954</b>
Grants and subsidies	167	208	...
Finance costs	1,005	857	<b>1,045</b>
Other	7,837	4,343	<b>10,034</b>
<b>Total Payments</b>	<b>10,002</b>	<b>6,394</b>	<b>12,033</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>1,809</b>	<b>(4,295)</b>	<b>(1,035)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from borrowings and advances	5,750	3,500	<b>5,150</b>
Repayment of borrowings and advances	(7,350)	...	<b>(4,960)</b>
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(1,600)</b>	<b>3,500</b>	<b>190</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>209</b>	<b>(795)</b>	<b>(845)</b>
Opening Cash and Cash Equivalents	189	1,894	<b>1,099</b>
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>398</b>	<b>1,099</b>	<b>254</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	(5,278)	(3,977)	<b>(6,750)</b>
Non cash items added back	1,646	1,866	<b>4,484</b>
Change in operating assets and liabilities	5,441	(2,184)	<b>1,231</b>
<b>Net cash flow from operating activities</b>	<b>1,809</b>	<b>(4,295)</b>	<b>(1,035)</b>

\* Due to a change in account classification, 1998-99 Budget figures have been adjusted to allow effective comparison.

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER  
FOR ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

**HONEYSUCKLE DEVELOPMENT CORPORATION**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	398	1,099	254
Inventories	13,910	12,519	9,421
<b>Total Current Assets</b>	<b>14,308</b>	<b>13,618</b>	<b>9,675</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Cost/valuation	379	379	379
Accumulated depreciation	(371)	(379)	(379)
Inventories	21,811	19,919	17,697
<b>Total Non Current Assets</b>	<b>21,819</b>	<b>19,919</b>	<b>17,697</b>
<b>Total Assets</b>	<b>36,127</b>	<b>33,537</b>	<b>27,372</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	279	1,429	1,282
Borrowings	547	4,047	3,590
Employee entitlements	22	22	22
Other	...	105	819
<b>Total Current Liabilities</b>	<b>848</b>	<b>5,603</b>	<b>5,713</b>
<b>Non Current Liabilities -</b>			
Borrowings	7,805	8,078	8,725
Other	107	279	107
<b>Total Non Current Liabilities</b>	<b>7,912</b>	<b>8,357</b>	<b>8,832</b>
<b>Total Liabilities</b>	<b>8,760</b>	<b>13,960</b>	<b>14,545</b>
<b>NET ASSETS</b>	<b>27,367</b>	<b>19,577</b>	<b>12,827</b>
<b>EQUITY</b>			
Accumulated funds	27,367	19,577	12,827
<b>TOTAL EQUITY</b>	<b>27,367</b>	<b>19,577</b>	<b>12,827</b>

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**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER  
FOR ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING  
MINISTERIAL DEVELOPMENT CORPORATION**

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	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	15,790	7,043	14,273
Investment income	1,028	1,620	504
Other revenue	...	780	730
<b>Total Retained Revenue</b>	<b>16,818</b>	<b>9,443</b>	<b>15,507</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Other operating expenses	10,068	3,611	8,280
Maintenance	330	250	250
Grants and subsidies	5,000	5,000	...
<b>Total Expenses</b>	<b>15,398</b>	<b>8,861</b>	<b>8,530</b>
<b>SURPLUS/(DEFICIT) BEFORE DISTRIBUTIONS</b>	<b>1,420</b>	<b>582</b>	<b>6,977</b>
<b>Distributions -</b>			
Dividends	16,000	16,000	5,000

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER  
FOR ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING  
MINISTERIAL DEVELOPMENT CORPORATION**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	15,775	9,212	12,273
Other	1,023	2,390	1,244
<b>Total Receipts</b>	<b>16,798</b>	<b>11,602</b>	<b>13,517</b>
<b>Payments</b>			
Grants and subsidies	5,000	5,000	...
Other	15,398	11,052	18,547
<b>Total Payments</b>	<b>20,398</b>	<b>16,052</b>	<b>18,547</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(3,600)</b>	<b>(4,450)</b>	<b>(5,030)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of investments	19,500	...	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>19,500</b>	...	...
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Dividends paid	(16,000)	(16,000)	(5,000)
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(16,000)</b>	<b>(16,000)</b>	<b>(5,000)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(100)</b>	<b>(20,450)</b>	<b>(10,030)</b>
Opening Cash and Cash Equivalents	576	38,204	17,754
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>476</b>	<b>17,754</b>	<b>7,724</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	1,420	582	6,977
Change in operating assets and liabilities	(5,020)	(5,032)	(12,007)
<b>Net cash flow from operating activities</b>	<b>(3,600)</b>	<b>(4,450)</b>	<b>(5,030)</b>

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER  
FOR ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING  
MINISTERIAL DEVELOPMENT CORPORATION**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	476	17,754	7,724
Investments	10,051	...	...
Receivables	69	40	30
Inventories	2,987	17,486	29,491
<b>Total Current Assets</b>	<b>13,583</b>	<b>35,280</b>	<b>37,245</b>
<b>Non Current Assets -</b>			
Property, plant and equipment - Inventories	47,555	28,000	26,000
<b>Total Non Current Assets</b>	<b>47,555</b>	<b>28,000</b>	<b>26,000</b>
<b>Total Assets</b>	<b>61,138</b>	<b>63,280</b>	<b>63,245</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	312	312	300
Other	...	2,500	500
<b>Total Current Liabilities</b>	<b>312</b>	<b>2,812</b>	<b>800</b>
<b>Total Liabilities</b>	<b>312</b>	<b>2,812</b>	<b>800</b>
<b>NET ASSETS</b>	<b>60,826</b>	<b>60,468</b>	<b>62,445</b>
<b>EQUITY</b>			
Capital	33,189	33,189	33,189
Accumulated funds	27,637	27,279	29,256
<b>TOTAL EQUITY</b>	<b>60,826</b>	<b>60,468</b>	<b>62,445</b>

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER  
FOR ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING  
SYDNEY HARBOUR FORESHORE AUTHORITY**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>OPERATING STATEMENT</b>			
<b>Retained Revenue -</b>			
Sales of goods and services	40,685	49,316	<b>50,245</b>
Investment income	266	1,200	...
Grants and contributions	8,575	2,035	<b>2,807</b>
Other revenue	...	25,057	<b>1,300</b>
<b>Total Retained Revenue</b>	<b>49,526</b>	<b>77,608</b>	<b>54,352</b>
Less:			
<b>Expenses -</b>			
Operating Expenses -			
Employee Related	5,887	6,646	<b>5,097</b>
Other operating expenses	9,968	7,896	<b>5,721</b>
Maintenance	4,619	10,058	<b>10,377</b>
Depreciation and amortisation	3,090	5,034	<b>6,560</b>
Grants and subsidies	32,425	9,197	<b>11,356</b>
Finance costs	1,921	3,198	<b>3,879</b>
<b>Total Expenses</b>	<b>57,910</b>	<b>42,029</b>	<b>42,990</b>
Gain/(loss) on disposal of non current assets	24,270	...	<b>(8,240)</b>
<b>SURPLUS/(DEFICIT) BEFORE DISTRIBUTIONS</b>	<b>15,886</b>	<b>35,579</b>	<b>3,122</b>
<b>Distributions -</b>			
Dividends	14,941	12,500	...
Tax equivalents	1,531	...	...

NOTE: Due to the commercial-in-confidence nature of the budget data for the sale of Grosvenor Place, this transaction has been removed from the Authority's budget. However the impact of the transaction is reflected in the consolidated financial statements.

A capital grant of \$230,000 was paid to this agency as part of the Government's contribution to the Australian Technology Park.

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER  
FOR ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING  
SYDNEY HARBOUR FORESHORE AUTHORITY**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>CASH FLOW STATEMENT</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
Sale of goods and services	39,857	48,357	50,245
Other	(6,353)	(10,249)	(6,143)
<b>Total Receipts</b>	<b>33,504</b>	<b>38,108</b>	<b>44,102</b>
<b>Payments</b>			
Employee Related	4,934	5,332	5,497
Grants and subsidies	4,628	2,027	3,910
Finance costs	1,322	2,624	3,879
Equivalent Income Tax	765	...	...
Other	48,147	4,593	42,121
<b>Total Payments</b>	<b>59,796</b>	<b>14,576</b>	<b>55,407</b>
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>(26,292)</b>	<b>23,532</b>	<b>(11,305)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of property, plant and equipment	36,520	...	...
Proceeds from sale of investments	3,496	...	...
Purchases of property, plant and equipment	(7,244)	(4,508)	...
<b>NET CASH FLOWS FROM INVESTING ACTIVITIES</b>	<b>32,772</b>	<b>(4,508)</b>	...
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
Proceeds from borrowings and advances	...	...	12,300
Repayment of borrowings and advances	...	(570)	...
Dividends paid	(13,495)	(17,427)	...
<b>NET CASH FLOWS FROM FINANCING ACTIVITIES</b>	<b>(13,495)</b>	<b>(17,997)</b>	<b>(12,300)</b>
<b>NET INCREASE/(DECREASE) IN CASH</b>	<b>(7,015)</b>	<b>1,027</b>	<b>995</b>

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**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER  
FOR ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING**

**SYDNEY HARBOUR FORESHORE AUTHORITY**

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	1998-99		1999-2000
	Budget	Revised	Budget
	\$000	\$000	\$000
<b>CASH FLOW STATEMENT (cont)</b>			
Opening Cash and Cash Equivalents	...	...	1,027
<b>CLOSING CASH AND CASH EQUIVALENTS</b>	<b>(7,015)</b>	<b>1,027</b>	<b>2,022</b>
<b>CASH FLOW RECONCILIATION</b>			
Surplus/(deficit) for year before distributions	15,886	35,579	3,122
Non cash items added back	30,621	(12,796)	14,006
Change in operating assets and liabilities	(72,799)	749	(28,433)
<b>Net cash flow from operating activities</b>	<b>(26,292)</b>	<b>23,532</b>	<b>(11,305)</b>

**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER  
FOR ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING  
SYDNEY HARBOUR FORESHORE AUTHORITY**

	1998-99		1999-2000
	Budget \$000	Revised \$000	Budget \$000
<b>STATEMENT OF FINANCIAL POSITION</b>			
<b>ASSETS -</b>			
<b>Current Assets -</b>			
Cash	2,405	1,027	<b>2,022</b>
Investments	791	...	...
Receivables	978	959	<b>959</b>
Inventories	19,633	8,240	<b>11,314</b>
Other	1,861	3,803	<b>3,803</b>
<b>Total Current Assets</b>	<b>25,668</b>	<b>14,029</b>	<b>18,098</b>
<b>Non Current Assets -</b>			
Property, plant and equipment -			
Cost/valuation	325,716	338,102	<b>337,760</b>
Accumulated depreciation	(13,868)	(13,572)	<b>(19,790)</b>
Inventories	37,936	65,573	<b>72,331</b>
Other	...	9,255	<b>8,226</b>
<b>Total Non Current Assets</b>	<b>349,784</b>	<b>399,358</b>	<b>398,527</b>
<b>Total Assets</b>	<b>375,452</b>	<b>413,387</b>	<b>416,625</b>
<b>LIABILITIES -</b>			
<b>Current Liabilities -</b>			
Accounts payable	6,192	6,102	<b>8,347</b>
Borrowings	47,691	42,769	<b>55,069</b>
Employee entitlements	695	618	<b>618</b>
Other provisions	2,212	1,664	<b>1,264</b>
Other	16,178	12,530	<b>9,780</b>
<b>Total Current Liabilities</b>	<b>72,968</b>	<b>63,683</b>	<b>75,078</b>

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**MINISTER FOR URBAN AFFAIRS AND PLANNING, MINISTER  
FOR ABORIGINAL AFFAIRS AND MINISTER FOR HOUSING  
SYDNEY HARBOUR FORESHORE AUTHORITY**

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	1998-99	1999-2000
	Budget \$000	Revised \$000
		<b>Budget \$000</b>
<b>STATEMENT OF FINANCIAL POSITION (cont)</b>		
<b>Non Current Liabilities -</b>		
Employee entitlements	89	51
Other	26,358	40,005
<b>Total Non Current Liabilities</b>	<b>26,447</b>	<b>40,056</b>
<b>Total Liabilities</b>	<b>99,415</b>	<b>103,739</b>
<b>NET ASSETS</b>	<b>276,037</b>	<b>309,648</b>
<b>EQUITY</b>		
Reserves	181,989	181,989
Accumulated funds	94,048	127,659
<b>TOTAL EQUITY</b>	<b>276,037</b>	<b>309,648</b>

## APPENDIX A: FINANCIAL INFORMATION BY POLICY AREA

Policy Area / Program	Total Expenses		Asset Acquisitions	
	1998-99 Revised	1999-2000 Budget	1998-99 Revised	1999-2000 Budget
	\$000	\$000	\$000	\$000
<b>1. LAW, ORDER AND PUBLIC SAFETY</b>				
6.1.1 Resolution of Complaints				
About Police	3,825	4,016	225	276
23.1.1 Justice Policy and Planning	11,004	11,842	160	140
23.1.2 Regulatory Services	2,352	2,473	53	49
23.1.3 Legal and Support Services	19,716	20,426	302	678
23.1.4 Information and Management Services	31,046	17,057	33	32
23.1.5 Justice Support Services	61,223	66,644	1,705	1,588
23.2.1 Supreme Court	36,460	37,469	2,038	1,912
23.2.2 District Court	40,740	39,991	1,814	1,643
23.2.3 Local Courts	102,444	102,407	14,554	15,949
23.2.4 Land and Environment Court	6,267	6,459	271	538
24.1.1 Judicial Commission of New South Wales	3,035	2,952	200	195
25.1.1 Legal Aid and Other Legal Services for Eligible Persons in Disputes Arising from Family Relationships	22,838	18,243	749	735
25.1.2 Legal Aid and Other Legal Services for Eligible Persons in Criminal Law Matters	42,852	43,529	1,171	1,149
25.1.3 Legal Aid and Other Legal Services for Eligible Persons in General Law Matters	15,578	11,877	662	649
25.1.4 Community Legal Centre Funding	9,415	9,717	20	20
25.1.5 Alternative Dispute Resolution Funding	515	1,139	9	9
26.1.1 Crown Representation in Criminal Prosecutions	54,953	54,434	1,443	900
40.1.1 Operation and Maintenance of Brigades and Special Services	277,929	274,448	34,028	37,665
40.1.2 Fire Brigade Training and Development	11,557	11,334	...	...
40.1.3 Investigations, Research and Advisory Services	7,369	7,248	...	...

## Appendix A: Financial Information By Policy Area

Policy Area / Program	Total Expenses		Asset Acquisitions	
	1998-99 Revised	1999-2000 Budget	1998-99 Revised	1999-2000 Budget
	\$000	\$000	\$000	\$000
<b>1. LAW, ORDER AND PUBLIC SAFETY (cont)</b>				
41.1.1 Funding and Administration of Rural Firefighting Services	74,915	81,188	700	700
41.2.1 Training of Volunteer Bush Fire Fighters	835	940	...	...
41.2.2 Public Education and Information Services	1,767	1,686	...	...
41.3.1 Planning and Co-ordination of Rescue Services and Emergency Management	2,038	2,036	...	100
42.1.1 Provision of Emergency Services	40,284	19,567	1,855	2,388
43.1.1 Containment and Care of Inmates	340,340	335,681	46,873	63,035
43.2.1 Assessment, Classification and Development of Inmates	89,578	88,646	642	2,155
43.3.1 Alternatives to Custody	40,514	40,492	...	...
54.1.1 Juvenile Justice	88,231	88,436	33,233	9,299
55.3.1 Companion Animals	...	12,391	...	...
61.1.1 Policy Advice, Co-ordination and Support	4,155	4,150	29	99
62.1.1 Community Support	730,046	778,564	39,071	61,472
62.1.2 Criminal Investigation	310,368	324,799	17,025	18,949
62.1.3 Traffic	117,741	123,218	6,257	6,964
62.1.4 Judicial Support	180,261	188,644	10,405	11,580
63.1.1 Combating Crime	9,245	9,811	1,275	1,500
64.1.1 Prevention of Serious Police Misconduct	14,453	14,493	1,758	875
71.1.3 Other Service Wide Activities	72,593	75,497	...	...
Land Titles Office	50,099	51,129	3,423	7,616
Public Trust Office - Administration	23,191	25,890	4,261	7,832
Registry of Births, Deaths and Marriages	10,153	11,243	1,294	4,450
<b>Total, Law, Order and Public Safety</b>	<b>2,961,925</b>	<b>3,022,206</b>	<b>227,538</b>	<b>263,141</b>

## APPENDIX A: FINANCIAL INFORMATION BY POLICY AREA

Policy Area / Program	Total Expenses		Asset Acquisitions	
	1998-99 Revised	1999-2000 Budget	1998-99 Revised	1999-2000 Budget
	\$000	\$000	\$000	\$000
<b>2. EDUCATION</b>				
20.1.4 Agricultural Education, Animal Welfare and Rural Support	25,881	29,612	2,520	3,310
33.1.1 Pre-School Education Services in Government Schools	13,267	14,295	...	...
33.1.2 Primary Education Services in Government Schools	2,345,315	2,428,559	86,843	95,578
33.2.1 Secondary Education Services in Government Schools	2,257,219	2,317,726	83,239	110,601
33.3.1 Non-Government Schools Assistance	411,378	415,010	...	...
33.4.1 TAFE Education Services	1,235,524	1,201,101	76,840	81,734
33.4.2 Grants for Education and Training Services	186,249	174,657	1,200	...
34.1.1 Office of the Board of Studies	77,896	67,112	1,850	1,200
67.2.2 Purchase of Public Transport Services	417,551	441,776	...	...
71.1.3 Other Service Wide Activities	145,191	150,998	...	...
New South Wales Adult Migrant English Service	19,468	21,294	5	11
<b>Total, Education</b>	<b>7,134,939</b>	<b>7,262,140</b>	<b>252,497</b>	<b>292,434</b>
<b>3. HEALTH</b>				
48.1.1 Primary and Community Based Services	517,806	537,843	8,791	8,857
48.1.2 Aboriginal Health Services	20,439	21,197	850	856
48.1.3 Outpatient Services	613,189	626,223	...	...
48.2.1 Emergency Services	551,867	561,976	14,436	16,525
48.2.2 Overnight Acute Inpatient Services	3,343,198	3,378,256	366,744	412,073
48.2.3 Same Day Acute Inpatient Services	361,099	368,026	...	...
48.3.1 Mental Health Services	456,484	474,637	10,787	10,867
48.4.1 Rehabilitation and Extended Care Services	674,506	690,639	...	...

## APPENDIX A: FINANCIAL INFORMATION BY POLICY AREA

Policy Area / Program	Total Expenses		Asset Acquisitions	
	1998-99 Revised	1999-2000 Budget	1998-99 Revised	1999-2000 Budget
	\$000	\$000	\$000	\$000
<b>3. HEALTH (cont)</b>				
48.5.1 Population Health Services	102,199	103,957	...	...
48.6.1 Teaching and Research	172,932	175,545	...	...
49.1.1 Health Care Complaints	5,666	5,660	100	...
71.1.3 Other Service Wide Activities	133	139	...	...
New South Wales Cancer Council	24,974	23,438	526	146
New South Wales Medical Board	3,757	4,602	600	120
<b>Total, Health</b>	<b>6,848,249</b>	<b>6,972,138</b>	<b>402,834</b>	<b>449,444</b>
<b>4. SOCIAL AND COMMUNITY SERVICES</b>				
6.1.3 Resolution of Child Protection Related Complaints	365	1,427	115	57
10.1.1 Commission for Children and Young People	...	5,007	...	522
19.1.1 Community Support Services	7,423	7,120	262	641
19.1.2 Interpreting and Translation Services	5,120	4,818	...	...
23.1.6 Human Rights Services	96,953	105,394	226	232
28.1.1 Child and Family Support	332,278	334,819	4,691	10,951
28.1.2 Children's Services	104,268	101,086	93	93
28.1.3 Community Resources	106,754	109,500	53	53
28.2.1 Disability Services	408,216	375,304	22,076	18,187
29.1.1 Community Services Commission	3,640	3,961	18	76
30.1.1 Ageing and Disability	708,091	741,586	300	300
31.1.1 Home Care Service	136,345	132,314	2,000	2,000
32.1.1 Policy Development and Projects Affecting the Status of Women	5,111	4,891	151	38
43.2.1 Assessment, Classification and Development of Inmates	1,259	1,171	...	...
53.1.1 Water and Sewerage Assistance	72,743	68,694	...	...
55.2.1 Rate Rebates for Pensioners	71,314	71,314	...	...
67.2.2 Purchase of Public Transport Services	273,506	272,584	...	...

## APPENDIX A: FINANCIAL INFORMATION BY POLICY AREA

Policy Area / Program	Total Expenses		Asset Acquisitions	
	1998-99 Revised	1999-2000 Budget	1998-99 Revised	1999-2000 Budget
	\$000	\$000	\$000	\$000
<b>4. SOCIAL AND COMMUNITY SERVICES (cont)</b>				
71.1.3 Other Service Wide Activities	13,820	14,203	...	...
75.1.1 Metropolitan Planning	7,454	7,851	...	...
77.1.1 Policy and Advisory Services on Aboriginal Affairs	18,269	3,468	70	40
<b>Total, Social and Community Services</b>	<b>2,372,929</b>	<b>2,366,512</b>	<b>30,055</b>	<b>33,190</b>
<b>5. HOUSING, WATER AND SEWERAGE, AND THE ENVIRONMENT</b>				
22.1.1 Rivers and Groundwater	57,888	59,689	...	...
22.1.3 Catchment, Coastal and Floodplain Communities	145,478	155,362	1,592	1,842
22.2.1 State Land Assets	46,175	41,670	4,638	1,840
35.1.1 Air and Noise	13,224	13,595	...	...
35.1.2 Waters and Catchment	36,450	36,476	...	...
35.1.3 Hazardous Substances	12,044	8,379	...	...
35.1.4 Waste	33,165	19,653	...	...
35.1.5 Supporting the Community	9,722	7,783	...	...
35.1.6 Environmental Compliance	15,988	26,743	3,610	8,610
36.1.1 Support of the Environment	24,769	44,021	...	...
44.1.2 Marketplace Performance	3,107	3,411	505	103
44.1.3 Fair Trading Standards and Registers	3,828	3,966	1,323	375
44.1.4 Consumer and Trader Services	1,620	1,725	432	203
50.5.1 Office of Western Sydney	533	1,000	...	...
53.1.1 Water and Sewerage Assistance	30,706	22,170	...	...
59.1.1 Infrastructure Development of Homebush Bay and Related Sites	...	...	23,535	33,163
59.1.2 Delivery of Olympic and Paralympic Facilities and Venues	...	...	61,281	68,119
71.1.3 Other Service Wide Activities	18,043	18,775	...	...
74.1.1 Metropolitan Planning	23,619	31,842	170	107
74.1.2 Regional Planning	23,969	18,838	748	2,816
74.1.5 Sustainable Development	6,464	6,078	220	155
74.1.6 Planning System	5,118	7,470	100	42

**APPENDIX A: FINANCIAL INFORMATION BY POLICY AREA**

Policy Area / Program	Total Expenses		Asset Acquisitions	
	1998-99 Revised	1999-2000 Budget	1998-99 Revised	1999-2000 Budget
	\$000	\$000	\$000	\$000
<b>5. HOUSING, WATER AND SEWERAGE, AND THE ENVIRONMENT (cont)</b>				
76.1.1 Housing Policy and Assistance	431,845	441,950	...	...
77.1.2 Aboriginal Communities Development Program	5,338	16,541	...	...
Aboriginal Housing Office	35,444	56,717	6,535	8,250
Environmental Planning and Assessment Act (incorporating Sydney Region Development Fund and Land Development Contribution Fund)	19,509	24,910	27,315	43,022
Home Purchase Assistance Authority	10,476	11,287	125	85
Home Purchase Assistance Fund	64,665	62,414	...	...
Honeysuckle Development Corporation	6,054	17,748	...	...
Ministerial Development Corporation	8,861	8,530	...	...
Rental Bond Board	27,152	24,197	...	...
Stormwater Trust	9,899	25,113	...	...
Sydney Harbour Foreshore Authority	42,029	42,990	4,535	...
Upper Parramatta River Catchment Trust	3,716	3,746	21	39
Waste Planning and Management Fund	28,444	17,746	...	...
<b>Total, Housing, Water and Sewerage, and the Environment</b>	<b>1,205,342</b>	<b>1,282,535</b>	<b>136,685</b>	<b>168,771</b>
<b>6. RECREATION AND CULTURE</b>				
4.1.7 Strategic Projects	3,459	4,751	35	380
4.1.10 State Administration Services	3,969	789	...	...
9.1.1 Centennial Park and Moore Park Trust	10,964	11,697	17,999	14,493

**APPENDIX A: FINANCIAL INFORMATION BY POLICY AREA**

Policy Area / Program	Total Expenses		Asset Acquisitions	
	1998-99 Revised	1999-2000 Budget	1998-99 Revised	1999-2000 Budget
	\$000	\$000	\$000	\$000
<b>6. RECREATION AND CULTURE (cont)</b>				
11.1.1 Policy Formulation and Review, Cultural Grants Program and Other Arts Assistance	107,948	51,853	2,147	20,296
12.1.1 State Library	52,633	50,434	1,357	4,566
13.1.1 Australian Museum	35,213	29,176	7,319	8,416
14.1.1 Museum of Applied Arts and Sciences	37,593	38,422	4,145	5,668
15.1.1 Historic Houses Trust	17,950	18,152	785	1,163
16.1.1 Art Gallery of New South Wales	26,254	26,029	4,375	3,820
18.1.1 New South Wales Film and Television Office	7,321	7,023	450	30
22.1.3 Catchment, Coastal and Floodplain Communities	1,800	1,800	...	...
22.2.1 State Land Assets	1,420	1,072	...	...
35.1.7 Government Contributions	6,583	11,670	...	...
37.1.1 Conservation Policy, Assessment and Planning	45,158	47,771	6,883	9,850
37.1.2 Protection of Conservation Assets	72,088	82,974	36,150	20,688
37.1.3 Promotion of Conservation	90,677	99,249	15,510	26,500
37.1.4 Regional Park Management	1,313	1,370	234	237
38.1.1 Research	3,722	3,868	239	240
38.1.2 Management of Resources	18,654	19,360	3,416	6,237
38.1.3 Interpretation, Education and Visitor Services	2,760	2,861	808	1,083
39.1.1 Bicentennial Park Trust	3,724	4,283	4,170	7,450
45.1.1 Sport and Recreation Development	77,007	79,404	2,999	4,884
45.1.2 Eastern Creek Raceway	523	529	...	...
46.1.1 Policy and Development	6,600	11,300	...	...
46.2.1 Liquor and Machine Gaming Compliance	6,107	6,707	1,377	141
46.2.2 Technology Services	1,778	841	355	32
46.2.3 Liquor and Machine Gaming Revenue	1,636	1,494	278	38
46.3.1 Public Charity Fundraising Standards	2,124	2,174	246	31
46.4.1 Casino Surveillance Division	5,345	2,879	530	69
46.5.1 Development, Control and Regulation of the Racing Industry	2,678	2,136	402	...

## APPENDIX A: FINANCIAL INFORMATION BY POLICY AREA

Policy Area / Program	Total Expenses		Asset Acquisitions	
	1998-99 Revised	1999-2000 Budget	1998-99 Revised	1999-2000 Budget
	\$000	\$000	\$000	\$000
<b>6. RECREATION AND CULTURE (cont)</b>				
47.1.1 Casino Control	3,248	3,518	48	60
59.1.1 Infrastructure Development of Homebush Bay and Related Sites	32,537	31,928	55,850	58,794
59.1.2 Delivery of Olympic and Paralympic Facilities and Venues	34,098	13,038	218,008	82,459
59.1.3 Co-ordination of Olympic and Paralympic Activities	28,432	55,756	922	206
59.2.1 Subsidy to the Darling Harbour Authority	4,665	...	...	...
71.1.3 Other Service Wide Activities	7,840	8,153	...	...
72.1.1 Development of the New South Wales Economy	14,872	2,967	...	...
75.1.1 Heritage Policy and Assistance	7,960	7,774	200	20
Greyhound Racing Authority	2,559	2,630	350	...
Harness Racing New South Wales	3,744	4,498	1,952	950
Luna Park Reserve Trust	2,430	1,364	1	...
State Sports Centre Trust	4,906	5,763	391	668
<b>Total, Recreation and Culture</b>	<b>802,292</b>	<b>759,457</b>	<b>389,931</b>	<b>279,469</b>
<b>7. AGRICULTURE, FORESTRY AND FISHING</b>				
20.1.1 Food and Fibre Products	82,777	83,674	4,280	4,280
20.1.2 Quality Assurance	61,344	59,000	1,560	1,940
20.1.3 Resource Management	64,732	65,326	390	390
20.1.4 Agricultural Education, Animal Welfare and Rural Support	1,270	1,245	...	...
21.1.1 Assistance to Farmers	6,931	14,118	50	50
22.1.1 Rivers and Groundwater	186,666	165,099	10,335	16,558
22.1.2 Land and Vegetation	81,687	90,723	1,592	4,680
22.2.1 State Land Assets	4,200	200	...	...
50.4.1 Forestry Policy and Reforms	56,043	54,016	...	45
58.1.1 Fisheries Conservation and Management	35,050	38,264	2,205	2,926

**APPENDIX A: FINANCIAL INFORMATION BY POLICY AREA**

Policy Area / Program	Total Expenses		Asset Acquisitions	
	1998-99 Revised	1999-2000 Budget	1998-99 Revised	1999-2000 Budget
	\$000	\$000	\$000	\$000
<b>7. AGRICULTURE, FORESTRY AND FISHING (cont)</b>				
71.1.3 Other Service Wide Activities	12,242	12,733	...	...
Safe Food Production New South Wales	344,447	351,656	1,554	831
<b>Total, Agriculture, Forestry and Fishing</b>	<b>937,389</b>	<b>936,054</b>	<b>21,966</b>	<b>31,700</b>
<b>8. MINING, ENERGY AND CONSTRUCTION</b>				
44.1.2 Marketplace Performance	3,107	3,411	505	103
44.1.3 Fair Trading Standards and Registers	1,264	1,309	437	124
44.1.4 Consumer and Trader Services	4,862	5,173	1,295	608
51.1.1 Energy Management and Utilisation, Metropolitan Water Quality	41,614	43,584	194	137
52.1.1 Reduce Adverse Environmental Impacts of Energy Use	12,242	10,509	55	5
56.1.1 Resource Assessment	16,873	15,297	1,301	93
56.1.2 Resource Allocation	8,484	9,733	119	71
56.1.3 Resource Management	22,648	23,878	295	150
56.1.4 Resource Policy and Promotion	1,673	1,579	12	6
57.1.1 Compensation for Repurchase of Property Rights	53,731	14,928	53	33
65.1.1 Risk Management and Policy Development	8,244	8,315	...	...
71.1.3 Other Service Wide Activities	7,217	7,294	...	...
Building and Construction Industry Long Service Payments Corporation	44,778	47,369	1,518	370
Mine Subsidence Board	7,277	6,550	195	267
Mines Rescue Board	9,689	6,853	168	150
New South Wales Meat Industry Authority	3,211	3,283	590	490
<b>Total, Mining, Energy and Construction</b>	<b>246,914</b>	<b>209,065</b>	<b>6,737</b>	<b>2,607</b>

**APPENDIX A: FINANCIAL INFORMATION BY POLICY AREA**

Policy Area / Program	Total Expenses		Asset Acquisitions	
	1998-99 Revised	1999-2000 Budget	1998-99 Revised	1999-2000 Budget
	\$000	\$000	\$000	\$000
<b>9. TRANSPORT AND COMMUNICATION</b>				
50.3.1 Office of Information Technology	13,520	22,759	8,359	50,707
59.1.1 Infrastructure Development of Homebush Bay and Related Sites	...	...	125,831	8,483
60.1.1 Royal Easter Show and Special Events - Transport Support and Services	6,254	4,917	...	...
60.1.2 Olympic Planning - Transport Support and Services	11,438	60,278	567	150
67.1.1 Development, Co-ordination and Planning of Transport Services	85,383	82,470	763	693
67.2.1 Assistance for General Track and Freight Services	255,000	247,450	...	...
67.2.2 Purchase of Public Transport Services	865,518	827,343	...	...
68.1.1 Network Development	164,551	152,937	716,927	849,123
68.1.2 Maintenance	601,388	548,919	24,437	38,478
68.2.1 Driver and Vehicle Policy and Regulation	235,789	246,475	6,300	6,500
68.3.1 Road Safety and Traffic Management	210,787	222,228	99,311	95,889
68.4.1 M4/M5 Cashback Rebates	30,000	35,000	...	...
69.1.1 Marine Safety and Environment	30,716	31,462	3,532	4,354
69.1.2 Property and Wetlands Management	8,086	8,200	1,259	918
Marine Ministerial Holding Corporation	39,866	38,879	5,869	40,221
Motor Accidents Authority	17,090	17,672	81	50
Motor Vehicle Industry Repair Council	2,261	2,308	86	101
Tow Truck Authority	1,236	2,099	60	387
<b>Total, Transport and Communication</b>	<b>2,578,883</b>	<b>2,551,396</b>	<b>993,382</b>	<b>1,096,054</b>

## APPENDIX A: FINANCIAL INFORMATION BY POLICY AREA

Policy Area / Program	Total Expenses		Asset Acquisitions	
	1998-99 Revised	1999-2000 Budget	1998-99 Revised	1999-2000 Budget
	\$000	\$000	\$000	\$000
<b>10. OTHER ECONOMIC SERVICES</b>				
8.1.1 Pricing Regulation	5,463	5,669	75	75
23.2.5 Industrial Relations Commission	15,055	15,884	673	742
23.2.6 Compensation Court	28,240	28,470	1,086	1,176
27.1.1 Private Sector Industrial Relations	17,203	18,903	974	350
27.1.2 Dispute Resolution	6,785	9,854	2,705	150
44.1.1 Fair Trading Strategy	9,425	9,416	1,626	107
44.1.2 Marketplace Performance	8,003	8,225	673	137
44.1.3 Fair Trading Standards and Registers	10,759	11,107	2,246	637
44.1.4 Consumer and Trader Services	52,062	53,661	7,867	3,694
44.1.5 Tribunals	18,498	16,699	5,597	618
50.1.1 Spatial Land Information and Standards	29,150	28,945	325	1,895
66.1.1 Strategic Planning	2,008	2,329	...	...
66.1.2 Marketing	43,638	46,269	...	1,612
71.1.3 Other Service Wide Activities	3,124	3,249	...	...
72.1.1 Development of the New South Wales Economy	75,628	83,822	347	110
New South Wales Financial Institutions Commission	3,852	3,798	253	...
New South Wales Insurance Ministerial Corporation	778,077	783,017	...	...
Vocational Education and Training Accreditation Board	1,064	1,074	...	...
WorkCover Authority	169,102	172,005	5,220	12,938
Workers' Compensation (Dust Diseases) Board	77,716	73,140	114	241
<b>Total, Other Economic Services</b>	<b>1,354,852</b>	<b>1,375,536</b>	<b>29,781</b>	<b>24,482</b>
<b>11. GENERAL PUBLIC SERVICES</b>				
1.1.1 Legislative Council	16,722	17,104	329	...
1.1.2 Legislative Assembly	45,441	44,114	1,444	...
1.2.1 Joint Services	44,235	17,296	2,892	2,539
2.1.1 Services for the Premier and Cabinet	14,550	12,846	162	60

**APPENDIX A: FINANCIAL INFORMATION BY POLICY AREA**

Policy Area / Program	Total Expenses		Asset Acquisitions	
	1998-99 Revised	1999-2000 Budget	1998-99 Revised	1999-2000 Budget
	\$000	\$000	\$000	\$000
<b>11. GENERAL PUBLIC SERVICES (cont)</b>				
3.1.1 Drafting and Publishing of Government Legislation	5,263	5,434	400	400
4.1.1 Services for the Governor's Office	1,438	1,471	10	10
4.1.2 Services for the Leaders of the Opposition	1,676	1,450	14	14
4.1.3 Council on the Cost of Government	2,430	2,770	...	...
4.1.4 Equal Opportunity in Public Employment	2,650	2,307	...	...
4.1.5 Ministerial and Parliamentary Services	17,063	17,300	...	...
4.1.6 Public Sector Management Office	11,040	12,015	...	...
4.1.7 Strategic Projects	7,094	7,058	...	...
4.1.8 State Administration Services	20,446	23,796	1,335	1,221
5.1.1 Investigation, Community Education and Prevention of Corruption	15,261	15,139	257	240
6.1.2 Resolution of Local Government, Public Authority and Prison Complaints and Review of Freedom of Information Complaints	3,033	3,300	111	144
7.1.1 Management and Administration of Parliamentary Elections	36,790	8,637	968	...
7.1.2 Funding of Parliamentary Election Campaigns	8,671	5,647	...	...
17.1.1 State Records Authority	8,666	8,829	5,243	5,352
21.1.1 Assistance to Farmers	18,205	12,972	...	...
23.1.3 Legal and Support Services	2,345	2,345	...	...
23.1.6 Human Rights Services	4,954	4,954	...	...
37.1.2 Protection of Conservation Assets	945	1,285	...	...
46.1.1 Policy and Development	5,664	5,811	587	42
46.2.1 Liquor and Machine Gaming Compliance	2,991	3,103	...	...
46.2.3 Liquor and Machine Gaming Revenue	859	751	...	...
50.2.1 Valuer General	24,977	23,730	1,200	2,400

## APPENDIX A: FINANCIAL INFORMATION BY POLICY AREA

Policy Area / Program	Total Expenses		Asset Acquisitions	
	1998-99 Revised	1999-2000 Budget	1998-99 Revised	1999-2000 Budget
	\$000	\$000	\$000	\$000
<b>11. GENERAL PUBLIC SERVICES (cont)</b>				
55.1.1 Development, Oversight of and Assistance to Local Government	17,339	14,904	146	50
65.1.1 Risk Management and Policy Development	47,543	25,741	...	...
70.1.1 Fiscal Strategy	4,074	4,288	69	63
70.1.2 Financial Management	12,536	7,398	196	87
70.1.3 Resource Allocation	8,822	8,891	200	129
70.1.4 Structural Reform	8,752	7,781	91	61
70.2.1 Stamp Duties Collection	22,500	20,818	8,894	1,487
70.2.2 Pay-roll Tax Collection	10,458	9,543	6,201	1,815
70.2.3 Land Tax Collection	26,194	27,975	2,708	4,279
70.2.4 Miscellaneous Revenue Collection	3,367	3,033	13	34
70.2.5 Tax Equivalents Collection	519	191	1	2
71.1.1 Debt Servicing Costs	1,304,047	1,231,688	...	...
71.1.2 Refunds and Remissions of Crown Revenue	211,000	195,349	...	...
71.1.3 Other Service Wide Activities	885,846	939,084	...	...
71.2.1 Natural Disasters Relief	60,000	12,000	...	...
71.3.1 Crown Property Management	138,283	142,089	...	...
Centrally Held Allocations	...	186,659	...	...
Audit Office of New South Wales	22,689	21,996	904	400
Crown Transactions Entity Commercial Activities	11,743	11,637	...	...
Department of Public Works and Services	318,816	339,474	21,390	18,448
State Valuation Office	13,563	13,189	24	...
Superannuation Administration Authority	51,124	48,840	6,967	6,222
<b>Total, General Public Services</b>	<b>3,502,624</b>	<b>3,537,032</b>	<b>62,756</b>	<b>45,499</b>
<b>TOTAL BEFORE ADJUSTMENTS</b>	<b>29,946,338</b>	<b>30,274,071</b>	<b>2,554,162</b>	<b>2,686,791</b>
<b>Less: Intra Sector Eliminations</b>	<b>2,969,534</b>	<b>2,779,727</b>	<b>...</b>	<b>...</b>
<b>Plus: Right to Receive</b>	<b>...</b>	<b>...</b>	<b>4,513</b>	<b>4,125</b>
<b>TOTAL EXPENSES</b>	<b>26,976,804</b>	<b>27,494,344</b>	<b>2,558,675</b>	<b>2,690,916</b>

**NOTE:** The Policy Area totals in this Appendix cannot be matched to those in Chapters 4 and 5 of Budget Paper 2 due to the impact of intra sector eliminations.

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